



W. BURRELL ELLIS, JR.
CHIEF EXECUTIVE OFFICER

TO: Members, Board of Commissioners

FROM: W. Burrell Ellis, Jr., Chief Executive Officer

DATE: December 15, 2010

SUBJECT: **2011 Executive Budget Recommendation**

The formulation of the 2011 Executive Budget Recommendation may well be the most difficult that the County has yet addressed. The Federal, State and local governments have all been challenged by static and limited revenue sources, the impact of inflation, the increasing cost of providing basic services and the need to either raise taxes or reduce services in a time of severe recession. DeKalb County is no exception to the general trend. Because the County is largely residential, it has been especially impacted by the collapse of the housing and commercial real estate market and the corresponding erosion of its tax digest. In addition, the County has seen further erosion of its tax base by the incorporation of a new city and the annexation of additional commercial property. As a result, DeKalb County has seen its available revenue decrease by approximately \$86 million over the last two years. In addition, in formulating the 2011 Executive Budget Recommendation, additional funding requirements had to be addressed in a number of areas including the following:

Necessary Appropriation	Cost	Millage Equivalent
New Tax Commissioner System	\$ 2,295,000	.15
Staffing for New Facilities	627,000	.04
Pension Fund Increased Contribution	17,000,000	1.14
Health Insurance Increase	4,000,000	.27
Holiday Pay	10,000,000	.67
Redeployment of Police Officers	5,100,000	.34
Total	\$39,022,000	2.61

In addition, because of the high priority of public safety, the decision was made to retain all police officers previously assigned to the area of what is now the City of Dunwoody. This decision requires the County to absorb approximately **\$5 million (millage equivalent to .34)** in ongoing costs. Also, the Board of Commissioners strongly recommended the elimination of unpaid holidays for employees and I concur with this recommendation. The cost of restoring the unpaid holidays requires additional funding in the amount of **\$10 million (millage equivalent to .67)** in 2011. In other words, these requirements added approximately **\$39 million in additional costs in 2011**. However, DeKalb County has always strived to provide efficient services at the lowest cost to its citizens. When DeKalb's homestead tax rates are adjusted for the impact of the HOST tax credit, they will remain among the lowest in metropolitan Atlanta.

These necessary appropriations are compounded by a declining property tax digest resulting in a further reduction in anticipated tax revenue of \$12.8 million for 2011.

In addressing the 2011 Budget, the Administration changed the historical approach to the budget process. This year a major effort was made to include the DeKalb County Board of Commissioners in the process by inviting Commissioners to participate in departmental budget reviews, providing copies of departmental budget submissions to the Board at the same time they were received by the budget staff and integrating Commission staff directly in all budget reviews and discussions. This change was initiated to provide the maximum amount of information to the Board and to provide an opportunity for Commissioners to provide input into the development of budget recommendations. The change was also intended to facilitate improved communications between the Administration and the Board of Commissioners. The Administration certainly appreciates the interest and cooperation of the Board of Commissioners in the process. However, I, as the Chief Executive Officer, retain the responsibility to submit the formal 2011 Executive Budget Recommendation, for consideration by the Board, which balances revenues and expenditures in compliance with State law and provides for essential services.

It remains a basic fact that the operating budget for a local government is largely shaped by expenditures for Public Safety, Courts and mandated appropriations for items such as debt service and pension payments. Since the highest priority of government is the protection of the lives and property of its citizens, these expenditure areas are among those most difficult to control or reduce. In considering the overall allocation of funding among functions, the following table reflects the importance of public safety which consumes 47% of governmental expenditures. Statutory requirements consume another 22%. In other words, almost 70% of the budget is devoted to public safety and statutory expenditures.

The following chart illustrates these points:

2011 Budget-By-Function

FUNCTION	2011 RECOMMENDATION	% of Total
PUBLIC SAFETY		47.1%
Police	\$ 86,480,754	15.4%
Fire	55,740,794	9.9%
Sheriff	66,084,378	11.7%
Courts	57,260,139	10.2%
STATUTORY		21.7%
Debt Service	45,279,688	8.0%
Pension	39,919,158	7.1%
Insurance	36,884,594	6.5%
PUBLIC WORKS	13,565,483	2.4%
ADMINISTRATIVE		12.4%
CEO	1,369,520	0.2%
BOC	2,608,644	0.5%
Law	3,100,295	0.6%
G.I.S.	1,682,339	0.3%
Facilities	14,586,924	2.6%
Purchasing	2,444,263	0.4%
Human Resources	3,098,208	0.5%
Information Systems	17,156,912	3.0%
Finance	5,359,189	1.0%
Property Appraisal	3,270,153	0.6%
Tax Commissioner	5,120,554	0.9%
Registrar	1,430,547	0.3%
Plan & Dev (Tax Funds)	1,780,603	0.3%
Economic Dev	565,867	0.1%
Board of Health	4,864,926	0.9%
Code Enforcement	1,459,478	0.3%
OTHER	43,098,577	7.7%
QUALITY OF LIFE		8.7%
Parks & Recreation	11,873,839	2.1%
Libraries	11,268,815	2.0%
Grady	22,052,490	3.9%
Human Services	3,916,674	0.7%
TOTAL	\$563,323,804	100.0%
Other Includes:		
Ethics Board, Community Service Board, DFACS, Non-Departmental, Contributions to CIP, Extension Service, Rental Motor Vehicle Fund		

In addressing government costs, expenditures may be reduced in two ways: (1) retaining existing programs, while eliminating any extraneous services and ensuring that the programs operate at maximum efficiency, or (2) eliminating selected programs entirely. Both approaches are being utilized by the County through ongoing restructuring of its organizational elements and various process improvement initiatives.

In formulating the 2011 Executive Budget Recommendation, the Administration diligently attempted to address the priorities for the 2011 Executive Budget enumerated in a resolution passed in 2010 by the Board of Commissioners. Since these priorities have had significant impacts on the formulation of 2011 Budget, a brief commentary on each of the provisions is offered below:

A. The Commission desires that any millage rate be proposed only after extensive restructuring of county government and elimination of county operations of lowest priority.

The Administration has been actively analyzing and implementing a wide range of organization improvements following the completion of the 2010 early retirement program, in which 837 County employees retired (Appendix C). Although a significant number of these positions in the public safety and court area were not abolished (Sheriff 89, Police 67, Fire 88, Juvenile Court 15, Superior Court 20, District Attorney 13), a total of 456 positions have been eliminated from the County's workforce (Appendices B and D). The retirement program has required a reorganization of many functional areas. The Administration has also focused major efforts in a number of specific areas including:

1. The reorganization of the Planning & Development Department into a new department of Planning & Sustainability is almost complete. The Development staff has been reduced and staffed to balance the revenues derived from inspections and permits. The new department will be further strengthened by the transfer of the Code Enforcement function from the Police Department, which will allow a much closer integration of enforcement efforts with the County's field inspection staff. Code Enforcement staff will also be relocated to the Clark Harrison building alongside the Development staff. A Citizen's Task Force on Code Enforcement has been created to develop recommendations on improving the County's code enforcement efforts.
2. The creation of the Infrastructure Group of Departments has allowed the implementation of a cross-functional team approach to service delivery. The maintenance functions of the former departments of Facilities Management, Parks & Recreation and Public Works have been reorganized into cross-functional teams to address maintenance issues. As a result, 94 full-time positions have been eliminated in Parks and Facilities Management. A further 83 positions have been eliminated in Roads & Drainage.

3. The Recorder's Court, under new leadership, has been reorganized to provide a more efficient operation. Working in cooperation with the Police Department, the Court is in the process of implementing a new "paperless ticketing" system that will allow the entry of citations directly into the new computer system from mobile terminals in the police cars. This effort will ensure more timely availability of citation information to the Court and to the public. The implementation of the new computer system should prevent the confusion experienced over the last several years in recording and processing citations. Physical improvements to the current facilities are planned as part of the Recovery Zone Bond issue recently authorized by the Board of Commissioners. In addition, the Court is aggressively pursuing collection of outstanding assessments on a contingency basis.
4. The consultant study of Information Systems has been completed by KPMG and is currently under review. In addition, a number of cost-saving initiatives are being undertaken in this area, including an unused applications survey, an audit of technology licenses, an analysis of the savings from server consolidation and the potential from the outsourcing of certain service and support functions. The finalization of the migration off of the mainframe computer is also scheduled to take place following the implementation of the new computer system for the Tax Commissioner.
5. In the information systems area, the County is also continuing the efforts of the Criminal Justice Coordinating Committee to develop and implement higher levels of system integration across the various functional areas involved in Public Safety and Court System. The integration of data by and between the Police, the Sheriff (Jail), the Courts, the District Attorney and the Public Defender represents great potential for achieving significant cost savings and increasing efficiency. This effort will continue in 2011.
6. Funds have been included in my budget recommendation for a comprehensive review of the organization and staffing of the County's Watershed Management Department. As a result of the early retirement program and resultant reorganization, a total of 102 positions have been eliminated in that department. However, given the challenges of implementing the major Water & Sewer Capital Improvement Program and the mandates of Federal regulations, a complete review of the overall organization and staffing levels is desirable to ensure the highest levels of efficiency and effectiveness. In addition, funding to replace the current water & sewer billing system is included in the budget recommendation. Concurrent with this implementation, the responsibility for water & sewer billing will be transferred from the Finance Department to Watershed Management. The new system will provide for a better integration of the County's customer service and water billing problem resolution efforts.
7. The implementation of the "paperless ticketing" initiative in the Police Department should substantially reduce the amount of time that officers spend filling out paper forms. The funding has also been approved for the construction of a new precinct station to replace the old location in Dunwoody. The incorporation of Dunwoody and

the recent annexation of property by the City of Chamblee provide the opportunity to reconfigure the various precinct zones to achieve a better balance of resources and more efficient utilization of officers and equipment. This, too, will be addressed in 2011.

8. A number of additional actions are in process as a result of studies and reviews, including the final report of the Revenue Enhancement Commission, the “FOCUSS DeKalb Initiative for a Strategic Plan”, the Market Street’s “Organization Assessment: DeKalb County Office of Economic Development”, the “Georgia State Staffing Study”, and the CEO’s Transition Report.
9. In 2011, the Administration will actively pursue various options regarding the outsourcing of certain services including facility maintenance, recreation services, road maintenance (mowing), animal control, fleet inventory, payroll process, senior services, false alarms administration and billing, meter reading, and information system support and maintenance. The Administration has also asked our pension consultants to develop recommendations on potential changes to the County’s current pension plan that could reduce the overall cost. The recommendations will address options on new plans as well as changes to the existing plan.

B. The Commission desires to hold steady or increase the number of public safety officers who serve in a front-line capacity.

The Administration has held steady the number of authorized front-line public safety positions in the recommended budget. However, it should be noted that the overall budget has had to absorb the retention of approximately 73 officers that served the Dunwoody area. With the incorporation of the City of Dunwoody and the creation of the new Dunwoody Police Department, the officers previously assigned to police that geographical area were made available for reassignment. The approximate cost of that absorption is \$5 million in my Executive Budget Recommendation. In addition, the Administration is recommending a one-time bonus of \$250 for Master Police Officers who have been at top of their pay range for one year or more. The Master Police Officers constitute the cutting edge of the Police Department’s effort to prevent and reduce crime and promote the safety and security for the residents and businesses in DeKalb County.

C. The Commission desires to restore pay for all holidays in 2011.

The 2011 Executive Budget Recommendation includes full funding for 10 paid holidays for County employees. The approximate cost of this action is an additional \$10 million. It should also be noted that the County’s Human Resources Department has conducted an annual survey to bench-mark position pay scales for the metropolitan area.

D. The Commission understands that any new facility is expected to open on time.

The 2011 Executive Budget Recommendation includes funding for 3 full-time positions and 19 temporary workers for the opening of the new Exchange Park Recreation Center and for 4

full-time and 3 part-time employees for the opening of the new Northeast Plaza Library. Another new facility, Stonecrest Library, has already been programmed. It should be noted that staffing and funding for the Stonecrest Library was appropriated in 2010 and continues in 2011.

E. The Commission desires that the budget be presented in such a way as to show how DeKalb County operates compared to the neighboring jurisdictions in terms of full-time employees.

Appendix A addresses the comparison with neighboring jurisdictions as of November 16, 2010. However, it should be noted the comparison may often be misleading. For instance, simply comparing the number of police officers in DeKalb with a neighboring county may not convey the complete picture. In order to get a valid comparison, one should either add all of the sworn officers in the cities in the jurisdiction and then compare or compute the actual area served by the officers of that jurisdiction. It is also a known fact that the density of population also has an impact on the recommended allocation of police officers. In considering the overall allocation of personnel, Appendix D provides an analysis of the "Georgia State Study." The considerable progress that has been made in most departments in achieving reductions should be noted. However, it should also be noted that some of the recommendations in the study are somewhat controversial. For example, the recommendation to eliminate 245 positions in the Police Department includes removing 146 School Crossing Guards and the elimination of a considerable number of non-sworn personnel. This runs counter to the general approach of assigning non-sworn personnel to provide services that would otherwise have to be provided by sworn officers. The recommendations on outsourcing will be considered during 2011.

F. The Commission desires for retirement and other benefits to be reviewed.

The Administration is currently completing a comprehensive overview of its retirement benefits program. Part of that analysis will be devoted to comparison of maintaining the current defined benefit plan, or closing that plan to new employees, and implementing a new plan that would be a defined contribution plan, or some variation thereof. The analysis will also address any recommendations for changes to the existing plan, including extending the time necessary for vesting and/or changes in the factor utilized in computing the pension benefits. The analysis will be completed in the first quarter of 2011.

G. The Commission desires that the budget be presented with the inclusion of five year forecasts.

The County currently has a 5-Year Capital Improvement Plan that is submitted to the Board of Commissioner every year. The Administration is working on developing the companion operating budget forecast. However, the most challenging variable remains the forecasting of revenues. Recent legislative changes including assessment freezes and the appeal process add a substantial level of complexity to forecasting the County's tax digest. Because of the importance of property and sales taxes in forecasting County revenue, the long term state of the national and local economy remains a critical factor in such forecasting. Notwithstanding

the complexities, the Administration anticipates the completion of an operating budget forecast by December 2011.

H. The Commission desires that each department be reviewed in the 2011 Budget and presented with its projected received revenue to measure its cost recovery by users.

The Administration has recently worked with the Revenue Enhancement Commission to study the fees and charges levied by individual departments for their services. As a result, a number of fees have been adjusted. The 2011 Executive Budget Recommendation includes a recommendation for an adjustment in Business Registration fees and well as adjustments for alcohol permits. The Board of Commissioners recently adopted an ordinance to put the County's tennis centers on a revenue basis. However, there are several other operations that do not cover their operational costs. Some, such as the Lou Walker Senior Center, are in the Human Services area and provide direct services to senior citizens. Some are in the Arts area and operate at a loss, such as the Porter Sanford Performing Arts Center. However, management changes have recently been implemented with the objective of reducing the required subsidy. Currently, the County operates its golf courses at a loss, but the construction of a new clubhouse and the rebidding of contracts upon completion of that facility are recommended.

I. Commission desires that the budget be developed with all the police functions within a special fund.

The Administrative will address this issue in the County's 2011 legislative agenda. It will probably require some change in State law. The actual operation of such a fund would be similar to the current Special Services Tax District utilized for fire services.

J. The Commission desires that the Position Resolution be prepared to show by fund by department the entire listing of current authorized positions and proposed changes.

Appendix B provides a current position summary by department. Appendix C provides the summary of the impact of the 2010 Early Retirement Program. Attachment B of the 2011 Budget Resolution, presented by the Administration, will comply with this request. It should be noted that very few new positions are proposed in the 2011 Executive Budget Recommendation.

K. The Commission desires that departmental budgets be presented to Commission committees.

The Administration has certainly appreciated the involvement of the Board of Commissioners and the Commission staff in the development of the 2011 Executive Budget Recommendation. The legislative process of consideration by the Board of Commissioners is controlled by the Board. The Administration will certainly be responsive to any request for information from the Board committees.

- L. **The Commission desires that the departmental budget be submitted to the Commission at the same time as they are submitted to the Chief Executive Officer.**

The Commissioners were furnished with copies of all budget submissions as soon as they were submitted.

FY 2011 Executive Budget Summary

- Departmental requests for the FY 2011 Tax Funds Budget identified \$616,828,965 in operating costs and \$24,905,591 in Capital costs, for a total 2011 budget request of \$641,734,556. In order to balance the budget, my **recommendation for FY 2011 is \$563,323,804**, before the inclusion of year-end encumbrances. Once the Oracle FMIS is closed (about January 10th) the encumbrance carry-forward amount will be added by amendment. This represents a reduction of \$53,506,601 from departmental requests. This also represents an increase of 0.8% from October adjusted FY 2010 Tax Funds Budget of \$558,601,301, which includes encumbrances. It is presently estimated that after the inclusion of year-end encumbrances, there will be budget increase of approximately 1.02%.
- The HOST requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. The 2011 Executive Budget Recommendation, using the 80% of prior year HOST collections, provides for a Homestead Exemption of 46.6%. The HOST program continues to be impacted by two financial trends:
 1. The projected flat growth rate of sales tax collections, which has decreased every year since 2006. In 2011, however, we have anticipated an increase in sales tax receipts due to the impact of HB 1221, which removed the HOST exemption on food starting January 1, 2011.
 2. The decline in assessed property values.
- The 2011 Executive Budget Recommendation is based on current forecasts of tax digest values and verified year-end fund balances. Exact values will be available in July 2011 when the Board of Commissioners adopts the final millage rates for FY 2011. The voters approved the homestead value freeze referendum for County taxes only, in November 2010. The revaluation of such properties, absent the referendum freeze, would have normally provided approximately \$3.1 million for County services and debt service each year.

The following chart illustrates the change in revenues for the tax funds:

Revenues	Actual 2008	Actual 2009	Estimated 2010	Change 2010-2008
Property Taxes	251,249,909	248,321,633	244,981,051	(6,268,858)
Sales Taxes	95,277,738	87,427,699	88,749,514	(6,528,225)
Other Taxes	55,555,878	53,751,838	54,190,557	(1,365,322)
Excise Taxes (excluding Sales Taxes)	77,858,819	69,252,884	67,431,231	(10,427,587)
Recorders Court	21,930,811	18,076,198	21,098,868	(831,943)
Business License (all types)	22,527,465	19,218,434	17,466,801	(5,060,664)
Charges for Services	9,829,042	10,279,132	9,857,213	28,170
State Government	2,705,367	20,276,363	5,154,190	2,448,822
Other Revenue	77,817,953	31,841,187	19,910,969	(57,906,984)
Total	614,752,982	558,445,368	528,840,393	(85,912,589)

- Fund Balance will be determined at the close of business for 2010. **Approximately \$12 million in the Budgetary Reserve has been re-budgeted in 2011 Budget.** Over time, the Administration is targeting to return the Tax Funds fund balance to the fiscal policy target of one month's operating expenses or approximately \$45 million. The maintenance of an appropriate reserve is a critical factor in (1) retaining the County's excellent credit ratings (Aa1 by Moody's and AAA by Standard & Poor's), which saves taxpayer dollars on the County's debt service, and (2) ensuring that the County has reasonable resources for an unplanned, unanticipated event.
- Salary savings and the defunding of vacant positions in the proposed 2011 Tax Funds Budget are anticipated at the level of \$15,992,564. This level of salary savings is significantly lower than the level in 2010 due to the Board of Commissioners' action to eliminate positions that became vacant as the result of the Early Retirement Program and to eliminate positions that were vacant as of December 15, 2009. In total, 378 full-time positions were abolished as a result of these Board actions.
- The minimum pension contribution adjustment to meet State funding requirements of 17% of salary levels will impact the 2011 Tax Funds Budget by approximately \$17 million. This adjustment is primarily due to long term investment returns. An associated increase in the employees' contribution will increase the total deduction for employees from 4.5% to 8.38%. At the latest actuarial examination (4/2009), the fund was 70% funded. It is important to note that these contributions are not the result of the Early Retirement Options.
- The 2011 budget also reflects the increase in the cost of health and life insurance; this will impact the 2011 Tax Funds Budget by approximately \$4 million.

2011 Budget Major Highlights

Major issues addressed in the 2011 Budget may be summarized as follows:

- Continued emphasis will be placed on the County's efforts to improve operational effectiveness and efficiency. This includes considering outsourcing various services, entering into public and private partnerships to deliver services, and identifying and eliminating non-essential programs and services entirely.
- We have continued the suspension of the across-the-board merit increment for all employees, and will discontinue the automatic increase after the six-month probationary period for new employees after January 1, 2011. However, as a means of recognizing innovation, outstanding customer service and best practices, top performing employees in every department will be eligible for a \$600 performance incentive.
- Includes a supplement of \$500 for employees whose salaries are \$35,000 or less, to help offset the increase in pension and group insurance costs.
- A \$250 one-time bonus for Master Police Officers who have been at the top of their pay range for one year or more.
- Includes funding for 10 paid holidays (no furlough days).
- Continuing to maintain the same high level of control over the filling of vacant positions and managerial controls will be maintained to further control overtime and the use of "compensatory time" by senior officials.
- No reduction in services for Seniors.
- Continued implementation of the 2006 Bond Projects and the recommendation of 3 full-time and 19 temporary positions in Parks and Recreation and 4 full-time and 3 part-time positions in the Library to staff new and/or expanded facilities.
- Continued suspension of the routine vehicle replacement program for 2011 and utilizing a lease/purchase option to replace vehicles and ensure that the County's fleet requirements are met.
- A decrease in funding for Grady Hospital operations as detailed in the table below:

	Budget 2010	Proposed 2011	% Change
Grady Operations	\$14,364,014	\$12,929,000	(10%)
Grady DeKalb Clinic	1,269,000	1,269,000	0%
EMS Service To Pregnant Women	5,000	5,000	0%
DeKalb Grady General Support/Fac. Maint.	144,749	144,749	0%
Debt Service	7,704,741	7,704,741	0%
Total	\$23,487,504	\$22,052,490	(6.1%)

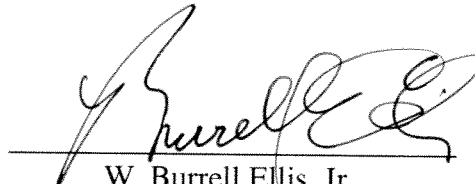
The 2011 Recommendation is consistent with the amount that Fulton County is contributing to Grady Hospital operations, as well.

- The 2011 Budget recommends \$500,000 in the Contingency Account.

SUMMARY

The 2011 Executive Budget Recommendation has been developed acknowledging the Board of Commissioners adoption of a resolution setting the priorities for the 2011 Budget. Pursuant to the Board of Commissioners' 2011 Budget Policy, the Administration is submitting a responsible, no-frills budget, with a 2.32 mill increase that continues previously imposed spending cuts and provides for the essential service needs of our citizens. Pursuant to the Board of Commissioner's 2011 Budget Policy, the Administration has held the line on salaries and benefits for county employees, recommended staffing levels comparable to the staffing levels of other jurisdictions (Cobb, Fulton, Gwinnett, and the City of Atlanta, as adjusted), implemented an extensive reorganization of county government, and included programs and processes that will increase revenues. At the same time, we have also adhered to the Board's recommendations to provide additional funding for holiday pay, to open and staff facilities and to increase our police presence, while making responsible and necessary adjustments to meeting our pension, insurance and service-delivery obligations.

The FY2011 Executive Budget Recommendation has been developed after comprehensive and careful analysis of the County's needs and resources. Such consideration has required difficult, but necessary, decisions during FY 2010. The Executive Branch, with the cooperation of the Board of Commissioners, hopes to continue to focus on the highest level of service delivery to address efficiency and effectiveness, at the lowest cost to the County's citizens and stakeholders.



W. Burrell Ellis, Jr.
Chief Executive Officer

Appendix A	Position Comparison with Other Jurisdictions
Appendix B	Position Comparison By Department
Appendix C	Early Retirement Positions Summary
Appendix D	Analysis of GSU Study: Potential Reductions Compared to Actual Positions Eliminated
Appendix E	Proposed 2011 HOST Infrastructure Projects

Appendix A

Position Comparison 2010

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
Tax Funds Budget (Amended)	\$ 606,748,751	\$ 556,255,319	\$ (50,493,432)	\$ 521,584,645	\$ 493,075,365
Population	727,600	731,200	3,600	691,905	789,499
Per Capita Budget	\$ 834	\$ 761	\$ (73)	\$ 754	\$ 625
Hospital Fund	\$ 23,570,952	\$ 23,487,504	\$ (83,448)		
Adjusted Tax Funds Budget	\$ 583,177,799	\$ 532,767,815	\$ (50,409,984)		
Adjusted Per Capita Budget	\$ 802	\$ 729	\$ (73)	\$ 754	\$ 625
Positions / 1,000 Residents	11.68	10.91	(0.77)	8.56	6.16

	Positions		Positions	Positions
	Budget Book	Budget Posn Summary	Budget Book	Budget Book
Airport ¹	27	24	(3)	5

In Cobb and Gwinnett Counties, the airport employees are included in the Transportation numbers.

Civil & Criminal Courts

Child Advocate's Office	21	21	-		
Clerk of Superior Court ²	86	86	-	100	106
District Attorney	157	156	(1)	123	103
Juvenile Court	90	86	(4)	78	61
Magistrate Court	37	37	-	67	
Medical Examiner ⁴	21	21	-	8	
Probate Court	25	25	-	18	22
Public Defender ⁵	72	72	-	13	
Records Court	64	51	(13)		26
Sheriff	861	863	2	797	826
Solicitor General, State Court	76	76	-	70	54
State Court	177	180	3	205	
Superior Court ³	100	99	(1)	119	94
Total	1,787	1,773	(14)	1,598	1,292

Position Comparison 2010

Apparently the Child Advocate's Office in Cobb and Gwinnett are carried in another organizational component. The District Attorney's office in DeKalb has a number of specialty areas not covered by the Cobb and Gwinnett DAs. The Sheriff's Office in DeKalb, while at the same time running a large jail, also provides courtroom security services in the county. However, the DeKalb jail is a "pod" designed facility as is Gwinnett's. Finally, the Public Defenders office in DeKalb has over five times the number of employees as in Cobb. Apparently Cobb and Gwinnett have elected to provide public defender services thru contracts rather than putting on additional county employees. The costs of these contracts should be reflected in the per capita general fund costs as indicated above this section.

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
General Government					
Board of Commissioners	34	34	-	14	
Chief Executive Officer	24	21	(3)	6	36
PEG	1	1			
Facilities Management	84	52	(32)	80	57
Finance	100	83	(17)	76	117
Finance: Revenue Collections (W&S)	94	92	(2)		
Fleet Maintenance	177	159	(18)	36	41
GIS	27	23	(4)		
Human Resources	38	29	(9)	31	32
Information Services	131	111	(20)	107	109
Law Department	27	25	(2)	14	10
NonDepartmental	2	-	(2)		
Property Appraisal (Tax Assessor) ⁷	76	66	(10)	57	
Purchasing ⁷	61	56	(5)	17	
Registrar & Elections	75	75	-	215	10
Tax Commissioner ⁶	120	120	-	130	118
Community Services - Unidentified					5
Support Services - Unidentified					5
Unallocated			-		11
Total	1,071	947	(124)	783	551

The indicated general government departments total positions in DeKalb is 947, for Cobb 783 and for Gwinnett 551 also indicate different approaches to doing government. A recent study by an outside agency recommended that the BOC and the CEO's office reduce positions in DeKalb. Additionally, it should be noted that the finance department numbers in Cobb and Gwinnett do not include a number of positions for the billing and collection of Water/Sewer accounts. As you can see, we have divided the finance positions in DeKalb to indicate known Water/Sewer. Also, in the Gwinnett County Finance number of 117, they include P&C and property appraisal. It should also be noted that the DeKalb County's Fleet Maintenance position total of 159 is so much higher than the other two counties (Cobb at 36 and Gwinnett at 41) due to the fact that in Cobb and Gwinnett, they outsource all but the most routine maintenance

Position Comparison 2010

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
Health & Human Services					
Cooperative Extension	20	14	(6)	15	
Health	2	-	(2)		
Human Services	33	25	(8)	98	45
Workforce Development	48	48	-		
Total	103	87	(16)	113	45

DeKalb's total number of positions for 2010 compares favorably with Cobb's at 113, however Gwinnett's number of 45 only has positions in the Human Services area. Gwinnett does not show positions for Cooperative Extension or for Workforce Development. Although DeKalb's Workforce Development positions total 48, they are totally funded from federal grants. The ARC could be providing workforce services for Cobb and Gwinnett. Gwinnett's cooperative extension positions could be carried in their Parks and Recreation total of 176, to be discussed in the Leisure Services section below.

Leisure Services

Arts, Culture & Entertainment	-	-			
Libraries ⁸	298	295	(3)	323	2
Parks & Recreation	550	478	(72)	651	176
Total	848	773	(75)	974	178

Relative to Leisure Services, DeKalb's total number of 2010 positions of 773 compares favorably with Cobb's total of 974, but not with Gwinnett's total of 178. Although none of the three counties carry any positions under the heading of Arts, Culture & Entertainment any longer, DeKalb and Cobb's library totals (at 295 and 323 respectively) are remarkably above Gwinnett's total at 2. This spread results from Gwinnett County running its library system under a separate Library Authority. Additionally, it should be recognized that the DeKalb and Cobb numbers include temporary summer help, while the Gwinnett number does not. Finally, it should be noted that the DeKalb Number has been reduced substantially by the budget adjustments of 2009 and the early retirement program of 2010.

Planning & Public Works

Economic Development	11	9	(2)	4	
Community Development	22	22	-	5	
Planning & Development	74	54	(20)	85	66
Public Works - Director	4	3	(1)		
Public Works - Roads & Drainage	377	289	(88)		
Public Works - Sanitation ⁹	742	699	(43)	60	
Public Works - Transportation ¹	52	36	(16)	182	151
Watershed Management	771	686	(85)	450	608
Total	2,053	1,798	(255)	786	825

Position Comparison 2010

In considering DeKalb County's indicated total number of positions of 1,798 in comparison to Cobb's total of 786 and Gwinnett's total of 830, the following issues/concepts need to be taken into consideration. In Gwinnett, Economic Development is carried in the Financial Services area. The Roads and Drainage total in DeKalb of 289 is covered in Cobb and Gwinnett by contracts funded by SPLOST funds, therefore no employee count is indicated for this service for Cobb and Gwinnett. It should be noted that Sanitation has been privatized in Cobb and Gwinnett, while the provision of Sanitation services in DeKalb in 2010 required 699 employees. Finally, the Watershed Management total for the fact that Cobb and Gwinnett administer their Water/Sewer function substantially thru Water/Sewer Authorities, and in the case of Cobb most of the cities in the county do not get their water from the County.

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
Public Safety					
Animal Control ^{10, 11}				45	
Code Enforcement ¹⁰	38	37	(1)	15	
Communications ¹⁰	157	155	(2)	132	
Fire & Rescue Services	921	919	(2)	689	850
Police	1,266	1,243	(23)	741	1,119
Police Support	225	218	(7)	45	
Total	2,607	2,572	(35)	1,667	1,969

The three-county comparison above indicating Public Safety positions total in DeKalb of 2,572, in Cobb of 1,667 and in Gwinnett of 1,969, again shows DeKalb with the highest total. DeKalb's Police total of 1,461 is above Cobb's by 675 positions and above Gwinnett's by 342 positions. It should be kept in mind that these comparisons are based on the 2010 position totals. In Gwinnett the Medical Examiner's office is totally privatized and also in Gwinnett Animal Control and Code Enforcement are carried in the overall police total of 1,119. It has been documented that the crime rate in DeKalb exceeds that of Cobb and Gwinnett lending to the greater police presence in DeKalb County.

Grand Total	8,496	7,974	(522)	5,921	4,865
Enterprise	1,634	1,501	(133)	510	613
Net Grand Total	6,862	6,473	(389)	5,411	4,252

Position Comparison 2010

Notes:

DeKalb includes full-time, part-time, permanent, and temporary positions.

Cobb includes full-time and part-time positions.

Gwinnett includes full-time regular and permanent part-time positions.

¹ Cobb / Gwinnett: Aviation Division is part of Transportation.

² Gwinnett: Includes Clerk of Court functions for State, Superior, and Magistrate Courts.

³ Gwinnett: Magistrate Court, State Court, Superior Court.

⁴ Gwinnett: Contracted.

⁵ Gwinnett: Provided by State of Georgia.

⁶ Cobb: Mail Svcs, Water Bill Paymts, Bus Lic Renewals, Property Tax Payments.

⁷ Gwinnett: Function of Finance.

⁸ Gwinnett: Library funded by county, but part of separate agency, reported separately.

⁹ Gwinnett: Sanitation function is out-sourced.

¹⁰ Gwinnett: Included in Police.

¹¹ DeKalb: Included in Police Support.

Appendix B

2010 Position Summary

AUTHORIZED POSITIONS	POSITIONS				POSITIONS				POSITIONS				POSITIONS				POSITIONS			
	12/10/2010				12/31/07				12/31/08				12/31/09				12/7/2010			
	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL
CHIEF EXECUTIVE OFFICER	23			23	23			23	24			24	24			24	20			20
BOARD OF COMMISSIONERS	25			25	28		1	29	28		1	29	33		1	34	33		1	34
LAW DEPARTMENT	27			27	27			27	27			27	27			27	25			25
GEO INFO SYSTEMS	26			26	27			27	27			27	27			27	23			23
FACILITIES MANAGEMENT	84			84	84			84	84			84	84			84	52			52
PURCHASING	55			55	55			55	55			55	61			61	56			56
HUMAN RESOURCES	38			38	39			39	38			38	38			38	29			29
INFORMATION SYSTEMS	91			91	112			112	120			120	131			131	111			111
FINANCE	89			89	89			89	89			89	86			86	70			70
PROP APPRAISAL	76			76	76			76	76			76	76			76	66			66
TAX COMMISSIONER	107	13		120	107	13		120	107	13		120	107	13		120	107	13		120
REGISTRAR	15	60		75	15	60		75	16	59		75	16	59		75	16	59		75
SHERIFF	841		1	842	856		1	857	856		1	857	862		1	863	862		1	863
JUVENILE COURT	87			87	87			87	87			87	88			88	84			84
SUPERIOR COURT	93		3	96	95		3	98	95		3	98	95		3	98	94		3	97
CLERK SUPERIOR CT	86			86	86			86	86			86	86			86	86			86
STATE COURT	177			177	177			177	177			177	177			177	180			180
SOLICITOR	65		4	69	67		3	70	67		3	70	67		3	70	67		3	70
DISTRICT ATTORNEY	138	1	2	141	143	1	2	146	143	1	2	146	146	1		147	145	1		146
CHILD ADVOCATE	15			15	21			21	21			21	21			21	21			21
PROBATE COURT	25			25	25			25	25			25	25			25	25			25
MAGISTRATE COURT	14		23	37	14		23	37	14		23	37	14		23	37	14		23	37
MEDICAL EXAMINER	21			21	21			21	21			21	21			21	21			21
PUBLIC DEFENDER	72			72	72			72	72			72	72			72	72			72
POLICE SERVICES	225		150	375	219		150	369	223		150	373	79		146	225	72		146	218
FIRE & RESCUE SERVICES	208			208	208			208	208			208	208			208	208			208
PLANNING & DEVELOPMENT	15			15	15			15	15			15	15			15	12			12
PUB WKS-DIRECTOR'S OFFI	4			4	4			4	4			4	4			4	3			3
ECON DEVELOPMENT	9			9	10			10	10			10	11			11	9			9
LIBRARY	180		49	229	184		49	233	196		50	246	243		55	298	240		55	295
COOPERATIVE EXT	19		1	20	19		1	20	19		1	20	19		1	20	13		1	14
HEALTH	3			3	2			2	2			2	2			2				
HUMAN SERVICES	18			18	22			22	25		1	26	25		1	26	17		1	18
CITIZEN HELP CENTER	22			22	62			62	62			62								

2010 Position Summary

AUTHORIZED POSITIONS	POSITIONS				POSITIONS				POSITIONS				POSITIONS				POSITIONS			
12/10/2010	12/31/06				12/31/07				12/31/08				12/31/09				12/7/2010			
	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL
NON-DEPARTMENTAL																				
TOTAL GEN FUND	2993	74	233	3300	3091	74	233	3398	3119	73	235	3427	2990	73	234	3297	2853	73	234	3160
FIRE FUND - FIRE & RESCUE	652	4		656	647	4		651	647	4		651	649			649	647			647
POLICE	1062			1062	1154			1154	1250			1250	1249			1249	1228			1228
.	52			52	51			51	51			51	51			51	36			36
PUBLIC WORKS-R & D	378			378	378			378	378			378	377			377	289			289
REC, PARKS & CUL AFF	245	369	3	617	258	369	3	630	257	369	3	629	254	286	3	543	163	305	3	471
ARTS, CULTURE, & ENTERT	4			4	4			4	4			4								
TOTAL STD-DS	1741	369	3	2113	1845	369	3	2217	1940	369	3	2312	1931	286	3	2220	1716	305	3	2024
FINANCE	14			14	14			14	14			14	14			14	13			13
RECORDERS COURT	52		3	55	61		3	64	61		3	64	61		3	64	48		3	51
PLANNING & DEVELOPMENT	13			13	14			14	14			14	14			14	11			11
POLICE - CODE ENFORCEMENT	34			34	38			38	38			38	38			38	37			37
TOTAL STD-UNINC	113		3	116	127		3	130	127		3	130	127		3	130	109		3	112
TOTAL TAX FUNDS	5499	447	239	6185	5710	447	239	6396	5833	446	241	6520	5697	359	240	6296	5325	378	240	5943
PUBLIC WORKS-W & S	736			736	729			729	771			771	771			771	686			686
FINANCE	121		1	122	115			115	94			94	94			94	92			92
PUBLIC WORKS-SANITATION	715			715	728			728	743			743	742			742	699			699
AIRPORT	27			27	27			27	28			28	27			27	24			24
PUBLIC WORKS-FLEET MAINT	176			176	177			177	177			177	177			177	159			159
PLANNING & DEVELOPMENT	154	3		157	154	3		157	154	3		157	45			45	31			31
EMERGENCY TELEPHONE FUND													153		4	157	151		4	155
TOTAL COUNTY DEPTS	7428	450	240	8118	7620	450	239	8309	7794	449	241	8484	7706	359	244	8309	7167	378	244	7789

Appendix C

Early Retirement Counts By Dept

Fund Class	fund	Department	Retired	Restored	Net Abolished	
TAX FUNDS	100	00100 - CHIEF EXECUTIVE OFFICER	2	-	2	
		00200 - BOARD OF COMMISSIONERS	2	2	-	
		00800 - G.I.S.	4	2	2	
		01100 - FACILITIES MANAGEMENT	22	1	21	
		01400 - PURCHASING	14	10	4	
		01500 - HUMAN RESOURCES & MERIT SYSTEM	5	5	-	
		01600 - OFFICE OF INFORMATION SYSTEMS	13	9	4	
		02100 - FINANCE	18	7	11	
		02700 - PROPERTY APPRAISAL& ASSESSMENT	16	16	-	
		02800 - TAX COMMISSIONER	15	15	-	
		02900 - REGISTRAR	1	1	-	
		03200 - SHERIFF'S OFFICE	89	89	-	
		03400 - JUVENILE COURT	15	15	-	
		03500 - SUPERIOR COURT	20	20	-	
		03600 - CLERK SUPERIOR COURT	10	10	-	
		03700 - STATE COURT	4	4	-	
		03900 - DISTRICT ATTORNEY	13	13	-	
		04100 - PROBATE COURT	4	4	-	
		04300 - MEDICAL EXAMINER	3	3	-	
		04500 - PUBLIC DEFENDER	7	7	-	
		04600 - POLICE	12	9	3	
		04800 - MAGISTRATE COURT	2	2	-	
		04900 - FIRE & RESCUE SERVICES	15	15	-	
		05100 - PLANNING & DEVELOPMENT	3	3	-	
		05500 - PUBLIC WORKS DIRECTOR	1	-	1	
		05600 - ECONOMIC DEVELOPMENT	3	1	2	
		06800 - LIBRARY	3	-	3	
		06900 - EXTENSION SERVICE	6	2	4	
		07100 - BOARD OF HEALTH	1	-	1	
		07500 - HUMAN SERVICES	3	-	3	
	270	04900 - FIRE & RESCUE SERVICES	73	73	-	
	271	04600 - POLICE	68	62	6	
		05400 - PUBLIC WORKS - TRANSPORTATION	12	1	11	
		05700 - PUBLIC WORKS - ROADS AND DRAINAGE	58	14	44	
		06100 - PARKS	41	4	37	
	272	02100 - FINANCE	5	4	1	
		04600 - POLICE	5	5	-	
		04700 - RECORDERS COURT	4	4	-	
		05100 - PLANNING & DEVELOPMENT	1	-	1	
	TAX FUNDS Total			593	432	161
	SPECIAL REVENUE FUNDS	201	05100 - PLANNING & DEVELOPMENT	9	8	1
		215	02600 - E-911	10	10	-
		250	60000 - GRANTS	4	4	-
70000 - GRANTS - WORKFORCE DEVELOPMENT C			7	7	-	
SPECIAL REVENUE FUNDS Total			30	29	1	
INTERNAL SERVICE FUNDS	611	01200 - FLEET MAINTENANCE	29	29	-	
INTERNAL SERVICE FUNDS Total			29	29	-	
ENTERPRISE FUNDS	511	02100 - FINANCE	15	13	2	
		08000 - DPT OF WATERSHED MANAGEMENT	92	51	41	
	541	08100 - SANITATION	74	41	33	
	551	08200 - DEKALB-PEACHTREE AIRPORT	4	2	2	
ENTERPRISE FUNDS Total			185	107	78	
Grand Total			837	597	240	

Appendix D

Analysis of GSU Study

(GSU Proposed Position Reductions compared
to Actual Positions Eliminated)

Summary			
GSU Possible Reductions compared to Actual Positions Eliminated			
Department	GSU Recommended Reductions	Positions Eliminated	Difference
Board of Commissioners' Office	10	0	10
CEO Office	9	3	6
Police	245	32	213
Fire Rescue	18	2	16
Public Works Director's Office	2	1	1
Watershed Management	104	102	2
Sanitation	125	43	82
Transportation (Option A)	40	14	26
Roads and Drainage	50	83	33
Fleet Maintenance	100	18	82
Parks and Recreation	62	94	32
GIS	20	4	16
IS	30	20	10
Economic Development	6	2	4
Planning & Development	60	19	41
Finance	28	19	9
Total	909	456	453

**Option B of Transportation not included in Totals*

Board of Commissioners

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce 1 Aide per Commissioner	7	Not Reduced	0
Eliminate 2 Administrative Assistants in Clerk's Office	2	Not Eliminated	0
Eliminate 1 Auditor	1	Not Eliminated	0
Total BOC Possible Reductions	10	Actual Positions Reduced	0
		GSU Recommended Reductions	10
		Grand Total of positions Abolished	0
		Difference	10

Office of the CEO

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce Communications Division from 3 to 2	1	Not Reduced	0
Reduce Cable TV staff to 2	2	Not Reduced	0
Eliminate Chief of Staff, Dep. Chief of Staff, and Administrative Assistant	3	Eliminated 1 Dep. Chief of Staff	1
Eliminate 1 Special Project Coordinator	1	Not Eliminated	0
Eliminate 2 Administrative positions	2	Eliminated 2 Administrative Assistants	2
Total CEO Possible Reductions	9	Actual Positions Reduced	3
		GSU Recommended Reductions	9
		Grand Total of positions Abolished	3
		Difference	6

Police Services

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Supervisors and 6 Clerks in Central Records	8	Eliminated 3 Supervisors and 5 Clerks in Central Records	8
Eliminate 1 Payroll Technician	1	Not Eliminated	0
Eliminate 15 Administrative Assistant and 9 Investigative Aides	24	Eliminated 5 Administrative Assistants and 3 Investigative Aides	8
Eliminate 1 Staff Attorney	1	Not Eliminated	0
Eliminate 1 Training Specialist	1	Not Eliminated	0
Eliminate 4 IS Field Service Specialists & Administrators	4	Eliminated 2 IS Field Service Specialists	2
Eliminate 1 Public Information Officer position, move 2nd PIO to Public Safety Director's Office and combine with Fire PIO position	1	Eliminated 1 Public Information Officer position	1
Eliminate Property and Evidence Technicians (civilian)	2	Eliminated 1 Property and Evidence Technicians (civilian)	1
Reduce 4 Public Education Specialists	4	Not Eliminated	
Eliminate Audiovisual Production Assistant	1	Eliminated Audiovisual Production Assistant	1
Combine Print Shop Coordinator with Supply Coordinator	1	Not Combined	0
Combine Police Supply with Fire Supply and eliminate 1 Requisition Technician	1	Not Combined	0
Code Enforcement-Supervisor and Office Assistant Positions	2	*See other abolishments	0
Outsource Animal Control	48	Not Eliminated	0
Move crossing guards out of County budget to DeKalb Board of Education	146	Not Eliminated	0
Total Police Possible Reductions	245	Actual Positions Reduced	21

Police Services

		Other Abolishments	
		Office Assistants	7
		Central Records Manager	1
		Administrative Coordinator	1
		Custodian	1
		Deputy Dir ComtyMediaAdminAff	1
		Total	11
No sworn positions were abolished. GSU did not recommend abolishing sworn positions but recommended movement of positions being utilized as higher ranks to be moved back to police duty.		GSU Recommended Reductions	245
		Grand Total of Positions Abolished	32
		Difference	213

Fire Rescue

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Administrative Asst.'s in Inspections	2	Not Eliminated	0
Eliminate Risk Mgt Manager	1	Not Eliminated	0
Eliminate Supply Technician	1	Not Eliminated	0
Eliminate 3 Administrative staff	3	Not Eliminated	0
Eliminate Fire Maintenance Coordinator	1	Not Eliminated	0
Eliminate Public Education Specialists	5	Not Eliminated	0
Eliminate 3 Fire Protection Engineers	3	Eliminate 1 Fire Protection Engineer	1
Eliminate Fire Protection Engineer Lead	1	Eliminate Fire Protection Engineer Lead	1
Combine Warehouse with Police	1	Not Combined	0
Total Fire Rescue Possible Reductions	18	Actual Positions Reduced	2
		GSU Recommended Reductions	18
		Grand Total of positions Abolished	2
		Difference	16

Public Works Director

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Asst. Public Works Director	2	Eliminate 1 Asst. Director PW	1
Total Public Works Possible Reductions	2	Actual Positions Reduced	1
		Notes: Dan Hall and Dave Fisher temporarily double-filling as Asst. PW Directors	
		Asst. Director PW Finance & Admin and Office Asst. in Director's Office paid for by Watershed Mgt.	
		GSU Recommended Reductions	2
		Grand Total of positions Abolished	1
		Difference	1

Watershed Management

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Deputy Directors	2	Eliminate 2 Deputy Directors	2
Eliminate PIO and Public Education Specialists	3	Eliminate 1 Public Relations Officer	1
Eliminate Graphic Arts position	1	(Position was not abolished because it was never created)	0
Eliminate Document Control Coordinator	1	Not Eliminated	0
Eliminate positions approved in 2008 that were never classified	16	(Positions were not abolished because they were never created)	0
Eliminate 3 Construction Inspectors	3	Eliminated 3 Construction Inspectors	3
Eliminate General Foreman level of mgt.	23	No-Dept reestablished all General Foreman positions	0
Eliminate 1 carpenter, 1 painter, 1 welder	3	Not Eliminated	0
Eliminate Asst. Director PW-Finance and Administration, and Office Asst. Sr. in PW Director's Office	2	Not Eliminated	0
Eliminate Communication Writer	1	Not Eliminated	0
Eliminate 1 Special Proj. Coordinator	1	Not Eliminated	0
Eliminate 5 Administrative Asst. positions	5	Not Eliminated	
Eliminate 3 GIS positions	3	Eliminated 1 GIS position	1
Eliminate 3 Supply positions	3	Eliminated 2 Supply positions	2
Eliminate 1 Accounting Technician	1	Eliminated 1 Accounting Tech	1
Eliminate Asst. Safety Coordinator	1	Not Eliminated	0
Reduce Crew Supervisors	10	Eliminated 15 Crew Supervisors	15
Reduce Crew Workers	25	Eliminate 41 Crew Workers	41
Total Watershed Mgt Possible Reductions	104	Actual Positions Reduced	66
		Other Abolishments	
		Office Assistants	3

Watershed Management

		Wastewater Lab Technician	3
		Engineering Technician	3
		Engineer	2
		General Maintenance Worker	1
		Construction Supervisor	2
		Equipment Operator	13
		WQC Operator	1
		Water Maintenance Mechanic	2
		WQC Foreman	1
		WQC Plant Supervisor	1
		Wtr Prod Control Branch Supt	1
		Project Analyst	1
		Compliance Division Supvr	1
		Heavy Equipment Truck Mechanic	1
		Total	36
		Actual Positions Reduced	102
		GSU Recommended Reductions	104
		Grand Total of positions Abolished	102
		Difference	2

Sanitation

GSU Recommendations	Impact	Actual Abolishments	Impact
Change Hours worked from 32 to 40	50	Not Implemented	0
Reduce Deputy Directors from 3 to 2	1	Not Reduced	0
Reduce Superintendents from 3 to 2	1	Eliminated 2 Superintendents	2
Reduce Field Supervisors from 27 to 9	18	Eliminated 5 Field Supervisors, then reallocated 7 from Refuse Collector	
Reduce administration by 1	1	Eliminated 1 Office Asst. position	1
Reduce Customer Service by 1	1	Eliminated 2 Customer Service Representatives	2
Combine transfer stations	50	Not Combined	0
Eliminate Natural Resource Administrator & PW Outreach Specialist	2	Not Eliminated	0
Eliminate Keep DeKalb Beautiful Asst.	1	Not Eliminated	0
Total Sanitation Possible Reductions	125	Actual Positions Reduced	5
		Other Abolishments	
		Refuse Collector	4
		Tractor/Trailer Operator Trainee	1
		Sanitation Driver Crew Leader and Trainee	2
		Sanitation Inspector	2
		General Foreman	2
		Equipment Monitor	3
		Welder	2
		Supply Specialist	1
		Crew Supervisor	1
		Equipment Operator	4
		Landfill Equipment Operator	2
		Roll Off Container Operator	2
		Solid Waste Plant Operator	2
		Crew Worker	5

Sanitation

		Sanitation Superv Field	5
		Total	38
		GSU Recommended Reductions	125
		Grand Total of positions Abolished	43
		Difference	82

Transportation

GSU Recommendations	Impact	Actual Abolishments	Impact
Option A:			
Eliminate Department and move 10 out of 50 positions to Roads and Drainage	40	Did not Eliminate Department	0
Option B:			
Reduce administrative staff from 6 to 3	3	No Reduction	0
Combine Traffic Calming Engineer and Principal Engineer	1	Not Combined	0
Eliminate Project Manager Assistant Supervisor	1	Not Eliminated	0
Eliminate 2 Engineering Senior Manager positions	2	Not Eliminated	0
Combine land acquisition and utilities coordination supervisors	1	Not combined, however, eliminated land acquisition supervisor	1
Eliminate Public Works Outreach Specialist (housed in Public Work Director's Office)	1	Not Eliminated	0
Reduce 1 Land Acquisition Specialist	1	Eliminated 2 Land Acquisition Specialists	2
Total Transportation Possible Reductions	10	Actual Positions Reduced	3
		Other Abolishments	
		Requisition Technician	1
		Chief Construction Inspector	1
		Design Spec Transportation	1
		Engineering Technician Senior	1
		Engineer	2
		Engineer, Senior	2
		Payroll Personnel Tech Sr	1

Transportation

		Multi Use Transportation Coor	1
		Utilities Coordinator	1
		Total	11
		GSU Recommended Reductions (Option B)	10
		Grand Total of positions Abolished	14
		Difference	4

Roads & Drainage

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director of Roads & Drainage	1	Did not Eliminate	0
Reduce Admin Asst positions or Office Asst positions	5	Reduced 4 Admin Asst positions and 1 Office Asst positions	5
Eliminate 1 GIS Specialist from the Public Work Director's Office	1	Not Eliminated	0
Eliminate Accounting Tech Senior	2	Eliminated 1 Accounting Tech Senior	1
Eliminate General Foreman level of mgmt	9	Eliminated 3 General Foreman	3
Eliminate Deputy Director of Traffic Engineering	1	Not Eliminated	0
Reduce 2 Warehouse staff	2	Eliminated 2 Stockworkers	2
Reduce 2 Maintenance Shop personnel	2	Eliminated 2 Maintenance Mechanics	2
Move all engineers in construction & maintenance to engineering, and reduce by 2	2	Not Eliminated	0
Reduce 2 Engineering Technicians in Roads/Traffic Engineering	2	Not Eliminated	0
Eliminate 1 Graphic Signs Technician	1	Not Eliminated	0
Eliminate Survey crew and outsource	3	<i>* See Other Abolishments</i>	
Eliminate 4 Traffic Signal Installers	4	Eliminated 2 Asst Traffic Signal Installers, 1 Traffic Signal Installer, Sr.	3
Outsource major paving jobs and eliminate paving crew	15	<i>*See Other Abolishments</i>	
Total Roads & Drainage Possible Reductions	50	Actual Positions Reduced	16

Roads & Drainage

		Other Abolishments	
		Microfilm Technician	1
		Chief Construction Inspector	2
		Construction Inspector	5
		Crew Worker	13
		Crew Supervisor CDL	9
		Construction Supervisor	3
		Construction Superintendent, R&D	1
		Road Maintenance Supt	1
		Equipment Operator	22
		Traffic Signal Tech	4
		Traffic Signs/Markings Inst Sr	1
		Mason	3
		Stormwtr Pollution Control Supervisor	1
		Heavy Equipment Truck Mechanic	1
		Total	67
		GSU Recommended Reductions	50
		Grand Total of positions Abolished	83
		Difference	33

Fleet Maintenance

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce Superintendents from 6 to 3	3	Eliminated 1 Superintendent	1
Reduce Administrative Assistants from 7 to 4	3	Not Reduced	0
Develop outsourcing strategy using the Gwinnett model (perform oil, lube, tires, and simple repairs requiring under two hours. Outsource all engine repairs and body work. Fire and Sanitation take over their own fleet maintenance with approved vendors (other than oil, lube, and routine repairs).	80	Outsourcing Strategy not developed	0
Outsource parts management (eliminate parts technicians, expeditors and 1/2 accounting staff)	14	Eliminated 1 Fleet Parts Technician	1
Total Fleet Maintenance Possible Reductions	100	Actual Positions Reduced	2
		Other Abolishments	
		Fleet Service Technician I	3
		Fleet Service Technician II	4
		Fleet Service Technician IV	7
		Office Assistant	1
		Office Assistant Senior	1
		Total	16
		GSU Recommended Reductions (Option B)	100
		Grand Total of positions Abolished	18
		Difference	82

Parks & Recreation

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director, Parks and Recreation	1	Not Eliminated	0
Reduce Administrative Assistants and Office Assistants from 17 to 9	8	Eliminated a total of 9 Administrative Assistants and Office Assistants	9
Eliminate 1 Requisition Technician	1	Eliminated Requisition Technician	1
Eliminate Deputy Director, Park Planning & Development	1	Eliminated 2 Deputy Director (P&R Revenue Spt Svc and P&R-Parks)	2
Eliminate Project Manager positions in Park Planning & Development	2	Eliminated 1 Project Manager	1
Eliminate Landscape Management Supervisor	1	Eliminated Landscape Management Supervisor	1
Eliminate 1 Horse Farm Worker	1	Eliminated 1 Horse Farm Worker	1
In Nature Resource Management, eliminate Nature Preserve Supervisor, 1 Ranger and 1 Project Manager	3	In Nature Resource Management, eliminated Nature Preserve Supervisor and 1 Ranger	2
Eliminate Department Safety Coordinator	1	Eliminated Department Safety Coordinator	1
Eliminate GIS position	1	Not Eliminated	0
Eliminate 4 Equipment Operators	4	Eliminated 11 Equipment Operators	11
Eliminate 7 Crew Workers	7	Eliminated 10 Crew Workers	10
Eliminate Sanitation Driver/Crew Leader Trainee	1	Not Eliminated	0
Combine 3 separate Supply Specialists into 1 department-wide Supply Specialist	2	Eliminated 1 Supply Specialist	1
Reduce Parks Ground Service Technicians	10	Eliminated 19 Ground Service Technicians	19
Reduce Parks Maintenance Construction Supervisors in each district from 6 to 4	6	Eliminated 7 Parks Maintenance Construction Supervisors	7
Combine 2 Maintenance Coordinators in each park district	3	Eliminated 3 Maintenance Coordinator	3
Eliminate 1 Maintenance Mechanic	1	Eliminate 2 Maintenance Mechanic	2
Eliminate Parks Operations General Manager	1	Not Eliminated	0
Eliminate 1 Nursery Technician	1	Eliminate 1 Nursery Technician	1

Parks & Recreation

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce Recreation Program Manager positions form 3 to 2	1	Eliminated 1 Recreation Program Manager	1
Eliminate 2 Sport Program Coordinators	2	Eliminated 3 Sport Program Coordinators	3
Close Tobie Grant Recreation Center	3	*See other abolishments	
Total Parks & Recreation Possible Reductions	62	Actual Positions Reduced	76
		Other Abolishments	
		Payroll Personnel Tech Sr	1
		Recreation Center Leader	3
		Recreation Program Coordinator	2
		Recreation Center Director	2
		Playground Equip Safety Supv	1
		Grounds Maintenance Chem Coordinator	1
		Parks Maintenance Supt	1
		General Maintenance Worker, Sr	1
		Crew Supervisor	1
		Construction Supervisor	1
		Custodian	1
		Plumber Senior	1
		San Driver Crew Leader Trainee	1
		Small Engine Mechanic	1
		Total	18
		GSU Recommended Reductions	62
		Grand Total of Positions Abolished	94
		Difference	32

GIS

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director	1	Not Eliminated	0
Reduce Mapping staff by 50%	8	Eliminate 3 Property Mapping Technician positions	3
Eliminate 1 Administrative Assistant	1	Not Eliminated	0
Eliminate Project Coordinator	1	Eliminate 1 Project Coordinator	1
Eliminate 4 GIS Specialist positions	4	Not Eliminated	0
Eliminate 1 GIS Technical Coordinator	1	Not Eliminated	0
Move Deed Reading to Tax Assessor	4	Not Eliminated	0
Total GIS Possible Reductions	20	Actual Positions Reduced	4
		GSU Recommended Reductions	20
		Grand Total of positions Abolished	4
		Difference	16

Information Systems

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Deputy Director (Advanced Tech) positions	3	Eliminated 2 Deputy Directors	2
Eliminate 311	9	Eliminated 1 Call Center Operator	1
Eliminate 2 Office Assistants, 1 Administrative Assistant, 1 Administrative Coordinator	4	Not Eliminated	0
Eliminate vacancies identified by the Finance Department pending results of IT study	14	See below	
Total IS Possible Reductions	30	Actual Positions Reduced	3
		Other Abolishments	
		Accounting Tech	1
		CPU Operator	1
		CPU Operator Supervisor	1
		IS Database Administrator	1
		IS Field Service Specialist	1
		IS Security Administrator	1
		IS Systems Administrator	3
		Network Engineer	2
		Program Analysts	5
		Receptionist	1
		Total	17
		GSU Recommended Reductions	30
		Grand Total of positions Abolished	20
		Difference	10

Economic Development

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director	1	Eliminated 1 Asst. Director	1
Reduce Economic Development Coordinators from 7 to 3	4	Eliminated 1 Economic Development Coordinator	1
Eliminate 1 Administrative Assistant	1	Not Eliminated	0
Total Economic Development Possible Reductions	6	Actual Positions Reduced	2
		GSU Recommended Reductions	6
		Grand Total of positions Abolished	2
		Difference	4

Planning & Development

GSU Recommendations	Impact	Actual Abolishments	Impact
Outsource Development function	43	Not Outsourced	0
Transfer Environmental Inspection to Watershed and reduce from 20 to 16)	4	No Positions Abolished, <i>transferred 8 environmental positions from Planning & Development to Watershed.</i>	0
Eliminate Associate Director of Planning	1	Not Eliminated	0
Reduce number of Planners from 20 to 10	10	Eliminated 4 Planners	4
Eliminate 1 Administrative Assistant and 1 Office Assistant	2	Eliminated 1 Office Assistant	1
Total Planning & Development Possible Reductions	60	Actual Positions Reduced	5
		Other Abolishments	
		Permits and Zoning Supervisor	1
		Building Codes Inspector I	1
		Electrical Inspector III	1
		Engineering Review Officer II	1
		Env Land Development Insp III	1
		Planning Technician Senior	1
		Total	6
		GSU Recommended Reductions	60
		Grand Total of positions Abolished	11
		Positions Transferred to Watershed Management	8
		Difference	41

Finance

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director position	1	Not Eliminated	0
Combine Grant Analysts and Budget Analysts and Managers	5	Eliminated 3 Budget Management Analysts	3
Reduce Revenue Collections Managers from 3 to 1	2	Not Reduced	0
Eliminate Employee Benefits Manager	1	Not Eliminated	0
Outsource Payroll	6	Eliminated 1 Payroll Assistant Senior	1
Reduce Records center staff; Supervisor and Microfilm Supervisor	2	Eliminated 1 Microfilm Technician and 1 Microfilm Supervisor	2
Combine 2 Accounting Services Managers	1	Not Combined	0
Eliminate Risk Control Analyst	1	Not Eliminated	0
Reduce Accounting Technicians	2	Reduced 5 Accounting Technicians	5
Reduce Administrative Assistants from 11 to 5	6	Not Reduced	0
Reduce Financial Management Analysts from 3 to 2	1	Reduced 1 Financial Management Analysts	1
Total Finance Possible Reductions	28	Actual Positions Reduced	12
		Other Abolishments	
		Office Assistant Senior	1
		Auditor	2
		Internal Audit Manager	1
		License Inspector	1
		Field Service Rep	1
		Customer Service Rep Sr.	1
		Total	7
		GSU Recommended Reductions	28
		Grand Total of positions Abolished	19
		Difference	9

Appendix E

Proposed 2011 HOST Infrastructure list and GDOT Matching Funds Available

	Project Name	BOC Dists	2011 Funds Requested	Fed/State Funds Available
	<u>Time sensitive with ARC/GDOT deadlines:</u>			
	Lithonia Industrial Blvd Extension Phase 3	5,7	1,300,000.00	5,206,400.00
	LaVista @ Oak Grove (GDOT Safety)	2,6	800,000.00	880,000.00
	School Corridor Sidewalks (HPP)	1,2,3,5,6,7	1,000,000.00	3,555,600.00
	Stone Mountain to Lithonia Bike Lanes (HPP)	4,5,7	700,000.00	1,800,000.00
	Glenwood Avenue, Phase 2 (HPP)	3,6	950,000.00	905,000.00
	South Fork Peachtree Crk Trail, Phase 4	2,6	185,000.00	1,600,000.00
	Church Street Trail Project	4,6	430,000.00	800,000.00
	Candler Road, Phase 2 - Landscaping Project	3,6,7	580,000.00	1,754,650.00
**	Memorial Dr @ Memorial College Drive (ST Aid)	4,7	650,000.00	500,000.00
	Moreland Avenue (LCI)	3,6	330,000.00	400,000.00
	Northlake Sidewalks (LCI)	2,6,7	200,000.00	400,000.00
	PATH project matching funds (TE)	Countywide	485,000.00	2,500,000.00
	Signal installations/upgrades	Countywide	500,000.00	2,000,000.00
**	Countywide Resurfacing (Matching funds for GDOT LMIG/LARP)	Countywide	2,500,000.00	3,000,000.00
			10,610,000.00	
	<u>Candidates to move to Long Range or request in HB 277 process:</u>			
*	Panola Road widening	5,7	2,000,000.00	31,893,275.00
*	Turner Hill Road widening	5,7	2,050,000.00	5,020,000.00
*	Bouldercrest Road Widening	5,6	1,150,000.00	500,000.00
*	Covington Highway improvements	5,7	50,000.00	1,400,000.00
*	Rockbridge Road Corridor	4,7	120,000.00	500,000.00
*	Covington Highway @ LIB	5,7	170,000.00	500,000.00
*	Bouldercrest @ I-285 Interchange	5,6	250,000.00	-
**	Bridge Repairs/Replacements	Countywide	350,000.00	-
**	Miscellaneous Sidewalks	Countywide	750,000.00	-
			6,890,000.00	
	Total		17,500,000.00	65,114,925.00
*	(Pursue as HB 277/Regional Referendum projects?)			
**	(Items that are not TIP commitments)			

Appendix A	Position Comparison with Other Jurisdictions
Appendix B	Position Comparison By Department
Appendix C	Early Retirement Positions Summary
Appendix D	Analysis of GSU Study: Potential Reductions Compared to Actual Positions Eliminated
Appendix E	Proposed 2011 HOST Infrastructure Projects

Appendix A

**Position Comparison
2010**

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
Tax Funds Budget (Amended)	\$ 606,748,751	\$ 556,255,319	\$ (50,493,432)	\$ 521,584,645	\$ 493,075,365
Population	727,600	731,200	3,600	691,905	789,499
Per Capita Budget	\$ 834	\$ 761	\$ (73)	\$ 754	\$ 625
Hospital Fund	\$ 23,570,952	\$ 23,487,504	\$ (83,448)		
Adjusted Tax Funds Budget	\$ 583,177,799	\$ 532,767,815	\$ (50,409,984)		
Adjusted Per Capita Budget	\$ 802	\$ 729	\$ (73)	\$ 754	\$ 625
Positions / 1,000 Residents	11.68	10.91	(0.77)	8.56	6.16

	Positions		Positions	Positions
	Budget Book	Budget Posn Summary	Budget Book	Budget Book
Airport ¹	27	24	(3)	5

In Cobb and Gwinnett Counties, the airport employees are included in the Transportation numbers.

