



## Chief Executive Officer

W. Burrell Ellis, Jr.

### Board of Commissioners

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### MEMORANDUM

TO: DeKalb County Board of Commissioners

FROM: W. Burrell Ellis, Jr., Chief Executive Officer *WBE*

DATE: December 15, 2011

SUBJECT: 2012 Executive Budget Recommendation

#### I. Introduction

The 2012 Executive Budget Recommendation reflects the Administration's ongoing efforts to restructure government, reduce spending and bring about innovation, in light of the lingering recession. The Administration has, by necessity, taken into consideration the continued impact of the recession on the real estate market and the resulting decline in property tax assessments and collection rates. Accordingly, our guiding principles in developing the 2012 Executive Budget Recommendation are to: (1) be responsive to the priority needs of our citizens, as set forth in the County's Strategic Plan; (2) live within our financial constraints, or "means"; and (3) continue our efforts to rebuild our budgetary reserve to an appropriate level. Therefore, this Executive Budget Recommendation represents this **fiscally responsible approach**.

The Administration also understands the hardship the recession has placed on the County's working families and public employees who have been called upon to shoulder a significant burden due to rising costs and budget cuts. County employees, in particular, have seen their healthcare costs and pension contributions increase, and their salaries reduced due to the defunding of County holidays and/or furloughs, while receiving no cost-of-living adjustments. These actions have taken a toll on employee morale and will, over time, impede the County's ability to continue to reasonably deliver quality services. In order to minimize this hardship, the 2012 Executive Budget Recommendation provides for the following:

- (1) funding for *all* County holidays;
- (2) no furloughs;
- (3) a lower-cost healthcare option for County employees;

(4) no millage rate increase; and

(5) implementation of *ONE DeKalb Works* jobs stimulus program and *ONE DeKalb Lives* housing initiatives.

In order to enhance quality customer service and further improve service delivery, the Administration recognizes that we must do even more. It is our desire, as the economy improves, to move away from the merit-increment program of the past and toward a pay-for-performance system in the future in order to boost morale, reward those employees who perform best and to incentivize innovation. In the meantime, the Administration is (1) developing a non-monetary incentive program, (2) creating a compensation and evaluations philosophy that will guide pay practices, incentives and employee development, and (3) facilitating flexible work schedules and telecommuting, where feasible.

In order to accomplish these objectives, the Tax Funds departments will be called upon to provide services at the same general funding levels as in 2011, except in certain areas where new funding is mandated. Obviously, this will necessitate an intense level of managerial control and monitoring and a commitment to ongoing financial oversight by the Finance Department. In addition, considerable flexibility in adjusting to changing circumstances and conditions, as well as the utmost control of expenditures in filling vacant positions within Tax Funds departments, will be required.

## II. 2012 Budget Overview

### A. Progress To Date

In response to financial challenges resulting from the impact of the recession, the County has taken definitive actions thus far to balance expenses against anticipated revenues. These actions have included the reduction of spending in the Tax Funds Budget by over \$130 million over the last three years, and the reduction of the total County work force by over 900 positions. This has been accomplished by consolidating services, combining operations and placing an emphasis on innovation, outsourcing and utilizing advanced technology. These efforts to improve the County's accounting and financial reporting systems have resulted in the receipt of a clean Annual Audit Report for 2010 and, recently, the very successful sale of over \$381 million in Water & Sewerage Revenue Bonds to finance a major upgrade in the County's water treatment and sewerage collection systems. The Administration will continue to focus on implementing the County's Strategic Plan, improving the operational efficiency and effectiveness of operations by developing appropriate benchmarks to measure progress in operating departments, applying advanced technology, and continuing to stress customer service.

The tremendous pressure on the County’s Tax Funds budget is reflected in the following table that illustrates the continuing decline in the County’s main Tax Funds revenue sources:

<i>Year</i>	<i>Tax Funds Revenue Anticipations (in thousands)</i>
<b>2008</b>	\$636,456
<b>2009</b>	\$606,749
<b>2010</b>	\$558,601
<b>2011</b>	\$540,864

From 2008 through 2011, the County has seen a drop of almost \$100 million in its revenue anticipations. Although there have been accompanying increases in the millage rate, those increases have not provided any significant increase in operating revenue primarily due to a corresponding decline in the property tax digest.

**B. Budgetary Impacts**

In addressing the 2011 Budget, the Administration changed the historical approach to the budget process. The Administration has continued that effort in 2012. The Board of Commissioners and its staff were invited to participate in departmental budget reviews. The Commissioners and their staff were provided copies of departmental budget submissions at the same time they were received by the budget staff. Furthermore, the Administration solicited input from the Board of Commissioners regarding 2012 Budget priorities and the 2012 Executive Budget Recommendation reflects a diligent attempt to address these priorities. (See Appendix A). The Chief Executive Officer retains the responsibility to submit the formal 2012 Executive Budget Recommendation for consideration by the Commissioners in compliance with State law.

In formulating the 2012 Executive Budget Recommendation, rising cost requirements have to be addressed, including the following:

<b><u>Anticipated Appropriation</u></b>	<b><u>Additional Cost</u></b>
Presidential Election Year	\$3,300,000
Increased Employee Health Insurance	490,411
Tax Assessor Software System	1,000,000
Tax Anticipation Note Interest	750,000
Pension Fund Repayment Adjustment	350,000
Restore Funding for Holiday Pay	<u>1,751,550</u>
Total	\$7,641,961

It remains a basic fact that the operating budget for a local government is largely shaped by expenditures for Public Safety, Judicial Services and statutorily mandated appropriations for items such as debt service and pension payments. Since the highest priority of government is the protection of the lives and property of its citizens, these expenditure areas are among the most difficult to reduce. In considering the overall allocation of funding among functions, public safety and the judicial system consumes approximately 47% of governmental expenditures. Statutory requirements consume another 22%. In other words, almost 70% of the County's operating budget is devoted to public safety, judicial and statutory expenditures. The County's commitment to the public safety and judicial area is clearly demonstrated by the table on the following page that reflects the allocation of authorized positions.

In summary, **74%** of the County's authorized positions in the Tax Funds are in the Public Safety/Judicial area, **3%** are in the Revenue Group, **14%** are in the Direct Services area, **8%** are in the Staff Support area, and **1%** is in the Executive and Legislative area.

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<i>Department/Group</i>	<i>Authorized Positions</i>	<i>Group Total</i>	<i>Group Percentage</i>
<b>Executive &amp; Legislative</b>			
Chief Executive Officer	20		
Board of Commissioners	33	<b>53</b>	<b>1.03%</b>
<b>Public Safety &amp; Courts</b>			
Sheriff's Office	857		
Juvenile Court	88		
Superior Court	93		
Clerk of Superior Court	89		
State Court	180		
Solicitor	71		
District Attorney	123		
Child Advocates Office	21		
Probate Court	25		
Public Defender	76		
Police (General Fund)	68		
Medical Examiner	19		
Magistrate Court	14		
Fire & Rescue Services (General Fund)	140		
Fire & Rescue Services	582		
Police Services	1,231		
Recorders Court	53	<b>3,730</b>	<b>74.1%</b>
<b>Revenue Group</b>			
Property Appraisal	66		
Tax Commissioner	107	<b>173</b>	<b>3.43%</b>
<b>Staff Support Services</b>			
Law Department	22		
GIS	23		
Facilities Management	58		
Purchasing	54		
Human Resources	28		
Information Systems	108		
Finance	74		
Planning	13		
Public Works Director	3		
Non-Departmental	1		
Finance	10	<b>394</b>	<b>7.74%</b>
<b>Direct Services</b>			
Registrar	14		
Economic Development	8		
Library	227		
Extension Service	14		
Transportation	29		
Roads & Drainage	178		
Human Services	17		
Parks	148		
Planning (Code)	49	<b>684</b>	<b>13.58%</b>
<b>Total for all groups</b>		<b>5,034</b>	<b>100.00%</b>

### C. Restructuring, Innovation and Operational Efficiency

In addressing rising costs, expenditures may be reduced in two ways: (1) elimination of extraneous services, or (2) restructuring of existing programs to operate at maximum efficiency with lower operational costs. Both approaches are being utilized by the County through on-going restructuring of its organizational elements and various process improvement initiatives.

In terms of improving operational efficiency, the Administration is currently engaged in two major efforts. The first effort involves the preparation for a major system upgrade in the County's Financial Management Information System (FMIS). This project will consist of an upgrade from the current Oracle 11.5.10 to Oracle R12. In Phase I of the project, an analysis is being conducted of each functional area as part of an on-going process improvement assessment to identify immediate improvements in the existing system, as well as to document how the installation of the new version of Oracle can work most effectively to eliminate duplicate information entry and provide the maximum operational support to all other functional areas. The result, when implemented, will provide a major improvement in the transfer of information and operational efficiency.

The second on-going effort involves the progress of the County's Integrated Justice Information Sharing project (IJIS) that enables the sharing of data among existing applications and access to that data in a unified system through a single point of entry. The Request for Proposals for Phase I is currently being prepared for release. Phase I will establish the integration environment, define interfaces between a main hub and link four key justice systems. The systems include Banner-Adult (Sheriff) (Courts), RMS (Police Records Management System) and EWI (Electronic Warrants). Phase II will expand the system to include Probation CMS, GIS and J-CATS and Tracker. Further phases will gradually expand the system to include all the elements of the County's Public Safety and Courts' applications.

Another major process improvement is represented by the Board's recent approval of the purchase and installation of the Tyler Tax Assessor Information System. The Tyler system will integrate with the current Tyler Tax Commissioner Information System and substantially improve the overall efficiency of the County's property tax administration. It will also allow the County to effectively reduce the number of technology systems currently involved in tax administration from three to one.

An additional system improvement in 2011 has been the activation of the NEOGOV Human Resources System that allows on-line employment applications and computerization of the application process. It also streamlines the current approval process for controlling the filling of vacancies that requires the submission of justifications by the various departments, the consideration by Human Resources and Budget staff and the final approval by the Chief Operating Officer and/or CEO. The result has been a substantial reduction in paperwork and the availability of real time status reports on filling vacant positions.

The on-going efforts of the Information Systems Department in the area of telecommunications resulted in the savings of approximately \$460,000 in 2011. The savings were realized in telephone costs for various departments and a reduction in the bill for dial-tone service access from \$118,000 to \$95,000 per month.

#### D. Budget Summary

Departmental requests for the FY 2012 Tax Funds Budget identified \$646.6 million in operating costs and \$20 million in Capital costs for a total 2012 budget request of \$666.6 million. In order to balance the budget, the recommendation for FY 2012 is \$547.3 million, including \$3.5 million of year-end encumbrances. Once the Oracle FMIS is closed (about January 10<sup>th</sup>) the encumbrance carry-forward amount will be added by amendment. This represents a reduction of \$119.3 million from departmental requests. This also represents an increase of 1.2% from the adjusted FY 2011 Tax Funds Budget of \$540.9 million, which did not include any encumbrances.

The HOST requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. The 2012 Executive Budget Recommendation utilizes 80% of prior year HOST collections. The HOST program continues to be impacted by three financial trends:

- (1) the projected flat growth rate of sales tax collections, which decreased every year from 2006 through 2009; the sales tax slightly increased in 2010, and then was significantly impacted positively by HB1221 which removed the HOST exemption on food starting January 1, 2011;
- (2) the decline in assessed property values; and
- (3) allocated distributions of sales tax proceeds to the cities by the state based on the previous year's collections.

The 2012 Executive Budget Recommendation is based on current forecasts of tax digest values and verified year-end fund balances. Exact values will be available in July 2012 when the Board of Commissioners adopts the final millage rates for FY 2012. The voters approved the homestead value freeze referendum for County taxes only, in November 2010. The revaluation of such properties, absent the referendum freeze, would have normally provided approximately \$3.1 million for County services and debt service each year.

The Fund Balance will be determined at the close of business for 2011 and is projected to be approximately \$18 million. **The Budgetary Reserve has been budgeted at \$22.5 million in the 2012 Budget.** The County is targeting the end of FY 2013 to return the Tax Funds fund balance to the fiscal policy target of one month.

Salary savings and defunding vacant positions in the proposed 2012 Tax Funds Budget are anticipated at the level of \$21.9 million. This level of salary savings is an increase over the amount for 2011. This amount represents 429 positions in the Tax Funds departments.

The minimum pension contribution adjustment to meet State funding requirements will be approximately \$7 million lower than 2011, due to the reduction in funded positions and the latest actuarial calculation of required contributions.

The 2012 Executive Budget Recommendation also reflects the increase in the cost of health and life insurance. This will impact the 2012 Tax Funds Budget by approximately \$490,411.

In developing the 2012 Executive Budget Recommendation, a number of assumptions have been made that must be clearly understood because, if those assumptions do not materialize, adjustments will have to be made to balance revenue and expenditure levels. Among these assumptions are:

- (1) The Local Legislative Delegation of the Georgia General Assembly will approve the implementation of an increase in the current Hotel/Motel Tax to 8%. The intent is that the County's portion of the increase will be used to support the Porter Sanford Performing Arts Center and for other eligible purposes. The increase would provide approximately \$1 million in 2012.
- (2) The Local Legislative Delegation of the Georgia General Assembly will approve the requested increase in the fees that the County may charge in the County's Recorder's Court. The increase is projected to provide an additional \$2 million in 2012.
- (3) Based on current projections, the collection rate for property taxes will be lower for 2011 than normal. The budget projections assume that the overall collection rate will fall to 93%.
- (4) The previously approved pension charges will be amended to reflect the latest recommendations from the actuarial consultants.
- (5) The Board of Commissioners will approve pension plan changes for new employees that will reduce the County's contributions.
- (6) The Board of Commissioners will approve a number of revenue items that will be submitted separately for consideration, including utility cuts fees and fire inspection fees.
- (7) The subsidy previously provided to the operators of the County's golf and tennis operations will be eliminated.



- (8) The implementation of the business license enforcement contract that will recover lost revenues and increase future revenues.
- (9) The Vehicle Replacement Fund will be adjusted to reflect the lease-purchase of vehicles authorized for purchase in 2012 over time.
- (10) The Request for Proposals for outsourcing Medical Transport Services will provide for at least a partial reimbursement of the cost of dispatching services provided by the County.

### III. Closing

The 2012 Executive Budget Recommendation has been developed after comprehensive and careful analysis of the County's needs and resources. Such consideration has required difficult decisions. The Executive Branch, with the anticipated cooperation of the Board of Commissioners, will continue to focus on the highest level of service delivery to address efficiency and effectiveness, at the lowest cost to the County's citizens and stakeholders.

Major issues addressed in the 2012 Budget are summarized as follows:

- Continued emphasis will be placed on restructuring, innovation and operational efficiency. This includes considering outsourcing of various services, entering into public-private partnerships to deliver certain services, and technological improvements.
- Funding for *all* County holidays and no furloughs.
- The 2012 Budget will require extraordinary control of the filling of vacant positions and overtime.
- Targeted revenue enhancements to minimize impact to service delivery.
- Maintain and increase budgetary reserves for financial stability in future years.
- Planned use of tax anticipation notes to better manage cash flows.
- Continued suspension of the routine vehicle replacement program for 2012 and utilizing a lease/purchase option to replace vehicles and ensure that the County's fleet requirements are met.
- Focused exploration of outsourcing opportunities to reduce costs and improve efficiency.

Appendix A: Administration Responses to Commission Resolution  
Appendix B: Outsourced Services – 2011  
Appendix C: Proposed Outsourcing Options - 2012

cc: Richard Stogner, Chief Operating Officer/Executive Assistant  
Joel Gottlieb, Chief Financial Officer  
Jabari Simama, Chief of Staff, CEO's Office  
Lisa Chang, County Attorney  
Morris Williams, Chief of Staff, Board of Commissioners

## APPENDIX A

### **Administration Responses to Board of Commissioners' Resolution**

In formulating the 2012 Budget Recommendation, the Administration has diligently attempted to address the priorities for the 2012 Budget enumerated in a resolution passed in 2011 by the Board of Commissioners. Since these priorities have had significant impacts on formulating the 2012 Budget, the following observations are offered:

1. The Administration has recommended a balanced budget for 2012 without proposing a millage rate increase. However, the budget recommendation contains a number of assumptions as set forth herein.
2. As part of the departmental budget submissions, information was requested for a multi-year projection of expenses. This information is available to the Board of Commissioners and staff. However, property assessments have been declining for several years, with a significant decline in 2011 (unincorporated tax digest declined 17.8%). Finance staff currently estimates that the digest will continue to decline in 2012 (currently estimated to be approximately 5%) and will not show improvement until 2013 and then only slightly for the following three years.
3. For 2012, several innovative programs will be implemented, as further explained herein. These include a consumer driven health plan with a health savings account and another HMO. These plans provide choices while distributing the costs appropriately. Our Health Benefits program is self-funded based on experience data. The Administration will develop options as quickly as possible and present them to employees.
4. The Administration has proposed a hybrid plan (1.25% defined benefit and 3% defined contribution plan) for new employees starting in 2012. The proposal is comparable to other local government employee plans and provides a base level of replacement income, especially for premature disability or death. The Administration urges the Commission to take action on the plan by the first quarter of 2012.
5. The Administration has estimated positive Fund Balances for the Tax Funds in 2011 based on the actions taken by the Board of Commissioners in July 2011. However, since departmental budgets have been reduced significantly and property tax revenues receipts have also declined, the Fund Balances may be affected. The actual balances will be available in mid-January 2012.

6. The majority of vacant positions are currently in the public safety area (police, fire, courts and Sheriff) (69%) and in the Direct Services area (17%). Requests to fill vacant positions will continue to require a justification, budgetary and Human Resources review and final approval by the Chief Operating Officer and/or CEO.
7. The Administration has moved forward with the outsourcing of a number of services in 2011 and identified a number of outsourcing opportunities that will be pursued in 2012, as identified in Appendices B and C.
8. The Chief Financial Officer provides a quarterly statement of revenues and expenditures as well as a balance sheet of the County's financial position. In addition, the Board of Commissioners receives a monthly summary of departmental budgets and expenditures.
9. The Administration acknowledges and values the contributions employees have made during these challenging times. It is committed to creating a workplace culture that fosters productive employees, demonstrates excellent performance, and embraces quality customer service and innovation. Steps have been being taken to stabilize pension costs for current employees, and to avoid layoffs, unfunded holidays and furloughs, as reflected in the 2012 Executive Budget Recommendation.

## Appendix B Outsourced Services – 2011

<b>Outsourced Services</b>	<b>Department</b>	<b>Status</b>
Manage, Operate, and Maintain DeKalb County Tennis Centers at DeKalb Tennis Center and Blackburn Tennis Center.	Infrastructure Parks and Recreations	Request for Proposal No. 10-500145
Turnkey Design, construction, Startup, Operation and Maintenance Services for Seminole Road Landfill Gas to Renewable Natural Gas Conversion System (LFG to RNG):	Infrastructure Sanitation	ITB 10-100188 Awarded 2/25/11 Energy Systems Group, LLC
Phone Interpreter Services	911	Request for Proposal No. 10-500152
Operation and Maintenance of Pole Bridge Creek Sludge Land Application System:	Infrastructure Watershed Management	Request for Proposal No. 3000385
Food Service Operations at the Lou Walker Senior Center	Community Development Senior Services	Request for Proposal No. 10-500153
Lifeguard Services for Brown's Mill Aquatic Center (Annual Contract)	Infrastructure Parks and Recreation	Invitation No. 3001696
Consultation and Administrative Services for Collection Assistance in the Recovery of Delinquent Accounts	Finance Treasury & Accounting	Request for Proposal 10-500165 Awarded to American Recovery Solutions Services
False Alarms	Public Safety Police	Law Department review for consultant RFP
Pre-Employment Physicals and Drug and Alcohol Testing Services	Human Resources	ITB 11-500176
Tire Replacements	Infrastructure Fleet Maintenance	Awarded
On-Call Electrical Contractor Services	Infrastructure Facilities Management	Awarded 7/22/11 CG&E Systems
On-call Heating, Ventilation, and Air Conditioning (HVAC)	Infrastructure Facilities Management	ITB No. 10-100206 Awarded 7/1/11: Galgon HVAC and Mechanical Services,

<b>Outsourced Services</b>	<b>Department</b>	<b>Status</b>
		Inc. and Legacy Mechanical Services
On- Call Roofer Contractor Services	Infrastructure Facilities Management	ITB 10-100195 Awarded 12/8/10 National Building Contractors, Inc. Galaxy Contracting Company, Inc.
Business Registration Enforcement/ Business License Enforcement	Finance	RFP 11-500181 Awarded 11/15/2011 e2 Assure
On Call Plumber Contractor Services	Infrastructure Facilities Management	BOC Agenda 12/13/2011
On Call Electrical Contractor Services	Infrastructure Facilities Management	BOC Agenda 12/13/2011
Tennis Program Management	Parks and Recreation	BOC Agenda 12/13/2011
Manage Sugar Creek Golf Course	Parks and Recreation	BOC Agenda 12/13/2011
Manager Mystery Valley Golf Course	Parks and Recreation	BOC Agenda 12/13/2011
Agreement for professional towing and wrecker services	Police Services	
Compressed Natural Gas Alternative Fueling Station Seminole Fueling Station	Infrastructure Sanitation	Invitation No. 11-100210

## Appendix C Proposed Outsourcing Options – 2012

Outsourced Services	Department	Status
Animal Services – Entire Operation	Public Safety Animal Services	RFP in development
Animal Services – Veterinary Services	Public Safety Animal Services	RFP in Contracts
Medical Transportation	Public Safety Fire Department	RFP for consultant to create final RFP
Mailroom	Purchasing and Contracting	RFP in progress
Call Center Operations (water/sewer billing)	Finance Treasury and Accounting	RFP in development
Parts Inventory Management	Fleet Management	2012
Web Development	Information Systems	
Business License Administration	Finance Business License	BOC approved RFP for consultants
Mainframe Hosting	Administration Information Systems	RFP review in progress
Mowing Services	Parks and Recreation	Develop RFP
Decatur Building Maintenance	Infrastructure Facilities Management	Develop RFP
Meter Reading	Infrastructure Watershed Management	Pending RFP for software
Recreation Private/Public Partnership with YMCA	Infrastructure Parks and Recreation	Evaluate Proposal

The Director of Purchasing and Contracting has been directed to form a special task group to focus on processing requests for proposals (RFP) and bids in this area. The Administration will also be considering various service level options for providing sanitation services, including revisions to the frequency of service plan and the current Recycling Program. Since Sanitation Services are separately funded, the ultimate impact on the tax fund of any changes will be indirect.

DeKalb County  
 Budg  
 By Dept-Fund-Fund Class  
 CEO Recommended  
 Current Month: November, 2011

Fund	'Fund Desc'	'Dept Desc'	2011 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-11	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
100	GENERAL FUND	CHIEF EXECUTIVE OFFIC	1,592,347	1,571,425	2,122,857	-	2,122,857	35.1%	35.1%	1,673,178	-	1,673,178	6.5%	6.5%
100	GENERAL FUND	BOARD OF COMMISSIONERS	2,899,485	2,866,717	3,183,980	-	3,183,980	11.1%	11.1%	3,031,903	-	3,031,903	5.8%	5.8%
100	GENERAL FUND	LAW DEPARTMENT	3,287,395	3,252,453	3,543,473	-	3,543,473	8.9%	8.9%	3,198,186	-	3,198,186	-1.7%	-1.7%
100	GENERAL FUND	ETHICS BOARD	8,215	8,215	9,200	-	9,200	12.0%	12.0%	5,000	-	5,000	-39.1%	-39.1%
100	GENERAL FUND	G.I.S.	1,859,809	1,838,256	2,183,324	-	2,183,324	18.8%	18.8%	1,732,476	-	1,732,476	-5.8%	-5.8%
100	GENERAL FUND	FACILITIES MANAGEMENT	13,979,836	13,927,609	16,197,576	-	16,197,576	16.3%	16.3%	17,111,026	-	17,111,026	22.9%	22.9%
100	GENERAL FUND	PURCHASING	2,840,675	2,787,903	5,005,325	-	5,005,325	79.5%	79.5%	3,066,317	-	3,066,317	10.0%	10.0%
100	GENERAL FUND	HUMAN RESOURCES & M	2,676,453	2,641,635	3,904,438	-	3,904,438	47.8%	47.8%	3,212,569	-	3,212,569	21.6%	21.6%
100	GENERAL FUND	OFFICE OF INFORMATION	17,305,148	17,879,685	25,046,210	-	25,046,210	40.1%	40.1%	18,452,339	-	18,452,339	3.2%	3.2%
100	GENERAL FUND	FINANCE	5,513,786	5,431,506	6,325,551	93,647	6,419,198	16.5%	18.2%	5,758,118	-	5,758,118	6.0%	6.0%
100	GENERAL FUND	PROPERTY APPRAISAL &	3,808,311	4,039,665	4,625,691	330,000	4,955,691	14.5%	22.7%	4,245,644	50,000	4,295,644	5.1%	6.3%
100	GENERAL FUND	TAX COMMISSIONER	6,955,000	6,856,580	7,723,429	-	7,723,429	12.6%	12.6%	6,330,975	-	6,330,975	-7.7%	-7.7%
100	GENERAL FUND	REGISTRAR	1,494,431	1,827,895	5,390,480	-	5,390,480	194.9%	194.9%	4,795,026	-	4,795,026	162.3%	162.3%
100	GENERAL FUND	SHERIFF'S OFFICE	74,546,292	75,849,809	84,614,406	-	84,614,406	11.6%	11.6%	73,283,563	-	73,283,563	-3.4%	-3.4%
100	GENERAL FUND	JUVENILE COURT	8,746,824	9,307,836	9,910,257	-	9,910,257	6.5%	6.5%	9,258,788	-	9,258,788	-0.5%	-0.5%
100	GENERAL FUND	SUPERIOR COURT	6,980,674	7,709,453	9,171,789	-	9,171,789	19.0%	19.0%	7,902,744	-	7,902,744	2.5%	2.5%
100	GENERAL FUND	CLERK SUPERIOR COURT	5,093,120	5,360,462	6,218,592	-	6,218,592	16.0%	16.0%	5,529,743	-	5,529,743	3.2%	3.2%
100	GENERAL FUND	STATE COURT	11,525,242	12,143,933	13,776,685	-	13,776,685	13.4%	13.4%	12,071,748	-	12,071,748	-0.6%	-0.6%
100	GENERAL FUND	SOLICITOR	5,152,199	5,286,525	6,507,463	-	6,507,463	23.1%	23.1%	5,430,254	-	5,430,254	2.7%	2.7%
100	GENERAL FUND	DISTRICT ATTORNEY	11,647,391	10,563,941	12,425,121	346,139	12,771,260	17.6%	20.9%	10,119,427	-	10,119,427	-4.2%	-4.2%
100	GENERAL FUND	CHILD ADVOCATES OFFIC	1,644,743	1,619,133	1,935,820	-	1,935,820	19.6%	19.6%	1,836,439	-	1,836,439	13.4%	13.4%
100	GENERAL FUND	PROBATE COURT	1,470,263	1,589,764	1,720,946	30,000	1,750,946	8.3%	10.1%	1,543,299	-	1,543,299	-2.9%	-2.9%
100	GENERAL FUND	MEDICAL EXAMINER	1,962,037	2,051,347	2,532,880	-	2,532,880	23.5%	23.5%	2,025,927	-	2,025,927	-1.2%	-1.2%
100	GENERAL FUND	PUBLIC DEFENDER	6,543,211	6,838,242	8,215,575	72,574	8,288,149	20.1%	21.2%	7,685,283	-	7,685,283	12.4%	12.4%
100	GENERAL FUND	POLICE	4,461,902	4,411,698	5,165,321	-	5,165,321	17.1%	17.1%	3,108,035	-	3,108,035	-29.6%	-29.6%
100	GENERAL FUND	MAGISTRATE COURT	2,345,297	2,414,073	2,791,156	-	2,791,156	15.6%	15.6%	2,531,991	-	2,531,991	4.9%	4.9%
100	GENERAL FUND	FIRE & RESCUE SERVICE	11,313,074	11,990,728	14,173,936	-	14,173,936	18.2%	18.2%	10,049,938	-	10,049,938	-16.2%	-16.2%
100	GENERAL FUND	PLANNING & DEVELOPME	1,149,799	1,134,915	1,369,258	-	1,369,258	20.6%	20.6%	1,085,591	-	1,085,591	-4.3%	-4.3%
100	GENERAL FUND	PUBLIC WORKS DIRECTO	284,007	278,104	307,038	-	307,038	10.4%	10.4%	284,891	-	284,891	2.4%	2.4%
100	GENERAL FUND	ECONOMIC DEVELOPME	645,214	637,461	859,021	-	859,021	34.8%	34.8%	697,194	-	697,194	9.4%	9.4%
100	GENERAL FUND	LIBRARY	12,455,545	12,265,673	14,449,510	2,717,084	17,166,594	17.8%	40.0%	11,865,256	200,000	12,065,256	-3.3%	-1.6%
100	GENERAL FUND	EXTENSION SERVICE	697,983	689,132	731,990	-	731,990	6.2%	6.2%	299,796	-	299,796	-56.5%	-56.5%
100	GENERAL FUND	BOARD OF HEALTH	4,431,289	4,481,289	4,481,289	-	4,481,289	-	-	4,077,973	-	4,077,973	-9.0%	-9.0%
100	GENERAL FUND	COMMUNITY SERVICE BC	1,785,497	1,785,497	1,785,497	-	1,785,497	-	-	1,624,803	-	1,624,803	-9.0%	-9.0%
100	GENERAL FUND	FAMILY AND CHILDREN S	1,421,859	1,421,859	1,421,859	-	1,421,859	-	-	1,279,674	-	1,279,674	-10.0%	-10.0%
100	GENERAL FUND	HUMAN SERVICES	3,799,819	3,780,259	4,309,005	60,000	4,369,005	14.0%	15.6%	3,624,927	-	3,624,927	-4.1%	-4.1%
100	GENERAL FUND	CONTRIBUTION ACCOUN	3,230,625	3,230,625	20,000,000	-	20,000,000	519.1%	519.1%	12,000,000	-	12,000,000	271.4%	271.4%
100	GENERAL FUND	NON-DEPARTMENTAL	26,185,162	31,197,051	57,249,835	-	57,249,835	83.5%	83.5%	43,666,642	-	43,666,642	40.0%	40.0%
100 Total			273,739,959	282,968,353	371,385,783	3,649,444	375,035,227	31.2%	32.5%	305,496,683	250,000	305,746,683	8.0%	8.0%
270	FIRE	FIRE & RESCUE SERVICE	50,783,071	50,494,016	54,441,875	3,833,380	58,275,255	7.8%	15.4%	46,380,254	-	46,380,254	-8.1%	-8.1%
270	FIRE	NON-DEPARTMENTAL	2,546,384	2,427,272	2,818,098	-	2,818,098	16.1%	16.1%	2,818,098	-	2,818,098	16.1%	16.1%
270 Total			53,329,455	52,921,288	57,259,973	3,833,380	61,093,353	8.2%	15.4%	49,198,352	-	49,198,352	-7.0%	-7.0%
271	SPECIAL TAX DIST	PUBLIC WORKS - TRANSF	2,906,213	2,868,272	3,642,964	-	3,642,964	27.0%	27.0%	2,169,337	-	2,169,337	-24.4%	-24.4%
271	SPECIAL TAX DIST	PUBLIC WORKS - ROADS	11,825,120	12,127,142	16,686,542	-	16,686,542	37.6%	37.6%	9,791,209	-	9,791,209	-19.3%	-19.3%
271	SPECIAL TAX DIST	PARKS	14,407,610	14,282,857	16,844,799	-	16,844,799	17.9%	17.9%	10,192,160	-	10,192,160	-28.6%	-28.6%
271	SPECIAL TAX DIST	NON-DEPARTMENTAL	5,511,130	6,378,648	6,981,327	-	6,981,327	9.4%	9.4%	2,877,530	-	2,877,530	-54.9%	-54.9%
271 Total			34,650,073	35,656,919	44,155,632	-	44,155,632	23.8%	23.8%	25,030,236	-	25,030,236	-29.8%	-29.8%
272	SPECIAL TAX DIST	CHIEF EXECUTIVE OFFIC	345,829	345,829	379,672	-	379,672	9.8%	9.8%	379,672	-	379,672	9.8%	9.8%
272	SPECIAL TAX DIST	FINANCE	594,180	585,362	667,202	-	667,202	14.0%	14.0%	504,233	-	504,233	-13.9%	-13.9%
272	SPECIAL TAX DIST	POLICE	1,818,367	2,000	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
272	SPECIAL TAX DIST	RECORDERS COURT	3,662,874	3,617,875	4,559,658	-	4,559,658	26.0%	26.0%	4,044,383	-	4,044,383	11.8%	11.8%
272	SPECIAL TAX DIST	PLANNING & DEVELOPME	838,831	3,210,252	3,998,906	-	3,998,906	24.6%	24.6%	2,652,827	-	2,652,827	-17.4%	-17.4%
272	SPECIAL TAX DIST	NON-DEPARTMENTAL	211,026	406,521	297,325	-	297,325	-26.9%	-26.9%	297,325	-	297,325	-26.9%	-26.9%
272 Total			7,471,107	8,167,839	9,902,763	-	9,902,763	21.2%	21.2%	7,878,440	-	7,878,440	-3.5%	-3.5%