Civil & Criminal Courts

Child Advocate's Office	21	21	-		
Clerk of Superior Court ²	86	86	-	100	106
District Attorney	157	156	(1)	123	103
Juvenile Court	90	86	(4)	78	61
Magistrate Court	37	37	-	67	
Medical Examiner ⁴	21	21	-	8	
Probate Court	25	25	-	18	22
Public Defender ⁵	72	72	-	13	
Records Court	64	51	(13)		26
Sheriff	861	863	2	797	826
Solicitor General, State Court	76	76	-	70	54
State Court	177	180	3	205	
Superior Court ³	100	99	(1)	119	94
Total	<u>1,787</u>	<u>1,773</u>	<u>(14)</u>	<u>1,598</u>	<u>1,292</u>

Position Comparison 2010

Apparently the Child Advocate's Office in Cobb and Gwinnett are carried in another organizational component. The District Attorney's office in DeKalb has a number of specialty areas not covered by the Cobb and Gwinnett DAs. The Sheriff's Office in DeKalb, while at the same time running a large jail, also provides courtroom security services in the county. However, the DeKalb jail is a "pod" designed facility as is Gwinnett's. Finally, the Public Defenders office in DeKalb has over five times the number of employees as in Cobb. Apparently Cobb and Gwinnett have elected to provide public defender services thru contracts rather than putting on additional county employees. The costs of these contracts should be reflected in the per capita general fund costs as indicated above this section.

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
General Government					
Board of Commissioners	34	34	-	14	
Chief Executive Officer	24	21	(3)	6	36
PEG	1	1			
Facilities Management	84	52	(32)	80	57
Finance	100	83	(17)	76	117
Finance: Revenue Collections (W&S)	94	92	(2)		
Fleet Maintenance	177	159	(18)	36	41
GIS	27	23	(4)		
Human Resources	38	29	(9)	31	32
Information Services	131	111	(20)	107	109
Law Department	27	25	(2)	14	10
NonDepartmental	2	-	(2)		
Property Appraisal (Tax Assessor) ⁷	76	66	(10)	57	
Purchasing ⁷	61	56	(5)	17	
Registrar & Elections	75	75	-	215	10
Tax Commissioner ⁶	120	120	-	130	118
Community Services - Unidentified					5
Support Services - Unidentified					5
Unallocated			-		11
Total	1,071	947	(124)	783	551

The indicated general government departments total positions in DeKalb is 947, for Cobb 783 and for Gwinnett 551 also indicate different approaches to doing government. A recent study by an outside agency recommended that the BOC and the CEO's office reduce positions in DeKalb. Additionally, it should be noted that the finance department numbers in Cobb and Gwinnett do not include a number of positions for the billing and collection of Water/Sewer accounts. As you can see, we have divided the finance positions in DeKalb to indicate known Water/Sewer. Also, in the Gwinnett County Finance number of 117, they include P&C and property appraisal. It should also be noted that the DeKalb County's Fleet Maintenance position total of 159 is so much higher than the other two counties (Cobb at 36 and Gwinnett at 41) due to the fact that in Cobb and Gwinnett, they outsource all but the most routine maintenance

Position Comparison 2010

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
Health & Human Services					
Cooperative Extension	20	14	(6)	15	
Health	2	-	(2)		
Human Services	33	25	(8)	98	45
Workforce Development	48	48	-		
Total	103	87	(16)	113	45

DeKalb's total number of positions for 2010 compares favorably with Cobb's at 113, however Gwinnett's number of 45 only has positions in the Human Services area. Gwinnett does not show positions for Cooperative Extension or for Workforce Development. Although DeKalb's Workforce Development positions total 48, they are totally funded from federal grants. The ARC could be providing workforce services for Cobb and Gwinnett. Gwinnett's cooperative extension positions could be carried in their Parks and Recreation total of 176, to be discussed in the Leisure Services section below.

Leisure Services					
Arts, Culture & Entertainment	-	-			
Libraries ⁸	298	295	(3)	323	2
Parks & Recreation	550	478	(72)	651	176
Total	848	773	(75)	974	178

Relative to Leisure Services, DeKalb's total number of 2010 positions of 773 compares favorably with Cobb's total of 974, but not with Gwinnett's total of 178. Although none of the three counties carry any positions under the heading of Arts, Culture & Entertainment any longer, DeKalb and Cobb's library totals (at 295 and 323 respectively) are remarkably above Gwinnett's total at 2. This spread results from Gwinnett County running its library system under a separate Library Authority. Additionally, it should be recognized that the DeKalb and Cobb numbers include temporary summer help, while the Gwinnett number does not. Finally, it should be noted that the DeKalb Number has been reduced substantially by the budget adjustments of 2009 and the early retirement program of 2010.

Planning & Public Works					
Economic Development	11	9	(2)	4	
Community Development	22	22	-	5	
Planning & Development	74	54	(20)	85	66
Public Works - Director	4	3	(1)		
Public Works - Roads & Drainage	377	289	(88)		
Public Works - Sanitation ⁹	742	699	(43)	60	
Public Works - Transportation ¹	52	36	(16)	182	151
Watershed Management	771	686	(85)	450	608
Total	2,053	1,798	(255)	786	825

Position Comparison 2010

In considering DeKalb County's indicated total number of positions of 1,798 in comparison to Cobb's total of 786 and Gwinnett's total of 830, the following issues/concepts need to be taken into consideration. In Gwinnett, Economic Development is carried in the Financial Services area. The Roads and Drainage total in DeKalb of 289 is covered in Cobb and Gwinnett by contracts funded by SPLOST funds, therefore no employee count is indicated for this service for Cobb and Gwinnett. It should be noted that Sanitation has been privatized in Cobb and Gwinnett, while the provision of Sanitation services in DeKalb in 2010 required 699 employees. Finally, the Watershed Management total for the fact that Cobb and Gwinnett administer their Water/Sewer function substantially thru Water/Sewer Authorities, and in the case of Cobb most of the cities in the county do not get their water from the County.

	DeKalb			Cobb	Gwinnett
	2009	2010	Change	2010	2010
Public Safety					
Animal Control ^{10, 11}				45	
Code Enforcement ¹⁰	38	37	(1)	15	
Communications ¹⁰	157	155	(2)	132	
Fire & Rescue Services	921	919	(2)	689	850
Police	1,266	1,243	(23)	741	1,119
Police Support	225	218	(7)	45	
Total	2,607	2,572	(35)	1,667	1,969

The three-county comparison above indicating Public Safety positions total in DeKalb of 2,572, in Cobb of 1,667 and in Gwinnett of 1,969, again shows DeKalb with the highest total. DeKalb's Police total of 1,461 is above Cobb's by 675 positions and above Gwinnett's by 342 positions. It should be kept in mind that these comparisons are based on the 2010 position totals. In Gwinnett the Medical Examiner's office is totally privatized and also in Gwinnett Animal Control and Code Enforcement are carried in the overall police total of 1,119. It has been documented that the crime rate in DeKalb exceeds that of Cobb and Gwinnett lending to the greater police presence in DeKalb County.

Grand Total	8,496	7,974	(522)	5,921	4,865
Enterprise	1,634	1,501	(133)	510	613
Net Grand Total	6,862	6,473	(389)	5,411	4,252

Position Comparison 2010

Notes:

DeKalb includes full-time, part-time, permanent, and temporary positions.

Cobb includes full-time and part-time positions.

Gwinnett includes full-time regular and permanent part-time positions.

¹ Cobb / Gwinnett: Aviation Division is part of Transportation.

² Gwinnett: Includes Clerk of Court functions for State, Superior, and Magistrate Courts.

³ Gwinnett: Magistrate Court, State Court, Superior Court.

⁴ Gwinnett: Contracted.

⁵ Gwinnett: Provided by State of Georgia.

⁶ Cobb: Mail Svcs, Water Bill Paymts, Bus Lic Renewals, Property Tax Payments.

⁷ Gwinnett: Function of Finance.

⁸ Gwinnett: Library funded by county, but part of separate agency, reported separately.

⁹ Gwinnett: Sanitation function is out-sourced.

¹⁰ Gwinnett: Included in Police.

¹¹ DeKalb: Included in Police Support.

Appendix B

2010 Position Summary

AUTHORIZED POSITIONS	POSITIONS				POSITIONS				POSITIONS				POSITIONS				POSITIONS			
	12/10/2010				12/31/07				12/31/08				12/31/09				12/7/2010			
	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL
CHIEF EXECUTIVE OFFICER	23			23	23			23	24			24	24			24	20			20
BOARD OF COMMISSIONERS	25			25	28		1	29	28		1	29	33		1	34	33		1	34
LAW DEPARTMENT	27			27	27			27	27			27	27			27	25			25
GEO INFO SYSTEMS	26			26	27			27	27			27	27			27	23			23
FACILITIES MANAGEMENT	84			84	84			84	84			84	84			84	52			52
PURCHASING	55			55	55			55	55			55	61			61	56			56
HUMAN RESOURCES	38			38	39			39	38			38	38			38	29			29
INFORMATION SYSTEMS	91			91	112			112	120			120	131			131	111			111
FINANCE	89			89	89			89	89			89	86			86	70			70
PROP APPRAISAL	76			76	76			76	76			76	76			76	66			66
TAX COMMISSIONER	107	13		120	107	13		120	107	13		120	107	13		120	107	13		120
REGISTRAR	15	60		75	15	60		75	16	59		75	16	59		75	16	59		75
SHERIFF	841		1	842	856		1	857	856		1	857	862		1	863	862		1	863
JUVENILE COURT	87			87	87			87	87			87	88			88	84			84
SUPERIOR COURT	93		3	96	95		3	98	95		3	98	95		3	98	94		3	97
CLERK SUPERIOR CT	86			86	86			86	86			86	86			86	86			86
STATE COURT	177			177	177			177	177			177	177			177	180			180
SOLICITOR	65		4	69	67		3	70	67		3	70	67		3	70	67		3	70
DISTRICT ATTORNEY	138	1	2	141	143	1	2	146	143	1	2	146	146	1		147	145	1		146
CHILD ADVOCATE	15			15	21			21	21			21	21			21	21			21
PROBATE COURT	25			25	25			25	25			25	25			25	25			25
MAGISTRATE COURT	14		23	37	14		23	37	14		23	37	14		23	37	14		23	37
MEDICAL EXAMINER	21			21	21			21	21			21	21			21	21			21
PUBLIC DEFENDER	72			72	72			72	72			72	72			72	72			72
POLICE SERVICES	225		150	375	219		150	369	223		150	373	79		146	225	72		146	218
FIRE & RESCUE SERVICES	208			208	208			208	208			208	208			208	208			208
PLANNING & DEVELOPMENT	15			15	15			15	15			15	15			15	12			12
PUB WKS-DIRECTOR'S OFFI	4			4	4			4	4			4	4			4	3			3
ECON DEVELOPMENT	9			9	10			10	10			10	11			11	9			9
LIBRARY	180		49	229	184		49	233	196		50	246	243		55	298	240		55	295
COOPERATIVE EXT	19		1	20	19		1	20	19		1	20	19		1	20	13		1	14
HEALTH	3			3	2			2	2			2	2			2				
HUMAN SERVICES	18			18	22			22	25		1	26	25		1	26	17		1	18
CITIZEN HELP CENTER	22			22	62			62	62			62								

2010 Position Summary

AUTHORIZED POSITIONS	POSITIONS				POSITIONS				POSITIONS				POSITIONS				POSITIONS			
	12/31/06				12/31/07				12/31/08				12/31/09				12/7/2010			
	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL	FT	TMP	PT	TOTAL
NON-DEPARTMENTAL																				
TOTAL GEN FUND	2993	74	233	3300	3091	74	233	3398	3119	73	235	3427	2990	73	234	3297	2853	73	234	3160
FIRE FUND - FIRE & RESCUE	652	4		656	647	4		651	647	4		651	649			649	647			647
POLICE	1062			1062	1154			1154	1250			1250	1249			1249	1228			1228
.	52			52	51			51	51			51	51			51	36			36
PUBLIC WORKS-R & D	378			378	378			378	378			378	377			377	289			289
REC, PARKS & CUL AFF	245	369	3	617	258	369	3	630	257	369	3	629	254	286	3	543	163	305	3	471
ARTS, CULTURE, & ENTERT	4			4	4			4	4			4								
TOTAL STD-DS	1741	369	3	2113	1845	369	3	2217	1940	369	3	2312	1931	286	3	2220	1716	305	3	2024
FINANCE	14			14	14			14	14			14	14			14	13			13
RECORDERS COURT	52		3	55	61		3	64	61		3	64	61		3	64	48		3	51
PLANNING & DEVELOPMENT	13			13	14			14	14			14	14			14	11			11
POLICE - CODE ENFORCEMENT	34			34	38			38	38			38	38			38	37			37
TOTAL STD-UNINC	113		3	116	127		3	130	127		3	130	127		3	130	109		3	112
TOTAL TAX FUNDS	5499	447	239	6185	5710	447	239	6396	5833	446	241	6520	5697	359	240	6296	5325	378	240	5943
PUBLIC WORKS-W & S	736			736	729			729	771			771	771			771	686			686
FINANCE	121		1	122	115			115	94			94	94			94	92			92
PUBLIC WORKS-SANITATION	715			715	728			728	743			743	742			742	699			699
AIRPORT	27			27	27			27	28			28	27			27	24			24
PUBLIC WORKS-FLEET MAINT	176			176	177			177	177			177	177			177	159			159
PLANNING & DEVELOPMENT	154	3		157	154	3		157	154	3		157	45			45	31			31
EMERGENCY TELEPHONE FUND													153		4	157	151		4	155
TOTAL COUNTY DEPTS	7428	450	240	8118	7620	450	239	8309	7794	449	241	8484	7706	359	244	8309	7167	378	244	7789

Appendix C

Early Retirement Counts By Dept

Fund Class	fund	Department	Retired	Restored	Net Abolished	
TAX FUNDS	100	00100 - CHIEF EXECUTIVE OFFICER	2	-	2	
		00200 - BOARD OF COMMISSIONERS	2	2	-	
		00800 - G.I.S.	4	2	2	
		01100 - FACILITIES MANAGEMENT	22	1	21	
		01400 - PURCHASING	14	10	4	
		01500 - HUMAN RESOURCES & MERIT SYSTEM	5	5	-	
		01600 - OFFICE OF INFORMATION SYSTEMS	13	9	4	
		02100 - FINANCE	18	7	11	
		02700 - PROPERTY APPRAISAL& ASSESSMENT	16	16	-	
		02800 - TAX COMMISSIONER	15	15	-	
		02900 - REGISTRAR	1	1	-	
		03200 - SHERIFF'S OFFICE	89	89	-	
		03400 - JUVENILE COURT	15	15	-	
		03500 - SUPERIOR COURT	20	20	-	
		03600 - CLERK SUPERIOR COURT	10	10	-	
		03700 - STATE COURT	4	4	-	
		03900 - DISTRICT ATTORNEY	13	13	-	
		04100 - PROBATE COURT	4	4	-	
		04300 - MEDICAL EXAMINER	3	3	-	
		04500 - PUBLIC DEFENDER	7	7	-	
		04600 - POLICE	12	9	3	
		04800 - MAGISTRATE COURT	2	2	-	
		04900 - FIRE & RESCUE SERVICES	15	15	-	
		05100 - PLANNING & DEVELOPMENT	3	3	-	
		05500 - PUBLIC WORKS DIRECTOR	1	-	1	
		05600 - ECONOMIC DEVELOPMENT	3	1	2	
		06800 - LIBRARY	3	-	3	
		06900 - EXTENSION SERVICE	6	2	4	
		07100 - BOARD OF HEALTH	1	-	1	
		07500 - HUMAN SERVICES	3	-	3	
		270	04900 - FIRE & RESCUE SERVICES	73	73	-
		271	04600 - POLICE	68	62	6
			05400 - PUBLIC WORKS - TRANSPORTATION	12	1	11
	05700 - PUBLIC WORKS - ROADS AND DRAINAGE		58	14	44	
	06100 - PARKS		41	4	37	
	272	02100 - FINANCE	5	4	1	
		04600 - POLICE	5	5	-	
		04700 - RECORDERS COURT	4	4	-	
		05100 - PLANNING & DEVELOPMENT	1	-	1	
	TAX FUNDS Total			593	432	161
	SPECIAL REVENUE FUNDS	201	05100 - PLANNING & DEVELOPMENT	9	8	1
		215	02600 - E-911	10	10	-
		250	60000 - GRANTS	4	4	-
			70000 - GRANTS - WORKFORCE DEVELOPMENT C	7	7	-
	SPECIAL REVENUE FUNDS Total			30	29	1
	INTERNAL SERVICE FUNDS	611	01200 - FLEET MAINTENANCE	29	29	-
	INTERNAL SERVICE FUNDS Total			29	29	-
ENTERPRISE FUNDS	511	02100 - FINANCE	15	13	2	
		08000 - DPT OF WATERSHED MANAGEMENT	92	51	41	
	541	08100 - SANITATION	74	41	33	
	551	08200 - DEKALB-PEACHTREE AIRPORT	4	2	2	
ENTERPRISE FUNDS Total			185	107	78	
Grand Total			837	597	240	

Appendix D

Analysis of GSU Study

(GSU Proposed Position Reductions compared
to Actual Positions Eliminated)

Summary			
GSU Possible Reductions compared to Actual Positions Eliminated			
Department	GSU Recommended Reductions	Positions Eliminated	Difference
Board of Commissioners' Office	10	0	10
CEO Office	9	3	6
Police	245	32	213
Fire Rescue	18	2	16
Public Works Director's Office	2	1	1
Watershed Management	104	102	2
Sanitation	125	43	82
Transportation (Option A)	40	14	26
Roads and Drainage	50	83	33
Fleet Maintenance	100	18	82
Parks and Recreation	62	94	32
GIS	20	4	16
IS	30	20	10
Economic Development	6	2	4
Planning & Development	60	19	41
Finance	28	19	9
Total	909	456	453

**Option B of Transportation not included in Totals*

Board of Commissioners

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce 1 Aide per Commissioner	7	Not Reduced	0
Eliminate 2 Administrative Assistants in Clerk's Office	2	Not Eliminated	0
Eliminate 1 Auditor	1	Not Eliminated	0
Total BOC Possible Reductions	10	Actual Positions Reduced	0
		GSU Recommended Reductions	10
		Grand Total of positions Abolished	0
		Difference	10

Office of the CEO

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce Communications Division from 3 to 2	1	Not Reduced	0
Reduce Cable TV staff to 2	2	Not Reduced	0
Eliminate Chief of Staff, Dep. Chief of Staff, and Administrative Assistant	3	Eliminated 1 Dep. Chief of Staff	1
Eliminate 1 Special Project Coordinator	1	Not Eliminated	0
Eliminate 2 Administrative positions	2	Eliminated 2 Administrative Assistants	2
Total CEO Possible Reductions	9	Actual Positions Reduced	3
		GSU Recommended Reductions	9
		Grand Total of positions Abolished	3
		Difference	6

Police Services

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Supervisors and 6 Clerks in Central Records	8	Eliminated 3 Supervisors and 5 Clerks in Central Records	8
Eliminate 1 Payroll Technician	1	Not Eliminated	0
Eliminate 15 Administrative Assistant and 9 Investigative Aides	24	Eliminated 5 Administrative Assistants and 3 Investigative Aides	8
Eliminate 1 Staff Attorney	1	Not Eliminated	0
Eliminate 1 Training Specialist	1	Not Eliminated	0
Eliminate 4 IS Field Service Specialists & Administrators	4	Eliminated 2 IS Field Service Specialists	2
Eliminate 1 Public Information Officer position, move 2nd PIO to Public Safety Director's Office and combine with Fire PIO position	1	Eliminated 1 Public Information Officer position	1
Eliminate Property and Evidence Technicians (civilian)	2	Eliminated 1 Property and Evidence Technicians (civilian)	1
Reduce 4 Public Education Specialists	4	Not Eliminated	
Eliminate Audiovisual Production Assistant	1	Eliminated Audiovisual Production Assistant	1
Combine Print Shop Coordinator with Supply Coordinator	1	Not Combined	0
Combine Police Supply with Fire Supply and eliminate 1 Requisition Technician	1	Not Combined	0
Code Enforcement-Supervisor and Office Assistant Positions	2	*See other abolishments	0
Outsource Animal Control	48	Not Eliminated	0
Move crossing guards out of County budget to DeKalb Board of Education	146	Not Eliminated	0
Total Police Possible Reductions	245	Actual Positions Reduced	21

Police Services

		Other Abolishments	
		Office Assistants	7
		Central Records Manager	1
		Administrative Coordinator	1
		Custodian	1
		Deputy Dir ComtyMediaAdminAff	1
		Total	11
No sworn positions were abolished. GSU did not recommend abolishing sworn positions but recommended movement of positions being utilized as higher ranks to be moved back to police duty.		GSU Recommended Reductions	245
		Grand Total of Positions Abolished	32
		Difference	213

Fire Rescue

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Administrative Asst.'s in Inspections	2	Not Eliminated	0
Eliminate Risk Mgt Manager	1	Not Eliminated	0
Eliminate Supply Technician	1	Not Eliminated	0
Eliminate 3 Administrative staff	3	Not Eliminated	0
Eliminate Fire Maintenance Coordinator	1	Not Eliminated	0
Eliminate Public Education Specialists	5	Not Eliminated	0
Eliminate 3 Fire Protection Engineers	3	Eliminate 1 Fire Protection Engineer	1
Eliminate Fire Protection Engineer Lead	1	Eliminate Fire Protection Engineer Lead	1
Combine Warehouse with Police	1	Not Combined	0
Total Fire Rescue Possible Reductions	18	Actual Positions Reduced	2
		GSU Recommended Reductions	18
		Grand Total of positions Abolished	2
		Difference	16

Public Works Director

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Asst. Public Works Director	2	Eliminate 1 Asst. Director PW	1
Total Public Works Possible Reductions	2	Actual Positions Reduced	1
		Notes: Dan Hall and Dave Fisher temporarily double-filling as Asst. PW Directors	
		Asst. Director PW Finance & Admin and Office Asst. in Director's Office paid for by Watershed Mgt.	
		GSU Recommended Reductions	2
		Grand Total of positions Abolished	1
		Difference	1

Watershed Management

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate 2 Deputy Directors	2	Eliminate 2 Deputy Directors	2
Eliminate PIO and Public Education Specialists	3	Eliminate 1 Public Relations Officer	1
Eliminate Graphic Arts position	1	(Position was not abolished because it was never created)	0
Eliminate Document Control Coordinator	1	Not Eliminated	0
Eliminate positions approved in 2008 that were never classified	16	(Positions were not abolished because they were never created)	0
Eliminate 3 Construction Inspectors	3	Eliminated 3 Construction Inspectors	3
Eliminate General Foreman level of mgt.	23	No-Dept reestablished all General Foreman positions	0
Eliminate 1 carpenter, 1 painter, 1 welder	3	Not Eliminated	0
Eliminate Asst. Director PW-Finance and Administration, and Office Asst. Sr. in PW Director's Office	2	Not Eliminated	0
Eliminate Communication Writer	1	Not Eliminated	0
Eliminate 1 Special Proj. Coordinator	1	Not Eliminated	0
Eliminate 5 Administrative Asst. positions	5	Not Eliminated	
Eliminate 3 GIS positions	3	Eliminated 1 GIS position	1
Eliminate 3 Supply positions	3	Eliminated 2 Supply positions	2
Eliminate 1 Accounting Technician	1	Eliminated 1 Accounting Tech	1
Eliminate Asst. Safety Coordinator	1	Not Eliminated	0
Reduce Crew Supervisors	10	Eliminated 15 Crew Supervisors	15
Reduce Crew Workers	25	Eliminate 41 Crew Workers	41
Total Watershed Mgt Possible Reductions	104	Actual Positions Reduced	66
		Other Abolishments	
		Office Assistants	3

Watershed Management

		Wastewater Lab Technician	3
		Engineering Technician	3
		Engineer	2
		General Maintenance Worker	1
		Construction Supervisor	2
		Equipment Operator	13
		WQC Operator	1
		Water Maintenance Mechanic	2
		WQC Foreman	1
		WQC Plant Supervisor	1
		Wtr Prod Control Branch Supt	1
		Project Analyst	1
		Compliance Division Supvr	1
		Heavy Equipment Truck Mechanic	1
		Total	36
		Actual Positions Reduced	102
		GSU Recommended Reductions	104
		Grand Total of positions Abolished	102
		Difference	2

Sanitation

GSU Recommendations	Impact	Actual Abolishments	Impact
Change Hours worked from 32 to 40	50	Not Implemented	0
Reduce Deputy Directors from 3 to 2	1	Not Reduced	0
Reduce Superintendents from 3 to 2	1	Eliminated 2 Superintendents	2
Reduce Field Supervisors from 27 to 9	18	Eliminated 5 Field Supervisors, then reallocated 7 from Refuse Collector	
Reduce administration by 1	1	Eliminated 1 Office Asst. position	1
Reduce Customer Service by 1	1	Eliminated 2 Customer Service Representatives	2
Combine transfer stations	50	Not Combined	0
Eliminate Natural Resource Administrator & PW Outreach Specialist	2	Not Eliminated	0
Eliminate Keep DeKalb Beautiful Asst.	1	Not Eliminated	0
Total Sanitation Possible Reductions	125	Actual Positions Reduced	5
		Other Abolishments	
		Refuse Collector	4
		Tractor/Trailer Operator Trainee	1
		Sanitation Driver Crew Leader and Trainee	2
		Sanitation Inspector	2
		General Foreman	2
		Equipment Monitor	3
		Welder	2
		Supply Specialist	1
		Crew Supervisor	1
		Equipment Operator	4
		Landfill Equipment Operator	2
		Roll Off Container Operator	2
		Solid Waste Plant Operator	2
		Crew Worker	5

Sanitation

		Sanitation Superv Field	5
		Total	38
		GSU Recommended Reductions	125
		Grand Total of positions Abolished	43
		Difference	82

Transportation

GSU Recommendations	Impact	Actual Abolishments	Impact
Option A:			
Eliminate Department and move 10 out of 50 positions to Roads and Drainage	40	Did not Eliminate Department	0
Option B:			
Reduce administrative staff from 6 to 3	3	No Reduction	0
Combine Traffic Calming Engineer and Principal Engineer	1	Not Combined	0
Eliminate Project Manager Assistant Supervisor	1	Not Eliminated	0
Eliminate 2 Engineering Senior Manager positions	2	Not Eliminated	0
Combine land acquisition and utilities coordination supervisors	1	Not combined, however, eliminated land acquisition supervisor	1
Eliminate Public Works Outreach Specialist (housed in Public Work Director's Office)	1	Not Eliminated	0
Reduce 1 Land Acquisition Specialist	1	Eliminated 2 Land Acquisition Specialists	2
Total Transportation Possible Reductions	10	Actual Positions Reduced	3
		Other Abolishments	
		Requisition Technician	1
		Chief Construction Inspector	1
		Design Spec Transportation	1
		Engineering Technician Senior	1
		Engineer	2
		Engineer, Senior	2
		Payroll Personnel Tech Sr	1

Transportation

		Multi Use Transportation Coor	1
		Utilities Coordinator	1
		Total	11
		GSU Recommended Reductions (Option B)	10
		Grand Total of positions Abolished	14
		Difference	4

Roads & Drainage

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director of Roads & Drainage	1	Did not Eliminate	0
Reduce Admin Asst positions or Office Asst positions	5	Reduced 4 Admin Asst positions and 1 Office Asst positions	5
Eliminate 1 GIS Specialist from the Public Work Director's Office	1	Not Eliminated	0
Eliminate Accounting Tech Senior	2	Eliminated 1 Accounting Tech Senior	1
Eliminate General Foreman level of mgmt	9	Eliminated 3 General Foreman	3
Eliminate Deputy Director of Traffic Engineering	1	Not Eliminated	0
Reduce 2 Warehouse staff	2	Eliminated 2 Stockworkers	2
Reduce 2 Maintenance Shop personnel	2	Eliminated 2 Maintenance Mechanics	2
Move all engineers in construction & maintenance to engineering, and reduce by 2	2	Not Eliminated	0
Reduce 2 Engineering Technicians in Roads/Traffic Engineering	2	Not Eliminated	0
Eliminate 1 Graphic Signs Technician	1	Not Eliminated	0
Eliminate Survey crew and outsource	3	<i>* See Other Abolishments</i>	
Eliminate 4 Traffic Signal Installers	4	Eliminated 2 Asst Traffic Signal Installers, 1 Traffic Signal Installer, Sr.	3
Outsource major paving jobs and eliminate paving crew	15	<i>*See Other Abolishments</i>	
Total Roads & Drainage Possible Reductions	50	Actual Positions Reduced	16

Roads & Drainage

		Other Abolishments	
		Microfilm Technician	1
		Chief Construction Inspector	2
		Construction Inspector	5
		Crew Worker	13
		Crew Supervisor CDL	9
		Construction Supervisor	3
		Construction Superintendent, R&D	1
		Road Maintenance Supt	1
		Equipment Operator	22
		Traffic Signal Tech	4
		Traffic Signs/Markings Inst Sr	1
		Mason	3
		Stormwtr Pollution Control Supervisor	1
		Heavy Equipment Truck Mechanic	1
		Total	67
		GSU Recommended Reductions	50
		Grand Total of positions Abolished	83
		Difference	33

Fleet Maintenance

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce Superintendents from 6 to 3	3	Eliminated 1 Superintendent	1
Reduce Administrative Assistants from 7 to 4	3	Not Reduced	0
Develop outsourcing strategy using the Gwinnett model (perform oil, lube, tires, and simple repairs requiring under two hours. Outsource all engine repairs and body work. Fire and Sanitation take over their own fleet maintenance with approved vendors (other than oil, lube, and routine repairs).	80	Outsourcing Strategy not developed	0
Outsource parts management (eliminate parts technicians, expeditors and 1/2 accounting staff)	14	Eliminated 1 Fleet Parts Technician	1
Total Fleet Maintenance Possible Reductions	100	Actual Positions Reduced	2
		Other Abolishments	
		Fleet Service Technician I	3
		Fleet Service Technician II	4
		Fleet Service Technician IV	7
		Office Assistant	1
		Office Assistant Senior	1
		Total	16
		GSU Recommended Reductions (Option B)	100
		Grand Total of positions Abolished	18
		Difference	82

Parks & Recreation

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director, Parks and Recreation	1	Not Eliminated	0
Reduce Administrative Assistants and Office Assistants from 17 to 9	8	Eliminated a total of 9 Administrative Assistants and Office Assistants	9
Eliminate 1 Requisition Technician	1	Eliminated Requisition Technician	1
Eliminate Deputy Director, Park Planning & Development	1	Eliminated 2 Deputy Director (P&R Revenue Spt Svc and P&R-Parks)	2
Eliminate Project Manager positions in Park Planning & Development	2	Eliminated 1 Project Manager	1
Eliminate Landscape Management Supervisor	1	Eliminated Landscape Management Supervisor	1
Eliminate 1 Horse Farm Worker	1	Eliminated 1 Horse Farm Worker	1
In Nature Resource Management, eliminate Nature Preserve Supervisor, 1 Ranger and 1 Project Manager	3	In Nature Resource Management, eliminated Nature Preserve Supervisor and 1 Ranger	2
Eliminate Department Safety Coordinator	1	Eliminated Department Safety Coordinator	1
Eliminate GIS position	1	Not Eliminated	0
Eliminate 4 Equipment Operators	4	Eliminated 11 Equipment Operators	11
Eliminate 7 Crew Workers	7	Eliminated 10 Crew Workers	10
Eliminate Sanitation Driver/Crew Leader Trainee	1	Not Eliminated	0
Combine 3 separate Supply Specialists into 1 department-wide Supply Specialist	2	Eliminated 1 Supply Specialist	1
Reduce Parks Ground Service Technicians	10	Eliminated 19 Ground Service Technicians	19
Reduce Parks Maintenance Construction Supervisors in each district from 6 to 4	6	Eliminated 7 Parks Maintenance Construction Supervisors	7
Combine 2 Maintenance Coordinators in each park district	3	Eliminated 3 Maintenance Coordinator	3
Eliminate 1 Maintenance Mechanic	1	Eliminate 2 Maintenance Mechanic	2
Eliminate Parks Operations General Manager	1	Not Eliminated	0
Eliminate 1 Nursery Technician	1	Eliminate 1 Nursery Technician	1

Parks & Recreation

GSU Recommendations	Impact	Actual Abolishments	Impact
Reduce Recreation Program Manager positions form 3 to 2	1	Eliminated 1 Recreation Program Manager	1
Eliminate 2 Sport Program Coordinators	2	Eliminated 3 Sport Program Coordinators	3
Close Tobie Grant Recreation Center	3	*See other abolishments	
Total Parks & Recreation Possible Reductions	62	Actual Positions Reduced	76
		Other Abolishments	
		Payroll Personnel Tech Sr	1
		Recreation Center Leader	3
		Recreation Program Coordinator	2
		Recreation Center Director	2
		Playground Equip Safety Supv	1
		Grounds Maintenance Chem Coordinator	1
		Parks Maintenance Supt	1
		General Maintenance Worker, Sr	1
		Crew Supervisor	1
		Construction Supervisor	1
		Custodian	1
		Plumber Senior	1
		San Driver Crew Leader Trainee	1
		Small Engine Mechanic	1
		Total	18
		GSU Recommended Reductions	62
		Grand Total of Positions Abolished	94
		Difference	32

GIS

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director	1	Not Eliminated	0
Reduce Mapping staff by 50%	8	Eliminate 3 Property Mapping Technician positions	3
Eliminate 1 Administrative Assistant	1	Not Eliminated	0
Eliminate Project Coordinator	1	Eliminate 1 Project Coordinator	1
Eliminate 4 GIS Specialist positions	4	Not Eliminated	0
Eliminate 1 GIS Technical Coordinator	1	Not Eliminated	0
Move Deed Reading to Tax Assessor	4	Not Eliminated	0
Total GIS Possible Reductions	20	Actual Positions Reduced	4
		GSU Recommended Reductions	20
		Grand Total of positions Abolished	4
		Difference	16

Information Systems

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Deputy Director (Advanced Tech) positions	3	Eliminated 2 Deputy Directors	2
Eliminate 311	9	Eliminated 1 Call Center Operator	1
Eliminate 2 Office Assistants, 1 Administrative Assistant, 1 Administrative Coordinator	4	Not Eliminated	0
Eliminate vacancies identified by the Finance Department pending results of IT study	14	See below	
Total IS Possible Reductions	30	Actual Positions Reduced	3
		Other Abolishments	
		Accounting Tech	1
		CPU Operator	1
		CPU Operator Supervisor	1
		IS Database Administrator	1
		IS Field Service Specialist	1
		IS Security Administrator	1
		IS Systems Administrator	3
		Network Engineer	2
		Program Analysts	5
		Receptionist	1
		Total	17
		GSU Recommended Reductions	30
		Grand Total of positions Abolished	20
		Difference	10

Economic Development

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director	1	Eliminated 1 Asst. Director	1
Reduce Economic Development Coordinators from 7 to 3	4	Eliminated 1 Economic Development Coordinator	1
Eliminate 1 Administrative Assistant	1	Not Eliminated	0
Total Economic Development Possible Reductions	6	Actual Positions Reduced	2
		GSU Recommended Reductions	6
		Grand Total of positions Abolished	2
		Difference	4

Planning & Development

GSU Recommendations	Impact	Actual Abolishments	Impact
Outsource Development function	43	Not Outsourced	0
Transfer Environmental Inspection to Watershed and reduce from 20 to 16)	4	No Positions Abolished, <i>transferred 8 environmental positions from Planning & Development to Watershed.</i>	0
Eliminate Associate Director of Planning	1	Not Eliminated	0
Reduce number of Planners from 20 to 10	10	Eliminated 4 Planners	4
Eliminate 1 Administrative Assistant and 1 Office Assistant	2	Eliminated 1 Office Assistant	1
Total Planning & Development Possible Reductions	60	Actual Positions Reduced	5
		Other Abolishments	
		Permits and Zoning Supervisor	1
		Building Codes Inspector I	1
		Electrical Inspector III	1
		Engineering Review Officer II	1
		Env Land Development Insp III	1
		Planning Technician Senior	1
		Total	6
		GSU Recommended Reductions	60
		Grand Total of positions Abolished	11
		Positions Transferred to Watershed Management	8
		Difference	41

Finance

GSU Recommendations	Impact	Actual Abolishments	Impact
Eliminate Assistant Director position	1	Not Eliminated	0
Combine Grant Analysts and Budget Analysts and Managers	5	Eliminated 3 Budget Management Analysts	3
Reduce Revenue Collections Managers from 3 to 1	2	Not Reduced	0
Eliminate Employee Benefits Manager	1	Not Eliminated	0
Outsource Payroll	6	Eliminated 1 Payroll Assistant Senior	1
Reduce Records center staff; Supervisor and Microfilm Supervisor	2	Eliminated 1 Microfilm Technician and 1 Microfilm Supervisor	2
Combine 2 Accounting Services Managers	1	Not Combined	0
Eliminate Risk Control Analyst	1	Not Eliminated	0
Reduce Accounting Technicians	2	Reduced 5 Accounting Technicians	5
Reduce Administrative Assistants from 11 to 5	6	Not Reduced	0
Reduce Financial Management Analysts from 3 to 2	1	Reduced 1 Financial Management Analysts	1
Total Finance Possible Reductions	28	Actual Positions Reduced	12
		Other Abolishments	
		Office Assistant Senior	1
		Auditor	2
		Internal Audit Manager	1
		License Inspector	1
		Field Service Rep	1
		Customer Service Rep Sr.	1
		Total	7
		GSU Recommended Reductions	28
		Grand Total of positions Abolished	19
		Difference	9

Appendix E

Proposed 2011 HOST Infrastructure list and GDOT Matching Funds Available

	Project Name	BOC Dists	2011 Funds Requested	Fed/State Funds Available
	<u>Time sensitive with ARC/GDOT deadlines:</u>			
	Lithonia Industrial Blvd Extension Phase 3	5,7	1,300,000.00	5,206,400.00
	LaVista @ Oak Grove (GDOT Safety)	2,6	800,000.00	880,000.00
	School Corridor Sidewalks (HPP)	1,2,3,5,6,7	1,000,000.00	3,555,600.00
	Stone Mountain to Lithonia Bike Lanes (HPP)	4,5,7	700,000.00	1,800,000.00
	Glenwood Avenue, Phase 2 (HPP)	3,6	950,000.00	905,000.00
	South Fork Peachtree Crk Trail, Phase 4	2,6	185,000.00	1,600,000.00
	Church Street Trail Project	4,6	430,000.00	800,000.00
	Candler Road, Phase 2 - Landscaping Project	3,6,7	580,000.00	1,754,650.00
**	Memorial Dr @ Memorial College Drive (ST Aid)	4,7	650,000.00	500,000.00
	Moreland Avenue (LCI)	3,6	330,000.00	400,000.00
	Northlake Sidewalks (LCI)	2,6,7	200,000.00	400,000.00
	PATH project matching funds (TE)	Countywide	485,000.00	2,500,000.00
	Signal installations/upgrades	Countywide	500,000.00	2,000,000.00
**	Countywide Resurfacing (Matching funds for GDOT LMIG/LARP)	Countywide	2,500,000.00	3,000,000.00
			10,610,000.00	
	<u>Candidates to move to Long Range or request in HB 277 process:</u>			
*	Panola Road widening	5,7	2,000,000.00	31,893,275.00
*	Turner Hill Road widening	5,7	2,050,000.00	5,020,000.00
*	Bouldercrest Road Widening	5,6	1,150,000.00	500,000.00
*	Covington Highway improvements	5,7	50,000.00	1,400,000.00
*	Rockbridge Road Corridor	4,7	120,000.00	500,000.00
*	Covington Highway @ LIB	5,7	170,000.00	500,000.00
*	Bouldercrest @ I-285 Interchange	5,6	250,000.00	-
**	Bridge Repairs/Replacements	Countywide	350,000.00	-
**	Miscellaneous Sidewalks	Countywide	750,000.00	-
			6,890,000.00	
	Total		17,500,000.00	65,114,925.00
*	(Pursue as HB 277/Regional Referendum projects?)			
**	(Items that are not TIP commitments)			

TAX FUNDS BUDGET COMPARISON - 2011 - CEO RECOMMENDED

LEAST CONTROLLABLE																MOST CONTROLLABLE			
BASIC REQUIREMENTS				COURTS & SUPPORT SERVICES				GENERAL GOVERNMENT				DIRECT SERVICE DELIVERY							
	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR				
DEBT SERV	\$13,754,245	\$9,596,329	-30.2%	SHERIFF	\$74,407,131	\$78,023,624	4.9%	C. E. O.	2,151,079	2,127,843	-1.1%	POLICE	103,625,256	113,577,234	9.6%				
REV/BOND	3,107,526	3,091,676	100.0%	JUV COURT	6,251,968	5,870,925	-6.1%	B. O. C.	2,812,042	3,183,223	13.2%	FIRE RESCUE	64,451,828	69,179,306	7.3%				
STD/DEBT	33,466,833	27,683,359	-17.3%	SUP COURT	8,522,413	7,663,789	-10.1%	ETHICS BD	1,000	9,020	802.0%	PUB WORKS	20,335,976	16,484,713	-18.9%				
HOSPITAL	23,487,504	22,052,490	-6.1%	CLRK, SP CT	5,313,862	5,591,523	5.2%	LAW DEPT	4,612,979	3,609,093	-21.8%	PARKS & REC	16,946,746	13,907,610	-17.9%				
REGISTRAR	3,199,453	1,640,674	-48.7%	STATE CT	12,279,662	12,653,079	3.0%	G. I. S.	2,241,005	2,041,807	-8.9%	A. C. E.	0	0					
MISCELLANEOUS:				SOLICITOR	5,077,041	5,656,383	11.4%	PURCHASING	3,463,259	3,118,658	-10.0%	LIBRARY	12,931,509	13,674,420	5.7%				
CONTING	0	500,000		DIST ATT	12,157,715	12,787,181	5.2%	HUMAN RES	3,636,578	3,597,081	-1.1%	HEALTH	4,837,917	4,864,926	0.6%				
PNSNRS INS	9,929,160	7,960,000	-19.8%	PROBATE CT	1,581,955	1,614,140	2.0%	FINANCE	6,626,367	6,705,679	1.2%	COMM SV BD	2,046,953	1,960,223	-4.2%				
RESERVE	9,944,363	12,000,000	20.7%	MED EXAM	2,333,817	2,154,038	-7.7%	PROPTY APP	4,199,326	4,180,985	-0.4%	DFACS	1,644,000	1,561,000	-5.0%				
C.O.P.S.	1,954,478	1,951,278	-0.2%	MAG COURT	2,454,164	2,574,803	4.9%	TAX COMM	6,769,894	6,518,846	-3.7%	COOP EXT	884,128	231,805	-73.8%				
RES-PROC	0	0		PUB DEFNDR	6,689,906	7,183,517	7.4%	PLANNING & D	2,199,427	2,183,235	-0.7%	CONTR-CIP	3,670,012	3,230,625	-12%				
VEH RENT.	896,574	891,574	-0.6%	REC COURT	3,890,121	4,021,316	3.4%	INFO SYST	17,874,812	18,998,595	6.3%	HUMAN SERV	4,196,297	4,171,662	-0.6%				
JUV. BLDG	3,730,071	3,731,846		CHILD ADV	1,712,751	1,805,695	5.4%	FAC MGT	15,764,965	15,347,874	-2.6%	ECON DEV	994,604	708,354	-28.8%				
												311 CIT HELP	0	0					
												MISCELLANEOUS:							
												A.R.C.	713,280	720,180	1.0%				
												NON-PRFTS	0	0					
												SICK LV	0	0					
												VACANT POS	(3,175,827)	0	-100.0%				
												EC DEV INC	0	0					
												OTHER	6,003,176	8,730,568	45.4%				
TOTAL	\$103,470,207	\$91,099,226	-12.0%		\$142,672,506	\$147,600,013	3.5%		\$72,352,733	\$71,621,939	-1.0%		\$240,105,855	\$253,002,626	5.4%				
CUMULATIVE																			
TOTAL	\$103,470,207	\$91,099,226	-12.0%		\$246,142,713	\$238,699,239	-3.0%		\$318,495,446	\$310,321,178	-2.57%		\$558,601,301	\$563,323,804	0.8%				

DeKalb County

2011 Budget

By Dept-Fund-Fund Class

CEO Recommended

Current Month: November, 2010

Fund	'Fund Desc'	'Dept Desc'	2010 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-10	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
100	GENERAL FUND	ALL FUNDS	-	-	-	-	-			-	-	-		
100	GENERAL FUND	CHIEF EXECUTIVE OFFICER	1,953,810	1,856,631	2,364,425	-	2,364,425	27.4%	27.4%	1,748,171	-	1,748,171	-5.8%	-5.8%
100	GENERAL FUND	BOARD OF COMMISSIONER	2,915,881	2,812,042	3,238,019	-	3,238,019	15.1%	15.1%	3,183,223	-	3,183,223	13.2%	13.2%
100	GENERAL FUND	LAW DEPARTMENT	4,595,610	4,612,979	3,805,216	-	3,805,216	-17.5%	-17.5%	3,609,093	-	3,609,093	-21.8%	-21.8%
100	GENERAL FUND	ETHICS BOARD	1,000	1,000	1,200	-	1,200	20.0%	20.0%	9,020	-	9,020	802.0%	802.0%
100	GENERAL FUND	G.I.S.	2,296,446	2,241,005	2,254,255	-	2,254,255	0.6%	0.6%	2,041,807	-	2,041,807	-8.9%	-8.9%
100	GENERAL FUND	FACILITIES MANAGEMENT	16,167,039	15,764,965	15,732,525	(557,479)	15,175,046	-0.2%	-3.7%	15,905,353	(557,479)	15,347,874	0.9%	-2.6%
100	GENERAL FUND	PURCHASING	3,696,651	3,463,259	5,387,279	-	5,387,279	55.6%	55.6%	3,118,658	-	3,118,658	-10.0%	-10.0%
100	GENERAL FUND	HUMAN RESOURCES & MEF	3,719,329	3,636,578	3,381,471	215,520	3,596,991	-7.0%	-1.1%	3,597,081	-	3,597,081	-1.1%	-1.1%
100	GENERAL FUND	OFFICE OF INFORMATION S	18,326,214	17,874,812	27,523,217	1,323,377	28,846,594	54.0%	61.4%	18,998,595	-	18,998,595	6.3%	6.3%
100	GENERAL FUND	FINANCE	5,723,849	5,814,001	6,228,987	263,329	6,492,316	7.1%	11.7%	6,053,353	-	6,053,353	4.1%	4.1%
100	GENERAL FUND	PROPERTY APPRAISAL& AS	4,208,209	4,199,326	5,003,453	-	5,003,453	19.1%	19.1%	4,180,985	-	4,180,985	-0.4%	-0.4%
100	GENERAL FUND	TAX COMMISSIONER	6,725,214	6,769,894	7,950,736	-	7,950,736	17.4%	17.4%	6,518,846	-	6,518,846	-3.7%	-3.7%
100	GENERAL FUND	REGISTRAR	3,229,818	3,199,453	1,670,539	-	1,670,539	-47.8%	-47.8%	1,640,674	-	1,640,674	-48.7%	-48.7%
100	GENERAL FUND	SHERIFF'S OFFICE	75,267,779	74,407,131	83,615,236	-	83,615,236	12.4%	12.4%	78,023,624	-	78,023,624	4.9%	4.9%
100	GENERAL FUND	JUVENILE COURT	9,818,233	9,982,039	10,254,980	144,153	10,399,133	2.7%	4.2%	9,602,771	-	9,602,771	-3.8%	-3.8%
100	GENERAL FUND	SUPERIOR COURT	8,694,067	8,522,413	8,697,906	-	8,697,906	2.1%	2.1%	7,663,789	-	7,663,789	-10.1%	-10.1%
100	GENERAL FUND	CLERK SUPERIOR COURT	5,220,231	5,313,862	6,431,344	-	6,431,344	21.0%	21.0%	5,591,523	-	5,591,523	5.2%	5.2%
100	GENERAL FUND	STATE COURT	12,365,065	12,279,662	13,582,887	-	13,582,887	10.6%	10.6%	12,653,079	-	12,653,079	3.0%	3.0%
100	GENERAL FUND	SOLICITOR	4,947,866	5,077,041	5,943,912	272,303	6,216,215	17.1%	22.4%	5,515,577	140,806	5,656,383	8.6%	11.4%
100	GENERAL FUND	DISTRICT ATTORNEY	12,040,195	12,157,715	13,644,768	3,627,872	17,272,640	12.2%	42.1%	12,787,181	-	12,787,181	5.2%	5.2%
100	GENERAL FUND	CHILD ADVOCATES OFFICE	1,729,418	1,712,751	1,888,965	-	1,888,965	10.3%	10.3%	1,805,695	-	1,805,695	5.4%	5.4%
100	GENERAL FUND	PROBATE COURT	1,685,154	1,581,955	1,706,722	-	1,706,722	7.9%	7.9%	1,614,140	-	1,614,140	2.0%	2.0%
100	GENERAL FUND	MEDICAL EXAMINER	2,350,284	2,333,817	2,384,505	-	2,384,505	2.2%	2.2%	2,154,038	-	2,154,038	-7.7%	-7.7%
100	GENERAL FUND	PUBLIC DEFENDER	6,572,297	6,689,906	7,322,880	68,844	7,391,724	9.5%	10.5%	7,131,805	51,712	7,183,517	6.6%	7.4%
100	GENERAL FUND	POLICE	3,542,594	3,250,888	6,144,743	207,087	6,351,830	89.0%	95.4%	4,462,948	207,087	4,670,035	37.3%	43.7%
100	GENERAL FUND	MAGISTRATE COURT	2,475,164	2,454,164	2,906,822	-	2,906,822	18.4%	18.4%	2,574,803	-	2,574,803	4.9%	4.9%
100	GENERAL FUND	FIRE & RESCUE SERVICES	16,085,276	15,380,719	19,173,456	-	19,173,456	24.7%	24.7%	16,027,377	-	16,027,377	4.2%	4.2%
100	GENERAL FUND	PLANNING & DEVELOPMEN	1,275,764	1,245,335	1,185,141	-	1,185,141	-4.8%	-4.8%	1,262,317	-	1,262,317	1.4%	1.4%
100	GENERAL FUND	PUBLIC WORKS DIRECTOR	343,700	308,132	312,038	-	312,038	1.3%	1.3%	311,800	-	311,800	1.2%	1.2%
100	GENERAL FUND	ECONOMIC DEVELOPMENT	1,086,092	994,604	928,978	-	928,978	-6.6%	-6.6%	708,354	-	708,354	-28.8%	-28.8%
100	GENERAL FUND	LIBRARY	12,256,073	12,931,509	14,665,069	1,289,176	15,954,245	13.4%	23.4%	13,036,125	638,295	13,674,420	0.8%	5.7%
100	GENERAL FUND	EXTENSION SERVICE	891,746	884,128	739,467	-	739,467	-16.4%	-16.4%	231,805	-	231,805	-73.8%	-73.8%
100	GENERAL FUND	BOARD OF HEALTH	4,463,392	4,837,917	4,864,303	-	4,864,303	0.5%	0.5%	4,864,926	-	4,864,926	0.6%	0.6%
100	GENERAL FUND	COMMUNITY SERVICE BOA	1,946,953	2,046,953	1,960,223	-	1,960,223	-4.2%	-4.2%	1,960,223	-	1,960,223	-4.2%	-4.2%
100	GENERAL FUND	FAMILY AND CHILDREN SE	1,644,000	1,644,000	1,561,000	-	1,561,000	-5.0%	-5.0%	1,561,000	-	1,561,000	-5.0%	-5.0%
100	GENERAL FUND	HUMAN SERVICES	4,262,684	4,196,297	4,506,051	81,782	4,587,833	7.4%	9.3%	4,171,662	-	4,171,662	-0.6%	-0.6%
100	GENERAL FUND	CITIZENS HELP CENTER	-	-	-	-	-			-	-	-		
100	GENERAL FUND	CONTRIBUTION ACCOUNTS	2,269,556	3,670,012	-	-	-	-100.0%	-100.0%	3,230,625	-	3,230,625	-12.0%	-12.0%
100	GENERAL FUND	NON-DEPARTMENTAL	20,569,662	20,495,959	27,503,267	-	27,503,267	34.2%	34.2%	26,685,162	-	26,685,162	30.2%	30.2%
100 Total			287,362,315	286,644,854	326,465,985	6,935,964	333,401,949	13.9%	16.3%	296,237,207	480,421	296,717,628	3.3%	3.5%
270	FIRE	FIRE & RESCUE SERVICES	51,854,546	49,071,109	57,966,341	150,000	58,116,341	18.1%	18.4%	53,151,929	-	53,151,929	8.3%	8.3%
270	FIRE	NON-DEPARTMENTAL	2,780,014	3,648,048	2,548,809	-	2,548,809	-30.1%	-30.1%	2,546,384	-	2,546,384	-30.2%	-30.2%
270 Total			54,634,560	52,719,157	60,515,150	150,000	60,665,150	14.8%	15.1%	55,698,313	-	55,698,313	5.7%	5.7%
271	SPECIAL TAX DISTRIC	POLICE	101,448,221	98,603,966	113,940,400	6,570,800	120,511,200	15.6%	22.2%	107,004,011	-	107,004,011	8.5%	8.5%
271	SPECIAL TAX DISTRIC	PUBLIC WORKS - TRANSPOR	3,830,095	3,641,340	3,869,062	-	3,869,062	6.3%	6.3%	3,190,610	-	3,190,610	-12.4%	-12.4%
271	SPECIAL TAX DISTRIC	PUBLIC WORKS - ROADS AN	18,309,052	16,386,504	18,055,474	-	18,055,474	10.2%	10.2%	12,982,302	-	12,982,302	-20.8%	-20.8%
271	SPECIAL TAX DISTRIC	PARKS	17,564,777	16,946,746	17,736,154	189,269	17,925,423	4.7%	5.8%	13,718,341	189,269	13,907,610	-19.1%	-17.9%

DeKalb County

2011 Budget
By Dept-Fund-Fund Class
CEO Recommended

Current Month: November, 2010

			2010 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
Fund	'Fund Desc'	'Dept Desc'	Adopted	Nov-10	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
271	SPECIAL TAX DISTRICT	ARTS, CULTURE, ENTERTAINMENT	-	-	-	-	-			-	-	-		
271	SPECIAL TAX DISTRICT	NON-DEPARTMENTAL	2,256,462	4,243,614	5,473,662	-	5,473,662	29.0%	29.0%	5,511,130	-	5,511,130	29.9%	29.9%
271 Total			143,408,607	139,822,170	159,074,752	6,760,069	165,834,821	13.8%	18.6%	142,406,395	189,269	142,595,664	1.8%	2.0%
272	SPECIAL TAX DISTRICT	CHIEF EXECUTIVE OFFICER	294,448	294,448	294,448	-	294,448			379,672	-	379,672	28.9%	28.9%
272	SPECIAL TAX DISTRICT	FINANCE	799,015	812,366	872,319	117,276	989,595	7.4%	21.8%	652,326	-	652,326	-19.7%	-19.7%
272	SPECIAL TAX DISTRICT	POLICE	1,871,350	1,770,402	2,325,160	-	2,325,160	31.3%	31.3%	1,903,188	-	1,903,188	7.5%	7.5%
272	SPECIAL TAX DISTRICT	RECORDERS COURT	3,975,451	3,890,121	4,450,085	500,938	4,951,023	14.4%	27.3%	4,021,316	-	4,021,316	3.4%	3.4%
272	SPECIAL TAX DISTRICT	PLANNING & DEVELOPMENT	981,508	954,092	961,274	-	961,274	0.8%	0.8%	920,918	-	920,918	-3.5%	-3.5%
272	SPECIAL TAX DISTRICT	NON-DEPARTMENTAL	37,875	88,535	211,026	-	211,026	138.4%	138.4%	211,026	-	211,026	138.4%	138.4%
272 Total			7,959,647	7,809,964	9,114,312	618,214	9,732,526	16.7%	24.6%	8,088,446	-	8,088,446	3.6%	3.6%
273	HOSPITAL	HOSPITAL	23,487,504	23,487,504	23,487,504	-	23,487,504			22,052,490	-	22,052,490	-6.1%	-6.1%
273 Total			23,487,504	23,487,504	23,487,504	-	23,487,504			22,052,490	-	22,052,490	-6.1%	-6.1%
280	RENTAL MOTOR VEHICLE	FUND COST CENTERS	896,574	896,574	891,574	-	891,574	-0.6%	-0.6%	891,574	-	891,574	-0.6%	-0.6%
280 Total			896,574	896,574	891,574	-	891,574	-0.6%	-0.6%	891,574	-	891,574	-0.6%	-0.6%
410	GENERAL OBLIGATION BOND	DEBT SERVICE	13,754,245	13,754,245	9,596,329	-	9,596,329	-30.2%	-30.2%	9,596,329	-	9,596,329	-30.2%	-30.2%
410 Total			13,754,245	13,754,245	9,596,329	-	9,596,329	-30.2%	-30.2%	9,596,329	-	9,596,329	-30.2%	-30.2%
411	2001 PARKS BONDS DEBT	DEBT SERVICE	33,466,833	33,466,833	27,683,359	-	27,683,359	-17.3%	-17.3%	27,683,359	-	27,683,359	-17.3%	-17.3%
411 Total			33,466,833	33,466,833	27,683,359	-	27,683,359	-17.3%	-17.3%	27,683,359	-	27,683,359	-17.3%	-17.3%
TAX FUNDS Total			564,970,285	558,601,301	616,828,965	14,464,247	631,293,212	10.4%	13.0%	562,654,114	669,690	563,323,804	0.7%	0.8%

DeKalb County

2011 Budget

By Dept-Fund-Fund Class

CEO Recommended

Current Month: November, 2010

			2010 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
Fund	Fund Desc	Dept Desc	Adopted	Nov-10	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
201	DEVELOPMENT	PLANNING & DEVELOPMEN	2,346,153	2,346,153	4,484,426	-	4,484,426	91.1%	91.1%	3,047,329	-	3,047,329	29.9%	29.9%
201 Total			2,346,153	2,346,153	4,484,426	-	4,484,426	91.1%	91.1%	3,047,329	-	3,047,329	29.9%	29.9%
203	PEG SUPPORT	FUND COST CENTERS	1,657,729	1,657,729	424,513	-	424,513	-74.4%	-74.4%	1,467,684	-	1,467,684	-11.5%	-11.5%
203 Total			1,657,729	1,657,729	424,513	-	424,513	-74.4%	-74.4%	1,467,684	-	1,467,684	-11.5%	-11.5%
204	COUNTY JAIL	FUND COST CENTERS	2,030,415	2,030,415	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
204 Total			2,030,415	2,030,415	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
206	VICTIM ASSISTANCE	VICTIM ASSISTANCE	1,474,090	1,474,090	600,228	-	600,228	-59.3%	-59.3%	1,393,265	-	1,393,265	-5.5%	-5.5%
206 Total			1,474,090	1,474,090	600,228	-	600,228	-59.3%	-59.3%	1,393,265	-	1,393,265	-5.5%	-5.5%
207	RECREATION	RECREATION	725,591	725,591	998,201	-	998,201	37.6%	37.6%	839,855	-	839,855	15.7%	15.7%
207 Total			725,591	725,591	998,201	-	998,201	37.6%	37.6%	839,855	-	839,855	15.7%	15.7%
208	JUVENILE SERVICES	JUVENILE COURT	322,474	322,474	-	-	-	-100.0%	-100.0%	343,723	-	343,723	6.6%	6.6%
208 Total			322,474	322,474	-	-	-	-100.0%	-100.0%	343,723	-	343,723	6.6%	6.6%
209	DRUG ABUSE TREATN	DRUG ABUSE	55,300	55,300	60,135	-	60,135	8.7%	8.7%	41,135	-	41,135	-25.6%	-25.6%
209	DRUG ABUSE TREATN	FUND COST CENTERS	74,761	74,761	41,042	-	41,042	-45.1%	-45.1%	33,080	-	33,080	-55.8%	-55.8%
209 Total			130,061	130,061	101,177	-	101,177	-22.2%	-22.2%	74,215	-	74,215	-42.9%	-42.9%
210	LAW ENFORCEMENT	CONFISCATED FUNDS	5,016,571	8,353,486	6,560,468	-	6,560,468	-21.5%	-21.5%	6,560,468	-	6,560,468	-21.5%	-21.5%
210 Total			5,016,571	8,353,486	6,560,468	-	6,560,468	-21.5%	-21.5%	6,560,468	-	6,560,468	-21.5%	-21.5%
211	STREET LIGHTS	PUBLIC WORKS - TRANSPOR	5,436,051	5,436,051	4,183,312	-	4,183,312	-23.0%	-23.0%	4,818,272	-	4,818,272	-11.4%	-11.4%
211 Total			5,436,051	5,436,051	4,183,312	-	4,183,312	-23.0%	-23.0%	4,818,272	-	4,818,272	-11.4%	-11.4%
212	SPEED HUMPS MAINT	PUBLIC WORKS - ROADS MA	1,798,351	1,798,351	-	-	-	-100.0%	-100.0%	1,741,017	-	1,741,017	-3.2%	-3.2%
212 Total			1,798,351	1,798,351	-	-	-	-100.0%	-100.0%	1,741,017	-	1,741,017	-3.2%	-3.2%
215	EMERGENCY TELEPH	E-911	18,015,560	18,015,560	20,340,014	1,977,475	22,317,489	12.9%	23.9%	18,030,810	1,977,475	20,008,285	0.1%	11.1%
215 Total			18,015,560	18,015,560	20,340,014	1,977,475	22,317,489	12.9%	23.9%	18,030,810	1,977,475	20,008,285	0.1%	11.1%
250	GRANT-IN-AID	GRANTS	100,295,686	70,701,735	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
250 Total			100,295,686	70,701,735	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
257	2005 JUSTICE ASSIST	GRANTS	1,147,790	1,159,536	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
257 Total			1,147,790	1,159,536	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
260	ARRA AMERICAN REC	GRANTS	-	12,108,560	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
275	HOTEL/MOTEL TAX	FUND COST CENTERS	1,586,012	1,586,012	1,586,012	-	1,586,012			1,394,254	-	1,394,254	-12.1%	-12.1%
275 Total			1,586,012	1,586,012	1,586,012	-	1,586,012			1,394,254	-	1,394,254	-12.1%	-12.1%
412	REVENUE BONDS DE	DEBT SERVICE	3,690,071	3,690,071	3,731,846	-	3,731,846	1.1%	1.1%	3,731,846	-	3,731,846	1.1%	1.1%
412 Total			3,690,071	3,690,071	3,731,846	-	3,731,846	1.1%	1.1%	3,731,846	-	3,731,846	1.1%	1.1%
413	PUBLIC SAFETY JUDIC	CONTRIBUTION ACCOUNTS	3,109,599	3,109,599	3,104,676	-	3,104,676	-0.2%	-0.2%	3,104,676	-	3,104,676	-0.2%	-0.2%
413 Total			3,109,599	3,109,599	3,104,676	-	3,104,676	-0.2%	-0.2%	3,104,676	-	3,104,676	-0.2%	-0.2%
SPECIAL REVENUE FUNDS Total			148,782,204	134,645,474	46,114,873	1,977,475	48,092,348	-65.8%	-64.3%	46,547,414	1,977,475	48,524,889	-65.4%	-64.0%
611	VEHICLE MAINTENAN	FLEET MAINTENANCE	29,213,563	29,213,563	30,721,806	-	30,721,806	5.2%	5.2%	29,760,000	-	29,760,000	1.9%	1.9%
611 Total			29,213,563	29,213,563	30,721,806	-	30,721,806	5.2%	5.2%	29,760,000	-	29,760,000	1.9%	1.9%
621	VEHICLE REPLACEME	VEHICLE REPLACEMENT	31,665,939	31,665,939	35,473,695	-	35,473,695	12.0%	12.0%	26,023,774	-	26,023,774	-17.8%	-17.8%
621 Total			31,665,939	31,665,939	35,473,695	-	35,473,695	12.0%	12.0%	26,023,774	-	26,023,774	-17.8%	-17.8%
631	RISK MANAGEMENT	RISK MANAGEMENT	106,503,424	105,503,424	-	-	-	-100.0%	-100.0%	110,998,494	-	110,998,494	5.2%	5.2%
631 Total			106,503,424	105,503,424	-	-	-	-100.0%	-100.0%	110,998,494	-	110,998,494	5.2%	5.2%
632	WORKERS COMPENS	RISK MANAGEMENT	12,909,688	12,909,688	-	-	-	-100.0%	-100.0%	13,393,000	-	13,393,000	3.7%	3.7%
632 Total			12,909,688	12,909,688	-	-	-	-100.0%	-100.0%	13,393,000	-	13,393,000	3.7%	3.7%
INTERNAL SERVICE FUNDS Total			180,292,614	179,292,614	66,195,501	-	66,195,501	-63.1%	-63.1%	180,175,268	-	180,175,268	0.5%	0.5%
511	DPT OF WATERSHED	FINANCE	5,653,438	5,376,989	6,496,105	476,088	6,972,193	20.8%	29.7%	6,502,605	469,588	6,972,193	20.9%	29.7%
511	DPT OF WATERSHED	DPT OF WATERSHED MANA	182,460,821	182,737,270	193,550,239	4,350,365	197,900,604	5.9%	8.3%	194,383,279	2,145,739	196,529,018	6.4%	7.5%
511 Total			188,114,259	188,114,259	200,046,344	4,826,453	204,872,797	6.3%	8.9%	200,885,884	2,615,327	203,501,211	6.8%	8.2%