DeKalb County  
 Budg  
 By Dept-Fund-Fund Class  
 CEO Recommended  
 Current Month: November, 2011

Fund	'Fund Desc'	'Dept Desc'	2011 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-11	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
273	HOSPITAL	HOSPITAL	20,086,833	20,086,833	20,102,904	-	20,102,904	0.1%	0.1%	19,102,904	-	19,102,904	-4.9%	-4.9%
<b>273 Total</b>			20,086,833	20,086,833	20,102,904	-	20,102,904	0.1%	0.1%	19,102,904	-	19,102,904	-4.9%	-4.9%
274	POLICE SERVICES	POLICE	102,235,091	102,891,115	114,595,303	-	118,177,777	11.4%	14.9%	102,294,512	-	102,294,512	-0.6%	-0.6%
			102,235,091	102,891,115	114,595,303	-	118,177,777	11.4%	14.9%	102,294,512	-	102,294,512	-0.6%	-0.6%
280	RENTAL MOTOR VE	FUND COST CENTERS	891,574	891,574	712,225	-	712,225	-20.1%	-20.1%	712,225	-	712,225	-20.1%	-20.1%
<b>280 Total</b>			891,574	891,574	712,225	-	712,225	-20.1%	-20.1%	712,225	-	712,225	-20.1%	-20.1%
410	GENERAL OBLIGAT	DEBT SERVICE	9,596,329	9,596,329	9,631,958	-	9,631,958	0.4%	0.4%	9,631,958	-	9,631,958	0.4%	0.4%
<b>410 Total</b>			9,596,329	9,596,329	9,631,958	-	9,631,958	0.4%	0.4%	9,631,958	-	9,631,958	0.4%	0.4%
411	2001 PARKS BONDS	DEBT SERVICE	27,683,359	27,683,359	27,733,969	-	27,733,969	0.2%	0.2%	27,733,969	-	27,733,969	0.2%	0.2%
<b>411 Total</b>			27,683,359	27,683,359	27,733,969	-	27,733,969	0.2%	0.2%	27,733,969	-	27,733,969	0.2%	0.2%
	<b>TAX FUNDS TOTAL</b>		<b>529,683,780</b>	<b>540,863,609</b>	<b>655,480,510</b>	<b>7,482,824</b>	<b>666,545,808</b>	<b>21.2%</b>	<b>23.2%</b>	<b>547,079,279</b>	<b>250,000</b>	<b>547,329,279</b>	<b>1.1%</b>	<b>1.2%</b>



DeKalb County  
 Budg  
 By Dept-Fund-Fund Class  
 CEO Recommended  
 Current Month: November, 2011

			2011 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
<i>Fund</i>	<i>'Fund Desc'</i>	<i>'Dept Desc'</i>	<i>Adopted</i>	<i>Nov-11</i>	<i>Basic</i>	<i>Program Mods</i>	<i>Total</i>	<i>Basic</i>	<i>Total</i>	<i>Basic</i>	<i>Program Mods</i>	<i>Total</i>	<i>Basic</i>	<i>Total</i>
	<b>OPERATING FUNDS TOTAL</b>		1,205,361,685	1,228,201,425	1,310,378,071	7,886,121	1,321,846,666	6.7%	7.6%	1,219,948,342	611,542	1,220,559,884	-0.7%	-0.6%

TAX FUNDS BUDGET COMPARISON - 2012 - BUDGET OFFICE RECOMMENDED

LEAST CONTROLLABLE																MOST CONTROLLABLE			
BASIC REQUIREMENTS				COURTS & SUPPORT SERVICES				GENERAL GOVERNMENT				DIRECT SERVICE DELIVERY							
	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR				
DEBT SERV	\$9,596,329	\$9,631,958	0.4%	SHERIFF	\$75,849,809	73,283,563	-3.4%	C. E. O.	1,917,254	2,052,850	7.1%	POLICE	107,304,813	105,402,547	-1.8%				
REV/BOND	3,091,676	3,091,801	100.0%	JUV COURT	5,575,990	5,526,942	-0.9%	B. O. C.	2,866,717	3,031,903	5.8%	FIRE RESCUE	62,484,744	56,430,192	-9.7%				
STD/DEBT	27,683,359	27,733,969	0.2%	SUP COURT	7,709,453	7,902,744	2.5%	ETHICS BD	8,215	5,000	-39.1%	PUB WORKS	15,273,518	12,245,437	-19.8%				
HOSPITAL	20,086,833	19,102,904	-4.9%	CLRK, SP CT	5,360,462	5,529,743	3.2%	LAW DEPT	3,252,453	3,198,186	-1.7%	PARKS & REC	14,282,857	10,192,160	-28.6%				
REGISTRAR	1,827,895	4,795,026	162.3%	STATE CT	12,143,933	12,071,748	-0.6%	G. I. S.	1,838,256	1,732,476	-5.8%	A. C. E.	0	0					
MISCELLANEOUS:				SOLICITOR	5,286,525	5,430,254	2.7%	PURCHASING	2,787,903	3,066,317	10.0%	LIBRARY	12,265,673	12,065,256	-1.6%				
CONTING	0	0		DIST ATT	10,563,941	10,119,427	-4.2%	HUMAN RES	2,641,635	3,212,569	21.6%	HEALTH	4,481,289	4,077,973	-9.0%				
PNSNRS INS	10,860,000	9,891,000	-8.9%	PROBATE CT	1,589,764	1,543,299	-2.9%	FINANCE	6,016,868	6,262,351	4.1%	COMM SV BD	1,785,497	1,624,803	-9.0%				
RESERVE	17,416,250	22,500,000	29.2%	MED EXAM	2,051,347	2,025,927	-1.2%	PROPTY APP	4,039,665	4,295,644	6.3%	DFACS	1,421,859	1,279,674	-10.0%				
C.O.P.S.	1,951,278	1,951,478	0.0%	MAG COURT	2,414,073	2,531,991	4.9%	TAX COMM	6,856,580	6,330,975	-7.7%	COOP EXT	689,132	299,796	-56.5%				
RES-PROC	0	0		PUB DEFNDR	6,838,242	7,685,283	12.4%	PLANNING & D	4,345,167	3,738,418	-14.0%	CONTR-CIP	3,230,625	12,000,000	271%				
VEH RENT.	891,574	712,225	-20.1%	REC COURT	3,617,875	4,044,383	11.8%	INFO SYST	17,879,685	18,452,339	3.2%	HUMAN SERV	3,780,259	3,544,927	-6.2%				
JUV. BLDG	3,731,846	3,731,846		CHILD ADV	1,619,133	1,836,439	13.4%	FAC MGT	13,927,609	17,111,026	22.9%	ECON DEV	637,461	697,194	9.4%				
												311 CIT HELP	0	0					
												MISCELLANEOUS:							
												A.R.C.	720,180	695,600	-3.4%				
												NON-PRFTS	0	0					
												SICK LV	0	0					
												VACANT POS	0	0					
												EC DEV INC	0	0					
												OTHER	6,370,108	11,609,716	82.3%				
TOTAL	\$97,137,040	\$103,142,207	6.2%		\$140,620,547	\$139,531,743	-0.8%		\$68,378,007	\$72,490,054	6.0%		\$234,728,015	\$232,165,275	-1.1%				
CUMULATIVE																			
TOTAL	\$97,137,040	\$103,142,207	6.2%		\$237,757,587	\$242,673,950	2.1%		\$306,135,594	\$315,164,004	2.95%		\$540,863,609	\$547,329,279	1.2%				

Authorized Positions - 2012 Recommendation

Fund Class - Fund - Department	Actual - Nov-11			Actual - Nov-11 Total	Requested 2012			Requested 2012 Total	Recommended 2012			Recommended 2012 Total
	Full-Time	Part-Time	Temp		Full-Time	Part-Time	Temp		Full-Time	Part-Time	Temp	
<b>TAX FUNDS</b>												
<b>100 - GENERAL FUND</b>												
00100 - CHIEF EXECUTIVE OFFICER	20			20	20			20	20			20
00200 - BOARD OF COMMISSIONERS	33	1		34	33	1		34	33	1		34
00300 - LAW DEPARTMENT	22			22	22			22	22			22
00800 - G.I.S.	23			23	23			23	23			23
01100 - FACILITIES MANAGEMENT	58			58	58			58	58			58
01400 - PURCHASING	54			54	54			54	54			54
01500 - HUMAN RESOURCES & MERIT SYSTEM	28			28	28			28	28			28
01600 - OFFICE OF INFORMATION SYSTEMS	108			108	108			108	108			108
02100 - FINANCE	74			74	77			77	74			74
02700 - PROPERTY APPRAISAL& ASSESSMENT	66			66	66			66	66			66
02800 - TAX COMMISSIONER	107		13	120	107		13	120	107		13	120
02900 - REGISTRAR	14		60	74	14		60	74	14		60	74
03200 - SHERIFF'S OFFICE	857	3		860	857	3		860	857	3		860
03400 - JUVENILE COURT	88			88	88			88	88			88
03500 - SUPERIOR COURT	93	4		97	93	4		97	93	4		97
03600 - CLERK SUPERIOR COURT	89			89	89			89	89			89
03700 - STATE COURT	180			180	180			180	180			180
03800 - SOLICITOR	71	3		74	71	3		74	71	3		74
03900 - DISTRICT ATTORNEY	123	1		124	128	1		129	123	1		124
04000 - CHILD ADVOCATES OFFICE	21	2		23	21	2		23	21	2		23
04100 - PROBATE COURT	25			25	25			25	25			25
04300 - MEDICAL EXAMINER	19			19	19			19	19			19
04500 - PUBLIC DEFENDER	76			76	76			76	76			76
04600 - POLICE	68	3		71	68	3		71	68	3		71
04800 - MAGISTRATE COURT	14	23		37	14	23		37	14	23		37
04900 - FIRE & RESCUE SERVICES	140			140	140			140	140			140
05100 - PLANNING & SUSTAINABILITY	13			13	13			13	13			13
05500 - PUBLIC WORKS DIRECTOR	3			3	3			3	3			3
05600 - ECONOMIC DEVELOPMENT	8			8	8			8	8			8
06800 - LIBRARY	227	58		285	270	70		340	227	58		285
06900 - EXTENSION SERVICE	14			14	14			14	14			14
07500 - HUMAN SERVICES	17	1		18	17	1		18	17	1		18
09100 - NON-DEPARTMENTAL	1			1	1			1	1			1
<b>100 - GENERAL FUND Total</b>	<b>2754</b>	<b>99</b>	<b>73</b>	<b>2926</b>	<b>2805</b>	<b>111</b>	<b>73</b>	<b>2989</b>	<b>2754</b>	<b>99</b>	<b>73</b>	<b>2926</b>
<b>270 - FIRE</b>												
04900 - FIRE					21			21				
04900 - FIRE & RESCUE SERVICES	582			582	646			646	646			646
<b>270 - FIRE Total</b>	<b>582</b>			<b>582</b>	<b>667</b>			<b>667</b>	<b>646</b>			<b>646</b>
<b>271 - SPECIAL TAX DISTRICT - DESIGNATED SERVICE</b>												
05400 - PUBLIC WORKS - TRANSPORTATION	29			29	29			29	29			29
05700 - PUBLIC WORKS - ROADS AND DRAINAGE	178			178	178			178	178			178
06100 - PARKS	148	6	326	480	148	6	326	480	148	6	326	480
<b>271 - SPECIAL TAX DISTRICT - DESIGNATED SERVICE Total</b>	<b>355</b>	<b>6</b>	<b>326</b>	<b>687</b>	<b>355</b>	<b>6</b>	<b>326</b>	<b>687</b>	<b>355</b>	<b>6</b>	<b>326</b>	<b>687</b>
<b>272 - SPECIAL TAX DISTRICT - UNINCORPORATED</b>												
02100 - FINANCE	10			10	10			10	10			10
04700 - RECORDERS COURT	53	3		56	53	3		56	53	3		56
05100 - PLANNING & SUSTAINABILITY	49			49	49			49	49			49

Authorized Positions - 2012 Recommendation

Fund Class - Fund - Department	Actual - Nov-11			Actual - Nov-11 Total	Requested 2012			Requested 2012 Total	Recommended 2012			Recommended 2012 Total
	Full-Time	Part-Time	Temp		Full-Time	Part-Time	Temp		Full-Time	Part-Time	Temp	
<b>274 - SPECIAL TAX DISTRICT - UNINCORPORATED Total</b>	<b>112</b>	<b>3</b>		<b>115</b>	<b>112</b>	<b>3</b>		<b>115</b>	<b>112</b>	<b>3</b>		<b>115</b>
274 - POLICE SERVICES												
04600 - POLICE	1231			1231	1282			1282	1233			1233
<b>274 - POLICE SERVICES Total</b>	<b>1231</b>			<b>1231</b>	<b>1282</b>			<b>1282</b>	<b>1233</b>			<b>1233</b>
<b>TAX FUNDS Total</b>	<b>5034</b>	<b>108</b>	<b>399</b>	<b>5541</b>	<b>5221</b>	<b>120</b>	<b>399</b>	<b>5740</b>	<b>5100</b>	<b>108</b>	<b>399</b>	<b>5607</b>
<b>SPECIAL REVENUE FUNDS</b>												
<b>201 - DEVELOPMENT</b>												
05100 - PLANNING & SUSTAINABILITY	23			23	25			25	25			25
05500 - PUBLIC WORKS DIRECTOR	9			9	9			9	9			9
(blank)					1			1				
<b>201 - DEVELOPMENT Total</b>	<b>32</b>			<b>32</b>	<b>35</b>			<b>35</b>	<b>34</b>			<b>34</b>
<b>203 - PEG SUPPORT</b>												
10000 - FUND COST CENTERS	1			1	1			1	1			1
<b>203 - PEG SUPPORT Total</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>
<b>205 - FORECLOSURE REGISSTRY FUND</b>												
05100 - PLANNING & SUSTAINABILITY	4			4	4			4	4			4
<b>205 - FORECLOSURE REGISSTRY FUND Total</b>	<b>4</b>			<b>4</b>	<b>4</b>			<b>4</b>	<b>4</b>			<b>4</b>
<b>211 - STREET LIGHTS</b>												
05400 - PUBLIC WORKS - TRANSPORTATION	1			1	1			1	1			1
<b>211 - STREET LIGHTS Total</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>
<b>212 - SPEED HUMPS MAINTENANCE</b>												
05700 - SPEED HUMPS MAINTENANCE	3			3	3			3	3			3
<b>212 - SPEED HUMPS MAINTENANCE Total</b>	<b>3</b>			<b>3</b>	<b>3</b>			<b>3</b>	<b>3</b>			<b>3</b>
<b>215 - EMERGENCY TELEPHONE SYSTEM</b>												
02600 - E-911	210	4		214	208	4		212	208	4		212
<b>215 - EMERGENCY TELEPHONE SYSTEM Total</b>	<b>210</b>	<b>4</b>		<b>214</b>	<b>208</b>	<b>4</b>		<b>212</b>	<b>208</b>	<b>4</b>		<b>212</b>
<b>250 - GRANT-IN-AID</b>												
60000 - GRANTS	130	2		132	66	2		68	66	2		68
70000 - GRANTS - WORKFORCE DEVELOPMENT CLEARING	48			48	48			48	48			48
<b>250 - GRANT-IN-AID Total</b>	<b>178</b>	<b>2</b>		<b>180</b>	<b>114</b>	<b>2</b>		<b>116</b>	<b>114</b>	<b>2</b>		<b>116</b>
<b>257 - 2005 JUSTICE ASSISTANCE GRANT (JAG)</b>												
60000 - GRANTS	1			1	1			1	1			1
<b>257 - 2005 JUSTICE ASSISTANCE GRANT (JAG) Total</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>	<b>1</b>			<b>1</b>
<b>260 - ARRA - AMERICAN RECOVERY AND REINVESTME</b>												
60000 - GRANTS	22		151	173	22		151	173	22		151	173
<b>260 - ARRA - AMERICAN RECOVERY AND REINVESTME Total</b>	<b>22</b>		<b>151</b>	<b>173</b>	<b>22</b>		<b>151</b>	<b>173</b>	<b>22</b>		<b>151</b>	<b>173</b>
<b>274 - POLICE SERVICES</b>												
04600 - POLICE					1			1				
<b>274 - POLICE SERVICES Total</b>					<b>1</b>			<b>1</b>				
<b>SPECIAL REVENUE FUNDS Total</b>	<b>452</b>	<b>6</b>	<b>151</b>	<b>609</b>	<b>390</b>	<b>6</b>	<b>151</b>	<b>547</b>	<b>388</b>	<b>6</b>	<b>151</b>	<b>545</b>
<b>INTERNAL SERVICE FUNDS</b>												
<b>611 - VEHICLE MAINTENANCE</b>												
01200 - FLEET MANAGEMENT	160			160	160			160	160			160
<b>611 - VEHICLE MAINTENANCE Total</b>	<b>160</b>			<b>160</b>	<b>160</b>			<b>160</b>	<b>160</b>			<b>160</b>
<b>INTERNAL SERVICE FUNDS Total</b>	<b>160</b>			<b>160</b>	<b>160</b>			<b>160</b>	<b>160</b>			<b>160</b>
<b>ENTERPRISE FUNDS</b>												
<b>511 - DPT OF WATERSHED MGMT OPERATING</b>												
02100 - FINANCE	98			98	100			100	98			98
08000 - DPT OF WATERSHED MANAGEMENT	682			682	687			687	687			687

Authorized Positions - 2012 Recommendation

Fund Class - Fund - Department	Actual - Nov-11			Actual - Nov-11 Total	Requested 2012			Requested 2012 Total	Recommended 2012			Recommended 2012 Total
	Full-Time	Part-Time	Temp		Full-Time	Part-Time	Temp		Full-Time	Part-Time	Temp	
<b>511 - DPT OF WATERSHED MGMT OPERATING Total</b>	<b>780</b>			<b>780</b>	<b>787</b>			<b>787</b>	<b>785</b>			<b>785</b>
<b>541 - SANITATION OPERATING</b>												
08100 - SANITATION	699			699	699			699	699			699
<b>541 - SANITATION OPERATING Total</b>	<b>699</b>			<b>699</b>	<b>699</b>			<b>699</b>	<b>699</b>			<b>699</b>
<b>551 - AIRPORT OPERATING</b>												
08200 - DEKALB-PEACHTREE AIRPORT	24			24	24			24	24			24
<b>551 - AIRPORT OPERATING Total</b>	<b>24</b>			<b>24</b>	<b>24</b>			<b>24</b>	<b>24</b>			<b>24</b>
<b>581 - STORMWATER MANAGEMENT</b>												
06700 - STORMWATER MANAGEMENT	94			94	94			94	94			94
<b>581 - STORMWATER MANAGEMENT Total</b>	<b>94</b>			<b>94</b>	<b>94</b>			<b>94</b>	<b>94</b>			<b>94</b>
<b>ENTERPRISE FUNDS Total</b>	<b>1597</b>			<b>1597</b>	<b>1604</b>			<b>1604</b>	<b>1602</b>			<b>1602</b>
<b>Grand Total</b>	<b>7243</b>	<b>114</b>	<b>550</b>	<b>7907</b>	<b>7375</b>	<b>126</b>	<b>550</b>	<b>8051</b>	<b>7250</b>	<b>114</b>	<b>550</b>	<b>7914</b>

**Tax Funds Revenue Summary  
2011 / 2012**

Category	2010		2011		2012	
	Budget @ 12/31/2010	Revenue @ 12/31/2010	Budget @ Midyear	Revenue Estimate @ 12/31/11	Budget Projection	Change from 2011 Budget
31 - Taxes	422,758,929	413,012,834	445,708,660	447,740,798	<b>427,949,122</b>	<b>-3.98%</b>
32 - Licenses & Permits	20,582,534	18,134,372	23,841,000	23,976,869	<b>26,664,000</b>	<b>11.84%</b>
33 - Intergovernmental	4,391,816	5,724,967	3,207,500	3,843,972	<b>3,627,500</b>	<b>13.09%</b>
34 - Charges for County Svcs	35,233,690	28,039,175	28,188,855	27,914,211	<b>29,641,495</b>	<b>5.15%</b>
35 - Fines and Forfeitures	38,210,990	33,411,454	28,918,500	32,589,141	<b>30,636,220</b>	<b>5.94%</b>
36 - Investment Income	154,381	(78,253)	154,381	(66,747)	-	<b>-100.00%</b>
38 - Miscellaneous	5,268,344	(8,219,266)	5,725,652	3,900,480	<b>6,337,675</b>	<b>10.69%</b>
<b>Subtotal</b>	<b>526,600,684</b>	<b>490,025,284</b>	<b>535,744,548</b>	<b>539,898,723</b>	<b>524,856,012</b>	<b>-2.03%</b>
39 - Other Financing Sources	17,750,638	15,467,540	8,993,115	7,986,144	<b>4,210,453</b>	<b>-53.18%</b>
Fund Balance	14,250,351	14,250,351	(3,874,054)	(3,874,053)	<b>18,262,814</b>	
<b>Total Revenue Subtotal</b>	<b>558,601,673</b>	<b>519,743,175</b>	<b>540,863,609</b>	<b>544,010,814</b>	<b>547,329,279</b>	
<b>Change from 2011 Budget</b>					<b>6,465,670</b>	



## 2011 Actual Revenues and 2012 Recommended Revenues

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual (12/31/10)	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.100.0000.0000	Fund Balance	3,167,589	(25,324,636)	(10,678,963)	14,645,673		(12,470,213)
00001.134001.270.0000.0000	Fund Balance	171,777	2,029,784	2,340,667	310,883	115.32%	2,295,310
00001.134001.271.0000.0000	Fund Balance	106,859	7,790,081	(4,749,038)	(12,539,119)	-60.96%	(104,291,067)
00001.134001.272.0000.0000	Fund Balance	159,049	14,213,077	4,675,073	(9,538,004)	32.89%	1,979,748
00001.134001.273.0000.0000	Fund Balance	144,362	(1,377,638)	(1,377,638)	0		(1,374,051)
00001.134001.274.0000.0000	Fund Balance		(13,514,059)	-	13,514,059		120,342,508
00001.134001.280.0000.0000	Fund Balance	202,648	391,922	673,146	281,224	171.76%	380,369
00001.134001.410.0000.0000	Fund Balance	278,683	628,624	628,624	0	100.00%	9,340,618
00001.134001.411.0000.0000	Fund Balance	10,019,385	11,288,791	11,288,791	(0)	100.00%	2,059,591
	Fund Balance	14,250,351	(3,874,054.00)	2,800,662	6,674,716		18,262,814
00001.134002.100.0000.0000	Fund Balance - Reserve For En	-	-	(4,995,350.49)	(4,995,350)		
00001.134002.270.0000.0000	Fund Balance - Reserve For En	-	-	(310,882.66)	(310,883)		
00001.134002.271.0000.0000	Fund Balance - Reserve For En	-	-	(974,938.30)	(974,938)		
00001.134002.272.0000.0000	Fund Balance - Reserve For En	-	-	(393,543.62)	(393,544)		
00001.134002.273.0000.0000	Fund Balance - Reserve For En	-	-	-	-		
00001.134002.274.0000.0000	Fund Balance - Reserve For En	-	-	-	-		
00001.134002.280.0000.0000	Fund Balance - Reserve For En	-	-	-	-		
00001.134002.410.0000.0000	Fund Balance - Reserve For En	-	-	-	-		
00001.134002.411.0000.0000	Fund Balance - Reserve For En	-	-	-	-		
	Fund Balance - Reserve For En	-	-	(6,674,715.07)	(6,674,715)		-
							93.00%
00005.311100.100.0000.0000	Real Property Taxes - Current	106,065,471	157,345,839	84,518,848	(72,826,991)	53.72%	110,459,598
00005.311100.270.0000.0000	Real Property Taxes - Current	29,715,043	26,686,169	21,820,523	(4,865,646)	81.77%	28,428,306
00005.311100.271.0000.0000	Real Property Taxes - Current	35,205,224	1,610,294	3,030,568	1,420,274	188.20%	4,011,098
00005.311100.272.0000.0000	Real Property Taxes - Current	-	-	-	-		-
00005.311100.273.0000.0000	Real Property Taxes - Current	12,727,924	11,758,426	7,887,320	(3,871,106)	67.08%	10,231,042
00005.311100.274.0000.0000	Real Property Taxes - Current		46,462,450	36,815,194	(9,647,256)	79.24%	48,364,352
00005.311100.410.0000.0000	Real Property Taxes - Current	11,744,920	6,619,964	11,110,146	4,490,182	167.83%	14,599,979
00005.311100.411.0000.0000	Real Property Taxes - Current	24,138,965	11,996,954	10,138,883	(1,858,071)	84.51%	13,408,078
00005.311110.100.0000.0000	Public Utilities Taxes	2,560,576	4,483,663	5,867,774	1,384,111	130.87%	3,557,032
00005.311110.270.0000.0000	Public Utilities Taxes	706,196	1,259,978	1,583,681	323,703	125.69%	933,397
00005.311110.271.0000.0000	Public Utilities Taxes	937,937	428,735	1,244,663	815,928	290.31%	149,293
00005.311110.273.0000.0000	Public Utilities Taxes	306,807	537,926	627,713	89,787	116.69%	331,939
00005.311110.274.0000.0000	Public Utilities Taxes		1,237,150	1,425,490	188,340	115.22%	1,833,876
00005.311110.410.0000.0000	Public Utilities Taxes	182,213	210,858	478,318	267,460	226.84%	328,167
00005.311110.411.0000.0000	Public Utilities Taxes	358,617	391,876	658,264	266,388	167.98%	294,912
00005.311200.100.0000.0000	Real Property Taxes - Prior Ye	6,386,361	6,000,000	4,630,131	(1,369,869)	77.17%	5,291,578
00005.311200.270.0000.0000	Real Property Taxes - Prior Ye	1,826,239	1,700,000	1,294,417	(405,583)	76.14%	1,479,334
00005.311200.271.0000.0000	Real Property Taxes - Prior Ye	2,357,440	540,459	1,670,275	1,129,816	309.05%	1,908,886
00005.311200.273.0000.0000	Real Property Taxes - Prior Ye	761,127	700,000	554,278	(145,722)	79.18%	633,461
00005.311200.274.0000.0000	Real Property Taxes - Prior Ye		1,559,541	-	(1,559,541)	0.00%	-
00005.311200.410.0000.0000	Real Property Taxes - Prior Ye	539,694	500,000	383,689	(116,311)	76.74%	438,501
00005.311200.411.0000.0000	Real Property Taxes - Prior Ye	1,138,098	1,100,000	778,894	(321,106)	70.81%	890,165
00005.311300.100.0000.0000	Personal Property Taxes - Curr	10,551,052	12,075,677	10,542,220	(1,533,457)	87.30%	10,974,554

## 2011 Actual Revenues and 2012 Recommended Revenues

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual (12/31/10)	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00005.311300.270.0000.0000	Personal Property Taxes - Curr	3,134,962	3,588,932	2,905,921	(683,011)	80.97%	3,033,870
00005.311300.271.0000.0000	Personal Property Taxes - Curr	3,384,497	997,349	398,654	(598,695)	39.97%	416,526
00005.311300.273.0000.0000	Personal Property Taxes - Curr	1,266,126	1,449,081	983,793	(465,288)	67.89%	1,024,137
00005.311300.274.0000.0000	Personal Property Taxes - Curr		2,877,938	4,541,772	1,663,834	157.81%	4,756,009
00005.311300.410.0000.0000	Personal Property Taxes - Curr	751,852	763,048	972,679	209,631	127.47%	1,012,561
00005.311300.411.0000.0000	Personal Property Taxes - Curr	1,414,738	995,458	823,260	(172,198)	82.70%	861,518
00005.311310.100.0000.0000	Motor Vehicle Taxes	10,854,144	10,864,912	9,891,267	(973,645)	91.04%	10,735,743
00005.311310.270.0000.0000	Motor Vehicle Taxes	3,113,089	3,119,100	2,828,744	(290,356)	90.69%	3,169,600
00005.311310.271.0000.0000	Motor Vehicle Taxes	3,969,106	1,024,674	3,613,130	2,588,456	352.61%	3,987,562
00005.311310.273.0000.0000	Motor Vehicle Taxes	1,295,934	1,297,525	1,186,305	(111,220)	91.43%	1,226,942
00005.311310.274.0000.0000	Motor Vehicle Taxes		2,956,787	-	(2,956,787)	0.00%	1,226,942
00005.311310.410.0000.0000	Motor Vehicle Taxes	770,113	770,983	704,432	(66,551)	91.37%	787,288
00005.311310.411.0000.0000	Motor Vehicle Taxes	1,664,954	1,672,932	1,509,913	(163,019)	90.26%	1,635,923
00005.311320.100.0000.0000	Mobile Home Taxes	4,879	5,077	3,531	(1,546)	69.55%	5,000
00005.311320.270.0000.0000	Mobile Home Taxes	1,506	1,617	1,085	(532)	67.12%	1,500
00005.311320.271.0000.0000	Mobile Home Taxes	1,826	409	1,374	965	336.06%	1,800
00005.311320.273.0000.0000	Mobile Home Taxes	579	538	423	(115)	78.70%	500
00005.311320.274.0000.0000	Mobile Home Taxes		1,182	-	(1,182)	0.00%	500
00005.311320.410.0000.0000	Mobile Home Taxes	344	327	15,665	15,338	4790.67%	300
00005.311320.411.0000.0000	Mobile Home Taxes	603	669	463	(206)	69.28%	600
00005.311340.100.0000.0000	Intangible Recording Taxes	1,914,267	1,906,849	1,846,587	(60,262)	96.84%	1,900,000
00005.311340.270.0000.0000	Intangible Recording Taxes	420,736	416,301	404,448	(11,853)	97.15%	415,000
00005.311340.271.0000.0000	Intangible Recording Taxes	406,328	104,238	394,076	289,838	378.05%	405,000
00005.311340.273.0000.0000	Intangible Recording Taxes	219,481	218,596	212,669	(5,927)	97.29%	219,000
00005.311340.274.0000.0000	Intangible Recording Taxes		300,787	-	(300,787)	0.00%	219,000
00005.311340.410.0000.0000	Intangible Recording Taxes	148,507	142,983	128,628	(14,355)	89.96%	145,000
00005.311340.411.0000.0000	Intangible Recording Taxes	115,897	107,070	109,612	2,542	102.37%	110,000
00005.311390.100.0000.0000	Heavy Equipment Taxes	509	361	526	165	145.76%	500
00005.311390.270.0000.0000	Heavy Equipment Taxes	157	111	162	51	145.82%	150
00005.311390.271.0000.0000	Heavy Equipment Taxes	219	40	222	182	554.43%	200
00005.311390.273.0000.0000	Heavy Equipment Taxes	60	43	63	20	146.77%	60
00005.311390.274.0000.0000	Heavy Equipment Taxes		114	-	(114)	0.00%	60
00005.311390.410.0000.0000	Heavy Equipment Taxes	36	37	37	0	101.24%	35
00005.311390.411.0000.0000	Heavy Equipment Taxes	88	108	85	(23)	78.80%	80
00005.311400.100.0000.0000	Personal Property Taxes - Prio	280,434	286,451	554,021	267,570	193.41%	633,167
00005.311400.270.0000.0000	Personal Property Taxes - Prio	85,103	99,656	165,827	66,171	166.40%	189,517
00005.311400.271.0000.0000	Personal Property Taxes - Prio	95,898	25,502	183,538	158,036	719.70%	209,757
00005.311400.273.0000.0000	Personal Property Taxes - Prio	32,853	32,846	65,782	32,936	200.27%	75,180
00005.311400.274.0000.0000	Personal Property Taxes - Prio		73,590	-	(73,590)	0.00%	-
00005.311400.410.0000.0000	Personal Property Taxes - Prio	19,627	17,778	39,131	21,353	220.11%	44,721
00005.311400.411.0000.0000	Personal Property Taxes - Prio	38,936	39,559	72,253	32,694	182.65%	82,575
00005.313300.100.0000.0000	Host Sales Tax	53,503,758	55,112,602	53,660,579	(1,452,023)	97.37%	60,508,472
00005.313300.270.0000.0000	Host Sales Tax	13,375,940	14,065,314	10,540,217	(3,525,097)	74.94%	11,787,094
00005.313300.271.0000.0000	Host Sales Tax	1,783,459	404,686	4,099,614	3,694,928	1013.04%	4,584,587
05766.313300.271.0000.0000	Host Sales Tax	-	-	-			-

## 2011 Actual Revenues and 2012 Recommended Revenues

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual (12/31/10)	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00005.313300.272.0000.0000	Host Sales Tax	15,159,398	15,615,237	6,903,177	(8,712,060)	44.21%	7,719,804
00005.313300.273.0000.0000	Host Sales Tax	5,350,376	5,511,260	4,554,221	(957,039)	82.63%	5,092,973
00005.313300.274.0000.0000	Host Sales Tax		1,432,401	3,031,233	1,598,832	211.62%	4,389,819
00005.314100.272.0000.0000	Hotel / Motel Tax	2,765,448	2,100,000	2,268,371	168,371	108.02%	2,600,000
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	3,641,577	3,000,000	3,161,175	161,175	105.37%	3,400,000
00005.314300.272.0000.0000	Mixed Drink Tax	366,937	300,000	312,173	12,173	104.06%	340,000
00005.314400.280.0000.0000	Rental Motor Vehicles Excise T	681,823	496,501	523,348	26,847	105.41%	600,000
00005.316200.272.0000.0000	Life & Property & Casualty Ins	25,767,747	9,399,893	23,456,666	14,056,773	249.54%	22,500,000
05180.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-		-
00005.316300.100.0000.0000	Bank Shares Taxes	-	-	-	-		-
00005.316300.272.0000.0000	Bank Shares Taxes	525,019	635,000	731,285	96,285	115.16%	800,000
00005.319101.100.0000.0000	Penalties - Current Year Tax	1,993,842	1,768,218	685,202	(1,083,016)	38.75%	2,000,000
00005.319102.100.0000.0000	Penalties - Prior Year Propert	2,569,439	2,500,000	2,022,139	(477,861)	80.89%	2,500,000
00005.319103.100.0000.0000	Penalties - Current Year Motor	1,909,747	2,000,000	1,662,915	(337,085)	83.15%	2,000,000
00005.319104.100.0000.0000	Penalties - Current Year Heavy	34	31	48,038	48,007	154960.19%	45,000
	Taxes	413,012,834	445,708,660	359,281,727	(86,426,933)		427,949,122
	Host Sales Tax	89,172,930	92,141,500	82,789,042			94,082,750
02131.321101.272.0000.0000	Beverage License - Beer, Wine	385,721	420,000	400,372	(19,628)	95.33%	420,000
02131.321102.272.0000.0000	Beverage License - Package Liq	215,876	315,000	205,675	(109,325)	65.29%	350,000
02131.321103.272.0000.0000	Beverage License - Liquor Pour	517,048	630,000	539,054	(90,946)	85.56%	630,000
02131.321104.272.0000.0000	Beverage License - Sunday Sale	165,366	210,000	166,730	(43,270)	79.40%	240,000
02131.321201.272.0000.0000	Business License - General	9,121,175	14,555,000	14,404,429	(150,571)	98.97%	17,500,000
02131.321202.272.0000.0000	Business License - Adult Enter	750,096	840,000	750,708	(89,292)	89.37%	700,000
02131.321203.272.0000.0000	Business License - Cable Tv Fr	5,756,180	5,670,000	5,201,439	(468,561)	91.74%	5,600,000
04619.321204.271.0000.0000	Business License - Police	994,219	-	108,770	108,770		
04669.321204.274.0000.0000	Business License - Police		1,018,000	787,003	(230,997)	77.31%	1,030,000
05180.322210.272.0000.0000	Zoning Fees	32,997	40,000	24,713	(15,287)	61.78%	25,000
05230.322210.272.0000.0000	Zoning Fees	-	-	-	-		-
04650.322211.272.0000.0000	Variance Permits	-	-	-	-		-
05180.322211.272.0000.0000	Variance Permits	39,615	43,000	37,100	(5,900)	86.28%	39,000
05230.322211.272.0000.0000	Variance Permits	-	-	(300)	(300)		-
04650.322212.272.0000.0000	Subdivision Fees	-	-	-	-		-
04650.322230.272.0000.0000	Sign Permit Fees	-	-	-	-		-
04616.322500.100.0000.0000	Animal License Fees	156,079	100,000	115,341	15,341	115.34%	130,000
	Licenses and Permits	18,134,372	23,841,000	22,741,034	(1,099,966)		26,664,000
04627.332002.271.0000.0000	Civil Defense	-	-	-	-		-
04677.332002.274.0000.0000	Civil Defense	-	-	-	-		-
09110.332003.100.0000.0000	Federal Drug Reimbursement	-	-	-	-		-
03220.332004.100.0000.0000	Social Security Bounty	-	-	-	-		-
04667.334001.274.0000.0000	State Operating Grants	-	-	-	-		-
09110.335002.100.0000.0000	Emission Fees	343,963	350,000	373,072	23,072	106.59%	420,000
03920.335003.100.0000.0000	Staff Reimbursement	1,152,803	-	-	-		-
03410.335003.100.0000.0000	Staff Reimbursement	212,500	212,500	212,500	-	100.00%	212,500

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03420.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-
03580.335003.100.0000.0000	Staff Reimbursement	70,443	70,000	74,058	4,058	105.80%	100,000
03570.335003.100.0000.0000	Staff Reimbursement	513,342	460,000	371,217	(88,783)	80.70%	400,000
05610.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-
03220.335004.100.0000.0000	State Prisoner Reimbursement	2,268,593	1,400,000	1,589,676	189,676	113.55%	1,800,000
09110.335006.100.0000.0000	Homestead Exemption Credit	-	-	-	-		-
10270.335006.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-
10271.335006.271.0000.0000	Homestead Exemption Credit	-	-	-	-		-
09510.335006.273.0000.0000	Homestead Exemption Credit	-	-	-	-		-
02810.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
09110.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
04510.335010.100.0000.0000	Indigent Defense Program	372,637	620,000	741,662	121,662	119.62%	600,000
03220.336201.100.0000.0000	Local Prisoner Reimbursement	696,130	-	57,888	57,888		-
09110.338001.100.0000.0000	Housing Authority Payment In L	66,783	67,000	57,332	(9,668)	85.57%	67,000
01150.338002.100.0000.0000	Eoa Payment In Lieu Of Taxes	27,773	28,000	32,403	4,403	115.73%	28,000
01150.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
09110.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
09120.338003.271.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
	Intergovernmental	5,724,967	3,207,500	3,509,810	302,310		3,627,500
04667.341700.274.0000.0000	Interdepartmental Revenues		-	-	-		
09110.341701.100.0000.0000	General Fund Administrative Ch	5,473,116	6,881,095	5,734,090	(1,147,005)	83.33%	7,452,172
09110.341702.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341703.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341704.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341705.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341706.100.0000.0000	General Fund Administrative Ch	421,397	-	251,114	251,114		-
01120.341711.100.0000.0000	Facilities Management Charges	854,724	795,290	662,740	(132,550)	83.33%	1,224,406
09410.341712.270.0000.0000	Fire Marshall Charges	-	-	-	-		1,000,000
05740.341713.271.0000.0000	Roads & Drainage Charges	-	-	-	-		500,000
01610.341714.100.0000.0000	Information Systems Charges	2,311,032	2,600,110	2,166,712	(433,398)	83.33%	3,045,375
09110.341721.100.0000.0000	G.I.S. Charges - Fire	-	-	-	-		-
09110.341722.100.0000.0000	G.I.S. Charges	77,652	72,244	60,201	(12,043)	83.33%	184,312
09110.341723.100.0000.0000	G.I.S. Charges - Development	-	-	-	-		-
03610.341901.100.0000.0000	Copying Fees	89,831	150,000	573,822	423,822	382.55%	80,000
02910.341910.100.0000.0000	Election Qualifying Fees	-	600	23,779	23,179	3963.21%	600
02920.341910.100.0000.0000	Election Qualifying Fees	106,454	3,000	122	(2,878)	4.08%	3,000
02910.341930.100.0000.0000	Sale Of Voters Lists	390	-	113	113		-
02920.341930.100.0000.0000	Sale Of Voters Lists	-	-	-	-		-
01510.341931.100.0000.0000	Sale Of Printed Materials	2,788	-	2,095	2,095		-
01605.341931.100.0000.0000	Sale Of Printed Materials	798	-	-	-		-
02120.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-		-
02710.341931.100.0000.0000	Sale Of Printed Materials	2,584	1,700	2,024	324	119.05%	1,700
03580.341931.100.0000.0000	Sale Of Printed Materials	49,437	50,000	52,211	2,211	104.42%	60,000
04310.341931.100.0000.0000	Sale Of Printed Materials	-	-	1,916	1,916		-

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04605.341931.271.0000.0000	Sale Of Printed Materials	312,908	-	(404)	(404)		250,000
04615.341931.271.0000.0000	Sale Of Printed Materials	-	-	-	-		-
04655.341931.274.0000.0000	Sale Of Printed Materials		320,000	241,760	(78,240)	75.55%	200,000
04665.341931.274.0000.0000	Sale Of Printed Materials		-	-	-		-
04667.341931.274.0000.0000	Sale Of Printed Materials		-	-	-		-
04669.341931.274.0000.0000	Sale Of Printed Materials		-	13	13		-
09110.341931.100.0000.0000	Sale Of Printed Materials	(1)	-	0	0		-
03815.341932.100.0000.0000	Victim Assistance Reimbursemen	-	-	-	-		-
04710.341933.272.0000.0000	Foreclosure Registry Fees	20,300	-	465,850	465,850		
00005.341941.100.0000.0000	Commissions - Current Year Pro	5,175,067	5,200,000	3,289,753	(1,910,247)	63.26%	5,200,000
02810.341941.100.0000.0000	Commissions - Current Year Pro	100,000	100,000	-	(100,000)	0.00%	100,000
00005.341942.100.0000.0000	Commissions - Prior Year Prope	373,834	437,886	357,973	(79,913)	81.75%	375,000
00005.341943.100.0000.0000	Commissions - Current Year Hea	20	30	20	(10)	66.43%	30
00005.341944.100.0000.0000	Commissions - Current Motor Ve	1,202,222	1,200,000	1,068,873	(131,127)	89.07%	1,200,000
04604.342130.100.0000.0000	False Alarm Fees	9,076	13,000	100	(12,900)	0.77%	20,000
04605.342130.271.0000.0000	False Alarm Fees	-	-	-	-		-
04655.342130.274.0000.0000	False Alarm Fees		-	-	-		-
04619.342310.271.0000.0000	Finger Printing Fees	17,000	-	1,995	1,995		22,000
04669.342310.274.0000.0000	Finger Printing Fees		22,000	15,152	(6,848)	68.87%	18,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	5,051,865	4,800,000	3,457,470	(1,342,530)	72.03%	3,000,000
05450.343203.271.0000.0000	Parking Lot Assessments	22,757	25,000	16,478	(8,522)	65.91%	11,000
05450.343223.271.0000.0000	Retention Ponds Maintenance As	0	4,100	75	(4,025)	1.82%	100
05420.343901.271.0000.0000	Retention Pond Fees	551	300	-	(300)	0.00%	300
06110.345201.271.0000.0000	Golf Course Green Fees	820,625	950,000	731,470	(218,530)	77.00%	1,000,500
06111.345201.271.0000.0000	Golf Course Green Fees	374,331	400,000	374,824	(25,176)	93.71%	449,500
06110.345202.271.0000.0000	Golf Course-Other Fees	42,779	50,000	39,539	(10,461)	79.08%	45,000
06111.345202.271.0000.0000	Golf Course-Other Fees	32,043	40,000	27,120	(12,880)	67.80%	30,000
02135.345410.100.0000.0000	Parking Fees	84,066	150,000	212,533	62,533	141.69%	150,000
04616.346101.100.0000.0000	Animal Adoption Fees	101,015	100,000	95,899	(4,101)	95.90%	103,000
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	46,625	55,000	35,870	(19,130)	65.22%	40,000
04310.346901.100.0000.0000	Use Of Morgue	6,000	6,000	6,250	250	104.17%	6,000
04310.346902.100.0000.0000	Tissue Bank Program	32,400	41,000	14,850	(26,150)	36.22%	30,000
06111.347201.271.0000.0000	Swimming Pool Admission Fees	(181)	-	-	-		-
06114.347201.271.0000.0000	Swimming Pool Admission Fees	364,870	510,000	431,387	(78,613)	84.59%	465,000
07520.347201.100.0000.0000	Swimming Pool Admission Fees		-	-	-		-
06107.347202.271.0000.0000	Tennis Center Fees	18,772	25,000	16,038	(8,962)	64.15%	25,000
06108.347202.271.0000.0000	Tennis Center Fees	16,631	25,000	16,860	(8,140)	67.44%	15,000
06125.347202.271.0000.0000	Tennis Center Fees	6,206	5,000	8,117	3,117	162.34%	5,000
06101.347501.271.0000.0000	Parks & Recreation Program Fee		-	(615)	(615)		-
06105.347501.271.0000.0000	Parks & Recreation Program Fee	202,767	-	(100)	(100)		-
06107.347501.271.0000.0000	Parks & Recreation Program Fee	3,120	-	-	-		3,000
06114.347501.271.0000.0000	Parks & Recreation Program Fee	(965)	-	-	-		-
06131.347501.271.0000.0000	Parks & Recreation Program Fee	-	160,000	-	(160,000)	0.00%	-
06136.347501.271.0000.0000	Parks & Recreation Program Fee	172,743	-	154,842	154,842		175,000
06101.347502.271.0000.0000	Parks & Recreation Nonresident	415	3,000	2,052	(948)	68.40%	2,500

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06113.347503.271.0000.0000	Parks & Recreation Special Eve	-	-	-	-		-
06101.347504.271.0000.0000	Parks & Recreation Summer Prog		-	(435)	(435)		
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	42,591	150,000	39,706	(110,294)	26.47%	165,000
06114.347504.271.0000.0000	Parks & Recreation Summer Prog	-	-	-	-		-
07520.347601.100.0000.0000	Senior Center Memberships	145,078	145,000	122,962	(22,038)	84.80%	168,000
07520.347602.100.0000.0000	Senior Center Gift Shop	-	-	100	100		-
00005.349902.100.0000.0000	Admin Fees - Property Taxes	2,417,236	1,900,000	1,558,617	(341,383)	82.03%	2,000,000
00005.349903.100.0000.0000	Admin Fees - Motor Vehicle	194,639	145,000	169,364	24,364	116.80%	190,000
00005.349904.100.0000.0000	Admin Fees - Heavy Equipment	-	-	41	41		-
04608.349905.100.0000.0000	Firing Range Fees	2,205	3,000	2,220	(780)	74.00%	3,000
04110.349906.100.0000.0000	Commitment Hearing Fees	14,676	14,500	13,422	(1,078)	92.56%	10,000
04510.349907.100.0000.0000	Public Defender Fees	24,259	35,000	10,834	(24,166)	30.96%	13,000
03715.349908.100.0000.0000	Probation Fees	1,198,432	600,000	526,382	(73,618)	87.73%	600,000
	Charges for Services	28,039,175	28,188,855	23,056,193	(5,132,662)		29,641,495
03601.351110.100.0000.0000	Clerk Of Superior Court	35,262	36,000	30,835	(5,166)	85.65%	36,000
03610.351110.100.0000.0000	Clerk Of Superior Court	3,169,116	2,900,000	2,827,076	(72,924)	97.49%	3,275,000
04810.351110.100.0000.0000	Clerk Of Superior Court	(10,805)	-	(17,465)	(17,465)		-
03710.351120.100.0000.0000	State Court	5,304,026	5,100,000	2,984,488	(2,115,512)	58.52%	3,300,000
03601.351130.100.0000.0000	Magistrate Court	(24,458)	-	(13,370)	(13,370)		(15,280)
03710.351130.100.0000.0000	Magistrate Court	-	-	-	-		-
04810.351130.100.0000.0000	Magistrate Court	970,751	800,000	1,263,914	463,914	157.99%	1,300,000
04710.351140.272.0000.0000	Recorders Court	22,329,155	18,000,000	19,887,094	1,887,094	110.48%	21,000,000
04110.351150.100.0000.0000	Probate Court	786,876	740,000	825,951	85,951	111.62%	900,000
03410.351160.100.0000.0000	Juvenile Court	46,519	47,000	26,289	(20,711)	55.93%	47,000
03210.351902.100.0000.0000	Sheriff	548,309	550,000	462,967	(87,033)	84.18%	590,000
03910.351903.100.0000.0000	District Attorney	2,029	3,500	4,074	574	116.41%	3,500
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	3,400	-	-	-		-
03712.351905.100.0000.0000	Dui Participation	251,273	200,000	233,644	33,644	116.82%	200,000
04710.351907.272.0000.0000	Foreclosure Registry Fines	-	542,000	71,225	(470,775)	13.14%	
	Fines and Forfeitures	33,411,454	28,918,500	28,586,724	(331,776)		30,636,220
00003.361001.100.0000.0000	Interest On Investments	-	-	-	-		-
00005.361001.100.0000.0000	Interest On Investments	(8,278)	384,087	(21,672)	(405,759)	-5.64%	-
00005.361001.270.0000.0000	Interest On Investments	(18,292)	(60,674)	(10,275)	50,399	16.93%	-
00005.361001.271.0000.0000	Interest On Investments	(52,131)	(44,766)	(27,014)	17,752	60.34%	-
00005.361001.272.0000.0000	Interest On Investments	1,867	11,862	560	(11,302)	4.72%	-
00005.361001.273.0000.0000	Interest On Investments	(13,165)	(41,770)	(8,054)	33,716	19.28%	-
00005.361001.274.0000.0000	Interest On Investments		(129,178)	2,595	131,773	-2.01%	-
00005.361001.280.0000.0000	Interest On Investments	1,250	3,151	972	(2,179)	30.85%	-
00005.361001.410.0000.0000	Interest On Investments	(16,489)	(58,273)	(5,754)	52,519	9.87%	-
00005.361001.411.0000.0000	Interest On Investments	26,986	89,942	12,832	(77,110)	14.27%	-
	Investment Income	(78,253)	154,381	(55,809)	(210,190)		-
05755.371001.271.0000.0000	Contributions And Donations Fr	-	-	-	-		-