DeKalb County

2011 Budget
By Dept-Fund-Fund Class
CEO Recommended

Current Month: November, 2010

			2010 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
Fund	'Fund Desc'	'Dept Desc'	Adopted	Nov-10	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
514	DPT OF WATERSHED	DPT OF WATERSHED MANA	38,947,426	38,947,426	38,863,634	-	38,863,634	-0.2%	-0.2%	38,863,634	-	38,863,634	-0.2%	-0.2%
514 Total			38,947,426	38,947,426	38,863,634	-	38,863,634	-0.2%	-0.2%	38,863,634	-	38,863,634	-0.2%	-0.2%
541	SANITATION OPERATI	FINANCE	245,831	245,831	246,080	-	246,080	0.1%	0.1%	246,080	-	246,080	0.1%	0.1%
541	SANITATION OPERATI	SANITATION	76,050,335	76,050,335	71,167,619	-	71,167,619	-6.4%	-6.4%	75,144,075	-	75,144,075	-1.2%	-1.2%
541 Total			76,296,166	76,296,166	71,413,699	-	71,413,699	-6.4%	-6.4%	75,390,155	-	75,390,155	-1.2%	-1.2%
551	AIRPORT OPERATING	DEKALB-PEACHTREE AIRPO	11,151,071	11,151,071	5,296,207	-	5,296,207	-52.5%	-52.5%	11,419,165	-	11,419,165	2.4%	2.4%
551 Total			11,151,071	11,151,071	5,296,207	-	5,296,207	-52.5%	-52.5%	11,419,165	-	11,419,165	2.4%	2.4%
581	STORMWATER MANA	STORMWATER	22,847,629	22,847,629	20,215,988	-	20,215,988	-11.5%	-11.5%	21,102,876	-	21,102,876	-7.6%	-7.6%
581 Total			22,847,629	22,847,629	20,215,988	-	20,215,988	-11.5%	-11.5%	21,102,876	-	21,102,876	-7.6%	-7.6%
ENTERPRISE FUNDS Total			337,356,551	337,356,551	335,835,872	4,826,453	340,662,325	-0.5%	1.0%	347,661,714	2,615,327	350,277,041	3.1%	3.8%
Grand Total			1,231,401,654	1,209,895,940	1,064,975,211	21,268,175	1,086,243,386	-12.0%	-10.2%	1,137,038,510	5,262,492	1,142,301,002	-6.0%	-5.6%

Authorized Positions - 2011 Recommendation

AUTHORIZED POSITIONS	POSITIONS				POSITIONS				POSITIONS				POSITIONS				POSITIONS				REQUESTED POSITIONS			RECOMMENDED POSITIONS			Salary
12/10/2010	12/31/06				12/31/07				12/31/08				12/31/09				9/30/2010				1/1/2011			1/1/2011			Savings
	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	PT/TEMP	TOTAL	FT	PT/TEMP	TOTAL	
CHIEF EXECUTIVE OFFICER	23			23	23			23	24			24	24			24	20			20	20		20	19		19	1
BOARD OF COMMISSIONERS	25			25	28		1	29	28		1	29	33		1	34	33		1	34	33	1	34	33	1	34	
LAW DEPARTMENT	27			27	27			27	27			27	27			27	25			25	25		25	25		25	1
GEO INFO SYSTEMS	26			26	27			27	27			27	27			27	23			23	23		23	23		23	2
FACILITIES MANAGEMENT	84			84	84			84	84			84	84			84	52			52	52		52	58		58	1
PURCHASING	55			55	55			55	55			55	61			61	56			56	56		56	56		56	8
HUMAN RESOURCES	38			38	39			39	38			38	38			38	29			29	29		29	29		29	2
INFORMATION SYSTEMS	91			91	112			112	120			120	131			131	111			111	111		111	111		111	8
FINANCE	89			89	89			89	89			89	86			86	70			70	70		70	72		72	3
PROP APPRAISAL	76			76	76			76	76			76	76			76	66			66	66		66	66		66	7
TAX COMMISSIONER	107	13		120	107	13		120	107	13		120	107	13		120	107	13		120	107	13	120	107	13	120	4
REGISTRAR	15	60		75	15	60		75	16	59		75	16	59		75	16	59		75	16	59	75	16	59	75	1
SHERIFF	841		1	842	856		1	857	856		1	857	862		1	863	862		1	863	862	1	863	862	1	863	40
JUVENILE COURT	87			87	87			87	87			87	88			88	84			84	84		84	84		84	11
SUPERIOR COURT	93		3	96	95		3	98	95		3	98	95		3	98	94		3	97	94	3	97	94	3	97	7
CLERK SUPERIOR CT	86			86	86			86	86			86	86			86	86			86	86		86	89		89	2
STATE COURT	177			177	177			177	177			177	177			177	180			180	180		180	180		180	6
SOLICITOR	65		4	69	67		3	70	67		3	70	67		3	70	67		3	70	67	3	70	69	3	72	
DISTRICT ATTORNEY	138	1	2	141	143	1	2	146	143	1	2	146	146	1		147	145	1		146	202	1	203	142	1	143	1
CHILD ADVOCATE	15			15	21			21	21			21	21			21	21			21	21		21	21	2	23	1
PROBATE COURT	25			25	25			25	25			25	25			25	25			25	25		25	25		25	3
MAGISTRATE COURT	14		23	37	14		23	37	14		23	37	14		23	37	14		23	37	14	23	37	14	23	37	
MEDICAL EXAMINER	21			21	21			21	21			21	21			21	21			21	21		21	21		21	2
PUBLIC DEFENDER	72			72	72			72	72			72	72			72	72			72	73		73	73		73	2
POLICE SERVICES	225		150	375	219		150	369	223		150	373	79		146	225	72		146	218	72	146	218	72	146	218	10
FIRE & RESCUE SERVICES	208			208	208			208	208			208	208			208	208			208	208		208	208		208	15
PLANNING & DEVELOPMENT	15			15	15			15	15			15	15			15	12			12	13		13	13		13	1
PUB WKS-DIRECTOR'S OFFI	4			4	4			4	4			4	4			4	3			3	3		3	3		3	
ECON DEVELOPMENT	9			9	10			10	10			10	11			11	9			9	9		9	9		9	2
LIBRARY	180		49	229	184		49	233	196		50	246	243		55	298	240		55	295	244	58	302	244	58	302	34
COOPERATIVE EXT	19		1	20	19		1	20	19		1	20	19		1	20	13		1	14	13	1	14	13	1	14	1
HEALTH	3			3	2			2	2			2	2			2											
HUMAN SERVICES	18			18	22			22	25		1	26	25		1	26	17		1	18	17	1	18	17	1	18	
CITIZEN HELP CENTER	22			22	62			62	62			62															
NON-DEPARTMENTAL																											
TOTAL GEN FUND	2993	74	233	3300	3091	74	233	3398	3119	73	235	3427	2990	73	234	3297	2853	73	234	3160	2916	310	3226	2868	312	3180	176
FIRE FUND - FIRE & RESCUE	652	4		656	647	4		651	647	4		651	649			649	647			647	647		647	647		647	36
POLICE	1062			1062	1154			1154	1250			1250	1249			1249	1228			1228	1278		1278	1228		1228	62
PUBLIC WORKS-Transportation	52			52	51			51	51			51	51			51	36			36	36		36	33		33	1
PUBLIC WORKS-R & D	378			378	378			378	378			378	377			377	289			289	289		289	192		192	21
REC, PARKS & CUL AFF	245	369	3	617	258	369	3	630	257	369	3	629	254	286	3	543	163	305	3	471	163	308	471	160	327	487	11
ARTS, CULTURE, & ENTERT.	4			4	4			4	4			4															
TOTAL STD-DS	1741	369	3	2113	1845	369	3	2217	1940	369	3	2312	1931	286	3	2220	1716	305	3	2024	1766	308	2074	1613	327	1940	95
FINANCE	14			14	14			14	14			14	14			14	13			13	13		13	11		11	2
RECORDERS COURT	52		3	55	61		3	64	61		3	64	61		3	64	48		3	51	52	3	55	49	3	52	5
PLANNING & DEVELOPMENT	13			13	14			14	14			14	14			14	11			11	12		12	11		11	

Authorized Positions - 2011 Recommendation

AUTHORIZED POSITIONS	POSITIONS				POSITIONS				POSITIONS				POSITIONS				POSITIONS				REQUESTED POSITIONS			RECOMMENDED POSITIONS			
12/10/2010	12/31/06				12/31/07				12/31/08				12/31/09				9/30/2010				1/1/2011			1/1/2011			Salary
	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	PT/TEMP	TOTAL	FT	PT/TEMP	TOTAL	Savings
POLICE - CODE ENFORCEMENT	34			34	38			38	38			38	38			38	37			37	37		37	37		37	7
TOTAL STD-UNINC	113		3	116	127		3	130	127		3	130	127		3	130	109		3	112	114	3	117	108	3	111	14
TOTAL TAX FUNDS	5499	447	239	6185	5710	447	239	6396	5833	446	241	6520	5697	359	240	6296	5325	378	240	5943	5443	621	6064	5236	642	5878	321
PUBLIC WORKS-W & S	736			736	729			729	771			771	771			771	686			686	686		686	686		686	
FINANCE	121		1	122	115			115	94			94	94			94	92			92	92		92	104		104	
PUBLIC WORKS-SANITATION	715			715	728			728	743			743	742			742	699			699	699		699	699		699	
AIRPORT	27			27	27			27	28			28	27			27	24			24	24		24	24		24	
STORMWATER FUND																								97		97	
PUBLIC WORKS-FLEET MAINT	176			176	177			177	177			177	177			177	159			159	159		159	159		159	12
PLANNING & DEVELOPMENT	154	3		157	154	3		157	154	3		157	45			45	31			31	31		31	31		31	
EMERGENCY TELEPHONE FUND													153		4	157	151		4	155	210	4	214	210	4	214	
SPEED HUMPS MAINT FUND																								3		3	
VARIOUS TBD					-20			-20	-6			-6															
TOTAL COUNTY DEPTS	7428	450	240	8118	7620	450	239	8309	7794	449	241	8484	7706	359	244	8309	7167	378	244	7789	7344	625	7969	7249	646	7895	333

Tax Revenue Summary

11/30/2010	2009				2010						2011	Notes
Category / Fund	Anticipation (Mid Year)	YTD Revenue As of 10/31/2009	Revenue @ 12/31/2009	% of Budget	Anticipation	Percent of Total Anticipation	YTD Revenue As of 11/30/2010	YTD % of Budget	Revenue Estimate @ 12/31/10	Estimate Vs Anticipation (% Total)	Revenue Projection	
Property Taxes	258,325,504	239,930,582	248,321,633	96.13%	258,272,232	46.2%	239,102,719	92.58%	244,981,051	94.9%	302,419,120	1
Other Taxes	59,606,795	49,139,571	53,751,838	90.18%	54,910,943	9.83%	51,226,902	93.29%	54,190,557	98.7%	53,303,263	2
Excise Taxes	129,514,655	116,215,756	123,004,722	94.97%	118,440,687	21.20%	114,966,705	97.07%	121,621,788	102.7%	128,409,247	3
Licenses & Permits	19,445,974	18,437,913	19,218,434	98.83%	20,325,000	3.64%	16,578,977	81.57%	17,466,801	85.9%	23,633,000	4
Use of Money / Property	2,694,036	350,303	365,583	13.57%	429,381	0.08%	40,276	9.38%	290,636	67.7%	338,381	5
Federal Government	87,572	36,200	39,400	44.99%	50,000	0.01%	28,800	57.60%	31,418	62.8%	40,000	
State Government	36,669,130	19,774,455	20,276,363	55.30%	3,985,456	0.71%	4,813,386	120.77%	5,154,190	129.3%	4,312,500	6
Local Government/Other	4,618,548	3,141,519	3,324,294	71.98%	417,451	0.07%	799,634	191.55%	799,634	191.6%	106,091	7
Fines and Forfeitures	37,731,060	26,363,369	29,180,254	77.34%	37,621,490	6.73%	28,651,783	76.16%	30,429,321	80.9%	25,373,000	8
Charges for County Services	9,256,549	10,041,020	10,279,132	111.05%	17,195,658	3.08%	9,081,178	52.81%	9,857,213	57.3%	9,767,600	9
Miscellaneous	4,953,400	3,207,157	3,373,325	68.10%	4,858,353	0.87%	3,510,671	72.26%	3,748,824	77.2%	6,360,497	
Pre-Interfund Subtotal	562,903,223	486,637,845	511,134,977	90.80%	516,506,651	92.46%	468,801,032	90.76%	488,571,432	94.6%	554,062,699	
Interfund Charges	8,420,231	9,966,015	12,044,870	143.05%	10,294,033	1.84%	8,411,544	81.71%	10,294,033	100.0%	9,761,739	
Interfund Transfers	10,872,887	6,859,103	10,713,112	98.53%	17,550,266	3.14%	14,336,577	81.69%	15,724,577	89.6%	6,869,115	10
Pre-FB Subtotal	582,196,341	503,462,963	533,892,959	91.70%	544,350,950	97.45%	491,549,153	90.30%	514,590,042	94.5%	570,693,553	
Fund Balance	8,937,803	9,337,072	9,337,072	104.47%	14,250,351	2.55%	14,250,351	100.00%	14,250,351	100.0%	(7,369,749)	11
Post-FB Subtotal	591,134,144	512,800,035	543,230,030	91.90%	558,601,301	100.0%	505,799,504	90.55%	528,840,393	94.7%	563,323,804	
Fund Balance: Reserve for Encumbrance	15,614,606	15,215,337	15,215,337	97.44%	-	0.0%	-		-		-	
YTD Revenue	606,748,750	528,015,372	558,445,368	92.04%	558,601,301	100.0%	505,799,504	90.55%	528,840,393		563,323,804	

2010 Revenue Assumptions:

1. Real Property Taxes -- Current Year are \$11.3M lower in 2010 than 2009. Public Utility Taxes are \$5M higher in 2010 than 2009. Personal Property Taxes -- Current Year are \$1.0M lower in 2010 than 2009.
2. Real Property Taxes -- Prior Year are \$2.0M higher in 2010 than 2009, but Intangible Recording Taxes are down \$1.4M.
3. Host Sales Taxes are \$1.5M higher in 2010 than 2009.
4. Business License - General is down \$1.6M from 2009. According to Elijah Watkins, this is due to economic conditions.
5. Use of Money / Property is (\$226K) due to interest rate decline and posting November 2008 interest in January 2009 accounts for \$113K of decrease.
6. State Government includes \$16.3M for Homestead Exemption Credit in 2009. Other accounts in this category are down by \$1.4M in 2010 in comparison with 2009.
7. Local Government reflected \$1.29M in payments from the City of Dunwoody in 2009. Local Prisoner Reimbursement lags by \$1.0M and Sheriff's Office states that DeKalb County may not receive any more from Fulton County for prisoner reimbursement.
8. Fines and Forfeitures is increased by \$2.2M due to higher revenue in Records Court by \$4.0 M (possibly Amnesty Program), but Clerk of Superior Court is down \$660K and State Court is down \$1.095M.
9. Charges for Services: \$1.0M decrease in Emergency Ambulance Services 2010 as compared with 2009. Signature issue with Medicare claims is being resolved.
10. Interfund Transfers: Development Fund (\$220,714) will not happen due to revenue situation in Development. Includes Transfers from Sanitation (\$2M) and Vehicle Replacement Funds (\$2.245M).
11. Method of handling Encumbrance Rollover changed from 2009 to 2010.

2011 Projection Assumptions:

- 1) Property Taxes based on Digest Decrease: RE Gross (4%), Other (4%), Utility, and Personal Property (16%).
- 2) Assumes HOST Tax Collections \$88,749,514
- 3) Assumes Homestead Tax Relief Grant at 0.00.
- 4) Assumes HOST at 80 / 20. Taxes on a \$200,000 house will increase \$107.88 from 2010 (at 97.7 / 2.3)
- 5) STD Millage Rates are post-city selection of services.

General Fund (100)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.311100.100.0000.0000	Real Property Taxes - Current	105,940,086	117,386,742	103,562,786	(13,823,956)	88.22%	134,134,969
00005.311110.100.0000.0000	Public Utilities Taxes	10,791	5,260,543	2,528,015	(2,732,528)	48.06%	4,483,663
00005.311300.100.0000.0000	Personal Property Taxes - Curr	10,680,602	11,575,845	10,096,072	(1,479,773)	87.22%	12,075,677
Subtotal Property Taxes		116,631,479	134,223,130	116,186,873	(18,036,257)	86.56%	150,694,309
00005.311200.100.0000.0000	Real Property Taxes - Prior Ye	5,476,777	5,632,528	6,310,652	678,124	112.04%	6,000,000
00005.311310.100.0000.0000	Motor Vehicle Taxes	10,028,340	11,603,301	9,974,264	(1,629,037)	85.96%	10,864,912
00005.311320.100.0000.0000	Mobile Home Taxes	5,077	5,077	4,774	(303)	94.03%	5,077
00005.311340.100.0000.0000	Intangible Recording Taxes	2,454,286	2,694,010	1,676,798	(1,017,212)	62.24%	1,906,849
00005.311390.100.0000.0000	Heavy Equipment Taxes	567	567	429	(138)	75.67%	361
00005.311400.100.0000.0000	Personal Property Taxes - Prio	243,447	243,447	264,194	20,747	108.52%	286,451
00005.316300.100.0000.0000	Bank Shares Taxes	166,302	166,302	-	(166,302)	0.00%	-
00005.319101.100.0000.0000	Penalties - Current Year Tax	1,144,965	2,011,839	1,139,492	(872,347)	56.64%	1,768,218
00005.319102.100.0000.0000	Penalties - Prior Year Propert	2,233,029	2,312,653	2,510,638	197,985	108.56%	2,500,000
00005.319103.100.0000.0000	Penalties - Current Year Motor	1,914,650	2,156,960	1,748,776	(408,184)	81.08%	2,000,000
00005.319104.100.0000.0000	Penalties - Current Year Heavy	31	31	34	3	110.19%	31
00005.341941.100.0000.0000	Commissions - Current Year Pro	5,144,849	5,339,729	5,049,527	(290,202)	94.57%	5,200,000
00005.341942.100.0000.0000	Commissions - Prior Year Prope	508,917	581,714	371,805	(209,909)	63.92%	437,886
00005.341943.100.0000.0000	Commissions - Current Year Hea	22	29	17	(12)	57.72%	30
00005.341944.100.0000.0000	Commissions - Current Motor Ve	1,126,022	1,262,072	1,104,664	(157,408)	87.53%	1,200,000
02810.341941.100.0000.0000	Commissions - Current Year Pro	150,000	50,000	100,000	50,000	5882.35%	100,000
00005.349902.100.0000.0000	Admin Fees - Property Taxes	1,490,100	1,578,608	2,334,757	756,149	147.90%	1,900,000
00005.349903.100.0000.0000	Admin Fees - Motor Vehicle	45,465	52,781	179,970	127,189	340.98%	145,000
00005.349904.100.0000.0000	Admin Fees - Heavy Equipment	-	-	-	-		-
Subtotal Other Taxes		32,132,847	35,691,648	32,770,790	(2,920,858)	91.82%	34,314,815
00005.313300.100.0000.0000	Host Sales Tax	48,651,944	52,800,000	49,555,565	(3,244,435)	93.86%	57,864,000
Subtotal Excise Taxes		48,651,944	52,800,000	49,555,565	(3,244,435)	93.86%	57,864,000
Subtotal Host Taxes		48,651,944	52,800,000	49,555,565	(3,244,435)	93.86%	57,864,000
Subtotal Licenses		-	-	-	-		
00005.361001.100.0000.0000	Interest On Investments	352,080	384,087	(11,496)	(395,583)	-2.99%	384,087
07510.381002.100.0000.0000	Rental - Other	31,071	42,000	2,798	(39,203)	6.66%	5,000
09110.381001.100.0000.0000	Rental Of Real Estate	29,899	40,000	5,051	(34,949)	12.63%	6,000
Subtotal Use of Money & Property		413,050	466,087	(3,647)	(469,734)	-0.78%	395,087
03220.332004.100.0000.0000	Social Security Bounty	-	-	-	-		-
03220.389022.100.0000.0000	Social Security Bounty	36,200	50,000	28,800	(21,200)	57.60%	40,000
Subtotal Federal Government		36,200	50,000	28,800	(21,200)	57.60%	40,000
02810.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-

General Fund (100)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
03220.335004.100.0000.0000	State Prisoner Reimbursement	868,770	950,000	2,227,277	1,277,277	234.45%	1,400,000
03410.335003.100.0000.0000	Staff Reimbursement	214,301	212,500	212,500	-	100.00%	212,500
03570.335003.100.0000.0000	Staff Reimbursement	427,461	460,000	434,262	(25,738)	94.40%	460,000
03580.335003.100.0000.0000	Staff Reimbursement	82,992	82,992	70,443	(12,549)	84.88%	70,000
03920.335003.100.0000.0000	Staff Reimbursement	1,041,860	1,200,000	1,152,803	(47,197)	96.07%	1,200,000
04510.335010.100.0000.0000	Indigent Defense Program	496,183	496,000	372,137	(123,863)	75.03%	620,000
05610.335003.100.0000.0000	Staff Reimbursement	-	200,000	-	(200,000)	0.00%	-
09110.335002.100.0000.0000	Emission Fees	351,967	383,964	343,963	(40,001)	89.58%	350,000
09110.335006.100.0000.0000	Homestead Exemption Credit	9,532,221	-	-	-		-
09110.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
Subtotal State Government		13,015,755	3,985,456	4,813,386	827,930	120.77%	4,312,500
01150.338002.100.0000.0000	Eoa Payment In Lieu Of Taxes	28,041	28,000	18,515	(9,485)		28,000
01150.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-	0.00%	-
03220.336201.100.0000.0000	Local Prisoner Reimbursement	1,734,027	300,000	677,839	377,839		-
05210.381003.100.0000.0000	Art Centers Lease Payments	-	-	-	-	0.00%	-
07510.381003.100.0000.0000	Art Centers Lease Payments	11,091	11,091	36,497	25,406		11,091
09110.338001.100.0000.0000	Housing Authority Payment In L	78,360	78,360	66,783	(11,577)	602.13%	67,000
09110.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-	0.00%	-
Subtotal Local Government		1,851,519	417,451	799,634	382,183		106,091
03210.351902.100.0000.0000	Sheriff	501,040	900,000	526,040	(373,960)		550,000
03410.351160.100.0000.0000	Juvenile Court	39,568	47,000	39,076	(7,924)	4.34%	47,000
03601.351110.100.0000.0000	Clerk Of Superior Court	39,690	47,000	33,102	(13,898)	70.43%	36,000
03601.351130.100.0000.0000	Magistrate Court	(18,603)	-	(23,189)	(23,189)	-49.34%	-
03610.351110.100.0000.0000	Clerk Of Superior Court	3,288,533	3,587,490	2,826,292	(761,198)		2,900,000
03710.351120.100.0000.0000	State Court	5,858,666	6,400,000	4,440,582	(1,959,418)	123.78%	5,100,000
03710.351130.100.0000.0000	Magistrate Court	(8,591)	-	-	-	0.00%	-
04110.351150.100.0000.0000	Probate Court	656,988	740,000	720,924	(19,076)		740,000
04810.351110.100.0000.0000	Clerk Of Superior Court	(9,311)	-	(9,914)	(9,914)		-
Subtotal Fines & Forfeitures		10,347,981	11,721,490	8,552,915	(3,168,575)		9,373,000
01510.341931.100.0000.0000	Sale Of Printed Materials	31	-	2,788	2,788		-
01605.341931.100.0000.0000	Sale Of Printed Materials	-	-	798	798		-
02120.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-		-
02135.345410.100.0000.0000	Parking Fees	214,010	150,000	230,840	80,840		150,000
02710.341931.100.0000.0000	Sale Of Printed Materials	1,634	1,700	2,327	627	1.55%	1,700
02910.341910.100.0000.0000	Election Qualifying Fees	-	600	-	(600)	0.00%	600
02920.341910.100.0000.0000	Election Qualifying Fees	2,731	45,000	106,454	61,454	17742.25%	3,000
03580.341931.100.0000.0000	Sale Of Printed Materials	35,139	42,500	45,319	2,819	100.71%	50,000
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	37,161	42,000	43,560	1,560	102.49%	55,000
03610.341901.100.0000.0000	Copying Fees	70,542	75,000	89,831	14,831	213.88%	150,000
03712.351905.100.0000.0000	Dui Participation	172,241	175,000	175,356	356	233.81%	200,000

General Fund (100)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
03715.349908.100.0000.0000	Probation Fees	689,989	2,000,000	504,282	(1,495,718)	288.16%	600,000
03815.341932.100.0000.0000	Victim Assistance Reimbursemen	-	1,948,699	-	(1,948,699)	0.00%	-
03910.351903.100.0000.0000	District Attorney	4,107	3,500	2,029	(1,471)	0.10%	3,500
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	4,900	11,000	3,400	(7,600)	97.14%	11,000
04110.349906.100.0000.0000	Commitment Hearing Fees	12,610	14,500	11,909	(2,591)	108.27%	14,500
04310.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-	0.00%	-
04510.349907.100.0000.0000	Public Defender Fees	6,716	7,900	23,509	15,609		35,000
04604.342130.100.0000.0000	False Alarm Fees	11,858	20,000	9,076	(10,924)	114.88%	13,000
04608.349905.100.0000.0000	Firing Range Fees	2,810	3,700	2,205	(1,495)	11.03%	3,000
04616.322500.100.0000.0000	Animal License Fees	141,696	155,000	115,369	(39,631)	3118.09%	100,000
04616.346101.100.0000.0000	Animal Adoption Fees	91,748	100,000	93,229	(6,771)	60.15%	100,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	5,633,260	7,950,000	4,626,484	(3,323,516)	4626.48%	4,800,000
04810.351130.100.0000.0000	Magistrate Court	370,962	400,000	846,590	446,590	10.65%	800,000
09110.341931.100.0000.0000	Sale Of Printed Materials	9	-	(1)	(1)	0.00%	-
Subtotal Charges for Services		7,504,154	13,146,099	6,935,355	(6,210,744)		7,090,300
00005.389099.100.0000.0000	Other Miscellaneous Revenue	93	200	-	(200)		200
00005.392200.100.0000.0000	Sale Of Surplus Real Property	-	-	-	(200)	0.00%	-
00140.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	28	28		-
00801.389001.100.0000.0000	Air Photo/Mapping	2,838	3,000	2,538	2,538		3,000
01410.389099.100.0000.0000	Other Miscellaneous Revenue	3,626	6,500	(37,473)	(40,473)	-1249.11%	6,500
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	314	100,000	45,015	38,515	692.55%	50,000
01610.389099.100.0000.0000	Other Miscellaneous Revenue	625	1,500	2,625	(97,375)	2.63%	1,500
01620.381005.100.0000.0000	Rental Of Cellular Towers	-	-	7,195	5,695	479.63%	
02110.389035.100.0000.0000	Special Events Deposits	(5,679)	(5,679)	(5,094)	(6,594)	-339.57%	(5,679)
02910.341930.100.0000.0000	Sale Of Voters Lists	1,059	-	390	6,069		-
02920.341930.100.0000.0000	Sale Of Voters Lists	-	-	-	-		-
02920.389099.100.0000.0000	Other Miscellaneous Revenue	50,213	50,213	31,459	31,459		42,000
03220.389099.100.0000.0000	Other Miscellaneous Revenue	104,698	125,000	1,693	(48,520)	3.37%	3,000
03420.335003.100.0000.0000	Staff Reimbursement	-	-	-	(125,000)	0.00%	-
03587.389018.100.0000.0000	Superior Court Dispute Resolut	535,075	700,000	765,035	765,035		1,100,000
04310.346901.100.0000.0000	Use Of Morgue	5,500	6,000	5,500	(694,500)	0.79%	6,000
04310.346902.100.0000.0000	Tissue Bank Program	30,150	41,000	31,050	25,050	517.50%	41,000
04604.389099.100.0000.0000	Other Miscellaneous Revenue	-	125,000	-	(41,000)	0.00%	-
04810.389099.100.0000.0000	Other Miscellaneous Revenue	-	2,500	-	(125,000)	0.00%	2,500
07510.381004.100.0000.0000	Senior Center Rentals	31,434	34,500	73,598	71,098	2943.90%	110,000
07520.347601.100.0000.0000	Senior Center Memberships	133,821	130,000	136,912	102,412	396.85%	145,000
07520.347602.100.0000.0000	Senior Center Gift Shop	406	-	-	(130,000)	0.00%	-
07520.381004.100.0000.0000	Senior Center Rentals	32,756	35,733	21,834	21,834		29,000
07520.389023.100.0000.0000	Sale Of Food And Drinks	82,512	90,013	98,656	62,923	276.09%	100,000
07520.389099.100.0000.0000	Other Miscellaneous Revenue	570	1,200	1,600	(88,413)		1,200
09110.382503.100.0000.0000	Miscellaneous Telephones	1,099,365	1,300,000	832,481	831,281	69373.45%	975,000
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	(1,300,000)	0.00%	-

General Fund (100)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	-		-
09110.389014.100.0000.0000	Bus Shelters	338,309	350,000	311,294	(38,706)		400,000
09110.389021.100.0000.0000	Vending Machines	75,350	82,200	79,507	(2,693)	22.72%	95,000
09110.389099.100.0000.0000	Other Miscellaneous Revenue	426,764	450,000	424,407	(25,593)	516.31%	2,005,176
09110.392100.100.0000.0000	Sale Of Surplus Personal Prope	-	-	372	372	0.08%	1,100,000
09110.392200.100.0000.0000	Sale Of Surplus Real Property	-	100,000	5,576	(444,424)	1.24%	10,000
Subtotal Miscellaneous		2,949,798	3,728,880	2,836,197	(1,244,383)	2836.20%	6,220,397
01120.341711.100.0000.0000	Facilities Management Charges	446,347	747,971	783,497	783,497		728,794
01610.341714.100.0000.0000	Information Systems Charges	2,204,618	3,007,827	2,118,446	1,370,475	283.23%	2,450,119
09110.341701.100.0000.0000	General Fund Administrative Ch	6,989,890	6,394,026	5,017,023	2,009,196	166.80%	6,469,298
09110.341702.100.0000.0000	General Fund Administrative Ch	-	-	-	(6,394,026)	0.00%	-
09110.341703.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341704.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341705.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341706.100.0000.0000	General Fund Administrative Ch	280,853	-	421,397	421,397		-
09110.341721.100.0000.0000	G.I.S. Charges - Fire	-	-	-	-		-
09110.341722.100.0000.0000	G.I.S. Charges	44,308	144,209	71,181	71,181		113,528
09110.341723.100.0000.0000	G.I.S. Charges - Development	-	-	-	(144,209)	0.00%	-
Subtotal Interfund Charges		9,966,015	10,294,033	8,411,544	(1,882,489)		9,761,739
00005.391273.100.0000.0000	Transfer From Hospital Fund	-	-	-	-		-
00005.391631.100.0000.0000	Transfer From Insurance Fund	-	5,715,034	5,715,034	5,715,034		-
03220.391204.100.0000.0000	Transfer From County Jail Fund	1,565,632	1,981,115	2,030,415	2,030,415		1,981,115
03815.391206.100.0000.0000	Transfer From Victim Assistanc	454,069	-	-	(1,981,115)	0.00%	1,388,000
09110.391211.100.0000.0000	Transfer From Streetlights Fun	-	-	-	-		-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	4,839,402	-	-	-		-
09110.391201.100.0000.0000	Transfer From Development Fund	-	220,714	-	-		-
09110.391350.100.0000.0000	Transfer From Cip Fund	-	2,445,000	-	(220,714)		-
09110.391541.100.0000.0000	Transfer From Sanitation Fund	-	2,000,000	2,000,000	(445,000)		-
09110.391621.100.0000.0000	Transfer From Vehicle Fund	-	3,591,128	3,591,128	1,591,128		3,500,000
09110.391631.100.0000.0000	Transfer From Insurance Fund	-	1,000,000	1,000,000	(2,591,128)		-
10100.391250.100.0000.0000	Transfer From Grant Fund	-	-	-	(3,591,128)	0.00%	-
Subtotal Interfund Transfers		6,859,103	16,952,991	14,336,577	507,492		6,869,115
00001.134001.100.0000.0000	Fund Balance	-	3,167,589	3,167,589	3,167,589		(7,537,113)
Subtotal Fund Balance		-	3,167,589	3,167,589	3,167,589	100.00%	(7,537,113)
00001.134002.100.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
Subtotal Fund Balance Resv For Encumbrance		-	-	-	-		-
Fund Total		250,359,845	286,644,854	248,391,578	(32,313,481)		279,504,240

Fire Fund (270)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.311100.270.0000.0000	Real Property Taxes - Current	29,741,495	28,003,213	29,021,715	1,018,502	103.64%	37,622,011
00005.311110.270.0000.0000	Public Utilities Taxes	2,862	1,604,801	705,957	(898,844)	43.99%	1,259,978
00005.311300.270.0000.0000	Personal Property Taxes - Curr	3,174,805	3,723,896	2,997,403	(726,493)	80.49%	3,588,932
Subtotal Property Taxes		32,919,162	33,331,910	32,725,075	(606,835)	98.18%	42,470,921
00005.311200.270.0000.0000	Real Property Taxes - Prior Ye	1,572,062	1,616,395	1,815,573	199,178	112.32%	1,700,000
00005.311310.270.0000.0000	Motor Vehicle Taxes	2,981,956	3,475,114	2,862,769	(612,345)	82.38%	3,119,100
00005.311320.270.0000.0000	Mobile Home Taxes	1,617	1,617	1,473	(144)	91.12%	1,617
00005.311340.270.0000.0000	Intangible Recording Taxes	547,672	601,489	367,478	(234,011)	61.09%	416,301
00005.311390.270.0000.0000	Heavy Equipment Taxes	184	184	132	(52)	71.93%	111
00005.311400.270.0000.0000	Personal Property Taxes - Prio	73,345	73,345	80,119	6,774	109.24%	99,656
Subtotal Other Taxes		5,176,838	5,768,144	5,127,544	(640,600)	88.89%	5,336,785
00005.313300.270.0000.0000	Host Sales Tax	12,162,986	13,500,000	12,388,891	(1,111,109)	91.77%	14,767,500
Subtotal Excise Taxes		12,162,986	13,500,000	12,388,891	(1,111,109)	91.77%	14,767,500
Subtotal Host Taxes		12,162,986	13,500,000	12,388,891	(1,111,109)	91.77%	14,767,500
00005.361001.270.0000.0000	Interest On Investments	(55,618)	(60,674)	(18,929)	41,745		(60,674)
Subtotal Use of Money & Property		(55,618)	(60,674)	(18,929)	41,745		(60,674)
10270.335006.270.0000.0000	Homestead Exemption Credit	2,774,245	-	-	-		-
10270.389008.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-
Subtotal State Government		2,774,245	-	-	-		-
09410.381004.270.0000.0000	Senior Center Rentals	-	-	-	-		-
09410.389041.270.0000.0000	Hazardous Waste Material Repor	6,430	8,000	12,898	4,898	161.22%	15,000
09410.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
Subtotal Miscellaneous		6,430	8,000	12,898	4,898	161.22%	15,000
09410.341712.270.0000.0000	Fire Marshall Charges	-	-	-	-		-
Subtotal Interfund Charges		-	-	-	-		-
10270.391350.270.0000.0000	Transfer From Cip Fund	-	-	-	-		-
Subtotal Interfund Transfers		-	-	-	-		-
00001.134001.270.0000.0000	Fund Balance	-	171,777	171,777	-	100.00%	1,866,309
Subtotal Fund Balance		-	171,777	171,777	-	100.00%	1,866,309
00001.134002.270.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
Subtotal Fund Balance Resv For Encumbrance		-	-	-	-		-

Fire Fund (270)
2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
	Fund Total	52,984,043	52,719,157	50,407,256	(2,311,901)	95.61%	64,395,841

STD-Designated Services Fund (271)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.311100.271.0000.0000	Real Property Taxes - Current	35,063,638	36,837,719	34,312,780	(2,524,939)	93.15%	44,754,518
00005.311110.271.0000.0000	Public Utilities Taxes	3,536	1,987,659	937,730	(1,049,929)	47.18%	1,665,885
00005.311300.271.0000.0000	Personal Property Taxes - Curr	3,430,204	3,786,758	3,241,101	(545,657)	85.59%	3,875,287
Subtotal Property Taxes		38,497,378	42,612,136	38,491,610	(4,120,526)	90.33%	50,295,690
00005.311200.271.0000.0000	Real Property Taxes - Prior Ye	1,627,959	1,673,787	2,344,328	670,541	140.06%	2,100,000
00005.311310.271.0000.0000	Motor Vehicle Taxes	2,963,139	3,491,100	3,648,571	157,471	104.51%	3,981,461
00005.311320.271.0000.0000	Mobile Home Taxes	1,591	1,591	1,780	189	111.89%	1,591
00005.311340.271.0000.0000	Intangible Recording Taxes	605,912	670,411	358,336	(312,075)	53.45%	405,025
00005.311390.271.0000.0000	Heavy Equipment Taxes	200	200	184	(16)	91.94%	154
00005.311400.271.0000.0000	Personal Property Taxes - Prio	72,864	72,864	90,453	17,589	124.14%	99,092
Subtotal Other Taxes		5,271,665	5,909,953	6,443,651	533,698	109.03%	6,587,323
00005.313300.271.0000.0000	Host Sales Tax	1,621,731	1,760,000	1,651,852	(108,148)	93.86%	1,928,800
05766.313300.271.0000.0000	Host Sales Tax	(278)	-	-	-		-
Subtotal Excise Taxes		1,621,453	1,760,000	1,651,852	(108,148)		1,928,800
Subtotal Host Taxes		1,621,453	1,760,000	1,651,852	(108,148)		1,928,800
04619.321204.271.0000.0000	Business License - Police	899,550	1,350,000	916,189	(433,811)	67.87%	1,018,000
Subtotal Licenses		899,550	1,350,000	916,189	(433,811)	67.87%	1,018,000
00005.361001.271.0000.0000	Interest On Investments	(159,449)	(173,944)	(52,479)	121,465		(173,944)
06101.381002.271.0000.0000	Rental - Other	105,165	140,000	93,952	(46,048)	67.11%	135,000
06104.381002.271.0000.0000	Rental - Other	70	6,000	1,400	1,400		3,000
06105.381002.271.0000.0000	Rental - Other	42,582	47,000	21,700	(25,300)	46.17%	35,000
Subtotal Use of Money & Property		(11,632)	19,056	64,573	51,517	338.86%	(944)
09120.338003.271.0000.0000	Dunwoody Payment For Services	1,290,000	-	-	-		-
Subtotal Local Government		1,290,000	-	-	-		-
04627.332002.271.0000.0000	Civil Defense	-	-	-	-		-
Subtotal Federal Government		-	-	-	-		-
10271.335006.271.0000.0000	Homestead Exemption Credit	2,982,169	-	-	-		-
10271.389008.271.0000.0000	Homestead Exemption Credit	-	-	-	-		-
Subtotal State Government		2,982,169	-	-	-		-
04605.341931.271.0000.0000	Sale Of Printed Materials	306,935	345,000	277,379	(67,621)	80.40%	320,000
04605.342130.271.0000.0000	False Alarm Fees	(300)	-	-	-		-
04615.341931.271.0000.0000	Sale Of Printed Materials	(25)	-	-	-		-
04619.342310.271.0000.0000	Finger Printing Fees	23,745	29,000	16,190	(12,810)	55.83%	22,000
05420.343901.271.0000.0000	Retention Pond Fees	345	300	551	251	183.58%	300

STD-Designated Services Fund (271)
2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
06101.347502.271.0000.0000	Parks & Recreation Nonresident	2,415	3,000	415	(2,585)	13.83%	3,000
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	146,475	150,000	42,591	(107,409)	28.39%	150,000
06105.347501.271.0000.0000	Parks & Recreation Program Fee	(143)	-	(200)	(200)		-
06107.347202.271.0000.0000	Tennis Center Fees	21,342	25,000	18,772	(6,228)	75.09%	25,000
06107.347501.271.0000.0000	Parks & Recreation Program Fee	8,228	-	3,120	3,120		-
06108.347202.271.0000.0000	Tennis Center Fees	21,249	25,000	16,631	(8,369)	66.52%	25,000
06110.345201.271.0000.0000	Golf Course Green Fees	917,752	1,500,000	728,017	(771,983)	48.53%	950,000
06110.345202.271.0000.0000	Golf Course-Other Fees	87,572	123,000	40,316	(82,684)	32.78%	50,000
06111.345201.271.0000.0000	Golf Course Green Fees	461,447	830,000	303,885	(526,115)	36.61%	400,000
06111.345202.271.0000.0000	Golf Course-Other Fees	59,331	64,725	30,938	(33,787)	47.80%	40,000
06113.347503.271.0000.0000	Parks & Recreation Special Eve	-	-	-	-		-
06111.347201.271.0000.0000	Swimming Pool Admission Fees	-	-	(181)	(181)		-
06114.347201.271.0000.0000	Swimming Pool Admission Fees	338,793	350,000	364,829	14,829	104.24%	360,000
06125.347202.271.0000.0000	Tennis Center Fees	9,481	22,000	5,334	(16,666)	24.25%	5,000
06114.347501.271.0000.0000	Parks & Recreation Program Fee	(290)	-	(965)	(965)		-
06114.347504.271.0000.0000	Parks & Recreation Summer Prog	(140)	-	-	-		-
06130.381002.271.0000.0000	Rental - Other	-	-	(350)	(350)		-
06101.381401.271.0000.0000	Theater Rental Fees	-	-	(250)	(250)		-
06130.381401.271.0000.0000	Theater Rental Fees	39,090	167,750	44,287	(123,464)	26.40%	45,000
06130.381402.271.0000.0000	Lobby Rental Fees	13,226	276,250	16,355	(259,895)	5.92%	24,000
06130.381403.271.0000.0000	Black Box Rental Fees	2,378	30,500	4,715	(25,785)	15.46%	6,000
06130.381404.271.0000.0000	Exhibit Room Rental Fees	897	15,250	455	(14,795)	2.98%	1,000
06130.381405.271.0000.0000	Classroom Rental Fees	5,990	15,250	7,825	(7,425)	51.31%	8,000
06136.347501.271.0000.0000	Parks & Recreation Program Fee	-	-	155,316	155,316		160,000
Subtotal Charges for Services		2,465,794	3,972,025	2,075,973	(1,896,052)	52.26%	2,594,300
00005.389044.271.0000.0000	Returned Check (S)	(1,640)	(3,200)	(32)	3,168		(3,200)
04605.342130.271.0000.0000	False Alarm Fees	(300)	-	-	-		-
04611.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04613.389039.271.0000.0000	Reimbursement For Overtime	-	-	3,128	3,128		-
04614.389039.271.0000.0000	Reimbursement For Overtime	25,595	-	73,442	73,442		50,000
04614.389099.271.0000.0000	Other Miscellaneous Revenue	1,350	-	-	-		-
04617.389006.271.0000.0000	Legal Settlements	130	-	-	-		-
04617.389039.271.0000.0000	Reimbursement For Overtime	-	-	-	-		-
04617.389099.271.0000.0000	Other Miscellaneous Revenue	32,580	40,000	31,927	(8,073)	79.82%	40,000
05407.389045.271.0000.0000	Residential Parking Permits	2,398	2,700	3,094	394	114.59%	2,700
05407.389099.271.0000.0000	Other Miscellaneous Revenue	58,446	80,000	-	(80,000)	0.00%	-
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05450.343203.271.0000.0000	Parking Lot Assessments	21,693	25,000	22,095	(2,905)	88.38%	25,000
05450.343223.271.0000.0000	Retention Ponds Maintenance As	2,185	4,100	0	(4,100)	0.00%	4,100
05740.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05755.371001.271.0000.0000	Contributions And Donations Fr	-	-	-	-		-
05766.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-

STD-Designated Services Fund (271)
2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
06101.389099.271.0000.0000	Other Miscellaneous Revenue	51	100	7,108	7,008	7108.30%	5,000
06131.347501.271.0000.0000	Parks & Recreation Program Fee	-	-	-	-		-
06310.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
Subtotal Miscellaneous		142,488	148,700	140,763	(7,937)	94.66%	123,600
05740.341713.271.0000.0000	Roads & Drainage Charges	-	-	-	-		-
Subtotal Interfund Charges		-	-	-	-		-
10271.391211.271.0000.0000	Transfer From Streetlights Fun				-		-
10271.391252.271.0000.0000	Transfer From 2000 Llebg Fund	-	-	-	-		-
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	73,235,579	83,943,441	76,217,802	(7,725,639)	90.80%	77,731,391
00005.316200.272.0000.0000	Life & Property & Casualty Ins				-		-
10271.391581.271.0000.0000	Transfer From Stormwater Utili	-	-	-	-		-
Subtotal Interfund Transfers		73,235,579	83,943,441	76,217,802	(7,725,639)	90.80%	77,731,391
00001.134001.271.0000.0000	Fund Balance	-	106,859	106,859	-	100.00%	(21,819,830)
Subtotal Fund Balance		-	106,859	106,859	-	100.00%	(21,819,830)
00001.134002.271.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
Subtotal Fund Balance Resv For Encumbrance		-	-	-	-		-
Fund Total		126,394,444	139,822,170	126,109,272	(13,706,898)		118,458,330

STD-Unicorporated Fund (272)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.316300.272.0000.0000	Bank Shares Taxes	375,393	650,000	522,619	(127,381)	80.40%	450,000
	Subtotal Other Taxes	375,393	650,000	522,619	(127,381)	80.40%	450,000
00005.311100.272.0000.0000	Real Property Taxes - Current	-	-	-	-		-
00005.313300.272.0000.0000	Host Sales Tax	13,784,718	14,960,000	14,040,743	(919,257)	93.86%	16,394,800
00005.314100.272.0000.0000	Hotel / Motel Tax	2,373,642	2,700,000	2,344,957	(355,043)	86.85%	2,100,000
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	3,424,833	3,700,000	3,341,457	(358,543)	90.31%	3,000,000
00005.314300.272.0000.0000	Mixed Drink Tax	376,983	450,000	336,700	(113,300)	74.82%	300,000
00005.316200.272.0000.0000	Life & Property & Casualty Ins	28,373,647	22,599,912	25,767,747	3,167,835	114.02%	25,767,747
	Subtotal Excise Taxes	48,333,822	44,409,912	45,831,605	1,421,693	103.20%	47,562,547
	Subtotal Host Taxes	13,784,718	14,960,000	14,040,743	(919,257)	93.86%	16,394,800
00005.389044.272.0000.0000	Returned Check (S)	(19,727)	(25,000)	(14,504)	10,496		(25,000)
02131.321101.272.0000.0000	Beverage License - Beer, Wine	381,850	500,000	383,380	(116,620)	76.68%	420,000
02131.321102.272.0000.0000	Beverage License - Package Liq	19,492	300,000	211,736	(88,264)	70.58%	315,000
02131.321103.272.0000.0000	Beverage License - Liquor Pour	743,465	900,000	516,416	(383,584)	57.38%	630,000
02131.321104.272.0000.0000	Beverage License - Sunday Sale	171,450	200,000	165,365	(34,635)	82.68%	210,000
02131.321201.272.0000.0000	Business License - General	10,584,292	11,250,000	8,995,427	(2,254,573)	79.96%	14,555,000
02131.321202.272.0000.0000	Business License - Adult Enter	754,300	850,000	750,096	(99,904)	88.25%	840,000
02131.321203.272.0000.0000	Business License - Cable Tv Fr	4,903,240	5,000,000	4,654,872	(345,128)	93.10%	5,670,000
04650.322212.272.0000.0000	Subdivision Fees	-	-	-	-		-
04650.322230.272.0000.0000	Sign Permit Fees	-	-	-	-		-
	Subtotal Licenses	17,538,363	18,975,000	15,662,788	(3,312,212)	82.54%	22,615,000
00005.361001.272.0000.0000	Interest On Investments	10,873	11,862	2,005	(9,857)	16.90%	11,862
	Subtotal Use of Money & Property	10,873	11,862	2,005	(9,857)	16.90%	11,862
04710.351140.272.0000.0000	Recorders Court	16,015,388	25,900,000	20,098,868	(5,801,132)	77.60%	16,000,000
	Subtotal Fines & Forfeitures	16,015,388	25,900,000	20,098,868	(5,801,132)	77.60%	16,000,000
04650.322211.272.0000.0000	Variance Permits	-	-	-	-		-
05180.322210.272.0000.0000	Zoning Fees	38,014	41,470	31,945	(9,525)	77.03%	40,000
05180.322211.272.0000.0000	Variance Permits	33,059	36,064	37,905	1,841	105.10%	43,000
05230.322210.272.0000.0000	Zoning Fees	-	-	-	-		-
05230.322211.272.0000.0000	Variance Permits	-	-	-	-		-
05230.322211.272.0000.0000	Variance Permits	-	-	-	-		-
	Subtotal Charges for Services	71,073	77,534	69,850	(7,684)	90.09%	83,000
04650.389006.272.0000.0000	Legal Settlements	-	-	-	-		-
05180.389099.272.0000.0000	Other Miscellaneous Revenue	1,500	972,773	-	(972,773)	0.00%	1,500
09130.389099.272.0000.0000	Other Miscellaneous Revenue	-	-	20,814	20,814		-

STD-Unicorporated Fund (272)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
Subtotal Miscellaneous		1,500	972,773	20,814	(951,959)	2.14%	1,500
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	(73,235,579)	(83,346,166)	(76,217,802)	7,128,364		(77,731,391)
00005.316200.272.0000.0000	Life & Property & Casualty Ins	28,373,647					
Subtotal Interfund Transfers		(44,861,932)	(83,346,166)	(76,217,802)	7,128,364		(77,731,391)
00001.134001.272.0000.0000	Fund Balance	-	159,049	159,049	-	100.00%	15,463,782
Subtotal Fund Balance		-	159,049	159,049	-	100.00%	15,463,782
00001.134002.272.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
Subtotal Fund Balance Resv For Encumbrance		-	-	-	-		-
Fund Total		37,484,480	7,809,964	6,128,982	(1,680,982)	78.48%	24,456,300

Hospital Fund (273)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.311100.273.0000.0000	Real Property Taxes - Current	12,712,881	14,022,325	12,427,603	(1,594,722)	88.63%	16,096,197
00005.311110.273.0000.0000	Public Utilities Taxes	866	594,832	302,899	(291,933)	50.92%	537,926
00005.311300.273.0000.0000	Personal Property Taxes - Curr	1,281,673	1,308,929	1,211,529	(97,400)	92.56%	1,449,081
Subtotal Property Taxes		13,995,419	15,926,086	13,942,031	(1,984,055)	87.54%	18,083,204
00005.311200.273.0000.0000	Real Property Taxes - Prior Ye	576,650	593,305	752,300	158,995	126.80%	700,000
00005.311310.273.0000.0000	Motor Vehicle Taxes	1,059,595	1,238,857	1,190,448	(48,409)	96.09%	1,297,525
00005.311320.273.0000.0000	Mobile Home Taxes	538	538	566	28	105.25%	538
00005.311340.273.0000.0000	Intangible Recording Taxes	290,903	319,436	192,373	(127,063)	60.22%	218,596
00005.311390.273.0000.0000	Heavy Equipment Taxes	62	62	51	(11)	82.05%	43
00005.311400.273.0000.0000	Personal Property Taxes - Prio	26,628	26,628	30,997	4,369	116.41%	32,846
Subtotal Other Taxes		1,954,376	2,178,826	2,166,735	(12,091)	99.45%	2,249,548
00005.313300.273.0000.0000	Host Sales Tax	4,865,194	5,280,000	4,955,557	(324,443)	93.86%	5,786,400
Subtotal Excise Taxes		4,865,194	5,280,000	4,955,557	(324,443)	93.86%	5,786,400
Subtotal Host Taxes		4,865,194	5,280,000	4,955,557	(324,443)	93.86%	5,786,400
00005.361001.273.0000.0000	Interest On Investments	(38,289)	(41,770)	(12,748)	29,022		(41,770)
Subtotal Use of Money & Property		(38,289)	(41,770)	(12,748)	29,022		(41,770)
09510.335006.273.0000.0000	Homestead Exemption Credit	1,002,285	-	-	-		-
Subtotal State Government		1,002,285	-	-	-		-
09510.391100.273.0000.0000	Transfer From General Fund	-	-	-	-		-
Subtotal Interfund Transfers		-	-	-	-		-
00001.134001.273.0000.0000	Fund Balance	-	144,362	144,362	-	100.00%	(1,441,856)
Subtotal Fund Balance		-	144,362	144,362	-	100.00%	(1,441,856)
Fund Total		21,778,986	23,487,504	21,195,937	(2,291,567)	90.24%	24,635,526

Rental Motor Vehicle Tax Fund (280)

2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.314400.280.0000.0000	Rental Motor Vehicles Excise T	580,356	690,775	583,235	(107,540)	84.43%	500,000
	Subtotal Excise Taxes	580,356	690,775	583,235	(107,540)	84.43%	500,000
	Subtotal Host Taxes	-	-	-	-		-
00005.361001.280.0000.0000	Interest On Investments	2,888	3,151	1,139	(2,012)	36.15%	3,151
	Subtotal Use of Money & Property	2,888	3,151	1,139	(2,012)	36.15%	3,151
10280.389099.280.0000.0000	Other Miscellaneous Revenue	106,642	-	500,000	500,000		-
	Subtotal Miscellaneous	106,642	-	500,000	500,000		-
00001.134001.280.0000.0000	Fund Balance	-	202,648	202,648	-	100.00%	391,922
	Subtotal Fund Balance	-	202,648	202,648	-	100.00%	391,922
	Fund Total	689,886	896,574	1,287,022	390,448	143.55%	895,073

GO Bonds Debt Service Fund (410)
2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.311100.410.0000.0000	Real Property Taxes - Current	11,665,928	10,717,156	11,495,810	778,654	107.27%	16,025,573
00005.311110.410.0000.0000	Public Utilities Taxes	520	371,637	179,893	(191,744)	48.41%	329,374
00005.311300.410.0000.0000	Personal Property Taxes - Curr	761,096	983,063	719,434	(263,629)	73.18%	1,076,802
Subtotal Property Taxes		12,427,544	12,071,856	12,395,137	323,281	102.68%	17,431,749
00005.311200.410.0000.0000	Real Property Taxes - Prior Ye	459,954	476,463	535,125	58,662	112.31%	500,000
00005.311310.410.0000.0000	Motor Vehicle Taxes	643,010	750,463	707,470	(42,993)	94.27%	771,028
00005.311320.410.0000.0000	Mobile Home Taxes	327	327	337	10	102.99%	327
00005.311340.410.0000.0000	Intangible Recording Taxes	198,467	218,032	130,253	(87,779)	59.74%	148,006
00005.311390.410.0000.0000	Heavy Equipment Taxes	37	37	30	(7)	81.81%	25
00005.311400.410.0000.0000	Personal Property Taxes - Prio	16,657	16,657	18,516	1,859	111.16%	23,284
Subtotal Other Taxes		1,318,453	1,461,979	1,391,730	(70,249)	95.19%	1,442,670
			13,533,835	13,786,867			
00005.361001.410.0000.0000	Interest On Investments	(53,417)	(58,273)	(16,728)	41,545		(58,273)
Subtotal Use of Money & Property		(53,417)	(58,273)	(16,728)	41,545		(58,273)
09310.391551.410.0000.0000	Transfer From Airport Fund	-	-	-	-		-
Subtotal Interfund Transfers		-	-	-	-		-
00001.134001.410.0000.0000	Fund Balance	-	278,683	278,683	-	100.00%	(19,227,417)
Subtotal Fund Balance		-	278,683	278,683	-	100.00%	(19,227,417)
00001.134002.410.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
Subtotal Fund Balance Resv For Encumbrance		-	-	-	-		-
Fund Total		13,692,580	13,754,245	14,048,822	294,577	102.14%	(411,271)

GO STD Bond Debt Service Fund (411)
2010 Actual Revenues and 2011 Recommended Revenues

Account String	Title	2009 Revenue Actual	2010 Anticipations	2010 Revenue Actual	Balance	Percent of Anticipation	2011 Revenue Recommended
00005.311100.411.0000.0000	Real Property Taxes - Current	24,007,772	18,140,820	23,645,301	5,504,481	130.34%	21,418,588
00005.311110.411.0000.0000	Public Utilities Taxes	2,376	690,682	358,552	(332,130)	51.91%	626,482
00005.311300.411.0000.0000	Personal Property Taxes - Curr	1,449,452	1,275,612	1,358,140	82,528	106.47%	1,398,176
Subtotal Property Taxes		25,459,600	20,107,114	25,361,993	5,254,879	126.13%	23,443,246
00005.311200.411.0000.0000	Real Property Taxes - Prior Ye	1,101,373	1,141,775	1,134,871	(6,904)	99.40%	1,100,000
00005.311310.411.0000.0000	Motor Vehicle Taxes	1,641,035	1,929,397	1,531,611	(397,786)	79.38%	1,667,191
00005.311320.411.0000.0000	Mobile Home Taxes	669	669	585	(84)	87.46%	669
00005.311340.411.0000.0000	Intangible Recording Taxes	132,425	144,056	99,907	(44,149)	69.35%	113,096
00005.311390.411.0000.0000	Heavy Equipment Taxes	108	108	74	(34)	68.43%	62
00005.311400.411.0000.0000	Personal Property Taxes - Prio	34,388	34,388	36,784	2,396	106.97%	41,104
Subtotal Other Taxes		2,909,999	3,250,393	2,803,832	(446,561)	86.26%	2,922,122
00005.361001.411.0000.0000	Interest On Investments	82,447	89,942	24,611	(65,331)	27.36%	89,942
Subtotal Use of Money & Property		82,447	89,942	24,611	(65,331)	27.36%	89,942
00001.134001.411.0000.0000	Fund Balance	-	10,019,384	10,019,384	-	100.00%	24,934,454
Subtotal Fund Balance		-	10,019,384	10,019,384	-	100.00%	24,934,454
00001.134002.411.0000.0000	Fund Balance - Reserve For En	-	-	-	-	-	-
Subtotal Fund Balance Resv For Encumbrance		-	-	-	-	-	-
Fund Total		28,452,046	33,466,833	38,209,820	4,742,987	114.17%	51,389,764

BUDGET 2011**FUND: GENERAL****DEPARTMENT: BOARD OF COMMISSIONERS****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Board of Commissioners is the legislative branch of DeKalb County Government with the power to: levy taxes; make appropriations; fix the rates of charges; authorize debt; establish, alter, or abolish public roads or election precincts; allow insolvent lists; accept provisions as the governing authority; regulate land use; create or change special taxing districts; determine the priority of capital improvements; call elections for bonds; and to fix and levy licenses and fees. With the passage of Senate Bill 52 (2008), the Board of Commissioners' responsibility now includes the Clerk's Office, with the responsibilities to accurately record and maintain the official minutes of the Board's meetings, to manage the processing of County contracts, to assist the Board of Commissioners in legislative functions and the Chief Executive Officer in executive functions, and to utilize technology for the safekeeping of all County records.

MAJOR ACCOMPLISHMENTS 2010

At mid-year, met approximately 86 times in regular meetings, zoning meetings, standing committee meetings, special called meetings / Committee of the Whole, work sessions, and executive sessions.

At mid-year, responded to approximately 180 citizen contacts daily, processed approximately 593 Agenda Items, and processed 60 Proclamations/Resolutions.

MAJOR GOALS 2011

To improve independent legislative oversight responsibility through utilization of professional staff review and analysis.

To meet as required by law and as necessary to conduct the business of the County.

To further enhance citizens' involvement, the Clerk's office is implementing an official website which will allow the use of advanced technology in the research of official records.

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	2011/2010
District 1	\$197,997	\$227,283	\$252,409	\$244,137	\$234,928	\$265,800	\$262,693	11.82%
District 2	195,990	234,828	256,230	266,787	245,914	265,800	262,693	6.82%
District 3	197,114	223,027	239,287	244,710	221,911	265,800	262,693	18.38%
District 4	199,309	233,190	250,729	243,586	235,023	265,800	262,693	11.77%
District 5	196,553	223,716	235,366	260,757	234,812	265,800	262,693	11.87%
District 6	216,161	230,535	254,447	268,815	234,946	265,800	262,693	11.81%
District 7	207,941	238,073	254,188	279,299	235,259	265,800	262,693	11.66%
BOC Administration	385,040	738,645	785,284	800,438	783,368	887,367	870,148	11.08%
BOC - Clerk	0	0	0	359,261	385,881	490,052	474,224	100.00%
Total	\$1,796,104	\$2,349,297	\$2,527,939	\$2,967,790	\$2,812,042	\$3,238,019	\$3,183,223	13.20%
Percent Change	40.21%	30.80%	7.60%	17.40%	-5.25%	15.15%	13.20%	
Actual Expenditures	\$1,623,394	\$1,987,356	\$2,415,874	\$2,706,034	\$2,721,464 (estimated)			

BUDGET 2011

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 12/15/2010

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	25	28	28	33	33	33	33	0.00%
Part Time/Temporary	0	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

2 Full-time employees accepted the Early Retirement Option; No Full-time positions were abolished.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$2,738,813 This is a 23% increase above the 2009 Adopted Budget for Personal Services.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,705,518	\$1,634,042	\$2,234,001	\$1,988,763	\$2,292,454	\$2,736,947	\$2,738,813
Purchased/Contracted Services	741,889	723,077	651,171	652,204	481,988	463,472	415,685
Supplies	27,914	28,019	49,130	48,877	37,600	37,600	28,725
Capital Outlays	52,618	30,536	5,226	6,530	0	0	0
Other costs	0	200	28,262	9,660	0	0	0
TOTAL	\$2,527,939	\$2,415,874	\$2,967,790	\$2,706,034	\$2,812,042	\$3,238,019	\$3,183,223

BUDGET 2011**FUND: GENERAL****DEPARTMENT: CLERK OF SUPERIOR COURT****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division of the Clerk's office is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes and transfer taxes on any document passing title to real property. The Micrographic Division performs copying and microfilming of records.

Effective January 1, 2011, the Board of Equalization will transfer from the Attorney's Office the Clerk of Superior Court.

MAJOR ACCOMPLISHMENTS 2010

Continued quality and quantity of work flow, with twenty-four hour turn around of documents, anti-fraud process, on-going training for staff and our legal community.

Successfully implemented a four-day work week, while maintaining delivery of services five days a week.

Completed the move of Adoptions, Appeals, Passport, and Court Registry to the newly renovated Courthouse.

Successfully completed the transition, training and implementation of a new and improved land records system.

Provided on-line Notary Commission applications.

MAJOR GOALS 2011

To take authority of Board of Equalization unit.

To fully integrate new imaging system.

To begin a revenue stream for on-line documents.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Real Estate Instruments							
Recorded	250,200	217,806	203,416	207,348	1.93%	208,382	0.50%
Pages Assigned	929,921	647,696	571,904	499,956	-12.58%	535,930	7.20%
Documents Microfilmed	1,741,447	2,074,100	2,177,805	1,966,821	-9.69%	2,206,232	12.17%
Criminal Indictments Processed	4,306	4,773	5,338	4,349	-18.53%	4,844	11.38%
Criminal Cases Disposed	4,366	4,737	5,332	5,398	1.24%	5,365	-0.61%
Adoptions	241	212	212	250	17.92%	263	5.20%
Estimated Pages Intake Judicial	437,465	457,765	494,375	525,000	6.19%	509,688	-2.92%
Civil Cases Processed	12,499	13,079	15,700	16,800	7.01%	17,000	1.19%
Probation Revocations	1,572	1,968	1,410	2,122	50.50%	1,768	-16.68%
Contempts	N/A	N/A	2,364	3,200	0.00%	3,300	3.13%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: CLERK OF SUPERIOR COURT****DATE: 12/15/2010**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Clerk	\$4,901,498	\$4,947,066	\$5,324,005	\$5,284,967	\$5,313,862	\$6,250,849	\$5,316,918	0.06%
Board of Equalization	0	0	0	0	0	180,495	274,605	52.14%
Total	\$4,901,498	\$4,947,066	\$5,324,005	\$5,284,967	\$5,313,862	\$6,431,344	\$5,591,523	5.23%
Percent Change	50.25%	0.93%	7.62%	-0.73%	0.55%	21.03%	5.23%	
Actual Expenditures	\$4,551,733	\$4,858,158	\$5,245,627	\$5,136,831	\$5,164,772 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time-Clerk	86	86	86	86	86	86	86	0.00%
Full Time-BOE	0	0	0	0	0	3	3	0.00%
Total	86	86	86	86	86	89	89	3.49%

INFORMATION RELATIVE TO REQUESTED BUDGET**2011 Early Retirement Option Information:**

10 Full-time employees accepted the Early Retirement Option; There is no change to the number of authorized positions when compared to 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal services Budget for 2011 is \$4,728,678. This is an 9% increase over the 2009 Adopted Budget for personal services. In January 1, 2011, 3 positions will be transferred from the Board of Equalization to the Clerk of Superior Court department. \$110,490 in salary savings have been deducted from this budget, this is equivalent to 3 positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No Program Modifications were requested.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: CLERK OF SUPERIOR COURT

DATE: 12/15/2010

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	2011 Recommended
Personal Services and Benefits	\$4,123,174	\$4,140,814	\$4,308,128	\$4,329,297	\$4,385,679	\$4,901,528	\$4,656,143
Purchased/Contracted Services	1,024,006	929,663	808,587	659,071	614,334	1,238,952	769,437
Supplies	125,300	126,531	104,043	105,856	114,740	119,040	112,919
Capital Outlays	40,025	37,119	48,081	31,583	188,085	171,824	53,024
Other Costs	11,500	11,500	16,128	11,024	11,024	0	0
TOTAL	\$5,324,005	\$5,245,627	\$5,284,967	\$5,136,831	\$5,313,862	\$6,431,344	\$5,591,523

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The District Attorney's Office is responsible for the prosecution of adults charged with felonies committed in DeKalb County. It is also responsible for the prosecution of juvenile offenders either in Juvenile Court or Superior Court. The Juvenile Court division prosecutes cases against those juveniles whose cases are within the jurisdiction of Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Magistrate Court. Additionally, the District Attorney's Office prosecutes any misdemeanor charges which are indicted by the DeKalb County Grand Jury. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the appellate courts of the State and in Federal Courts. Throughout the criminal justice process, in both the Superior and Juvenile Courts, the District Attorney's Office provides services to victims through Victim Advocates in the Victim Witness Assistance Program. In addition, the District Attorney's Office is responsible for interstate child support recovery through its Child Support division.