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09110.381001.100.0000.0000	Rental Of Real Estate	5,780	6,000	4,847	(1,153)	80.78%	5,000
06101.381002.271.0000.0000	Rental - Other	94,802	135,000	108,303	(26,697)	80.22%	109,000
06104.381002.271.0000.0000	Rental - Other	1,400	3,000	1,100	(1,900)	36.67%	1,500
06105.381002.271.0000.0000	Rental - Other	21,935	35,000	14,764	(20,236)	42.18%	8,500
06114.381002.271.0000.0000	Rental - Other	-	-	(680)	(680)		-
06130.381002.271.0000.0000	Rental - Other	(350)	-	-	-		-
07510.381002.100.0000.0000	Rental - Other	2,798	5,000	-	(5,000)	0.00%	-
05210.381003.100.0000.0000	Art Centers Lease Payments	-	-	-	-		-
07510.381003.100.0000.0000	Art Centers Lease Payments	36,497	11,091	16,279	5,188	146.77%	36,000
07510.381004.100.0000.0000	Senior Center Rentals	73,971	110,000	3,501	(106,499)	3.18%	3,500
07520.381004.100.0000.0000	Senior Center Rentals	23,775	29,000	21,698	(7,302)	74.82%	22,000
09410.381004.270.0000.0000	Senior Center Rentals	-	-	-	-		-
01620.381005.100.0000.0000	Carrier Cell Tower Monthly Lea	13,479	-	77,544	77,544		90,000
06101.381401.271.0000.0000	Theater Rental Fees	(250)	-	-	-		-
06130.381401.271.0000.0000	Theater Rental Fees	46,592	45,000	77,185	32,185	171.52%	60,000
06310.381401.271.0000.0000	Theater Rental Fees	-	-	(500)	(500)		-
06130.381402.271.0000.0000	Lobby Rental Fees	18,927	24,000	20,848	(3,153)	86.86%	20,000
06130.381403.271.0000.0000	Black Box Rental Fees	6,075	6,000	13,760	7,760	229.33%	10,000
06130.381404.271.0000.0000	Exhibit Room Rental Fees	455	1,000	500	(500)	50.00%	1,000
06130.381405.271.0000.0000	Classroom Rental Fees	9,625	8,000	15,564	7,564	194.55%	15,000
06310.381405.271.0000.0000	Classroom Rental Fees	-	-	100	100		-
06130.381406.271.0000.0000	Office Space	200	-	1,775	1,775		3,500
09110.382503.100.0000.0000	Miscellaneous Telephones	1,002,299	975,000	891,112	(83,888)	91.40%	1,050,000
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	-		-
00801.389001.100.0000.0000	Air Photo/Mapping	3,023	3,000	3,814	814	127.14%	3,000
04617.389006.271.0000.0000	Legal Settlements	-	-	-	-		-
04650.389006.272.0000.0000	Legal Settlements	-	-	-	-		-
04667.389006.274.0000.0000	Legal Settlements	-	-	-	-		-
10270.389008.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-
10271.389008.271.0000.0000	Homestead Exemption Credit	-	-	-	-		-
09110.389014.100.0000.0000	Bus Shelters	497,440	400,000	302,016	(97,985)	75.50%	400,000
03587.389018.100.0000.0000	Superior Court Dispute Resolut	895,646	1,100,000	605,604	(494,396)	55.05%	600,000
03810.389019.100.0000.0000	Misdemeanor Pre-Trial Diversion Program	-	103,064	-	(103,064)	0.00%	900,000
09110.389021.100.0000.0000	Vending Machines	91,872	95,000	45,402	(49,598)	47.79%	60,000
03220.389022.100.0000.0000	Social Security Bounty	32,400	40,000	65,000	25,000	162.50%	65,000
07520.389023.100.0000.0000	Sale Of Food And Drinks	101,748	100,000	103,560	3,560	103.56%	240,000
02110.389035.100.0000.0000	Special Events Deposits	(5,679)	(5,679)	(4,044)	1,635		-
04613.389039.271.0000.0000	Reimbursement For Overtime	3,128	-	-	-		3,000
04614.389039.271.0000.0000	Reimbursement For Overtime	76,286	-	-	-		75,000
04617.389039.271.0000.0000	Reimbursement For Overtime	-	-	-	-		-
04663.389039.274.0000.0000	Reimbursement For Overtime	-	-	70,366	70,366		60,000
04664.389039.274.0000.0000	Reimbursement For Overtime	-	50,000	24,908	(25,092)	49.82%	-
04667.389039.274.0000.0000	Reimbursement For Overtime	-	-	1,400	1,400		1,000

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09410.389041.270.0000.0000	Hazardous Waste Material Repor	23,286	15,000	22,088	7,088	147.25%	20,000
05616.389043.100.0000.0000	Tad - Tax Allocation Disticts	75,426	-	27,098	27,098		15,000
05618.389043.100.0000.0000	Tad - Tax Allocation Disticts	183,066	-	29,999	29,999		17,000
05619.389043.100.0000.0000	Tad - Tax Allocation Disticts	5,487	-	64,925	64,925		43,000
00005.389044.271.0000.0000	Returned Check (S)	(32)	(824)	-	824		
00005.389044.272.0000.0000	Returned Check (S)	(15,838)	(25,000)	(64,597)	(39,597)		(73,825)
00005.389044.274.0000.0000	Returned Check (S)		(2,376)	-	2,376		
05407.389045.271.0000.0000	Residential Parking Permits	3,346	2,700	2,514	(186)	93.11%	2,700
00003.389099.100.0000.0000	Other Miscellaneous Revenue	(12,543,375)	-	219,347	219,347		290,000
00005.389099.100.0000.0000	Other Miscellaneous Revenue	-	200	-	(200)	0.00%	
00005.389099.280.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
00140.389099.100.0000.0000	Other Miscellaneous Revenue	28	-	-	-		-
00801.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	24,676	24,676		30,000
01410.389099.100.0000.0000	Other Miscellaneous Revenue	(37,314)	6,500	2,557	(3,943)	39.33%	2,000
01610.389099.100.0000.0000	Other Miscellaneous Revenue	2,750	1,500	78,479	76,979	5231.95%	100,000
02910.389099.100.0000.0000	Other Miscellaneous Revenue		349,100	5,775	(343,325)	1.65%	6,600
02920.389099.100.0000.0000	Other Miscellaneous Revenue	31,459	42,000	-	(42,000)	0.00%	
03220.389099.100.0000.0000	Other Miscellaneous Revenue	1,693	3,000	1,300	(1,700)	43.33%	1,700
03810.389099.100.0000.0000	Other Miscellaneous Revenue				-		
04604.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04611.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04614.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04616.389099.100.0000.0000	Other Miscellaneous Revenue		-	5	5		-
04617.389099.271.0000.0000	Other Miscellaneous Revenue	33,517	-	-	-		
04650.389099.272.0000.0000	Other Miscellaneous Revenue	-	-	11	11		-
04664.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04667.389099.274.0000.0000	Other Miscellaneous Revenue		40,000	44,591	4,591	111.48%	45,000
04810.389099.100.0000.0000	Other Miscellaneous Revenue	-	2,500	-	(2,500)	0.00%	
04661.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04925.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05180.389099.272.0000.0000	Other Miscellaneous Revenue	-	1,500	-	(1,500)	0.00%	
05407.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05740.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		31,000
05766.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
06101.389099.271.0000.0000	Other Miscellaneous Revenue	8,163	5,000	83,385	78,385	1667.70%	60,000
06130.389099.271.0000.0000	Other Miscellaneous Revenue		-	-	-		1,000
06310.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
07520.389099.100.0000.0000	Other Miscellaneous Revenue	2,000	1,200	4,400	3,200		4,500
09110.389099.100.0000.0000	Other Miscellaneous Revenue	432,385	2,005,176	303,082	(1,702,094)	15.11%	1,900,000
09130.389099.272.0000.0000	Other Miscellaneous Revenue	20,814	-	-	-		
09410.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
10280.389099.280.0000.0000	Other Miscellaneous Revenue	500,000	-	350,000	350,000		-
	Miscellaneous	(8,219,266)	5,725,652	3,685,361	(2,040,291)		6,337,675



## 2011 Actual Revenues and 2012 Recommended Revenues

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual (12/31/10)	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
09510.391100.273.0000.0000	Transfer From General Fund	-	-	-	-		-
09110.391201.100.0000.0000	Transfer From Development Fund	-	441,000	441,000	-		441,000
03220.391204.100.0000.0000	Transfer From County Jail Fund	2,030,415	2,232,115	2,230,154	(1,961)	99.91%	2,376,453
03815.391206.100.0000.0000	Transfer From Victim Assistanc	1,080,000	1,388,000	-	(1,388,000)	0.00%	1,388,000
09110.391211.100.0000.0000	Transfer From Streetlights Fun	-	-	-	-		-
10271.391211.271.0000.0000	Transfer From Streetlights Fun	-	-	-	-		-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	-	-	-	-		-
10100.391250.100.0000.0000	Transfer From Grant Fund	-	-	-	-		-
10271.391252.271.0000.0000	Transfer From 2000 LlebG Fund	-	-	-	-		-
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	(76,217,802)	(20,163,940)	(19,225,274.04)	938,666		(17,529,937)
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	76,217,802	20,163,940	19,225,274.04	(938,666)	95.34%	17,529,937
04693.391272.274.0000.0000	Transfer From Std-Unincorporat	-	-	-	-		-
10274.391272.274.0000.0000	Transfer From Std-Unincorporat	-	58,184,790	56,323,821.28	(1,860,969)	96.80%	52,589,811
00005.391273.100.0000.0000	Transfer From Hospital Fund	-	-	-	-		-
10272.391274.272.0000.0000	Transfer From Std-Police Services	-	(58,184,790)	(56,323,821.28)	1,860,969		(52,589,811)
10270.391350.270.0000.0000	Transfer From Cip Fund	-	-	-	-		-
09110.391350.100.0000.0000	Transfer From Cip Fund	-	-	-	-		-
09110.391541.100.0000.0000	Transfer From Sanitation Fund	2,000,000	-	-	-		-
09310.391551.410.0000.0000	Transfer From Airport Fund	-	-	-	-		-
10271.391581.271.0000.0000	Transfer From Stormwater Utili	-	-	-	-		-
09110.391611.100.0000.0000	Transfer From Fleet Maintenanc	-	272,000	-	(272,000)	0.00%	-
09110.391621.100.0000.0000	Transfer From Vehicle Fund	3,591,128	3,500,000	3,500,000	-	100.00%	-
00005.391631.100.0000.0000	Transfer From Insurance Fund	5,715,034	-	-	-		-
09110.391631.100.0000.0000	Transfer From Insurance Fund	1,000,000	-	-	-		-
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	45,015	50,000	0	(50,000)	0.00%	-
09110.392100.100.0000.0000	Sale Of Surplus Personal Prope	372	1,100,000	-	(1,100,000)	0.00%	-
09110.392200.100.0000.0000	Sale Of Surplus Real Property	5,576	10,000	12,865	2,865	128.65%	5,000
00005.392200.100.0000.0000	Sale Of Surplus Real Property	-	-	-	-		-
	Other Financing Sources	15,467,540	8,993,115	6,184,020	(2,809,095)		4,210,453
	<b>Grand Total</b>	<b>519,743,175</b>	<b>540,863,609</b>	<b>443,115,004</b>	<b>(97,748,605)</b>		<b>547,329,279</b>

**General Fund (100)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.100.0000.0000	Fund Balance	3,167,589	(25,324,636)	(10,678,963)			(12,470,213)
00001.134002.100.0000.0000	Fund Balance - Reserve For En		-	(4,995,350)			-
00005.311100.100.0000.0000	Real Property Taxes - Current	106,065,471	157,345,839	84,518,848	(72,826,991)	53.72%	110,459,598
00005.311110.100.0000.0000	Public Utilities Taxes	2,560,576	4,483,663	5,867,774	1,384,111	130.87%	3,557,032
00005.311200.100.0000.0000	Real Property Taxes - Prior Ye	6,386,361	6,000,000	4,630,131	(1,369,869)	77.17%	5,291,578
00005.311300.100.0000.0000	Personal Property Taxes - Curr	10,551,052	12,075,677	10,542,220	(1,533,457)	87.30%	10,974,554
00005.311310.100.0000.0000	Motor Vehicle Taxes	10,854,144	10,864,912	9,891,267	(973,645)	91.04%	10,735,743
00005.311320.100.0000.0000	Mobile Home Taxes	4,879	5,077	3,531	(1,546)	69.55%	5,000
00005.311340.100.0000.0000	Intangible Recording Taxes	1,914,267	1,906,849	1,846,587	(60,262)	96.84%	1,900,000
00005.311390.100.0000.0000	Heavy Equipment Taxes	509	361	526	165	145.76%	500
00005.311400.100.0000.0000	Personal Property Taxes - Prio	280,434	286,451	554,021	267,570	193.41%	633,167
00005.313300.100.0000.0000	Host Sales Tax	53,503,758	55,112,602	53,660,579	(1,452,023)	97.37%	60,508,472
00005.316300.100.0000.0000	Bank Shares Taxes	-	-	-	-		-
00005.319101.100.0000.0000	Penalties - Current Year Tax	1,993,842	1,768,218	685,202	(1,083,016)	38.75%	2,000,000
00005.319102.100.0000.0000	Penalties - Prior Year Propert	2,569,439	2,500,000	2,022,139	(477,861)	80.89%	2,500,000
00005.319103.100.0000.0000	Penalties - Current Year Motor	1,909,747	2,000,000	1,662,915	(337,085)	83.15%	2,000,000
00005.319104.100.0000.0000	Penalties - Current Year Heavy	34	31	48,038	48,007	154960.19%	45,000
	<b>Total Taxes</b>	<b>198,594,514</b>	<b>254,349,680</b>	<b>175,933,779</b>	<b>(78,415,901)</b>		<b>210,610,644</b>
04616.322500.100.0000.0000	Animal License Fees	156,079	100,000	115,341	15,341	372066.19%	130,000
09110.332003.100.0000.0000	Federal Drug Reimbursement	-	-	-	-		-
03220.332004.100.0000.0000	Social Security Bounty	-	-	-	-		-
09110.335002.100.0000.0000	Emission Fees	343,963	350,000	373,072	23,072	106.59%	420,000
03410.335003.100.0000.0000	Staff Reimbursement	212,500	212,500	212,500	-	100.00%	212,500
03420.335003.100.0000.0000	Staff Reimbursement	-	-	-	-	0.00%	-
03570.335003.100.0000.0000	Staff Reimbursement	513,342	460,000	371,217	(88,783)	80.70%	400,000
03580.335003.100.0000.0000	Staff Reimbursement	70,443	70,000	74,058	4,058	105.80%	100,000
03920.335003.100.0000.0000	Staff Reimbursement	1,152,803	-	-	-		-
05610.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-
03220.335004.100.0000.0000	State Prisoner Reimbursement	2,268,593	1,400,000	1,589,676	189,676	113.55%	1,800,000
09110.335006.100.0000.0000	Homestead Exemption Credit	-	-	-	-		-
02810.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
09110.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
04510.335010.100.0000.0000	Indigent Defense Program	372,637	620,000	741,662	121,662	119.62%	600,000
03220.336201.100.0000.0000	Local Prisoner Reimbursement	696,130	-	57,888	57,888	9.34%	-
09110.338001.100.0000.0000	Housing Authority Payment In L	66,783	67,000	57,332	(9,668)		67,000
01150.338002.100.0000.0000	Eoa Payment In Lieu Of Taxes	27,773	28,000	32,403	4,403	48.36%	28,000
01150.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-	0.00%	-
09110.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
	<b>Total InterGovernmental</b>	<b>5,724,967</b>	<b>3,207,500</b>	<b>3,509,810</b>	<b>302,310</b>		<b>3,627,500</b>

**General Fund (100)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
09110.341701.100.0000.0000	General Fund Administrative Ch	5,473,116	6,881,095	5,734,090	5,734,090		7,452,172
09110.341702.100.0000.0000	General Fund Administrative Ch	-	-	-	(6,881,095)	0.00%	-
09110.341703.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341704.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341705.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341706.100.0000.0000	General Fund Administrative Ch	421,397	-	251,114	251,114		-
01120.341711.100.0000.0000	Facilities Management Charges	854,724	795,290	662,740	662,740		1,224,406
01610.341714.100.0000.0000	Information Systems Charges	2,311,032	2,600,110	2,166,712	1,371,422	272.44%	3,045,375
09110.341721.100.0000.0000	G.I.S. Charges - Fire	-	-	-	(2,600,110)	0.00%	-
09110.341722.100.0000.0000	G.I.S. Charges	77,652	72,244	60,201	60,201		184,312
09110.341723.100.0000.0000	G.I.S. Charges - Development	-	-	-	(72,244)	0.00%	-
03610.341901.100.0000.0000	Copying Fees	89,831	150,000	573,822	423,822		80,000
02910.341910.100.0000.0000	Election Qualifying Fees	-	600	23,779	23,179	0.22%	600
02920.341910.100.0000.0000	Election Qualifying Fees	106,454	3,000	122	(2,878)	20.40%	3,000
02910.341930.100.0000.0000	Sale Of Voters Lists	390	-	113	113	3.75%	-
02920.341930.100.0000.0000	Sale Of Voters Lists	-	-	-	-	0.00%	-
01510.341931.100.0000.0000	Sale Of Printed Materials	2,788	-	2,095	2,095		-
01605.341931.100.0000.0000	Sale Of Printed Materials	798	-	-	-		-
02120.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-		-
02710.341931.100.0000.0000	Sale Of Printed Materials	2,584	1,700	2,024	324		1,700
03580.341931.100.0000.0000	Sale Of Printed Materials	49,437	50,000	52,211	2,211	3071.22%	60,000
04310.341931.100.0000.0000	Sale Of Printed Materials	-	-	1,916	1,916	3.83%	-
09110.341931.100.0000.0000	Sale Of Printed Materials	(1)	-	0	0	0.00%	-
03815.341932.100.0000.0000	Victim Assistance Reimbursemen	-	-	-	-		-
00005.341941.100.0000.0000	Commissions - Current Year Pro	5,175,067	5,200,000	3,289,753	(1,910,247)	63.26%	5,200,000
02810.341941.100.0000.0000	Commissions - Current Year Pro	100,000	100,000	-	(100,000)	0.00%	100,000
00005.341942.100.0000.0000	Commissions - Prior Year Prope	373,834	437,886	357,973	(79,913)	81.75%	375,000
00005.341943.100.0000.0000	Commissions - Current Year Hea	20	30	20	(10)	66.43%	30
00005.341944.100.0000.0000	Commissions - Current Motor Ve	1,202,222	1,200,000	1,068,873	(131,127)	89.07%	1,200,000
04604.342130.100.0000.0000	False Alarm Fees	9,076	13,000	100	(12,900)	0.01%	20,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	5,051,865	4,800,000	3,457,470	(1,342,530)	26595.92%	3,000,000
02135.345410.100.0000.0000	Parking Fees	84,066	150,000	212,533	62,533	4.43%	150,000
04616.346101.100.0000.0000	Animal Adoption Fees	101,015	100,000	95,899	(4,101)	63.93%	103,000
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	46,625	55,000	35,870	(19,130)	35.87%	40,000
04310.346901.100.0000.0000	Use Of Morgue	6,000	6,000	6,250	250	6.25%	6,000
04310.346902.100.0000.0000	Tissue Bank Program	32,400	41,000	14,850	(26,150)	247.50%	30,000
07520.347201.100.0000.0000	Swimming Pool Admission Fees	-	-	-	-	0.00%	-
07520.347601.100.0000.0000	Senior Center Memberships	145,078	145,000	122,962	(22,038)		168,000
07520.347602.100.0000.0000	Senior Center Gift Shop	-	-	100	100	0.07%	-
00005.349902.100.0000.0000	Admin Fees - Property Taxes	2,417,236	1,900,000	1,558,617	(341,383)	82.03%	2,000,000
00005.349903.100.0000.0000	Admin Fees - Motor Vehicle	194,639	145,000	169,364	24,364	116.80%	190,000
00005.349904.100.0000.0000	Admin Fees - Heavy Equipment	-	-	41	41		-
04608.349905.100.0000.0000	Firing Range Fees	2,205	3,000	2,220	(780)		3,000
04110.349906.100.0000.0000	Commitment Hearing Fees	14,676	14,500	13,422	(1,078)	447.39%	10,000

General Fund (100)

Date Printed: 12/14/2011

2011 Actual Revenues and 2012 Recommended Revenues

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
04510.349907.100.0000.0000	Public Defender Fees	24,259	35,000	10,834	(24,166)	74.72%	13,000
03715.349908.100.0000.0000	Probation Fees	1,198,432	600,000	526,382	(73,618)	1503.95%	600,000
<b>Total Charges for Services</b>		<b>25,568,913</b>	<b>25,499,455</b>	<b>20,474,471</b>	<b>(5,024,984)</b>		<b>25,259,595</b>
03601.351110.100.0000.0000	Clerk Of Superior Court	35,262	36,000	30,835	(5,166)	5.14%	36,000
03610.351110.100.0000.0000	Clerk Of Superior Court	3,169,116	2,900,000	2,827,076	(72,924)	7852.99%	3,275,000
04810.351110.100.0000.0000	Clerk Of Superior Court	(10,805)	-	(17,465)	(17,465)		-
03710.351120.100.0000.0000	State Court	5,304,026	5,100,000	2,984,488	(2,115,512)		3,300,000
03601.351130.100.0000.0000	Magistrate Court	(24,458)	-	(13,370)	(13,370)	-0.26%	(15,280)
03710.351130.100.0000.0000	Magistrate Court	-	-	-	-		-
04810.351130.100.0000.0000	Magistrate Court	970,751	800,000	1,263,914	463,914		1,300,000
04110.351150.100.0000.0000	Probate Court	786,876	740,000	825,951	85,951	103.24%	900,000
03410.351160.100.0000.0000	Juvenile Court	46,519	47,000	26,289	(20,711)	3.55%	47,000
03210.351902.100.0000.0000	Sheriff	548,309	550,000	462,967	(87,033)		590,000
03910.351903.100.0000.0000	District Attorney	2,029	3,500	4,074	574	0.74%	3,500
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	3,400	-	-	-	0.00%	-
03712.351905.100.0000.0000	Dui Participation	251,273	200,000	233,644	33,644		200,000
<b>Total Fines and Forfeitures</b>		<b>11,082,299</b>	<b>10,376,500</b>	<b>8,628,405</b>	<b>(1,748,095)</b>		<b>9,636,220</b>
00005.361001.100.0000.0000	Interest On Investments	(8,278)	384,087	(21,672)	(405,759)	-5.64%	-
09110.381001.100.0000.0000	Rental Of Real Estate	5,780	6,000	4,847	(1,153)	80.78%	5,000
07510.381002.100.0000.0000	Rental - Other	2,798	5,000	-	(5,000)	0.00%	-
05210.381003.100.0000.0000	Art Centers Lease Payments	-	-	-	-	0.00%	-
07510.381003.100.0000.0000	Art Centers Lease Payments	36,497	11,091	16,279	5,188		36,000
07510.381004.100.0000.0000	Senior Center Rentals	73,971	110,000	3,501	(106,499)	58.34%	3,500
07520.381004.100.0000.0000	Senior Center Rentals	23,775	29,000	21,698	(7,302)	19.73%	22,000
01620.381005.100.0000.0000	Carrier Cell Tower Monthly Lea	13,479	-	77,544	77,544	267.39%	90,000
09110.382503.100.0000.0000	Miscellaneous Telephones	1,002,299	975,000	891,112	(83,888)		1,050,000
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	-	0.00%	-
00801.389001.100.0000.0000	Air Photo/Mapping	3,023	3,000	3,814	814		3,000
09110.389014.100.0000.0000	Bus Shelters	497,440	400,000	302,016	(97,985)	10067.18%	400,000
03587.389018.100.0000.0000	Superior Court Dispute Resolut	895,646	1,100,000	605,604	(494,396)	151.40%	600,000
03810.389019.100.0000.0000	Misdemeanor Pre-Trial Diversion Program	-	103,064	-	(103,064)	0.00%	900,000
09110.389021.100.0000.0000	Vending Machines	91,872	95,000	45,402	(49,598)	4.13%	60,000
03220.389022.100.0000.0000	Social Security Bounty	32,400	40,000	65,000	25,000	162.50%	65,000
07520.389023.100.0000.0000	Sale Of Food And Drinks	101,748	100,000	103,560	3,560	258.90%	240,000
02110.389035.100.0000.0000	Special Events Deposits	(5,679)	(5,679)	(4,044)	1,635	-10.11%	-
05616.389043.100.0000.0000	Tad - Tax Allocation Disticts	75,426	-	27,098	27,098		15,000
05618.389043.100.0000.0000	Tad - Tax Allocation Disticts	183,066	-	29,999	29,999		17,000
05619.389043.100.0000.0000	Tad - Tax Allocation Disticts	5,487	-	64,925	64,925		43,000
00003.389099.100.0000.0000	Other Miscellaneous Revenue	(12,543,375)	-	219,347	219,347		290,000
00005.389099.100.0000.0000	Other Miscellaneous Revenue	-	200	-	(200)		-
00140.389099.100.0000.0000	Other Miscellaneous Revenue	28	-	-	-	0.00%	-

General Fund (100)

Date Printed: 12/14/2011

2011 Actual Revenues and 2012 Recommended Revenues

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00801.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	24,676	24,676	12338.06%	30,000
01410.389099.100.0000.0000	Other Miscellaneous Revenue	(37,314)	6,500	2,557	(3,943)		2,000
01610.389099.100.0000.0000	Other Miscellaneous Revenue	2,750	1,500	78,479	76,979	1207.37%	100,000
02910.389099.100.0000.0000	Other Miscellaneous Revenue		349,100	5,775	(343,325)	385.00%	6,600
02920.389099.100.0000.0000	Other Miscellaneous Revenue	31,459	42,000	-	(42,000)	0.00%	-
03220.389099.100.0000.0000	Other Miscellaneous Revenue	1,693	3,000	1,300	(1,700)	3.10%	1,700
03810.389099.100.0000.0000	Other Miscellaneous Revenue				-	0.00%	-
04604.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04616.389099.100.0000.0000	Other Miscellaneous Revenue			5	5		-
04810.389099.100.0000.0000	Other Miscellaneous Revenue	-	2,500	-	(2,500)		-
07520.389099.100.0000.0000	Other Miscellaneous Revenue	2,000	1,200	4,400	3,200		4,500
09110.389099.100.0000.0000	Other Miscellaneous Revenue	432,385	2,005,176	303,082	(1,702,094)	25256.83%	1,900,000
<b>Total Miscellaneous</b>		<b>(9,071,347)</b>	<b>5,382,652</b>	<b>2,897,976</b>	<b>(2,484,676)</b>		<b>5,884,300</b>
09110.391201.100.0000.0000	Transfer From Development Fund	-	441,000	441,000	(1,564,176)	21.99%	441,000
03220.391204.100.0000.0000	Transfer From County Jail Fund	2,030,415	2,232,115	2,230,154	224,978	111.22%	2,376,453
03815.391206.100.0000.0000	Transfer From Victim Assistanc	1,080,000	1,388,000	-	(2,232,115)	0.00%	1,388,000
09110.391211.100.0000.0000	Transfer From Streetlights Fun	-	-	-	(1,388,000)	0.00%	-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	-	-	-	-		-
10100.391250.100.0000.0000	Transfer From Grant Fund	-	-	-	-		-
00005.391273.100.0000.0000	Transfer From Hospital Fund	-	-	-	-		-
09110.391350.100.0000.0000	Transfer From Cip Fund	-	-	-	-		-
09110.391541.100.0000.0000	Transfer From Sanitation Fund	2,000,000	-	-	-		-
09110.391611.100.0000.0000	Transfer From Fleet Maintenanc		272,000	-	-		-
09110.391621.100.0000.0000	Transfer From Vehicle Fund	3,591,128	3,500,000	3,500,000	3,500,000		-
00005.391631.100.0000.0000	Transfer From Insurance Fund	5,715,034	-	-	(272,000)	0.00%	-
09110.391631.100.0000.0000	Transfer From Insurance Fund	1,000,000	-	-	-		-
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	45,015	50,000	0	(50,000)		-
09110.392100.100.0000.0000	Sale Of Surplus Personal Prope	372	1,100,000	-	(1,100,000)	0.00%	-
00005.392200.100.0000.0000	Sale Of Surplus Real Property	-	-	-	-	0.00%	-
09110.392200.100.0000.0000	Sale Of Surplus Real Property	5,576	10,000	12,865	2,865	1.17%	5,000
<b>Total Other Financing Sources</b>		<b>15,467,540</b>	<b>8,993,115</b>	<b>6,184,020</b>	<b>(2,878,447)</b>		<b>4,210,453</b>
<b>Fund Total</b>		<b>250,682,275</b>	<b>282,968,353</b>	<b>202,047,814</b>	<b>(90,234,454)</b>		<b>246,888,500</b>