Responsibility for the Board of Equalization will be assumed by the Clerk of Superior Court in 2011.

MAJOR ACCOMPLISHMENTS 2010

Maintained an 81% conviction rate.

Experienced 49% more trials than in 2009.

Responded to 30 more trial weeks than in 2009.

Experienced 24 murder trials (as of August).

MAJOR GOALS 2011

To focus on increasing needs of special victims.

To invest in managing increased workload and maintain or improve efficiency.

To improve technology, enhance professional standards, and increase efficiency.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/15/2010**

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Cases opened by Investigations Division	7,222	6,683	7,453	7,600	2%	7,800	3%
True Bills by Grand Jury	4,298	4,313	4,097	4,150	1%	4,300	4%
Defendants arrested	7,799	7,151	7,559	7,708	2%	7,800	1%
Defendants tried by Jury	112	113	101	105	4%	110	5%
New cases appealed	61	61	68	65	-4%	65	0%
Number of Trials	107	105	95	125	32%	125	0%
Cases obligated with Child Support order	7,541	7,065	4,825 7,361	4,950 7,500	3% 2%	4,900 7,600	-1% 1%
Child Support cases paying as ordered	4,026	4,496	4,128	4,200	2%	4,250	1%
Child Support cases unallocated	785	654	597	600	1%	600	0%

BUDGET SUMMARY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
District Attorney	\$6,531,464	\$7,560,955	\$7,928,045	\$7,909,746	\$8,402,799	\$12,971,069	\$8,901,687	5.94%
Child Supp. Recovery (100% State Reimbursement)	1,215,524	1,241,990	1,276,377	1,493,412	1,443,470	1,533,666	1,523,935	5.57%
Board of Equalization	200,076	207,408	214,302	276,258	265,373	0	0	-100.00%
Victim/Witness Asst.	626,499	576,580	583,072	598,699	554,970	911,016	697,448	25.67%
Juvenile Ct. Solicitor	1,461,985	1,623,459	1,866,643	1,779,173	1,491,103	1,856,889	1,664,112	11.60%
Total	\$10,035,548	\$11,210,392	\$11,868,438	\$12,057,288	\$12,157,715	\$17,272,640	\$12,787,181	5.18%
Percent Change	7.79%	11.71%	5.87%	1.59%	0.83%	42.07%	5.18%	
Actual Expenditures	\$10,161,309	\$11,048,826	\$11,708,323	\$11,656,779	\$12,383,312	(estimated)		

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/15/2010**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	138	143	143	146	145	199	142	-2.07%
Part Time/Temporary	3	3	3	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

13 Full-time employees accepted the Early Retirement Option; 1 full-time position was abolished. This is a net reduction of 1 position or 1% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$10,863,024. This is an 7% increase above the 2009 Adopted budget for Personal Services.

\$37,595 has been deducted as salary savings; this is the equivalent of 1 full-time position.

The department's request included funding for non-mandated salary supplements over and above the County's Compensation Plan for 10 employees in the amount of \$251,900, which includes benefits. The supplements are included in the recommendation.

The department's request included funding for the Domestic Violence/Sexual Assault unit, currently funded by a grant under the Violence Against Women Act, in three different places:

- 1.) A program modification request for \$418,147.
- 2.) The Other Adjustments Section of Form 3 for \$418,149.
- 3.) The Transfer to Grants account on Form 4 for \$345,000.

The grant match is recommended; the duplicate items are not in the recommended budget.

This budget reflects the transfer of responsibility of the Board of Equalization to the Clerk of Superior Court. The impact on the District Attorney's budget is a reduction of \$265,373 (the 2010 Budget for that cost center) and 3 Full-Time positions.

The department's request includes program modifications to add 57 positions totaling \$3,627,872, which includes salaries, benefits, and supplies. No program modifications are recommended.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/15/2010****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	Requested	Recommended
1. The transfer of 1 Attorney III, 1 Attorney II, 2 Investigator DA and 2 Part Time Witness Program Coordinators (sharing 1 position) from the Grant Fund to the General Fund. Includes salaries and benefits. Not Recommended.	\$418,147	\$0
2. Addition of 1 Victim Witness Program Coordinator and 2 Victim Witness Assistant Program Coordinators to address an increase in felony crime victims. Includes salaries, benefits and supplies. Not Recommended.	196,540	0
3. Addition of 1 Attorney IV and 1 Secretary Senior Legal to support the mission and expansion of the Drug Court Program. Includes salaries, benefits and supplies. Not Recommended.	144,625	0
4. Addition of 1 Attorney IV, 1 Investigator DA II, and 1 Victim Witness Program Coord. To expand existing resources that will focus on crimes against the elderly. Includes salaries, benefits and supplies. Not Recommended.	227,942	0
5. Addition of 1 Attorney IV, 1 Investigator DA II, and 1 Secretary Senior Legal to investigate allegations of public officials wrongdoing. Includes salaries, benefits and supplies. Not Recommended.	218,961	0
6. Addition of 1 Attorney IV, 1 Investigator DA II, and 1 Secretary Senior Legal to create a Fast Track Unit that will identify cases at the Magistrate Court level. Includes salaries, benefits and supplies. Not Recommended.	193,587	0
7. Addition of 5 Attorney IV positions and 5 Investigator DA II positions to create a Grand Jury Unit to add consistency and stability to the preparation and presentation of indictments. Includes salaries, benefits and supplies. Not Recommended.	685,984	0

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/15/2010****A. Program Modifications and Recommendations (cont.)**

	Requested	Recommended
8. Addition of 5 Legal Secretaries to assist with the workload of the courtroom secretaries. Includes salaries, benefits and supplies. Not Recommended.	\$219,617	\$0
9. Addition of 1 Secretary Senior Legal to assist the already under-staffed support staff. Includes salaries, benefits, and supplies. Not Recommended.	50,242	0
10. Addition of 1 Investigator DA II to assist with hand serving juvenile offenders who fail to appear in court. Includes salaries, benefits and supplies. Not Recommended.	59,117	0
11. Addition of 1 Attorney III, and 1 Investigator DA II to create a team devoted to expanding the use of modern technology in investigations and trial for better more efficient collection and presentation of evidence. Includes salaries, benefits and supplies. Not Recommended.	136,403	0
12. Addition of 2 Office Assistant Senior positions to process expungement requests. Includes salaries, benefits and supplies. Not Recommended.	62,498	0
13. Addition of 1 Investigative Intake Tech and 1 Office Assistant Senior to assist with the increased workload and implementation of the file imaging system. Includes salaries, benefits and supplies. Not Recommended.	75,094	0
14. Addition of 3 Investigator DA II positions to increase the homicide investigative resources from 2.5 Investigators to 5.5 to handle the high number of murder cases. Includes salaries, benefits and supplies. Not Recommended.	192,582	0
15. Addition of 1 Attorney III, and 1 Investigator DA II, to improve services offered by the DA's Crimes against children and expand the prosecution of internet crimes against children. Includes salaries, benefits and supplies. Not Recommended.	132,878	0

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/15/2010****A. Program Modifications and Recommendations (cont.)****Requested Recommended**

16. Addition of 1 Attorney I to address an increasing truancy problem.
Includes salaries, benefits and supplies.

\$69,676 \$0

Not Recommended.

17. Addition of 1 Attorney IV, 1 Investigator DA II, and 1 Legal Secretary Senior, to create a Cold Case Unit to utilize modern DNA technology to review and solve old murder and sexual assault cases.
Includes salaries, benefits and supplies.

218,961 0

Not Recommended.

18. Addition of 4 Paralegals to the Superior Court to reduce caseload. Includes salaries, benefits and supplies.

192,140 0

Not Recommended.

19. Addition of 1 Attorney III and 1 Investigator DA II to expand the White Collar Unit to improve services to victims of white collar crimes with an emphasis on mortgage fraud, telemarketing schemes, and identity theft. Includes salaries, benefits and supplies.

132,878 0

Not Recommended.

Total Program Modifications

\$3,627,872 \$0**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$9,944,926	\$9,628,811	\$10,176,385	\$9,743,732	\$10,349,717	\$14,755,065	\$10,863,024
Purchased/Contracted Services	914,145	962,048	944,157	1,043,413	889,364	1,180,377	867,287
Supplies	323,973	361,709	285,710	350,323	206,528	404,950	254,815
Capital Outlays	36,365	31,828	2,805	3,600	21,311	158,370	76,970
Interfund/Interdepartment Charges	143,331	172,007	143,231	159,696	145,966	188,878	140,085
Other Costs	(222,534)	0	172,163	0	41,488	0	585,000
Other Financing Uses	728,232	551,920	332,837	356,015	503,341	585,000	0
TOTAL	\$11,868,438	\$11,708,323	\$12,057,288	\$11,656,779	\$12,157,715	\$17,272,640	\$12,787,181

BUDGET 2011

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 12/15/2010

PROGRAM DESCRIPTION

Hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

MAJOR ACCOMPLISHMENTS 2010

Continued to successfully manage approximately \$1,000,000 dollars in federal, state and local government grant funds from government agencies.

Utilized a portion of grant funding to hire a Mediation Coordinator and Mental Health Coordinator.

Implemented a full-time mediation program and will launch juvenile mental health court during Fall of 2010.

Continued to operate the Rebound Drug Court and Truancy Court to address the underlying substance abuse and truancy issues of youthful offenders.

Received additional grant funding from the Workforce Development department to expand the GED-based Youth Achievement Program

Implemented the T.I.M.E. (Tutoring, Intervention, Mentoring, and Employment) program, which included job training, work-site experience, and college tours.

MAJOR GOALS 2011

To increase Grant Funding by 15% through effective research and submission of quarterly grant applications to appropriate funding agencies.

To fully upgrade ACS Banner program application to 5.1 and implement ACS Banner Risk and Needs Assessment instrument.

To upgrade and utilize scanning and imaging technology in the Clerk of Court/Record Room.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Delinquent Charges	8,718	7,999	6,984	5,965	-15%	8,379	40%
Unruly Charges	1,676	1,533	2,901	2,040	-30%	1,653	-19%
Deprived Charges	2,007	1,920	1,565	1,082	-31%	1,981	83%
Traffic Charges	620	560	586	594	1%	609	3%
Special Proceedings	520	513	306	218	-29%	523	140%
Warrants Issued	1,503	1,347	1,209	1,278	6%	1,442	13%
Points II Program (informal)	897	586	464	432	-7%	756	75%
Truancy Citation (informal)	1,253	759	877	655	-25%	1,179	80%
Status Offenders (informal)	679	587	411	447	9%	658	47%

BUDGET 2011**FUND: TAX****DEPARTMENT: JUVENILE COURT****DATE: 12/15/2010**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$3,189,400	\$383,506	\$7,144,305	\$5,808,963	\$7,364,098	\$7,387,142	\$7,069,835	-4.00%
Probation Services	2,874,668	2,965,883	2,937,929	2,683,425	2,446,340	3,011,991	2,532,936	3.54%
Total	\$6,064,068	\$6,349,389	\$10,082,234	\$8,492,388	\$9,810,438	\$10,399,133	\$9,602,771	-2.12%
Percent Change	3.25%	4.71%	58.79%	-15.77%	15.52%	6.00%	-2.12%	
Actual Expenditures	\$5,529,610	\$5,794,818	\$9,726,997	\$8,268,673	\$8,300,000 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	87	87	87	88	88	88	88	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information**

10 Full-time employees accepted the Early Retirement Option; 4 Full-time positions were abolished in July 2010; these positions are expected to be restored by the Board of Commissioners in November 2010. This is net reduction of 0 positions or 0% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget

The 2011 Personal Services Budget is \$5,128,016. This is a 2% decrease below the 2009 Adopted Budget for Personal Services.

\$541,805 has been deducted as salary savings; this is the equivalent of 11 full-time positions.

The 2011 budget includes the annual lease payments of \$3,731,846 for the Juvenile Justice Center.

The Recommendation includes funding in the amount of \$48,720 to replace 20 personal computers, 6 laptops, and 3 imaging scanners.

BUDGET 2011**FUND: TAX****DEPARTMENT: JUVENILE COURT****DATE: 12/15/2010****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

1. Restore 4 Juvenile Probation Officer Positions that were abolished via BOC action in 2010.

Includes salaries and benefits for 9 months.

Not Recommended.**The Board of Commissioners is expected to restore 4 Juvenile Probation Officer Positions in November 2010.**

Requested	Recommended
\$144,153	\$0

Total Program Modifications

\$144,153	\$0
------------------	------------

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$5,340,528	\$5,024,381	\$5,220,768	\$5,010,924	\$5,313,843	\$5,808,522	\$5,128,016
Purchased/Contracted Services	4,429,829	4,390,830	2,993,566	3,050,770	4,313,270	4,316,394	4,250,120
Supplies	154,232	142,221	150,336	123,266	134,412	134,412	116,609
Interfund/Interdepartmental Charges	67,029	90,339	31,721	6,039	4,588	5,121	58,943
Capital Outlays	6,529	6,730	3,627	42,706	0	90,359	4,758
Other Costs	11,591	0	57,402	0	44,325	44,325	44,325
Other Financing Sources	72,496	72,496	34,968	34,968	0	0	0
TOTAL	\$10,082,234	\$9,726,997	\$8,492,388	\$8,268,673	\$9,810,438	\$10,399,133	\$9,602,771

BUDGET 2011
FUND: GENERAL
DEPARTMENT: MAGISTRATE COURT

DATE: 12/15/2010

PROGRAM DESCRIPTION

The Magistrate Court decides whether to issue arrest and search warrants after hearing evidence to determine whether there is probable cause. The Court sets bonds by individual hearings in felony cases and by schedule in most misdemeanor cases and conducts preliminary hearings in most cases to determine whether there is enough evidence to prosecute the defendant. The criminal division must remain open every day (approximately 16 hours) to accommodate the needs of the Sheriff's Office and Police Department, as well as the public. In civil cases, the Court hears most types of cases where the amount at issue is within the Court's jurisdictional limit. The Court offers simplified, speedy procedures designed to allow persons to pursue small claims without the aid of an attorney.

MAJOR ACCOMPLISHMENTS 2010

Expanded the Electronic Warrant Interchange (EWI) to include operations from offsite locations during the hours that the Magistrate Court is closed. Provided means by which law enforcement can secure warrants from their precinct location without the need to travel to judges' home after court closes at midnight.
 Reduced necessity of having judge and supporting staff paid for additional hours.

MAJOR GOALS 2011

To continue expanded service through the Jail Diversion Program ensuring legal representation for the defendant and any necessary counseling.
 To continue to provide the most accessible 24-hour capacity to secure arrest and/or search warrants.
 To secure County funding for equipment and licensing fees.
 To continue to notify various agencies of availability of 24 hours capability for issuing warrants through the Electronic Warrant Interchange from remote locations.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	%change
Bond Hearings	6,678	8,369	8,643	6,288	-27.25%	4,596	-26.91%
Commitment Hearings	25,898	39,049	33,511	11,383	-66.03%	186	-98.37%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Magistrate Court	\$2,279,013	\$2,547,607	\$2,605,718	\$2,505,627	\$2,454,164	\$2,906,822	\$2,574,803	4.92%
	\$2,279,013	\$2,547,607	\$2,605,718	\$2,505,627	\$2,454,164	\$2,906,822	\$2,574,803	4.92%
Percent Change	4.80%	11.79%	2.28%	-3.84%	-2.05%	18.44%	4.92%	
Actual Expenditures	\$2,181,959	\$2,345,790	\$2,490,487	\$2,476,281	\$2,193,225	(estimated)		

BUDGET 2011
FUND: GENERAL
DEPARTMENT: MAGISTRATE COURT

DATE: 12/15/2010

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	13	14	14	14	14	14	14	0.00%
Part Time/Temporary	23	23	23	23	23	23	23	0.00%
Total	36	37	37	37	37	37	37	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

2 Full-time employees accepted the Early Retirement Option; There is no change in the number of positions when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services budget for 2011 is \$2,452,853. This is a 6% increase above the 2009 Adopted Budget for Personal Services. No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$2,376,440	\$2,308,868	\$2,304,576	\$2,327,603	\$2,348,624	\$2,760,072	\$2,452,853
Purchased / Contracted Services	171,494	122,340	131,757	93,555	77,940	118,250	94,150
Supplies	51,680	56,429	64,194	52,098	22,500	25,500	24,800
Capital Outlays	804	0	0	0	0	0	0
Other Costs	5,300	2,850	5,100	3,025	5,100	3,000	3,000
TOTAL	\$2,605,718	\$2,490,487	\$2,505,627	\$2,476,281	\$2,454,164	\$2,906,822	\$2,574,803

BUDGET 2011**FUND: TAX****DEPARTMENT: PROBATE COURT****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Judge of the Probate Court is elected by popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness, hospitalization, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

MAJOR ACCOMPLISHMENTS 2010

Changed the procedure for creating the proceeding and index files with Information System (IS) assistance.

Continued encouraging the public to check the department's website to obtain the status of filed and eventually minimize incoming calls.

Encouraged the public to print petitions prior to coming in and filing them.

MAJOR GOALS 2011

To correct a procedure/programming error found in estate record files Rweb (mainframe).

To upgrade majority of the computers to stay in compliance with Information System (IS) recommendations.

To continue to seek ways to utilize new technology to provide better services to the citizens of DeKalb County.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Petitions Filed: Wills, Probates, Administrations, Guardianships	15,504	14,356	12,843	13,289	3.47%	11,634	-12.45%
Annual Returns Filed on Estate and Guardianships	1,237	11,085	1,166	1,165	-0.09%	855	-26.61%
Inventories Filed on Estates and Guardianships	393	359	320	225	-29.69%	310	37.78%
Certified Copies Issued	11,009	11,093	9,545	11,516	20.65%	12,100	5.07%
Personal Status Reports	644	545	656	532	-18.90%	575	8.08%
Marriage Licenses	4,656	4,783	4,690	4,920	4.90%	5,210	5.89%
Certified Copies of Marriage License	6,313	5,771	5,615	7,289	29.81%	7,600	4.27%
Pistol Licenses	2,096	4,082	4,375	3,250	-25.71%	4,000	23.08%
Emergency Hospital Orders	262	265	294	198	-32.65%	210	6.06%
Commitment Hearings	323	268	218	198	-9.17%	214	8.08%
Retardation Hearings	21	41	1	1	0.00%	2	100.00%

BUDGET 2011**FUND: TAX****DEPARTMENT: PROBATE COURT****DATE: 12/15/2010**

DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Probate Court	\$1,653,261	\$1,692,423	\$1,768,064	\$1,723,183	\$1,581,955	\$1,706,722	\$1,614,140	2.03%
Total	\$1,653,261	\$1,692,423	\$1,768,064	\$1,723,183	\$1,581,955	\$1,706,722	\$1,614,140	2.03%
Percent Change	37.07%	2.37%	4.47%	-2.54%	-8.20%	7.89%	2.03%	
Actual Expenditures	\$1,517,622	\$1,581,462	\$1,709,171	\$1,681,303	\$1,553,103	(estimated)		
AUTHORIZED POSITIONS	2006 25	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	24	25	25	25	25	25	25	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

4 Full-time employees accepted the Early Retirement Option. No full-time positions were abolished. This is a net reduction of 0% positions when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services is \$1,518,313. There is 1% increase above the 2009 Adopted Budget for Personal Services. \$73,660 in salary savings have been deducted from this budget, which is equivalent to 2 positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

BUDGET 2011**FUND: TAX****DEPARTMENT: PROBATE COURT****DATE: 12/15/2010****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$1,590,029	\$1,566,836	\$1,552,621	\$1,533,229	\$1,465,888	\$1,615,195	\$1,518,313
Purchased/Contracted Services	130,150	102,418	118,668	99,839	79,067	67,027	72,077
Supplies	36,332	33,615	38,620	43,183	26,500	19,500	18,750
Capital Outlays	6,553	0	2,500	1,495	5,500	0	0
Other Costs	5,000	6,302	10,774	3,557	5,000	5,000	5,000
TOTAL	\$1,768,064	\$1,709,171	\$1,723,183	\$1,681,303	\$1,581,955	\$1,706,722	\$1,614,140

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PUBLIC DEFENDER****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Public Defender's Office was created in 1969 to comply with the United States Supreme Court rulings requiring the provision of attorneys to persons charged in criminal cases. Attorneys are provided for indigent persons in Superior Court, Juvenile Court, State Court, Magistrate Court, Recorder's Court, all Treatment and Diversion Courts, and all Appellate Courts. On January 1, 2005, the Public Defender's Office became the Circuit Defender Office for the Stone Mountain Judicial Circuit, and came under the authority of the Georgia Public Defender Standards Council. The County provides the vast majority of the funding and staff.

MAJOR ACCOMPLISHMENTS 2010

Continued delivery of high quality defense representation in the Courts and to the County.

Handled more cases than any other Public Defender Office in Georgia.

Implemented an indigence verification system that enables DeKalb County to retain certain court fees.

MAJOR GOALS 2011

To provide quality services while complying with Federal and State mandates and budget constraints from both the State and County.

To be involved with developing programs to reduce recidivism rates and crime prevention.

To improve technology and work towards a better efficiency in managing workloads.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Felonies Closed	4,863	5,148	6,040	6,100	0.99%	6,200	1.64%
Juvenile Delinquency	2,409	2,179	2,040	2,050	0.49%	2,100	2.44%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Public Defender	\$6,024,364	\$6,593,320	\$6,703,991	\$6,774,156	\$6,570,370	\$7,391,724	\$7,183,517	9.33%
Total	\$6,024,364	\$6,593,320	\$6,703,991	\$6,774,156	\$6,570,370	\$7,391,724	\$7,183,517	9.33%
Percent Change	-8.95%	9.44%	1.68%	1.05%	-3.01%	12.50%	9.33%	
Actual Expenditures	\$5,947,983	\$6,322,296	\$6,528,511	\$6,602,198	\$6,544,000 (estimated)			

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PUBLIC DEFENDER****DATE: 12/15/2010**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	72	72	72	72	72	73	73	1.39%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

No Full-time employees accepted the Early Retirement Option; no full-time positions were abolished. There is no change in the number of full-time when compared to the authorized positions in 2009.

\$133,412 has been deducted as salary savings; this is the equivalent of 2 full-time positions.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$6,906,362. This is an 6% increase above the 2009 Adopted Budget for Personal Services.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

1. The addition of 1 full-time court certified Spanish Interpreter position for interpreting from English into Spanish and vice-versa in all court proceedings and all court related events. Includes salaries and benefits for 9 months.

Recommended.**Requested Recommended**

\$68,844 \$51,712

Total Program Modifications

\$68,844 \$51,712

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	2011 Recommended
Personal Services and Benefits	\$6,354,303	\$6,178,628	\$6,533,924	\$6,350,905	\$6,358,847	\$7,060,121	\$6,906,362
Purchased/Contracted Services	188,323	191,540	119,052	123,560	120,559	150,471	134,894
Supplies	74,973	65,834	56,322	53,402	55,821	67,838	66,329
Capital Outlays	7,843	6,503	433	874	3,500	45,396	45,396
Interfund/Interdepartmental Charges	78,549	86,006	62,584	73,457	31,643	67,898	30,536
Other Costs	0	0	1,841	0	0	0	0
TOTAL	\$6,703,991	\$6,528,511	\$6,774,156	\$6,602,198	\$6,570,370	\$7,391,724	\$7,183,517

PROGRAM DESCRIPTION

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Office of Professional Standards (OPS) conducts investigations and inspections of DKSO personnel and facilities. The Public Information Office provides accurate and timely information to the media, community and employees of the DKSO. The Office of Accreditation reviews practices to ensure accountability of the services and formalizes essential management procedures. The Office of Labor Relations and Legal Affairs establishes standards and procedures whereby employees may resolve disputes or complaints and also reviews policies of various divisions to diminish legal liability inherent to law enforcement. The Office of Special Projects serves as the Sheriff's point of contact for complaints and time sensitive projects. The personnel are adequately trained to perform their job duties.

MAJOR ACCOMPLISHMENTS 2010

Implemented the Blue Cross Blue Shield Inmate Insurance Program that will likely net significant cost savings in outside medical cost.
 Completed major facility upgrades to include painting of all inmate cells along with the installation of security panels in inmate recreation yards.
 Implemented a K-9 unit to enhance in tracking.
 Implemented the Offender Watch System which will enhance the registering, tracking and overall case management of sex offenders.
 Created a Court Training Manual so that written procedures will ensure standardized training of all employees.

MAJOR GOALS 2011

To pursue additional cost saving measures with inmate medications by establishing a pharmacy relationship with Grady Hospital.
 To achieve reaccreditation from the American Correctional Association.
 To complete renovation of the command center located in the Decatur Courthouse Complex.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Fugitive Arrests	879	1,288	1,127	1,364	-12.50%	1,525	11.80%
Warrants Screened	15,958	15,732	12,523	20,210	-20.40%	23,419	15.88%
Inmate Admissions	39,574	39,842	42,533	45,085	6.75%	47,960	6.38%
Average daily pop.	2,808	3,083	3,363	3,666	9.08%	3,996	9.00%

BUDGET 2011
FUND: GENERAL
DEPARTMENT: SHERIFF

DATE: 12/15/2010

BUDGET SUMMARY BY DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Sheriff	\$2,719,932	\$2,913,142	\$2,997,826	\$3,396,873	\$3,462,992	\$3,279,042	-3.47%
Administration	2,124,063	2,264,096	2,221,931	1,979,036	2,403,267	2,204,795	11.41%
Community Relations	159,338	12,290	21,598	0	0	0	0.00%
Field Division	10,371,276	9,257,349	9,902,065	9,519,673	11,638,958	10,896,690	14.46%
Jail	47,840,705	49,191,970	49,687,453	49,903,838	54,773,925	51,084,047	2.36%
Jail Inmate Services	161,764	126,842	172,164	139,209	139,200	138,750	-0.33%
Court	8,763,501	9,454,850	9,777,762	9,468,502	11,196,894	10,420,300	10.05%
Total	\$72,140,579	\$73,220,539	\$74,780,796	\$74,407,131	\$83,615,236	\$78,023,624	4.86%
Percent Change	4.04%	1.50%	2.13%	-0.50%	12.38%	4.86%	4.86%
Actual Expenditures	\$72,413,511	\$74,219,733	\$74,071,054	\$75,448,853	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	841	856	856	862	861	862	862	0.12%
Part Time	1	1	1	1	1	1	1	0.00%
Total	842	857	857	863	862	863	863	0.12%

2010 Early Retirement Option Information:

89 Full time employees accepted the Early Retirement Option; and 1 position was abolished. This is a net increase of 1 position, or 0.01% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Service Budget for 2011 is \$52,518,901. This is a 5% increase above the 2009 Adopted Budget for Personal Services. \$1,316,130 in salary savings has been deducted from this budget; this is the equivalent of 30 full-time positions.

This budget includes \$11,612,500 for the medical services contract. This represents a 2.08% increase above the 2010 appropriation of \$11,375,422. This budget includes \$1,750,000 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$13,362,500. \$2,000,000 is recommended for overtime. In 2010, the Sheriff is projected to expend \$3,093,148 in overtime.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: SHERIFF

DATE: 12/15/2010

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$49,050,323	\$51,820,003	\$49,837,938	\$51,381,041	\$49,261,573	\$56,530,233	\$52,518,901
Purchased / Contracted Services	14,673,768	13,233,727	14,087,649	13,680,682	14,685,775	15,468,026	14,859,817
Supplies	8,261,630	8,002,567	9,523,895	8,106,725	9,648,431	10,179,187	9,725,698
Capital Outlays	206,441	38,659	221,662	38,241	21,240	90,050	21,000
Interfund / Interdepartmental Charges	894,977	1,083,673	957,777	828,959	686,712	1,204,340	754,808
Other Costs	133,400	920	116,472	0	103,400	143,400	143,400
Debt Service	0	0	0	0	0	0	0
Other Financing Uses	0	40,184	35,406	35,406	0	0	0
TOTAL	\$73,220,539	\$74,219,733	\$74,780,796	\$74,071,054	\$74,407,131	\$83,615,236	\$78,023,624

BUDGET 2011**FUND: GENERAL****DEPARTMENT: SOLICITOR - GENERAL****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Office of DeKalb County Solicitor-General's mission is to prosecute those responsible for misdemeanor crimes committed in DeKalb County. While maintaining the highest ethical standards, the Solicitor-General's office will endeavor to assure a diligent, fair, just, efficient and effective prosecution to ensure justice prevails for the victims, defendants and citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2010

Created a rehabilitation diversion program (Rehab) for commercially sexually exploited women.
 Partnered with Emory Health Care to create the nation's first emergency placement for victims of elder abuse and neglect (VSAP).
 Expanded Jobs not Jail program to include 200 offenders.
 Partnered with DeKalb Schools resulting in a 25% reduction in the numbers of truants over the last four years.

MAJOR GOALS 2011

To create a mentoring program for truant youth in DeKalb County School System.
 To begin prosecuting cases in Recorder's Court.
 To expand Jobs Not Jail program in partnership with DeKalb Tech, DeKalb Workforce, and Metropolitan Black Chamber of Commerce to move an estimated 500 young offenders from the court system into work or college.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Cases Received	13,009	11,755	11,875	12,000	1.05%	12,200	1.67%
Domestic Violence Cases	2,509	2,568	2,753	2,200	-20.09%	2,250	2.27%
Accusations Filed	11,956	9,028	9,408	9,072	-3.57%	9,200	1.41%
Cases Tried by Jury	350	81	67	70	4.48%	72	2.86%
Jail Plea Cases Handled	5,048	5,300	5,318	5,400	1.54%	5,500	1.85%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Solicitor, State Court	\$4,183,036	\$3,999,368	\$4,057,453	\$4,175,236	\$4,337,401	\$5,244,094	\$4,787,252	10.37%
Victim Assistance	865,173	813,010	851,528	878,603	739,640	972,121	869,131	17.51%
Total	\$5,048,209	\$4,812,378	\$4,908,981	\$5,053,839	\$5,077,041	\$6,216,215	\$5,656,383	11.41%
Percent Change	35.36%	-4.67%	2.01%	2.95%	0.46%	22.44%	11.41%	
Actual Expenditures	\$4,164,446	\$4,356,442	\$4,647,641	\$4,785,037	\$4,898,435	(estimated)		

BUDGET 2011**FUND: GENERAL****DEPARTMENT: SOLICITOR - GENERAL****DATE: 12/15/2010**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	65	67	67	67	67	70	69	2.99%
Part Time/Temporary	4	4	3	3	3	3	3	0.00%
Total	69	71	70	70	70	73	72	2.86%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

There were no employees who accepted the Early Retirement Option. There is no change in the number of authorized positions compared to 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$5,235,761 which includes (Victim Assistance Fund \$713,421 & Solicitor \$4,522,340). This is a 13% increase when compared to the authorized positions in 2009.

No salary savings have been deducted from this budget.

The budget includes funds totaling \$140,806 for 2 Attorneys positions to be assigned to DeKalb Recorder's Court.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations****Cost Center 03810**

	Requested	Recommended
1. Addition of an Attorney II, and 2 Attorneys positions to be assigned to DeKalb Recorder's Court and will handle trials in three divisions as well as manage the Traffic Bureau and Diversion Court. Included in this request salary and benefits for 12 months, computer, and supplies.	\$272,303	\$140,806

Not Recommended.

Total Program Modifications	\$272,303	\$140,806
-----------------------------	-----------	-----------

	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$4,492,588	\$4,237,945	\$4,642,951	\$4,380,237	\$4,753,671	\$5,660,830	\$5,235,761
Purchased/Contracted Services	229,018	224,872	191,926	187,584	175,597	294,395	218,488
Supplies	88,102	89,796	66,023	96,452	52,903	107,781	72,877
Capital Outlays	120	120	120	120	0	10,908	0
Interfund/Interdepartmental Charges	59,057	54,812	52,325	53,487	27,713	67,757	54,713
Other Costs	0	0	4,061	0	67,157	74,544	74,544
Other Financing	40,096	40,096	96,433	67,157	0	0	0
TOTAL	\$4,908,981	\$4,647,641	\$5,053,839	\$4,785,037	\$5,077,041	\$6,216,215	\$5,656,383

PROGRAM DESCRIPTION

The State Court was created by the Acts of the Legislature of 1951, as amended. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven judges who serve a four-year term and are elected in a county wide non-partisan election.

The Probation Division of State Court provides professional, community based probation and pre-trial diversion services to the DeKalb County Superior Court, State Court, and Magistrate Court and to the adult offenders sentenced for misdemeanor criminal offenses by these courts.

The Marshal's Division of State Court is responsible for enforcing the Orders, Writs, and Precepts of the State and Magistrate Courts of DeKalb County.

MAJOR ACCOMPLISHMENTS 2010

Judges Division:

Continued to implement the DUI Court Program which provides a less costly alternative to incarceration at the County jail.

Continued the Project Achieve-GED Program, which provides an opportunity for defendants charged with non-violent crimes to get a GED, in lieu of incarceration.

Continued the Weighting Accountability Through Compliance Hearings (WATCH) Program which closely monitors defendants charged with domestic violence related offenses.

Successfully managed a transition of approximately 3,200 dispossession case filings per month from the State Court division of the Clerk's Office to a Magistrate Court division. This is due to a filing fee increase following the passage of HB1055.

Probation Division:

Implemented the Justware Case Management system to facilitate the supervision of cases and to provide for the monthly distribution of fines, fees, supervision fees and restitution.

Received Administrative Training for the New Dawn Justware Case Management System and facilitated the customization of the Case Management and Financial components of the new system.

Assisted in the integration of the Jail Management System (JMS) with the Justware Case Management System to facilitate the identification of offenders arrested for probation violation or subsequent offenses, resulting in a reduction in the amount of time an offender is held in jail awaiting a hearing or disposition.

Marshal's Division:

The Marshal's Division implemented a computerized eviction scheduling calendar for the office staff.

Acquired Justice Assistance Grant funds to assist with a documentation tracking system.

Conducted Community Education seminars targeting apartment owners, condominium associations and homeowners as it related to the eviction process.

MAJOR GOALS 2011

To maintain current service levels in all departments, taking into consideration the increase in filings of all matters, civil and criminal cases.

To complete the integration of the Police Department's Report System (RMS), the Court's Banner System and the Recorder's Court System with the Justware Case Management System to optimize functionality, efficiency and effectiveness.

To obtain broadband cards for the mobile computer terminals for sworn field personnel.

To increase filings of eviction writs and to maintain appropriate service level of Court ordered documents.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: STATE COURT

DATE: 12/15/2010

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
<u>Clerk:</u>							
State Court Filings	76,911	79,160	71,077	41,349	-10.21%	27,187	-34.25%
Magistrate Crt. Filings	83,510	70,561	62,162	34,848	-11.90%	22,347	-35.87%
<u>Marshall:</u>							
Civil Suits	17,970	19,237	18,246	18,446	-5.15%	16,817	-8.83%
Dispossessory	41,450	42,461	36,855	31,664	-13.20%	27,130	-14.32%
Evictions Writs	13,876	14,669	13,109	14,250	-10.63%	17,595	23.47%
<u>Probation:</u>							
Probation cases	8,889	7,661	7,214	7,489	-5.83%	7,489	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Judges	\$3,369,597	\$3,532,116	\$3,687,879	\$3,754,543	\$3,503,615	\$3,914,801	\$4,282,297	22.23%
Clerk	4,049,343	4,398,602	4,340,244	4,179,826	4,512,602	4,307,076	4,097,180	-9.21%
DUI Court	0	0	311,955	328,318	277,495	306,469	264,665	-4.62%
Probation	1,892,049	1,859,270	1,864,628	1,883,356	1,822,726	2,129,302	2,028,658	11.30%
Marshall	2,322,505	2,195,911	2,255,784	2,218,977	2,163,224	2,925,239	1,980,279	-8.46%
	\$11,633,494	\$11,985,899	\$12,460,490	\$12,365,020	\$12,279,662	\$13,582,887	\$12,653,079	3.04%
Percent Change	8.55%	3.03%	3.96%	-0.77%	-0.69%	10.61%	3.04%	
Actual Expenditures	\$11,346,439	\$11,681,826	\$12,026,620	\$12,203,258	\$11,872,972	(estimated)		

BUDGET 2011
FUND: GENERAL
DEPARTMENT: STATE COURT

DATE: 12/15/2010

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	173	177	177	177	179	179	179	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

4 Full-time employees accepted the Early Retirement Option; 2 full-time positions were abolished. This is a net increased of 2 positions or 1% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$11,290,166. This is a 6% increase above the 2009 Adopted Budget for Personal Services.

\$80,184 in salary saving was deducted from this budget. This is equivalent to 2 full-time positions.

The Budget includes \$50,000 for the County's continuing participation in Project Achieve (GED) program.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$10,707,004	\$10,578,396	\$10,909,406	\$10,777,651	\$10,908,466	\$11,827,083	\$11,290,166
Purchased / Contracted Services	1,121,375	818,204	898,631	889,732	828,994	1,053,964	837,505
Supplies	379,672	327,793	317,141	296,284	273,214	311,200	286,385
Capital Outlays	36,646	30,013	8,731	9,992	42,200	79,100	41,750
Interfund / Interdepartmental Charges	195,094	252,214	203,998	209,599	206,788	271,540	177,273
Other Costs	20,699	20,000	7,113	0	20,000	40,000	20,000
Other Financing	0	0	20,000	20,000	0	0	0
TOTAL	\$12,460,490	\$12,026,620	\$12,365,020	\$12,203,258	\$12,279,662	\$13,582,887	\$12,653,079

BUDGET 2011
FUND: GENERAL
DEPARTMENT: SUPERIOR COURT

DATE: 12/15/2010

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

MAJOR ACCOMPLISHMENTS 2010

Installed electronic docket displays.
Upgraded of jury management system.
Integrated Justice Information Sharing Strategic Plan completed.
Redesigned Superior Court website.
Completed division guidelines for pro se parties in domestic cases.
Participated in statewide revamp of case count system for Superior Court.

MAJOR GOALS 2011

To enhance and increase public access, trust and confidence in the court system.
To increase the use of technology and electronic information in the Superior Court.
To expand public outreach and education opportunities.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Civil & Domestic Case Filings	14,200	13,222	14,167	15,000	7.15%	16,000	6.67%
Felony Case Filings	6,660	6,761	7,332	7,500	8.45%	7,800	4.00%
Civil & Domestic Case Dispositions	18,463	13,396	18,427	19,200	37.56%	20,000	4.17%
Felony Case Dispositions		6,327	6,076	6,700	-3.97%	7000	4.48%

BUDGET 2011
FUND: GENERAL
DEPARTMENT: SUPERIOR COURT

DATE: 12/15/2010

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Judges	\$2,944,141	\$2,926,177	\$3,099,175	\$3,099,383	\$3,128,049	\$3,954,047	\$3,706,145	18.48%
Court Administration	1,924,870	1,863,356	1,962,069	2,000,676	1,860,114	1,989,139	1,864,785	0.25%
Court Reporters	1,669,937	1,759,199	1,805,405	1,753,931	1,715,981	845,549	363,874	-78.79%
Jury Management	1,039,898	1,019,750	1,163,729	1,109,779	981,179	1,171,984	991,858	1.09%
Divorce Seminar	84,570	86,226	90,160	88,160	89,194	31,950	31,950	-64.18%
Alimony/Support	0	36,305	0	0	0	0	0	0.00%
Dispute Resolution	639,037	664,844	655,199	683,525	646,496	628,837	628,837	-2.73%
Grand Jury	97,440	110,920	171,700	101,400	101,400	76,400	76,340	-24.71%
	\$8,399,893	\$8,466,777	\$8,947,437	\$8,836,854	\$8,522,413	\$8,697,906	\$7,663,789	-10.07%

Percent Change	5.77%	0.80%	5.68%	-1.24%	-3.56%	2.06%	-10.07%
----------------	-------	-------	-------	--------	--------	-------	---------

Actual Expenditures	\$7,360,680	\$8,258,115	\$8,853,919	\$8,663,049	\$7,881,103	(estimated)
---------------------	-------------	-------------	-------------	-------------	-------------	-------------

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	90	93	95	95	94	94	94	0.00%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%
Total FT/PT	93	96	98	98	97	97	97	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

20 Full-time employees accepted the Early Retirement Option; On July 27,2010 The Board of Commissioners abolished the District Court Administrator position. This a net reduction of 1 position or 1% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$5,467,972. This is a 2% increase above the 2009 Adopted Budget for Personal Services. No salary savings has been deducted from this budget.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: SUPERIOR COURT

DATE: 12/15/2010

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008	2008	2009	2009	2010	2011	Budget
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Employee Benefits	\$5,979,456	\$5,910,815	\$5,999,911	\$5,989,020	\$5,880,786	\$6,065,591	\$5,467,972
Purchased / Contracted Services	2,681,270	2,661,004	2,534,157	2,401,206	2,442,197	2,412,555	2,010,235
Supplies	219,346	212,453	233,173	194,414	157,830	159,260	128,082
Capital Outlays	37,365	43,314	8,367	46,409	9,600	22,500	19,500
Other Financing Uses	0	0	27,246	0	0	0	0
Retirement Benefits Paid	30,000	26,333	34,000	32,000	32,000	38,000	38,000
TOTAL	\$8,947,437	\$8,853,919	\$8,836,854	\$8,663,049	\$8,522,413	\$8,697,906	\$7,663,789

BUDGET 2011**FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Tax Commissioner is the elected constitutional officer responsible for the collection of real, personal, and ad valorem taxes imposed by the State, County, and School System governments, and for the issuance of vehicle license tags and registration. The Tax Commissioner processes homestead and special exemptions; updates property, taxpayer and payment data to billing and records systems, compiles an annual tax digest for approval by the State Department Of Revenue (DOR); calculates and issues annual property tax statements; collects real, personal, public utility, mobile home, timber and heavy duty equipment taxes.

MAJOR ACCOMPLISHMENTS 2010

Implemented new fee structure for Delinquent Collections as required by Senate Bill 240.

Maintained consistent collections for delinquent tax accounts during the economic downturn and foreclosure crisis.

Executed public awareness campaign concerning the elimination of the Homeowner's Tax Relief Grant.

MAJOR GOALS 2011

To replace/upgrade legacy mainframe tax system pending funding by Information Systems department.

To relocate Wesley Chapel Satellite office.

To replace/outdated a DP500 remittance processor.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Number of Property Tax Accounts Billed	249,478	254,562	254,503	255,776	0.50%	257,054	0.50%
Homestead Exemptions Processed	13,559	15,740	13,756	13,894	1.00%	14,032	0.99%
Number of Motor Vehicle Registration Transactions	545,082	530,708	525,448	528,000	0.49%	529,000	0.19%
Delinquent Accounts Collected (\$)	\$34,867,108	\$38,724,030	\$36,558,080	\$38,968,181	6.59%	\$41,054,368	5.35%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 12/15/2010**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Tax Collection	\$1,315,572	\$1,289,443	\$1,344,359	\$1,275,215	\$1,289,136	\$1,485,724	\$1,446,457	12.20%
Motor Vehicle Tax	3,162,704	3,384,208	3,405,936	3,392,572	3,076,282	3,570,289	2,620,570	-14.81%
Motor Vehicle Temporary	61,899	61,898	64,858	59,793	59,279	61,576	57,329	-3.29%
Motor Vehicle Security	92,500	88,368	89,645	95,012	95,012	95,000	85,500	-10.01%
Delinquent Tax	949,436	1,062,844	1,086,790	1,131,064	1,073,243	1,521,382	1,130,516	5.34%
Admin. & Accounting	1,232,666	1,202,581	1,208,904	1,200,915	1,176,942	1,216,765	1,178,474	0.13%
Total	\$6,814,777	\$7,089,342	\$7,200,492	\$7,154,571	\$6,769,894	\$7,950,736	\$6,518,846	-3.71%
Percent Change	5.61%	4.03%	1.57%	-0.64%	-5.38%	17.44%	-3.71%	
Actual Expenditures	\$6,573,660	\$6,924,627	\$7,110,980	\$6,993,343	\$6,662,953 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	107	107	107	107	107	107	107	0.00%
Part Time/Temporary	13	13	13	13	13	13	13	0.00%
Total FT/PT	120	120	120	120	120	120	120	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

15 Full-time employees accepted the Early Retirement Options. No positions were abolished. There is no change to the number of authorized positions when compared to 2009.

2011 Recommendation Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$5,313,068. This is a 5% increase above the 2009 Adopted Budget for Personal Services. No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 12/15/2010****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$5,665,616	\$5,596,849	\$5,748,731	\$5,629,618	\$5,499,945	\$6,175,763	\$5,313,068
Purchased / Contracted Services	1,351,269	1,340,122	1,254,246	1,238,647	1,161,396	1,604,416	1,093,843
Supplies	132,861	129,364	114,306	98,540	87,649	122,299	71,355
Capital Outlays	32,795	31,372	21,364	18,693	10,700	29,700	26,700
Interfund / Interdepartmental Charges	15,551	12,431	12,169	7,003	7,804	16,158	11,480
Other costs	2,400	842	3,755	842	2,400	2,400	2,400
TOTAL	\$7,200,492	\$7,110,980	\$7,154,571	\$6,993,343	\$6,769,894	\$7,950,736	\$6,518,846

BUDGET 2011

FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 12/15/2010

ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

MAJOR ACCOMPLISHMENTS 2010

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.

Emphasized providing excellent public safety services by the establishment of the Office of Public Safety.

Emphasized providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue departments.

Established the Board of Transparency and Accountability (BTA) and implemented Employees and Community feedback evenings with the CEO.

Implemented functional department teams to improve interdepartmental cooperation, communication and customer service.

MAJOR GOALS 2011

To recommend a balanced budget for the operation of county government.

To continue to build confidence in DeKalb County Government.

To continue to provide the same level focus on economic development.

To continue to evaluate opportunities to utilize enterprise zones to restore and nurture economic vitality.

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Chief Executive Officer	\$390,302	\$393,790	\$393,852	\$441,626	\$494,089	\$462,024	\$408,015	-17.42%
CEO - Operations	776,174	835,176	868,363	824,579	813,469	738,717	486,764	-40.16%
CEO - Staff	418,268	464,591	422,535	464,602	383,629	445,636	437,400	14.02%
CEO-Transition Team	0	0	155,000	69,318	0	0	0	0.00%
CEO-Community Relations	0	0	0	8,214	0	0	0	0.00%
Public Information	221,192	194,657	203,789	140,359	107,273	659,877	361,238	236.75%
Process Improvement	127,761	144,657	162,191	49,169	58,171	58,171	54,754	-5.87%
CATV Support (STD-Un)	167,613	175,026	200,695	312,721	294,448	294,448	379,672	28.94%
Total	\$2,101,311	\$2,207,895	\$2,406,425	\$2,310,588	\$2,151,079	\$2,658,873	\$2,127,843	-1.08%
Percent Change	2.32%	5.07%	8.99%	-3.98%	-6.90%	23.61%	-1.08%	
Actual Expenditures	\$2,026,275	\$2,178,098	\$2,393,944	\$2,284,373	\$2,012,491	(estimated)		

BUDGET 2011**FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED****DEPARTMENT: CHIEF EXECUTIVE OFFICER****DATE: 12/15/2010
ADMINISTRATIVE GROUP**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	23	23	24	24	20	20	20	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement option Information:**

2 Full-time employees accepted the Early Retirement Option; 3 full-time positions were abolished. This is a net reduction of 4 positions or 17% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$1,868,233. This is a 11% decrease below the 2009 Adopted Budget for Personal Services. This budget includes the transfer of the Deputy C.O.O. Development to the Department of Planning and Development. No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$2,027,413	\$2,001,301	\$2,118,022	\$1,992,384	\$1,811,560	\$2,092,591	\$1,868,233
Purchased/Contracted Services	315,752	333,136	144,954	257,674	249,511	250,311	238,694
Supplies	27,059	19,358	8,299	16,922	15,967	15,967	15,360
Capital Outlays	59	6,054	1,829	8,023	0	0	0
Interdepartmental/Interfund Charges	35,967	33,920	36,443	9,369	8,866	300,004	5,556
Other Costs	175	175	1,041	0	65,175	0	0
Depreciation & Amortization	0	0	0	0	0	0	0
TOTAL	\$2,406,425	\$2,393,944	\$2,310,588	\$2,284,373	\$2,151,079	\$2,658,873	\$2,127,843

BUDGET 2011**FUND: GENERAL****DEPARTMENT: COMMUNITY SERVICE BOARD****DATE: 12/15/2010**
ADMINISTRATIVE GROUP**PROGRAM DESCRIPTION**

The DeKalb Community Service Board was created by State law to provide mental health, developmental disabilities and addictive diseases treatment and habilitation services. A fourteen member board is appointed by the local governing authority. The Mission of the DeKalb Community Service Board is "to provide access to the right service, for the right person, at the right time." DeKalb Community Service Board envisions a community in which disabilities no longer limit potential.

DeKalb Community Service Board helps residents of DeKalb County suffering with mental illnesses and addictions reclaim their lives, and provides support to people with developmental disabilities enabling them to fully participate in the life they choose. DeKalb Community Services Board is funded by a combination of state grant-in-aid, fee revenues, and county funding. County funding is used for direct services provided at the Jail, DeKalb MR Services Center, DeKalb Enterprises Workshop, DeKalb Crisis Center and Mobile Response Team.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Developmental disabilities services are provided through a developmental evaluation clinic, a supported employment program, day habilitation and residential services. Addictive diseases services are offered at three outpatient/day program locations. A mobile response team partners a Psychiatric Nurse with DeKalb County Police to provide mobile psychiatric emergency services. Outpatient crisis intervention services include on-site screening, evaluation and crisis stabilization. Jail Services, Drug Court and DUI Programs provide addictive diseases services in collaboration with DeKalb county Court system and Sheriff's Office.

This budget includes the county's contribution for the delivery of services to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2010

Staffed a Mobile Response Team with DeKalb County Police Officer and psychiatric nurse to provide services for psychiatric emergencies.
Provided the only Psychiatric Emergency Services receiving center and Crisis Stabilization Services in DeKalb County.
Continued to operate a Drug Court Program and Criminal Justice program at the DeKalb County Jail.
Implemented a Domestic Violence Prevention program in partnership with DeKalb County Courts.
Implemented an Electronic Health Record to improve the efficiency and effectiveness of care.
Provided day habilitation and residential services for developmentally disabled citizens of DeKalb County.
Collaborated with the Veterans Administration to provide psychosocial rehabilitation and addictive diseases residential programs.

MAJOR GOALS 2011

To involve consumers, their families, and the community in planning and public policy development.
To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.
To provide a safety net for individuals unable to access needed services elsewhere.
To promote innovation and best practices in services.
To define and evaluate performance, outcome, effectiveness, and costs of services.
To improve the health status of consumers.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: COMMUNITY SERVICE BOARD****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Consumers	10,374	8,875	9,256	8,403	-9.22%	8,571	2.00%
Consumers Enrolled in:							
Jail Services and DUI Program	556	239	91	180	97.80%	184	2.22%
Mental Health Services:							
Outpatient	6,407	5,783	6,033	6,722	11.42%	6,856	1.99%
Child & Adolescent	1,345	941	588	827	40.65%	844	2.06%
Developmental Disabilities	594	529	553	527	-4.70%	538	2.09%
Addictive Services:							
Adult	4,342	1,192	1,192	823	-30.96%	839	1.94%
Crisis Services	NA	1,595	1,633	1,544	-5.45%	1,575	2.01%

BUDGET SUMMARY BY DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Community Service Board	\$2,284,313	\$2,284,313	\$2,256,029	\$2,046,953	\$1,960,223	\$1,960,223	-4.24%
Total	\$2,284,313	\$2,284,313	\$2,256,029	\$2,046,953	\$1,960,223	\$1,960,223	-4.24%
Percent Change	0.00%	0.00%	-1.24%	-9.27%	-4.24%	-4.24%	-4.24%
Actual Expenditures	\$2,284,313	\$2,284,308	\$2,256,029	\$2,043,900 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2011 Budget for the Community Service Board of \$31,314,254 has multiple funding sources including \$2,461,106 in federal grant-in-aid funds, \$10,946,627 in state grant-in-aid funds, \$1,960,223 (requested) in county funds, and \$15,946,298 in fee revenues, prior year funds and interest.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: COMMUNITY SERVICE BOARD****DATE: 12/15/2010
ADMINISTRATIVE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****BUDGET REQUEST BY PROGRAM**

Program	Amount Requested	County Funding Used For
Criminal Justice Services	\$183,800	Salaries
Crisis Intervention	1,328,209	Salaries
Developmental Disabilities Outpatient Svcs.	115,422	Salaries
Developmental Disabilities Services Center	311,661	Salaries, Contracts
Developmental Disabilities DeKalb Enterprises	21,131	Vehicle Operating Costs
Total	\$1,960,223	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Other Costs	\$2,284,313	\$2,284,308	\$2,256,029	\$2,256,029	\$2,046,953	\$1,960,223	\$1,960,223
TOTAL	\$2,284,313	\$2,284,308	\$2,256,029	\$2,256,029	\$2,046,953	\$1,960,223	\$1,960,223

BUDGET 2011**FUND: GENERAL****DEPARTMENT: COOPERATIVE EXTENSION SERVICE****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The DeKalb County Cooperative Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

4-H served 661 youth through the Summer in the City Program.

Participated in Customer Initiative and Training.

Awarded the 2010 Family and Consumer National Communications Award for Radon, Regional Communications Award for Radon

Received 1st place State Award for marketing of the Radon Program.

MAJOR GOALS 2011

To provide excellent customer service, educational programs, and workshops to DeKalb citizens.

To increase marketing of the Cooperative Extension Department.

To seek out and apply for additional resources to assist with program development.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Publications	58,312	66,113	45,137	45,000	-0.30%	45,000	0.00%
Telephone/e-mails	96,123	45,707	93,759	90,000	-4.01%	90,000	0.00%
Participants	86,749	99,209	66,151	66,000	-0.23%	66,000	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$481,050	\$495,732	\$485,745	\$426,160	\$395,993	\$404,083	\$123,445	-68.83%
Youth Programs	160,091	173,516	176,758	182,721	175,481	125,581	42,201	-75.95%
Family/Consumer Sci.	226,064	212,778	221,845	214,865	162,962	54,196	18,698	-88.53%
Horticulture/Landscape	194,838	207,707	203,688	205,466	149,692	155,607	47,461	-68.29%
Total	\$1,062,043	\$1,089,733	\$1,088,036	\$1,029,212	\$884,128	\$739,467	\$231,805	-73.78%
Percent Change	1.83%	2.61%	-0.16%	-5.41%	-14.10%	-16.36%	-73.78%	
Actual Expenditures	\$979,474	\$980,315	\$1,037,272	\$975,020	\$794,000 (estimated)			

BUDGET 2011**FUND: GENERAL****DEPARTMENT: COOPERATIVE EXTENSION SERVICE****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	19	19	19	19	13	13	13	0.00%
Part-time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

4 Full-time employees accepted the Early Retirement Option; 2 full-time positions were abolished. This is a net reduction of 6 positions or 32% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

2011 Personal Services Budget for 2011 is \$197,362. This is a 76% decrease below the 2009 Adopted Budget for Personal Services.

No salary savings have been deducted from this budget.

This budget recommends 4 months of funding for 2011.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No Program Modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$922,457	\$883,475	\$878,988	\$849,805	\$756,331	\$606,490	\$197,362
Purchased/Contracted Services	115,498	100,812	100,933	85,396	82,362	87,820	23,843
Supplies	24,990	24,366	23,889	19,403	20,719	24,267	5,550
Capital Outlays	0	-365	0	0	0	800	267
Interfund/Interdeptmental Charges	12,151	16,018	12,069	7,829	12,841	8,190	1,416
Other Costs	12,940	12,966	13,332	12,587	11,875	11,900	3,367
TOTAL	\$1,088,036	\$1,037,272	\$1,029,212	\$975,020	\$884,128	\$739,467	\$231,805

BUDGET 2011**FUND: GENERAL****DEPARTMENT: ETHICS****DATE: 12/15/2010****PROGRAM DESCRIPTION**

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR ACCOMPLISHMENTS 2010

Conducted 4 regular meetings and investigated no formal complaints.
Added administrative support to complement its staff.

MAJOR GOALS 2011

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Formal Complaints							
Investigated	0	0	0	4	0.00%	0	100.00%
Advisory Opinions							
Rendered	0	0	0	3	0.00%	0	0.00%
Regular And Special							
Meetings Held	4	4	4	4	0.00%	4	0.00%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: ETHICS****DATE: 12/15/2010**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Ethics Board	\$2,000	\$2,000	\$1,000	\$988	\$1,000	\$1,200	\$9,020	802.00%
Total	\$2,000	\$2,000	\$1,000	\$988	\$1,000	\$1,200	\$9,020	802.00%
Percent Change	0.00%	0.00%	-50.00%	-1.20%	1.21%	20.00%	20.00%	802.00%
Actual Expenditures	\$29	\$3	\$66	\$255	\$200	estimated		

INFORMATION RELATIVE TO REQUESTED BUDGET

The Ethics Board's Budget was amended after the deadline for submittals. \$15,618 was requested.

The 2011 Recommended Budget includes funding for administrative services, court reporter, investigative services supplies and mileage.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$1,000	\$66	\$988	\$255	\$1,000	\$1,200	\$9,020
TOTAL	\$1,000	\$66	\$988	\$255	\$1,000	\$1,200	\$9,020

BUDGET 2011
FUND: GENERAL
DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

DATE : 12/15/2010
ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff.

The Office of Child Protection includes the following services: Child Protective Services; Diversion; Foster Care; Adoptions; Services to unmarried parents; Institutional Care; Custody investigations; Supervision of children in after-care; Service to unaccompanied refugee minors; Emancipation services for children leaving foster care; Development of resources for children; Maintenance of independent living homes for children 16 years old and older.

General Assistance provides financial support services to families to prevent homelessness by providing help with rent and utilities.

The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate. This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Successfully implemented the Youth Matters project, which returns children from residential facilities back to the community.

Reduced caseloads to an average of 12 cases per worker.

Placed an intake worker at the Courts to provide crisis intervention for families.

Exceeded the State required 70% participation rate for the Temporary Assistance for Needy Families (TANF) program.

All Office of Family Independence programs met or exceeded the application Standard for Promptness requirements.

MAJOR GOALS 2011

To increase staff retention rate by 15%.

To increase contact standards with fathers by 20%.

To increase positive permanencies by 20%.

To approve 100 new foster homes.

To improve records management and caseload validation for all program areas so that case records can be located when requested.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
General Welfare Cases	2,486	2,552	2,896	10,471	261.57%	10,786	3.01%
Child Welfare Cases	5,460	9,820	8,786	9,225	5.00%	9,687	5.01%
Medicaid, TANF							
Food Stamps	68,180	121,711	153,247	176,234	15.00%	193,857	10.00%

BUDGET 2011
FUND: GENERAL
DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

DATE : 12/15/2010
ADMINISTRATIVE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
General Assistance	\$335,000	\$335,000	\$335,000	\$335,000	\$304,000	\$288,000	\$288,000	-5.26%
Child Welfare Program	528,000	528,000	528,000	528,000	406,000	385,700	385,700	-5.00%
Administration Services	1,061,285	1,042,000	1,042,000	1,042,000	934,000	887,300	887,300	-5.00%
Total	\$1,924,285	\$1,905,000	\$1,905,000	\$1,905,000	\$1,644,000	\$1,561,000	\$1,561,000	-5.05%
Percent Change	-6.73%	-1.00%	0.00%	0.00%	-13.70%	-5.05%	-5.05%	
Actual Expenditures	\$1,905,000	\$1,905,000	\$1,904,997	\$1,905,000	\$1,644,000	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Due to budgetary constraints, County funding has been reduced from the level of previous years.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$1,905,000	\$1,904,997	\$1,905,000	\$1,905,000	\$1,644,000	\$1,561,000	\$1,561,000
TOTAL	\$1,905,000	\$1,904,997	\$1,905,000	\$1,905,000	\$1,644,000	\$1,561,000	\$1,561,000

BUDGET 2011**FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. GIS' goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with the numerous business processes/work flows and IT systems that the county uses.

This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Executed the Parcel Conversion Contract and began data compilation. A cooperative purchase agreement was signed with ARC and seven (7) other metro counties to capture 2010 Digital Orthography, LIDAR, 2' contours and hydrographic breaklines.

MAJOR GOALS 2011

To complete the Parcel Conversion Project.

To re-organize the department and increase training efforts.

To increase web-mapping throughout county.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
GIS Database Features	325	356	356	356	0.00%	356	0.00%
Workstations with GIS/ CAD Software	209	400	400	400	0.00%	400	0.00%
Plotters connected to GIS	18	18	18	18	0.00%	18	0.00%
Mapping/Data Requests	153	157	168	160	-4.76%	150	-6.25%
Parcels Conveyed	32,315	28,177	27,779	31,741	14.26%	22,246	-29.91%
Deeds Entered	32,967	28,539	26,306	28,645	8.89%	20,120	-29.76%
Property Sales Revenue	\$329,184	\$41,000	\$0	\$1,300	100.00%	\$10,000	669.23%
Map Sales Revenue	\$6,063	\$7,291	\$3,014	\$2,500	-17.05%	\$2,000	-20.00%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
GIS	\$1,156,564	\$1,219,409	\$1,203,591	\$1,255,380	\$1,289,024	\$1,171,174	\$1,039,319	80.63%
Property Mapping	1,087,480	1,193,777	1,245,219	1,139,320	951,981	1,083,081	1,002,488	105.31%
Total	\$2,244,044	\$2,413,186	\$2,448,810	\$2,394,700	\$2,241,005	\$2,254,255	\$2,041,807	-8.89%
Percent Change	12.43%	7.54%	1.48%	-2.21%	-6.42%	0.59%		
Actual Expenditures	\$2,244,045	\$2,176,658	\$2,054,778	\$2,105,755	\$2,014,000 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	26	27	27	27	23	23	23	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

2 Full-time employees accepted the Early Retirement Option; 2 full-time positions were abolished. This is a net reduction of 4 positions or 15% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$1,428,879. This is a 10% decrease below the 2009 Adopted Budget for Personal Services.

\$142,877 has been deducted as salary savings; this is the equivalent of 2 full-time positions.

This department is using 2 pool vehicles; it is recommended that the department continue to use pool vehicles.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 12/15/2010****ADMINISTRATIVE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,707,328	\$1,490,748	\$1,585,916	\$1,446,326	\$1,389,385	\$1,572,356	\$1,428,879
Purchased/Contracted Services	461,553	203,356	508,341	416,262	460,072	427,150	370,900
Supplies	76,467	44,521	92,657	54,974	56,999	57,349	49,950
Capital	203,462	181,604	207,612	188,193	195,000	195,000	187,500
Interfund/ Interdepartmental	0	0	0	0	5,000	2,400	4,578
Other Costs	0	0	174	0	0	0	0
Other Financing Uses	0	134,549	0	0	134,549	0	0
TOTAL	\$2,448,810	\$2,054,778	\$2,394,700	\$2,105,755	\$2,241,005	\$2,254,255	\$2,041,807

BUDGET 2011**FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Actual 2010	% change	Projected 2011	% change
Adopted Mill Rate	0.89	0.84	0.96	0.96	0.00%	0.96	0.00%
DeKalb % Deficit Share	25.28%	27.12%	25.29%	25.29%	0.00%	25.29%	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
<u>Fulton-DeKalb Hospital Authority (Grady)</u>								
Current Year Operations	\$14,510,329	\$19,466,335	\$9,341,335	\$14,467,767	\$14,239,014	\$14,239,014	\$12,804,000	-10.08%
Children's Health Care - Hughes Spalding	0	0	125,000	125,000	125,000	125,000	125,000	0.00%
Grady DeKalb General Support	20,000	20,000	20,000	37,985	37,985	37,985	37,985	0.00%
Debt Service	6,074,416	6,431,138	6,993,964	7,602,415	7,704,741	7,704,741	7,704,741	0.00%
Sub-Total	\$20,604,745	\$25,917,473	\$16,480,299	\$22,233,167	\$22,106,740	\$22,106,740	\$20,671,726	-6.49%
<u>DeKalb Grady Clinic</u>								
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
<u>Other</u>								
Emergency Medical Service To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Recoup payment from Budgetary Reserve	0	0	5,000,000	0	0	0	0	100.00%
Total	\$21,985,509	\$27,298,237	\$22,861,063	\$23,613,931	\$23,487,504	\$23,487,504	\$22,052,490	-6.11%
Percent Change	-0.17%	24.16%	-16.25%	3.29%	-0.54%	0.00%	-6.11%	
Actual Expenditures	\$21,958,342	\$21,958,342	\$22,836,063	\$23,570,952	\$23,480,000 (estimated)			

BUDGET 2011**FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 12/15/2010**
ADMINISTRATIVE GROUP**INFORMATION RELATIVE TO REQUESTED BUDGET**

The 2011 recommended budget for hospital operations totaling \$22,052,490 includes \$14,222,749 for operations, \$125,000 for Children's Healthcare at Hughes Spalding and \$7,704,714 for Debt Service.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764
Other Financing Uses	5,000,000	5,000,000	0	0	0	0	0
Other Costs	17,749,299	17,729,299	23,502,167	23,464,188	23,375,740	23,375,740	21,940,726
TOTAL	\$22,861,063	\$22,836,063	\$23,613,931	\$23,570,952	\$23,487,504	\$23,487,504	\$22,052,490

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Human Resources and Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. The department's five divisions perform distinct functions with specific responsibilities.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation and title changing of existing positions, recommends classifications for new positions, conducts salary surveys, and maintains the the official personnel records of county employees.