**Fire Fund (270)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.270.0000.0000	Fund Balance	171,777	2,029,784	2,340,667	310,883	115.32%	2,295,310
00001.134002.270.0000.0000	Fund Balance - Reserve For En		0	(310,883)	-310882.66		-
00005.311100.270.0000.0000	Real Property Taxes - Current	29,715,043	26,686,169	29,793,878	3,107,709	111.65%	28,428,306
00005.311110.270.0000.0000	Public Utilities Taxes	706,196	1,259,978	1,583,681	323,703	125.69%	933,397
00005.311200.270.0000.0000	Real Property Taxes - Prior Ye	1,826,239	1,700,000	1,479,334	(220,666)	87.02%	1,479,334
00005.311300.270.0000.0000	Personal Property Taxes - Curr	3,134,962	3,588,932	3,262,226	(326,706)	90.90%	3,033,870
00005.311310.270.0000.0000	Motor Vehicle Taxes	3,113,089	3,119,100	3,232,851	113,751	103.65%	3,169,600
00005.311320.270.0000.0000	Mobile Home Taxes	1,506	1,617	1,506	(111)	93.12%	1,500
00005.311340.270.0000.0000	Intangible Recording Taxes	420,736	416,301	462,227	45,926	111.03%	415,000
00005.311390.270.0000.0000	Heavy Equipment Taxes	157	111	157	46	141.36%	150
00005.311400.270.0000.0000	Personal Property Taxes - Prio	85,103	99,656	189,517	89,861	190.17%	189,517
00005.313300.270.0000.0000	Host Sales Tax	13,375,940	14,065,314	12,214,605	(1,850,709)	86.84%	11,787,094
	<b>Total Taxes</b>	<b>52,378,970</b>	<b>50,937,178</b>	<b>52,219,981</b>	<b>1,282,803</b>		<b>49,437,769</b>
10270.335006.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-
09410.341712.270.0000.0000	Fire Marshall Charges	-	-	-	-		1,000,000
00005.361001.270.0000.0000	Interest On Investments	(18,292)	(60,674)	(11,742)	48,932		-
09410.381004.270.0000.0000	Senior Center Rentals	-	-	-	-		-
09410.389041.270.0000.0000	Hazardous Waste Material Repor	23,286	15,000	23,286	8,286	155.24%	20,000
09410.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
	<b>Total Miscellaneous</b>	<b>23,286</b>	<b>15,000</b>	<b>23,286</b>	<b>8,286</b>		<b>20,000</b>
	<b>Fund Total</b>	<b>52,555,741</b>	<b>52,921,288</b>	<b>54,261,310</b>	<b>1,340,022</b>		<b>52,753,079</b>

**STD-Designated Services Fund (271)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.271.0000.0000	Fund Balance	106,859	7,790,081	(4,749,038.12)	(12,539,119)	-60.96%	(104,291,067)
00001.134002.271.0000.0000	Fund Balance - Reserve For En		350,735	(974,938.30)	(1,325,673)	-277.97%	-
00005.311100.271.0000.0000	Real Property Taxes - Current	35,205,224	1,610,294	3,030,568.49	1,420,274	188.20%	4,011,098
00005.311110.271.0000.0000	Public Utilities Taxes	937,937	428,735	1,244,662.91	815,928	290.31%	149,293
00005.311200.271.0000.0000	Real Property Taxes - Prior Ye	2,357,440	540,459	1,670,274.94	1,129,816	309.05%	1,908,886
00005.311300.271.0000.0000	Personal Property Taxes - Curr	3,384,497	997,349	398,654.10	(598,695)	39.97%	416,526
00005.311310.271.0000.0000	Motor Vehicle Taxes	3,969,106	1,024,674	3,613,130.47	2,588,456	352.61%	3,987,562
00005.311320.271.0000.0000	Mobile Home Taxes	1,826	409	1,374.49	965	336.06%	1,800
00005.311340.271.0000.0000	Intangible Recording Taxes	406,328	104,238	394,075.57	289,838	378.05%	405,000
00005.311390.271.0000.0000	Heavy Equipment Taxes	219	40	221.77	182	554.43%	200
00005.311400.271.0000.0000	Personal Property Taxes - Prio	95,898	25,502	183,537.56	158,036	719.70%	209,757
00005.313300.271.0000.0000	Host Sales Tax	1,783,459	404,686	4,099,614.42	3,694,928	1013.04%	4,584,587
05766.313300.271.0000.0000	Host Sales Tax	-	-	-	-	-	-
	<b>Total Taxes</b>	<b>48,141,934</b>	<b>5,136,386</b>	<b>14,636,115</b>	<b>9,499,729</b>		<b>15,674,709</b>
04619.321204.271.0000.0000	Business License - Police	994,219	-	108,770.00	108,770		-
05740.341713.271.0000.0000	Roads & Drainage Charges	-	-	-	-		500,000
04605.341931.271.0000.0000	Sale Of Printed Materials	312,908	-	(404.26)	(404)		250,000
04615.341931.271.0000.0000	Sale Of Printed Materials	-	-	-	-		-
04605.342130.271.0000.0000	False Alarm Fees	-	-	-	-		-
04605.342130.271.0000.0000	False Alarm Fees	-	-	-	-		-
04619.342310.271.0000.0000	Finger Printing Fees	17,000	-	1,995.00	1,995		22,000
05450.343203.271.0000.0000	Parking Lot Assessments	22,757	25,000	16,478.03	(8,522)	65.91%	11,000
05450.343223.271.0000.0000	Retention Ponds Maintenance As	0	4,100	74.55	(4,025)	1.82%	100
05420.343901.271.0000.0000	Retention Pond Fees	551	300	-	(300)	0.00%	300
06110.345201.271.0000.0000	Golf Course Green Fees	820,625	950,000	731,470.02	(218,530)	77.00%	1,000,500
06111.345201.271.0000.0000	Golf Course Green Fees	374,331	400,000	374,823.69	(25,176)	93.71%	449,500
06110.345202.271.0000.0000	Golf Course-Other Fees	42,779	50,000	39,538.91	(10,461)	79.08%	45,000
06111.345202.271.0000.0000	Golf Course-Other Fees	32,043	40,000	27,119.85	(12,880)	67.80%	30,000
06111.347201.271.0000.0000	Swimming Pool Admission Fees	(181)	-	-	-		-
06114.347201.271.0000.0000	Swimming Pool Admission Fees	364,870	510,000	431,387.32	(78,613)	84.59%	465,000
06107.347202.271.0000.0000	Tennis Center Fees	18,772	25,000	16,038.16	(8,962)	64.15%	25,000
06108.347202.271.0000.0000	Tennis Center Fees	16,631	25,000	16,859.72	(8,140)	67.44%	15,000
06125.347202.271.0000.0000	Tennis Center Fees	6,206	5,000	8,116.83	3,117	162.34%	5,000
06101.347501.271.0000.0000	Parks & Recreation Program Fee	-	-	(615.00)	(615)		-
06105.347501.271.0000.0000	Parks & Recreation Program Fee	202,767	-	(100.00)	(100)		-
06107.347501.271.0000.0000	Parks & Recreation Program Fee	3,120	-	-	-		3,000
06114.347501.271.0000.0000	Parks & Recreation Program Fee	(965)	-	-	-		-
06131.347501.271.0000.0000	Parks & Recreation Program Fee	-	160,000	-	(160,000)	0.00%	-
06136.347501.271.0000.0000	Parks & Recreation Program Fee	172,743	-	154,841.92	154,842		175,000

**STD-Designated Services Fund (271)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
06101.347502.271.0000.0000	Parks & Recreation Nonresident	415	3,000	2,052.00	(948)	68.40%	2,500
06113.347503.271.0000.0000	Parks & Recreation Special Eve	-	-	-	-		-
06101.347504.271.0000.0000	Parks & Recreation Summer Prog			(435.00)	(435)		-
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	42,591	150,000	39,706.00	(110,294)	26.47%	165,000
06114.347504.271.0000.0000	Parks & Recreation Summer Prog	-	-	-	-		-
<b>Total Charges for Services</b>		2,449,962	2,347,400	1,858,948	(488,452)		3,163,900
00005.361001.271.0000.0000	Interest On Investments	(52,131)	(44,766)	(27,013.79)	17,752		-
06101.381002.271.0000.0000	Rental - Other	94,802	135,000	108,303.00	(26,697)	80.22%	109,000
06104.381002.271.0000.0000	Rental - Other	1,400	3,000	1,100.00	1,100		1,500
06105.381002.271.0000.0000	Rental - Other	21,935	35,000	14,763.67	(20,236)	42.18%	8,500
06114.381002.271.0000.0000	Rental - Other			(680.00)	(680)		-
06130.381002.271.0000.0000	Rental - Other	(350)	-	-	-		-
06101.381401.271.0000.0000	Theater Rental Fees	(250)	-	-	-		-
06130.381401.271.0000.0000	Theater Rental Fees	46,592	45,000	77,184.50	32,185	171.52%	60,000
06310.381401.271.0000.0000	Theater Rental Fees			(500.00)	(500)		-
06130.381402.271.0000.0000	Lobby Rental Fees	18,927	24,000	20,847.50	(3,153)	86.86%	20,000
06130.381403.271.0000.0000	Black Box Rental Fees	6,075	6,000	13,760.00	7,760	229.33%	10,000
06130.381404.271.0000.0000	Exhibit Room Rental Fees	455	1,000	500.00	(500)	50.00%	1,000
06130.381405.271.0000.0000	Classroom Rental Fees	9,625	8,000	15,564.00	7,564	194.55%	15,000
06310.381405.271.0000.0000	Classroom Rental Fees	-	-	100.00	100		-
06130.381406.271.0000.0000	Office Space	200	-	1,775.00	1,775		3,500
04617.389006.271.0000.0000	Legal Settlements	-	-	-	-		-
04613.389039.271.0000.0000	Reimbursement For Overtime	3,128	-	-	-		3,000
04614.389039.271.0000.0000	Reimbursement For Overtime	76,286	-	-	-		75,000
04617.389039.271.0000.0000	Reimbursement For Overtime	-	-	-	-		-
00005.389044.271.0000.0000	Returned Check (S)	(32)	(824)	-	824		-
05407.389045.271.0000.0000	Residential Parking Permits	3,346	2,700	2,514.00	(186)	93.11%	2,700
04611.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04614.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04617.389099.271.0000.0000	Other Miscellaneous Revenue	33,517	-	-	-		-
05407.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
05740.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		31,000
05766.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
06101.389099.271.0000.0000	Other Miscellaneous Revenue	8,163	5,000	83,384.84	78,385	1667.70%	60,000
06130.389099.271.0000.0000	Other Miscellaneous Revenue			-	-		1,000
06310.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
<b>Total Miscellaneous</b>		323,819	263,876	338,617	77,741		401,200
10271.391211.271.0000.0000	Transfer From Streetlights Fun				-		-



**STD-Designated Services Fund (271)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
10271.391252.271.0000.0000	Transfer From 2000 Llebq Fund	-	-	-	-		-
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	76,217,802	20,163,940	19,225,274.04	(938,666)	95.34%	17,529,937
10271.391581.271.0000.0000	Transfer From Stormwater Utili	-	-	-	-		-
<b>Total Other Financing Sources</b>		76,217,802	20,163,940	19,225,274	(938,666)		17,529,937
<b>Fund Total</b>		128,182,464	36,007,652	30,416,733	(5,587,919)		(67,521,321)

**STD-Unicorporated Fund (272)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.272.0000.0000	Fund Balance	159,049	14,213,077	4,675,072.66	(9,538,004)	32.89%	1,979,748
00001.134002.272.0000.0000	Fund Balance - Reserve For En	-	-	(393,543.62)	(393,544)		-
00005.311100.272.0000.0000	Real Property Taxes - Current	-	-	-	-		-
00005.313300.272.0000.0000	Host Sales Tax	15,159,398	15,615,237	6,903,177.37	(8,712,060)	44.21%	7,719,804
00005.314100.272.0000.0000	Hotel / Motel Tax	2,765,448	2,100,000	2,268,370.82	168,371	108.02%	2,600,000
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	3,641,577	3,000,000	3,161,174.54	161,175	105.37%	3,400,000
00005.314300.272.0000.0000	Mixed Drink Tax	366,937	300,000	312,173.35	12,173	104.06%	340,000
00005.316200.272.0000.0000	Life & Property & Casualty Ins	25,767,747	9,399,893	23,456,666.24	14,056,773	249.54%	22,500,000
00005.316300.272.0000.0000	Bank Shares Taxes	525,019	635,000	731,285.01	96,285	115.16%	800,000
	<b>Total Taxes</b>	<b>48,226,126</b>	<b>31,050,130</b>	<b>36,832,847</b>	<b>5,782,717</b>		<b>37,359,804</b>
02131.321101.272.0000.0000	Beverage License - Beer, Wine	385,721	420,000	400,371.77	(19,628)	95.33%	420,000
02131.321102.272.0000.0000	Beverage License - Package Liq	215,876	315,000	205,674.58	(109,325)	65.29%	350,000
02131.321103.272.0000.0000	Beverage License - Liquor Pour	517,048	630,000	539,053.97	(90,946)	85.56%	630,000
02131.321104.272.0000.0000	Beverage License - Sunday Sale	165,366	210,000	166,729.95	(43,270)	79.40%	240,000
02131.321201.272.0000.0000	Business License - General	9,121,175	14,555,000	14,404,429.08	(150,571)	98.97%	17,500,000
02131.321202.272.0000.0000	Business License - Adult Enter	750,096	840,000	750,708.28	(89,292)	89.37%	700,000
02131.321203.272.0000.0000	Business License - Cable Tv Fr	5,756,180	5,670,000	5,201,438.87	(468,561)	91.74%	5,600,000
05180.322210.272.0000.0000	Zoning Fees	32,997	40,000	24,713.29	(15,287)	61.78%	25,000
05230.322210.272.0000.0000	Zoning Fees	-	-	-	-		-
04650.322211.272.0000.0000	Variance Permits	-	-	-	-		-
05180.322211.272.0000.0000	Variance Permits	39,615	43,000	37,100.00	(5,900)	86.28%	39,000
05230.322211.272.0000.0000	Variance Permits	-	-	(300.00)	(300)		-
04650.322212.272.0000.0000	Subdivision Fees	-	-	-	-		-
04650.322230.272.0000.0000	Sign Permit Fees	-	-	-	-		-
	<b>Total Licenses and Permits</b>	<b>16,984,074</b>	<b>22,723,000</b>	<b>21,729,920</b>	<b>(993,080)</b>		<b>25,504,000</b>
04710.341933.272.0000.0000	Foreclosure Registry Fees	20,300	-	465,850.00	465,850		-
04710.351140.272.0000.0000	Recorders Court	22,329,155	18,000,000	19,887,094.01	1,887,094	110.48%	21,000,000
04710.351907.272.0000.0000	Foreclosure Registry Fines	-	542,000	71,225.00	(470,775)	13.14%	-
	<b>Total Fines and Forfeitures</b>	<b>22,329,155</b>	<b>18,542,000</b>	<b>19,958,319</b>	<b>1,416,319</b>		<b>21,000,000</b>
00005.361001.272.0000.0000	Interest On Investments	1,867	11,862	560.42	(11,302)	4.72%	-
04650.389006.272.0000.0000	Legal Settlements	-	-	-	-		-
00005.389044.272.0000.0000	Returned Check (S)	(15,838)	(25,000)	(64,597.31)	(39,597)		(73,825)
04650.389099.272.0000.0000	Other Miscellaneous Revenue	-	-	11.00	11		-

**STD-Unicorporated Fund (272)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
05180.389099.272.0000.0000	Other Miscellaneous Revenue	-	1,500	-	(1,500)	0.00%	-
09130.389099.272.0000.0000	Other Miscellaneous Revenue	20,814	-	-	-		-
<b>Total Miscellaneous</b>		<u>4,976</u>	<u>(23,500)</u>	<u>(64,586)</u>	<u>(41,086)</u>		<u>(73,825)</u>
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	(76,217,802)	(20,163,940)	(19,225,274.04)	938,666		(17,529,937)
10272.391274.272.0000.0000	Transfer From Std-Police Services		(58,184,790)	(56,323,821.28)	1,860,969		(52,589,811)
<b>Total Other Financing Sources</b>		<u>(76,217,802)</u>	<u>(78,348,730)</u>	<u>(75,549,095)</u>	<u>2,799,635</u>		<u>(70,119,748)</u>
<b>Fund Total</b>		<u>11,507,746</u>	<u>8,167,839</u>	<u>7,655,344</u>	<u>(2,373,464)</u>		<u>15,649,979</u>

**Hospital Fund (273)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.273.0000.0000	Fund Balance	144,362	(1,377,638)	(1,377,638)	0		(1,374,051)
00005.311100.273.0000.0000	Real Property Taxes - Current	12,727,924	11,758,426	7,887,320	(3,871,106)	67.08%	10,231,042
00005.311110.273.0000.0000	Public Utilities Taxes	306,807	537,926	627,713	89,787	116.69%	331,939
00005.311200.273.0000.0000	Real Property Taxes - Prior Ye	761,127	700,000	554,278	(145,722)	79.18%	633,461
00005.311300.273.0000.0000	Personal Property Taxes - Curr	1,266,126	1,449,081	983,793	(465,288)	67.89%	1,024,137
00005.311310.273.0000.0000	Motor Vehicle Taxes	1,295,934	1,297,525	1,186,305	(111,220)	91.43%	1,226,942
00005.311320.273.0000.0000	Mobile Home Taxes	579	538	423	(115)	78.70%	500
00005.311340.273.0000.0000	Intangible Recording Taxes	219,481	218,596	212,669	(5,927)	97.29%	219,000
00005.311390.273.0000.0000	Heavy Equipment Taxes	60	43	63	20	146.77%	60
00005.311400.273.0000.0000	Personal Property Taxes - Prio	32,853	32,846	65,782	32,936	200.27%	75,180
00005.313300.273.0000.0000	Host Sales Tax	5,350,376	5,511,260	4,554,221	(957,039)	82.63%	5,092,973
	<b>Total Taxes</b>	<b>21,961,266</b>	<b>21,506,241</b>	<b>16,072,568</b>	<b>(5,433,673)</b>		<b>18,835,235</b>
00005.361001.273.0000.0000	Interest On Investments	(13,165)	(41,770)	(8,054)	33,716		-
	<b>Fund Total</b>	<b>22,092,462</b>	<b>20,086,833</b>	<b>14,686,876</b>	<b>(5,399,957)</b>		<b>17,461,185</b>

**STD-Police Services Fund (274)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.274.0000.0000	Fund Balance	-	(13,514,059)	-	13,514,059		120,342,508
00001.134002.274.0000.0000	Fund Balance - Reserve For En	-	(350,735)	-	350,735		-
00005.311100.274.0000.0000	Real Property Taxes - Current	-	46,462,450	36,815,194.33	(9,647,256)	79.24%	48,364,352
00005.311110.274.0000.0000	Public Utilities Taxes	-	1,237,150	1,425,489.68	188,340	115.22%	1,833,876
00005.311200.274.0000.0000	Real Property Taxes - Prior Ye	-	1,559,541	-	(1,559,541)	0.00%	-
00005.311300.274.0000.0000	Personal Property Taxes - Curr	-	2,877,938	4,541,771.72	1,663,834	157.81%	4,756,009
00005.311310.274.0000.0000	Motor Vehicle Taxes	-	2,956,787	-	(2,956,787)	0.00%	1,226,942
00005.311320.274.0000.0000	Mobile Home Taxes	-	1,182	-	(1,182)	0.00%	500
00005.311340.274.0000.0000	Intangible Recording Taxes	-	300,787	-	(300,787)	0.00%	219,000
00005.311390.274.0000.0000	Heavy Equipment Taxes	-	114	-	(114)	0.00%	60
00005.311400.274.0000.0000	Personal Property Taxes - Prio	-	73,590	-	(73,590)	0.00%	-
00005.313300.274.0000.0000	Host Sales Tax	-	1,432,401	3,031,232.74	1,598,832		4,389,819
	<b>Total Taxes</b>	-	56,901,940	45,813,688	(11,088,252)		60,790,558
04669.321204.274.0000.0000	Business License - Police	-	1,018,000	787,003.48	(230,997)	77.31%	1,030,000
04655.341931.274.0000.0000	Sale Of Printed Materials	-	320,000	241,759.82	(78,240)	75.55%	200,000
04665.341931.274.0000.0000	Sale Of Printed Materials	-	-	-	-		-
04669.341931.274.0000.0000	Sale Of Printed Materials	-	-	13.42	13		-
04655.342130.274.0000.0000	False Alarm Fees	-	-	-	-		-
04669.342310.274.0000.0000	Finger Printing Fees	-	22,000	15,151.52	(6,848)	68.87%	18,000
	Total Charges for Services	-	342,000	256,925	(85,075)		218,000
00005.361001.274.0000.0000	Interest On Investments	-	(129,178)	2,594.79	131,773		-
04667.389006.274.0000.0000	Legal Settlements	-	-	-	-		-
04663.389039.274.0000.0000	Reimbursement For Overtime	-	-	70,366.46	70,366		60,000
04664.389039.274.0000.0000	Reimbursement For Overtime	-	50,000	24,908.45	(25,092)	49.82%	-
04667.389039.274.0000.0000	Reimbursement For Overtime	-	-	1,400.00	1,400		1,000
00005.389044.274.0000.0000	Returned Check (S)	-	(2,376)	-	2,376		-
04661.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04664.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
04667.389099.274.0000.0000	Other Miscellaneous Revenue	-	40,000	44,591.10	4,591	111.48%	45,000
10274.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-
	<b>Total Miscellaneous</b>	-	87,624	141,266	53,642		106,000
10274.391272.274.0000.0000	Transfer From Std-Unincorporat	-	58,184,790	56,323,821.28	(1,860,969)	96.80%	52,589,811
	<b>Fund Total</b>	-	102,540,382	103,325,299	784,917		235,076,878

**Rental Motor Vehicle Tax Fund (280)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.280.0000.0000	Fund Balance	202,648	391,922	673,146	281,224	171.76%	380,369
00005.314400.280.0000.0000	Rental Motor Vehicles Excise T	681,823	496,501	523,348	26,847	105.41%	600,000
00005.361001.280.0000.0000	Interest On Investments	1,250	3,151	972	(2,179)	30.85%	-
10280.389099.280.0000.0000	Other Miscellaneous Revenue	500,000	-	350,000	350,000		-
<b>Fund Total</b>		<b>1,385,721</b>	<b>891,574</b>	<b>1,547,466</b>	<b>655,892</b>		<b>980,369</b>

**GO Bonds Debt Service Fund (410)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2012 Revenue Recommended
00001.134001.410.0000.0000	Fund Balance	278,683	628,624	628,624.33	0	100.00%	9,340,618
00001.134002.410.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
00005.311100.410.0000.0000	Real Property Taxes - Current	11,744,920	6,619,964	11,110,146.39	4,490,182	167.83%	14,599,979
00005.311110.410.0000.0000	Public Utilities Taxes	182,213	210,858	478,318.10	267,460	226.84%	328,167
00005.311200.410.0000.0000	Real Property Taxes - Prior Ye	539,694	500,000	383,688.68	(116,311)	76.74%	438,501
00005.311300.410.0000.0000	Personal Property Taxes - Curr	751,852	763,048	972,679.48	209,631	127.47%	1,012,561
00005.311310.410.0000.0000	Motor Vehicle Taxes	770,113	770,983	704,432.07	(66,551)	91.37%	787,288
00005.311320.410.0000.0000	Mobile Home Taxes	344	327	15,665.48	15,338	4790.67%	300
00005.311340.410.0000.0000	Intangible Recording Taxes	148,507	142,983	128,627.52	(14,355)	89.96%	145,000
00005.311390.410.0000.0000	Heavy Equipment Taxes	36	37	37.46	0	101.24%	35
00005.311400.410.0000.0000	Personal Property Taxes - Prio	19,627	17,778	39,130.88	21,353	220.11%	44,721
	<b>Total Taxes</b>	<b>14,157,306</b>	<b>9,025,978</b>	<b>13,832,726</b>	<b>4,806,748</b>		<b>17,356,552</b>
00005.361001.410.0000.0000	Interest On Investments	(16,489)	(58,273)	(5,754.08)	52,519		-
	<b>Fund Total</b>	<b>14,419,499</b>	<b>9,596,329</b>	<b>14,455,596</b>	<b>4,859,267</b>		<b>26,697,170</b>

**GO STD Bond Debt Service Fund (411)**  
**2011 Actual Revenues and 2012 Recommended Revenues**

Date Printed: 12/14/2011

Account String	Title	2010 Revenue Actual	2011 Anticipations	2011 Revenue Actual (11/30/11)	Balance	Percent of Anticipation	2011 Revenue Recommended
00001.134001.411.0000.0000	Fund Balance	10,019,385	11,288,791	11,288,791	(0)	100.00%	2,059,591
00001.134002.411.0000.0000	Fund Balance - Reserve For En			-	-		-
00005.311100.411.0000.0000	Real Property Taxes - Current	24,138,965	11,996,954	10,138,883	(1,858,071)	84.51%	13,408,078
00005.311110.411.0000.0000	Public Utilities Taxes	358,617	391,876	658,264	266,388	167.98%	294,912
00005.311200.411.0000.0000	Real Property Taxes - Prior Ye	1,138,098	1,100,000	778,894	(321,106)	70.81%	890,165
00005.311300.411.0000.0000	Personal Property Taxes - Curr	1,414,738	995,458	823,260	(172,198)	82.70%	861,518
00005.311310.411.0000.0000	Motor Vehicle Taxes	1,664,954	1,672,932	1,509,913	(163,019)	90.26%	1,635,923
00005.311320.411.0000.0000	Mobile Home Taxes	603	669	463	(206)	69.28%	600
00005.311340.411.0000.0000	Intangible Recording Taxes	115,897	107,070	109,612	2,542	102.37%	110,000
00005.311390.411.0000.0000	Heavy Equipment Taxes	88	108	85	(23)	78.80%	80
00005.311400.411.0000.0000	Personal Property Taxes - Prio	38,936	39,559	72,253	32,694	182.65%	82,575
	<b>Total Taxes</b>	<b>28,870,896</b>	<b>16,304,626</b>	<b>14,091,629</b>	<b>(2,212,997)</b>		<b>17,283,851</b>
00005.361001.411.0000.0000	Interest On Investments	26,986	89,942	12,832	(77,110)	14.27%	-
	<b>Fund Total</b>	<b>38,917,266</b>	<b>27,683,359</b>	<b>25,393,251</b>	<b>(2,290,108)</b>		<b>19,343,442</b>



**BUDGET 2012****FUND: GENERAL****DEPARTMENT: BOARD OF COMMISSIONERS****DATE: 12/13/2011****PROGRAM DESCRIPTION**

The Board of Commissioners is the legislative branch of DeKalb County Government with the power to: levy taxes; make appropriations; fix the rates of charges; authorize debt; establish, alter, or abolish public roads or election precincts; allow insolvent lists; accept provisions as the governing authority; regulate land use; create or change special taxing districts; determine the priority of capital improvements; call elections for bonds; and to fix and levy licenses and fees. With the passage of Senate Bill 52 (2008), the Board of Commissioners' responsibility now includes the Clerk's Office, with the responsibilities to accurately record and maintain the official minutes of the Board's meetings, to manage the processing of County contracts, to assist the Board of Commissioners in legislative functions and the Chief Executive Officer in executive functions, and to utilize technology for the safekeeping of all County records.

**MAJOR ACCOMPLISHMENTS 2011**

Lobbied successfully for a separate police millage rate, taking public safety funding away from competing needs.

Set a long term capital improvement plan and accompanying water rate structure to handle critical needs.

Replaced a paper agenda process for internal handling of agenda items submitted for consideration with an online process where the agendas are assembled online and commissioners receive them electronically through ILegislate.

**MAJOR GOALS 2012**

To continue efforts in making a seamless agenda process where all aspects of it are handled electronically.

To push for efforts for multi-year forecasting to be presented during the regular budget process.

To further enhance citizens involvement, the Clerk's office is implementing Granicus, an electronic voting system, to place Boards and Appointments, minutes, and other records on the website which will allow citizens to utilize advanced technology when researching official records in the Clerk's office.