The Employee Relations Division is responsible for handling grievances that are directed to the Human Resources and Merit System from employees and applicants, counseling employees, and processing appeals to the Merit System Council and Hearing Officers.

The Recruiting Division advertises vacancies and performs specialized recruitment activities, receives and screens applications, advises applicants concerning openings for which they may qualify, and develops and administers tests and other evaluation measures.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordinating of Human Resource reports; training, security, testing and updates of the PeopleSoft Human Resource Management System application, coordinates and oversees electronic records management, and serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs. It conducts needs assessments and utilizes class evaluations to determine skills gaps, coordinates and conducts professional development training classes, and retains outside vendors on contract for workshops and classes. When necessary, internal staff is recruited and certified to assist in training delivery.

This department is assigned to the Administrative Group, under direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Processed over 840 terminations and payouts for employees who took the early retirement incentive.

Replaced previous Human Resources field office with new building.

Trained 1,216 employees on technical and soft skills courses.

Conducted the August 12, 2010 DeKalb County Job Fair.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM****DATE: 12/15/2010****ADMINISTRATIVE GROUP****MAJOR GOALS 2011**

To conduct a workforce restructuring analysis based on staffing changes due to the early retirement program and abolishment of positions.

To work with affected departments to establish streamlined organizational structures and evaluate positions based on redefined responsibilities.

To reduce the number of employee EEO Complaints/Grievances within county departments.

To implement PeopleSoft system self-service capabilities.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Projected 2010	% change	Estimated 2011	% change
Applications Received	21,608	20,676	18,981	20,000	-7.44%	15,000	-25.00%
Employment Registers	418	327	302	250	-40.19%	300	20.00%
Classifications	891	860	859	850	-4.60%	840	-1.18%
Employee Assistance Cases	1,608	1,832	1,859	1,860	15.67%	1,870	0.54%
Classes Scheduled	368	290	269	280	-23.91%	300	7.14%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Human Resources	\$4,015,176	\$3,282,107	\$3,588,767	\$3,266,882	\$3,152,134	\$2,978,251	\$2,535,016	-19.58%
Employee Health Clinic	216,321	311,761	324,784	340,092	272,890	367,171	280,057	2.63%
Training & Development	511,591	325,028	370,963	432,907	211,554	251,569	782,008	269.65%
Total	\$4,743,088	\$3,918,896	\$4,284,514	\$4,039,881	\$3,636,578	\$3,596,991	\$3,597,081	-1.09%
Percent Change	26.44%	-17.38%	9.33%	-5.71%	-9.98%	-1.09%	-1.09%	
Actual Expenditures	\$2,791,385	\$2,794,385	\$3,600,262	\$3,009,019	\$3,306,000 (estimated)			

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

AUTHORIZED POSITIONS	2009 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	37	38	38	38	29	32	29	0.00%
Time Limited	1	1	0	0	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information**

5 Full-time employees accepted the Early Retirement Option; 9 full-time positions were abolished. This is a net reduction of 9 positions or 23% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget

\$132,787 has been deducted as salary savings; this is the equivalent of 2 full-time positions.

The 2011 Personal Services Budget is \$2,702,226. Included in this amount is \$570,539 for an incentive program that will involve payments to employees in all Tax Fund departments. Net of this amount, the Personal Service budget is \$2,131,687. This is a 17% decrease below 2009 Adopted Budget for Personal Services.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,701,195	\$2,218,808	\$2,565,358	\$2,078,568	\$2,180,541	\$2,502,151	\$2,702,226
Purchased/Contracted Services	1,505,840	1,104,500	1,207,604	679,097	1,191,814	998,645	817,745
Supplies	70,110	74,468	63,814	38,723	80,412	77,630	63,750
Capital Outlays	7,369	194,618	199,200	209,731	180,000	11,800	11,800
Interfund/ Interdepartmental Charges	0	7,868	3,905	2,900	3,811	6,765	1,560
TOTAL	\$4,284,514	\$3,600,262	\$4,039,881	\$3,009,019	\$3,636,578	\$3,596,991	\$3,597,081

BUDGET 2011
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 12/15/2010
ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. The department has a robust and secure technology infrastructure. A comprehensive suite of software applications are maintained and supported including PeopleSoft, Hansen, and the Oracle E-Business Suite. Information technology support and services are provided to the critical facets of County services including Police, Judicial, Fire & Rescue, and Watershed Management. The Department also manages the County network, which includes over 200 sites, and all telecommunication needs for DeKalb County. This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Conducted a full IT Assessment and identified cost optimization opportunities.
 Implemented video Web streaming to allow access to BOC meetings online and in real-time.
 Implemented wireless access to the County's Local Access Network at Maloof and Maloof Annex, Clark Harrison Building, Callaway, Parks and Recreation's Redan facility, and PDK Airport.
 Migrated from old Motorola analog network to Telog Wi-Fi network which will allow upgrade to high speed data for Public Safety.

MAJOR GOALS 2011

To implement Voice over Internet Protocol (VoIP) in DeKalb County to enhance consolidation of IVR, enable 7-digit dial plan for County facilities, and enable easy potential consolidation of call centers and licensing.
 To migrate mainframe applications from antiquated equipment to enable continued operation and to reduce maintenance and power consumption costs.
 To implement server and desktop virtualization to reduce maintenance costs and centralize server management.

KEY INDICATORS	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
311 call volume	500,000	200,058	200,058	0.00%	200100	0.02%
311 Average Speed of Answer (in sec.)	25	14	16	14.29%	16	0.00%
311 % of Calls Answered	95%	95%	95%	0.00%	95%	0.00%
311 E-mails Processed	2,500	3,671	4,000	8.96%	4,500	12.50%
311 Service Requests	345,806	140,884	140,000	-0.63%	140,000	0.00%
% of computer related problems reported to Help Desk resolved to customer satisfaction	75%	80%	85%	6.25%	87%	2.35%
System & Program Requests Received	4,211	4,472	4,517	1.01%	4,607	1.99%
Help Desk Calls	18,941	21,787	24,183	11.00%	29,350	21.37%

BUDGET 2011
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 12/15/2010
ADMINISTRATIVE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$13,140,384	\$18,141,165	\$18,692,768	\$20,333,707	\$15,931,776	\$24,797,060	\$16,999,411	6.70%
Operations	419,402	14,890	396	0	0	0	0	0.00%
Communications	0	0	2,338,424	2,527,125	1,943,036	4,049,534	1,999,184	2.89%
	<u>\$13,559,785</u>	<u>\$18,156,054</u>	<u>\$21,031,587</u>	<u>\$22,860,832</u>	<u>\$17,874,812</u>	<u>\$28,846,594</u>	<u>\$18,998,595</u>	<u>6.29%</u>
Percent Change	9.47%	33.90%	15.84%	8.70%	-21.81%	61.38%	6.29%	
Actual Expenditures	\$16,563,018	\$17,893,146	\$20,371,879	\$22,344,265	\$17,838,923	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2010/2009
Full Time	91	112	120	131	111	132	111	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

13 Full-time employees accepted the Early Retirement Option; 20 Full-time positions were abolished. This is a net reduction of 20 positions or 15% when compared to the authorized positions in 2009.

2011 Recommended Personal Services budget:

The 2011 Personal Services Budget for 2011 is \$7,928,602. This is a 1% increase above the 2009 Adopted Budget for Personal Services.

\$509,292 has been deducted as salary savings; this is the equivalent of 8 full-time positions.

The department's request included \$2,201,250 for a contract with Tyler Technologies for the OASIS migration. This amount is also requested in a CIP request. The amount is not recommended in the 2011 operating recommendation, per consultation with the department.

The department's request included \$1,396,504 for computer equipment and software needed for telephone switch upgrades. This amount is also requested in a CIP request. The amount is not recommended in the 2011 operating recommendation, per consultation with the department.

The department's request included \$321,000 for computer equipment and software for server virtualization. This amount is not recommended.

The department's request included \$500,000 for computer equipment and professional services for network switch replacement. This amount is recommended.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 12/15/2010
ADMINISTRATIVE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)

The department's request included \$300,000 for computer equipment and professional services for tape library replacement. This amount is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 5 positions (1 Dir. Policy Research Analysis, 1 Administrative Assistant II, 1 Program Analyst II, 1 Program Analyst III, 1 Training Specialist) to implement a departmental restructuring. Includes salaries and benefits for 8 months. Not Recommended.	\$213,924	\$0
2. The addition of 8 positions (1 Deputy Director Enterprise Applications, 1 Deputy Director Governance & Performance, 1 Deputy Director Infrastructure & Operations, 1 Deputy Director Infrastructure Department Applications, 1 Executive Secretary, 3 Web Designers) to implement a departmental restructuring. Includes salaries and benefits for 8 months. Not Recommended.	550,141	0
3. The addition of 3 positions (1 Deputy Director IJIS, 2 Program Analysts III) to support Judicial Division needs . Includes salaries and benefits for 8 months. Not Recommended.	218,741	0
4. The addition of 4 positions (1 PMO Deputy Director, 3 Program Analysts III) for additional staff for Project Management. Includes salaries and benefits for 8 months. Not Recommended.	286,752	0
5. The addition of 1 Program Analyst II position to support additional programming needs in light of SB 436 (increasing the number of assessment notices sent). Includes salaries and benefits for 8 months. Not Recommended.	53,819	0
Total Program Modifications	<hr/> \$1,323,377	<hr/> \$0

BUDGET 2011
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 12/15/2010
ADMINISTRATIVE GROUP

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$7,478,475	\$7,107,764	\$7,875,462	\$7,494,762	\$7,463,639	\$9,756,070	\$7,928,602
Purchased / Contracted Services	11,723,743	11,117,585	11,499,572	11,476,182	7,852,512	14,863,539	9,702,284
Supplies	101,367	270,425	281,530	286,708	207,648	362,035	150,125
Capital Outlays	401,079	542,071	1,175,074	1,080,551	325,000	3,828,686	1,198,430
Interfund / Interdepartmental Charges	24,137	31,757	29,194	24,476	26,013	36,264	19,154
Other Costs	102,785	102,279	0	(18,413)	0	0	0
Other Financing Uses	1,200,000	1,200,000	2,000,000	2,000,000	2,000,000	0	0
TOTAL	\$21,031,587	\$20,371,879	\$22,860,832	\$22,344,265	\$17,874,812	\$28,846,594	\$18,998,595

BUDGET 2011**FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/15/2010****PROGRAM DESCRIPTION**

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

REVENUE SUMMARY	2006 Actual	2007 Actual	2008 Actual	2009 Actual	2010 Estimated	% change	2011 Projected	% change
Interest	\$86,977	\$84,204	\$38,280	\$10,518	\$10,000	0.00%	\$10,000	0.00%
PEG Fund Contribution	166,728	105,967	100,629	78,756	102,336	29.94%	145,000	41.69%
Fund Balance Forward	1,434,434	1,482,770	1,638,476	1,590,482	1,545,393	-2.83%	1,312,684	-15.06%
Total Revenue	\$1,688,139	\$1,672,941	\$1,777,385	\$1,679,756	\$1,657,729	-1.31%	\$1,467,684	-11.46%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
PEG Fund	\$1,552,434	\$1,575,700	\$1,725,652	\$1,746,850	\$1,657,729	\$424,513	\$1,467,684	-11.46%
Total	\$1,552,434	\$1,575,700	\$1,725,652	\$1,746,850	\$1,657,729	\$424,513	\$1,467,684	-11.46%
Percent Change	16.65%	1.50%	9.52%	1.23%	-5.10%	-74.39%	-11.46%	
Actual Expenditures	\$249,231	\$83,603	\$263,641	\$200,488	\$293,070	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full-time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option:**

No Full-time employees accepted the Retirement Option. No positions were abolished. There is no reduction in the number of positions when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$45,043. This is a 6% increase above the 2009 Adopted Budget for Personal Services.

BUDGET 2011**FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/15/2010****INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****Funding sources for the 2011 Budget are:**

Per subscriber fees from Cable Franchisee	\$145,000
Interest	10,000
Fund balance forward	1,312,684
Total	\$1,467,684

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested by this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$41,131	\$40,239	\$41,228	\$42,150	\$42,849	\$45,043	\$45,043
Purchased/Contracted Services	214,000	196,477	110,000	116,036	188,196	169,470	126,443
Supplies	14,566	2,407	14,128	766	14,000	10,000	14,000
Capital Outlays	100,145	24,518	125,296	41,537	101,047	200,000	200,000
Reserve for Appropriation	1,355,810	0	1,456,198	0	1,311,637	0	1,082,171
TOTAL	\$1,725,652	\$263,641	\$1,746,850	\$200,488	\$1,657,729	\$424,513	\$1,467,657

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 12/15/2010
ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, and exempt, and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. The department annually processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

All properties were reviewed and appropriate changes were made to produce an acceptable tax digest of \$61 billion in fair market value.

Successfully completed the conversion from the Oasis CAMA system to the RealWare CAMA system.

Processed a record number of real estate property tax returns and appeals.

Tax digest valuations were released to the Tax Commissioner before the Georgia Code mandated date of June 1st.

MAJOR GOALS 2011

To gain approval of the prior year tax digest from the Georgia Department of Revenue.

To perform all functions necessary to compile the 2011 tax digest by June 1, 2011.

To comply with new property tax laws and submit a timely digest.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Taxable real estate parcels	225,221	229,686	230,621	230,534	-0.04%	230,800	0.12%
Exempt real estate parcels	4,926	5,016	5,034	5,306	5.40%	5,306	0.00%
Public utility parcels	250	280	279	279	0.00%	279	0.00%
Building permits processed	4,500	4,500	2,500	1,300	-48.00%	1,300	0.00%
Assessment notices mailed	46,802	29,856	103,927	46,076	-55.67%	230,800	400.91%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Property Appraisal	\$5,021,974	\$5,247,210	\$5,091,258	\$4,830,321	\$4,199,326	\$5,003,453	\$4,180,985	-0.44%
Total	\$5,021,974	\$5,247,210	\$5,091,258	\$4,830,321	\$4,199,326	\$5,003,453	\$4,180,985	-0.44%
Percent Change	3.32%	4.49%	-2.97%	-5.13%	-13.06%	19.15%	-0.44%	
Actual Expenditures	\$4,584,574	\$4,523,086	\$4,499,930	\$4,330,009	\$4,002,936	(estimated)		

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	76	76	76	76	66	66	66	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

16 Full-time employees accepted the Early Retirement Option; 10 full-time positions were abolished. This is a net reduction of 10 positions of 13% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$3,731,432. This is a 15% decrease below the 2009 Adopted Budget for Personal Services.

\$350,355 has been deducted as salary savings; this is the equivalent of 7 full-time positions.

\$135,700 was requested and has been recommended for Postage. This is an increase of \$105,700 over the 2010 Budget and is made necessary by the requirements of SB 346.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	2011 Recommended
Personal Services and Benefits	\$4,589,604	\$4,040,409	\$4,416,898	\$3,977,157	\$3,865,814	\$4,506,762	\$3,731,432
Purchased/Contracted Services	376,632	343,440	298,029	243,012	294,852	435,102	397,451
Supplies	68,997	61,940	59,682	55,460	37,560	47,337	37,850
Capital	56,024	54,140	57,957	54,379	1,100	14,252	14,252
Interfund/Interdepartmental Charges	0	0	0	0	0	0	0
Other Costs	0	0	(2,245)	0	0	0	0
TOTAL	\$5,091,258	\$4,499,930	\$4,830,321	\$4,330,009	\$4,199,326	\$5,003,453	\$4,180,985

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PUBLIC HEALTH****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major divisions: the Office of the Director, Community Health and Prevention Services, and Administration. The Office of the Director oversees administrative, programmatic, clinical, and prevention services of the Board of Health. This division includes Emergency Preparedness, Marketing and Business Development, and Environmental Health. The Community Health and Prevention Services Division works to improve the health and well being of the people who live, work, and play in DeKalb County. The division provides primary prevention services and primary care services at five community health centers. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board. The Administration Division includes Finance, Human Resources, Internal Services, Information Technology, and Vital Records.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

MAJOR ACCOMPLISHMENTS 2010

Completed the 2009 Virginia Graeme Baker Swimming Pool and Spa Safety Act requirements.

Completed the new inspection protocol and state mandated restaurant inspection form.

Remained proactive in the area of health education for food safety, West Nile virus, swimming pool water quality and safety, indoor air quality, and on-site septic systems.

Administered the Behavioral Risk Factor Surveillance Survey.

Provided care for approximately 591 patients with HIV in the Ryan White Early Care Clinic.

Maintained the Live Healthy DeKalb Coalition to focus in prevention of diabetes, obesity, and hospitalizations due to asthma and tobacco use.

Developed, produced, and disseminated the 2010 Status of Health in DeKalb Report.

MAJOR GOALS 2011

To continue to improve all Environmental Health Program field operations and introduce new Tourist Accommodations regulations.

To sustain and enhance prevention and healthcare services to decrease morbidity and mortality from infectious diseases and contribute to the wellness of those who live, work, and play in DeKalb County.

To implement a comprehensive clean indoor air ordinance for DeKalb County.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH

DATE: 12/15/2010
ADMINISTRATIVE GROUP

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Patient Encounters	206,187	194,178	189,809	205,524	5.84%	221,965	8.00%
Clinic Dental Visits	4,419	2,798	2,632	4,980	77.98%	5,500	10.44%
STD/HIV Services Patients Served	10,762	10,285	11,513	5,623	-45.33%	6,963	23.83%
Immunization - Patients Served	52,004	43,088	42,339	49,831	15.65%	35,831	-28.09%
WIC - Average Monthly Caseload	22,796	24,003	24,864	29,774	24.04%	25,868	-13.12%
Family Planning Patients Served	3,726	4,244	4,172	1,386	-67.34%	1,736	25.25%
Food Service Program	25,363	27,884	32,158	32,600	16.91%	33,000	1.23%
On-site Sewage Disposal	8,189	8,148	7,700	7,600	-6.73%	7,600	0.00%
Rodent Control Baiting	5,636	4,285	5,266	5,200	21.35%	5,200	0.00%
Swimming Pool Activities	11,505	7,764	10,367	10,200	31.38%	10,000	-1.96%
Radon Testing	1,952	1,568	1,764	1,700	8.42%	1,700	0.00%
West Nile Virus, Number of Contacts	18,253	17,978	12,006	12,000	-33.25%	10,000	-16.67%
Body Crafting	171	192	264	280	100.00%	290	3.57%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
County Positions	\$186,158	\$115,031	\$89,024	\$91,652	\$22,025	\$0	\$0	-100.00%
County Contribution	5,145,832	5,145,832	5,121,832	5,072,278	4,815,892	4,864,303	4,864,926	1.02%
Maintenance & Repair	0	0	0	0	0	0	0	0.00%
Total	\$5,331,990	\$5,260,863	\$5,210,856	\$5,163,930	\$4,837,917	\$4,864,303	\$4,864,926	0.56%
Percent Change	-0.28%	-1.33%	-0.95%	-0.90%	-6.31%	0.55%	0.56%	
Actual Expenditures	\$5,321,967	\$5,223,021	\$5,208,746	\$5,113,716	\$4,820,000 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
County: Full Time	3	3	3	2	0	0	0	0.00%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PUBLIC HEALTH****DATE: 12/15/2010****ADMINISTRATIVE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET****2010 Early Retirement Option Information**

1 Full-time employee accepted the Early Retirement Option; 2 full-time positions were abolished. This is net reduction of 2 positions or 100% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget

The 2011 Personal Services Budget for 2011 is \$0. This is a 100% decrease below the 2009 Adopted Budget.

Based on the agreement between County and the Board of Health, funding in the amount of \$48,411, for the full-time Custodian position, vacated due to the Early Retirement Option, will be appropriated in the County's Contribution to the Board of Health.

The Board of Health's 2011 Budget of \$32,509,028 has multiple funding sources including \$8,146,104 in federal grant-in-aid funds, \$6,967,475 in state grant-in-aid funds, \$4,864,303 (requested) in county funds, and \$12,531,146 in fee revenues, prior year funds, and interest.

BUDGET REQUEST ALLOCATION BY PROGRAM

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Clinical & Prevention Services	\$1,965,740	40% Salaries
Environmental Health Services	1,199,878	25% Inspections of Food Establishments
Occupational Health Services	434,445	9% Drug Testing for DeKalb County Police and Fire Services
Dental Health Services	495,053	16% Information Technology
Facility and Building Cost	769,810	10% Custodial, Security, Utility Costs for county-owned Health Centers
Total	\$4,864,926	100%

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Capital Outlays	\$89,024	\$86,912	\$91,652	\$41,442	\$22,025	\$0	\$0
Other Costs	5,121,832	5,121,834	5,072,278	5,072,274	4,815,892	4,864,303	4,864,926
TOTAL	\$5,210,856	\$5,208,746	\$5,163,930	\$5,113,716	\$4,837,917	\$4,864,303	\$4,864,926

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PURCHASING AND CONTRACTING****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, vendor search and analysis, purchasing card administration, and Oracle APS assistance for all County government agencies. The department also provides LSBE certifications and small business assistance. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County. This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Receipt of the "Achievement of Excellence in Procurement" award from the National Institute of Governmental Purchasing for the fifth consecutive year.

First-stage implementation of the LSBE Tracking System with ability to monitor 1st and 2nd tier LSBE participation.

Re-initiation of the DeKalb County First Source Jobs Ordinance provisions in all solicitations.

Improved Oracle training for DeKalb County personnel.

MAJOR GOALS 2011

To implement online requests for quotations and increased functionality of the department's webpage.

To create cross-functional teams for procurement planning and implementation and for use of alternate procurement methods.

To implement internal training and development of departmental staff and revision of objective performance measures.

PROGRAM DATA	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
No. of Purchase Requisitions processed	8,950	9,200	10,120	11,132	10.00%	12,245	10.00%
No. Requests for Proposals issued	55	65	72	79	9.72%	90	13.92%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PURCHASING AND CONTRACTING****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$1,272,354	\$1,376,027	\$1,373,057	\$1,188,951	\$1,073,749	\$1,222,972	\$976,978	-9.01%
Central Services	334,084	382,121	394,256	403,451	305,282	359,762	271,408	-11.10%
Contracts	807,293	1,026,764	1,084,007	1,081,229	781,761	1,239,957	695,585	-11.02%
Contract Compliance	472,311	458,737	490,798	558,498	448,128	1,534,070	349,850	-21.93%
Purchasing Procurement	907,340	939,489	1,025,325	1,026,053	854,339	1,030,518	824,837	-3.45%
Total	\$3,793,382	\$4,183,138	\$4,367,444	\$4,258,183	\$3,463,259	\$5,387,279	\$3,118,658	-9.95%
Percent Change	7.78%	10.27%	4.41%	-2.50%	-18.67%	55.56%	-9.95%	
Actual Expenditures	\$3,935,495	\$3,997,744	\$3,845,753	\$3,925,692	\$3,442,225 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	55	55	55	61	56	56	56	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

14 Full-time employees accepted the Early Retirement Option; 5 Full-time positions were abolished. This is a net reduction of 5 positions or 8% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$2,772,442. This is a 18% decrease below the 2009 Adopted Budget for Personal Services.

\$456,015 has been deducted as salary savings; this is the equivalent of 7 full-time positions.

This department has 3 positions (1 Contract Administrator and 2 Contract Assistants) which are funded by the 2006 Parks Bonds. These positions are funded by periodic interfund journal entries. The positions are time-limited through December 31, 2010. There is no funding recommended for these positions in this budget.

This department has 6 positions (3 Contract Administrators and 3 Contract Compliance Officers) which are funded by a grant through the American Recovery and Reinvestment Act of 2009. These positions are funded by periodic interfund journal entries. The positions are time-limited through December 31, 2011. There is no funding recommended for these positions in this budget.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: PURCHASING AND CONTRACTING****DATE: 12/15/2010****ADMINISTRATIVE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)**

The department's request included \$800,000 for an LSBE disparity study in Purchased/Contracted Services. This amount is not in the recommended budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$3,505,105	\$2,736,932	\$3,393,585	\$3,167,403	\$3,105,574	\$3,802,909	\$2,772,442
Purchased/Contracted Services	582,399	441,850	493,612	380,731	264,126	1,356,370	245,565
Supplies	251,244	576,062	289,667	321,410	71,600	175,300	80,825
Capital Outlays	13,712	74,048	42,732	47,627	0	30,000	10,000
Interfund/Interdepartmental Charges	14,985	16,861	15,437	8,521	21,959	22,700	9,826
Other Costs	0	0	23,150	0	0	0	0
TOTAL	\$4,367,444	\$3,845,753	\$4,258,183	\$3,925,692	\$3,463,259	\$5,387,279	\$3,118,658

PROGRAM DESCRIPTION

The DeKalb County Board of Registration and Elections provides voter registration and election services to the residents of DeKalb County.

The responsibilities of the Registration Division are: to register all eligible voters; to record voter's name change/address, to remove voters for various reasons, to digitize each voter's signature from new registration applications or name change; to secure polling locations that are handicap accessible; to consolidate, alter and divide precincts as required by the Georgia Election Code; to maintain and to update all district lines in accordance with applicable legislation; to train staff in the use of DRE and Optical Scan equipment and to operate the absentee poll advance voting locations.

The responsibilities of the Elections Division are: to qualify Nonpartisan Candidates; to process and maintain Campaign Contribution Disclosure Reports and Financial Disclosure Statements; to service and maintain voting units; to ensure all new legislation is implemented for standard operating procedures; to train temporary staff to assist in day-to-day and election day events; to develop the digital ballot images for Touch Screen Voting System using the Global Election Management System (GEMs); to calculate and order optical scan Absentee, Provisional and Challenged ballots; to recruit staff and train poll officials, warehouse and equipment delivery personnel; to deliver election supplies and equipment; to exercise operational control over precincts on election day; and to perform ballot tabulation on election night.

This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Processed new voter registration applications, which included the digitization of signature, name/address changes, deletion and no contact confirmations.

Processed over 28,800 voter registration application, 13,441 new registrations; 9,344 name/address changes; 8,664 deletions;

8,267 transfers to other counties and identified 4,408 duplicate voters already registered in other counties as of July 2010.

Mailed over 25,000 NOCA (National Change of Address) confirmation notices through the U.S. Postal System.

Developed procedures for scanning of absentee applications and on-line poll worker training.

Completed implementation of procedures for precinct specific ballots resulting from the passage of House Bill 86, effective January 1, 2010.

Revamped Election Night Check-In procedures and warehouse inventory process.

Conducted four general elections and five special elections.

Attended training for new election laws on absentee ballots, votesafe and citizenship verification.

MAJOR GOALS 2011

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions, and no contact confirmations.

To provide voter outreach, education and customer service.

To maintain and update original voter registration records so that accurate statistics and current information are available for the Secretary of State, United States Department of Justice, candidates and the public.

To conduct audit of registration files in preparation for 2012 election year.

To operate Absentee Poll for ten municipal elections in 2011 and implement new absentee mailing system if approved.

To recruit, staff and conduct formal training of poll officials and election workers for 2011 countywide and municipal elections.

To operate the warehouse efficiently, maintain voting equipments and perform testing on all voting equipment, as required.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: REGISTRAR AND ELECTIONS

DATE: 12/15/2010
ADMINISTRATIVE GROUP

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Registered Voters	388,993	403,419	456,096	443,445	455,000	2.61%	445,000	-2.20%
New Registered Voters	31,449	36,388	63,403	25,368	24,000	-5.39%	20,000	-16.67%
Name and Address Changes	20,732	23,181	49,237	18,347	17,000	-7.34%	20,000	17.65%
# of Precincts	188	188	193	189	189	0.00%	189	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Registrar	\$1,118,116	\$1,031,583	\$1,227,873	\$992,225	\$1,043,680	\$979,260	\$953,726	-8.62%
Elections	2,592,181	1,619,033	2,418,591	538,381	950,582	531,956	527,625	-44.49%
Election Workers	1,602,420	0	1,725,952	290,279	1,205,191	159,323	159,323	-86.78%
Total	\$5,312,717	\$2,650,616	\$5,372,416	\$1,820,885	\$3,199,453	\$1,670,539	\$1,640,674	-48.72%
Percent Change	222.85%	-50.11%	102.69%	-66.11%	75.71%	-47.79%	-48.72%	
Actual Expenditures	\$3,992,389	\$2,475,932	\$4,938,939	\$1,477,895	\$3,047,862	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	15	15	16	16	16	14	14	-12.50%
Part Time/Temporary	60	60	60	59	59	59	59	0.00%
Total FT/PT	75	75	76	75	75	73	73	2.74%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option information:

1 employee accepted the Early Retirement Option; no positions were abolished. There was no reduction of positions.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$1,140,840. This is a 10% decrease below the 2009 Adopted Budget for Personal Services.

The decrease of the 2011 Budget relative to the 2009 Budget is primarily due to the decrease in the number of elections to be supported in an off-year.

No salary saving have been deducted from this department.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: REGISTRAR AND ELECTIONS

DATE: 12/15/2010
ADMINISTRATIVE GROUP

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Employee Benefits	\$3,890,433	\$3,798,115	\$1,263,391	\$978,328	\$2,412,692	\$1,139,484	\$1,116,508
Purchased / Contracted Services	796,531	750,785	447,579	426,022	547,120	426,275	423,765
Supplies	556,994	263,606	65,151	54,262	238,735	44,550	41,807
Capital Outlays	126,858	116,549	36,849	18,150	0	58,320	55,885
Interfund / Interdepartmental Charges	1,600	9,884	7,915	1,133	906	1,910	2,709
TOTAL	\$5,372,416	\$4,938,939	\$1,820,885	\$1,477,895	\$3,199,453	\$1,670,539	\$1,640,674

BUDGET 2011**FUND: TAX FUNDS****DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

On November 28, 2006, the Board of Commissioners approved the levy of a tax on the rental of motor vehicles in DeKalb County at the rate of three (3) percent. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The Rental Motor Vehicle Tax Fund was created in 2007 to provide an accounting entity for recording transactions related to the 3% levy on the rental of motor vehicles in DeKalb County. The revenues of this tax are dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the Porter Sanford III Performing Arts and Community Center and for other appropriate expenditures. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR GOALS 2011

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Gross Car Rentals	\$28,252,855	\$29,894,515	\$23,693,570	\$20,007,116	-15.56%	\$20,000,000	-0.04%
Total Tax Collected	\$788,892	\$770,740	\$770,740	\$653,247	-15.24%	\$500,000	-23.46%

REVENUE SUMMARY	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Rental Car Tax	\$788,892	\$770,740	\$596,960	\$500,000	-16.24%	\$500,000	0.00%
Interest of Investments	13,445	7,728	2,945	3,250	10.36%	3,151	-3.05%
Miscellaneous	0	0	106,642	500,000	368.86%	0	-100.00%
Fund Balance	0	133,195	205,438	205,438	0.00%	388,423	89.07%
Total	\$802,337	\$911,663	\$911,985	\$1,208,688	32.53%	\$891,574	-26.24%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
South DeKalb Arts Center	\$750,000	\$750,000	\$712,143	\$710,825	\$712,825	\$707,825	\$707,825	-0.70%
Reserve for Appropriation	0	0	0	144,613	183,749	183,749	183,749	0.00%
Total	\$750,000	\$750,000	\$712,143	\$855,438	\$896,574	\$891,574	\$891,574	-0.56%
Percent Change	0.00%	0.00%	-5.05%	20.12%	4.81%	-0.56%	-0.56%	
Actual Expenditures	\$0	\$669,143	\$706,225	\$709,337	\$896,574	(estimated)		

BUDGET 2011**FUND: TAX FUNDS****DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND****DATE: 12/15/2010****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the Porter Sanford III Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The tax will be effective January 1, 2007 and will expire on December 31, 2038.

Effective December 1, 2008, the City of Dunwoody began collecting a Rental Motor Vehicle Tax within their boundaries which decreased DeKalb County's revenue by approximately \$50,000.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$712,143	\$706,225	\$710,825	\$709,337	\$712,825	\$707,825	\$707,825
Other Costs	0	0	144,613	0	183,749	183,749	183,749
TOTAL	\$712,143	\$706,225	\$855,438	\$709,337	\$896,574	\$891,574	\$891,574

BUDGET 2011**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER****LEASE PAYMENT FUND****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Development Authority of DeKalb County Performing Arts Center Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Development Authority Arts Center bond issue. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Performing Arts Center. The Board of Commissioners authorized the sale of the bonds on December 11, 2006 and the bonds were sold at a premium. The anticipated revenues to fund the lease payments will be provided from the collection of a car rental tax.

The first expenditures against the fund were made in 2007.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Bonds Outstanding	\$5,580,000	\$5,120,000	\$4,640,000	\$4,160,000	-10.34%	\$3,660,000	-12.02%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Performing Arts Center	\$0	\$750,000	\$712,143	\$855,438	\$855,438	\$896,574	\$896,574	4.81%
Total	\$0	\$750,000	\$712,143	\$855,438	\$855,438	\$896,574	\$896,574	
Percent Change						4.81%	4.81%	
Actual Expenditures	\$0	\$669,143	\$706,225	\$709,337	\$709,825 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2011, lease payments to cover the Principal and Interest Revenue Bond obligations are budgeted in the Rental Motor Vehicle Tax Fund.

BUDGET 2011**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER****LEASE PAYMENT FUND****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Development Authority (Arts Center) Bonds Fund obligations in 2010 are:

	Requested	Recommended
Principal 2006 Series	\$500,000	\$500,000
Interest 2006 Series	227,825	227,825
Professional Services	0	0
Other Misc.	3,000	3,000
TOTAL	\$730,825	\$730,825

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget Requested Recommended
Capital Outlays	\$0	\$0	\$0	\$0		
Purchased/Contracted Services	712,143	706,225	712,143	706,225		
Debt Service	0	0	0	0		
Other Costs	0	0	0	0		
TOTAL	\$712,143	\$706,225	\$712,143	\$706,225	\$0	\$0 \$0

BUDGET 2011
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 12/15/2010
DEVELOPMENT GROUP

PROGRAM DESCRIPTION

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. Recruitment and retention activity is based on international business trends.

This department is assigned to the Development Group, under the direction of the Deputy Chief Operating Officer for Development.

MAJOR ACCOMPLISHMENTS 2010

Began facilitating Development Authority bond inducements for the \$56 million in Recovery Zone Stimulus Bond financing.
Held groundbreaking ceremony for Marten Transport.
Completed year 3 of 5 of the International Trade Mission (Ningbo, China).

MAJOR GOALS 2011

To partner to create 1,500 new jobs, to retain 500 jobs, and to secure \$250 million dollars in new investments.
To continue to implement the Destination DeKalb Initiative as a strategic marketing plan to encourage new business attraction and development.
To continue to partner with regional economic development leaders in maintaining the 2011 Bio / Life Science Initiative as a way to further market the metro region.
To continue to develop and implement the International Business Recruitment Initiative as a way to forge international relationships and increase foreign direct investment opportunities.

KEY INDICATORS *	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
New Jobs	1,438	1,320	3,034	1,500	-50.56%	1,500	0.00%
Retained Jobs	275	576	35	500	1328.57%	500	0.00%
New Investment (\$million)	207	385	312	300	-3.91%	250	-16.67%

*Note: The department's goals each year are to: Create 1,500 new jobs; Retain 500 jobs; Secure \$250 million in new investments.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 12/15/2010
DEVELOPMENT GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Econ. Development	\$1,031,192	\$1,177,934	\$1,161,685	\$1,200,125	\$994,604	\$928,978	\$708,354	-28.78%
Total	\$1,031,192	\$1,177,934	\$1,161,685	\$1,200,125	\$994,604	\$928,978	\$708,354	-28.78%
Percent Change	33.45%	14.23%	-1.38%	3.31%	-17.12%	-6.60%	-28.78%	
Actual Expenditures	\$1,005,796	\$1,083,465	\$1,113,580	\$1,099,611	\$909,636 (estimated)			
AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	9	10	10	11	9	9	9	0%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

3 Full-time employees accepted the Early Retirement Option. 2 positions were abolished. This is a net reduction of 2 positions or 18% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$630,389. This is a 29% decrease below the 2009 Adopted Budget for Personal Services.

\$116,800 has been deducted as salary savings; this is the equivalent of 2 full-time positions.

This budget does not recommend any appropriation for rent, as the department now operates from a County-owned building. The 2010 Budget appropriated \$180,000 for rental of real estate.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 12/15/2010
DEVELOPMENT GROUP

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$805,952	\$810,525	\$883,432	\$835,626	\$750,844	\$746,963	\$630,389
Purchased / Contracted Services	327,275	285,880	301,833	251,881	234,260	172,535	68,835
Supplies	22,459	17,176	13,442	10,729	9,500	9,480	9,130
Capital Outlays	6,000		1,418	1,376			
TOTAL	\$1,161,685	\$1,113,580	\$1,200,125	\$1,099,611	\$994,604	\$928,978	\$708,354

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES****DATE: 12/15/2010****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Human and Community Development Department/Human Services contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to Human and Community Development. The Department coordinates the County's Human/Community Services Grant and General Funds, Human Services and reviews various grant proposals from non-profit and community organizations requiring County coordinates or participates in various planning initiatives, provides general information to the public, and provides technical assistance to nonprofit agencies. The Office of Senior Affairs serves as the "Gateway" and primary agency responsible for access to available services; monitors the contract goals and outcomes of subcontractors providing senior services in DeKalb County. The Lou Walker Multipurpose Facility in DeKalb County is specifically designed to meet the needs and interests of today's older adults and offers classes, programs and services that introduce vibrant and stimulating opportunities. This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Launched the DeKalb County Youth Commission with 27 high school students.
Published a position paper on "New Steps in Teen Pregnancy Prevention for Adolescents" by DeKalb County Teen Pregnancy Advocacy Committee.
Partnered with Women Moving On and received \$350,000 continuation award from U. S. Department of Justice (USDOJ).
Conducted information briefing for 85 potential Human Services grant applications.
Performed 10 monitoring visits; and increased membership to the Lou Walker Senior Center to 2,300.
Established new partnership/collaborative with DeKalb Medical, Atlanta Heart Specialist and the University of Georgia.
Established LWSC Club Alliance; Hosted Town Hall Meeting facilitated by President Obama and the Secretary of Health and Human Services
Received \$250,000 grant funds from US Dept. of Health & Human Services for DeKalb Recovery.
Hosted event on Shingles and the Elderly " How to live with the Pain" in collaboration with the National Pain Foundation.
Established a computer lab at the Hamilton Community Center and refurbished the lobby area at the DeKalb-Atlanta Senior Center.
Prepared statement of services for 45 contract Community Center providers.
Obtained approval for 4 lease renewals for nonprofit organizations occupying space in the Human Services buildings.
Submitted 6 grant applications for federal funding.

MAJOR GOALS 2011

To acquire 3 to 8 senior friendly vans for transportation to neighborhood senior centers.
To transform the Care Transition pilot program into a permanent services offered to DeKalb seniors.
To manage the New Freedom Transportation Program.
To increase fees at the centers-such as meals charges, rental and membership fees.
To continue (My Senior Center) online registration for classes and use a new information system that will meet the needs of the facility and members.
To continue collaborations with universities and other community partners that will assist in determining measurable outcomes of innovative programs offered at our facilities (LWSC, Senior Connections).

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES****DATE: 12/15/2010****ADMINISTRATIVE GROUP**

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Projected 2010	% change	Estimated 2011	% change
Grant Apps Reviewed	52	53	56	56	61	8.93%	68	11.48%
Grant Apps Funded	35	35	36	45	43	-4.44%	45	4.65%
No of Citizen Visits to Cty. Human Svc. Ctrs.	481,503	505,578	515,510	525,000	505,000	-3.81%	510,000	0.99%
Contracts for Senior Information Referral	9,300	12,838	11,400	9,534	9,600	0.69%	10,000	4.17%
Senior Transported	400	420	423	283	270	-4.59%	260	-3.70%
Average Daily Attendance At Lou Walker Sr. Ctr.	N/A	500	586	597	600	0.50%	500	-16.67%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$1,152,935	\$1,245,143	\$1,383,980	\$1,929,122	\$1,244,294	\$1,410,173	\$1,318,019	5.93%
Lou Walker Senior Center	1,014,822	1,620,768	1,665,835	1,569,191	1,133,977	1,275,607	1,114,707	-1.70%
Senior Citizens	141,480	236,039	2,085,285	2,079,363	1,818,026	1,902,053	1,738,936	-4.35%
Total	\$2,309,237	\$3,101,950	\$5,135,100	\$5,577,676	\$4,196,297	\$4,587,833	\$4,171,662	-0.59%
Percent Change	290.16%	424.10%	65.54%	8.62%	-24.77%	9.33%	-0.59%	
Actual Expenditures	\$2,497,969	\$2,901,789	\$4,459,373	\$4,864,860	\$5,167,547	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	18	22	25	25	17	18	17	0.00%
Part Time	0	0	1	1	1	1	1	0.00%
Total Full-Time/Part-Time	18	22	26	26	18	19	18	

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES****DATE: 12/15/2010
ADMINISTRATIVE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET****2010 Early Retirement Option Information:**

3 Full-time employees accepted the Early retirement Option; 8 full-time positions were abolished. This is a net reduction of 8 positions or 32% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal services Budget for 2011 is \$1,258,247. This is a 30% decrease below the 2009 Adopted Budget for Personal Services. No salary savings have been deducted from this department.

This budget also includes \$643,048 for the Non-Profit agencies. Funding in the amount of \$1,200,000 is recommended for services to DeKalb County seniors such as In-Home service, Congregate Meals, Home Delivered Meals and Transportation.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations****Cost Center 07520**

1. Addition of Part-time Office Assistant at the Lou Walker Senior Center to processes orders; schedule rooms for classes; records and publishes staff and facility meeting minutes; coordinates the preparation and completion of all 45 contracts; manages, directs and assists all interns and temporary staff; assists with special events and does the programming for the center. Funding this position will reduce contractual expenditures and will enable the office to operate more efficiently. Included salary and benefits for 9 months.

Requested**Recommended**

\$31,782

\$0

Not Recommended.**Cost Center 07530**

2. Request additional funding for Other Professional Services to assist with the mission of the Office of Senior Affairs (OSA) to promote the highest quality of life for the diverse senior population of DeKalb County. Ensuring that seniors live healthy lifestyles with a focus on prevention. This funding will go to the Neighborhood Senior Centers to replace the loss of STEPS grant funding from the Board of Health.

50,000

0

Not Recommended.**Total Program Modifications**

\$81,782**\$0**

BUDGET 2011**FUND: GENERAL****DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES****DATE: 12/15/2010****ADMINISTRATIVE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$1,537,101	\$1,468,865	\$1,798,348	\$1,494,410	\$1,046,454	\$1,283,536	\$1,258,247
Purchased/Contracted Services	1,431,357	1,568,691	1,542,790	1,179,251	1,011,091	1,751,410	882,675
Supplies	117,463	122,166	132,390	140,002	78,800	168,595	103,400
Capital Outlay	54,760	45,417	27,267	24,767	0	7,400	7,400
Interfund/Interdepartmental Charges	42,897	47,128	60,660	10,209	73,287	76,892	76,892
Other Costs	1,951,522	1,207,106	2,016,221	2,016,221	1,986,665	1,300,000	1,843,048
TOTAL	\$5,135,100	\$4,459,373	\$5,577,676	\$4,864,860	\$4,196,297	\$4,587,833	\$4,171,662

BUDGET 2011

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/15/2010
DEVELOPMENT GROUP

PROGRAM DESCRIPTION

The Planning Services Division is comprised of two (2) sections: Long Range Planning and Current Planning. The Long Range Planning Section is responsible for policy recommendations and programs to guide the county's growth, including preparation of the county's comprehensive plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the county. The current Planning Section has four (4) areas of responsibility: Zoning, Subdivision, Historic Preservation, Urban Design & Overlay Districts. These Divisions make recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations, through public hearings to the Board of Commissioners, Planning Commission, Community Councils, Zoning Board of Appeals and Historic Preservation Commission.

The Building Services Division is comprised of two (2) sections: Plans Review & Permitting and Inspections. These two sections are responsible for land development plans review, permits and inspections, structural plans review and home occupation permits, issuance of certificates of occupancy or completeness and zoning approval of business license applications. Effective 2009, this department is assigned to the Development Group, under the direction of the Deputy Chief Operating Officer for Development.

Effective January 1, 2011 the Code Enforcement section will be assigned to the Development Group. The Code Enforcement Section is responsible for the law enforcement function related to the enforcement of property maintenance codes, building codes, zoning ordinances, sign ordinances, and other related ordinances.

MAJOR ACCOMPLISHMENTS 2010

Received LCI Award from Atlanta Regional Commission to develop plan for Wesley Chapel area.
Initiated the Zoning Code Update for Major Rewrite.
Completed Greater Hidden Hills Overlay District.

MAJOR GOALS 2011

To maintain high quality, responsive, helpful and informative planning and development services.
To improve internal and external departmental communication.
To support the implementation of the Comprehensive Plan and Zoning Code Rewrite.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Permits Issued:							
Buildings	8,120	8,244	4,430	4,890	10.38%	5,000	2.25%
Electrical	12,582	11,107	8,200	7,590	-7.44%	7,600	0.13%
Heating, Venting, and							
Air Conditioning (HVAC)	5,523	6,426	3,400	3,082	-9.35%	3,100	0.58%
Plumbing	6,746	6,129	5,800	3,800	-34.48%	3,800	0.00%

BUDGET 2011**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT****DEPARTMENT: PLANNING AND DEVELOPMENT****DATE: 12/15/2010****DEVELOPMENT GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration (GEN)	\$575,350	\$677,103	\$722,517	\$981,719	\$730,907	\$594,186	\$712,777	-2.48%
Long Range Planning (GEN)	591,604	770,201	729,635	688,445	514,428	590,955	549,540	6.83%
Administration (DEV)	3,691,143	3,166,002	2,835,781	1,463,663	1,764,089	2,932,646	870,245	-50.67%
Development Support (DEV)	378,982	197,181	143,676	68,704	0	4,973	4,973	0.00%
Environ. Plans Review & Inspection (DEV)	1,605,410	1,658,717	1,771,853	1,148,339	-17,565	22,060	22,060	-225.59%
Land Development (DEV)	1,829,805	1,334,679	1,542,165	1,182,389	173,238	57,423	706,261	307.68%
Permits & Zoning (DEV)	1,205,037	1,205,115	1,086,559	803,988	116,177	481,860	469,860	304.43%
Structural Inspections (DEV)	2,725,033	3,047,069	3,102,152	1,702,533	310,214	985,464	973,930	213.95%
Zoning Analysis (STD)	845,615	942,362	1,747,826	1,426,634	954,092	961,274	920,918	-3.48%
Code Enforcement (STD)	0	0	0	0	0	2,325,160	1,903,188	0.00%
Total	\$13,447,979	\$12,998,429	\$13,682,164	\$9,466,414	\$4,545,580	\$8,956,001	\$7,133,752	56.94%
 Percent Change	 16.34%	 -3.34%	 5.26%	 -30.81%	 -51.98%	 97.03%	 56.94%	 56.94%
 Actual Expenditures	 \$11,754,883	 \$12,359,452	 \$12,418,082	 \$8,864,141	 \$6,387,453 (estimated)			

BUDGET SUMMARY BY FUND	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
General Fund	\$1,166,954	\$1,447,304	\$1,452,152	\$1,670,164	\$1,245,335	\$1,185,141	\$1,262,317	1.36%
Std-Unincorp.Fund	845,615	942,362	1,747,826	1,426,634	954,092	3,286,434	2,824,106	196.00%
Development Fund	11,435,410	10,608,763	10,482,186	6,369,616	2,346,153	4,484,426	3,047,329	29.89%
TOTAL	\$13,447,979	\$12,998,429	\$13,682,164	\$9,466,414	\$4,545,580	\$8,956,001	\$7,133,752	56.94%

BUDGET 2011

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/15/2010
DEVELOPMENT GROUP

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time (General)	15	15	15	15	12	13	14	16.67%
Full Time (Std-Unincorp/Planning)	13	14	14	14	11	12	12	9.09%
Full Time (Std-Unincorp/Code Enf.)	0	0	0	0	0	37	37	0.00%
Full Time (Development)	34	38	38	45	31	23	32	3.23%
Total F/T	62	67	67	74	54	85	95	75.93%

	2008 Budget	2009 Budget	2010 Budget	2011 Budget Requested	2011 Budget Recommended
Personal Services and Benefits					
General Fund	\$989,461	\$1,232,374	\$928,778	\$1,021,385	\$1,138,505
Std-Unincorp.Fund	784,318	945,393	817,075	2,873,323	2,643,682
Development Fund	7,551,202	5,022,290	1,261,469	1,553,598	2,202,436
TOTAL	\$9,324,981	\$7,200,057	\$3,007,322	\$5,448,306	\$5,984,623

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

General Fund: 3 Full-time employees accepted the Early Retirement Option; 3 full-time positions were abolished. This is a net reduction of 2 positions or 13% when compared to the authorized positions in 2009.

Development Fund: 9 Full-time employees accepted the Early Retirement Option; 14 full-time positions were abolished/transferred. This is a net reduction of 14 positions or 31% when compared to the authorized positions in 2009.

Special Tax District-Designated Services Planning: 1 Full-time employee accepted the Early Retirement Option; 3 full-time positions were abolished. This is a net reduction of 3 positions or 14% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

General Fund: The 2011 Personal Services Budget for 2011 is \$1,138,505. This is a 8% decrease below the 2009 Adopted Budget for Personal Services. This budget includes the transfer of the Deputy C.O.O. Development from the Executive Assistant's cost center.

Development Fund: The 2011 Personal Services Budget for 2011 is \$2,202,436. This is a 56% decrease below the 2009 Adopted Budget for Personal Services.

Special Tax District- Designated Services: The 2011 Personal Services Budget for 2011 is \$2,643,682. This is a 179% increase above the 2009 Adopted Budget for Personal Services. The increase is due to the transfer of 37 positions from Code Enforcement to the Development Group.

\$262,322 has been deducted in the Code Enforcement Cost Center as salary savings; this is the equivalent of 5 full-time positions.

BUDGET 2011**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT****DEPARTMENT: PLANNING AND DEVELOPMENT****DATE: 12/15/2010
DEVELOPMENT GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET (Continued)**

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. Effective January 1, 2011, Code Enforcement will be assigned to the Development Group. The Department's 2011 recommended budget of \$7,206,258 is comprised of 3 funds:

General Fund		\$1,262,317	24%
Special Tax District Fund		2,824,106	18%
Planning	\$ 920,918		
Code Enforcement	1,903,188		
Development Fund		3,047,329	58%
		<u>\$7,133,752</u>	

Development Fund:

The Development Fund portion of this department's budget must be self supporting and balanced. Development Fund revenues are projected to fund 32 positions.

The recommended budget of \$3,047,329 represents a 32% decrease below the requested budget.

This budget excludes the annual repayment of \$367,857 for servicing of the \$1,500,000 loan from the General Fund and a \$1,000,000 loan from the Sanitation Fund.

This budget also excludes the 2011 General Fund Administrative charge and reduces the Information Systems charge by 80%.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$9,324,981	\$8,748,234	\$7,200,057	\$6,880,806	\$3,007,322	\$5,448,306	\$5,887,762
Purchased/Contracted Services	1,876,054	1,834,868	1,311,009	1,148,824	404,225	361,116	272,049
Supplies	283,209	129,371	114,392	53,361	46,920	77,248	64,475
Capital Outlays	40,364	26,169	22,431	12,068	19,374	15,943	11,349
Interfund/Interdepartmental Charges	2,142,523	1,678,630	357,604	376,665	305,861	2,660,888	505,617
Other Cost	15,033	811	460,921	392,416	394,021	392,500	392,500
Other Financing Uses	0	0	0	0	367,857	0	0
TOTAL	\$13,682,164	\$12,418,082	\$9,466,414	\$8,864,141	\$4,545,580	\$8,956,001	\$7,133,752

BUDGET 2011
FUND: AIRPORT
DEPARTMENT: AIRPORT

DATE: 12/15/2010
ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public.

This department is assigned to the Administrative group, under the direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2010

Completed the taxiway concrete rehabilitation project and enhancement to the Runway Safety Area (RSA) for Runway 02R/20L.

Installed Instrument Landing System (ILS) critical area signs and additional Runway Guard Lighting.

MAJOR GOALS 2011

To continue major CIP projects on the airport specifically concrete rehabilitation on Taxiway Alpha and Juliet.

To continue landslide infrastructure improvements including the parking area and the T-Hangars.

To continue rehabilitation of the north and northwest corporate rows.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Total Flight Operations	207,981	187,006	151,714	150,000	-19.79%	151,000	0.67%
Open House Visitors	7,500	8,500	12,000	14,000	64.71%	14,000	0.00%
Airport Tenants	315	315	315	315	0.00%	315	0.00%
Based Aircraft	608	608	608	608	0.00%	608	0.00%
Acres Maintained	650	650	650	650	0.00%	650	0.00%
Building Maintained	14	14	14	14	0.00%	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	0.00%	1,100	0.00%

BUDGET 2011
FUND: AIRPORT
DEPARTMENT: AIRPORT

DATE: 12/15/2010
ADMINISTRATIVE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$1,761,670	\$2,197,642	\$2,096,028	\$2,245,564	\$1,731,540	\$1,813,636	\$1,813,636	4.74%
Maintenance	1,356,868	860,210	949,343	830,151	874,962	822,638	822,638	-5.98%
Sub-Total	\$3,118,538	\$3,057,852	\$3,045,371	\$3,075,715	\$2,606,502	\$2,636,274	\$2,636,274	1.14%
Reserve	1,269,758	2,839,051	4,967,225	7,903,595	7,544,569	159,933	6,282,891	-16.72%
Contribution To CIP	800,000	800,000	1,000,000	1,000,000	1,000,000	2,500,000	2,500,000	150.00%
Total	\$5,188,296	\$6,696,903	\$9,012,595	\$11,979,310	\$11,151,071	\$5,296,207	\$11,419,165	2.40%
Percent Change	8.85%	29.08%	34.58%	32.92%	-6.91%	-52.50%	2.40%	
Actual Expenditures	\$3,885,981	\$3,627,457	\$2,789,971	\$4,831,928	\$11,109,883 (estimated)			
AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	27	27	27	28	26	23	23	-11.54%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

3 Full-time employees accepted the Early Retirement Option. On June 22, 2010, 3 Full-time positions were abolished by the Board of Commissioners. This is a net reduction of 3 positions or 14% when compared to the authorized positions in 2009.

2011 Recommended Personal services Budget:

The 2011 Personal Services Budget for 2011 is \$1,297,143. This is a 6% decrease below the 2009 Adopted Budget for Personal Services. No salary savings were deducted from this budget. \$2,500,000 has been included in the budget to fund Airport CIP projects.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

There were no Program Modifications requested.

BUDGET 2011
FUND: AIRPORT
DEPARTMENT: AIRPORT

DATE: 12/15/2010
ADMINISTRATIVE GROUP

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$1,427,105	1,298,801	\$1,384,317	\$1,351,251	\$1,303,232	\$1,297,143	1,297,143
Purchased/Contracted Services	279,263	237,306	287,908	198,681	197,760	186,353	186,353
Supplies	423,254	281,355	478,107	284,942	455,603	432,690	432,690
Capital Outlays	3,836	2,232	23,139	1,767	21,374	15,715	15,715
Interfund/Interdepartmental Charges	755,322	760,349	811,937	840,829	628,533	704,373	704,373
Other Costs	5,077,108	163,221	6,993,902	154,458	7,544,569	159,933	6,282,891
Other Financing	1,046,707	46,707	2,000,000	2,000,000	1,000,000	2,500,000	2,500,000
TOTAL	\$9,012,595	\$2,789,971	\$11,979,310	\$4,831,928	\$11,151,071	\$5,296,207	\$11,419,165

BUDGET 2011**FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 12/15/2010****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2010 are: expansion of Juvenile Justice facility (additional courtroom), fire station renovations, continued renovation of the new courthouse, continued renovation of the Maloof Building, renovation of the Clark Harrison Building, continued renovations of the Maloof Parking Deck, continued construction of the South DeKalb Performing Arts Center, various design and renovations of the Callanwolde Center, design and construction of Roadhaven/Watershed facility, design and conceptual plans for South Precinct Police Station, design and conceptual plans for Police Academy Trailers and other renovation projects.

MAJOR GOALS 2011

To continue monitoring Performance Contracting initiatives.

Continuation of major renovation and construction projects.

Continued maintenance, repair or replacement of major HVAC equipment, roofs, elevators, swimming pools, etc. as funding is available.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Square Footage Maintained	5,376,879	5,376,879	5,415,141	5,479,461	1%	5,479,641	0%
Maintenance Cost Per Sq. Ft	\$1.16	\$1.16	\$1.16	\$1.22	5%	\$1.00	-18%
Number of Facilities	256	257	257	257	0%	257	0%
Construction/Renovation Sq. Ft.	1,389,000	1,253,815	1,128,000	1,250,000	11%	100,000	-92%
Custodial Sq. Ft.	1,749,285	1,723,539	1,762,125	1,762,125	0%	1,762,125	0%
Work Order Requests Generated	52,784	56,958	63,771	65,000	2%	65,000	0%

BUDGET 2011**FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 12/15/2010
INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010	
Administration	\$923,664	\$954,934	\$867,272	\$722,434	\$522,039	\$445,158	-38%	
Maint./Construction	5,860,856	6,256,403	6,276,820	5,616,120	5,231,005	5,507,814	-2%	
Environmental	2,635,770	3,414,110	3,428,415	1,882,332	1,845,946	1,837,062	-2%	
Utilities & Insurance	6,467,839	6,097,771	6,682,418	6,343,781	6,976,986	6,959,020	10%	
Security	1,421,388	1,041,284	903,891	612,897	0	0	-100%	
Architectural & Eng.	687,883	939,755	657,464	587,401	599,070	598,820	2%	
Total	\$17,997,400	\$18,704,257	\$18,816,280	\$15,764,965	\$15,175,046	\$15,347,874	-2.65%	
Percent Change	11.68%	3.93%	0.60%	-16.22%	-3.74%	-2.65%		
Actual Expenditures	#REF!	\$18,257,291	\$17,957,941	\$16,102,065	(estimated)			
AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	84	84	84	84	52	52	58	11.54%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

21 Full time employees accepted the Early Retirement Option; 32 full time positions were abolished. This is a net reduction of 32 positions, or 38% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Service Budget is \$3,713,145. This is a 17% decrease below the 2009 Adopted Budget for Personal Services.

This budget includes the transfer of 6 maintenance positions from Parks and Recreation to Facilities Management.

No salary savings have been deducted from this budget.

BUDGET 2011**FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 12/15/2010**
INFRASTRUCTURE GROUP**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations****Requested Recommended**

1. Transfer appropriation for contracted security services from Facilities Management to Police Services, General Fund. (\$557,479) (\$557,479)
Recommended.

Total Program Modifications (\$557,479) (\$557,479)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$4,615,069	\$4,258,838	\$4,454,790	\$4,587,072	\$3,494,177	\$3,430,447	\$3,713,145
Purchased/Contracted Services	7,710,869	7,762,827	7,499,972	7,175,531	5,829,843	4,694,790	4,691,790
Supplies	4,289,666	4,233,899	4,663,763	4,135,809	4,800,920	5,196,805	5,166,939
Interfund/Interdepartmental Charges	591,595	507,198	579,234	566,922	470,398	683,377	606,373
Capital Lease Payments	1,497,059	1,494,529	53,894	1,492,607	1,169,627	1,169,627	1,169,627
Other Financing Uses	0	0	1,564,627	0	0	0	0
TOTAL	\$18,704,257	\$18,257,291	\$18,816,280	\$17,957,941	\$15,764,965	\$15,175,046	\$15,347,874

PROGRAM DESCRIPTION

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 21 public library facilities supported by a Library Processing Center. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 800 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Public meeting spaces are available in 19 library branches.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping an accurate patron file; advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Increased circulation of library materials 4% over 2009, despite the closing of several libraries for construction.

Provided remote access to the library website 1,232,922 times - an increase of 11% above 2009.

Sponsored programs with over 94,000 persons attending - an increase of 17% above 2009.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: LIBRARY

DATE: 12/15/2010
INFRASTRUCTURE GROUP

MAJOR GOALS 2011

To replace declining bond funds for library materials with county operational funding in order to maintain the library's collection at 2010 levels.
 To open the Stonecrest Library for service in May 2011.
 To open the Buford Highway Library serving DeKalb's Hispanic community in May 2011.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Patron Visits	3,292,187	3,273,489	3,232,361	3,321,574	2.76%	3,400,000	2.36%
Materials Checked Out	3,491,216	3,781,006	3,998,770	4,156,993	3.96%	4,150,000	-0.17%
Online Public Access Catalog	4,025,659	4,298,344	15,224,645	6,534,916	-57.08%	6,000,000	-8.19%
Community Meetings	2,250	1,916	1,590	1,827	14.91%	1,900	4.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$2,548,594	\$2,871,756	\$2,891,370	\$2,959,518	\$3,157,491	\$3,491,093	\$3,290,476	4.21%
Information Services	3,922,850	3,821,273	3,933,573	4,201,018	4,485,146	5,411,195	4,550,899	1.47%
Circulation	2,846,143	2,996,480	3,038,577	3,058,719	3,155,754	3,798,621	3,385,587	7.28%
Technical Services	2,154,404	2,636,099	649,975	1,299,563	831,472	1,731,137	1,093,189	31.48%
Automation	325,309	343,977	347,180	500,341	473,697	535,317	438,276	-7.48%
Maintenance/Operations	632,915	654,290	673,122	799,584	827,949	986,882	915,993	10.63%
Total	\$12,430,215	\$13,323,875	\$11,533,797	\$12,818,743	\$12,931,509	\$15,954,245	\$13,674,420	5.74%
Percent Change	4.39%	7.19%	-13.44%	11.14%	0.88%	23.37%	5.74%	
Actual Expenditures	12,008,663	13,093,986	11,253,674	10,574,440	12,882,236	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	180	184	196	243	240	252	244	1.67%
Part Time/Temporary	49	49	50	55	55	58	58	5.45%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

3 Full-time employees accepted the Early Retirement Option; 3 Full-time positions were abolished. This is a net reduction of 3 positions or 1% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$11,824,908. This is a 5% increase above the 2009 Adopted Budget for Personal Services.

INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)

\$1,584,401 has been deducted as salary savings; this is the equivalent of 32 full-time positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Funding for library materials to replace reductions in the 2010 Budget. Not Recommended.	\$800,000	\$200,000
2. Annual operating costs for the Hairston Crossing and Salem/Panola branch libraries. Includes utilities, supplies, and maintenance. Recommended.	96,936	96,936
3. Operating costs for 2 months for the Central Library Annex, expected to open October, 2011. Includes utilities, supplies, and maintenance. Not Recommended.	21,700	0
4. Operating costs for 8 months for the Northeast Plaza Bond Library project. Includes utilities, supplies, and maintenance. Recommended.	88,134	88,134
5. Addition of 2 positions (Librarian, Principal; Library Specialist Senior) for the Northeast Plaza Bond Library project. Includes salary and benefits for 8 months. Recommended.	76,114	76,114
6. Addition of 3 positions (1 Library Technician; 2 Part-Time Library Technicians) for the Northeast Plaza Bond Library project. Includes salary and benefits for 8 months. Recommended.	42,876	42,876
7. Addition of 2 positions (Security Guard; Part-Time Custodian) for the Northeast Plaza Bond Library project. Includes salary and benefits for 8 months. Recommended.	34,444	34,444
8. Operating costs for 8 months for the Stonecrest Library. Includes utilities, supplies, and maintenance. Recommended.	99,791	99,791
9. Addition of 4 positions (2 Librarians Senior; 1 Librarian; 1 Library Specialist Senior) for the Scott Candler Bond Library project. Includes salary and benefits for 1 month. Not Recommended.	18,269	0

BUDGET 2011
FUND: GENERAL
DEPARTMENT: LIBRARY

DATE: 12/15/2010
INFRASTRUCTURE GROUP

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (cont.)

A. Program Modifications and Recommendations (cont.)

	Requested	Recommended
10. Addition of 1 position (Office Assistant Senior) for the Scott Candler Bond Library project. Includes salary and benefits for 1 month. Not Recommended.	2,973	0
11. Addition of 3 positions (3 Library Technicians) for the Scott Candler Bond Library project. Includes salary and benefits for 1 month. Not Recommended.	7,939	0
Total Program Modifications	\$1,289,176	\$638,295

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$10,555,580	\$10,327,146	\$11,260,307	\$9,079,960	\$11,574,086	\$13,510,060	\$11,824,908
Purchased / Contracted Services	58,147	610	58,600	480	58,600	29,700	59,700
Supplies	188	188	500,313	500,125	100,000	900,000	300,000
Interfund / Interdepartmental Charges	13,843	19,735	19,187	13,538	17,975	24,103	24,103
Other Costs	906,039	905,995	980,336	980,337	1,180,848	1,490,382	1,465,709
TOTAL	\$11,533,797	\$11,253,674	\$12,818,743	\$10,574,440	\$12,931,509	\$15,954,245	\$13,674,420

BUDGET 2011

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 12/15/2010

INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Department provides a variety of programs and services through four divisions. Recreation Services provides programs, classes, sports, swim lessons, day camps, and other events. Parks Services provides maintenance and environmental stewardship to parks, other departmental facilities, and all public grounds. Planning and Development manages all bond fund and capital improvement projects, planning, marketing and promotions. Administration is responsible for budget and finance, procurement, payroll, safety/risk management and information technology. This department is assigned to the Infrastructure Group, under the direction of the deputy Chief Operating Officer for Infrastructure..

MAJOR ACCOMPLISHMENTS 2010

Opened the new Redan Recreation Center and began construction on the Exchange Recreation Center.

Broke ground at Flat Shoal Park for the development of a playground, trails, picnic pavilion, restrooms and fitness trails.