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 12/13/2011

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2011</b>	<b>Recommended 2012</b>	<b>2012/2011</b>
District 1	\$227,283	\$252,409	\$244,137	\$234,928	\$259,853	\$265,800	\$256,549	-1.27%
District 2	234,828	256,230	266,787	245,914	259,352	265,800	256,549	-1.08%
District 3	223,027	239,287	244,710	221,911	259,048	265,800	256,549	-0.96%
District 4	233,190	250,729	243,586	235,023	260,629	265,800	256,549	-1.57%
District 5	223,716	235,366	260,757	234,812	260,298	265,800	256,549	-1.44%
District 6	230,535	254,447	268,815	234,946	259,397	265,800	256,549	-1.10%
District 7	238,073	254,188	279,299	235,259	259,667	265,800	256,549	-1.20%
BOC Administration	738,645	785,284	800,438	783,368	578,809	830,643	761,153	31.50%
BOC - Clerk	0	0	359,261	385,881	469,664	492,737	474,907	100.00%
<b>Total</b>	<b>\$2,349,297</b>	<b>\$2,527,939</b>	<b>\$2,967,790</b>	<b>\$2,812,042</b>	<b>\$2,866,717</b>	<b>\$3,183,980</b>	<b>\$3,031,903</b>	<b>5.76%</b>
Percent Change	30.80%	7.60%	17.40%	-5.25%	1.94%	11.07%	5.76%	
Actual Expenditures	\$1,987,356	\$2,415,874	\$2,706,034	\$2,684,746	\$2,709,006	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	28	28	33	33	33	33	33	0.00%
Part Time/Temporary	1	1	1	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: BOARD OF COMMISSIONERS****DATE: 12/13/2011****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$2,234,001	\$1,988,763	\$2,061,460	\$2,039,006	\$2,477,834	\$2,614,494	\$2,501,917
Purchased/Contracted Services	651,171	652,204	673,466	552,924	576,326	522,386	490,386
Supplies	49,130	48,877	56,425	65,992	86,595	47,100	39,600
Capital Outlays	5,226	6,530	20,591	21,130	9,700	0	0
Interfund / Interdepartmental Charges	0	0	0	2,983	0	0	0
Other costs	28,262	9,660	100	2,712	(283,738)	0	0
TOTAL	\$2,967,790	\$2,706,034	\$2,812,042	\$2,684,746	\$2,866,717	\$3,183,980	\$3,031,903

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: CLERK OF SUPERIOR COURT**

**DATE: 12/13/2011**

**PROGRAM DESCRIPTION**

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division of the Clerk's office is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes and transfer taxes on any document passing title to real property. The Micrographic Division performs copying and microfilming of records.

Effective January 1, 2011, the Board of Equalization transferred from the District Attorney's Office to the Clerk of Superior Court.

**MAJOR ACCOMPLISHMENTS 2011**

Continued quality and quantity of work flow, with twenty-four hour turn around of documents, anti-fraud process, on-going training for staff and our legal community.

Successfully implemented a four-day work week, while maintaining delivery of services five days a week.

Completed the move of Adoptions, Appeals, Passport, and Court Registry to the newly renovated Courthouse.

Successfully completed the transition, training and implementation of a new and improved land records system.

Provided on-line Notary Commission applications.

**MAJOR GOALS 2012**

To secure funding for the number of Board of Equalization hearings.

To secure additional office space for additional surge in property hearings.

To schedule and prepare all 2012 hearings within the allotted time provide by the Georgia Code 48-5-311.

To begin a revenue stream for on-line documents.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Real Estate Instruments							
Recorded	217,806	203,416	203,416	207,348	1.93%	208,382	0.50%
Pages Assigned	647,696	571,904	571,904	499,956	-12.58%	535,930	7.20%
Documents Microfilmed	2,074,100	2,177,805	2,177,805	1,966,821	-9.69%	2,206,232	12.17%
Criminal Indictments Processed	4,772	5,338	5,338	4,349	-18.53%	4,844	11.38%
Criminal Cases Disposed	4,737	5,332	5,332	5,398	1.24%	5,365	-0.61%
Adoptions	212	212	212	250	17.92%	263	5.20%
Estimated Pages Intake Judicial	457,765	494,375	494,375	525,000	6.19%	509,688	-2.92%
Civil Cases Processed	13,079	15,700	15,700	16,800	7.01%	17,000	1.19%
Probation Revocations	1,968	1,410	1,410	2,122	50.50%	1,768	-16.68%
Contempts	N/A	2,364	2,364	3,200	0.00%	3,300	3.13%

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: CLERK OF SUPERIOR COURT**

**DATE: 12/13/2011**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Clerk	\$4,947,066	\$5,324,005	\$5,284,967	\$5,313,862	\$5,066,952	\$5,876,641	\$5,242,728	3.47%
Board of Equalization	0	0	0	0	293,510	341,951	287,015	-16.07%
<b>Total</b>	<b>\$4,947,066</b>	<b>\$5,324,005</b>	<b>\$5,284,967</b>	<b>\$5,313,862</b>	<b>\$5,360,462</b>	<b>\$6,218,592</b>	<b>\$5,529,743</b>	<b>3.16%</b>
Percent Change	51.64%	7.62%	-0.73%	0.55%	0.88%	16.01%	3.16%	
Actual Expenditures	\$4,858,158	\$5,245,627	\$5,136,831	\$5,226,609	\$5,164,772 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time-Clerk	86	86	86	86	86	86	86	0.00%
Full Time-BOE	0	0	0	0	0	3	3	0.00%
<b>Total</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>89</b>	<b>89</b>	<b>3.49%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$162,184 in salary savings have been deducted from this budget, this is equivalent to 3 full-time positions.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>
Personal Services and Benefits	\$4,308,128	\$4,329,297	\$4,261,087	\$4,251,401	\$4,580,429	\$4,997,647	\$4,579,631
Purchased/Contracted Services	808,587	659,071	738,926	675,112	789,437	958,211	787,546
Supplies	104,043	105,856	114,740	102,188	112,919	132,910	109,542
Capital Outlays	48,081	31,583	188,085	186,884	42,000	118,800	42,000
Other Costs	16,128	11,024	11,024	11,024	(164,323)	11,024	11,024
<b>TOTAL</b>	<b>\$5,284,967</b>	<b>\$5,136,831</b>	<b>\$5,313,862</b>	<b>\$5,226,609</b>	<b>\$5,360,462</b>	<b>\$6,218,592</b>	<b>\$5,529,743</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/13/2011****PROGRAM DESCRIPTION**

The District Attorney's Office is responsible for the prosecution of adults charged with felonies committed in DeKalb County. It is also responsible for the prosecution of juvenile offenders either in Juvenile Court or Superior Court. The Juvenile Court division prosecutes cases against those juveniles whose cases are within the jurisdiction of Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Magistrate Court. Additionally, the District Attorney's Office prosecutes any misdemeanor charges which are indicted by the DeKalb County Grand Jury. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the appellate courts of the State and in Federal Courts. Throughout the criminal justice process, in both the Superior and Juvenile Courts, the District Attorney's Office provides services to victims through Victim Advocates in the Victim Witness Assistance Program. In addition, the District Attorney's Office is responsible for interstate child support recovery through its Child Support division.

**MAJOR ACCOMPLISHMENTS 2011**

Initiated the Case Age Reduction Program (CARP).

Reduced all jail cases to fewer than 180 days from arrest to disposition (NPGJ, indictment, accusation).

Disposed of all unindicted cases older than 600 days (from arrest date to disposition) and all indicted cases two (2) years or older.

Achieved guilty verdicts in several high-profile cases.

**MAJOR GOALS 2012**

To reduce all indicted cases to below 325 days from the date of arrest to disposition.

To address the increasing number of alleged public integrity accusations in DeKalb County.

To improve technology, enhance professional standards, and increase efficiency.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Cases opened by Investigations Division	6,683	7,453	6,128	6,500	6%	6,250	-4%
True Bills by Grand Jury	4,313	4,097	4,195	4,250	1%	4,125	-3%
Defendants arrested	7,151	7,559	6,509	5,650	-13%	5,340	-5%
Defendants tried by Jury	113	101	126	130	3%	120	-8%
New cases appealed	61	68	56	60	7%	58	-3%
Number of Trials	105	95	116	120	3%	112	-7%

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/13/2011**

<b>BUDGET SUMMARY</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>Requested</b>	<b>Recommended</b>	<b>Increase</b>
<b>DIVISION/PROGRAM</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>2012</b>	<b>2012</b>	<b>2012/2011</b>
District Attorney	\$7,560,955	\$7,928,045	\$7,909,746	\$8,402,799	\$8,005,125	\$10,490,221	\$8,170,785	2.07%
Child Supp. Recovery (100% State Reimbursement)	1,241,990	1,276,377	1,493,412	1,443,470	114,749	0	0	-100.00%
Board of Equalization	207,408	214,302	276,258	265,373	-1,781	0	0	-100.00%
Victim/Witness Asst.	576,580	583,072	598,699	554,970	804,911	781,893	651,681	-19.04%
Juvenile Ct. Solicitor	1,623,459	1,866,643	1,779,173	1,491,103	1,640,937	1,499,146	1,296,961	-20.96%
<b>Total</b>	<b>\$11,210,392</b>	<b>\$11,868,438</b>	<b>\$12,057,288</b>	<b>\$12,157,715</b>	<b>\$10,563,941</b>	<b>\$12,771,260</b>	<b>\$10,119,427</b>	<b>-4.21%</b>
Percent Change	11.71%	5.87%	1.59%	0.83%	-13.11%	20.89%	-4.21%	
Actual Expenditures	\$11,048,826	\$11,708,323	\$11,656,779	\$12,095,062	\$11,232,412	(estimated)		

<b>AUTHORIZED</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>Requested</b>	<b>Recommended</b>	<b>Increase</b>
<b>POSITIONS</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>2012</b>	<b>2012</b>	<b>2012/2011</b>
Full Time	143	143	146	145	123	128	123	0.00%
Part Time/Temporary	3	3	1	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$144,070 has been deducted as salary savings; this is the equivalent of 3 full-time positions.

The costs of the Child Support Recovery Unit are now directly funded by State and Federal sources. Funding was previously effected by means of a reimbursement to the General Fund. The 21 positions in this unit were transferred to the Grant Fund.

The department's request includes funding for non-mandated salary supplements over and above the County's Compensation Plan in the amount of \$373,676, which includes benefits. The supplements are not recommended due to the budgetary necessity of keeping the 2012 Budget below the 2011 Budget level.

The department's request includes funding for two positions not previously authorized as an addition to the funding amounts provided in the salary projections. The department made an amendment to the budget request which included program modifications, totaling \$300,521, requesting the positions. Neither funding request of \$279,055 or \$300,512 is recommended.

The department's request includes funding for \$150,000 for new furniture. This funding is not recommended.

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/13/2011****INFORMATION RELATIVE TO REQUESTED BUDGET (continued)**

The department's request includes funding for \$230,800 for 2 special purpose grand juries relating to public integrity. This funding is not recommended. due to the budgetary necessity of keeping the 2012 Budget below the 2011 Budget level.

The department's initial request did not include any amounts for grant matches. The department made an amendment to the budget request that included \$598,954 in grant matches. The recommended budget includes funding for a grant match in the amount of \$63,233 for the remainder of a grant match related to the operation of the Child Support Recovery Unit. The match was partially made in 2011, with a balance remaining which represents an obligation in Fiscal Year 2012. The remainder of the amended request for grant matches is not recommended due to the budgetary necessity of keeping the 2012 Budget below the 2011 Budget level.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. The addition of 1 Attorney IV position to create a full-time Drug Court prosecutor. <b>Not Recommended.</b>	\$100,071	\$0
2. The addition of 3 positions: 1 Attorney I, 1 Attorney III, and 1 Investigative Aide Senior to address the backlog of cases in Recorder's Court. <b>Not Recommended.</b>	246,568	0
3. (Amended) The addition of 2 positions: 1 Attorney I, 1 Attorney IV to address caseloads for the Public Integrity staff. <b>Not Recommended.</b>	185,802	0
4. (Amended) The addition of 1 Attorney III position to address caseloads in the Juvenile Division. <b>Not Recommended.</b>	114,719	0
Total Program Modifications	\$647,160	\$0



**BUDGET 2012****FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/13/2011****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009	2009	2010	2010	2011	2012 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$10,116,785	\$9,743,732	\$10,232,585	\$10,119,484	\$9,333,359	\$10,804,295	\$8,896,800
Purchased/Contracted Services	1,003,757	1,043,413	978,664	996,019	916,899	1,267,178	746,770
Supplies	285,710	350,323	234,360	259,515	290,630	382,751	204,750
Capital Outlays	2,805	3,600	21,311	22,236	76,970	87,132	27,632
Interfund/Interdepartment Charges	143,231	159,696	145,966	194,468	141,059	229,904	180,242
Other Costs	148,975	0	0	0	(729,046)	0	63,233
Other Financing Uses	356,025	356,015	544,829	503,341	534,070	0	0
TOTAL	\$12,057,288	\$11,656,779	\$12,157,715	\$12,095,062	\$10,563,941	\$12,771,260	\$10,119,427

**BUDGET 2012****FUND: TAX****DEPARTMENT: JUVENILE COURT****DATE: 12/13/2011****PROGRAM DESCRIPTION**

Hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

**MAJOR ACCOMPLISHMENTS 2011**

This year, the Juvenile Court successfully hosted its 2nd Annual Resource Fair at Stonecrest Mall during January to showcase various community agencies, services and treatment providers available in the community for at-risk families.

In addition, the juvenile court hosted its Annual Volunteer Reorganization Ceremony to honor community volunteers that are affiliated with several volunteer programs for the court.

The Probation Division of the juvenile court continued supporting the Truancy Intervention Court and Rebound Drug Court for substance-abusing youthful offenders.

**MAJOR GOALS 2012**

1. Increase Grant Funding by 10% through effective research and submission of quarterly grant applications to appropriate funding agencies.
2. Fully upgrade ACS Banner program application to 5.1 and implement ACS Banner Risk and Needs Assessment instrument.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Delinquent Charges	7,999	6,984	5957	5317	-34%	6,086	14%
Unruly Charges	1,533	2,901	1077	1,168	-24%	1,300	11%
Deprived Charges	1,920	1,565	2120	1,831	-5%	2,284	25%
Traffic Charges	560	586	432	249	-56%	379	52%
Special Proceedings	513	306	231	319	-38%	285	-11%
Warrants Issued	1,347	1,209	973	841	-38%	1,007	20%
Points II Program (informal)	586	464	363	417	-29%	414	-1%
Truancy Citation (informal)	1,078	877	535	588	-45%	665	13%
Status Offenders (informal)	587	411	447	429	-27%	453	6%

**BUDGET 2012****FUND: TAX****DEPARTMENT: JUVENILE COURT****DATE: 12/13/2011**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$3,383,506	\$7,144,305	\$5,808,963	\$7,475,799	\$6,816,134	\$7,171,458	\$6,895,011	1.16%
Probation Services	2,965,883	2,937,929	2,683,425	2,506,240	2,491,702	2,738,799	2,363,777	-5.13%
Total	\$6,349,389	\$10,082,234	\$8,492,388	\$9,982,039	\$8,492,388	\$9,910,257	\$9,258,788	9.02%
Percent Change	3.25%	58.79%	-15.77%	17.54%	-14.92%	16.70%	9.02%	
Actual Expenditures	\$5,794,818	\$9,726,997	\$8,268,673	\$9,173,835	\$8,235,064	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	87	87	87	87	88	88	88	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$379,536 has been deducted as salary savings; this is the equivalent of 8 full-time positions.

The 2011 budget includes the annual lease payment of \$3,731,846 for the Juvenile Justice Center.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$5,220,768	\$5,010,924	\$5,242,444	\$4,696,425	\$5,038,706	\$5,532,800	\$4,883,146
Purchased/Contracted Services	2,993,566	3,050,770	4,383,270	4,274,280	4,250,120	4,251,396	4,251,396
Supplies	150,336	123,266	197,412	96,541	116,609	116,609	116,609
Interfund/Interdeptmental Charges	31,721	42,706	110,000	91,965	58,943	3,520	3,520
Capital Outlays	3,627	6,039	4,588	3,002	5,080	5,932	4,117
Other Costs	57,402		32,703		(165,596)	0	0
Other Financing Sources	34,968	34,968	11,622	11,622	3,974	0	0
TOTAL	\$8,492,388	\$8,268,673	\$9,982,039	\$9,173,835	\$9,307,836	\$9,910,257	\$9,258,788

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: MAGISTRATE COURT**

**DATE: 12/13/2011**

**PROGRAM DESCRIPTION**

The Magistrate Court decides whether to issue arrest and search warrants after hearing evidence to determine whether there is probable cause. The Court sets bonds by individual hearings in felony cases and by schedule in most misdemeanor cases and conducts preliminary hearings in most cases to determine whether there is enough evidence to prosecute the defendant. The criminal division must remain open every day (approximately 16 hours) to accommodate the needs of the Sheriff's Office and Police Department, as well as the public. In civil cases, the Court hears most types of cases where the amount at issue is within the Court's jurisdictional limit. The Court offers simplified, speedy procedures designed to allow persons to pursue small claims without the aid of an attorney.

**MAJOR ACCOMPLISHMENTS 2011**

Expanded the Electronic Warrant Interchange (EWI) to include operations from offsite locations during the hours that the Magistrate Court is closed. Provided means by which law enforcement can secure warrants from their precinct location without the need to travel to judges' home after court closes at midnight.  
 Reduced necessity of having judge and supporting staff paid for additional hours.

**MAJOR GOALS 2012**

To continue expanded service through the Jail Diversion Program ensuring legal representation for the defendant and any necessary counseling.  
 To continue to provide the most accessible 24-hour capacity to secure arrest and/or search warrants.  
 To establish a self-help center for pro se litigants in collaboration with the State Court of DeKalb County.  
 To continue to notify various agencies of availability of 24 hours capability for issuing warrants through the Electronic Warrant Interchange from remote locations.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>%change</b>
Bond Hearings	8,369	6,652	6,197	6,010	-3.02%	6,388	6.29%
Commitment Hearings	39,049	25,078	24,357	24,426	0.28%	25,380	3.91%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Magistrate Court	\$2,547,607	\$2,605,718	\$2,505,627	\$2,454,164	\$2,414,073	\$2,791,156	\$2,531,991	4.88%
	\$2,547,607	\$2,605,718	\$2,505,627	\$2,454,164	\$2,414,073	\$2,791,156	\$2,531,991	4.88%
Percent Change	4.80%	2.28%	-3.84%	-2.05%	-1.63%	15.62%	4.88%	
<b>Actual Expenditures</b>	\$2,345,790	\$2,490,487	\$2,476,281	\$2,455,833	\$2,193,225	(estimated)		

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: MAGISTRATE COURT**

**DATE: 12/13/2011**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	14	14	14	14	14	14	14	0.00%
Part Time/Temporary	23	23	23	23	23	23	23	0.00%
<b>Total</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>0.00%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$45,780 in salary savings have been deducted from this budget; this is equivalent to one full-time position.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$2,304,576	\$2,327,602	\$2,235,704	\$2,262,559	\$2,421,629	\$2,603,406	\$2,390,041
Purchased / Contracted Services	131,757	93,556	148,860	129,727	108,150	143,250	112,450
Supplies	64,194	52,098	64,500	60,187	30,800	41,500	26,500
Capital Outlays	0	0	0	83	0	0	0
Other Costs	5,100	3,025	5,100	3,277	-146,506	3,000	3,000
<b>TOTAL</b>	<b>\$2,505,627</b>	<b>\$2,476,281</b>	<b>\$2,454,164</b>	<b>\$2,455,833</b>	<b>\$2,414,073</b>	<b>\$2,791,156</b>	<b>\$2,531,991</b>

**BUDGET 2012****FUND: TAX****DEPARTMENT: PROBATE COURT****DATE: 12/13/2011****PROGRAM DESCRIPTION**

The Judge of the Probate Court is elected by popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness, hospitalization, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

**MAJOR ACCOMPLISHMENTS 2011**

Reestablished the Probate Information Clinic in partnership with the DeKalb Volunteer Lawyers Foundation.

Completed department computers upgrade to stay in compliance with Information System recommendation.

Continued encouraging the public to check the department's website to obtain the status of filed and eventually minimize incoming calls.

Encouraged the public to print petitions prior to coming in and filing them.

**MAJOR GOALS 2012**

To correct a procedure/programming error found in estate record files Rweb (mainframe).

To continue to upgrade our current Mainframe system into Justware or Agile.

To implement Senate Bill 308 January 1, 2012 relating to license to carry a pistol or revolver.

To continue to seek ways to utilize new technology to provide better services to the citizens of DeKalb County.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Petitions Filed: Wills, Probates, Administrations, Guardianships	14,356	12,843	12,843	10,784	-16.03%	11,457	6.24%
Annual Returns Filed on Estate and Guardianships	11,085	1,166	862	788	-8.58%	841	6.73%
Inventories Filed on Estates and Guardianships	359	320	213	168	-21.13%	185	10.12%
Certified Copies Issued	11,093	9,545	13,700	15,319	11.82%	16,385	6.96%
Personal Status Reports	545	656	543	531	-2.21%	559	5.27%
Marriage Licenses	4,783	4,690	4,705	5,049	7.31%	5,277	4.52%
Certified Copies of Marriage License	5,771	5,615	7,671	9,905	29.12%	10,433	5.33%
Pistol Licenses	4,082	4,375	2,840	2,904	2.25%	3,097	6.65%
Emergency Hospital Orders	265	294	316	360	13.92%	380	5.56%
Commitment Hearings	268	218	211	173	-18.01%	191	10.40%
Retardation Hearings	41	1	5	1	-80.00%	1	0.00%

**BUDGET 2012**

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 12/13/2011

DIVISION/PROGRAM	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommended 2012	Increase 2012/2011
Probate Court	\$1,692,423	\$1,768,064	\$1,723,183	\$1,581,955	\$1,589,764	\$1,750,946	\$1,543,299	-2.92%
Total	\$1,692,423	\$1,768,064	\$1,723,183	\$1,581,955	\$1,589,764	\$1,750,946	\$1,543,299	-2.92%
Percent Change	40.31%	4.47%	-2.54%	-8.20%	0.49%	10.14%	-2.92%	
Actual Expenditures	\$1,683,072	\$1,709,171	\$1,681,303	\$1,609,190	\$1,549,836	(estimated)		
AUTHORIZED POSITIONS	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommended 2012	Increase 2012/2011
Full Time	25	25	25	25	25	25	25	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$119,847 in salary savings have been deducted from this budget, which is equivalent to 3 full-time positions.

This budget includes funding of \$1,750 for the security features to the weapon licenses as mandated by Senate Bill 30.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Requested	Budget Recommended
Personal Services and Benefits	\$1,552,621	\$1,533,229	\$1,457,988	\$1,482,983	\$1,493,814	\$1,624,464	\$1,445,567
Purchased/Contracted Services	118,668	99,839	79,067	80,477	72,077	69,982	71,982
Supplies	38,620	43,183	30,856	28,957	18,750	21,500	20,750
Capital Outlays	2,500	1,495	9,044	9,044	0	30,000	0
Other Costs	10,774	3,557	5,000	7,729	5,123	5,000	5,000
<b>TOTAL</b>	<b>\$1,723,183</b>	<b>\$1,681,303</b>	<b>\$1,581,955</b>	<b>\$1,609,190</b>	<b>\$1,589,764</b>	<b>\$1,750,946</b>	<b>\$1,543,299</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: PUBLIC DEFENDER****DATE: 12/13/2011****PROGRAM DESCRIPTION**

The Public Defender's Office was created in 1969 to comply with the United States Supreme Court rulings requiring the provision of attorneys to persons charged in criminal cases. Attorneys are provided for indigent persons in Superior Court, Juvenile Court, State Court, Magistrate Court, Recorder's Court, all Treatment and Diversion Courts, and all Appellate Courts. On January 1, 2005, the Public Defender's Office became the Circuit Defender Office for the Stone Mountain Judicial Circuit, and came under the authority of the Georgia Public Defender Standards Council. The County provides the vast majority of the funding and staff.

**MAJOR ACCOMPLISHMENTS 2011**

Continued delivery of high quality defense representation in the Courts and to the County.  
Applied for a fellowship to establish the first Immigration Specialist Attorney position in the state of Georgia.

**MAJOR GOALS 2012**

To provide quality services while complying with Federal and State mandates and budget constraints from both the State and County.  
To be involved with developing programs to reduce recidivism rates and crime prevention.  
To improve technology and work towards a better efficiency in managing workloads.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Felonies Cases	5,148	6,040	5,598	5,600	0.04%	5,800	3.57%
Appeals	60	54	46	46	0.00%	50	8.70%
Recorder's Court Cases	322	1,063	942	1,000	6.16%	1,200	20.00%
Juvenile Delinquency	2,179	2,040	168	170	1.19%	200	17.65%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Public Defender	\$6,593,230	\$6,703,990	\$6,774,156	\$6,689,906	\$6,838,242	\$8,288,149	\$7,685,283	12.39%
Total	\$6,593,230	\$6,703,990	\$6,774,156	\$6,689,906	\$6,838,242	\$8,288,149	\$7,685,283	12.39%
Percent Change	9.44%	1.68%	1.05%	-1.24%	2.22%	21.20%	12.39%	
Actual Expenditures	\$5,947,983	\$6,528,511	\$6,602,198	\$6,483,056	\$6,720,000 (estimated)			



**BUDGET 2012**

**FUND: GENERAL**

**DEPARTMENT: PUBLIC DEFENDER**

**DATE: 12/13/2011**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2008 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	72	72	72	72	74	76	76	2.70%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$61,626 has been deducted as salary savings; this is the equivalent of 1 full-time position.

The recommended budget includes full year funding for 2 positions added by the BOC in October, 2011.

The recommended budget includes \$723,000 in Worker's Compensation based on 2010 claims experience.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. The addition of 2 full-time Administrative Assistant II positions to provide administrative support to 78 employees and perform various clerical tasks. Includes salaries and benefits for 9 months.

**Not Recommended.**

**Requested Recommended**

\$72,574 \$0

**Total Program Modifications**

**\$72,574 \$0**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>
Personal Services and Benefits	\$6,533,924	\$6,350,905	\$6,416,965	\$6,225,079	\$6,800,993	\$7,947,846	\$7,415,980
Purchased/Contracted Services	119,052	123,560	136,409	120,871	134,894	164,758	164,518
Supplies	56,322	53,402	66,621	64,791	66,329	69,020	69,000
Capital Outlays	433	874	31,468	30,524	45,396	16,600	13,200
	62,584	73,457	38,443	41,791	30,936	89,925	22,585
Other Costs	1,841	0	0	0	(240,306)	0	0
<b>Total</b>	<b>\$6,774,156</b>	<b>\$6,602,198</b>	<b>\$6,689,906</b>	<b>\$6,483,056</b>	<b>\$6,838,242</b>	<b>\$8,288,149</b>	<b>\$7,685,283</b>

**PROGRAM DESCRIPTION**

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Office of Professional Standards (OPS) conducts investigations and inspections of DKSO personnel and facilities. The Public Information Office provides accurate and timely information to the media, community and employees of the DKSO. The Office of Accreditation reviews practices to ensure accountability of the services and formalizes essential management procedures. The Office of Labor Relations and Legal Affairs establishes standards and procedures whereby employees may resolve disputes or complaints and also reviews policies of various divisions to diminish legal liability inherent to law enforcement. The Office of Special Projects serves as the Sheriff's point of contact for complaints and time sensitive projects. The personnel are adequately trained to perform their job duties.

**MAJOR ACCOMPLISHMENTS 2011**

Implemented the Blue Cross Blue Shield Inmate Insurance Program that will likely net significant cost savings in outside medical cost.  
 Completed major facility upgrades to include painting of all inmate cells along with the installation of security panels in inmate recreation yards.  
 Implemented a K-9 unit to enhance in tracking.  
 Implemented the Offender Watch System which will enhance the registering, tracking and overall case management of sex offenders.  
 Created a Court Training Manual so that written procedures will ensure standardized training of all employees.