Broke ground at Mason Mill Park for Phase 1 which includes a dog park, parking spaces, a playground, walking trails and an open-air pavilion.

Established partnerships with several community organizations to improve DeKalb County parks.

Moved Parks Services' North Service Center from Brook Run Park to Camp Circle.

Participated in the 2010 Senior Olympics which started on May 10, 2010 with an opening ceremony at the Porter Sanford performing Arts Center. The event ended May 20 with a closing talent show and luncheon for participants.

Joined with the CEO's Office and One DeKalb to plan and implement activities and events for National County Government Month.

MAJOR GOALS 2011

To continue provide quality special events, cultural programs, classes and exhibitions for all ages where neighbors can come together and celebrate their lives through art, music and dance.

To strengthen our commitment to serving all neighborhoods with high level of maintenance, safety, and security throughout the park system.

To implement on-going Master Plan projects and integrate planning and programming staff into the facility design process.

To enhance awareness and satisfaction of customers and continually review and adjust the organization for the most efficient and effective service.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Recreation Centers- Participants Served	143,000	145,000	153,000	200,000	31%	208,600	4%
Parks Facilities - Total Acreage	6,469	6,479	6,642	6,700	1%	6,988	4%
Parks Facilities - Acres Maintained	4,593	4,603	4,603	4,603	0%	4,603	0%
Sports and Athletics - Youth Served	62,000	98,000	101,200	105,000	4%	109,515	4%

BUDGET 2011**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE****DEPARTMENT: PARKS AND RECREATION****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Parks & Recreation	\$19,878,433	\$22,310,590	\$22,535,938	\$20,314,657	\$16,946,746	\$17,925,423	\$13,907,610	-17.93%
Total	\$19,878,433	\$22,310,590	\$22,535,938	\$20,314,657	\$16,946,746	\$17,925,423	\$13,907,610	-17.93%
Percent Change	0.00%	12.24%	1.01%	-9.86%	-16.58%	5.78%	-17.93%	
Actual Expenditures	\$18,754,128	\$20,678,805	\$20,780,537	\$18,578,439	\$16,042,617	(estimated)		
AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	245	258	257	254	163	166	166	1.84%
Part Time/Temporary	372	372	372	289	308	327	327	6.17%
Total FT/PT	617	630	629	543	471	493	493	4.67%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

41 Full-time employees accepted the Early Retirement Option; 94 full-time positions were abolished. 3 full-time and 19 part-time/temporary positions were created to staff new facilities. This is a net reduction of 91 full-time positions or 15% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$10,119,979. This is 16% decrease below the 2009 Adopted Budget for Personal Services.

This budget includes a program modification to add 3 full-time positions and 19 part-time positions for the Exchange Park Recreation Center which will open in early 2011.

\$238,726 has been deducted as salary savings; this is the equivalent of 6 full time positions.

This budget provides \$225,000 in funding for the Arts Grants in 2011.

BUDGET 2011**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE****DEPARTMENT: PARKS AND RECREATION****DATE: 12/15/2010****INFRASTRUCTURE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	Requested	Recommended
1. Provide funding for the Exchange Park Center which is scheduled to be opened in 2011. Addition of 1 Recreation Center Director, 1 Recreation Center Leaders, 1 Custodian and 19 Temporary Employees (15 Recreation Assistants and 4 Recreation Interns). Includes salaries, benefits and supplies needed for the new facility for 12 months funding. Recommended.	\$189,269	\$189,269

Total Program Modifications

Requested	Recommended
\$189,269	\$189,269

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$13,339,056	\$10,993,112	\$12,008,032	\$10,718,682	\$11,074,070	\$10,534,270	\$8,972,468
Purchased/Contracted Services	3,496,042	3,772,514	4,259,289	3,789,819	3,113,642	3,361,142	2,237,461
Supplies	1,970,314	2,474,541	2,171,786	2,431,790	1,222,954	1,644,324	1,381,471
Capital Outlays	52,802	24,617	27,224	16,796	0	5,300	5,300
Interfund/ Interdeptmental Charges	3,221,890	3,141,813	1,187,718	1,141,490	1,166,493	2,029,887	960,410
Other Costs	455,833	373,941	641,621	460,875	350,600	350,500	350,500
Other Financing Uses	0	0	18,987	18,987	18,987	0	0
TOTAL	\$22,535,938	\$20,780,537	\$20,314,657	\$18,578,439	\$16,946,746	\$17,925,423	\$13,907,610

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DIRECTOR, PUBLIC WORKS****DATE: 12/15/2010****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Public Works Director is charged with providing leadership and oversight to the four divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation and Transportation. The Public Works Director provides direct communication to the Administration, and when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an ongoing responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure. This department is assigned to the Planning & Public Works Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Maintained the county fleet at a 95% availability.

Began construction on a new fleet shop.

Continued design and construction of transportation improvement projects.

Continued to repair, replace and upgrade aging and failed stormwater infrastructure throughout the County.

Continued to maximize resurfacing activities within the financial constraints of the budget and available LARP funds.

Completed the construction of the new Central Transfer Station for Sanitation.

MAJOR GOALS 2011

Continue to provide the best quality service on limited budgets and with reduced numbers of employees.

Continue to focus on providing improved service to the Citizens of the County and customer departments.

Consolidate services among the departments of the Infrastructure Group.

Continue to develop technical and managerial skills and leadership abilities within the staff.

BUDGET SUMMARY BY DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommend 2011	Increase 2011/2010
Public Works/Director	\$509,864	\$516,356	\$511,156	\$308,132	\$312,038	\$311,800	1.19%
Total	\$509,864	\$516,356	\$511,156	\$308,132	\$312,038	\$311,800	
Percent Change	6.59%	1.27%	-1.01%	-39.72%	1.27%		1.19%
Actual Expenditures	\$502,870	\$505,355	\$483,043	\$297,922	(estimated)		

BUDGET 2011**FUND: GENERAL****DEPARTMENT: DIRECTOR, PUBLIC WORKS****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	4	4	4	4	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

1 Full time employee accepted the Early Retirement Option; 1 position was abolished. This is a net reduction of 1 position, or 25% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personnel Services Budget for 2011 is \$405,422. This is a 19% decrease below the 2009 Adopted Budget for Personnel Services. No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget Requested	2011 Budget Recommended
Personal Services and Benefits	\$500,312	\$499,774	\$500,535	\$474,757	\$401,855	\$405,442	\$405,442
Purchased/Contracted Services	11,574	380	7,750	5,520	7,452	7,388	7,296
Supplies	3,270	3,195	735	1,075	576	526	380
Interdepartment/Interfund Charges	1,200	2,006	2,136	1,692	(101,751)	(101,318)	(101,318)
TOTAL	\$516,356	\$505,355	\$511,156	\$483,043	\$308,132	\$312,038	\$311,800

BUDGET 2011**FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/15/2010****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

Public Works - Fleet Management is comprised of seven organizational divisions: (1) Administrative Division - responsible for personnel and accounting functions for the department; (2) Car & Pickup Division - responsible for maintaining all cars and trucks (up to 13,000 lbs. GVW); (3) Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop which provides repairs for accident related damage; (4) Sanitation Division - responsible for maintaining all trucks belonging to the Sanitation Department that are in excess of 13,000 lbs.; (5) Field Operations Division - responsible for maintaining all trucks in excess of 13,000 lbs. (other than Sanitation), including on-site repairs and lubrication for vehicles in the field, as well as wrecker service; (6) Fire/Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; (7) Services Division - includes the Tire Shop, which is responsible for servicing all requests for tire replacement/repair, the Lubrication Section (which performs preventive maintenance lubrication), and maintenance for fueling facilities.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Maintained 95% in service and preventive maintenance rate.

Maintained high standards of maintenance and repairs for an aging fleet without vehicle replacements and reductions in the number of staff.

Completion of the renovation and relocation of Fleet Management's Automotive Shop.

Successfully completed the county auction.

MAJOR GOALS 2011

To maintain and exceed 95% in service rate and preventive maintenance (PM) completion rate.

To implement a preventive maintenance process based on consumption and hours.

To improve the operation of the parts room.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change 2011/2010
Vehicles Added to the								
Fleet	35	87	120	6	19	216.67%	41	115.79%
Fleet Size	3,293	3,565	3,745	3,522	3,309	-6.05%	3,350	1.24%
Miles Traveled (Millions)	30	31	33	34	37	8.82%	37	0.00%
Repair Orders Completed	36,500	38,042	39,900	36,301	41,852	15.29%	41,852	0.00%

BUDGET 2011**FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Vehicle Maintenance	\$31,360,639	\$31,603,230	\$34,285,845	\$30,135,393	\$29,213,563	\$30,721,806	\$29,760,000	1.87%
Purchasing	216	0	0	0	0	0	0	0.00%
Total	\$31,360,855	\$31,603,230	\$34,285,845	\$30,135,393	\$29,213,563	\$30,721,806	\$29,760,000	1.87%
Percent Change	13.96%	0.77%	8.49%	-12.11%	-3.06%	5.16%	1.87%	
Actual Expenditures	\$32,167,233	\$28,466,761	\$36,592,305	\$28,804,396	\$28,897,771 (Estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	176	177	177	177	159	159	159	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement option Information:**

28 Full-time employees accepted the Early Retirement option; 18 Full-time positions were abolished. This is a net reduction of 18 positions or 10% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$8,636,444. This is a 3% decrease below the 2009 Adopted Budget for Personal Services.

\$569,688 has been deducted as salary savings; this is the equivalent of 12 full-time positions.

The recommendation for Gasoline and Diesel Fuel appropriations is based on estimated per gallon costs derived from Federal Government projections of 2011 costs as a percent increase over 2010 costs. The budgeted quantities are based on projected 2010 gallons consumed, with a 5% reduction. This will require enforcement of austerity measures.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

BUDGET 2011**FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/15/2010****INFRASTRUCTURE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$8,792,863	\$8,604,337	\$8,922,200	\$8,818,566	\$8,158,670	\$9,206,132	\$8,636,444
Purchased/Contracted Services	4,479,217	4,596,463	4,678,019	3,443,362	3,545,616	3,490,618	3,474,318
Supplies	19,984,546	22,248,064	16,056,145	15,894,070	15,368,326	17,060,082	16,680,064
Capital Outlays	9,165	3,973	29,783	20,522	11,500	19,300	19,300
Interdepartmental/Interfund Charges	400,054	413,706	102,839	121,532	89,461	432,174	436,374
Other Costs	620,000	725,762	346,407	506,344	2,039,990	513,500	513,500
TOTAL	\$34,285,845	\$36,592,305	\$30,135,393	\$28,804,396	\$29,213,563	\$30,721,806	\$29,760,000

BUDGET 2011

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE

DATE: 12/15/2010
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of DeKalb and the motoring public. Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. This department is assigned to the infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Paved 42 miles of County Roads.

Constructed 3,600 linear feet of new sidewalk.

Completed construction of 950 drainage structures.

Continued implementation of the Stormwater Utility User Fee with a collection rate of 98% (\$16 million).

MAJOR GOALS 2011

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2011.

To meet 2011 goals and targets and implement new Oracle Based EAM System for projects.

To continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Rds. Resurfaced (miles)	22	22	22	22	0.00%	22	0.00%
Patching by County (Tons)	35,600	35,000	35,000	35,000	0.00%	30,000	-14.29%
Citizens Drainage Projects (Tons)	2,121	4,600	5,000	5,000	0.00%	6,000	20.00%

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administration	\$653,125	722,892	623,560	419,847	260,549	\$440,427	\$387,694	48.80%
Maintenance	\$3,122,179	2,794,931	2,837,866	2,453,390	1,256,543	1,428,938	1,122,661	-10.65%
Road Maintenance	\$14,308,444	12,794,845	11,504,691	10,212,122	7,076,569	8,142,724	4,826,627	-31.79%
Support Services	\$3,044,374	3,009,072	2,933,184	1,478,870	2,671,751	2,625,491	2,000,290	-25.13%
Drainage Maintenance	\$262,488	(33,127)	64,464	73,612	(502,209)	(464,179)	(553,104)	10.13%
Storm Water Management	\$65,323	29,289	17,198	32,973	(127,359)	42,524	(188,744)	48.20%
Speed Humps	\$230,510	248,071	261,084	249,527	220,207	206,333	189,454	-13.97%
Traffic Operations	\$884,496	887,980	967,644	946,946	942,348	986,564	951,404	0.96%
Signals	\$3,201,658	3,297,964	3,637,759	3,439,374	2,996,385	3,133,818	2,858,863	-4.59%
Signs & Paint	\$2,054,811	2,115,766	2,570,950	2,445,590	1,591,720	1,512,834	1,387,157	-12.85%
Total	\$27,827,409	\$25,867,683	\$25,418,400	\$21,752,251	\$16,386,504	\$18,055,474	\$12,982,302	-20.77%

Percent Change	6.50%	-7.58%	-1.74%	-14.42%	-24.67%	10.19%	-20.77%
----------------	-------	--------	--------	---------	---------	--------	---------

Actual Expenditures	\$26,588,700	\$24,754,146	\$23,129,059	\$22,045,097	\$16,248,710	(estimated)
---------------------	--------------	--------------	--------------	--------------	--------------	-------------

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	378	378	378	377	289	289	192	-33.56%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

44 Full-time employees accepted the Early Retirement Option; 84 full-time positions were abolished. This is a net reduction of 88 positions or 50% when compared to the authorized positions in 2009.

This budget includes a \$1,184,000 credit from Watershed and \$500,000 from Sanitation for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$10,209,621. This is a 43% decrease below the 2009 Adopted Budget for Personal Services.

No salary savings have been deducted from this budget.

This budget includes the transfer of 97 positions from the Drainage Maintenance and Storm Water Management cost centers to the Stormwater Fund.

The Stormwater Utility Fund will reimburse Public Works - Roads and Drainage a total of \$3,035,998 in interfund credits, for primarily administering and managing stormwater related projects.

The recommended budget reflects the transfer of the Drainage Maintenance, Stormwater Management Cost Center to the Stormwater Utility Fund.

This transfer includes 97 positions and associated costs in the amount of \$7,297,961.

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE****DATE: 12/15/2010**
INFRASTRUCTURE GROUP**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$18,867,923	\$17,726,014	\$17,774,790	\$18,249,749	\$16,698,672	\$16,505,317	\$10,209,621
Purchased/Contracted Services	1,590,409	803,655	1,125,076	967,800	724,046	607,231	252,624
Supplies	9,699,475	8,436,239	9,500,460	8,946,353	6,829,437	6,218,351	5,830,870
Capital Outlays	31,477	7,883	32,370	12,667	26,704	27,654	0
Interfund/Interdepartmental Charges	(4,770,884)	(3,844,732)	(6,712,805)	(6,131,472)	(7,892,355)	(5,303,079)	(3,310,813)
Depreciation	0	0	32,360	0	0	0	0
TOTAL	\$25,418,400	\$23,129,059	\$21,752,251	\$22,045,097	\$16,386,504	\$18,055,474	\$12,982,302

BUDGET 2011

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/15/2010

INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Residential Collection Division provides twice-a-week curb-side collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week curbside collection of yard waste and and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

MAJOR ACCOMPLISHMENTS 2010

Increased subscription recycling to more than 30,000. Received LEED certification from the Green Building Council and Gold Award from the Solid Waste Association of North America for the Central Transfer Station and Sanitation Headquarter Buildings. Purchased the Western Half of Ward Lake and began the Landfill Gas to Renewable Natural Gas Project, sponsored by the U.S. Department of Energy. Implemented the County Building Recycling Program for all DeKalb County Buildings and Operations.

MAJOR GOALS 2011

To Procure and Develop the LFG to RNG Facility at the Seminole Road Landfill and 2 fueling stations.

To Procure and Develop Phase 3 Unit 3 disposal cell and the associated mining permit for the necessary dirt material.

To Adjust and reorganize objectives to match the authorized service delivery of employee base and revenue.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Residences Served	172,700	158,500	158,597	158,597	0%	159,000	0%
Seminole Landfill (Tons)	579,414	596,396	605,000	610,000	1%	615,000	1%

BUDGET 2011**FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Revenue Coll.	\$231,517	\$224,849	\$227,427	\$243,889	\$245,831	\$246,080	\$246,080	0.10%
Administration	26,305,700	25,950,132	26,337,764	22,129,013	26,422,002	16,335,361	20,441,752	-22.63%
Processing	9,337,125	9,447,538	10,240,706	8,862,340	8,702,832	10,464,321	10,426,721	19.81%
Residential Coll.	16,875,908	17,362,876	17,994,008	15,809,848	16,479,423	17,452,831	17,419,096	5.70%
Special Collections	8,271,482	9,464,520	10,017,467	8,517,906	9,349,222	10,403,370	10,351,870	10.72%
Commercial Support	5,133,397	6,452,909	5,808,487	5,392,477	5,702,949	5,988,905	5,988,905	5.01%
Commercial Collections	1,543,412	1,307,026	1,453,190	943,991	842,636	0	0	-100.00%
Landfill	5,106,898	5,764,374	6,779,358	6,219,184	6,542,490	8,532,201	8,531,201	30.40%
Mowing	1,608,211	2,004,260	2,139,934	1,851,621	2,008,781	1,990,630	1,984,530	-1.21%
Total	\$74,413,650	\$77,978,484	\$80,998,341	\$69,970,269	\$76,296,166	\$71,413,699	\$75,390,155	-1.19%
Percent Change	5.99%	4.79%	3.87%	-13.62%	9.04%	-6.40%	-1.19%	
Actual Expenditures	\$68,786,178	\$72,277,458	\$75,433,425	\$60,097,049	\$66,842,204	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	715	728	743	742	699	699	699	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

33 Full-time employees accepted the Early Retirement Option; 10 Full-time positions were abolished. This is a net reduction of 43 positions or 6% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$30,159,419. This is a 4% increase above the 2009 Adopted Budget for Personal Services.

No salary savings have been deducted.

This recommended budget includes a contribution to the Sanitation CIP of \$3,800,000.

This budget includes a charge of \$500,000 from Roads and Drainage for wear and tear on county roads by the Sanitation vehicles.

BUDGET 2011**FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 12/15/2010****INFRASTRUCTURE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$30,274,849	\$28,331,907	\$29,092,312	\$28,217,203	\$28,778,445	\$30,161,419	\$30,159,419
Purchased/Contracted Services	6,516,478	4,557,654	6,055,940	4,334,646	4,825,606	6,079,588	5,761,077
Supplies	2,665,738	2,284,694	4,028,833	2,714,084	2,825,587	3,037,457	2,981,607
Capital Outlays	27,046	39,555	48,573	46,835	12,000	8,436	0
Interfund/Interdepartmental Charges	22,199,771	22,864,452	16,519,023	15,495,507	20,599,025	23,736,345	24,236,345
Other Costs	3,031,373	1,072,076	5,925,589	988,774	5,608,774	3,990,454	7,851,707
Debt Service	0	0	0	0	0	600,000	600,000
Other Financing Sources	16,283,087	16,283,087	8,300,000	8,300,000	13,646,729	3,800,000	3,800,000
Total	\$80,998,342	\$75,433,425	\$69,970,269	\$60,097,049	\$76,296,166	\$71,413,699	\$75,390,155

BUDGET 2011**FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/15/2010****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Department of Watershed Management is responsible for the management of the Stormwater Program. This department is assigned to the Planning & Public Works Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

BUDGET SUMMARY BY DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010	
Stormwater Administration	\$24,884,955	\$26,264,055	\$24,788,245	\$22,847,629	\$20,215,988	\$19,397,409	-15.10%	
Reserve for Appropriations	736,855	249,989	0	0	0	1,705,467	0.00%	
Total	\$25,621,809	\$26,514,044	\$24,788,245	\$22,847,629	\$20,215,988	\$21,102,876	-7.64%	
Percent Change	18.27%	3.48%	-6.51%	-7.83%	-11.52%	-7.64%		
Actual Expenditures	\$22,499,246	\$28,412,247	\$20,329,718	\$20,125,067 (estimated)				
AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	0	0	0	0	0	0	97	100.00%

BUDGET 2011**FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/15/2010****INFRASTRUCTURE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

This budget includes the transfer of 97 positions from the Drainage Maintenance and Storm Water Management cost centers into the Stormwater Management Operating Fund.

This transfer includes 97 positions and associated costs in the amount of \$7,297,961.

The Stormwater Utility Fund will reimburse Public Works - Roads and Drainage a total of \$3,035,998 in interfund credits, for primarily administering and managing stormwater related projects.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$5,237,119
Purchased/Contracted Services	11,246,072	10,321,279	7,878,719	7,863,628	7,433,550	7,433,550	7,236,700
Supplies	2,772,699	2,523,616	1,903,821	1,948,677	1,809,304	1,809,304	1,770,893
Interdepartment/Interfund Services	9,859,803	10,181,871	10,975,025	10,536,013	10,973,134	10,973,134	5,152,697
Depreciation and Amortization	0	0	0	0	0	0	0
Other Costs	249,989	0	3,393,180	0	2,631,641	0	1,705,467
Other Financing Uses	2,385,481	2,385,481	637,500	2,981,400	0	0	0
Capital Outlays	0	3,000,000	928,619	(3,000,000)	0	0	0
TOTAL	\$26,514,044	\$28,412,247	\$24,788,245	\$20,329,718	\$22,847,629	\$20,215,988	\$21,102,876

BUDGET 2011

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 12/15/2010
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. The Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. This department is assigned to the infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Completed the bidding process for three multi-use trail projects, three streetscape projects and two signal corridor upgrade projects.

Completed the acquisition of thirty seven land parcels.

Converted fifty five intersections to LED (light-emitting diode) lights.

MAJOR GOALS 2011

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.

To improve the safety and efficiency of existing Transportation infrastructure.

To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Miles of Sidewalks							
Constructed (miles)	20	5	3	1	-66.67%	14	1300.00%
Traffic Counts	450	400	250	200	-20.00%	200	0.00%
Land Acquisitions Condemnations	12	2	7	5	-28.57%	3	-40.00%

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS-TRANSPORTATION****DATE: 12/15/2010**
INFRASTRUCTURE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Administrative Services	\$633,002	\$914,645	\$831,382	\$791,661	\$435,448	\$411,314	\$349,198	-19.81%
HOST Project	56,918	0	0	0	0	0	0	0.00%
Engineering Operations	103,772	35,990	280	688,915	687,565	1,050,000	692,500	0.72%
Design & Survey	550,512	566,885	594,118	727,654	627,538	635,666	616,334	-1.79%
Construction Management	921,103	1,000,949	972,745	938,338	618,472	570,519	471,135	-23.82%
Land Acquisition	334,532	300,621	374,007	371,699	309,412	195,302	193,486	-37.47%
Traffic Planning	856,718	902,962	1,022,965	904,106	890,592	904,793	876,110	-1.63%
Traffic Calming	463,581	401,562	373,339	275,522	68,217	101,468	-8,153	-111.95%
Traffic Lights	6,685	60	60	60	0	0	0	0.00%
Traffic Signals	61,824	35,382	2,511	-837	4,096	0	0	-100.00%
Signs & Paint	7,511	35,965	8,864	-727	0	0	0	0.00%
Total	\$3,996,158	\$4,195,021	\$4,180,272	\$4,696,390	\$3,641,340	\$3,869,062	\$3,190,610	-12.38%
Percent Change	-17.24%	4.98%	-0.35%	12.35%	-22.47%	6.25%	-12.38%	
Actual Expenditures	\$3,814,651	\$4,023,383	\$4,114,793	\$3,176,082	\$3,481,977 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	52	51	51	51	36	36	33	-8.33%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

11 Full-time employees accepted the Early Retirement Option; 15 full-time positions were abolished. This is a net reduction of 15 positions or 29%, when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$2,265,399. This is a 32% decrease below the 2009 Adopted Budget for Personal Services.

This budget includes the transfer of 3 positions and related costs totaling \$206,333 from the Traffic Calming cost center to the Speed Hump Fund.

The funding for electricity is recommended at \$540,000 based on expenditure trends.

No salary savings have been deducted from this budget.

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS-TRANSPORTATION****DATE: 12/15/2010**
INFRASTRUCTURE GROUP**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2011 Requested	2011 Recommended
Personal Services and Benefits	\$3,130,791	\$3,052,637	\$3,338,058	\$3,237,044	\$3,320,952	\$2,533,172	\$2,265,399
Purchased/Contracted Services	\$507,838	469,823	575,400	611,738	650,612	517,410	314,344
Supplies	\$102,067	82,815	48,787	53,038	603,432	896,820	557,550
Capital Outlays	\$50,485	11,540	5,756	4,802	3,507	0	0
Interfund/Interdepartmental Charges	\$403,840	406,568	212,272	208,172	114,592	(78,340)	53,317
Other Costs	\$0	0	0	0	3,295	0	0
TOTAL	\$4,195,021	\$4,023,383	\$4,180,272	\$4,114,793	\$4,696,390	\$3,869,062	\$3,190,610

BUDGET 2011

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 12/15/2010

INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

This department is assigned to the Infrastructure Group, under the direction of the deputy Chief Operating Officer for Infrastructure.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to ensure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program is cancelled.

MAJOR ACCOMPLISHMENTS 2010

Over 350 patrons participated in the Tucker Recreation Center's gymnastic annual Valentine program.

Served over 125,543 swimmers throughout the summer at all pool locations.

Over 1,500 swimmers competed in the competitive swim league and 71 swimmers participated in the July 30th and 31st State Swim Meet in Carrolton, Georgia.

Served 1,431 patrons on weekly basis for a nine-week program at Camp Superstars which began in June.

Held a musical finale' on July 29 at the Porter Sanford Performing Arts Center.

Hosted on February 27, 2010, at Gresham for 12 & Under Boys/Girls and 17 and Under the 6th District GRPA Tournament.

MAJOR GOALS 2011

To ensure the highest level of maintenance, safety, and security throughout the park system.

To provide diverse programs and services at an optimal level for citizens of all ages.

To maximize resources by fostering collaborations and strategic alliances and partnerships.

REVENUE SUMMARY	2006	2007	2008	2009	2010	%Change	2011	%Change
Recreation Program Fees	\$1,814,032	\$1,777,162	\$2,164,623	\$1,217,248	\$1,229,016	0.97%	\$980,000	-20.26%
Fund Balance Forward	132,214	108,456	(362,221)	(644,027)	(503,425)	-21.83%	(140,145)	-72.16%
Total	\$1,946,246	\$1,885,618	\$1,802,402	\$573,221	\$725,591	26.58%	\$839,855	15.75%

BUDGET 2011**FUND: RECREATION****DEPARTMENT: RECREATION FUND****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Recreation Activities	\$1,946,246	\$1,885,618	\$1,802,402	\$573,221	\$725,591	\$998,201	\$839,855	15.75%
Total	\$1,946,246	\$1,885,618	\$1,802,402	\$573,221	\$725,591	\$998,201	\$839,855	15.75%
	0.00%	-3.12%	-4.41%	-68.20%	26.58%	37.57%	15.75%	
Actual Expenditures	\$1,731,398	\$1,755,926	\$1,706,647	\$654,387	\$809,597	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Program revenues will have to be increased in order to eliminate the negative fund balance in this fund.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,015,741	\$1,229,018	\$485,003	\$479,316	\$698,766	\$758,201	\$790,022
Purchased/Contracted Services	393,404	212,177	56,500	76,598	20,480	100,000	10,000
Supplies	393,257	265,452	29,818	97,553	6,345	140,000	39,833
Capital Outlays	0	0		0	0	0	0
Other Costs	0	0	1,900	921	0	0	0
Interfund/Interdepartmental	0	0	0	0	0	0	0
Total	\$1,802,402	\$1,706,647	\$573,221	\$654,387	\$725,591	\$998,201	\$839,855

BUDGET 2011
FUND: SPEED HUMPS
DEPARTMENT: SPEED HUMPS

DATE: 12/15/2010
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Speed Humps Installed	50	50	141	90	182.00%	100	11.11%
Total Traffic Calming Districts	18	18	23	15	27.78%	20	33.33%

REVENUE SUMMARY	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Interest	\$51,107	\$29,357	\$9,837	\$2,059	-79.07%	\$3,000	45.70%
Assessments	238,453	250,397	245,013	119,653	-51.16%	250,397	109.27%
Fund Balance Jan. 1	911,850	1,188,928	1,460,291	1,537,954	5.32%	1,487,620	-3.27%
Total Revenue	\$1,201,410	\$1,468,682	\$1,715,141	\$1,659,667	-3.23%	\$1,741,017	4.90%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Speed Hump Fund	\$790,329	\$1,061,850	\$1,358,928	\$1,746,292	\$1,798,351	\$1,735,619	\$1,741,017	-3.19%
Total Fund	\$790,329	\$1,061,850	\$1,358,928	\$1,746,292	\$1,798,351	\$1,735,619	\$1,741,017	-3.19%

Percent Change 35.59% 34.36% 27.98% 28.51% 2.98% -0.61%

Actual Expenditures \$18,983 \$12,486 \$15,393 \$180,590 \$232,905 (estimated)

Fund Balance Dec. 31 \$911,850 \$1,188,928 \$1,460,292 \$1,487,620 (estimated)

AUTHORIZED POSITIONS	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	0	0	0	0	0	3	100.00%

BUDGET 2011
FUND: SPEED HUMPS
DEPARTMENT: SPEED HUMPS

DATE: 12/15/2010
INFRASTRUCTURE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes the transfer of three positions from the Transportation Department, Traffic Calming cost center into the Speed Hump Fund.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$215,228
Purchased / Contracted Services	0	0	0	0	0	0	61,425
Supplies	27,048	11,793	30,447	17,075	138,729	168,729	171,754
Capital Outlays	0	0	30,000	13,515	30,000	0	0
Interfund/ Interdepartmental	0	0	0	0	150,000	150,000	15,515
Reserve for Appropriation	1,331,880	3,600	1,535,845	0	1,479,622	1,416,890	1,277,095
TOTAL	\$1,358,928	\$15,393	\$1,746,292	\$180,590	\$1,798,351	\$1,735,619	\$1,741,017

BUDGET 2011**FUND: STREET LIGHTS****DEPARTMENT: STREET LIGHTS****DATE: 12/15/2010**
INFRASTRUCTURE GROUP**PROGRAM DESCRIPTION**

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes.

This department is assigned to the Planning & Public Works Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Total Number of Street Lights Installed	718	635	650	700	2.36%	750	15.38%

REVENUE SUMMARY	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Interest on Investments	-\$5,989	(\$19,019)	(\$4,829)	(\$449)	975.53%	(\$500)	-89.65%
HOST	0	0	0	0	0.00%	0	0.00%
Assessments	4,019,104	4,107,666	4,903,005	3,089,957	58.68%	4,533,264	-7.54%
Fund Balance	(851,969)	82,009	(314,916)	902,787	-134.88%	285,508	-190.66%
Fund Balance Reserve for Approp.	427	0	49,658	0	0.00%	0	0.00%
Total Revenue	\$3,161,573	\$4,170,656	\$4,632,918	\$3,992,295	16.05%	\$4,818,272	4.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Street Light Fund	\$3,305,964	\$4,342,009	\$4,996,355	\$5,436,051	\$4,183,312	\$4,818,272	-11.36%
Total Fund	\$3,305,964	\$4,342,009	\$4,996,355	\$5,436,051	\$4,183,312	\$4,818,272	-11.36%
Percent Change	0.33%	31.34%	15.07%	8.80%	-16.27%	-11.36%	
Actual Expenditures	\$3,079,565	\$4,485,571	\$3,750,533	\$3,712,276 (estimated)			

BUDGET 2011**FUND: STREET LIGHTS****DEPARTMENT: STREET LIGHTS****DATE: 12/15/2010**
INFRASTRUCTURE GROUP

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

0 Full time employees accepted the Early Retirement Option; 0 full time positions were approved for refill. This is a net reduction of 0 positions, or 0% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 personnel services budget is \$106,996. This is a 2% increase above the 2009 Adopted Budget for Personnel Services.

DEPARTMENTAL REQUEST and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$91,875	\$96,473	\$105,266	\$98,005	\$100,803	\$106,996	\$106,996
Purchased/Contracted Services	152,135	137,441	49,658	25,385	49,658	49,658	49,658
Supplies	3,222,787	4,026,658	4,026,658	3,627,143	4,026,658	4,026,658	2,661,618
Capital Outlays	0	0	0	0	0	0	0
Other Costs	650,212	0	814,773	0	1,258,932	0	2,000,000
Other Financing Uses	225,000	225,000	0	0	0	0	0
TOTAL	\$4,342,009	\$4,485,571	\$4,996,355	\$3,750,533	\$5,436,051	\$4,183,312	\$4,818,272

BUDGET 2011

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/15/2010

INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change 2011/2010
Vehicles in Fleet	3,565	3,745	3,511	3,309	-5.75%	3,309	0.00%
Vehicles Replaced	428	448	178	131	-26.40%	446	240.46%
Vehicles Added	54	120	6	19	216.67%	0	-100.00%

IMPORTANT CURRENT ISSUES

Beginning in 1997 the County utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases. However, in 2008 the Director of Finance directed that no new vehicle purchases will be financed in this manner. Lease purchase financing for Fiscal Year 2011 is currently under advisement.

The 2008 Budget included the impact of a loan of \$2,500,000 to the CIP Fund to fund the build-out of the Car & Pickup Facility. The loan is to be paid back to the Vehicle Replacement Fund, plus 5% interest, over a period of three (3) years. During 2008, the Board of Commissioners approved an addition of up to \$1,000,000 to the initial loan to address increased costs made evident as preliminary engineering plans were developed. This addition will also be paid back to the Fund, plus 5% interest, over three (3) years. The 2009 Budget recommendation anticipated \$1,332,524 in payment of Year 2 of the initial loan and Year 1 of the additional loan. The 2010 Budget Recommendation includes the impact of Year 3 of the original \$2.5 million loan and Year 2 of the \$1 million additional loan. Again in 2010, \$1,332,524 is anticipated for these repayments. This amount is part of the Vehicle Replacement charge for using departments. The 2011 Budget Recommendation includes the impact of final year of the \$1 million additional loan in the amount of \$350,000.

The 2009 Budget suspended both the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. This was in response to general budget difficulties and a need to reevaluate replacement criteria. However, certain departments were charged in the vehicle replacement charge account for amounts related to the Car & Pickup Facility loan repayment (\$1,332,524) and to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$642,121). The annual Helicopter Replacement charge of \$600,000 to the Police Department also continued.

BUDGET 2011

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/15/2010

INFRASTRUCTURE GROUP

IMPORTANT CURRENT ISSUES (cont.)

The 2010 Budget recommendation continued a partial suspension in the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. Replacement charges and regular vehicle replacements resumed in the Enterprise Funds (Watershed Management, Sanitation, and Airport). A limited number of Public Safety vehicles (30 in Police and 22 in Fire & Rescue) were scheduled to be replaced, but the only vehicle replacement charges in funds except Enterprise Funds were the charges related to the Car & Pickup Facility loan repayment (\$1,332,524), an amount to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$260,509), and a charge to Fire and Rescue to catch up the recovery amounts for upgraded ambulances. The annual Helicopter Replacement charge of \$600,000 to the Police Department also continued.

The 2011 Budget recommendation continues the full restoration of the vehicle replacement program for Enterprise Funds while continuing a partial participation for Tax Funds departments. High-priority vehicles in the Tax Funds will be replaced; all replaced vehicles will be financed by lease-purchase, except the vehicles with a 2-year estimated life, which will be purchased with cash. The lease-purchase financing will be paid by the Vehicle Replacement Fund and the departments' recovery charges for those vehicles will be deferred until 2012.

The 2011 Budget recommendation includes an appropriation in Capital Outlays of \$2,825,000 received as an insurance settlement in 2010 for a wrecked Police helicopter. The helicopter replacement charge is discontinued for 2011, as insurance proceeds are considered sufficient to replace one helicopter and overhaul the second.

The Board of Commissioners has periodically transferred funds from the Vehicle Fund Reserves to the General Fund. Below is a history of those transfers:

1993 - \$5,000,000, of which \$2,500,000 was repaid and \$2,500,000 remains outstanding.

2000 - \$1,443,841.

2010 - \$3,591,128 (\$2,245,146 at Adoption and \$1,345,982 in October).

This is a total of \$7,534,969 in transfers.

The 2011 Budget recommendation includes a transfer of \$3,500,000 to the General Fund to recognize the deferral of ambulance replacements made possible by a restructuring of how ambulance services are provided.

The 2010 surplus auction netted \$1,567,174 to the Vehicle Replacement Fund. \$300,000 is anticipated for 2011.

BUDGET 2011**FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Replacement	\$56,003,010	\$53,400,628	\$57,838,935	\$42,076,729	\$30,395,149	\$35,473,695	\$25,825,774	-15.03%
Additions	6,242,591	6,997,684	4,220,340	124,985	1,270,790	0	198,000	-84.42%
Total	\$62,245,601	\$60,398,311	\$62,059,275	\$42,201,714	\$31,665,939	\$35,473,695	\$26,023,774	-17.82%
Percent Change	-2.12%	-2.97%	2.75%	-32.00%	-24.97%	12.02%	-17.82%	
Actual Expenditures	\$39,491,945	\$36,918,649	\$46,848,052	\$24,411,484	\$22,147,870 (Estimated)			

MAJOR CHANGES IN 2011 RECOMMENDED BUDGET:

-- The replacement of 249 vehicles at the budgeted cost of	\$14,993,800
-- The addition of 11 vehicles to the fleet are recommended at a cost of	\$198,000
-- The lease-purchase replacement of 109 vehicles at the budgeted first-year cost of	\$729,421

INFORMATION RELATIVE TO REQUESTED BUDGET

Under standard operating conditions, replacement charges are calculated for each individual unit. However, see the note above regarding the partial suspension of this charge in 2010 and 2011. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). In the 2011 budget funds are budgeted for lease purchase payments as follows:

Lease purchase payments:	\$759,743
Vehicles in program:	127
Remaining Principal Amount:	\$5,440,044

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$11,514,446
Departmental Replacement Charges	13,402,982
Proceeds from sale of surplus vehicles	300,000
Loan repayment	350,000
Master Lease payments	228,346
Investment Income	30,000
Contribution for Additions	198,000
TOTAL RECOMMENDED BUDGET	\$26,023,774

BUDGET 2011**FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/15/2010****INFRASTRUCTURE GROUP****FUTURE CONSIDERATIONS**

Management of the Vehicle Fund will continue to be challenged by the impact of transfers to the General Fund and by the impact of revenue shortfalls in the Tax Funds.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

B. Equipment**Replacements**

	Requested	Recommended	Units
Sedans/SUV/Vans & Pickups	\$8,867,500	\$6,236,500	254
Heavy Equipment	3,150,000	3,015,000	20
Heavy Trucks	14,272,000	10,724,000	45
Portable Equipment	1,312,300	1,113,100	39
TOTAL	\$27,601,800	\$21,088,600	358

Vehicles to be financed by lease-purchase (incl. above)	\$6,094,800	109
---	-------------	-----

Additional

There are no additions to the fleet recommended.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$183,072	\$6,185	\$6,185	\$24,272	\$0	\$0	\$0
Supplies	0	1,302	0	0	0	0	0
Capital Outlays	41,938,851	42,538,728	22,711,383	23,591,411	12,727,004	28,186,800	18,016,800
Interfund / Interdepartmental Charges	1,223,173	801,838	503,992	495,801	739,716	62,522	791,943
Other Costs	15,214,179	0	18,680,154	0	8,482,198	7,224,373	3,715,031
Other Financing Uses	3,500,000	3,500,000	300,000	300,000	9,717,021	0	3,500,000
TOTAL	\$62,059,275	\$46,848,052	\$42,201,714	\$24,411,484	\$31,665,939	\$35,473,695	\$26,023,774

BUDGET 2011

FUND: WATER AND SEWER OPERATING

DEPARTMENT: WATERSHED MANAGEMENT

DATE: 12/15/2010

INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The authorized positions assigned to the Department of Watershed Management, plus the positions funded by the department and assigned to Finance's Revenue Collections Division, together support the directives of the department to: (1) treat and pump potable water to the 660,000 customers in DeKalb County, as well as portions of Rockdale, Clayton and Henry Counties, through the 2,450 miles of water distribution pipes installed and maintained by the department; (2) collect and treat wastewater from DeKalb County, as well as portions of Gwinnett, Clayton, Rockdale and Henry Counties, through the 2,200 miles of the sewer collection system and 60 pumping stations operated and maintained by the department; (3) and comply with all Federal and State mandates for drinking water production, wastewater treatment, and biosolids management.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2010

Completed the third year of a four-year rate adjustment (2008 - 2011) to meet the operational and maintenance needs of water and wastewater system and support major capital investment.

Completed construction on the Chattahoochee River water supply intake, pump station in 2009 and expects completion of the transmission line in 2011.

Continued major programs for identification and reduction of infiltration and inflow to the County's collection system, and for comprehensive inventory of collection system for preventive maintenance.

MAJOR GOALS 2011

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

To operate modernized infrastructure supporting distribution and collections systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

To provide efficient and quality service to all inhabitants of DeKalb while maintaining the lowest possible costs to our customers.

To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Complaints per year per 10,000 Customers	634	848	999	999	0%	935	-6%
Percent unbilled or unaccounted-for Water	17.9%	17.9%	22.1%	22.1%	0%	18.8%	-15%
Water Main Failures per 1,000 miles of water main	178	332	325	284	-13%	336	18%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	0%	100%	0%

BUDGET 2011**FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATERSHED MANAGEMENT****DATE: 12/15/2010****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Director's Office	\$3,777,753	\$6,135,794	\$4,570,041	\$5,434,886	\$5,796,017	\$6,002,523	\$4,374,351	-24.53%
Administration	7,739,874	8,974,121	10,662,460	11,441,041	11,380,592	13,622,380	14,557,731	27.92%
Data Management	4,194,206	3,627,278	3,536,236	3,150,708	2,671,699	2,844,092	2,778,478	4.00%
Filtration and Treatment	39,969,332	50,511,623	54,612,074	66,170,371	46,156,203	48,751,496	47,873,126	3.72%
Construction and Maint.	35,837,250	37,652,849	40,186,537	30,482,181	36,418,205	39,736,458	36,356,337	-0.17%
Capitalization	(5,680,000)	(5,765,000)	(5,752,998)	(5,584,577)	(5,863,806)	(2,823,671)	(2,823,671)	-51.85%
Sub-Total W&S Ops	\$85,838,415	\$101,136,665	\$107,814,350	\$111,094,610	\$96,558,910	\$108,133,278	\$103,116,352	6.79%
Transfers and Reserves	60,611,810	45,407,633	52,951,633	52,543,309	86,178,360	89,767,326	93,412,666	8.39%
Revenue and Collections	6,569,156	7,398,412	5,561,428	5,388,803	5,376,989	6,972,193	6,972,193	29.67%
Total Fund	\$153,019,381	\$153,942,708	\$166,327,411	\$169,026,722	\$188,114,259	\$204,872,797	\$203,501,211	8.18%

Percent Change	1.35%	0.60%	8.05%	1.62%	11.29%	8.91%	8.18%
----------------	-------	-------	-------	-------	--------	-------	-------

Actual Expenditures	147,870,605	149,040,234	152,031,749	169,163,556	177,618,952	(estimated)
---------------------	-------------	-------------	-------------	-------------	-------------	-------------

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
DWM (FT)	736	729	771	771	686	706	698	1.75%
Finance (FT/PT)	122	115	94	94	92	100	100	8.70%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

41 Full time employees accepted the Early Retirement Option; 57 Full time positions were abolished. 13 Positions were authorized for refill.

This is a net reduction of 85 positions, or 11% when compared to the authorized positions in 2009.

Fiscal Control Cost Center 08002 personnel services request was listed at \$713,000. However, it may appear to be an omission which was adjusted for a recommended personnel services amount of \$1,703,201, this value is based upon the salary forecast for the cost center.

This budget includes a \$250,000 appropriation to conduct a comprehensive study of the proper organizational structure for the integration of Finance Revenue Collections with the Department of Watershed Management.

BUDGET 2011

FUND: WATER AND SEWER OPERATING

DEPARTMENT: WATERSHED MANAGEMENT

DATE: 12/15/2010
INFRASTRUCTURE GROUP

2011 Recommended Personal Services Budget:

The 2011 personnel services budget is \$43,632,747. This is a 7% increase above the 2009 Adopted Budget for Personnel Services.

The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

The Board of Commissioners approved a 16% rate increase per year for four years effective January 1, 2008.

The transfer to the Renewal and Extension Fund (513) is \$47,965,524.

This budget includes a \$1,184,000 credit to Roads and Drainage for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways requiring resurfacing.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

	Requested	Recommended
A. Program Modifications and Recommendations		
Cost Center 08004		
1. Addition of 12 positions: 1 Field Service Representative, 10 Meter Readers, and 1 Administrative Assistant to provide better customer care regarding consumption anomalies within a thirty day window versus the present sixty day. Included in this request are salaries and benefits for 9 months, 11 vehicles (pick-ups) vehicle maintenance and insurance. Recommended.	\$645,739	\$645,739
Cost Center 08004		
2. Integrated customer service billing system which would address inefficiencies in customer service and resource management, and integration with our systems and applications. Recommended.	1,500,000	1,500,000
Cost Center 08042		
3. Addition of 8 positions: 2 Flow Monitoring Technicians Senior and 6 Flow Monitoring Technicians to facilitate the efficient implementation and management of the Flow Monitoring program. These activities are currently being performed by outside contractors at an amount that is potentially one-third to one-half more than bringing this activity in-house. Included in this request are salary and benefits for 9 months, 4 vehicles, vehicle insurance and maintenance, computers, and supplies. Not Recommended.	394,324	0
Cost Center 08037		
4. Addition of 6 vehicles: 1 F250; 1 large vactor truck; 1 F250 flatbed truck; 1 pressure jet truck; 1 small vactor crew cab. Request will provide much needed equipment to implement a proactive spill prevention program and avoid EPD consent orders and to advance the department's CMOM program. Included in this are 6 vehicles, vehicle insurance and maintenance. Not Recommended.	1,021,300	0

BUDGET 2011**FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATERSHED MANAGEMENT****DATE: 12/15/2010****INFRASTRUCTURE GROUP****A. Program Modifications and Recommendations (continued)****Cost Center 08038**

5. Addition of 4 vehicles: 1 Pickup Truck, 1F250 flatbed truck, 1 twenty-ton trailer, trench boxes 8x15, boring machines with tracks, 2 vibratory rollers 30" pads. Included in this are 6 vehicles, vehicle insurance and maintenance.

289,002

0

Not Recommended.**Cost Center 08001**

6. Addition of document management system to provide for archiving of historical and current documents. This is an integrated solution introducing the latest technology into the workflow, document routing, maintenance and retrieval. This would include the design and testing, implementation, training, hardware and support.

500,000

0

Not Recommended.

Total Program Modifications

\$4,350,365

\$2,145,739

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$43,635,800	\$42,012,023	\$40,652,609	\$42,297,375	\$45,851,483	\$43,047,625	\$43,632,747
Purchased/Contracted Services	13,595,913	11,905,946	10,514,366	10,437,825	7,689,477	9,571,223	8,031,007
Supplies	19,839,039	23,515,475	18,911,923	27,985,124	18,408,149	27,510,829	25,205,880
Capital Outlays	1,082,215	185,924	100,060	195,887	226,228	2,249,974	1,578,200
Interfund/Interdepartmental Charges	10,185,554	11,211,355	7,435,555	11,553,919	9,967,956	16,588,651	15,503,542
Other Costs	30,552,630	4,056,035	44,806,465	36,773,230	27,287,190	23,000,677	23,000,677
Other Financing Uses	47,436,260	59,144,991	46,605,745	39,920,196	78,683,776	82,903,818	86,549,158
TOTAL	\$166,327,411	\$152,031,749	\$169,026,722	\$169,163,556	\$188,114,259	\$204,872,797	\$203,501,211

BUDGET 2011**FUND: WATER SEWER SINKING FUND****DEPARTMENT: WATER SEWER SINKING FUND****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003 and 2006 Bonds, 2) paying the fees of paying agents. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Bonds Outstanding As Of January 1	\$568,090,000	\$560,875,000	\$550,235,000	\$538,990,000	-2.04%	\$527,285,000	-2.17%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
W & S Sinking Fund	\$40,200,246	\$43,726,862	\$47,873,313	\$38,927,555	\$38,947,426	\$51,944,559	\$51,944,559	33.37%
Total	\$40,200,246	\$43,726,862	\$47,873,313	\$38,927,555	\$38,947,426	\$51,944,559	\$51,944,559	
Percent Change	0.08%	8.77%	9.48%	-18.69%	0.05%	33.37%	33.37%	
Actual Expenditures	\$34,044,242	\$35,523,256	\$38,666,883	\$38,790,333	\$38,867,759 (estimated)			

BUDGET 2011**FUND: WATER SEWER SINKING FUND****DEPARTMENT: WATER SEWER SINKING FUND****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Sinking Fund obligations in 2011 are:

	Requested	Recommended
Principal 1999 Series	\$1,285,000	\$1,285,000
Principal 2000 Series	3,660,000	3,660,000
Principal 2003 Series A & B	5,300,000	5,300,000
Principal 2006 Series A & B	1,945,000	1,945,000
Interest 1999 Series	59,431	59,431
Interest 2000 Series	192,150	192,150
Interest 2003 Series A & B	8,068,400	8,068,400
Interest 2006 Series A & B	18,323,653	18,323,653
Paying Agent Fees	30,000	30,000
TOTAL	\$38,863,634	\$38,863,634

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Other Costs	\$9,173,427	\$0	\$0	\$0	\$79,666	\$0	\$0
Debt Service	38,699,886	38,666,883	38,927,555	38,790,333	38,867,760	38,863,634	38,863,634
TOTAL	\$47,873,313	\$38,666,883	\$38,927,555	\$38,790,333	\$38,947,426	\$38,863,634	\$38,863,634

Audit

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/15/2010**
PUBLIC SAFETY GROUP**PROGRAM DESCRIPTION**

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

REVENUE SUMMARY	2006	2007	2008	2009	2010	% change	2011	% change
Interest on Investments	\$200,000	\$75,000	\$200,000	\$50,000	\$25,000	-50.00%	\$10,000	-60.00%
Wired User Fees	4,886,879	5,500,000	5,300,000	5,050,000	3,052,500	-39.55%	1,780,000	-41.69%
Wireless User Fees	8,228,654	6,400,000	8,000,000	7,050,000	8,787,500	24.65%	10,300,000	17.21%
Fund Balance	9,896,248	2,104,208	845,688	1,948,366	6,150,560	215.68%	7,918,285	28.74%
Reserve for								
Encumbrances Forward	1,701,891	4,095,555	420,649	921,035	0	-100.00%	0	0.00%
Total	\$24,913,672	\$18,174,763	\$14,766,337	\$15,019,401	\$18,015,560	19.95%	\$20,008,285	11.06%

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/15/2010****PUBLIC SAFETY GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Personal Svcs & Benefits	\$0	\$0	\$0	\$4,437,851	\$8,551,966	\$11,113,456	\$11,113,456	29.95%
Telephone / Data Service	1,000,000	700,000	700,000	1,278,018	920,388	955,479	816,240	-11.32%
CAD / Eqpt Payments	908,000	2,724,804	0	0	0	118,762	1,678,762	0.00%
CAD Consulting	0	0	49,934	106,934	255,165	135,000	135,000	-47.09%
Maintenance	0	0	0	80,150	977,507	322,114	322,114	-67.05%
Training	0	0	0	53,000	87,000	95,000	95,000	9.20%
Other Services	0	0	0	0	146,667	14,050	14,050	-90.42%
E-911 Center Build-out	10,600,000	4,530,555	219,365	0	0	0	0	0.00%
Operating Supplies	0	0	0	194,570	305,129	543,977	438,306	43.65%
Equipment	0	0	0	802,959	157,918	7,784,114	455,271	188.30%
Interfunds	0	0	0	0	239,696	255,490	255,490	6.59%
Reserve for Appropriation	1,041,787	1,383,393	3,978,628	2,574,140	5,389,680	0	3,704,549	-31.27%
Transfer to General Fund	9,097,494	8,156,011	8,967,060	4,620,640	0	0	0	0.00%
Phases 1 and 2 / Cost								
Recovery To Providers	2,266,391	680,000	851,350	871,139	984,444	980,047	980,047	-0.45%
Total	\$24,913,672	\$18,174,763	\$14,766,337	\$15,019,401	\$18,015,560	\$22,317,489	\$20,008,285	11.06%
Percent Change	30.41%	-27.05%	-18.75%	1.71%	19.95%	23.88%	11.06%	
Actual Expenditures	\$21,935,409	\$18,074,548	\$11,476,385	\$10,984,181	\$10,513,225 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	0	0	0	153	151	210	210	39.07%
Part Time	0	0	0	4	4	4	4	0.00%
Total	0	0	0	157	155	214	214	38.06%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

10 Full-time employees accepted the Early Retirement Option; 2 Full-time positions were abolished. This is a net reduction of 2 positions or 1% when compared to the authorized positions in 2009.

BUDGET 2011

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 12/15/2010
PUBLIC SAFETY GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)

2011 Recommended Personal Services Budget:

The 2011 Personal Services budget is \$11,113,456. This is a 150% increase above the 2009 Adopted Budget for Personal Services. (The large percentage is partly due to the transfer of personnel to the E911 Fund at Mid-Year 2009 and partly due to a recommended 39% increase in positions in 2011.)

The user fees for wired and wireless telephones were decreased from \$1.50 to \$1.35 per month in 2010, in accordance with State law regarding accumulation of excess unexpended revenue. This budget will necessitate an increase back to \$1.50 per month, due to additions to personnel and upgraded equipment. This budget anticipates the increase at July 1, 2011.

The department's request included funding in the amount of \$7,434,514 for a new Computer Aided Dispatch (CAD) system and a backup line recorder system. This budget recommends that both items be financed on a lease-purchase basis to spread the expenditure over several years to avoid sharp increases and decreases in end-of-year fund balance. An estimate of \$1,560,000 is appropriated in Lease Purchase of Equipment for the first year.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. The addition of 59 positions (45 Emergency 911 Operators, 12 Emergency 911 Shift Supervisors, 1 Emergency 911 Deputy Director, and 1 Administrative Assistant II).

Recommended Salary and Benefits, 8 months.

	Requested	Recommended
1. The addition of 59 positions (45 Emergency 911 Operators, 12 Emergency 911 Shift Supervisors, 1 Emergency 911 Deputy Director, and 1 Administrative Assistant II).	\$1,977,475	\$1,977,475
Total Program Modifications	\$1,977,475	\$1,977,475

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/15/2010
PUBLIC SAFETY GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$4,437,851	\$3,760,723	\$8,551,966	\$11,113,456	\$11,113,456
Purchased / Contracted Services	1,601,284	1,872,285	2,389,241	1,808,518	3,371,172	2,620,452	4,041,213
Supplies	5,518	13,200	194,570	31,263	305,129	543,977	438,306
Capital Outlays	213,847	1,470,372	802,959	544,275	157,918	7,784,114	455,271
Interfund / Interdepartmental Charges	0	0	0	0	239,696	255,490	255,490
Other Costs	3,978,628	0	2,574,140	0	5,389,680	0	3,704,549
Other Financing Uses	8,967,060	8,120,529	4,620,640	4,839,402	0	0	0
TOTAL	\$14,766,337	\$11,476,385	\$15,019,401	\$10,984,181	\$18,015,560	\$22,317,489	\$20,008,285

BUDGET 2011

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

12/15/2010

PUBLIC SAFETY GROUP

PROGRAM DESCRIPTION

The DeKalb County Fire and Rescue Department provides efficient and effective service to the citizens of DeKalb County through Community Life Safety Education, Fire Prevention, Fire Inspection, Fire Investigation, Fire Suppression, Advanced Life Support Transport Services, Hazardous Materials Response, Technical Rescue Response, Aircraft Rescue, Firefighting and SWAT Medic Response. These functions are supported by twenty-six (26) fire stations and sixty-four (64) emergency response units.

This department is assigned to the Public Safety Group, under the direction of the Public Safety Director.

MAJOR ACCOMPLISHMENTS 2010

Recertified all personnel in state firefighting and medical requirements.

Responded to over 212,442 responses, ranks DeKalb County Fire Rescue (DCFR) 9th busiest fire service in the United State.

Deployed an average of 42 Advanced Life Support Units per day, which increases survivability of all DeKalb County citizens and visitors.

Inspected and tested all (SCBA) self-contained breathing apparatus and components. Cleaned and repaired all Firefighter turnout gears.

Instituted training and oversight programs to reduce OJIs and overall Workers' Compensation expenses.

Increased EMS collection to approximately \$7 million in annual gross revenue.

Awarded the Assistance to Firefighters Grant from FEMA totaling \$158,976.00.

Instituted a new hire process to reduce the number of vacancies and guarantee compliance with the SAFER Grand guidelines.

Successfully managed \$4M+ in Grant funding from GEMA/UASI for self contained breathing apparatus (SCBA) and turnout gear for all sworn personnel.

MAJOR GOALS 2011

To mitigate medical and traumatic emergencies by equipping Fire Rescue apparatus with technological advanced testing and treatment equipments.

To increase citizen involvement in department functions.

To continue community involvement and participation through our Community Education Unit.

To reduce on the job injuries and overall Workers' Compensation costs by 10% through our safety committee that will emphasize fire safety issues and compliances.

To reduce the time from recruitment to hire for new applications.

To provide fire safety initiatives for mandated inspection occupancies.

To continue with year four of five-year leasing program of Zoll E Series cardiac monitors.

To purchase an inventory control system that would help move us toward automation in inventory management; this system will help to get productivity gains, provide quality control, save money and have a real-time information processing system in place.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Estimate 2010	% Change	Projected 2011	% Change
Reduction in Response Times (minutes)	5:12	5:45	5:12	5:30	5:00	-9%	5:00	0%
Emergency Responses	132,253	164,378	166,894	212,442	210,000	-1%	220,000	5%

BUDGET 2011

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

12/15/2010

PUBLIC SAFETY GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2010	Recommended 2011	Increase 2011/2010
Admin/ Support and Technical Services	\$92,564	\$38,335	\$22,670	\$4,051	\$0	\$0	\$0	-100.00%
Fire Operations	48,668,334	51,067,344	52,499,249	49,416,563	46,620,701	58,116,341	53,151,929	14.01%
Fire Rescue Services	15,308,573	15,937,193	16,034,785	16,167,275	15,380,719	19,173,456	16,027,377	4.20%
Interfund	3,491,214	5,604,276	4,439,471	3,517,003	2,450,408	0	0	-100.00%
Total	\$67,560,685	\$72,647,148	\$72,996,175	\$69,104,892	\$64,451,828	\$77,289,797	\$69,179,307	7.33%
Percent Change	5.68%	7.53%	0.48%	-5.33%	-6.73%	19.92%	7.33%	

Actual Expenditures \$63,571,099 \$70,451,399 \$71,181,611 \$65,931,163 \$62,083,950 (estimated)

FUNDING SOURCES	2006 Actual	2007 Actual	2008 Actual	2009 Actual	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Fire Fund	\$49,047,401	\$55,386,201	\$55,512,368	\$50,689,017	\$49,071,109	\$58,116,341	\$53,151,929	8.32%
General Fund	\$14,523,698	\$15,065,198	\$15,668,243	\$15,242,145	\$15,380,719	\$19,173,456	\$16,027,377	4.20%
Total	\$63,571,099	\$70,451,399	\$71,180,611	\$65,931,163	\$64,451,828	\$77,289,797	\$69,179,307	7.33%

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full-Time (Fire Fund)	652	647	647	649	647	647	647	0.00%
Temp/Pos (Fire Fund)	4	4	4	0	0	0	0	0.00%
Full-Time (General Fund)	208	208	208	208	208	208	208	0.00%
Total FT/PT	864	859	859	857	855	855	855	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

87 Full-time employees accepted the Early Retirement Option. On June 22, 2010 the Board of Commissioners abolished 2 full-time positions; Fire Fire Protection Engineer and a Fire Protection Engineer-Lead. This a net reduction of 0.23% when compared to the authorized positions in 2009.

BUDGET 2011

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

12/15/2010

PUBLIC SAFETY GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET continued)

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$56,772,491. (Fund 100 is \$13,850,908 and Fund 270 is \$42,921,582). This is a 6% increase above the 2009 of \$53,960,957 Adopted Budget for Personal Services.

GENERAL FUND

\$ 880,740 in salary savings has been deducted in the General Fund for this department in 2011; this is equivalent of 15 full-time positions.

FIRE FUND

\$1,567,620 in salary savings has been deducted in the Fire Fund for this department in 2011; this is equivalent of 30 full-time positions.

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$55,796,276	\$53,898,192	\$56,327,988	\$53,960,957	\$52,962,683	\$60,425,989	\$56,772,491
Purchased/Contracted Services	1,238,733	1,230,523	1,340,668	1,044,989	1,540,381	2,000,793	1,557,892
Supplies	3,426,671	3,424,871	3,155,585	2,718,039	2,485,719	5,016,821	2,374,648
Capital Outlays	206,032	154,171	87,354	33,864	12,000	203,700	72,700
Interdepartmental/Interfund Services	12,034,463	12,384,037	7,870,293	7,882,524	6,824,272	8,138,958	6,898,040
Other Financing	294,000	89,817	323,004	290,789	626,773	1,503,536	1,503,536
TOTAL	\$72,996,175	\$71,181,611	\$69,104,892	\$65,931,163	\$64,451,828	\$77,289,797	\$69,179,307

PROGRAM DESCRIPTION

The Medical Examiner's Office performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute dies
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

MAJOR ACCOMPLISHMENTS 2010

Completed thorough and comprehensive investigation of all reported deaths, resulting in the proper determination of cause and manner of death, and the dissemination of accurate information to the appropriate individuals and agencies.

Performed numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory with no identifiable, significant errors.

Successfully converted to the new Georgia Death Certificate, which required the integration of new software with our current County computer system.

Generated \$30,150 in revenue for the County through the use of the sterile autopsy/operating room.

MAJOR GOALS 2011

To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.

To continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies, and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.

To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: MEDICAL EXAMINER

DATE: 12/15/2010
PUBLIC SAFETY GROUP

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Deaths Investigated	1,595	1,651	1,528	1,700	11.26%	1,700	0%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Medical Examiner	\$2,350,640	\$2,462,058	\$2,652,868	\$2,641,912	\$2,333,817	\$2,384,505	\$2,154,038	-7.70%
Total	\$2,350,640	\$2,462,058	\$2,652,868	\$2,641,912	\$2,333,817	\$2,384,505	\$2,154,038	-7.70%
Percent Change	9.36%	4.74%	7.75%	-0.41%	-11.66%	-9.74%	-7.70%	-7.70%
Actual Expenditures	\$2,335,674	\$2,311,317	\$2,521,615	\$2,285,619	\$2,237,306	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	21	21	21	21	21	21	21	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

3 Full-time employees accepted the Early Retirement Option; no positions were abolished. This represents no change when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services budget is \$1,453,692. This is a 14% decrease below the 2009 Adopted Budget for Personal Services.

\$111,721 has been deducted as salary savings; this is the equivalent of 2 full-time positions.

The department's request voluntarily deducted \$65,975 in salary and benefits; this is the equivalent of 1 full-time position. Funding is not recommended for this position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: MEDICAL EXAMINER

DATE: 12/15/2010
PUBLIC SAFETY GROUP

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,589,989	\$1,462,165	\$1,556,784	\$1,258,564	\$1,454,183	\$1,453,692	\$1,340,710
Purchased/Contracted Services	742,313	729,927	815,946	780,306	728,631	741,544	671,804
Supplies	193,784	204,906	205,607	186,784	102,000	96,940	95,690
Capital Outlays	7,200	7,568	0	0	0	0	0
Interdepartment/Interfund Charges	119,583	117,049	63,575	59,964	49,003	92,329	45,834
TOTAL	\$2,652,868	\$2,521,615	\$2,641,912	\$2,285,619	\$2,333,817	\$2,384,505	\$2,154,038

BUDGET 2011

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 12/15/2010

PUBLIC SAFETY GROUP

PROGRAM DESCRIPTION

Public Safety functions and components in DeKalb County are led and coordinated by the Director of Public Safety. Several units that were formerly within the Police Services Department have been relocated to report directly to the Director of Public Safety. These include Animal Services, the 911 Emergency Communications Center, and the DeKalb Emergency Management Agency (formerly the Division of Homeland Security). In addition to the Police Department, also reporting to the Chief Public Safety Officer are: Fire and Rescue, the Medical Examiner's Office, and Recorder's Court.

The 2011 Recommended Budget transfers Code Enforcement responsibilities from the Director of Public Safety to the Planning & Development Department, under the direction of the Deputy Chief Operating Officer - Development.

The Police Department consists of the Office of the Chief of Police, which is comprised of the Chief of Staff, Field Operations Bureau, Investigations Bureau, and Support Services Bureau. Collectively, the divisions work together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. Proactive strategies and problem solving techniques include the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, traffic laws and applicable ordinances, and the provision of specialized support services.

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

MAJOR ACCOMPLISHMENTS 2010

Organized and staffed the DeKalb Emergency Management Agency as a full-time operation.

Received BOC approval and funding to hire a 9-1-1 Emergency Communications Center Director.

Issued and began training for all sworn officers on the new Smith and Wesson .40 caliber duty weapon.

Opened new Flakes Mill Precinct.

MAJOR GOALS 2011

To continue to improve the 9-1-1 Emergency Communications Center.

To continue to improve Animal Services.

To add an additional fifty (50) sworn positions to the Police Department.

To complete implementation of the wireless citation project.

To improve Departmental technology.