**MAJOR GOALS 2012**

To pursue additional cost saving measures with inmate medications by establishing a pharmacy relationship with Grady Hospital.  
 To achieve reaccreditation from the American Correctional Association.  
 To complete renovation of the command center located in the Decatur Courthouse Complex.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Fugitive Arrests	1,288	1,127	1,220	1,267	8.25%	1,314	3.71%
Warrants Screened	15,732	12,523	19,990	20,000	59.63%	21,750	8.75%
Inmate Admissions	39,842	42,533	43,124	44,000	1.39%	45,000	2.27%
Average daily pop.	3,083	3,363	3,294	3,300	-2.05%	3,450	4.55%

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: SHERIFF**

DATE: 12/13/2011

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Sheriff	\$2,913,142	\$2,997,826	\$3,396,873	\$3,253,091	\$3,384,750	\$2,673,908	-17.80%
Administration	2,264,096	2,221,931	1,979,036	423,819	2,158,712	1,858,085	338.41%
Community Relations	12,290	21,598	0	0	0	0	0.00%
Field Division	9,257,349	9,902,065	9,519,673	10,826,152	12,268,740	10,736,639	-0.83%
Jail	49,191,970	49,687,453	49,903,838	50,860,205	55,110,969	47,995,804	-5.63%
Jail Inmate Services	126,842	172,164	139,209	138,750	145,200	112,300	-19.06%
Court	9,454,850	9,777,762	9,468,502	10,347,492	11,546,035	9,906,826	-4.26%
<b>Total</b>	<b>\$73,220,539</b>	<b>\$74,780,799</b>	<b>\$74,407,131</b>	<b>\$75,849,509</b>	<b>\$84,614,406</b>	<b>\$73,283,562</b>	<b>-3.38%</b>
Percent Change	5.60%	2.13%	-0.50%	1.94%	11.56%	-3.38%	-3.38%
Actual Expenditures	\$74,219,733	\$74,409,020	\$73,536,804	\$77,213,015	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	856	856	862	857	857	857	857	0.00%
Part Time	1	1	1	3	3	3	3	0.00%
<b>Total</b>	<b>857</b>	<b>857</b>	<b>863</b>	<b>860</b>	<b>860</b>	<b>860</b>	<b>860</b>	<b>0.00%</b>

**2012 Recommended Personal Services Budget:**

\$3,560,379 in salary savings has been deducted from this budget; this is the equivalent of 75 full-time positions.

This budget includes \$11,542,698 for the medical services contract. This represents a 0.60% decrease below the 2011 appropriation of \$11,612,500.

This budget includes \$1,584,262 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$13,126,960.

\$1,400,000 is recommended for overtime. In 2011, the Sheriff is projected to expend \$3,319,658 in overtime.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: SHERIFF**

**DATE: 12/13/2011**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$49,837,938	\$51,381,041	\$49,261,573	\$51,140,339	\$52,094,696	\$57,065,120	\$48,465,877
Purchased / Contracted Services	14,087,649	13,680,682	14,685,775	13,677,312	\$14,859,517	15,559,824	14,773,936
Supplies	9,523,895	8,106,725	9,648,431	7,570,280	\$9,725,698	10,345,908	8,958,367
Capital Outlays	221,662	38,241	21,240	7,458	\$21,000	51,300	0
Interfund / Interdepartmental Charges	957,777	828,959	686,712	802,255	\$767,250	1,450,496	943,624
Other Costs	116,472	0	103,400	125	-\$1,676,620	141,758	141,758
Debt Service	0	0	0	0	\$57,968	0	0
Other Financing Uses	35,406	35,406	0	10,748	\$0	0	0
<b>TOTAL</b>	<b>\$74,780,796</b>	<b>\$74,071,054</b>	<b>\$74,407,131</b>	<b>\$73,208,517</b>	<b>\$75,849,509</b>	<b>\$84,614,406</b>	<b>\$73,283,562</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: SOLICITOR - GENERAL****DATE: 12/13/2011****PROGRAM DESCRIPTION**

The Office of DeKalb County Solicitor-General's mission is to prosecute those responsible for misdemeanor crimes committed in DeKalb County. While maintaining the highest ethical standards, the Solicitor-General's office will endeavor to assure a diligent, fair, just, efficient and effective prosecution to ensure justice prevails for the victims, defendants and citizens of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2011**

Created a Diversion and Community Alternative Program (D-CAP) Unit, comprised of one full-time attorney, one part-time attorney, one investigator, a project coordinator and one administrative assistant, focusing on the creation and management of diversion programs in the State Court, mental health court cases and educational neglect cases.

Created a Special Victims Unit (SVU) comprised of three attorneys, three investigators, one administrative assistant and six victim advocates.

**MAJOR GOALS 2012**

To implement a more effective and centralized Pre-Trial Diversion Program for low-level misdemeanor offenses in State Court.

To improve office efficiency and effectiveness in processing and prosecuting of misdemeanor cases.

To expand efforts and to minimize the impact of misdemeanor crime and improve the quality of life for the community.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Cases Received	16,583	17,500	12,426	16,458	32.45%	17,500	6.33%
Accusations Filed	12,203	12,000	9,803	9,718	-0.87%	12,000	23.48%
No Accusation Drawn	N/A	N/A	N/A	516	-31.20%	750	45.35%
Diversion Cases	N/A	N/A	N/A	2,402	-39.95%	4,000	66.53%
Special Victims Unit Cases	N/A	N/A	N/A	4,048	-1.27%	4,100	1.28%
DUI Cases	N/A	N/A	N/A	1,714	-4.78%	1,800	5.02%
Jury Trails	380	400	90	84	-6.67%	100	19.05%
Pleas	N/A	N/A	N/A	3,956	-1.10%	4,000	1.11%
Educational Neglect Cases	N/A	N/A	N/A	775	-3.13%	800	3.23%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Solicitor, State Court	\$3,999,368	\$4,057,453	\$4,175,236	\$4,337,401	\$4,325,950	\$5,278,949	\$4,349,543	0.55%
Victim Assistance	\$813,010	\$851,528	\$878,603	\$739,640	\$857,511	\$933,774	\$795,809	-7.20%
Pre-Trial Diversion	0	0	0	0	103,064	294,740	284,902	-3.34%
<b>Total</b>	<b>\$4,812,378</b>	<b>\$4,908,981</b>	<b>\$5,053,839</b>	<b>\$5,077,041</b>	<b>\$5,286,525</b>	<b>\$6,507,463</b>	<b>\$5,430,254</b>	<b>2.72%</b>
Percent Change	29.04%	2.01%	2.95%	0.46%	4.13%	23.10%	2.72%	
Actual Expenditures	\$4,356,442	\$4,647,641	\$4,785,037	\$4,962,253	\$5,098,158	(estimated)		

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: SOLICITOR - GENERAL****DATE: 12/13/2011**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	67	67	67	67	67	69	69	2.99%
Part Time/Temporary	4	3	3	3	3	3	3	0.00%
Time Limited	0	0	0	0	4	4	4	0.00%
<b>Total</b>	<b>71</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>74</b>	<b>76</b>	<b>76</b>	<b>2.70%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$57,777 in salary savings have been deducted from this budget; this is equivalent to one full-time position.

The budget includes funds totaling \$294,740 for 4 positions; 2 Attorneys and 2 Administrative Assistants. These positions will be time limited until

December 31, 2012 per Board of Commissioners Agenda date August 23, 2011. The positions are assigned to the Misdemeanor Pre-Trial Diversion Program.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$4,642,951	\$4,380,238	\$4,753,671	\$4,613,023	\$5,111,525	\$5,963,564	\$5,076,749
Purchased/Contracted Services	191,926	187,584	173,597	181,134	219,863	243,148	171,556
Supplies	66,023	96,452	47,516	34,778	72,689	90,690	36,190
Capital Outlays	120	120	0	0	7,000	14,000	7,000
Interfund/Interdepartmental Charges	52,325	53,487	27,713	66,160	55,088	109,924	52,622
Other Costs	4,061	0	0	0	-254,184	0	0
Other Financing	96,433	67,157	74,544	67,157	74,544	86,137	86,137
<b>TOTAL</b>	<b>\$5,053,839</b>	<b>\$4,785,038</b>	<b>\$5,077,041</b>	<b>\$4,962,253</b>	<b>\$5,286,525</b>	<b>\$6,507,463</b>	<b>\$5,430,254</b>

**PROGRAM DESCRIPTION**

The State Court was created by the Acts of the Legislature of 1951, as amended. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven judges who serve a four-year term and are elected in a county wide non-partisan election.

The Probation Division of State Court provides professional, community based probation and pre-trial diversion services to the DeKalb County Superior Court, State Court, and Magistrate Court and to the adult offenders sentenced for misdemeanor criminal offenses by these courts.

The Marshal's Division of State Court is responsible for enforcing the Orders, Writs, and Precepts of the State and Magistrate Courts of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2011**

**Judges Division:**

Continued to implement the DUI Court Program which provides a less costly alternative to incarceration at the County jail.

Continued the Project Achieve-GED Program, which provides an opportunity for defendants charged with non-violent crimes to get a GED, in lieu of incarceration.

Continued the Weighting Accountability Through Compliance Hearings (WATCH) Program which closely monitors defendants charged with domestic violence related offenses.

Successfully managed a transition of approximately 3,200 dispossession case filings per month from the State Court division of the Clerk's Office to a Magistrate Court division. This is due to a filing fee increase following the passage of HB1055.

**Probation Division:**

Implemented the Justware Case Management system to facilitate the supervision of cases and to provide for the monthly distribution of fines, fees, supervision fees and restitution.

Received Administrative Training for the New Dawn Justware Case Management System and facilitated the customization of the Case Management and Financial components of the new system.

Assisted in the integration of the Jail Management System (JMS) with the Justware Case Management System to facilitate the identification of offenders arrested for probation violation or subsequent offenses, resulting in a reduction in the amount of time an offender is held in jail awaiting a hearing or disposition.

**Marshal's Division:**

The Marshal's Division implemented a computerized eviction scheduling calendar for the office staff.

Acquired Justice Assistance Grant funds to assist with a documentation tracking system.

Conducted Community Education seminars targeting apartment owners, condominium associations and homeowners as it related to the eviction process.

**MAJOR GOALS 2012**

To maintain current service levels in all departments, taking into consideration the increase in filings of all matters, civil and criminal cases.

To complete the integration of the Police Department's Report System (RMS), the Court's Banner System and the Recorder's Court System with the Justware Case Management System to optimize functionality, efficiency and effectiveness.

To obtain broadband cards for the mobile computer terminals for sworn field personnel.

To increase filings of eviction writs and to maintain appropriate service level of Court ordered documents.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: STATE COURT**

DATE: 12/13/2011

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
<b><u>Clerk:</u></b>							
State Court Filings	79,160	71,077	41,349	48,000	-41.83%	48,000	16.09%
Magistrate Crt. Filings	70,561	62,162	34,848	22,347	-43.94%	22,347	-35.87%
<b><u>Marshall:</u></b>							
Civil Suits	19,237	18,246	18,446	9,442	1.10%	9,677	-47.54%
Dispossessory	42,461	26,855	24,804	10,910	-7.64%	10,910	-56.02%
Evictions Writs	14,669	13,109	13,013	12,968	-0.73%	13,616	4.63%
<b><u>Probation:</u></b>							
Probation cases	7,661	7,214	7,489	7,500	3.81%	7,500	0.15%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Judges	\$3,532,116	\$3,687,879	\$3,754,543	\$3,503,615	\$3,501,284	\$4,029,113	\$3,761,320	7.43%
Clerk	4,398,602	4,340,244	4,179,826	4,512,602	3,729,495	4,245,158	3,828,263	2.65%
DUI Court	0	311,955	328,318	277,495	263,554	346,799	340,607	29.24%
Probation	1,859,270	1,864,628	1,883,356	1,822,726	1,945,763	2,158,884	1,682,781	-13.52%
Marshall	2,195,911	2,255,784	2,218,977	2,163,224	2,703,837	2,996,731	2,458,777	-9.06%
	<b>\$11,985,899</b>	<b>\$12,460,490</b>	<b>\$12,365,020</b>	<b>\$12,279,662</b>	<b>\$12,143,933</b>	<b>\$13,776,685</b>	<b>\$12,071,748</b>	<b>-0.59%</b>
Percent Change	8.55%	3.96%	-0.77%	-0.69%	-1.11%	13.45%	-0.59%	
Actual Expenditures	\$11,681,826	\$12,026,620	\$12,203,258	\$12,094,357	\$12,129,629	(estimated)		



**BUDGET 2012  
 FUND: GENERAL  
 DEPARTMENT: STATE COURT**

**DATE: 12/13/2011**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	177	177	177	177	180	180	180	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$818,501 in salary savings was deducted from this budget. This is equivalent to 15 full-time positions.  
 The Budget includes \$50,000 for the County's continuing participation in Project Achieve (GED) program.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$10,909,406	\$10,777,651	\$10,908,466	\$10,610,375	\$11,070,068	\$11,921,874	\$10,616,583
Purchased / Contracted Services	898,631	889,732	825,094	884,852	848,615	1,140,742	964,242
Supplies	317,141	296,284	273,114	246,343	296,565	321,775	259,475
Capital Outlays	8,731	9,992	1,200	16,256	41,750	26,330	11,500
Interfund / Interdepartmental Charges	203,998	209,599	206,788	316,531	177,972	345,964	199,948
Other Costs	7,113	0	0	0	(291,037)	20,000	20,000
Other Financing	20,000	20,000	65,000	20,000	0	0	0
<b>TOTAL</b>	<b>\$12,365,020</b>	<b>\$12,203,258</b>	<b>\$12,279,662</b>	<b>\$12,094,357</b>	<b>\$12,143,933</b>	<b>\$13,776,685</b>	<b>\$12,071,748</b>

**PROGRAM DESCRIPTION**

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

**MAJOR ACCOMPLISHMENTS 2011**

- Utilization of Drug Court community outreach participants for enhanced cleaning and maintenance.
- Increased Drug Court participants/reduced jail costs.
- Reduced expenditures for printer materials by in-house printing, copying, folding, etc. through community service workers.
- Initiated AV equipment upgrade for courtrooms.
- Increased number of case dispositions.

**MAJOR GOALS 2012**

- To enhance and increase public access, trust and confidence in the court system.
- To continue increase the use of technology and electronic information in the Superior Court.
- To expand public outreach and education opportunities.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Civil & Domestic Case Filings	13,222	14,167	16,800	18,400	18.59%	19,688	7.00%
Felony Case Filings	6,761	7,332	6,500	7,000	-11.35%	7,500	7.14%
Civil & Domestic Case Dispositions	13,396	18,427	19,784	21,760	7.36%	24,000	10.29%
Felony Case Dispositions	6,327	6,076	6,972	7,500	14.75%	8062	7.49%



**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Employee Benefits	\$5,999,911	\$5,989,020	\$5,812,786	\$5,715,210	\$6,029,908	\$6,527,234	\$5,726,027
Purchased / Contracted Services	2,534,157	2,401,206	2,442,357	2,245,913	1,963,518	2,462,470	2,017,370
Supplies	233,173	194,414	183,830	199,845	126,707	141,535	122,797
Capital Outlays	8,367	46,409	51,440	55,036	19,500	14,550	10,550
Other Financing Uses	27,246	0		0	-468,180	0	0
Retirement Benefits Paid	34,000	32,000	32,000	26,000	38,000	26,000	26,000
<b>TOTAL</b>	<b>\$8,836,854</b>	<b>\$8,663,049</b>	<b>\$8,522,413</b>	<b>\$8,242,004</b>	<b>\$7,709,453</b>	<b>\$9,171,789</b>	<b>\$7,902,744</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 12/13/2011****PROGRAM DESCRIPTION**

The Tax Commissioner is the elected constitutional officer responsible for the collection of real, personal, and ad valorem taxes imposed by the State, County, and School System governments, and for the issuance of vehicle license tags and registration. The Tax Commissioner processes homestead and special exemptions; updates property, taxpayer and payment data to billing and records systems, compiles an annual tax digest for approval by the State Department Of Revenue (DOR); calculates and issues annual property tax statements; collects real, personal, public utility, mobile home, timber and heavy duty equipment taxes.

**MAJOR ACCOMPLISHMENTS 2011**

Successfully relocated south satellite office from Wesley Chapel Road to the Gallery at South DeKalb Mall.

Received digest approval by State Department of Revenue by meeting all new legislative guidelines created by Senate Bill 346 including cooperative initiative with Property Appraisal department to ensure assessment notices contained estimated tax bill information for all real estate parcel in the County.

Completed project startup and gap analysis for Legacy mainframe tax system upgrade project on schedule for go-live second quarter 2012.

**MAJOR GOALS 2012**

To implement the new property tax billing/collecting/accounting system (IAS World) second quarter 2012.

To replace DPS500 remittance processor pending funding by the Board of Commissioners.

To maintain collection rate and service level with reduced budget and staff.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Number of Property Tax Accounts Billed	253,746	254,558	254,442	254,225	-0.09%	254,150	-0.03%
Homestead Exemptions Processed	15,740	13,756	13,761	13,338	-3.07%	13,338	0.00%
Number of Motor Vehicle Registration Transactions	530,708	525,448	524,994	530,244	1.00%	535,546	1.00%
Delinquent Accounts Collected (\$)	\$38,724,030	\$36,558,080	\$42,726,737	\$38,000,000	-11.06%	\$43,000,000	13.16%

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 12/13/2011**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Tax Collection	\$1,289,443	\$1,344,359	\$1,275,215	\$1,289,136	\$1,119,797	\$1,228,233	\$1,384,512	23.64%
Motor Vehicle Tax	3,384,208	3,405,936	3,392,572	3,076,282	2,992,678	3,519,219	2,582,361	-13.71%
Motor Vehicle Temporary	61,898	64,858	59,793	59,279	57,329	59,208	56,908	-0.73%
Motor Vehicle Security	88,368	89,645	95,012	95,012	85,500	85,000	85,000	-0.58%
Delinquent Tax	1,062,844	1,086,790	1,131,064	1,073,243	1,436,968	1,502,736	1,009,850	-29.72%
Admin. & Accounting	1,202,581	1,208,904	1,200,915	1,176,942	1,164,308	1,329,033	1,212,344	4.13%
<b>Total</b>	<b>\$7,089,342</b>	<b>\$7,200,492</b>	<b>\$7,154,571</b>	<b>\$6,769,894</b>	<b>\$6,856,580</b>	<b>\$7,723,429</b>	<b>\$6,330,975</b>	<b>-7.67%</b>
Percent Change	5.61%	1.57%	-0.64%	-5.38%	1.28%	12.64%	-7.67%	
Actual Expenditures	\$7,034,258	\$7,138,118	\$7,081,888	\$6,914,398	\$6,699,157 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	107	107	107	107	107	107	107	0.00%
Part Time/Temporary	13	13	13	13	13	13	13	0.00%
<b>Total FT/PT</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>0.00%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$359,160 in salary savings have been deducted from this budget, this is equivalent to 10 full-time positions.

\$33,400 recommended for bank analysis and electronic check charges.

\$150,000 has been recommended to replace the Unisys DP500 computer equipment purchased in 1999.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 12/13/2011****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$5,748,731	\$5,629,618	\$5,427,945	\$5,520,947	\$5,640,410	\$6,091,501	\$5,000,330
Purchased / Contracted Services	1,254,246	1,238,647	1,233,396	1,208,576	1,093,843	1,313,999	1,068,798
Supplies	114,306	98,540	87,649	82,686	71,355	107,795	68,967
Capital Outlays	21,364	18,693	10,700	12,676	26,700	187,500	174,300
Interfund / Interdepartmental Charges	12,169	7,003	7,804	10,617	11,852	20,234	16,180
Other costs	3,755	842	2,400	2,757	2,400	2,400	2,400
<b>TOTAL</b>	<b>\$7,154,571</b>	<b>\$6,993,343</b>	<b>\$6,769,894</b>	<b>\$6,838,259</b>	<b>\$6,846,560</b>	<b>\$7,723,429</b>	<b>\$6,330,975</b>

## BUDGET 2012

FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 12/13/2011  
ADMINISTRATIVE GROUP

### PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

### MAJOR ACCOMPLISHMENTS 2011

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.

Emphasized providing excellent public safety services by the establishment of the Office of Public Safety.

Emphasized providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue departments.

Established the Board of Transparency and Accountability (BTA) and implemented Employees and Community feedback evenings with the CEO.

Implemented functional department teams to improve interdepartmental cooperation, communication and customer service.

### MAJOR GOALS 2012

To recommend a balanced budget for the operation of county government.

To continue to build confidence in DeKalb County Government.

To continue to provide the same level focus on economic development.

To continue to evaluate opportunities to utilize enterprise zones to restore and nurture economic vitality.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Chief Executive Officer	\$393,852	\$441,626	\$494,089	\$247,948	\$466,117	\$437,825	76.58%
CEO - Operations	868,363	824,579	813,469	480,345	561,536	611,709	27.35%
CEO - Staff	422,535	464,602	383,629	433,455	448,872	387,046	-10.71%
CEO-Transition Team	155,000	69,318	0	0	0	0	0.00%
CEO-Community Relations	0	8,214	0	0	0	0	0.00%
Public Information	203,789	140,359	107,273	354,923	591,578	181,844	-48.77%
Process Improvement	162,191	49,169	58,171	54,754	54,754	54,754	0.00%
CATV Support (STD-Un)	200,695	312,721	294,448	345,829	379,672	379,672	9.79%
Total	\$2,406,425	\$2,310,588	\$2,151,079	\$1,917,254	\$2,502,529	\$2,052,850	7.07%
Percent Change	8.99%	-3.98%	-6.90%	-10.87%	30.53%	7.07%	
Actual Expenditures	\$2,393,944	\$2,284,373	\$2,232,372	\$2,052,201	(estimated)		



**BUDGET 2012**

**FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED**  
**DEPARTMENT: CHIEF EXECUTIVE OFFICER**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	23	24	24	20	20	20	20	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET****2012 Recommended Personal Services Budget:**

\$79,964 has been deducted from this budget as salary savings; this is the equivalent of 2 full-time positions.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modification were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>	<b>Budget</b>
Personal Services and Benefits	\$2,118,022	\$1,992,384	\$1,811,560	\$1,983,064	\$1,847,261	\$1,848,541	\$1,797,413	
Purchased/Contracted Services	144,954	257,674	249,511	217,506	238,694	247,494	236,744	
Supplies	8,299	16,922	15,967	17,226	15,360	13,535	13,335	
Capital Outlays	1,829	8,023	0	1,723	0	0	0	
Interdepartmental/Interfund Charges	36,443	9,369	8,866	12,853	5,606	392,959	5,358	
Other Costs	1,041	0	65,175	0	(189,667)	0	0	
Depreciation & Amortization	0	0	0	0	0	0	0	
<b>TOTAL</b>	<b>\$2,310,588</b>	<b>\$2,284,373</b>	<b>\$2,151,079</b>	<b>\$2,232,372</b>	<b>\$1,917,254</b>	<b>\$2,502,529</b>	<b>\$2,052,850</b>	

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: COMMUNITY SERVICE BOARD****DATE: 12/13/2011  
ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The DeKalb Community Service Board was created by State law to provide mental health, developmental disabilities and addictive diseases treatment and habilitation services. A fourteen member board is appointed by the local governing authority. The Mission of the DeKalb Community Service Board is "to provide access to the right service, for the right person, at the right time." DeKalb Community Service Board envisions a community in which disabilities no longer limit potential.

DeKalb Community Service Board helps residents of DeKalb County suffering with mental illnesses and addictions reclaim their lives, and provides support to people with developmental disabilities enabling them to fully participate in the life they choose. DeKalb Community Services Board is funded by a combination of state grant-in-aid, fee revenues, and county funding. County funding is used for direct services provided at the Jail, DeKalb MR Services Center, DeKalb Enterprises Workshop, DeKalb Crisis Center and Mobile Response Team.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Developmental disabilities services are provided through a developmental evaluation clinic, a supported employment program, day habilitation and residential services. Addictive diseases services are offered at all outpatient clinics and intensive services are provided at the DeKalb Addiction clinic. A mobile response team partners a Psychiatric Nurse with DeKalb County Police to provide mobile psychiatric emergency services. Crisis intervention services include evaluation and crisis stabilization. Jail Services, Drug Court, and Risk Reduction Programs and provide addictive diseases services in collaboration with the DeKalb County Court system and Sheriff's Office.

This budget includes the county's contribution for the delivery of services to the citizens of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2011**

Staffed a Mobile Response Team with DeKalb County Police Officer and psychiatric nurse to provide services for psychiatric emergencies.  
Provided the only Psychiatric Emergency Services receiving center and Crisis Stabilization Services in DeKalb County.  
Continued to operate a Drug Court Program and Criminal Justice program at the DeKalb County Jail.  
Continued implementation of a Domestic Violence Prevention program in partnership with DeKalb County Courts.  
Continued Implementation of an Electronic Health Record to improve the efficiency and effectiveness of care.  
Provided day habilitation and residential services for developmentally disabled citizens of DeKalb County.  
Collaborated with the Veterans Administration to provide psychosocial rehabilitation and addictive diseases residential programs.  
Participated in the DeKalb Supportive Housing program grant for DeKalb citizens.

**MAJOR GOALS 2012**

To involve clients, their families, and the community in planning and public policy development.  
To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.  
To provide a safety net for individuals unable to access needed services elsewhere.  
To promote innovation and best practices in services.  
To define and evaluate performance, outcome, effectiveness, and costs of services.  
To improve the health status of clients.

**BUDGET 2012**

**FUND: GENERAL**

**DEPARTMENT: COMMUNITY SERVICE BOARD**

**DATE: 12/13/2011  
ADMINISTRATIVE GROUP**

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Clients	12,371	12,891	11,712	11,372	-2.90%	11,494	1.07%
<b>Clients Served by</b>							
Jail Services and DUI Program	818	834	934	934	0.00%	934	0.00%
DeKalb Co. Drug Court	52	79	120	129	7.50%	140	8.53%
Mobile Response Team	2,627	2,743	2,260	2,214	-2.04%	2,325	5.01%
Crisis Services	1,595	1,544	1,633	1,778	8.88%	1,675	-5.79%
Mental Health Outpatient	5,782	6,718	6,033	5,716	-5.25%	6,200	8.47%
Psychosocial Rehab	344	286	197	206	4.57%	293	42.23%
Addictive Diseases	920	851	533	557	4.50%	625	12.21%
Child & Adolescent Development Disability Day Services	944	819	585	148	-74.70%	250	68.92%
Veterans Services	530	527	555	523	-5.77%	538	2.87%
Residential	0	93	92	521	466.30%	650	24.76%
	114	169	215	225	4.65%	240	6.67%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Community Service Board	\$2,284,313	\$2,256,029	\$2,046,953	\$1,785,497	\$1,785,497	\$1,624,803	-9.00%
Total	\$2,284,313	\$2,256,029	\$2,046,953	\$1,785,497	\$1,785,497	\$1,624,803	-9.00%
Percent Change	0.00%	-1.24%	-9.27%	-12.77%	0.00%	-9.00%	-9.00%
Actual Expenditures	\$2,284,308	\$2,256,029	\$2,046,953	\$1,785,497 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2012 Budget for the Community Service Board of \$32,899,835 has multiple funding sources including \$3,234,549 in federal grant-in-aid funds, \$10,631,993 in state grant-in-aid funds, \$1,785,497 (requested) in county funds, and \$17,247,796 in fee revenues, prior year funds and interest.

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 12/13/2011  
ADMINISTRATIVE GROUP**INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****BUDGET REQUEST BY PROGRAM**

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Crisis Intervention	1,447,263	Salaries
Developmental Disabilities Services Center	315,209	Salaries, Contracts
Developmental Disabilities DeKalb Enterprises	23,025	Vehicle Operating Costs
Total	<u>\$1,785,497</u>	

**BUDGET RECOMMENDED BY PROGRAM**

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Crisis Intervention	1,286,569	Salaries
Developmental Disabilities Services Center	315,209	Salaries, Contracts
Developmental Disabilities DeKalb Enterprises	23,025	Vehicle Operating Costs
Total	<u>\$1,624,803</u>	

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Other Costs	\$2,256,029	\$2,256,029	\$2,046,953	\$2,046,953	\$1,785,497	\$1,785,497	\$1,624,803
TOTAL	\$2,256,029	\$2,284,308	\$2,046,953	\$2,046,953	\$1,785,497	\$1,785,497	\$1,624,803

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: ETHICS**

**ADMINISTRATIVE GROUP**  
**DATE: 12/13/2011**

**PROGRAM DESCRIPTION**

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

**MAJOR ACCOMPLISHMENTS 2011**

Conducted 4 regular meetings and investigated no formal complaints.  
 Added administrative support to complement its staff.