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DEPARTMENT: POLICE SERVICES****DATE: 12/15/2010****PUBLIC SAFETY GROUP**

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
General Investigations	34,309	37,759	33,288	34,018	2.19%	36,739	8.00%
Gen. Invest. Cleared	17,156	14,364	12,584	10,129	-19.51%	12,359	22.02%
Citations Issued (Uniform Division)	156,243	184,235	201,121	209,000	3.92%	213,180	2.00%
Animal Calls Handled	28,569	31,322	30,009	30,937	3.09%	32,483	5.00%
911 Calls	1,195,196	1,419,431	1,176,426	1,250,000	6.25%	1,325,000	6.00%

BUDGET SUMMARY BY COST CENTER	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Director's Office					\$339,422	\$297,602	\$296,319	-12.70%
Administrative Services	2,832,434	2,494,605	2,659,737	2,397,870	1,688,120	3,061,714	2,847,529	68.68%
Telecommunications	3,956,662	2,849,165	1,049,044	292,057				0.00%
Communications	13,330,068	16,805,424	16,597,529	12,739,861	9,138,635	9,359,938	8,808,040	-3.62%
Crossing Guards	1,255,660	704,753	833,520	777,158	793,532	781,490	390,593	-50.78%
Training & Personnel Dev.	2,619	5,641						0.00%
Firing Range	24,800	31,330	58,057	59,672	338,468	421,135	294,775	-12.91%
Animal Control	2,397,331	2,739,932	3,062,149	3,468,015	2,922,789	3,565,547	3,168,375	8.40%
Interfund Support - Gen.	(14,353,718)	(21,556,853)	(18,502,710)	(14,488,249)	(11,970,078)	(11,135,596)	(11,135,596)	-6.97%
Records	2,289,541	2,340,963	2,371,696	2,423,624	1,596,482	1,939,612	1,712,444	7.26%
Assistant Director	708,900	1,756,301	2,610,327	857,740	528,090	1,013,575	891,582	68.83%
Service Support	1,376,342	1,023,447	811,538	917,913	780,437	5,085,074	744,632	-4.59%
Internal Affairs	1,055,464	932,507	865,203	719,049	705,692	1,139,044	1,088,121	54.19%
Criminal Investigation Div.	9,760,646	14,247,553	14,300,741	13,823,522	15,491,630	19,999,988	19,502,246	25.89%
Special Investigations	6,845,237	8,032,465	7,748,088	7,659,788	8,478,401	11,725,385	10,109,224	19.24%
Training	2,312,842	1,759,741	1,518,081	1,674,548	1,733,524	1,939,219	1,842,448	6.28%
Uniform Division	48,461,019	50,101,241	56,860,817	62,157,247	55,383,890	64,979,645	58,997,857	6.53%
Precincts	200,500	203,288	179,993	223,171	332,755	340,453	340,453	2.31%
Intelligence / Permits	643,818	683,718	606,567	431,209	298,137	433,421	354,476	18.90%

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DEPARTMENT: POLICE SERVICES****DATE: 12/15/2010****PUBLIC SAFETY GROUP**

BUDGET SUMMARY BY COST CENTER (cont.)	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Recruiting & Background	758,929	697,413	799,494	769,155	700,313	746,195	702,813	0.36%
Homeland Security	1,693,909	2,118,183	2,620,929	2,775,224	2,233,593	1,003,963	913,055	-59.12%
Crime Scene	1,052,689	1,162,088	1,170,982	1,359,103	950,352	1,140,954	779,988	-17.93%
Interfund Support - STD	16,176,147	21,004,268	15,938,580	11,123,288	9,390,670	9,024,672	9,024,672	-3.90%
Code Enforcement	1,702,790	1,846,654	1,749,177	2,191,594	1,770,402	2,325,160	0	-100.00%
Total	\$104,484,628	\$111,983,826	\$115,909,538	\$114,352,558	\$103,625,256	\$129,188,190	\$111,674,046	7.77%
Percent Change	6.62%	7.18%	3.51%	-1.34%	-9.38%	12.97%	7.77%	
Actual Expenditures	\$98,384,197	\$104,590,784	\$114,074,731	\$109,782,202	\$103,276,806	(estimated)		

FUNDING SOURCES	2006 Actual	2007 Actual	2008 Actual	2009 Actual	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
General Fund	\$7,422,517	\$2,048,447	\$3,845,316	\$3,192,170	\$3,250,888	\$6,351,830	\$4,670,035	43.65%
Std-Des.Serv.Fund	89,796,899	101,098,444	108,423,459	104,628,936	98,603,966	120,511,200	107,004,011	8.52%
Std-Unincorp.Fund	1,164,780	1,443,893	1,805,956	1,961,096	1,770,402	2,325,160	0	-100.00%
Total	\$98,384,197	\$104,590,784	\$114,074,731	\$109,782,202	\$103,625,256	\$129,188,190	\$111,674,046	7.77%

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DEPARTMENT: POLICE SERVICES****DATE: 12/15/2010****PUBLIC SAFETY GROUP**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full-Time (General)	225	219	223	79	72	72	72	0.00%
Part-Time (General)	150	150	150	146	146	146	146	0.00%
Full-Time (Std-D.S.)	1,062	1,154	1,250	1,249	1,228	1,278	1,228	0.00%
Full-Time (Std-Unincorp)	34	38	38	38	37	37	0	-100.00%
Total F/T	1,321	1,411	1,511	1,366	1,337	1,387	1,300	-2.77%
Total P/T	150	150	150	146	146	146	146	0.00%

PERSONAL SERVICES BY FUNDING SOURCE	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2009
General Fund	\$12,164,103	\$11,457,739	\$12,468,664	\$8,387,003	\$4,356,499	\$4,797,857	\$4,012,169	-52.16%
Std-Des.Serv.Fund	64,655,248	70,549,268	78,396,788	84,877,191	79,240,601	90,936,255	85,644,808	0.90%
Std-Unincorp.Fund	1,330,003	1,529,652	1,538,429	1,931,105	1,626,710	2,040,940	0	-100.00%
Total	\$78,149,354	\$83,536,659	\$92,403,881	\$95,195,299	\$85,223,810	\$97,775,052	\$89,656,977	-5.82%

INFORMATION RELATIVE TO POSITIONS AND THE PERSONAL SERVICES BUDGET**POLICE SUPPORT (GENERAL FUND)****2010 Early Retirement Option Information:**

12 Full-time employees accepted the Early Retirement Option; 7 Full-time non-sworn positions were abolished. This is a net reduction of 7 positions or 9% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services budget is \$4,012,169. This is a 52% decrease below the 2009 Adopted Budget for Personal Services. (The large percentage is mainly due to the Mid-Year 2009 transfer of the E911 function from the General Fund; a reduction of \$3,641,851 in Personal Services.)

POLICE SERVICES - (STD DESIGNATED SERVICES FUND)**2010 Early Retirement Option Information:**

68 Full-time employees accepted the Early Retirement Option; 22 Full-time non-sworn positions were abolished and a net of 1 position was transferred to the department. This is a net reduction of 21 positions or 2% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services budget is \$85,644,808. This is a 1% increase above the 2009 Adopted Budget for Personal Services.

BUDGET 2011

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 12/15/2010

PUBLIC SAFETY GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

POLICE SUPPORT (GENERAL FUND)

\$401,772 has been deducted as salary savings; this is the equivalent of 10 full-time positions.

This budget recommends \$1,280,000 for a multi-facility security contract. Costs for these services in previous years were budgeted and expended in the various departments administering the facilities.

This budget recommends \$4,880,084 for the last of 5 annual payments for the lease/purchase of the Motorola Astro 25 Digital system upgrade.

POLICE SERVICES - (STD DESIGNATED SERVICES FUND)

\$3,491,294 has been deducted as salary savings; this is the equivalent of 60 full-time positions.

\$385,000 has been recommended for matching funds for miscellaneous grants.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Communications (04604)

1. Funding for equipment upgrades and software to complete implementation of wireless reporting of citations.
Recommended.

Requested	Recommended
\$152,087	\$152,087

Police Service Support (04611)

2. Funding for auxiliary equipment for 175 police package vehicles (\$23,676 ea.)
Not Recommended.

4,143,300	0
-----------	---

Uniform (04617)

3. The addition of 50 sworn officer positions (44 Police Officers, 5 Sergeants, 1 Lieutenant).
Not Recommended.

2,427,500	0
-----------	---

BUDGET 2011**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DEPARTMENT: POLICE SERVICES****DATE: 12/15/2010****PUBLIC SAFETY GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)****A. Program Modifications and Recommendations (continued)****Animal Services (04616)**

4. Funding to upgrade billing & collection software for animal registrations and late fees.

Recommended.**Requested Recommended**

\$55,000 \$55,000

Total Program Modifications

\$6,777,887 \$207,087**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personnel Services and Benefits	\$92,403,881	\$91,262,068	\$95,195,299	\$92,989,985	\$85,223,810	\$97,775,052	\$89,656,977
Purchased/Contracted Services	12,069,725	10,849,890	12,137,146	10,413,813	11,491,300	13,697,753	12,652,783
Supplies	3,741,352	3,079,022	3,375,115	1,905,866	2,664,293	6,981,484	2,846,619
Capital Outlays	1,356,158	1,232,066	393,314	329,952	156,390	789,908	114,158
Interfund/Interdepartmental Charges	4,382,625	5,684,608	2,963,208	3,935,421	3,718,463	9,558,993	6,018,509
Other Costs	17,219	0	80,510	0	370,200	385,000	385,000
Other Financing	1,938,577	1,967,077	207,966	207,166	800	0	0
TOTAL	\$115,909,538	\$114,074,731	\$114,352,558	\$109,782,202	\$103,625,256	\$129,188,190	\$111,674,046

BUDGET 2011

FUND: SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: RECORDERS COURT

DATE: 12/15/2010

PUBLIC SAFETY GROUP

PROGRAM DESCRIPTION

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records and ordinance violation citations issued by DeKalb County; MARTA; the Emory Police Department's traffic, parking and ordinance citations; and Georgia State Patrol traffic citations.

This department is assigned to the Public Safety Group, under the direction of the Public Safety Director.

MAJOR ACCOMPLISHMENTS 2010

Implemented and drafted statute based policies and procedures for the court.

Trained and tested staff at in-house seminar in January 2010 on court's policies and procedures.

Continued to close out payment fines legally owed DeKalb County and the State through a FTA pilot program and Amnesty

Regained GCIC certification; and is in compliance with DDS and is also working with current case management system to achieve SCCCA compliance.

MAJOR GOALS 2011

To install a comprehensive fully automated integrated case management system for seamless paperless workflow.

To renovate the courthouse to include a new courtroom, better entrance and exit for crowd control, and proper corresponding renovations for the increased volume.

To achieve closure of any citation received by a citizen within 6 months of the date of issuance.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Number of citations	212,224	226,004	231,591	201,261	-13.10%	221,388	10.00%
Number of citations closed	113,582	117,961	129,757	189,480	46.03%	208,428	10.00%
Number of warrants issued	5,646	8,544	10,579	13,421	26.86%	14,763	10.00%
Number of court sessions	1,085	1,180	1,123	1,552	38.20%	1,924	23.97%

BUDGET 2011**FUND: SPECIAL TAX DISTRICT UNINCORPORATED****DEPARTMENT: RECORDERS COURT****DATE: 12/15/2010****PUBLIC SAFETY GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Recorders Court	\$3,353,438	\$4,050,232	\$5,053,819	\$3,956,592	\$3,890,121	\$4,951,023	\$4,021,316	3.37%
Total	\$3,353,438	\$4,050,232	\$5,053,819	\$3,956,592	\$3,890,121	\$4,951,023	\$4,021,316	3.37%
Percent Change	21.83%	20.78%	24.78%	-21.71%	-1.68%	27.27%	3.37%	
Actual Expenditures	\$3,128,007	\$3,783,460	\$4,949,289	\$3,719,816	\$3,565,345	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	51	51	52	61	61	52	53	-13.11%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

4 Full-time employees accepted the Early Retirement Option; 13 full-time positions were abolished. This is a net reduction of 13 positions or -15% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$2,979,816. This is a 8% decrease below the 2009 Adopted Budget for Personal Services. The Board of Commissioners approved four new positions on August 24, 2010; Associate Judge, 2 Records Technician Lead, 1 Records Technician. \$104,632 in salary savings has been deducted for this department in 2011; this is equivalent of 2 full-time positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations****Cost Center 04710**

1. Addition of 3 positions: 1 Associate Judge, 1 Tribunal Technician Senior, and 1 Deputy Sheriff to staff the new court room proposed at Recorders Court. Included in this request are salaries and benefits for 8 months, furniture, supplies, computers and printers.

Not Recommended.**Requested Recommended**

253,867 0

BUDGET 2011**FUND: SPECIAL TAX DISTRICT UNINCORPORATED****DEPARTMENT: RECORDERS COURT****DATE: 12/15/2010
PUBLIC SAFETY GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Continued)**

2 The addition of 1 Tribunal Technician, additional Temporary positions to review and process FTA/Warrants. \$247,071 0
Included in this request are salaries and benefits for 8 months, additional postage and printing services.
Not Recommended.

Total Program Modifications \$500,938 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget Requested	Recommended
Personal Services and Benefits	\$2,884,887	\$2,726,362	\$2,984,964	\$2,856,275	\$2,899,175	\$3,393,423	\$2,979,816
Purchased/Contracted Services	1,218,385	1,390,923	888,795	792,294	932,846	1,498,300	986,200
Supplies	96,112	58,917	61,101	68,857	58,100	59,300	55,300
Capital Outlays	32,098	1,151	18,663	2,390	0	0	0
Interfund/Interdepartmental Charges	819,336	771,936	0	0	0	0	0
Other Costs	3,000	0	3,069	0	0	0	0
TOTAL	\$5,053,819	\$4,949,289	\$3,956,592	\$3,719,816	\$3,890,121	\$4,951,023	\$4,021,316

BUDGET 2011**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Bonds Outstanding As Of January 1	\$45,825,000	\$43,880,000	\$41,885,000	\$39,835,000	-4.89%	\$37,725,000	-5.30%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Bldg. Authority Bonds	\$3,022,631	\$3,730,571	\$3,755,866	\$3,731,721	\$3,690,071	\$3,731,846	\$3,731,846	1.13%
Total	\$3,022,631	\$3,730,571	\$3,755,866	\$3,731,721	\$3,690,071	\$3,731,846	\$3,731,846	
Percent Change	58.11%	23.42%	0.68%	-0.64%	-1.12%	1.13%	1.13%	
Actual Expenditures	\$4,266,105	\$3,683,066	\$3,719,045	\$3,717,500	\$3,730,071	(estimated)		

BUDGET 2011**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2011 are:

	Requested	Recommended
Principal 2003A Series	\$675,000	\$675,000
Interest 2003A Series	406,015	406,015
Principal 2005 Series	1,435,000	1,435,000
Interest 2005 Series	1,199,831	1,199,831
Paying Agent Fees	10,000	10,000
Other Misc.	6,000	6,000
TOTAL	\$3,731,846	\$3,731,846

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget Requested	Recommended
Purchased/Contracted Services	\$23,095	\$1,000	\$6,000	\$0	\$6,000	\$6,000	\$6,000
Debt Service	3,732,771	3,718,045	3,725,721	3,717,500	3,684,071	3,725,846	3,725,846
TOTAL	\$3,755,866	\$3,719,045	\$3,731,721	\$3,717,500	\$3,690,071	\$3,731,846	\$3,731,846

2011 BUDGET

Date: December 15, 2010

FUND: Capital Project Funds

Finance Group

DEPARTMENT: Various

PROGRAM DESCRIPTION: A Capital Project is "any Project in excess of \$25,000 with an estimated useful life of five years or greater." There are (18) capital project funds. The Capital Projects Budget Committee reviews funding requests submitted by county departments and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future. These funds are assigned in the Finance Group under the direction of the Chief Financial Officer.

RECENT CHANGES: In 2010 the CEO recommended \$87,428 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state federal grants, and sidewalk improvements. An additional \$ 1,080,556 of tax funds was recommended for information system improvements and \$1,100,000 for the Records Court computer system. DeKalb received \$7,830,000 from the U. S. Department of Energy through the American Reinvestment and Recovery Act (ARRA) and the Partnership for Clean Energy and Environment for clean energy for Compressed Natural Gas (CNG) fuel project.

For 2011 the CEO recommends using HOST proceeds at 80% tax relief 20% Capital Outlay. This results in \$17,500,000, HOST Capital Outlay funds for transportation projects.

SUMMARY BY FUND	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommend 2011	Change 2009/2010
<u>Tax Funds</u>								
General Fund - CIP	\$15,677,932	\$26,336,635	\$21,632,092	\$10,968,515	\$2,180,556	\$25,158,941	\$3,230,625	-80.12%
General Fund - TIP	0	0	0	0	0			0.00%
Fire Fund - CIP	0	0	0	0	0			0.00%
HOST Fund-CIP	0	0	0	0	89,000	17,500,000	17,500,000	0.00%
Subtotal	\$15,677,932	\$26,336,635	\$21,632,092	\$10,968,515	\$2,269,556	\$42,658,941	\$20,730,625	-79.31%
Percent change	-25.13%	67.99%	-17.86%	-49.30%	-79.31%			
<u>Enterprise Funds</u>								
Airport Fund - CIP	\$800,000	\$750,000	\$1,046,707	\$1,000,000	\$1,000,000	\$1,175,000	\$1,175,000	0.00%
Sanitation Fund - CIP	18,282,813	16,500,000	16,283,087	7,300,000	14,362,690	23,800,000	23,800,000	96.75%
Water & Sewer R & E- CIP	48,664,061	15,912,366	8,676,937	7,767,624	38,133,152	349,607,500	349,607,500	390.92%
Subtotal	\$67,746,874	\$33,162,366	\$26,006,731	\$16,067,624	\$53,495,842	\$374,582,500	\$374,582,500	232.94%
Percent change	34.36%	-51.05%	-21.58%	-38.22%	232.94%			
<u>Other Funds</u>								
Grant Fund *	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
American Reinvestment Recovery Ac	0.00	0.00	0.00	6,511,600.00	7,830,000.00	0	0	0.00%
Confiscated Funds *	0	0	0	0	0	0	0	0.00%
Stormwater Utility Fund	0	0	0	0	0	0	0	0.00%
Fleet Maintenance Fund	0	0	3,500,000	0	0	0	0	0.00%
2006 Bond Interest	0	4,876,318	5,851,400	1,611,393	3,603,808	0	0	0.00%
Subtotal	\$0	\$4,876,318	\$9,351,400	\$1,611,393	\$11,433,808	\$0	\$0	609.56%
Percent change	-100.00%	100.00%	91.77%	-82.77%	609.56%			
Total - All Funds	\$83,424,806	\$64,375,319	\$56,990,223	\$27,036,139	\$55,765,398	\$417,241,441	\$395,313,125	106.26%
Percent change	1.07%	-22.83%	-11.47%	-52.56%	106.26%			

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015

DATE: December 21, 2010

DEPARTMENT:

SUMMARY

Page: 1

DEPARTMENT	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
				2011 Request	2011 Recommended	2012	2013	2014	2015
Airport	37,649,752	28,117,282		1,175,000	1,175,000	2,500,000	2,500,000	1,600,000	1,600,000
Board of Health	775,250	654,794		754,595	0	0	0	0	0
Clerk of Superior Court	350,000	350,000		85,000	0	97,905	97,905	97,905	97,905
Community Service Board	0	0		1,192,000	0	0	0	0	0
Facilities Management	24,373,384	19,053,672		6,766,600	0	6,779,800	5,000,000	5,000,000	5,000,000
Finance	1,275	1,275		388,000	0	0	0	0	0
Fire & Rescue Services	1,806,868	1,796,868		2,730,965	0	0	0	0	0
Geographical Info. Systems	3,282,591	3,227,510		327,866	200,000	327,866	121,256	121,256	121,256
Information Systems	38,579,927	36,539,587		5,559,815	3,030,625	1,961,875	1,961,875	1,961,875	1,961,875
Library	62,917,188	47,631,835		50,000	0	0	0	0	0
Parks	235,148,083	148,671,847		2,950,000	0	2,600,000	2,600,000	2,600,000	2,600,000
Police	3,051,634	1,236,712		175,000	0	60,000	60,000	60,000	60,000
Property Appraisal	0	0		440,750	0	0	0	0	0
PW-Roads & Drainage	31,951,831	20,734,120		8,385,000	0	6,300,000	6,300,000	6,300,000	6,300,000
PW-Sanitation	150,948,841	114,889,968		23,800,000	23,800,000	2,300,000	2,300,000	2,300,000	1,300,000
PW-Transportation	380,644,298	301,563,760		17,500,000	17,500,000	0	0	0	0
Recorders Court	0	0		253,350	0	0	0	0	0
Registrar	0	0		175,000	0	249,000	249,000	249,000	249,000
Superior Court	0	0		100,000	0	0	2,150,000	0	0
Tax Commissioner	0	0		25,000	0	0	0	0	0
Watershed Management	907,997,029	845,385,540		349,407,500	349,407,500	75,589,600	65,364,000	75,105,000	73,265,000
PAGE TOTAL	1,879,477,952	1,569,854,771		422,241,441	395,113,125	98,766,046	88,704,036	95,395,036	92,555,036

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT:

Airport

PAGE: 2

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2010 Request	2010 Recommended	2012	2013	2014	2015
EXISTING	Airport Fund	37,649,752	26,297,760							
REQUESTED			1,819,521							
Runway/TaxiwayRepairs			1	425,000	425,000	1,400,000	1,400,000	500,000	500,000	
Ground/Facility Repairs			2	200,000	200,000	200,000	200,000	200,000	200,000	
Rubber Removal			3	150,000	150,000	200,000	200,000	200,000	200,000	
T-Hangars/T-Sheds			4	100,000	100,000	500,000	500,000	500,000	500,000	
Airport Noise Oper. Monitor			5	50,000	50,000	100,000	100,000	100,000	100,000	
Environmental Studies			6	250,000	250,000	100,000	100,000	100,000	100,000	
								</		

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Board of Health

PAGE: 3

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	Health Bonds 1993	775,250	654,794 0							
REQUESTED										
DCBOH Eradication of Mold In Health Centers				1	100,000	0	0	0	0	0
DCBOH Facility Plumbing & Equipment				2	25,000	0	0	0	0	0
DCBOH Clifton Springs Facility Restoration & Safety				3	60,000	0	0	0	0	0
DCBOH Clifton Springs Facility Renovation(HIPAA)				4	38,200	0	0	0	0	0
DCBOH East Facility Restoration & Safety				5	60,000	0	0	0	0	0
DCBOH Richardson Facility HVAC Maintenance				6	25,000	0	0	0	0	0
DCBOH North Facility Restoration				7	60,000	0	0	0	0	0
DCBOH Occupational Health Renovation				8	75,000	0	0	0	0	0
DCBOH Kirkwood Restoration (HIPAA & Safety)				9	75,000	0	0	0	0	0
DCBOH Vinson Restoration				10	25,000	0	0	0	0	0
DCBOH Richardson Restoration				11	134,182	0	0	0	0	0
DCBOH Clifton Springs Renovation				12	52,213	0	0	0	0	0
DCBOH Exterior Facility Restoration				13	25,000	0	0	0	0	0
PAGE TOTAL		775,250	654,794		754,595	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Clerk of Superior Court PAGE: 4

DEPARTMENT: Clerk of Superior Court PAGE: 4

[illegible]

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 21, 2010

DEPARTMENT: Community Service Board

PAGE: 5

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2010 Request	2010 Recommended	2011	2012	2013	2014
EXISTING	CIP		0							
REQUESTED			0							
Crisis Restrooms				1	120,000	0	0	0	0	0
Mental Retardation Service Bathroom Renovation				2	120,000	0	0	0	0	0
Richardson HVAC Units				3	150,000	0	0	0	0	0
Kirkwood HVAC System				4	25,000	0	0	0	0	0
East DeKalb				5	25,000	0	0	0	0	0
Crisis Center Roof Repair				6	50,000	0	0	0	0	0
Telephone System for CSB				7	464,000	0	0	0	0	0
N. DeKalb Center Roof Repair				8	50,000	0	0	0	0	0
Clifton Springs Roof Repair				9	50,000	0	0	0	0	0
Clifton Springs HVAC Units				10	85,000	0	0	0	0	0
N. Center HVAC Units				11	28,000	0	0	0	0	0
Kirkwood Plumbing/Sewer Lines				12	25,000	0	0	0	0	0
PAGE TOTAL		0	0		1,192,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Facilities Management

PAGE: 6

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP	17,861,784	13,143,127 432,408							
REQUESTED	ARRA	6,511,600	887,376 4,590,760							
Decatur Parking Garage Restoration-Phase				1	1,766,600	0	1,779,800	0	0	0
Capital Repairs/Replacement-Life Cycle Program				2	5,000,000	0	5,000,000	5,000,000	5,000,000	5,000,000
PAGE TOTAL		24,373,384	19,053,672		6,766,600	0	6,779,800	5,000,000	5,000,000	5,000,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Finance

PAGE: 7

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING Surplus Shed	CIP	1,275	1,275							
REQUESTED			0							
Parking Deck Collection Equipment -125 W. Trinity					188,000	0	0	0	0	0
Remittance Equipment					200,000	0	0	0	0	0
PAGE TOTAL		1,275	1,275		388,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Fire & Rescue Services

PAGE: 8

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP	1,806,868	1,670,771 126,097							
REQUESTED										
Rebuild Fire Rescue Station 3				1	2,730,965	0	0	0	0	0
PAGE TOTAL					2,730,965	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Geographical Information Systems

PAGE: 9

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
Existing	CIP	3,282,591	1,677,516 1,549,995							
REQUESTED										
Annual Pictomerty License Agreement				1	127,866	0	127,866	121,256	121,256	121,256
Annual GIS Basemap Update				2	200,000	200,000	200,000	0	0	0
Update										
PAGE TOTAL		3,282,591	3,227,510		327,866	200,000	327,866	121,256	121,256	121,256

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Information Systems

PAGE: 10

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP	38,579,927	36,319,099 220,488							
REQUESTED										
OASIS-Mainframe Migration for Critical Applications				1	2,295,625	2,295,625	801,875	801,875	801,875	801,875
Voice Infrastructure Upgrade- Phone				2	925,000	735,000	200,000	200,000	200,000	200,000
Security Information Event Manger				3	302,890	0	60,000	60,000	60,000	60,000
Radius-Single Sign On				4	225,000	0	0	0	0	0
PC Lifecycle Replacement				5	1,811,300	0	900,000	900,000	900,000	900,000
PAGE TOTAL		38,579,927	36,539,587		5,559,815	3,030,625	1,961,875	1,961,875	1,961,875	1,961,875

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Library

PAGE: 11

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP	521,452	508,465 12,987							
REQUESTED	2006 G. O. Bonds	62,395,736	43,453,976 3,656,407							
Briarcliff Repairs Interior				1	50,000	0	0	0	0	0
								</		

* DEPARTMENT'S PRIORITY

DATE: December 21, 2010

PAGE: 12

		235.148.083	148.671.847	2.950.000	0	2.600.000	2.600.000	2.600.000	2.600.000
--	--	-------------	-------------	-----------	---	-----------	-----------	-----------	-----------

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015
DATE: December 21, 2010

DEPARTMENT: **Police** PAGE: 13

DEPARTMENT: **Police** PAGE: 13

[illegible]

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015

DATE: December 21, 2010

DEPARTMENT: **Property Appraisal** PAGE: 14

DEPARTMENT: **Property Appraisal** PAGE: 14

[illegible]

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works - Roads & Drainage PAGE: 15

Public Works - Roads & Drainage

				5 YEAR PLAN
--	--	--	--	-------------

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE		2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP	31,951,831	20,705,218 28,902							
REQUESTED										
LMIG for County Streets Resurfacing				1	5,000,000	0	5,000,000	5,000,000	5,000,000	5,000,000
FHWA Manadated Sign				2	800,000	0	300,000	300,000	300,000	300,000
Assembly Room/ Warehouse Buildin				3	1,500,000	0	0	0	0	0
Multi-Story Buldding Complex				4	1,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
School Flasher				5	85,000	0	0	0	0	0
PAGE TOTAL		31,951,831	20,734,120		8,385,000	0	6,300,000	6,300,000	6,300,000	6,300,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works - Sanitation

PAGE: 16

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	Various	129,301,137	106,573,102 8,316,867							
	ARRA	21,647,704	0 0							
REQUESTED	Sanitation Fund									
Phase 3 Unit 3				1	18,000,000	18,000,000	0	0	0	0
Heavy Equipment Shop				2	2,000,000	2,000,000	0	0	0	0
Enviromental Monitoring				3	2,000,000	2,000,000	0	0	2,000,000	0
Engineering & Survey Services				4	1,500,000	1,500,000	0	0	0	0
Land Acquisition & Soil Management				5	300,000	300,000	300,000	300,000	300,000	300,000
CNG Fueling Station North				6	0	0	2,000,000	0	0	0
Ward Lake Excavation				7	0	0	0	2,000,000	0	0
Compost Turning Pad				8	0	0	0	0	0	1,000,000
PAGE TOTAL		150,948,841	114,889,968		23,800,000	23,800,000	2,300,000	2,300,000	2,300,000	1,300,000

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works - Transportation

PAGE: 17

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP Fund	49,339,445	32,499,274 1,551,595						
	HOST Capital	126,899,054	109,317,098 2,481,210						
	HOST Capital Outlay	120,639,805	85,416,250 5,155,920						
	HOST Supplemental								
	2006 G. O. Bonds	83,765,994	55,528,283 9,614,131						
REQUESTED HOST Capital Outlay	2011 HOST Capital Outlay			17,500,000	17,500,000				
PAGE TOTAL		380,644,298	301,563,760	17,500,000	17,500,000	0	0	0	0

* DEPARTMENT'S PRIORITY

DATE: December 21, 2010

PAGE: 18

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Registrar

PAGE: 19

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING										
REQUESTED										
Absentee Ballot Mailing System				1	175,000	0	249,000	249,000	249,000	249,000
PAGE TOTAL		0	0		175,000	0	249,000	249,000	249,000	249,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Superior Court

PAGE: 20

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP									
Multi-Purpose Courtroom					100,000	0	2,150,000	0	0	0
PAGE TOTAL		0	0		100,000	0	2,150,000	0	0	0

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015
DATE: December 21, 2010

[illegible]

DEPARTMENT: Tax Commissioner PAGE: 21

DEPARTMENT: Tax Commissioner PAGE: 21

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	CIP									
Remittance Processor Replacement				1	25,000	0	0	0	0	0
PAGE TOTAL		0	0		25,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works -Water & Sewer

PAGE: 22

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
EXISTING	W&S Bond	453,077,032	412,513,678 23,826,485							
REQUESTED	W&S R & E Fund	454,919,996	399,744,516 9,300,862							
IVR - Voice Network Upgrade				1	325,000	0	0	0	0	0
Flow Monitoring projects- 100068,100069,102907				1	3,000,000	0	3,500,000	4,000,000	450,000	5,000,000
Flow Monitoring projects- 100065,100066,100067,100070, 100071, 102941				2	0	0 0	0	0	0	0
Closed Circuit TV (CCTV) Inspection				3	11,000,000	0	12,000,000	13,000,000	14,000,000	15,000,000
Manhole Rehabilitation projects- 100068,100069, 102941				4	5,000,000	0	7,500,000	10,000,000	12,500,000	12,500,000
Manhole Rehabilitation projects- 100071, 102907				5	0	0	0	0	0	0
Service Lateral Maint. & Rehab. Project 102602				6	3,500,000	0	4,000,000	4,500,000	5,000,000	500,000
Service Lateral Maint. & Rehab. Project 100065, 100066, 100070, 100071				7	0	0	0	0	0	0
Lift Station Upgrade/Rehab				8						
Lift Station Upgrade/Rehab- 100033				9	0	0	0	0	0	0
Smoke Testing-100068, 100069, 102941				10	3,000,000	0	3,000,000	3,000,000	3,000,000	3,000,000
Smoke Testing-100065, 100066, 100070, 100071, 102907				11	0	0	0	0	0	0
				12	0	0	0	0		0
PAGE TOTAL		907,997,029	845,385,540							

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works -Water & Sewer

PAGE: 23

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
Relining- 100065,100066,100067,100070, 100071,0102907				13	10,000,000	0	12,500,000	15,000,000	20,000,000	20,000,000
Water Systems Interconnections				14	5,000,000	0	10,000,000	5,000,000	4,000,000	3,000,000
Sewer Cleaning Equipment				15	3,000,000	0	1,000,000	0	0	0
Compresensive SSES Program				16	0	0	0	0	0	0
Sewer System Model - 102607				17	0	0	0	0	0	0
Oracle Billing System				18	3,000,000	0	0	0	0	0
Water Loss Audit Implementation				19	50,000	0	50,000	50,000	50,000	50,000
Fill Valves-Dunwoody & Tucker Tanks System				20	600,000	0	0	0	0	0
Sanitary Sewer Extension- Annual				21	1,500,000	0	1,500,000	1,500,000	1,500,000	1,500,000
Fire Hydrant Repair/Replacement-Annual				22	1,500,000	0	1,500,000	1,500,000	1,500,000	1,500,000
County Sewer Main Extension				23	0	0	0	0	0	0
Sewer & Manhole Inspection Study-100071				24	8,000,000	0	4,000,000	0	0	0
Water & Wastewater Modeling Assistance				25	4,000,000	0	5,000,000	3,000,000	3,000,000	1,000,000
Manhole Raising Contract				26	2,500,000	0	2,500,000	2,500,000	2,500,000	2,500,000
Manhole Raising Contract- 100038				27	0	0	0	0	0	0
Adjust for Roadway - 102789				28	5,000,000	0	5,000,000	5,000,000	5,000,000	5,000,000
Water & Sewer Relocation Adjust for Roadway - 100023,100081,100082				29	0	0	0	0	0	0
PAGE TOTAL		0	0		44,150,000	0	43,050,000	33,550,000	37,550,000	34,550,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works -Water & Sewer

PAGE: 24

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
Pipe Bursting- 100068, 100069, 102941				30	8,000,000	0	10,000,000	10,000,000	15,000,000	15,000,000
Pipe Bursting- 100065, 100066, 100071, 102907				31	2,000,000	0	2,500,000	5,000,000	5,000,000	5,000,000
Wastewater System Security Design & Installation				32	1,000,000	0	0	0	0	-
Sewer				33	200,000	0	0	0	0	0
Water Resources Management Plan				34	1,000,000	0	1,000,000	0	0	0
Replace Steel Driver Booster Station				35	200,000	0	2,400,000	0	0	0
Water Meter Installation-100086				36	1,400,000	0	1,400,000	1,400,000	1,400,000	1,400,000
Water Service Line Renewal - Annual 100089				37	500,000	0	500,000	500,000	500,000	500,000
Water Meter Replacement-100087				38	1,500,000	0	1,500,000	1,500,000	1,500,000	1,500,000
Vulnerability Assessment Study - Water				39	100,000	0	0	0	0	0
Water System Security Design & Installation				40	1,500,000	0	1,500,000	1,500,000	1,500,000	1,500,000
Annual Water Construction Contract				41	3,050,000	0	3,355,000	3,690,000	4,060,000	4,750,000
Subdivisions & Water Main Extension 100076				42	110,500	0	121,600	134,000	147,000	160,000
Fireline Installaion Contract - 100022				43	105,000	0	115,000	127,000	139,000	155,000
Annual Engineering Contract- 100001				44	4,000,000	0	4,000,000	4,000,000	4,000,000	4,000,000
County Main Renewal, County Forces - 100010				45	2,862,000	0	3,148,000	3,463,000	3,809,000	4,250,000
Water Tank Painting				46	1,000,000	0	1,000,000	500,000	500,000	500,000
Water Tank Painting - 100090				47	0	0	0	0	0	0
N. Shallowford Pumping Station Upgrade				48	1,000,000	0	0	0	0	0
		0	0		29,527,500	0	32,539,600	31,814,000	37,555,000	38,715,000

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works -Water & Sewer

PAGE: 25

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
Tilly Mill Pumping Station Upgrade				49	800,000	0	0	0	0	0
Water Reuse Projects Planning & Design				50	0	0	0	1,000,000	2,750,000	0
Water Reuse Projects Implementation				51	7,815,000	0	22,000,000	33,000,000	13,000,000	0
Easement Clearing & Tree Cutting				52	4,500,000	0	45,000,000	5,000,000	5,000,000	500,000
City of Atlanta - WW Svcs/Clean Water Atlanta CIP				53	25,380,000	0	32,200,000	14,000,000	14,000,000	15,000,000
City of Atlanta Renewal & Extension Expenditures-102906				54	1,010,000	0	1,010,000	1,010,000	1,010,000	1,010,000
CIP Upgrade to Jackson Creek-Gwinnett County - 102905				55	1,000,000	0	1,000,000	0	0	0
Redirect Sewer Flow from Gwinnett to Shoals Creek				56	10,000,000	0	10,000,000	2,500,000	2,500,000	2,000,000
Lower Crooked Creek Lift Station Flow Monitoring System				57	400,000	0	0	0	0	0
Program Mod./Capital Fleet Contribution				58	6,600,000	0	7,260,000	7,986,000	7,846,000	5,000,000
DWM Business Plan				59	500,000	0	0	0	0	0
Watershed Improvement Projects W/S Funded				60	2,400,000	0	3,000,000	3,000,000	3,600,000	0
Pole Bridge Ultraviolet Disinfection				61	3,175,000	0	175,000	3,000,000	0	0
Snapfinger WWTP Expansion Design-102022				62	0	0	0	0	0	0
Pole Bridge WWTP Expansion Design -102022				63	0	0	0	0	0	0
City of Atlanta RM Clayton/System-Credit				64	0	0	0	0	0	0
New Chattahoochee River Raw Water Intake & Pumping Station -100053				65	0	0	0	0	0	0
Snapfinger WWTP Expansion Const. Management				66	288,000	0	1,051,000	1,115,000	751,000	0
Snapfinger WWTP Expansion Const. Management				67	80,000,000	0	186,000,000	84,000,000	22,000,000	0
SUBTOTAL		0	0		143,868,000	0	308,696,000	153,811,000	72,457,000	23,510,000

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works -Water & Sewer

PAGE: 26

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
Pole Bridge WWTP Expansion- Const Management				68	562,000	0	1,284,000	1,528,758	822,000	0
Pole Bridge WWTP Expansion- Const Management				69	97,000,000	0	94,000,000	76,000,000	113,000,000	0
Snapfinger & Pole Bridge Interplant Tunnel Design - 102022				70	0	0	0	0	0	0
Cathodic Protection Survey & Design				71	100,000	0	100,000	100,000	100,000	100,000
Cathodic Protection for Water Tanks				72	400,000	0	0	0	0	0
North Dekalb County Pipe Replacement				73	1,000,000	0	1,000,000	1,000,000	0	0
Replace Scott Blvd Water Main				74	2,500,000	0	2,000,000	1,500,000	1,500,000	1,000,000
Replace Scott Blvd Water Main- 102606				75	0	0	0	0	0	0
Replace Candler Rd Water Main				76	3,000,000	0	3,000,000	3,000,000	3,000,000	1,500,000
Replace Glenwood 36"-42" PCP Water Main				77	3,500,000	0	3,500,000	3,500,000	3,500,000	3,500,000
Raw Water Transmission Line - 100053				78	8,000,000	0	0	0	0	0
Additional Clear Wells & Pumping Stations				79	15,800,000	0	17,900,000	0	0	0
PAGE TOTAL		0	0		131,862,000	0	122,784,000	86,628,758	121,922,000	6,100,000

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2011-2015**

DATE: December 21, 2010

DEPARTMENT: Public Works -Water & Sewer				PAGE: 27						
PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2011 Request	2011 Recommended	2012	2013	2014	2015
Lift Station Radio Upgrade				80	0	0	0	0	0	0
Lower Cr. Creek Plump Station & FM Upgrade				81	4,000,000	0	3,000,000	1,600,000	1,000,000	1000000
Stonecrest Sanitary Sewer Upgrade-Design-102021				82	0	0	0	0	0	0
Stonecrest Sanitary Sewer Upgrade- Const.				83	10,000,000	0	10,000,000	10,000,000	10,000,000	10,000,000
Honey Creek Lift Station Upgrade-Design 102021				84	500,000	0	0	0	0	
Honey Creek Lift Station Upgrade-Const.				85	5,000,000	0	2,000,000	1,700,000	1,000,000	1,000,000
72" Water Trans. Main Eng. Design Feasibility Study				86	500,000	0	0	0	0	0
Snapfinger Lime Pumping System Upgrade				87	500,000	0	0	0	0	0
Asbestos Cement (A/C) Line Replacement				88	1,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
Roadhaven Renovations - 100057				89	0	0	0	0	0	0
Roadhaven Renovations - 100056				90	1,000,000	0	5,000,000	5,000,000	0	0
Demolish Old Chatt River Intake & Pumping Station -100053				91	3,500,000	0	0	0	0	0
PAGE TOTAL		0	0		26,000,000	0	21,000,000	19,300,000	13,000,000	13,000,000
W&S TOTAL		907,997,029	845,385,540		349,407,500	0	75,588,600	65,364,000	75,105,000	73,265,000

BUDGET 2011**FUND: JAIL FUND****DEPARTMENT: JAIL FUND****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2010/2011
County Jail Fund	\$1,830,000	\$1,864,000	\$1,675,000	\$1,675,000	\$2,030,415	\$1,765,500	\$1,765,500	-13.05%
Total Fund	\$1,830,000	\$1,864,000	\$1,675,000	\$1,675,000	\$2,030,415	\$1,765,500	\$1,765,500	
Percent Change	-0.87%	1.86%	-10.14%	0.00%	21.22%	-13.05%	-13.05%	
Actual Expenditures	\$1,727,708	\$1,584,351	\$2,361,052	\$1,675,000	\$2,030,415 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

The \$1,765,500 in anticipated revenue is summarized as follows:

Local Operating Grants	\$ 180,000
State Court	105,000
Juvenile Court	5,000
Sheriff	225,000
Magistrate Court	500
Recorder's Court	1,250,000
Other Governments	-
	<u>\$ 1,765,500</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Other Financing	1,675,000	2,361,052	1,675,000	1,675,000	2,030,415	\$1,765,500	\$1,765,500
Total	\$1,675,000	\$2,361,052	\$1,675,000	\$1,675,000	\$2,030,415	\$1,765,500	\$1,765,500

BUDGET 2011**FUND: DEBT SERVICE GENERAL****DEPARTMENT: DEBT SERVICE GENERAL****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Bonds Outstanding As Of January 1	117,150,000	108,780,000	99,330,000	89,595,000	-9.80%	79,605,000	-11.15%
Adopted Millage Rate	0.53	0.51	0.57	0.57	0.00%	0.57	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Debt Service Fund	\$13,932,595	\$13,595,496	\$14,207,245	\$13,972,470	\$13,754,245	\$9,596,329	\$9,596,329	-30.23%
Total	\$13,932,595	\$13,595,496	\$14,207,245	\$13,972,470	\$13,754,245	\$9,596,329	\$9,596,329	
Percent Change	-2.87%	-2.42%	4.50%	-1.65%	-1.56%	-30.23%	-30.23%	
Actual Expenditures	\$2,718,418	\$14,311,740	\$14,197,103	\$14,188,783	\$13,754,245 (estimated)			

BUDGET 2011**FUND: DEBT SERVICE GENERAL****DEPARTMENT: DEBT SERVICE GENERAL****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Debt Service Fund obligations in 2011 are:

	Requested	Recommended
Principal 2003 Series A (ref).	\$1,805,000	\$1,805,000
Principal 2003 Series B (ref).	4,390,000	4,390,000
Principal 1992 Series (ref).	0	0
Interest 1992 Series (ref).	0	0
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	856,354	856,354
Interest 2003 Series B (ref).	2,424,975	2,424,975
Paying Agent Fees	15,000	15,000
Other Misc.	5,000	5,000
TOTAL	\$9,596,329	\$9,596,329

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$11,000	\$539	\$10,000	\$0	\$10,000	\$10,000	\$10,000
Debt Service	14,196,245	14,186,384	13,962,470	13,910,100	13,744,245	9,586,329	9,586,329
TOTAL	\$14,207,245	\$14,186,923	\$13,972,470	\$13,910,100	\$13,754,245	\$9,596,329	\$9,596,329

BUDGET 2011**FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Debt Service G.O.Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances primarily benefitting the unincorporated areas of the County. Revenue needed to make such payments is derived principally from a property tax levy charged on the unincorporated area of the County. Part of the proposed FY2009 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. The proposed FY2009 budget reflects estimated debt service for both the 2001 and 2006 Bond Issues. The 2001 Referendum for \$125,000,000 provided funds for protecting and conserving greenspace in the unincorporated areas of the County. The 2006 Referendum for \$230,000,000 approved by the voters on 11/08/05 provided funds for several projects in the unincorporated areas of the County. This Referendum provided \$79,000,000 for Special Transportation Projects, \$96,460,000 for Parks and Greenspace Projects and \$54,540,000 for Library Projects. The cities that did not participate in the vote were exempted from payment for this debt service. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Bonds Outstanding As Of January 1	310,210,000	296,435,000	282,050,000	267,150,000	-5.28%	251,700,000	-5.78%
Adopted Millage Rate	1.63	1.45	1.37	1.37	0.00%	1.37	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Debt Ser.G.O STD Fund	\$29,023,620	\$34,384,536	\$34,179,787	\$33,813,419	\$33,466,833	\$27,683,359	\$27,683,359	-17.28%
Total	\$29,023,620	\$34,384,536	\$34,179,787	\$33,813,419	\$33,466,833	\$27,683,359	\$27,683,359	
Percent Change	105.78%	18.47%	-0.60%	-1.07%	-1.02%	-17.28%	-17.28%	
Actual Expenditures	\$29,205,161	\$27,676,561	\$27,753,261	\$27,709,493	\$33,466,833 (estimated)			

BUDGET 2011**FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Debt Service G.O.STD Fund obligations in 2011 are:

	Requested	Recommended
Principal 2001 Series	\$9,445,000	\$9,445,000
Interest 2001 Series	2,468,500	2,468,500
Reserve for 2001 Series Interest	0	0
Principal 2006 Series	6,580,000	6,580,000
Interest 2006 Series	9,169,859	9,169,859
Reserve for 2006 Series Interest	0	0
Paying Agent Fees	10,000	10,000
Other Misc.	10,000	10,000
TOTAL	\$27,683,359	\$27,683,359

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$10,000	\$0	\$10,000	\$2,000	\$10,000	\$10,000	\$10,000
Other Costs	6,402,295	0	6,088,827	0	5,819,179	0	0
Debt Service	27,767,492	27,753,261	27,714,592	27,707,493	27,637,654	27,673,359	27,673,359
TOTAL	\$34,179,787	\$27,753,261	\$33,813,419	\$27,709,493	\$33,466,833	\$27,683,359	\$27,683,359

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the 2011 budget.

This fund is assigned to the Finance Group, under the direction of the Chief Financial Officer.

REVENUE SUMMARY	2008 Actual	2008 Actual	2009 Actual	2009 Actual	2010 Estimated	% change	2011 Projected	% change
Interest on Investments	(\$1,226)	\$2,619	\$3,788	\$1,071	\$1,071	-71.73%	\$1,500	40.06%
Drug Fine Penalty	41,296	75,617	53,273	21,085	21,085	152.66%	18,000	-14.63%
Fund Balance	43,430	36,884	158,047	152,866	0	3.39%	54,715	-64.21%
Total Revenue	\$83,500	\$115,120	\$215,108	\$175,022	\$22,156	-87.34%	\$74,215	-57.60%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Parks & Recreation	\$14,514	\$11,094	\$14,514	\$14,514	\$10,575	\$15,000	\$10,000	-5.44%
Cooperative Extension	15,031	19,477	21,150	20,815	20,725	21,135	19,135	-7.67%
Drug Abuse Treatment & Education-Human Services	0	0	0	24,000	24,000	24,000	12,000	-50.00%
DeKalb County Drug Court	34,316	36,000	41,042	43,094	30,000	41,042	20,000	-33.33%
Reserve for Appropriation	45,569	21,812	73,067	171,943	44,761	0	13,080	-70.78%
Total	\$109,430	\$88,383	\$149,773	\$274,366	\$130,061	\$101,177	\$74,215	-42.94%
Percent Change	-6.98%	-19.23%	69.46%	83.19%	-52.60%	-22.21%	-42.94%	
Actual Expenditures	\$61,462	\$76,397	\$61,757	\$66,846	\$130,061 (estimated)			

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 12/15/2010****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

Due to a significantly decline in Revenue the 2011 budget recommended is \$74,215. It will be appropriated as follows:

- \$20,000 to the DeKalb County Drug Court for drug abuse treatment services.
- \$10,000 for the continuation of the Exercise Right Choice Scholarship program.
- \$19,135 to provide supplies, travel, and 4-H leader supplements for the 4-H Program.
- \$12,000 for the SMART Moves program for disadvantaged DeKalb County children and youth program.
- \$13,080 for the Reserve for Appropriation for fund solvency.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Purchased/Contracted Services	\$78,641	\$8,338	\$68,958	\$57,059	\$46,315	\$70,692	\$42,650
Supplies	12,865	12,377	9,465	9,787	4,985	6,485	6,485
Other Costs	58,267	41,042	195,943	0	78,761	24,000	25,080
TOTAL	\$149,773	\$61,757	\$274,366	\$66,846	\$130,061	\$101,177	\$74,215

BUDGET 2011

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED

DEPARTMENT: FINANCE

DATE: 12/15/2010

FINANCE GROUP

PROGRAM DESCRIPTION

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR ACCOMPLISHMENTS 2010

Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).

Presented information concerning the millage rates to the public and elected officials.

Renewed over 20,000 General Business Occupational Tax Certificates, and over 1,000 Alcoholic Beverage Licenses were registered.

Implemented the Records Center imaging program, and completed the automation of Planning and Development Board of Appeals files that accounted for 450,000 images.

Automated the record inventory system which allows departments to have constant access to their inventory on their desktop.

Arranged for Lease Purchase of critical equipment and computer systems to meet the County's needs.

Conducted and completed a service delivery cost fee study for the Planning and Development Department.

MAJOR GOALS 2011

To provide timely information and reporting to the CEO, the Board of Commissioners, and the public.

To maintain the highly satisfactory bond ratings.

To continue to refine the implementation of the Oracle Public Sector Budgeting, Hansen, Projects and Grants and the Grant Proposal Modules.

To reinstate and expand the County's Business License Inspection Program.

To improve compliance and timeliness of collections relative to renewal fees due from commercially located businesses and mixed drink excise taxes due from businesses with consumption-on-premise (COP) operations.

To implement imaging for some of the County's departments such as State Court, Finance and the District Attorney's Office.

BUDGET 2011**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED****DEPARTMENT: FINANCE****DATE: 12/15/2010****FINANCE GROUP**

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Audits	2,317	2,213	2,140	1,915	-10.51%	1,600	-16.45%
Business Licenses Revenue	\$13,866,797	\$13,543,175	\$10,741,852	\$11,250,000	4.73%	\$9,500,000	-15.56%
Budgets Monitored (mill)	\$1,105	\$1,147	\$1,177	\$1,130	-3.99%	\$1,150	1.77%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Directors' Office	\$918,505	\$961,278	\$952,774	\$688,228	\$746,628	\$757,415	\$670,775	-10.16%
Treasury/Accounting	1,235,889	1,267,786	1,275,458	1,273,069	1,221,376	1,394,986	1,373,291	12.44%
Internal Audit/Bus.Lic.	1,677,551	1,881,323	2,237,726	1,633,831	1,285,682	1,730,973	1,271,174	-1.13%
Budget & Grants	1,133,151	1,177,951	1,233,938	1,273,187	1,035,467	1,081,955	955,834	-7.69%
Risk Management	2,577,582	2,592,160	2,550,998	2,480,271	2,337,214	2,516,582	2,434,605	4.17%
Total	\$7,542,678	\$7,880,498	\$8,250,894	\$7,348,586	\$6,626,367	\$7,481,911	\$6,705,679	1.20%
Percent Change	3.46%	4.48%	4.70%	-10.94%	-9.83%	12.91%	1.20%	
Actual Expenditures	\$7,021,172	\$7,605,266	\$7,954,257	\$6,964,992	\$6,300,779 (estimated)			

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	103	103	103	100	83	87	83	-17.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

23 full-time employees accepted the Early Retirement Option; 17 full-time positions were abolished. This is a net reduction of 17 positions or 17% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$5,796,117 (Fund 100 \$5,368,846 & Fund 272 \$427,271). This is a 4% decrease below the 2009 Adopted Budget for Personal Services.

This budget includes transfer of 2 positions (1 Auditor and 1 Auditor Senior) from the Business License Division to Internal Audit.

No salary savings have been deducted from this budget.

BUDGET 2011**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED****DEPARTMENT: FINANCE****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations****Requested Recommended****Internal Audit/Business License Division:**

1. Add 3 Vehicles (Business License Division) to perform business license inspection functions. These vehicles will provide the Inspectors with the ability to be more effective in the area of identifying delinquent customers.

\$69,600 \$0

Not Recommended.

2. Add an Office Assistant position (Business License Division) to address customer service concerns, processing business license applications, monitor the intake of counter customers, answer incoming calls and serve as back-up to counter staff. Currently, these duties are performed by temporary personnel. This request includes salaries and benefits for 8 months.

72,395 0

Not Recommended.**Budget & Grants Division:**

3. Requests authorization to restore 3 positions that were abolished: a Financial Management Analyst and 2 Budget Management Analyst Principal. This request includes salaries and benefits for 8 months.

137,803 0

Not Recommended.**Total Program Modifications****\$279,798 \$0****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$6,628,664	\$6,422,113	\$6,482,329	\$6,152,904	\$5,844,140	\$6,374,280	\$5,796,117
Purchased / Contracted Services	532,068	454,648	425,851	397,097	364,897	402,293	393,794
Supplies	131,611	111,038	121,758	102,167	94,615	104,868	92,893
Capital Outlays	21,672	10,042	5,929	4,058	14,945	161,636	83,036
Interfund / Interdepartmental Charges	936,879	956,416	312,719	308,766	307,770	438,834	339,839
TOTAL	\$8,250,894	\$7,954,257	\$7,348,586	\$6,964,992	\$6,626,367	\$7,481,911	\$6,705,679

BUDGET 2011**FUND: SANITATION****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Sanitation Assessment/Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR ACCOMPLISHMENTS 2010

Collected 97% of commercial accounts billed on time.

MAJOR GOALS 2011

To continue the collection for all County commercial sanitation billing usages.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Commercial Billings	124,500	127,230	129,010	132,171	1.40%	135,439	4.98%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Revenue Collections (Sanitation)	\$231,517	\$224,849	\$227,427	\$243,889	\$245,831	\$246,080	\$246,080	0.10%
Total	\$231,517	\$224,849	\$227,427	\$243,889	\$245,831	\$246,080	\$246,080	0.10%
Percent Change	5.88%	-2.88%	1.15%	7.24%	0.80%	0.10%	0.00%	
Actual Expenditures	\$231,517	\$224,849	\$227,424	\$243,888	\$245,831 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

BUDGET 2011**FUND: SANITATION****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Interfund / Interdepartmental Charges	\$227,427	\$227,424	\$243,889	\$243,888	\$245,831	\$246,080	\$246,080
TOTAL	\$227,427	\$227,424	\$243,889	\$243,888	\$245,831	\$246,080	\$246,080

BUDGET 2011
FUND: SANITATION
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

12/15/2010
FINANCE GROUP

BUDGET 2011
FUND: SANITATION
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

12/15/2010
FINANCE GROUP

|

BUDGET 2011**FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR ACCOMPLISHMENTS 2010

Billed every water & sewer billing group as scheduled.

Reduced large accounts with more than 90 days past due.

Shortened the Oracle Financial Management System month-end close.

MAJOR GOALS 2011

To continue maximizing collection rates for all billings.

To bill every water & sewer service, commercial sanitation and miscellaneous accounts accurately and timely.

To maximize the use of the Oracle financial package.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Water Meters	10,988	192,276	195,083	197,256	1.11%	199,563	1.17%
Water Billings	1,497,803	1,555,060	1,576,963	1,596,156	1.22%	1,605,850	0.61%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Revenue Collections (Water & Sewer)	\$6,569,156	\$7,398,412	\$5,561,428	\$5,388,803	\$5,376,989	\$6,972,193	\$6,972,193	29.67%
Total	\$6,569,156	\$7,398,412	\$5,561,428	\$5,388,803	\$5,376,989	\$6,972,193	\$6,972,193	29.67%
Percent Change		-24.83%	-3.10%	-0.22%	29.67%	0.00%	29.67%	
Actual Expenditures	\$5,904,357	\$6,686,713	\$5,538,116	\$5,184,144	\$4,991,336	(estimated)		

BUDGET 2011**FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 12/15/2010****FINANCE GROUP**

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	121	115	94	94	92	99	92	2.17%
Part-Time	1	1	0	0	0	0	0	0.00%
Total FT/PT	122	116	94	94	92	99	92	2.17%

INFORMATION RELATIVE TO REQUESTED BUDGET**2010 Early Retirement Option Information:**

15 Full-time employees accepted the Early Retirement Option; 2 full-time positions were abolished. This is a net reduction of 2 positions or 2% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget:

The 2011 Personal Services Budget for 2011 is \$5,034,832. This is a 16% increase above the 2009 Adopted Budget for Personal Services. No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

1. Add 1 Accountant for Revenue Collection to devise, implement and administer a system that maximizes the collections process and provides a system of check and balance for finding unrecognized revenue. This request include salary and benefit for 9 months.

Recommended.**Requested Recommended**

\$41,286 \$41,286

2. Add 1 Revenue Collection Supervisor and 6 Field Service Representative positions to ensure continuity due to change in residential customers billing from bi-monthly billing to monthly or thirty days billing cycle in 2011. This request includes salaries and benefits 9 months.

Recommended.

434,802 434,802

Total Program Modifications**\$476,088****\$476,088**

BUDGET 2011**FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE****DATE: 12/15/2010****FINANCE GROUP**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	\$4,443,107	\$4,532,901	\$4,339,278	\$4,271,071	\$4,428,044	\$5,034,832	\$5,034,832
Purchased / Contracted Services	1,200,580	989,948	1,164,812	1,162,402	1,129,743	1,225,495	1,225,495
Supplies	168,951	127,033	102,868	105,768	129,290	168,720	168,720
Capital Outlays	60,500	53,295	14,500	23,385	50,000	96,500	96,500
Interfund / Interdepartmental Charges	(311,710)	(165,061)	(232,655)	(378,482)	(360,088)	446,646	446,646
TOTAL	\$5,561,428	\$5,538,116	\$5,388,803	\$5,184,144	\$5,376,989	\$6,972,193	\$6,972,193

2011 BUDGET
FUND: GRANTS
DEPARTMENT: VARIOUS

DATE: Dec. 13, 2010
Finance Group

PROGRAM DESCRIPTION

The function of the grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grants account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently nine active funds established for grants: Funds 250, 252, 253, 254, 255, 256, 257, 260, 360.

These funds are assigned to the Finance Group, under the direction of the Chief Financial Officer.

RECENT MAJOR CHANGES

The County has received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant in the amount of \$578,950.00 from the U.S. Department of Justice, plus additional funding provided by the County. The County has recently been awarded additional funding from the Department of Justice geared towards stopping violence against women in the amount of \$675,000.00; and anticipated award for \$285,290.00 for drug treatment programs. Most recently, the County has also posted \$1,303,900.00 in American Recovery & Investment Act (ARRA) funding. DeKalb County Facility Management received \$6,511,600.00 from the U.S. Department of Energy. In addition, HUD continues to provide funding for the DeKalb County Neighborhood Stabilization program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Requested	2011 Recommended	2011/2010 Increase / Decrease
CD	\$22,814,621	\$22,814,621	\$22,482,377	\$23,781,650	\$17,489,314	\$17,489,314	\$17,489,314	0.00%
DeKalb WD	4,604,970	4,604,970	4,921,351	4,447,357	4,106,588	4,106,588	4,106,588	0.00%
Other	10,687,003	10,687,003	8,173,420	13,201,075	13,656,177	13,656,177	13,656,177	0.00%
Pending	0	0	0	164,319	164,319	164,319	164,319	0.00%
Grant #11 (JAG) (Fund 257)	321,718	321,718	244,520	123,585	58,536	7,666	7,666	-86.90%
Grant #12 (JAG) (Fund 257)	0	0	612,013	451,775	357,279	357,279	357,279	0.00%
Grant #13 (JAG) (Fund 257)	0	0	221,086	221,086	104,040	104,040	104,040	0.00%
Grant #14 (JAG) (Fund 257)	0	0	0	903,665	903,665	903,665	903,665	0.00%
ARRA / Stimulus	0	0	0	29,951,480	28,682,769	27,794,914	27,794,914	0.00%
ARRA / Stimulus - Pending	0	0	0	15,354,819	15,354,819	15,354,819	15,354,819	0.00%
Total	\$38,428,312	\$38,428,312	\$36,654,767	\$88,600,811	\$80,877,506	\$79,938,782	\$79,938,782	-1.16%
Percent change	-50.21%	0.00%	-4.62%	130.56%	120.65%	-1.16%	-1.16%	-100.00%

2011 BUDGET
FUND: GRANTS
DEPARTMENT: VARIOUS

DATE: Dec. 13, 2010
Finance Group

AUTHORIZED	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Requested	2011 Recommended	2011/2010 Increase / Decrease
Full-time	188	154	89	89	153	153	153	0.00%
Part-time	2	2	0	0	0	0	0	0.00%
Temporary	7	7	7	7	7	7	7	0.00%
ARRA	0	0	0	5	5	5	5	0.00%

IMPORTANT CURRENT ISSUES

The County is beginning to receive competitive grant awards. For example, the County Fire department continues to utilize the SAFER grant award funding 15 positions. In addition, DeKalb County has established a foreclosure registry ordinance funded by HUD; this is a a collaborated effort, between Community Development and Code Enforcement. One change, is that there is no longer a need to have grants in pending status; effective June 2004, grant awards will only be set-up after Board of Commissioners acceptance and approval.

OTHER INFORMATION RELATIVE TO 2010 BUDGET

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2011. These figures appear to be significantly less than those of prior years. However, the prior years' figures reflect total end-of-year appropriations which includes grants approved during that year, whereas the 2010 figures represents the 2010 end-of-year balance only. Additional grants will be appropriated as they are received during 2011.

FUTURE CONSIDERATIONS

The County anticipates the receipt of additional funds in 2011 per the American Reinvestment Relief Act for programs and personnel expenses. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2011. The County also anticipates the approval of a grants totaling \$320,000.00 from the Georgia Emergency Management Agency for FY 2011.

2011 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: COMMUNITY DEVELOPMENT
COST CENTER: 69700

DATE: 13-Dec-10
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/DECREASE	2011 BUDGET	COMMENTS
100469 / 600038	HUD	COMM DEV CDBG PAYOFF-2001	2/15/01-12/31/11	\$614,352	\$614,107	\$0	\$245	ACTIVE
100468 / 600041	HUD	COMM. DEV. CDBG 2000	1/1/01-12/31/08	4,813,814	4,813,814	0	\$0	TO BE CLOSED
100469 / 600042	HUD	COMM. DEV. CDBG 2001	2/15/01-12/31/09	5,176,865	5,176,865	0	\$0	ACTIVE
100470 / 600043	HUD	COMM. DEV. CDBG 2002	2/15/01-12/31/09	4,843,776	4,843,776	0	\$0	ACTIVE
100471 / 600044	HUD	COMM. DEV. CDBG 2003	4/21/03-12/31/11	7,689,761	7,683,059	0	\$6,701	ACTIVE
100459 / 600046	HUD	CDBG 2000 BUFORD HWY	1/1/01-12/31/08	122,463	122,463	0	\$0	TO BE CLOSED
100739 / 600047	HUD	CDBG 2001 LITHONIA	2/15/01-12/31/09	7,386	7,386	0	\$0	ACTIVE
100739 / 600048	HUD	CDBG 2001 LITHONIA ADDIT.	2/15/01-12/31/09	49,172	49,172	0	\$0	ACTIVE
100743 / 600049	HUD	CDBG 2001 MEMOR. DR.	2/15/01-12/31/09	225,300	225,300	0	\$0	ACTIVE
100473 / 600050	HUD	CDBG 2002 LITHONIA	1/17/02-12/31/10	70,000	70,000	0	\$0	ACTIVE
100459 / 600051	HUD	CDBG 2002 BUFORD HWY	1/17/02-12/31/10	56,366	56,366	0	\$0	ACTIVE
100464 / 600052	HUD	CDBG 2002 CANDLER ADD.	1/17/02-12/31/10	189,460	189,460	0	\$0	ACTIVE

2011 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: COMMUNITY DEVELOPMENT
COST CENTER: 69700

DATE: 13-Dec-10
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/DECREASE	2011 BUDGET	COMMENTS
100743 / 600053	HUD	CDBG 2002 CANDLER ST.	1/17/02-12/31/10	37,935	37,935	0	\$0	ACTIVE
100741-43 / 600054	HUD	CDBG 2002 LYNWOOD	1/17/02-12/31/10	165,000	165,000	0	\$0	ACTIVE
100711 / 600218	HUD	COMM DEV. HOME PI-2003	4/21/03-12/31/09	681,395	681,395	0	\$0	ACTIVE
100706 / 600219	HUD	COMM DEV HOME 1999	1/1/01-12/31/09	1,968,000	1,968,000	0	\$0	ACTIVE
100709 / 600222	HUD	COMM DEV. . HOME PI-2003	1/1/02-12/31/09	2,255,000	2,255,000	0	\$0	ACTIVE
100710 / 600223	HUD	COMM. DEV. HOME 2003	4/21/03-12/31/09	3,280,158	3,276,908	0	\$3,250	ACTIVE
101162 / 600338	HUD	COMM. DEV. CDBG 2004	4/5/04-12/31/12	6,893,000	6,893,182	0	(\$182)	ACTIVE
101212 / 600370	HUD	COMM. DEV. HOME 2004	4/5/04-12/31/10	3,307,914	3,301,264	0	\$6,650	ACTIVE
101263 / 600401	HUD	COMM. DEV. PI HOME 2004	4/5/04-12/31/10	301,947	301,947	0	\$0	ACTIVE
100743 / 600423	HUD	CDBG PY 2000 MEMOR. DR.	1/1/01-12/31/08	240,000	240,000	0	\$0	TO BE CLOSED
101381 / 600442	HUD	COMM. DEV. CDBG PI 2004	4/5/04-12/31/12	322,599	322,599	0	\$0	ACTIVE
101363 / 600448	HUD	CDBG-2001 CIP-HCD	2/15/01-12/31/09	18,480	18,480	0	\$0	ACTIVE

2011 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: COMMUNITY DEVELOPMENT
COST CENTER: 69700

DATE: 13-Dec-10
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL	TOTAL	2010 INCREASE/DECREASE	2011	COMMENTS
				APPROPRIATION	EXPENDITURES		BUDGET	
101389 / 600449	HUD	COMM DEV CD- 2002 LUDOVIE LN	1/17/02-12/31/10	60,000	60,000	0	\$0	ACTIVE
101560 / 600530	HUD	COMM DEV CDBG INTEREST	2/25/05-12/31/12	264,999	264,999	0	\$0	ACTIVE
101597 / 600536	HUD	COMM DEV HOME PI 2005	3/29/05-12/31/10	295,973	295,973	0	\$0	ACTIVE
101603 / 600539	HUD	COMM DEV CDBG PI 2005	3/30/05-12/31/12	6,504,796	6,303,509	0	\$201,287	ACTIVE
101605 / 600540	HUD	COMM DEV HOME 2005	3/30/05-12/31/11	3,118,840	3,117,510	0	\$1,330	ACTIVE
101979 / 600679	HUD	COMM DEV CDBG 2006	1/1/06-12/31/12	5,833,698	5,819,988	0	\$13,710	ACTIVE
101980 / 600683	HUD	COMM DEV HOME 2006	1/1/06-12/31/12	2,884,592	2,538,057	0	\$346,535	ACTIVE
101981 / 600684	HUD	COMM DEV ESGP 2006	1/1/06-12/31/10	250,198	250,198	0	\$0	ACTIVE
101982 / 600686	HUD	COMM DEV CDBG PI 2006	1/1/06-12/31/08	4,379	4,379	0	\$0	TO BE CLOSED
101983 / 600696	HUD	COMM DEV HOME PI 2006	1/1/06-12/31/08	1,316,949	1,316,949	0	\$0	TO BE CLOSED
102185 / 600792	HUD	COMM DEV HOME PI 2006	1/1/07-12/31/10	254,223	254,223	0	\$0	ACTIVE
102202 / 600798	HUD	COMM DEV HOME RTURNED FUND	4/6/07-12/31/12	188,532	188,532	0	\$0	ACTIVE
102230 / 600810	HUD	COMM DEV ESGP 2007	1/1/07-12/31/11	251,608	251,608	0	\$0	ACTIVE

2011 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: COMMUNITY DEVELOPMENT
COST CENTER: 69700

DATE: 13-Dec-10
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/DECREASE	2011 BUDGET	COMMENTS
102229 / 600813	HUD	COMM DEV HOME 2007	1/1/07-12/31/13	2,854,825	2,495,400	0	\$359,425	ACTIVE
102228 / 600814	HUD	COMM DEV CDBG 2007	1/1/07-12/31/13	5,809,962	5,495,659	0	\$314,303	ACTIVE
102309-53 / 600848	HUD	COMM DEV CDBG PI-2007	1/1/07-12/31/09	1,298,244	1,298,244	0	\$0	ACTIVE
102393 / 600899	HUD	COMM DEV HOME 2008	1/1/08-12/31/14	2,741,388	438,194	0	\$2,303,194	ACTIVE
102394 / 600900	HUD	COMM DEV ESGP 2008	1/1/08-12/31/14	250,330	250,330	0	\$0	ACTIVE
102392 / 600901	HUD	COMM DEV CDBG 2008	1/1/08-12/31/14	5,682,423	1,732,775	0	\$3,949,648	ACTIVE
102419 / 600906	HUD	COMM DEV HOME PI-2008	1/1/08-12/31/10	168,796	168,796	0	\$0	ACTIVE
102562- / 600983	HUD	COMM DEV HOME PI-2009	1/1/09-12/31/10	139,802	41,218	0	\$98,584	ACTIVE
102564- / 600984	HUD	COMM DEV NSP	1/30/09-12/31/13	0	0	0	\$0	NOTED IN ARRA SECTION
102619- / 601008	HUD	COMM DEV ESGP 2009	1/1/09-12/31/12	253,001	31,513	0	\$221,488	ACTIVE
102618- / 601009	HUD	COMM DEV CDBG 2009	1/1/09-12/31/15	5,760,201	0	0	\$5,760,201	ACTIVE
102625- / 601010	HUD	COMM DEV CDBG 2009	1/1/09-12/31/14	3,016,025	0	0	\$3,016,025	ACTIVE

2011 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: COMMUNITY DEVELOPMENT
COST CENTER: 69700

DATE: 13-Dec-10
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/DECREASE	2011 BUDGET	COMMENTS
102627- / 601011	HUD	COMM DEV CDBG PI-2009	1/1/09-12/31/11	980,694	93,774	0	\$886,919	ACTIVE
CC: 69760 ARRA/260								
102639- / 601016	HUD	COMM DEV. ARRA HPRP-2009	7/16/09-12/31/12	0	0	0	\$0	NOTED IN ARRA SECTION
102663- / 601033	HUD	COMM DEV. ARRA CDBG-R-2009	7/28/09-12/31/12	0	0	0	\$0	NOTED IN ARRA SECTION
COMMUNITY DEVELOPMENT GRANTS TOT,				93,514,620	76,025,306	0	17,489,314	

2011 BUDGET
FUND: 250 - GRANTS

DEPARTMENT: Workforce Development (WD)

DATE: 13-Dec-2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/DECREASE	2011 BUDGET	COMMENTS
100807 / 600750	US DOL	WIA-Adult	10/1/06-6/30/08	1,255,577	1,255,061	0	516	To be Closed; Grant expired. Pending reconciliation.
100806 / 600751	US DOL	WIA-DSLW	10/01/06-6/30/08	\$1,054,447	1,053,932	0	516	To be Closed; Grant expired. Pending reconciliation.
100808 / 600808	US DOL	WIA Youth PY-07	4/1/2007-6/30/09	\$1,850,089	1,850,089	0	0	To be Closed; Grant expired. Pending reconciliation.
100807 / 600820	ARC-CNA Program	ARC-Career Counselling & Nursing Program	1/1/2007-9/30/07	\$21,060	8,043	0	13,017	To be Closed; Grant expired. Pending reconciliation.
100807 / 600834	US DOL	WIA-Adult-PY-07	7/1/07-6/30/09	\$310,537	310,537	0	0	To be Closed; Grant expired. Pending reconciliation.
100806 / 600835	US DOL	WIA-DSLW-PY-07	7/1/07-6/30/09	\$426,946	426,946	0	0	To be Closed; Grant expired. Pending reconciliation.
101807 / 600849	US DOL	Harkin Amendment Adult Program	7/1/07-6/30/10	\$18,287	18,287	0	0	To be Closed; Grant Spent. Pending reconciliation.
100807 / 600862	US DOL	WIA-Adult-FY-08	10/1/07-6/30/09	\$1,280,777	1,280,777	0	0	To be Closed; Grant expired. Pending reconciliation.
100806 / 600863	US DOL	WIA-DSLW-FY-08	10/1/07-6/30/09	\$895,275	895,275	0	0	To be Closed; Grant expired. Pending reconciliation.

2011 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: Workforce Development (WD)

DATE: 13-Dec-2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/DECREASE	2011 BUDGET	COMMENTS
100808 / 600910	US DOL	WIA-YOUTH-FY-08	4/1/08-6/30/10	\$1,631,426	1,226,078	0	405,348	ACTIVE
100807 / 600926	US DOL	WIA-ADULT-FY-08	7/1/08-6/30/10	\$265,473	265,473	0	(0)	ACTIVE
100806 / 600927	US DOL	WIA-DSLW-FY-08	7/1/08-6/30/10	\$251,640	241,558	0	10,082	ACTIVE
100807 / 600946	US DOL	WIA ADULT FY 09	10/1/08-6/30/10	\$1,263,988	496,859	0	767,129	ACTIVE
100806 / 600947	US DOL	WIA-DSLW-FY-09	7/1/08-6/30/10	\$635,393	285,728	0	349,665	ACTIVE
100807 / 601041	US DOL	WIA ADULT PY 09	7/1/09-6/30/11	\$293,637	0	0	293,637	ACTIVE
100806 / 601042	US DOL	WIA DSLW PY 09	7/1/09-6/30/11	\$456,180	0	0	456,180	ACTIVE
100808 / 601043	US DOL	WIA YOUTH PY 09	4/1/09-6/30/11	\$1,810,499	0	0	1,810,499	ACTIVE
ARRA/260								
102630 / 601013	US DOL	ARRA YOUTH FY 09	2/17/09-6/30/11	\$0	0	0	0	NOTED IN ARRA SECTION
102632 / 601014	US DOL	ARRA ADUL FY 09	2/17/09-6/30/11	\$0	0	0	0	NOTED IN ARRA SECTION
102633 / 601015	US DOL	ARRA DSLW FY 09	2/17/09-6/30/11	\$0	0	0	0	NOTED IN ARRA SECTION
TOTAL FOR WORKFORCE DEVELOPMENT:				\$13,721,231	9,614,643	0	4,106,588	

2011 BUDGET

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT

DEPARTMENT: NONDEPARTMENTAL

DATE:

13-Dec-10
Finance Group

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #11

DEPARTMENT: NONDEPARTMENTAL

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
<u>Superior Court / Drug Court</u>								
101955 / 600762 600715	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/04 - 9/30/09	64,000	64,000	0	0	CLOSED
SUBTOTAL				64,000	64,000	0	0	
<u>Juvenile Court</u>								
101956/ 600762 / 600716	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/04 - 9/30/09	25,360	25,360	0	0	CLOSED
SUBTOTAL				25,360	25,360	0	0	
<u>DeKalb County Schools</u>								
101959 / 600762	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/04 - 9/30/09	56,000	56,000	0	0	CLOSED
SUBTOTAL				56,000	56,000	0	0	
<u>District Attorney Office</u>								
101954 / 600762 600673	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/04 - 9/30/09	24,858	24,858	0	0	CLOSED
SUBTOTAL				24,858	24,858	0	0	
<u>Police</u>								
101958 / 600672 600718	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/04 - 9/30/09	30,000	30,000	0	0	CLOSED
SUBTOTAL				30,000	30,000	0	0	
<u>Sheriff</u>								
101960 / 600762 600719	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/04 - 9/30/09	66,500	66,500	0	0	CLOSED
SUBTOTAL				66,500	66,500	0	0	
<u>Solicitor's Office</u>								
101961 / 600762 600720	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/04 - 9/30/09	20,000	20,000	0	0	CLOSED
SUBTOTAL				20,000	20,000	0	0	
<u>Marshall's Office</u>								
101957 / 600672 600717	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/04 - 9/30/09	35,000	35,000	0	0	CLOSED
SUBTOTAL				35,000	35,000	0	0	

2011 BUDGET
FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT
DEPARTMENT: NONDEPARTMENTAL

DATE: 13-Dec-10
Finance Group

DATE: 13-Dec-10
Finance Group

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #11
DEPARTMENT: NONDEPARTMENTAL

PROJECT / AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
ACCUM. INTEREST								
102088 / 600743	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	MISC	10/1/04 - 9/30/09	13,754	13,754	0	0	CLOSED
ACCUM. CTY. INTEREST								
102163 / 600779	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	MISC	10/1/04 - 9/30/09	7,666	0	0	7,666	CLOSED
SUBTOTAL				21,421	13,754	2,010	7,666	
FUND 257 #11 GRANTS TOTAL				343,139	335,472	2,010	7,666	

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #12
DEPARTMENT: NONDEPARTMENTAL

PROJECT / AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	INCREASE/ DECREASE	2011 BUDGET	COMMENTS
Juvenile Court								
102261 / 600851 600855	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/06 - 9/30/10	29,487	2,080	0	27,407	ACTIVE
SUBTOTAL				29,487	2,080	0	27,407	
DeKalb County Schools								
102264 / 600851	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/06 - 9/30/10	118,600	118,600	0	0	ACTIVE
SUBTOTAL				118,600	118,600	0	0	
District Attorney Office								
102260 / 600851 600853	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/06 - 9/30/10	58,065	54,488	0	3,577	ACTIVE
SUBTOTAL				58,065	54,488	0	3,577	

2011 BUDGET
FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT
DEPARTMENT: NONDEPARTMENTAL

DATE: 13-Dec-10
Finance Group

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #12
DEPARTMENT: NONDEPARTMENTAL

PROJECT / AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	INCREASE/ DECREASE	2011 BUDGET	COMMENTS
<u>Police</u>								
102263 / 600851 600857	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/06 - 9/30/10	61,540	8,881	0	52,660	ACTIVE
SUBTOTAL				61,540	8,881	0	52,660	
<u>Sheriff</u>								
102265 / 600851 600858	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/06 - 9/30/10	185,425	0	0	185,425	ACTIVE
SUBTOTAL				185,425	0	0	185,425	
<u>Solicitor's Office</u>								
102266 / 600851 600859	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/06 - 9/30/10	26,490	26,189	0	301	ACTIVE
SUBTOTAL				26,490	26,189	0	301	
<u>Marshall's Office</u>								
102262 / 600851 600856	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/06 - 9/30/10	60,000	51,777	0	8,223	ACTIVE
SUBTOTAL				60,000	51,777	0	8,223	
<u>Superior Court / Drug Court</u>								
102267 / 600851 600854	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/04 - 9/30/08	72,406	0	0	72,406	ACTIVE
SUBTOTAL				72,406	0	0	72,406	
<u>ACCUM. INTEREST</u>								
102325 / 600861	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	INTEREST	10/1/06 - 9/30/10	9,281	8,616	0	666	ACTIVE
SUBTOTAL				9,281	8,616	0	666	
<u>ACCUM. CTY. INTEREST</u>								
102324 / 600860	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	INTEREST	10/1/06 - 9/30/10	6,616	0	0	6,616	ACTIVE
SUBTOTAL				6,616	0	0	6,616	ACTIVE
FUND 257 #12 GRANTS TOTAL				627,911	270,631	0	357,279	

DATE: 13-Dec-10
Finance Group

PROJECT / AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	INCREASE/ DECREASE	2011 BUDGET	COMMENTS
Juvenile Court								
102466 / 600931	U.S. Dept. of Justice J.A.G.	Juvenile Drug Court	10/1/07 - 9/30/11	13,562	150	0	13,412	ACTIVE
600933	(Local Law Enforcement)							
SUBTOTAL				13,562	150	0	13,412	
DeKalb County Schools								
102471 / 600631	U.S. Dept. of Justice J.A.G.	Equipment	10/1/07 - 9/30/11	18,263	18,263	0	0	ACTIVE
	(Local Law Enforcement)							
SUBTOTAL				18,263	18,263	0	0	
Police								
102469 / 600931	U.S. Dept. of Justice J.A.G.	Equipment	10/1/07 - 9/30/11	23,981	0	0	23,981	ACTIVE
	(Local Law Enforcement)							
SUBTOTAL				23,981	0	0	23,981	
Sheriff								
102472 / 600931	U.S. Dept. of Justice J.A.G.	Equipment	10/1/07 - 9/30/11	63,300	62,700	0	600	ACTIVE
600934	(Local Law Enforcement)							
SUBTOTAL				63,300	62,700	0	600	
Solicitor's Office								
102473 / 600931	U.S. Dept. of Justice J.A.G.	Equipment	10/1/07 - 9/30/11	8,959	5,725	0	3,234	ACTIVE
	(Local Law Enforcement)							
SUBTOTAL				8,959	5,725	0	3,234	
Marshall's Office								
102467 / 600631	U.S. Dept. of Justice J.A.G.	Equipment	10/1/07 - 9/30/11	62,479	31,125	0	31,354	ACTIVE
600939	(Local Law Enforcement)							
SUBTOTAL				62,479	31,125	0	31,354	
Superior Court / Drug Court								
102465 / 600931	U.S. Dept. of Justice J.A.G.	Drug Treatment	10/1/07 - 9/30/11	30,512	0	0	30,512	ACTIVE
	(Local Law Enforcement)							
SUBTOTAL				30,512	0	0	30,512	
ACCUM. INTEREST								

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT
DEPARTMENT: NONDEPARTMENTAL

13-Dec-10
Finance Group
ACTIVE

SUBTOTAL

129

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #14
DEPARTMENT: NONDEPARTMENTAL

PROJECT / AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	INCREASE/ DECREASE	2011 BUDGET	COMMENTS
District Attorney								
102572 / PENDING	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/08 - 9/30/12	66,025	0	0	66,025	ACTIVE
SUBTOTAL				66,025	0	0	66,025	
District Attorney - CJSP								
102581 / PENDING	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/08 - 9/30/12	58,691	0	0	58,691	ACTIVE
SUBTOTAL				58,691	0	0	58,691	
Superior Court / Drug Court								
102573 / PENDING	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/08 - 9/30/12	66,025	0	0	66,025	ACTIVE
SUBTOTAL				66,025	0	0	66,025	
Juvenile Court								
102574 / PENDING	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/08 - 9/30/12	66,025	0	0	66,025	ACTIVE
SUBTOTAL				66,025	0	0	66,025	
Marshall's Office								
102576 / PENDING	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/08 - 9/30/12	86,025	0	0	86,025	ACTIVE
SUBTOTAL				86,025	0	0	86,025	
Police								

2011 BUDGET
FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT
DEPARTMENT: NONDEPARTMENTAL

								DATE:	13-Dec-10
102577 /	U.S. Dept. of Justice	Equipment	10/1/08 - 9/30/12	203,823	0	0	203,823		Finance Group
PENDING	J.A.G. (Local Law Enforcement)								ACTIVE
SUBTOTAL				203,823	0	0	203,823		

PROJECT / AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	Total APPROPRIATION	Total EXPENDITURES	INCREASE/ DECREASE	2011 BUDGET	COMMENTS
DeKalb County Schools								
102578 /	U.S. Dept. of Justice	Equipment	10/1/08 - 9/30/12	66,025	0	0	66,025	ACTIVE
PENDING	J.A.G. (Local Law Enforcement)							
SUBTOTAL				66,025	0	0	66,025	
Sheriff								
102579 /	U.S. Dept. of Justice	Equipment	10/1/08 - 9/30/12	225,000	0	0	225,000	ACTIVE
PENDING	J.A.G. (Local Law Enforcement)							
SUBTOTAL				225,000	0	0	225,000	
Solicitor's Office								
102580 /	U.S. Dept. of Justice	Equipment	10/1/08 - 9/30/12	66,025	0	0	66,025	ACTIVE
PENDING	J.A.G. (Local Law Enforcement)							
SUBTOTAL				66,025	0	0	66,025	
FUND 257 #14 GRANTS TOTAL				903,665	0	0	903,665	
FUND 257 GRANT TOTAL				2,097,133	724,483	2,010	1,372,650	

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
<u>Sheriff's Department Grants</u>								
101457 / 600514 600516	Dept. Of Justice	2004 Bulletproof Vest Part. Prgm. - SHERIFF	8/1/04 - 9/31/10	6,184	6,080	0	104	Active
101735 / 600606 600607	Dept. Of Justice	2005 Bulletproof Vest Part. Prgm. - SHERIFF	8/24/05 - 9/30/09	5,816	5,731	0	85	Active
102218 / 600806 600807	Dept. Of Justice	2006 Bulletproof Vest Part. Prgm. - SHERIFF	4/01/06 - 09/30/2010	8,424	8,389	0	35	Active
102400 / 600894 600895	Dept. Of Justice	2007 Bulletproof Vest Part. Prgm. - SHERIFF	9/13/07 - 9/30/2011	19,033	18,781	0	252	Active
102561 / 600982	Dept. Of Justice	State Criminal Alien Assistance Program	7/10/07 - 12/31/14	350,454	145,044	0	205,410	Active
101920 / 600664	Dept. Of Justice	State Criminal Alien Assistance Program	2/14/06-12/31/14	232,007	117,659	0	114,348	Active
SUBTOTAL				621,917	301,684	0	320,233	
<u>Juvenile Court Grants</u>								
102429/ 600911 600912	Children & Youth Coordinating Council ASAP	CYCC-AUGMENTED SUPERVISION ACCOUNTABILITY (ASAP)	7/01/08-6/30/09	56,400	0	0	56,400	Active
102622 / 601006 601007	CYCC	GOCF MRIP	7/01/09 - 6/30/10	19,416	0	0	19,416	Active
102450 / 600928 600929	GA Dept. of Community Affairs	Americorps	9/01/08 - 9/11/09	98,851	4,898	0	93,572	Active
SUBTOTAL				174,667	4,898	0	169,388	
<u>Water & Sewer</u>								
102447 / 600924 600925	GA ENVIRONMENT PROTECTION DIV	SEPTIC TANK ELIM. PROGRAM	11/01/08 - 5/01/10	247,938	0	0	247,938	Active
SUBTOTAL				247,938	0	0	247,938	
<u>Superior Court Grants</u>								
100476 / 600059	Council Of Superior Ct. Judges	Drug Court	9/16/03 - 09/16/09	50,175	50,175	0	0	Active

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
101654 / 600568	Donations	Collected Drug Ct. Fees	7/11/05 - 7/11/10	1,074	69,875	106,416	37,615	Active
102438 / 600920	Judicial Council	Drug Court	7/01/08 -6/30/09	32,962	32,962	0	0	Grant Award expired.
102436 / 600919	DHR	Drug Court	8/01/08 -6/30/09	125,000	125,000	0	0	Grant Award expired.
100660 / 600130	Donations	Various Donors / Drug Ct.	11/13/03 - 11/30/10	10,101	9,236	0	865	Active
101621 / 600548	Council Of Superior Ct. Judges	Drug Court	5/01/05 - 5/01/11	20,732	20,732	0	0	Active
SUBTOTAL				240,044	307,979	106,416	38,480	
<u>State Court</u>								
101460 / 600515 600517	U.S. Dept of Justice	2004 Bulletproof Vest Part. Prgm. - MARSHALL	8/1/04 - 9/31/10	8,800	8,757	0	43	Active
101939 / 600667 600668	U.S. Dept of Justice	2005 Bulletproof Vest Part. Prgm. - MARSHALL	8/24/05 - 9/30/09	2,737	1,907	0	830	Active
SUBTOTAL				11,537	10,663	0	873	
<u>Magistrate's Court</u>								
102444 600923	U.S. Dept of Health and Human Services	2008-2009 Substance Abuse	9/30/08-9/29/09	569,140	178,147	0	318,418	Active
SUBTOTAL				569,140	178,147	0	318,418	
<u>Solicitor - General Grants</u>								
101852 / 600640 600641	U.S. Dept of Justice	2005 Bulletproof Vest Part. Prgm. - SOLICITOR	8/24/05 - 9/30/09	758	758	0	0	Active
102481 / 600941	CJCC	08 VOCA	10/1/2008- 09/30/09	138,820	123,836	0	14,984	Active
SUBTOTAL				139,578	124,594	0	14,984	
<u>District Attorney's Office Grants</u>								
102519/ 600597	Criminal Justice Coordinating Council	District Attorney / Victim Assistance	10/01/08 - 9/30/09	269,084	217,849	0	51,235	Active
102555/ 600978	Criminal Justice Coordinating Council	District Attorney / Victim Assistance	01/01/09-12/31/09	383,623	272,840	0	110,783	Active
101740 / 600610 600611	U.S. Dept of Justice	2005 Bulletproof Vest Part. Prgm. - DA	8/24/05 - 9/30/09	4,789	4,788	0	1	Active

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
102510 / 600955 600956	U.S. Dept of Justice	2008 Bulletproof Vest Part. Prgm. - DA	4/01/08 - 09/30/10	1,679	0	0	1,679	Active
SUBTOTAL				659,175	495,477	0	163,698	
Police Grants								
100659 / 600129	Donations	Animal Control	11/26/02 - 1/31/10	11,906	11,188	0	718	Active
101379 / 600441	Donations	Tucker Precinct	12/25/02 - 12/6/10	16,525	15,418	0	1,107	Active
101737 / 600608 600608	U.S. Dept of Justice	2005 Bulletproof Vest Part. Prgm. - POLICE	8/24/05 - 9/30/09	20,868	20,867	0	0	Active
102507 / 600949 600950	U.S. Dept of Justice	2008 Bulletproof Vest Part. Prgm. - POLICE	4/01/08 - 09/30/10	21,544	21,076	0	468	Active
102506 / 600948	U.S. Dept of Justice	08 NIJ - Coverdall	10/01/08 - 10/30/09	95,000	94,506	0	494	Active
101563 / 600531	Donations	East Precinct	12/25/02 - 12/6/10	6,000	4,993	0	1,007	Active
101750 / 600616	Donations	North Precinct	12/25/02 - 12/6/10	6,750	5,155	0	1,595	Active
101445 / 600999	Donations	Center Precinct	12/25/02 - 12/6/10	100	0	0	100	Active
101746 / 600614	Ga. Dept. Motor Vehicle	Motor Carrier Safety Assist.	10/01/03 - 12/30/10	72,000	70,920	0	1,080	Active
101534 / 600520	Donations	D.E.M.A.	10/01/04 - 12/29/10	3,000	2,700	0	300	Active
101458 / 600513 600518	U.S. Dept of Justice	2004 Bulletproof Vest Part. Prgm. - POLICE	8/1/04 - 9/31/10	8,800	8,654	0	146	Active
101447 / 600487	Donations	South Precinct	12/25/02 - 12/6/10	5,000	3,725	0	1,275	Active
102331 / 600864	GA DMV	MCAP	12/01/07- 12/30/10	72,000	70,190	0	1,810	Active
102281 / 600829	GA. Public Safety	Training	7/01/07 - 12/30/10	43,107	41,566	0	1,541	Active
102240 / 600812	Office Of National Drug Control - POLICE	H.I.D.T.A.	1/01/07 - 6/30/09	327,000	326,049	0	951	Grant Award expired.
102217 / 600604 600605	U.S. Dept of Justice	2006 Bulletproof Vest Part. Prgm. - POLICE	4/01/06 - 09/30/10	8,432	7,901	0	531	Active

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
 Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
102137 / 600761	GA DMV	MCAP	10/01/06 - 9/30/10	72,000	71,833	0	167	Active
102536 / 600969	GA DMV	MCAP	12/01/08- 12/30/11	72,000	12,236	0	59,764	Active
102533 / 600967 600968	GOHS	H.E.A.T	10/01/08 - 9/30/09	157,000	116,133	0	40,867	Active
102421 / 600907	Office Of National Drug Control - POLICE	H.I.D.T.A.	1/01/08 - 12/31/09	327,000	200,027	0	126,973	Active
102588 / 600992	Office Of National Drug Control - POLICE	H.I.D.T.A.	1/01/09 - 12/31/09	327,000	11,916	0	315,084	Active
102399 / 600893 600896	U.S. Dept of Justice	2007 Bulletproof Vest Part. Prgm. - Police	9/13/07 - 9/30/2011	19,061	19,010	0	51	Active
102689 / 601046	GEMA	Buffer Zone Protection #2263	9/01/08 - 4/30/10	198,100	0	0	198,100	Active
102687 / 601045	GEMA	Buffer Zone Protection #2264	9/01/08 - 4/30/10	195,620	0	0	195,620	Active
102685 / 601044	GEMA	Buffer Zone Protection #2271	9/01/08 - 4/30/10	181,445	0	0	181,445	Active
102397 / 600892	GEMA	UASI	7/01/06 - 12/31/09	2,633,494	429,142	0	2,204,352	Active
102545 / 600973	GEMA	UASI	7/01/07 - 2/28/10	822,114	0	0	822,114	Active
102388 / 600888	GEMA	Law Enforcement	7/01/07 - 2/28/10	378,127	374,227	0	3,900	Active
102367 / 600883	GEMA	Law Enforcement	9/30/07 - 9/30/10	8,550	7,367	0	1,183	Active
102671 / 601035	GEMA	DEPT OF HOMELAND SECURITY (DHS)	9/01/08 - 8/31/10	405,126	0	0	405,126	Active
102649 / 601017 601018	GEMA	HAZARD MITIGATION GRANT PROGRAM	4/01/09 -05/10/11	79,380	0	0	79,380	Active
102610 / 601000 601004	GEMA	'09 Local Emergency Planning Comm.	10/01/08 - 9/30/09	4,800	554	0	4,246	Active
102590 / 600993 600994	EMPG	2008 PPA	7/01/08 - 9/30/09	150,000	126,014	0	23,986	Active
100746 / 600170	Ga. Dept. Motor Vehicle	Motor Carrier Safety Assist.	10/01/03 - 12/30/10	144,000	133,872	0	10,128	Active

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
100746 / 600170	GA DMV	MCAP	10/01/05 - 09/30/10	144,000	133,872	0	10,128	Active
100695 / 600173	Donations	GA Police Corp	5/27/03 - 12/31/10	20,000	16,800	0	3,200	Active
102678 / 601039	Donations	09 Target & Blue - WCP	5/27/03 - 12/31/10	2,000	0	0	2,000	Active
102676 / 601038	Donations	09 Target & Blue - ICCP	5/27/03 - 12/31/10	1,000	0	0	1,000	Active
SUBTOTAL				7,059,847	2,357,911	0	4,701,936	
<u>Fire Department/EMS Grants</u>								
102348 / 600873	GEMA	Homeland Security	7/01/07 - 2/28/10	75,000	3,020	0	71,980	Active
100661 / 600131	Donations	Fire & Rescue	12/11/01 - 12/11/10	2,925	0	0	2,925	Active
102548 / 600974	Donations	Fire & Rescue	1/27/09-12/31/14	5,000	2,843	0	2,157	Active
102390 / 600889	GEMA - UASI	Homeland Security	07/01/06-12/31/09	2,248,647.87	2,146,451	0	102,197	Active
102558 / 600980	GEMA - UASI	Homeland Security	07/01/07-02/02/10	1,788,775	0	0	1,788,775	Active
102551 / 600976	SAFER	Homeland Security	4/23/09-4/23/14	2,452,045	794,115	0	1,657,930	Active

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
101152 / 600332	GEMA	Hazardous Material Response Equipment	3/29/04 - 05/31/07	185,574	183,237	(2,338)	(0)	Grant Award expired.
102279 / 600828	GEMA	ODP - GSAR Type II Equipment	7/1/06 - 2/28/08	25,000	17,532	(7,468)	0	Grant Award expired.
102652 / 601019	GEMA	GSAR Equip / Main.	9/01/08 - 8/31/10	25,000	0	0	25,000	Active
SUBTOTAL				6,807,967	3,147,197	(9,806)	3,650,964	
<u>Parks & Recreation Grants</u>								
100692 / 600166	GA DCA	Book Run Park	5/27/03-12/31/08	50,000	50,000	0	0	Grant Award expired.
100693 / 600167	GA DCA	Book Run Park	5/27/03-12/31/08	15,000	15,000	0	0	Grant Award expired.
100784 / 600248	Safeco Insurance Co.	Wade Walker Park	1/28/03-12/31/08	7,500	0	(7,500)	0	Grant Award expired.
100751 / 600259	Second Ave. Development	N.H. Scott Park	5/27/03-12/31/08	2,000	0	(2,000)	0	Grant Award expired.
101972 / 600689	Wal-Mart Foundation	Parks Improvement	4/1/06-12/31/08	2,000	1,200	(800)	0	Grant Award expired.
102381 / 600884	OSR-08	Office of School Readiness 2008	6/02/08-08/02/08	505,768	29,358	(476,410)	0	Grant Award expired.
102383 / 600885	Wal-Mart Foundation	Parks Improvement	4/1/08-12/31/08	50,000	0	(50,000)	0	Grant Award expired.
SUBTOTAL				632,268	95,558	(536,710)	0	
<u>Human Services</u>								
100523 / 600169	Department of Comm. Affairs		5/08/01 - 12/31/14	150,000	150,000	0	0	Active
101952 / 600670	DOJ Tapestry	Violence Against Women Prevention	9/01/05-10/31/09	339,962	249,872	0	90,090	Active
100453 / VARIOUS	Atlanta Regional Comm. - Federal	Seniors - Aging Program	7/01/06-12/31/14	17,961,365	15,296,786	0	2,664,579	Active
102414 / 600903	2008 Non-Profit Agencies	Violence Against Women	01/01/08-12/31/08	2,007,843	1,259,555	(748,288)	0	Grant Award expired.
102541 / 600971	BOH	Human Development Steps To A Healthier DeKalb	12/09/08 - 10/01/09	48,000	9,358	0	38,643	Grant Award expired.
102139 / 600766	DOHHS	Mentoring Children of Prisoners	9/30/06-9/29/09	116,927	94,885	0	22,042	Grant Award expired.
102276 / 600825	CYCC	Meeting of the Hearts Mentoring	6/1/07-5/31/08	50,000	48,316	(1,684)	(0)	Grant Award expired.

2009 BUDGET
FUND: 250 - GRANTS
DEPARTMENT: OTHER GRANTS

December 13, 2010
Finance Group

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
102358 / 600930	MOTH - Federal	Meeting of the Hearts	9/30/07-9/29/08	271,302	241,407	(29,895)	0	Grant Award expired.
SUBTOTAL				20,945,399	17,350,178	(779,867)	2,815,354	
<u>DeKalb Family & Children's Services</u>								
100566 / 600118		DFACS Building/Lease Purchase	1/1/04 - 8/01/10	10,520,176	9,541,557	0	978,619	Active
101659 / 600780		DFACS Building/Lease	1/1/01 - 12/31/14	330,556	95,265	0	235,291	Active
102354 / 600780		DFACS Maintenance Catch Up	01/01/07-12/31/14	95,981	95,981	0	0	Active
SUBTOTAL				10,946,714	9,732,803	0	1,213,910	
TOTAL OTHER GRANTS (includes all subtotals)				49,056,191	34,107,090	(1,219,967)	13,656,177	

2010 BUDGET
American Recovery Reinvestment Act

13-Dec-10
Finance Group

PROEJCT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
JAG								
Various	DOJ	Edward Byrne Mem. JAG	3/01/09 - 2/28/13	2,407,651	880,855	0	1,526,796	ACTIVE
		Sub-Total		2,407,651	880,855	0	1,526,796	
Community Development								
102564 / 600984	HUD	Neighborhood Stab. Program (NSP)	1/30/09 - 12/31/13	18,545,013	0	0	18,545,013	ACTIVE
102639 / 601016	HUD	Homeless Prevention & Rapid Housing Program (HPRP)	7/16/09 - 12/31/12	2,359,998	0	0	2,359,998	ACTIVE
102663 / 601033	HUD	Community Development Block (CDBG)	7/28/09 - 12/31/12	1,543,400	0	0	1,543,400	ACTIVE
		Sub-Total		22,448,411	0	0	22,448,411	
Workforce Development								
102630 / 601013	US Department of Labor	Summer Youth Employment	2/17/09 - 6/30/11	2,327,610	1,193,480	0	1,134,130	ACTIVE
102632 / 601014	US Department of Labor	Adult Workers Job Search	2/17/09 - 6/30/11	971,982	36,597	0	935,385	ACTIVE
102633 / 601015	US Department of Labor	Dislocated Workers Job Search	2/17/09 - 6/30/11	1,649,755	38,635	0	1,611,120	ACTIVE
		Sub-Total		4,949,347	1,268,711	0	3,680,636	
Public Works - Transportation								
Pending	GA Dept. of Transportation	South River Trail Enhancement Project		268,219	0	0	268,219	ACTIVE
Pending	GA Dept. of Transportation	Deepline Park Transportation Enhancement Project		447,031	0	0	447,031	ACTIVE
		Sub-Total						

2010 BUDGET
American Recovery Reinvestment Act

13-Dec-10
Finance Group

PROEJCT/ AWARD		GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2010 INCREASE/ DECREASE	2011 BUDGET	COMMENTS
Human Services									
Pending		US Human Services	Congregate / Home Meals	6/09/09 - 9/30/10	139,071	0	0	139,071	ACTIVE
Sub-Total					139,071	0	0	139,071	
Grand Totals					29,944,480	2,149,566	0	27,794,914	

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: HOTEL / MOTEL FUND****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, and approved again for 1988 through 2009 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

This fund is assigned to the Finance Group under the direction of the Chief Financial Officer.

MAJOR GOALS 2011

To position DeKalb County as the affordable and accessible destination for vacations, group tours or meetings in the Atlanta area.

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Gross Room Rentals	\$149,199,960	\$149,199,960	\$120,200,200	\$100,500,600	\$100,500,600	0.00%	\$100,500,600	0.00%
Total Tax Collected	\$7,459,998	\$7,273,422	\$7,167,386	\$3,528,920	\$250,000	-92.92%	\$250,000	0.00%

REVENUE SUMMARY	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Hotel/Motel Tax	\$2,723,550	\$2,679,939	\$2,641,019	\$1,416,595	\$1,450,000	2.36%	\$1,200,000	-17.24%
Fund Balance	230,592	346,434	267,521	251,232	136,012	-45.86%	194,254	42.82%
Total	\$2,954,142	\$3,026,373	\$2,908,540	\$1,667,827	\$1,586,012	-4.91%	\$1,394,254	-12.09%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
DeKalb Convention & Visitors Bureau (DCVB)	\$2,450,000	\$2,800,000	\$2,800,000	\$2,274,000	\$1,450,000	\$1,450,000	\$1,200,000	-17.24%
Reserve for Appropriation	209,476	346,434	267,521	251,232	136,012	136,012	194,254	42.82%
Total	\$2,659,476	\$3,146,434	\$3,067,521	\$2,525,232	\$1,586,012	\$1,586,012	\$1,394,254	-12.09%
Percent Change	2.07%	18.31%	-2.51%	-17.68%	-37.19%	0.00%	-12.09%	
Actual Expenditures	\$2,607,708	\$2,758,852	\$2,657,308	\$1,531,815	\$1,586,012	(estimated)		

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: HOTEL / MOTEL FUND****DATE: 12/15/2010****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

Continuation of the hotel/motel tax through 2011 was approved by the Board of Commissioners on November 16, 2010. The decrease in 2011 revenue is attributed to a decrease in the total tax collected. DCVB will continue to receive two percent of the appropriated hotel/motel taxes at the current total rate of five percent.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Other Costs	\$3,067,521	\$2,657,308	\$2,525,232	\$1,531,815	\$1,586,012	\$1,586,012	\$1,394,254

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: JUVENILE SERVICES FUND****DATE: 12/15/2010****PROGRAM DESCRIPTION**

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention Services.

REVENUE SUMMARY	2006	2007	2008	2009	2010	% Change	2011	% Change
Chgs for County Services	\$162,856	\$271,739	\$269,477	\$65,000	\$50,000	-23.08%	\$40,000	-20.00%
Interest on Investments	0	0	0	0	1,706	100.00%	500	-70.69%
Fund Balance Forward	77,761	134,827	197,835	234,060	270,768	15.68%	303,223	11.99%
Total	\$240,617	\$406,566	\$467,312	\$299,060	\$322,474	-23.08%	\$343,723	6.59%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Juvenile Services Fund	\$240,617	\$406,566	\$467,312	\$299,060	\$322,474	\$343,723	\$343,723	6.59%
Total	\$240,617	\$406,566	\$467,312	\$299,060	\$322,474	\$343,723	\$343,723	
	181.41%	68.97%	14.94%	-36.00%	7.83%	6.59%	6.59%	
Actual Expenditures	\$14,290	\$9,168	\$19,742	\$17,696	\$9,507	(estimated)		

BUDGET 2011**FUND: SPECIAL REVENUE****DEPARTMENT: JUVENILE SERVICES FUND****DATE: 12/15/2010****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$467,312	\$19,742	\$299,060	\$17,696	\$322,474	\$343,723	\$343,723
Total	\$467,312	\$19,742	\$299,060	\$17,696	\$322,474	\$343,723	\$343,723

BUDGET 2011**FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Federal Police	\$2,614,114	\$3,549,710	\$2,824,400	\$4,317,312	\$4,714,630	4,423,725	4,423,725	-6.17%
Federal Sheriff	30,661	11,752	869	869	869	870	870	0.12%
Federal/Treasury Sheriff	171,111	723,624	678,258	394,293	2,022,009	1,368,892	1,368,892	-32.30%
State Sheriff	128,849	21,215	6,769	12,135	11,434	0	0	-100.00%
State District Attorney	300,330	425,880	399,298	174,697	106,975	24,700	24,700	-76.91%
Marshall's Office	0	0	0	0	29,170	28,815	28,815	-1.22%
State Police	716,581	1,308,729	1,477,160	1,697,249	834,553	713,466	713,466	-14.51%
Total	\$3,961,647	\$6,040,910	\$5,386,754	\$6,596,554	\$7,719,641	\$6,560,468	\$6,560,468	-15.02%
Percent Change	27.91%	52.48%	-10.83%	22.46%	17.03%	-15.02%	-15.02%	
Actual Expenditures	\$1,245,256	\$2,925,759	\$2,248,543	\$2,859,320	\$1,604,102 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2011 Appropriation for this Fund represents the expected end-of-year 2010 fund balances.

BUDGET 2011**FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 12/15/2010****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$951,551	\$782,484	\$1,150,011	\$610,212	\$889,161	\$24,700	\$24,700
Supplies	158,082	115,888	1,080,377	1,448,897	631,808	29,685	29,685
Capital Outlays	948,441	517,326	833,137	632,970	2,220,485	1,368,892	1,368,892
Interdepartment/Interfund Charges	838,798	854,782	0	0	0	0	0
Other Costs (Reserve for Appropriation)	2,446,085	(65,734)	3,190,156	(46,675)	3,878,186	5,137,191	5,137,191
Other Financing Uses	43,796	43,796	342,873	213,916	100,000	0	0
TOTAL	\$5,386,754	\$2,248,543	\$6,596,554	\$2,859,320	\$7,719,641	\$6,560,468	\$6,560,468

BUDGET 2011**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, Pensioners Health/Life Insurance, and the Attendance Incentive Program. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Contingency, and Budgetary Reserve. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

INFORMATION RELATIVE TO REQUESTED BUDGET

The Contingency account is recommended at \$500,000.

The Budgetary Reserve account is recommended at \$12,000,000.

Interest on Tax Anticipation Notes is recommended at \$400,000.

Principal and interest on Recovery Zone Bonds at \$550,000.

The Lobbying Contracts account is recommended at \$237,600.

HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
COPS - Principal & Interest	\$1,956,334	\$1,955,995	\$1,952,134	\$1,952,038	\$1,954,478	\$1,951,278	\$1,951,278
Lease Purchase of Real Estate							
Public Safety / Judicial Authority P&I	3,109,666	3,109,666	3,109,476	3,109,476	3,107,526	3,107,500	3,091,676
South DeKalb Arts Center	750,000	0	0	0	0	0	0
Lease Purchase of Equipment	1,456,468	1,456,468	1,456,468	1,577,841	1,456,468	1,456,100	1,456,468
Pensioners Group Insurance	9,543,213	9,543,213	9,267,107	9,873,702	10,105,000	9,902,500	8,222,500
Interest on Tax Anticipation Notes	0	0	0	0	0	0	400,000
Principal and Interest on Recovery Zone Bonds							550,000
Atlanta Regional Commission	683,120	700,960	700,960	709,740	713,280	714,000	720,180

BUDGET 2011**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/15/2010****FINANCE GROUP****HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS (continued)**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Reserves & Contingencies							
Contingency	(\$7,144,124)	\$0	\$5,242,455	\$0	\$0	\$1,000,000	\$500,000
Budgetary Reserve	13,521,431	0	11,221,548	0	9,944,363	12,000,000	12,000,000
Reserve for Appropriation - Reserve	10,244,582	0	293,906	0	0	0	48,507
Reserve for Tax Allocation Districts	249,890	0	481,507	0	1,339,028	1,340,000	1,606,000
Reserve for Process Improvement	474,963	85,588	170	170	0	0	0
Various Insurance Costs:							
Unemployment Compensation	227,928	216,816	219,798	219,804	141,707	1,654,597	1,654,597
Non-Immunity	976,576	1,026,888	0	0	0	1,452,201	1,452,201
Monies & Securities	43,849	35,604	24,197	24,204	38,394	36,306	36,306
Buildings & Contents	109,848	68,580	133,926	133,920	108,109	209,391	209,391
Loss Control	38,760	52,008	221,033	221,040	191,461	9,142	9,142
Boiler/Machinery	8,742	29,052	0	0	0	112,252	112,252
Professional Services							
Lobbying Contract (Local)	265,000	142,367	145,000	119,656	144,000	144,000	130,800
Lobbying Contract (National)	115,000	120,000	120,000	66,541	120,000	120,000	106,800
Auditing Fees	202,000	1,002,831	303,860	296,810	275,000	275,000	275,000
Attendance Incentive	1,632,377	1,081,523	0	0	0	0	0
Excess Salary Savings	(7,500,000)	0	(5,994,171)	0	(1,629,814)	0	0
Stormwater Fees Owed by County	208,436	234,953	228,815	237,274	218,656	252,497	311,750
Other							
Dues, Books, Subscriptions	43,325	59,486	54,465	46,340	56,000	0	56,000
Salaries and Benefits	0	0	0	0	0	0	52,854
Georgia Forestry Commission	1,500	3,468	2,312	1,713	0	0	0
Electricity	0	(1,154,539)	0	(1,794)	0	0	0
Transfer to Development Fund	0	0	1,500,000	1,500,000	0	0	0
Transfer to CIP Fund	0	0	0	0	192,500	0	0

BUDGET 2011**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/15/2010****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	Budget Recommended
Personal Services and Benefits	(\$7,692,637)	\$1,467,281	(\$5,774,373)	\$219,804	(\$1,488,107)	\$1,654,597	\$1,707,451
Purchased/Contracted Services	5,131,134	5,837,478	5,134,804	5,213,400	5,102,994	5,102,600	5,060,744
Supplies	43,325	(37,430)	56,465	57,692	56,000	0	56,000
Capital Outlays	1,626,823	(1,844,011)	0	0	0	0	0
Interfund/Interdepartmental Charges	29,493,926	1,626,821	379,156	379,164	337,964	1,819,292	1,819,292
Other Costs	1,959,582	13,421,350	27,463,279	10,849,043	22,320,327	25,208,997	23,408,937
Debt Services	3,327	1,955,995	1,952,134	1,952,038	1,954,478	1,951,278	2,901,278
Other Financing Uses	0	3,327	1,500,000	1,500,000	192,500	0	0
Retirement Services	0	0	0	(14)	0	0	0
TOTAL	\$30,565,480	\$22,430,810	\$30,711,465	\$20,171,128	\$28,476,156	\$35,736,764	\$34,953,702

SUMMARY BY FUND OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2010 Actual	2010 Budget	2011 Requested	Budget Recommended
GENERAL	\$21,819,471	\$13,501,718	\$23,754,991	\$13,260,966	\$20,495,959	\$27,503,267	\$26,685,162
FIRE	3,350,441	3,544,859	2,183,022	2,180,634	3,648,048	2,548,809	2,546,384
STD-DESIGNATED SERVICES	5,172,285	5,167,835	4,579,418	4,576,776	4,243,614	5,473,662	5,511,130
STD-UNINCORPORATED	223,283	216,398	194,034	152,752	88,535	211,026	211,026
TOTAL	\$30,565,480	\$22,430,810	\$30,711,465	\$20,171,128	\$28,476,156	\$35,736,764	\$34,953,702

BUDGET 2011**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for the cost of acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Bonds Outstanding As Of January 1	\$47,125,000	\$46,095,000	\$45,030,000	\$43,935,000	-2.43%	\$42,810,000	-2.56%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Bldg. Authority Bonds	\$9,096,626	\$3,105,376	\$3,105,376	\$3,109,476	\$3,109,599	\$3,104,676	\$3,104,676	-0.16%
Total	\$9,096,626	\$3,105,376	\$3,105,376	\$3,109,476	\$3,109,599	\$3,104,676	\$3,104,676	
Percent Change		-65.86%	0.00%	0.13%	0.00%	-0.16%	-0.16%	
Actual Expenditures	\$9,097,680	\$3,092,376	\$3,093,085	\$3,097,476	\$3,107,526 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2006, the budget was amended to include an increase in lease payments to cover funding for the new E-911 Center. In 2007, lease payments to cover the Revenue Bond obligations were budgeted.

BUDGET 2011**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Public Safety and Judicial Facilities Authority Revenue Bonds Fund obligations in 2011 are:

	Requested	Recommended
Principal 2004 Series	\$1,125,000	\$1,125,000
Interest 2004 Series	1,966,676	1,966,676
Professional Services	10,000	10,000
Other Misc.	3,000	3,000
TOTAL	\$3,104,676	\$3,104,676

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	3,105,376	3,093,085	3,109,476	3,097,476	3,109,599	3,104,676	3,104,676
TOTAL	\$3,105,376	\$3,093,085	\$3,109,476	\$3,097,476	\$3,109,599	\$3,104,676	\$3,104,676

BUDGET 2011**FUND: RISK MANAGEMENT****DEPARTMENT: RISK MANAGEMENT****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was created with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

REVENUE SUMMARY	Budget 2006	Budget 2007	Budget 2008	Budget 2009	Budget 2010	% change	Estimated 2011	% change
Employee Contributions	\$23,525,858	\$28,507,918	\$25,739,193	\$22,048,087	\$33,260,515	-14.34%	\$46,477,974	39.74%
Charges to County	48,481,618	41,843,297	58,586,086	55,633,210	55,935,649	-5.04%	55,350,049	-1.05%
Fund Balance	7,740,923	11,225,683	10,126,232	18,188,890	16,307,260	79.62%	9,170,471	-43.76%
Total Revenue	\$79,748,399	\$81,576,898	\$94,451,511	\$95,870,187	\$105,503,424	1.50%	\$110,998,494	5.21%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Unemployment Comp	300,000	306,000	341,520	270,461	303,384	303,384	303,384	0.00%
Group Health & Life	75,215,319	75,703,508	85,588,712	87,085,538	88,410,075	98,870,986	98,870,986	11.83%
Buildings & Contents	897,244	1,487,029	1,540,165	1,397,894	1,120,000	1,636,969	1,636,969	46.16%
Boiler & Machinery	48,400	116,746	214,928	179,529	55,888	66,152	66,152	18.37%
Non-Immunity Exp.	1,000,383	1,206,330	1,454,057	1,701,310	1,381,419	1,641,453	1,641,453	18.82%
Vehicle Liability	1,930,000	2,004,300	2,078,000	2,059,206	1,686,781	2,023,179	2,023,179	19.94%
Airport Liability	6,900	18,016	16,034	2,466	6,100	6,100	6,100	0.00%
Police Helicopters	140,710	270,047	122,000	167,346	102,750	180,108	180,108	75.29%
Monies, Securities	81,545	47,135	49,491	31,524	50,018	71,093	71,093	42.13%
Loss Control	55,874	101,476	101,476	375,935	350,000	250,000	250,000	-28.57%
Other	72,023	316,312	2,945,128	2,598,978	11,037,009	5,949,070	5,949,070	-46.10%
Total Risk Management	\$79,748,399	\$81,576,898	\$94,451,511	\$95,870,187	\$104,503,424	\$110,998,494	\$110,998,494	6.22%

Percent Change	52.93%	2.29%	15.78%	1.50%	9.01%	6.22%	6.22%
----------------	--------	-------	--------	-------	-------	-------	-------

Actual Expenditures	\$69,699,846	\$76,658,345	\$80,057,743	\$83,657,423	\$92,556,833	(estimated)
---------------------	--------------	--------------	--------------	--------------	--------------	-------------

BUDGET 2011**FUND: RISK MANAGEMENT****DEPARTMENT: RISK MANAGEMENT****DATE: 12/15/2010****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

In 2010, the County changed the administration and processing of self-insured health insurance for CIGNA to only PPO high and PPO low coverage effective January 2011. Kaiser remained as the fully-insured provider. There is no change to the dental insurance provider United Concordia. There is no change to the prescription component of Caremark.

This budget includes \$250,000 due to the introduction of the Wellness Program that reimbursed employees for their health club memberships.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$250,000	\$27,470	\$250,000	\$250,000	\$250,000
Purchased / Contracted Services	4,469,646	4,315,729	4,233,082	3,804,819	4,002,956	4,233,601	4,233,601
Interfund / Interdepartmental Charges	1,454,057	80,317	1,701,315	941,034	500,000	2,730,659	2,730,659
Other Costs	4,479,533	315,315	15,781,200	379,511	16,872,590	18,306,248	18,306,248
Payroll Liabilities	84,081,834	75,346,382	73,904,590	78,504,589	82,877,878	85,477,986	85,477,986
Holding Accounts	(33,559)	0	0	0	0	0	0
TOTAL	\$94,451,511	\$80,057,743	\$95,870,187	\$83,657,423	\$104,503,424	\$110,998,494	\$110,998,494

BUDGET 2011**FUND: WORKERS COMPENSATION****DEPARTMENT: WORKERS COMPENSATION****DATE: 12/15/2010****PROGRAM DESCRIPTION**

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

REVENUE SUMMARY	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Budget 2010	% change	Estimated 2011	% change
County Contribution	\$6,523,853	\$6,708,868	\$6,076,603	\$8,489,389	\$7,950,213	-6.35%	\$6,784,936	-14.66%
Fund Balance	4,637,964	5,481,845	7,282,810	5,541,126	4,959,475	-10.50%	6,608,064	33.24%
Total Revenue	\$11,161,817	\$12,190,713	\$13,359,413	\$14,030,515	\$12,909,688	-7.99%	\$13,393,000	3.74%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Workers Comp.	\$11,161,817	\$11,986,498	\$13,053,500	\$13,944,694	\$12,909,688	\$13,393,000	\$13,393,000	3.74%
Percent Change	78.49%	7.39%	8.90%	6.83%	-7.42%	3.74%	3.74%	
Actual Expenditures	\$4,663,939	\$4,996,972	\$5,227,220	\$6,236,408	\$7,181,932 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2009 Budget	2011 Budget Requested	2011 Budget Recommended
Purchased / Contracted Services	\$1,199,315	\$1,031,335	\$1,540,848	\$1,849,214	\$925,000	\$825,000	\$825,000
Interfund / Interdepartmental Charges	4,738,000	4,195,885	5,139,852	4,387,194	6,459,099	6,568,000	6,568,000
Other Costs	7,116,185	0	7,263,994	0	5,525,589	6,000,000	6,000,000
Total Risk Management	\$13,053,500	\$5,227,220	\$13,944,694	\$6,236,408	\$12,909,688	\$13,393,000	\$13,393,000

BUDGET 2011**FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 12/15/2010****FINANCE GROUP****PROGRAM DESCRIPTION**

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

This fund is assigned to the Finance Group, under the direction of the Chief Financial Officer.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

REVENUE SUMMARY	2006 Actual	2007 Actual	2008 Actual	2009 Actual	2010 Estimated	% change	2011 Projected
Other Local Governments/							
Agencies	\$596,835	\$402,341	\$308,007	\$377,590	\$300,000	-20.55%	\$300,000
Fines and Forfeitures	935,265	717,023	1,675,312	947,188	950,000	0.30%	950,000
Fund Balance	430,146	158,285	51,999	1,029,072	224,090	-78.22%	143,265
Total Revenue	\$1,962,246	\$1,277,649	\$2,035,318	\$2,353,850	\$1,474,090	-37.38%	\$1,393,265

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011
Victim Assistance	\$1,960,334	\$1,552,341	\$1,001,999	\$2,329,072	\$1,474,090	\$2,155,433	\$1,393,265
Total	\$1,960,334	\$1,552,341	\$1,001,999	\$2,329,072	\$1,474,090	\$2,155,433	\$1,393,265
Percent Change	13.61%	-20.81%	-35.45%	132.44%	-36.71%	35.00%	-5.48%
Actual Expenditures	\$1,583,344	\$1,271,834	\$986,094	\$2,109,608	\$1,495,779	(estimated)	

INFORMATION RELATIVE TO REQUESTED BUDGET

This fund has experienced a decrease in Revenues in 2005, 2006 and 2007. The projected revenue for 2011 of \$1,393,265 is a \$80,835 decrease (43%) below the estimated 2010 revenue of \$1,474,090. This decrease in revenue is due to decrease in fees from Recorder's Court.

The Board of Commissioners (BOC) issued a directive that costs associated with the DA's and Solicitor's victim assistance programs should be funded first and any remaining dollars will be used to fund the victim assistance programs administered by the eligible non-profit organizations.

BUDGET 2011**FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 12/15/2010****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET (continued)**

\$1,120,265 has been recommended to fund the Victim Assistance programs administered by the DA and the Solicitor.

The Human Service Community Center (HSCC) has requested \$354,411 for the non-profit agencies. \$263,000 has been recommended to fund agencies' Victim Assistance programs administered by the non-profit organizations.

Also, \$10,000 is recommended for Interpreter services for all non-English speaking petitioners and respondents in hearings and petitions for a protective order (TPO), as mandated by the legislation that established the fund.

DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS**Description/Program****Victim Assistance Program: DeKalb County Government****Requested**

- | | |
|---|-----------|
| 1. Reimburse the costs for 7 positions in the District Attorney's Office, cost center 03930. | \$911,016 |
| 2. Reimburse the costs for 9 positions in the Solicitor's Office, cost center 03815. | 880,016 |
| 3. Interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order. | 10,000 |

Victim Assistance Programs: Non-Profit Agencies

- | | |
|---|--------|
| 4. Caminar Latino, Inc. | 19,000 |
| 5. Georgia Center for Child Advocacy | 55,000 |
| 6. Center for Pan Asian Community Services for violence intervention program. | 6,000 |
| 7. DeKalb Rape Crisis Center: funding for recurring annual contract. | 41,336 |
| 8. International Women's House for crisis intervention services. | 33,000 |
| 9. Safe Haven Transitional for services to displaced battered women and children. | 12,575 |

BUDGET 2011**FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 12/15/2010****FINANCE GROUP****DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS (continued)****Description / Program****Victim Assistance Programs: Non-Profit Agencies**

10. Rakish, Inc. **Requested**
\$7,500

11. Women Moving On: funding for recurring annual contract. 150,000

12. Atlanta Legal Aid. 30,000

Other

13. Reserve for Appropriation. 0

Total **\$2,155,443**

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested
Purchased / Contracted Services	\$10,000	\$12,561	\$10,000	\$12,715	\$10,000	\$10,000
Other Costs	51,999	33,533	7,032	(20,152)	0	354,411
Other Financing	940,000	940,000	2,312,040	2,117,046	1,464,090	1,791,032
TOTAL	\$1,001,999	\$986,094	\$2,329,072	\$2,109,608	\$1,474,090	\$2,155,443

BUDGET 2011
FUND: VICTIM ASSISTANCE
DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/15/2010
FINANCE GROUP

ing
/ to
; this

<u>% change</u>
0.00%
-43.29%
-36.07%
<u>-5.48%</u>

<u>Increase</u> <u>2011/2010</u>
-5.48%
<u>-5.48%</u>

ase

ə

BUDGET 2011

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/15/2010

FINANCE GROUP

nd the

temporary

Recommended

\$505,265

615,000

10,000

15,000

43,000

5,000

22,000

23,000

10,000

BUDGET 2011**FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 12/15/2010****FINANCE GROUP****Recommended**

\$5,000

120,000

20,000

0

\$1,393,265**Budget
Recommended**

\$10,000

263,000

1,120,265

\$1,393,265

PROGRAM DESCRIPTION

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003.

This department is assigned to the Law Group, under the direction of the Chief Legal Officer.

MAJOR ACCOMPLISHMENTS 2010

Represented more than 760 child-clients and conducted 1,553 field efforts, while performing investigations and managing cases to ensure child-client's well-being while in care.

Three staff attorneys passed the National Child Welfare Legal Specialist Exam to become certified Child Welfare Legal Specialists.

Established Interagency MOUs and Protocols with neighboring metro-counties' Boards of Education for collaboration in educational efforts on behalf of child clients.

Sponsored first county-wide aging-out forum for youth preparing to transition out of foster care.

MAJOR GOALS 2011

To expand concentrated specializations within practice to include comprehensive education advocacy, thereby ensuring educational needs for child-client are met.

To implement Results Based Accountability framework utilizing data to assess departmental effectiveness in meeting mandates and thereby improve departmental effectiveness and efficiency.

To identify alternative funding resources to augment litigation, case management, and client resource needs.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% Change	Projected 2011	% Change
Intern/Volunteer hours	2,717	3,396	3,247	3,636	112%	3,500	96%
Professional services contractor hours	5,271	4,890	1,341	N/A	NA	N/A	NA
Staff compensatory hours earned	905	764	0	60	0%	75	125%
Conferences participated in by staff	36	53	58	78	134%	75	96%
Child-Client interviews	3,696	3,309	3,769	2,670	71%	2,600	97%

BUDGET 2011
FUND: GENERAL
DEPARTMENT: CHILD ADVOCATE'S OFFICE

DATE: 12/15/2010
LAW GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Child Advocates Office	\$1,094,063	\$1,596,000	\$1,710,882	\$1,763,113	\$1,712,751	\$1,888,965	\$1,805,695	5.43%
Total	\$1,094,063	\$1,596,000	\$1,710,882	\$1,763,113	\$1,712,751	\$1,888,965	\$1,805,695	5.43%
Percent Change	50.55%	45.88%	7.20%	3.05%	-2.86%	10.29%	5.43%	
Actual Expenditures	\$1,028,763	\$1,028,763	\$1,613,447	\$1,677,491	\$1,598,000	(estimated)		

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	15	21	21	21	21	22	21	0.00%
Part-time	0	0	0	0	0	0	2	100.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information

No Full-time employees accepted the Early Retirement Option; no full-time positions were abolished.

2011 Personal Services Budget

\$65,495 has been deducted as salary savings; this is the equivalent of 1 full-time position.

The 2011 Personal Services Budget is \$1,698,630. This is a 8% increase above the 2009 adopted Budget for Personal Services.

The Recommended Budget includes the addition the of 2 part-time Attorney positions to implement the Comprehensive Education Advocacy Initiative.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested.

BUDGET 2011
FUND: GENERAL
DEPARTMENT: CHILD ADVOCATE'S OFFICE

DATE: 12/15/2010
LAW GROUP

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,458,280	\$1,345,095	\$1,569,734	\$1,537,111	\$1,588,047	\$1,778,625	\$1,698,630
Purchased/Contracted Services	190,073	217,492	154,016	104,796	88,750	82,140	80,890
Supplies	51,029	40,330	34,692	30,125	30,600	26,000	24,975
Capital Outlays	11,500	10,530	965	84	0	0	0
Interfund/Interdepartmental	0	0	2,738	5,375	5,354	2,200	1,200
Other Costs	0	0	968	0	0	0	0
TOTAL	\$1,710,882	\$1,613,447	\$1,763,113	\$1,677,491	\$1,712,751	\$1,888,965	\$1,805,695

BUDGET 2011
FUND: GENERAL
DEPARTMENT: LAW

DATE: 12/15/2010
LAW GROUP

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney/Chief Legal Officer. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney/Chief Legal Officer is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

This department is assigned to the Law Group, under the direction of the Chief Legal Officer.

MAJOR ACCOMPLISHMENTS 2010

Drafted early retirement ordinance and supporting documents, and also drafted re-hire provisions.

Reviewed over 100 more contracts than were reviewed in 2009.

Oversaw successful two-week trial in Bryant v. Jones case.

MAJOR GOALS 2011

Organizational Effectiveness

To win or settle the majority of litigation files.

To promptly respond to written requests for legal opinions and requests to draft ordinances.

To promptly review standard form contracts.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Estimated 2010	% change	Projected 2011	% change
Total Case files Opened	917	717	983	1,100	111.90%	1,150	104.55%
Total Case files Closed	830	913	762	696	91.34%	700	100.57%
Total Case files Pending	1,795	1,682	1,632	1,810	110.91%	1,800	99.45%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Law	\$4,147,441	\$4,690,127	\$4,688,623	\$4,382,791	\$4,612,979	\$3,805,216	\$3,609,093	-21.76%
Total	\$4,147,441	\$4,690,127	\$4,688,623	\$4,382,791	\$4,612,979	\$3,805,216	\$3,609,093	-21.76%
Percent Change	14.61%	13.08%	-0.03%	-6.52%	5.25%	-17.51%	-21.76%	
Actual Expenditures	\$3,905,644	\$4,126,925	\$3,436,412	\$3,217,093	\$4,192,902	(estimated)		

BUDGET 2011
FUND: GENERAL
DEPARTMENT: LAW

DATE: 12/15/2010
LAW GROUP

AUTHORIZED POSITIONS	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Budget	Requested 2011	Recommended 2011	Increase 2011/2010
Full Time	27	27	27	27	25	25	25	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

2010 Early Retirement Option Information:

No Full-time employees were eligible for the Early Retirement Option; 2 full-time positions were abolished. This is a net reduction of 2 positions, or 7% when compared to the authorized positions in 2009.

2011 Recommended Personal Services Budget

The 2011 Personal Services Budget is \$2,605,198. This is a 5% decrease above the 2009 Adopted Budget for Personal Services.

\$100,144 has been deducted as salary savings; this is the equivalent of 1 full-time position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2008 Budget	2008 Actual	2009 Budget	2009 Actual	2010 Budget	2011 Requested	2011 Recommended
Personal Services and Benefits	\$2,705,167	\$2,431,006	\$2,730,640	\$2,539,236	\$2,455,221	\$2,705,642	\$2,605,198
Purchased/Contracted Services	1,901,699	916,619	1,575,722	603,581	2,099,785	1,044,574	949,420
Supplies	77,707	82,853	75,606	74,212	57,973	55,000	54,475
Capital Outlays	4,050	5,934	64	64	0	0	0
Other Costs	0	0	759	0	0	0	0
TOTAL	\$4,688,623	\$3,436,412	\$4,382,791	\$3,217,093	\$4,612,979	\$3,805,216	\$3,609,093