**MAJOR GOALS 2012**

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Formal Complaints							
Investigated	0	0	4	0	0.00%	0	100.00%
Advisory Opinions							
Rendered	0	0	3	0	0.00%	0	0.00%
Regular And Special Meetings Held	4	4	4	4	0.00%	4	0.00%

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: ETHICS**

**ADMINISTRATIVE GROUP**  
**DATE: 12/13/2011**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Ethics Board	\$2,000	\$1,000	\$988	\$1,000	\$8,215	\$9,200	\$5,000	-39.14%
Total	\$2,000	\$1,000	\$988	\$1,000	\$8,215	\$9,200	\$5,000	-39.14%
Percent Change	0.00%	-50.00%	-1.20%	1.21%	721.50%	11.99%	11.99%	-39.14%
Actual Expenditures	\$3	\$66	\$255	\$814	\$300	estimated		

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The 2012 Recommended Budget includes funding for administrative services, court reporter, investigative services, supplies, and mileage.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	\$988	\$255	\$1,000	\$814	\$9,020	\$9,200	\$5,000
TOTAL	\$988	\$255	\$1,000	\$814	\$9,020	\$9,200	\$5,000

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: FAMILY AND CHILDREN'S SERVICES**

**DATE : 12/13/2011**  
**ADMINISTRATIVE GROUP**

**PROGRAM DESCRIPTION**

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff. The Office of Child Protection includes the following services: Child Protective Services; Diversion; Foster Care; Adoptions; Services to unmarried parents; Institutional Care; Custody investigations; Supervision of children in after-care; Service to unaccompanied refugee minors; Emancipation services for children leaving foster care; Development of resources for children; Maintenance of independent living homes for children 16 years old and older. General Assistance provides financial support services to families to prevent homelessness by providing help with rent and utilities. The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate. This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Selected to be the pilot for the State to introduce the Georgia Re-engineering Our Work (GROW) process. The TANF Work Participation Rate exceeded the State required 70% participation rate. The TANF, Family Medicaid, and ABD Medicaid programs all exceeded the application Standard of Promptness requirement of 96%. CPS caseloads were held to an average of 12 cases per worker for both Foster Care and CPS.

**MAJOR GOALS 2012**

- To implement the GROW process in the ABD and TANF/ES/CC Sections.
- To prevent the invalid denial of Food Stamp applications.
- To improve the Standard of Promptness for applications and reviews in all program areas.
- To maintain 90% monthly contact with parents.
- To reduce the number of children in care by 10% with a concentrated focus on re-entry.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
General Welfare Cases	2,552	2,896	7,524	7,486	-0.51%	7,673	2.50%
Child Welfare Cases	9,820	8,786	8,373	8,275	-1.17%	8,523	3.00%
Medicaid, TANF							
Food Stamps	121,711	153,247	161,942	166,892	3.06%	171,899	3.00%

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: FAMILY AND CHILDREN'S SERVICES**

**DATE : 12/13/2011**  
**ADMINISTRATIVE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
General Assistance	\$335,000	\$335,000	\$335,000	\$304,000	\$288,000	\$262,284	\$236,056	-18.04%
Child Welfare Program	528,000	528,000	528,000	406,000	385,700	351,334	316,201	-18.02%
Administration Services	1,042,000	1,042,000	1,042,000	934,000	748,159	808,241	727,417	-2.77%
<b>Total</b>	<b>\$1,905,000</b>	<b>\$1,905,000</b>	<b>\$1,905,000</b>	<b>\$1,644,000</b>	<b>\$1,421,859</b>	<b>\$1,421,859</b>	<b>\$1,279,674</b>	<b>-10.00%</b>
Percent Change	-1.00%	0.00%	0.00%	-13.70%	-13.51%	0.00%	-10.00%	
Actual Expenditures	\$1,905,000	\$1,904,997	\$1,905,000	\$1,644,000	\$1,421,859	(estimated)		

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Due to budgetary constraints, County funding has been reduced from the level of previous years.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased / Contracted Services	\$1,905,000	\$1,905,000	\$1,644,000	\$1,644,000	\$1,421,859	\$1,421,859	\$1,279,674
<b>TOTAL</b>	<b>\$1,905,000</b>	<b>\$1,905,000</b>	<b>\$1,644,000</b>	<b>\$1,644,000</b>	<b>\$1,421,859</b>	<b>\$1,421,859</b>	<b>\$1,279,674</b>



**BUDGET 2012**

FUND: HOSPITAL

DEPARTMENT: HOSPITAL

DATE: 12/13/2011  
ADMINISTRATIVE GROUP**PROGRAM DESCRIPTION**

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Actual 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Adopted Mill Rate	0.84	0.096	0.96	0.96	0.00%	0.96	0.00%
DeKalb % Deficit Share	27.12%	25.29%	25.29%	25.29%	0.00%	25.29%	0.00%

  

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
<b>Fulton-DeKalb Hospital Authority (Grady)</b>								
Current Year Operations	\$19,466,335	\$9,341,335	\$14,467,767	\$14,239,014	\$10,838,343	\$10,838,343	\$9,838,343	-9.23%
Children's Health Care - Hughes Spalding	0	125,000	125,000	125,000	125,000	125,000	125,000	0.00%
Grady DeKalb General Support	20,000	20,000	37,985	37,985	37,985	37,985	37,985	0.00%
Debt Service	6,431,138	6,993,964	7,602,415	7,704,741	7,704,741	7,720,812	7,720,812	0.21%
Sub-Total	\$25,917,473	\$16,480,299	\$22,233,167	\$22,106,740	\$18,706,069	\$18,722,140	\$17,722,140	-5.26%
<b>DeKalb Grady Clinic</b>								
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
<b>Other</b>								
Emergency Medical Service To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Recoup payment from Budgetary Reserve	0	5,000,000	0	0	0	0	0	100.00%
Total	\$27,298,237	\$22,861,063	\$23,613,931	\$23,487,504	\$20,086,833	\$20,102,904	\$19,102,904	-4.90%
Percent Change Actual Expenditures	-0.17%	-16.25%	3.29%	-0.54%	-14.48%	0.08%	-4.97%	
	\$21,958,342	\$22,836,063	\$23,570,952	\$23,470,100	\$20,000,000 (estimated)			

**BUDGET 2012****FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 12/13/2011  
ADMINISTRATIVE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

The 2012 recommended budget for hospital operations totaling \$19,102,904 includes \$11,257,092 for operations, \$125,000 for Children's Healthcare at Hughes Spalding and \$7,720,812 for Debt Service.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764
Other Costs	23,502,167	23,464,188	23,375,740	23,363,336	19,975,069	19,991,140	18,991,140
<b>TOTAL</b>	<b>\$23,613,931</b>	<b>\$23,570,952</b>	<b>\$23,487,504</b>	<b>\$23,470,100</b>	<b>\$20,086,833</b>	<b>\$20,102,904</b>	<b>\$19,102,904</b>

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: HOTEL / MOTEL FUND****DATE: 12/15/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, and approved again for 1988 through 2009 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

This fund is assigned to the Finance Group under the direction of the Chief Financial Officer.

**MAJOR GOALS 2012**

To position DeKalb County as the affordable and accessible destination for vacations, group tours or meetings in the Atlanta area.

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

<b>KEY INDICATORS</b>	<b>Actual 2007</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Gross Room Rentals	\$149,199,960	\$133,753,134	\$153,814,394	\$100,500,600	\$101,000,000	0.50%	\$102,000,000	0.99%
Total Tax Collected	\$7,273,422	\$6,487,027	\$7,459,998	\$4,266,646	\$4,500,000	5.47%	\$4,800,000	6.67%

<b>REVENUE SUMMARY</b>	<b>Actual 2007</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Hotel/Motel Tax	\$2,679,939	\$2,641,019	\$1,416,595	\$1,501,198	\$1,474,573	-1.77%	\$2,000,000	35.63%
Fund Balance	346,434	267,521	251,232	136,012	279,958	105.83%	103,542	-63.02%
Total	\$3,026,373	\$2,908,540	\$1,667,827	\$1,637,210	\$1,754,531	7.17%	\$2,103,542	19.89%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
DeKalb Convention & Visitors Bureau (DCVB)	\$2,800,000	\$2,800,000	\$2,274,000	\$1,450,000	\$1,200,000	\$2,000,000	\$2,000,000	66.67%
Reserve for Appropriation	346,434	267,521	251,232	136,012	279,957	103,542	103,542	-63.02%
Total	\$3,146,434	\$3,067,521	\$2,525,232	\$1,586,012	\$1,479,957	\$2,103,542	\$2,103,542	42.14%
Percent Change	20.75%	-2.51%	-17.68%	-37.19%	-6.69%	42.14%	42.14%	
Actual Expenditures	\$2,758,852	\$2,657,308	\$1,531,815	\$1,357,253	\$1,626,565	(estimated)		

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: HOTEL / MOTEL FUND****DATE: 12/15/2011****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

Pending continuation of the hotel/motel tax through 2012 by the Board of Commissioners as of December 6, 2011.

This Resolution requests that the Georgia General Assembly authorize DeKalb County to levy an excise tax at a rate not to exceed eight (8) percent of the charge for furnishing for value to the public of any room or rooms, lodging, or accommodations. The current excise tax is five (5) percent, with two (2) percent appropriated for the promotion of tourism, conventions and trade show by contract with the DeKalb Convention and Visitors Bureau.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Other Costs	\$2,525,232	\$1,531,815	\$1,586,012	\$1,357,253	\$1,479,957	\$2,103,542	\$2,103,542

## **BUDGET 2012**

**FUND: GENERAL**

**DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

### **PROGRAM DESCRIPTION**

The Human Resources and Merit System Department (HR) is one of the major support agencies for the County. HR is responsible for working with County departments and agencies to facilitate achievement of the County's overall strategic goals and business strategies by providing a diverse, professional and motivated workforce through continuous training and development, implementing best practice solutions, and consistent and fair administration of HR policies and procedures. HR's functional areas are:

The Director's Office provides leadership and strategic focus and ensures that HR staff has the necessary skill-sets and resources to serve as business partner to County departments.

The Generalists Support Division, developed in 2011, transitioned staff from a specialist to generalist/consultant model, serving as a "one-stop shop" for staffing, onboarding, classification and compensation, employee retention, succession planning, etc.

The HRIS Division is responsible for maintaining and managing HR databases i.e., PeopleSoft, Kronos, OHM, and NEOGOV. This includes planning, designing, delivering and coordinating all changes impacting employee data, generating HR reports, entering, analyzing, and validating personnel data; administering leave plans, i.e., FMLA, donation of leave, annual leave, etc.; and maintains the official personnel records of county employees.

The Organization and Employee Development Division is responsible for comprehensive employee development to be manifested in capable and productive employees delivering quality services to internal and external customers. The division is responsible for performance management, employee development, computer and soft skills training, leadership, management and supervisory development, team building, customer service enhancements, New Employee Orientation, and E-Learning.

The Policy and Strategic Planning Division is a newly created functional area responsible for reviewing existing policies for their effectiveness; developing and recommending best practice solutions and modifications due to legal changes; coordinating HR Policy Council which provides feedback on the effectiveness of HR policies and services; and ensures fair and consistent application of policies, procedures, and practices.

The Employee Relations Division is responsible for promoting a more harmonious work environment by providing training for both management and employees on the proper administration of progressive discipline; ensuring discipline is fairly and equitably administered; implementing training initiatives that promote understanding of County policies to reduce grievances and disciplinary actions; overseeing the hearing officer and Merit System Council processes; and interfacing with EEOC and the Department of Labor as necessary.

This department is assigned to the Administrative Group, under direction of the Executive Assistant/Chief Operating Officer.

### **MAJOR ACCOMPLISHMENTS 2011**

Modified the County's annual and sick leave policies to reduce future liability for leave balances and payouts.

Developed a strategic plan that guides and engages HR employees in understanding their role in the department and how it contributes to the County's overall mission and goals

Implemented NEOGOV Insight Enterprise to automate and streamline the recruitment process.

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/13/2011  
ADMINISTRATIVE GROUP**MAJOR GOALS 2012**

To establish DeKalb County Government as a competitive employer of a diversified workforce by offering competitive salaries/benefits and comprehensive employee development.

To ensure consistent, fair, and equitable implementation of policies and facilitate the ability of County departments to achieve operational goals.

To increase effectiveness of HR processes through technology.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Projected 2011</b>	<b>% change</b>	<b>Estimated 2012</b>	<b>% change</b>
Applications Received	20,676	18,981	24,595	11,532	-44.23%	15,000	30.07%
Employment Registers	327	302	313	200	-38.84%	300	50.00%
Classifications	860	859	857	857	-0.35%	850	-0.82%
Employee Assistance Cases	1,832	1,859	1,887	1,900	3.71%	2,000	5.26%
Classes Scheduled	290	269	365	320	10.34%	300	-6.25%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Human Resources	\$3,282,107	\$3,588,767	\$3,266,882	\$3,152,134	\$2,156,995	\$2,721,091	\$2,599,141	20.50%
Employee Health Clinic	311,761	324,784	340,092	272,890	275,191	853,878	395,358	43.67%
Training & Development	325,028	370,963	432,907	211,554	209,449	329,469	218,070	4.12%
Total	\$3,918,896	\$4,284,514	\$4,039,881	\$3,636,578	\$2,641,635	\$3,904,438	\$3,212,569	21.61%
Percent Change	-17.38%	9.33%	-5.71%	-9.98%	-27.36%	47.80%	21.61%	
Actual Expenditures	\$2,794,385	\$3,600,262	\$2,996,979	\$3,073,705	\$2,495,000 (estimated)			

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/13/2011

ADMINISTRATIVE GROUP

AUTHORIZED POSITIONS	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommended 2012	Increase 2012/2011
Full Time	38	38	38	29	29	28	28	-3.45%
Time Limited	1	0	0	0	0	0	0	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

\$410,520 was requested and recommended for Police and Fire Promotional Testing.

\$450,000 was requested to outsource Pre-Employment Physicals and Drug and Alcohol Testing. This has been recommended in the General Fund Non-departmental Budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,565,358	\$2,078,568	\$2,180,541	\$1,881,229	\$2,096,844	\$2,141,355	\$2,027,991
Purchased/Contracted Services	1,207,604	679,097	1,191,814	935,000	817,745	1,690,204	1,117,904
Supplies	63,814	38,723	80,412	78,200	63,750	66,060	65,060
Capital Outlays	199,200	197,692	180,000	176,301	11,800	0	0
Other Costs	0	0	0	0	(350,089)	0	0
Interfund/ Interdepartmental Charges	3,905	2,900	3,811	2,975	1,585	6,818	1,614
<b>TOTAL</b>	<b>\$4,039,881</b>	<b>\$2,996,980</b>	<b>\$3,636,578</b>	<b>\$3,073,705</b>	<b>\$2,641,635</b>	<b>\$3,904,437</b>	<b>\$3,212,569</b>

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: INFORMATION SYSTEMS**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

**PROGRAM DESCRIPTION**

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. The department has a robust and secure technology infrastructure. A comprehensive suite of software applications are maintained and supported including PeopleSoft, Hansen, and the Oracle E-Business Suite. Information technology support and services are provided to the critical facets of County services including Police, Judicial, Fire & Rescue, and Watershed Management. The Department maintains a complex network of voice and data networks over a fiber backbone covering the entire County. This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

**MAJOR ACCOMPLISHMENTS 2011**

- Completed the AIX Refresh program.
- Implemented the NeoGov system for Human Resources.
- Implemented the Palo Alto firewall system.
- Implemented the Sanitation Truck Routing system.
- Continued the development of the Integrated Justice Information system.

**MAJOR GOALS 2012**

- To implement the OASIS upgrade to lasWorld.
- To implement the Recorders Court Case Management System.
- To implement Voice Over Internet Protocol (VoIP).

<b>KEY INDICATORS</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
311 Calls/Service Requests	372,547	308,572	341,548	10.69%	378,059	10.69%
Telecom System & Program						
Requests Received	3,474	3,779	4,072	7.75%	4,372	7.37%
Infrastructure System & Program						
Requests Received	6,877	6,665	6,300	-5.48%	6,614	4.98%
Application System & Program						
Requests Received	5,262	4,500	4,683	4.07%	4,815	2.82%



**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: INFORMATION SYSTEMS**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$18,156,054	\$18,693,163	\$20,333,707	\$15,931,776	\$15,891,885	\$18,245,035	\$15,030,170	-5.42%
Communications	0	2,338,424	2,527,125	1,943,036	1,987,800	6,801,175	3,422,169	72.16%
	\$18,156,054	\$21,031,587	\$22,860,832	\$17,874,812	\$17,879,685	\$25,046,210	\$18,452,339	3.20%
Percent Change	33.90%	15.84%	8.70%	-21.81%	0.03%	40.08%	3.20%	
Actual Expenditures	\$17,893,146	\$20,371,879	\$22,344,265	\$17,368,986	\$17,940,889	(estimated)		

  

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	112	120	131	111	108	108	108	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$1,248,934 has been deducted as salary savings; this is the equivalent of 19 full-time positions.

The department's request included \$400,000 in consulting costs for an upgrade of the Oracle FMIS system. This funding is recommended.

The department's request included \$400,000 in consulting costs for an upgrade of the PeopleSoft HR system. This funding is recommended.

The department's request included \$450,000 in consulting costs for an upgrade of the Hansen system. This funding is not recommended.

The department's request included \$222,500 for additional servers. This funding is not recommended.

The department's request included \$1,676,796 for network infrastructure upgrades. This funding is not recommended.

**BUDGET 2012  
 FUND: GENERAL  
 DEPARTMENT: INFORMATION SYSTEMS**

**DATE: 12/13/2011  
 ADMINISTRATIVE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$7,875,462	\$7,494,762	\$7,463,639	\$7,545,329	\$7,805,617	\$8,210,364	\$6,591,579
Purchased / Contracted Services	11,499,572	11,476,182	7,852,512	7,713,344	9,702,284	15,227,198	10,495,232
Supplies	281,530	286,708	207,648	166,890	150,126	206,223	206,223
Capital Outlays	1,175,074	1,080,551	325,000	35,392	1,198,430	1,342,500	1,120,000
Interfund / Interdepartmental Charges	29,194	24,476	26,013	21,114	19,675	59,925	39,305
Other Costs	0	(18,413)	0	(113,082)	(996,447)	0	0
Other Financing Uses	2,000,000	2,000,000	2,000,000	2,000,000	0	0	0
<b>TOTAL</b>	<b>\$22,860,832</b>	<b>\$22,344,265</b>	<b>\$17,874,812</b>	<b>\$17,368,986</b>	<b>\$17,879,685</b>	<b>\$25,046,210</b>	<b>\$18,452,339</b>

**BUDGET 2012****FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/13/2011****PROGRAM DESCRIPTION**

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

<b>REVENUE SUMMARY</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Estimated</b>	<b>% change</b>	<b>2012 Projected</b>	<b>% change</b>
Interest	\$84,204	\$38,280	\$10,518	\$10,000	\$43,382	333.82%	\$10,000	0.00%
PEG Fund Contribution	105,967	100,629	78,756	102,336	111,618	9.07%	145,000	29.91%
Fund Balance Forward	1,482,770	1,638,476	1,590,482	1,545,393	1,843,814	19.31%	1,730,099	-6.17%
<b>Total Revenue</b>	<b>\$1,672,941</b>	<b>\$1,777,385</b>	<b>\$1,679,756</b>	<b>\$1,657,729</b>	<b>\$1,998,814</b>	<b>20.58%</b>	<b>\$1,885,099</b>	<b>-5.69%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
PEG Fund	\$1,575,700	\$1,725,652	\$1,746,850	\$1,657,729	\$1,998,814	\$1,195,641	\$1,885,099	-5.69%
<b>Total</b>	<b>\$1,575,700</b>	<b>\$1,725,652</b>	<b>\$1,746,850</b>	<b>\$1,657,729</b>	<b>\$1,998,814</b>	<b>\$1,195,641</b>	<b>\$1,885,099</b>	<b>-5.69%</b>
Percent Change	1.50%	9.52%	1.23%	-5.10%	20.58%	-40.18%	-5.69%	
Actual Expenditures	\$83,603	\$263,641	\$200,488	\$233,183	\$228,081	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full-time	1	1	1	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

There are no significant changes in this budget from the previous year.

**BUDGET 2012****FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/13/2011****INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****Funding sources for the 2012 Budget are:**

Per subscriber fees from Cable Franchisee	\$145,000
Interest	10,000
Fund balance forward	1,730,099
<b>Total</b>	<b>\$1,885,099</b>

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested by this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2011 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$41,228	\$42,150	\$42,849	\$37,594	\$45,043	\$0	\$35,183
Purchased/Contracted Services	110,000	116,036	188,196	105,149	1,274,925	1,181,641	1,181,641
Supplies	14,128	766	14,000	3,855	14,129	14,000	14,000
Capital Outlays	125,296	41,537	101,047	86,584	205,063	0	0
Reserve for Appropriation	1,456,198	0	1,311,637	0	459,654	0	654,275
<b>TOTAL</b>	<b>\$1,746,850</b>	<b>\$200,488</b>	<b>\$1,657,729</b>	<b>\$233,182</b>	<b>\$1,998,814</b>	<b>\$1,195,641</b>	<b>\$1,885,099</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 12/13/2011****ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, and exempt, and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. The department annually processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

This department is assigned to the Administrative Group, under the direction of the Chief Operating Officer.

**MAJOR ACCOMPLISHMENTS 2011**

All properties were reviewed and appropriate changes were made to produce an acceptable tax digest of \$56.8 billion in fair market value.

The assessment notice was revamped to incorporate a tax estimate reflecting the impact of exemptions.

Addressed a high volume of 2010 appeals (more than 10,000).

Tax digest valuations were released to the Tax Commissioner before the Georgia Code mandated deadline, even when faced with expanded return and appeal periods.

**MAJOR GOALS 2012**

To compile and submit the digest on or before August 1, 2012.

To continue work on all outstanding property tax appeals.

To commence the project of creating a digital database to include building sketches, building images, and related documents for each real property parcel.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2010</b>	<b>% change</b>	<b>Projected 2011</b>	<b>% change</b>
Taxable real estate parcels	229,686	230,621	230,534	230,530	0.00%	230,600	0.03%
Exempt real estate parcels	5,016	5,034	5,306	5,324	0.34%	5,400	1.43%
Public utility parcels	280	279	279	278	-0.36%	278	0.00%
Building permits processed	4,500	2,500	1,300	200	-84.62%	200	0.00%
Assessment notices mailed	29,856	103,927	46,076	227,371	393.47%	228,000	0.28%

**BUDGET 2012**

**FUND: GENERAL**

**DEPARTMENT: PROPERTY APPRAISAL**

**DATE: 12/13/2011  
ADMINISTRATIVE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Property Appraisal	\$5,247,210	\$5,091,258	\$4,830,321	\$4,199,326	\$4,039,665	\$4,955,691	\$4,295,644	6.34%
Total	\$5,247,210	\$5,091,258	\$4,830,321	\$4,199,326	\$4,039,665	\$4,955,691	\$4,295,644	6.34%
Percent Change	4.49%	-2.97%	-5.13%	-13.06%	-3.80%	22.68%	6.34%	
Actual Expenditures	\$4,523,086	\$4,499,930	\$4,330,009	\$3,883,022	\$4,112,840	(estimated)		

  

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	76	76	76	66	66	66	66	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$130,687 has been deducted as salary savings; this is the equivalent of 3 full-time positions.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Fund property discovery services contract.

**Recommended.**

<b>Requested</b>	<b>Recommended</b>
\$50,000	\$50,000

2. Fund relocation expenses.

**Recommended.**

30,000	0
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3. Fund the purchase of new furniture for new location.

**Not Recommended.**

250,000	0
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Total Program Modifications

\$330,000	\$50,000
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**BUDGET 2012****FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 12/13/2011  
ADMINISTRATIVE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>
Personal Services and Benefits	\$4,416,898	\$3,977,157	\$3,865,814	\$3,592,209	\$3,666,786	\$4,121,011	\$3,791,759
Purchased/Contracted Services	298,029	243,012	294,338	254,559	427,451	530,865	464,985
Supplies	59,682	55,460	38,074	36,031	37,850	302,415	37,500
Capital	57,957	54,379	1,100	223	14,252	1,400	1,400
Other Costs	(2,245)	0	0	0	(106,674)	0	0
TOTAL	\$4,830,321	\$4,330,009	\$4,199,326	\$3,883,022	\$4,039,665	\$4,955,691	\$4,295,644

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: PUBLIC HEALTH**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

**PROGRAM DESCRIPTION**

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major divisions: the Office of the Director, Community Health and Prevention Services, and Administration. The Office of the Director oversees administrative, programmatic, clinical, and prevention services of the Board of Health. This division includes Emergency Preparedness, Marketing and Business Development, and Environmental Health. The Community Health and Prevention Services Division works to improve the health and well being of the people who live, work, and play in DeKalb County. The division provides primary prevention services and primary care services at five community health centers. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board. The Administration Division includes Finance, Human Resources, Internal Services, Information Technology, and Vital Records.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

**MAJOR ACCOMPLISHMENTS 2011**

The Board of Health WIC Program served more than 27,643 participants per month.  
Improved the surveillance/auditing of immunization status of students in DeKalb school systems.  
Remained proactive in the area of health education for food safety, West Nile virus, swimming pool water quality and safety, indoor air quality, and on-site septic systems.  
Administered the Behavioral Risk Factor Surveillance Survey and Youth Risk Behavior Survey.  
Provided care for approximately 697 patients with HIV in the Ryan White Early Care Clinic.  
Maintained the Live Healthy DeKalb Coalition to focus in prevention of diabetes, obesity, and hospitalizations due to asthma and tobacco use.  
Provided over 46,000 vaccines to citizens in DeKalb County.

**MAJOR GOALS 2012**

To maintain the WIC participation and increase physical activity and improve nutrition among DeKalb County residents.  
To sustain and enhance prevention and healthcare services to decrease morbidity and mortality from infectious diseases and contribute to the wellness of those who live, work, and play in DeKalb County.



**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: PUBLIC HEALTH**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Patient Encounters	194,178	189,809	205,524	232,130	12.95%	240,827	3.75%
Clinic Dental Visits	2,798	2,632	4,980	6,174	23.98%	5,948	-3.66%
STD/HIV Services Patients Served	10,285	11,513	5,623	6,500	15.60%	6,062	-6.74%
Immunization - Patients Served	43,088	42,339	49,831	46,238	-7.21%	48,035	3.89%
WIC - Average Monthly Caseload	24,003	24,864	29,774	25,511	-14.32%	27,643	8.36%
Family Planning Patients Served	4,244	4,172	1,386	2,516	81.53%	2,104	-16.38%
Food Service Program	27,884	32,158	32,600	33,125	1.61%	33,600	1.43%
On-site Sewage Disposal	8,148	7,700	7,600	7,557	-0.57%	7,500	-0.75%
Rodent Control Baiting	4,285	5,266	5,200	5,177	-0.44%	5,100	-1.49%
Swimming Pool Activities	7,764	10,367	10,200	10,333	1.30%	10,300	-0.32%
Radon Testing	1,568	1,764	1,700	1,692	-0.47%	1,700	0.47%
West Nile Virus, Number of Contacts	17,978	12,006	12,000	16,030	33.58%	16,000	-0.19%
Body Crafting	192	264	280	240	-14.29%	230	-4.17%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
County Positions	\$115,031	\$89,024	\$91,652	\$22,025	\$0	\$0	\$0	0.00%
County Contribution	5,145,832	5,121,832	5,072,278	4,815,892	4,481,289	4,077,973	4,077,973	-9.00%
Total	\$5,260,863	\$5,210,856	\$5,163,930	\$4,837,917	\$4,481,289	\$4,077,973	\$4,077,973	-9.00%
Percent Change	-1.33%	-0.95%	-0.90%	-6.31%	-7.37%	-9.00%	-9.00%	
Actual Expenditures	\$5,223,021	\$5,208,746	\$5,113,716	\$4,837,369	\$4,481,289 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
County: Full Time	3	3	3	2	0	0	0	0.00%

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: PUBLIC HEALTH**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The Board of Health's 2012 Budget of \$35,573,684 has multiple funding sources including \$5,012,550 in federal grant-in-aid funds, \$10,740,416 in state grant-in-aid funds, \$4,481,289 (requested) in county funds, and \$16,339,429 in fee revenues, prior year funds, and interest.

**BUDGET REQUEST ALLOCATION BY PROGRAM**

Program	Amount Requested	County Funding Used For
Clinical & Prevention Services	\$2,016,580	45% Salaries
Environmental Health Services	1,165,135	26% Inspections of Food Establishments
Occupational Health Services	403,316	9% Drug Testing for DeKalb County Police and Fire Services
Dental Health Services	582,568	13% Information Technology
Facility and Building Cost	313,690	7% Custodial, Security, Utility Costs for county-owned Health Centers
<b>Total</b>	<b>\$4,481,289</b>	<b>100%</b>

**BUDGET RECOMMENDED ALLOCATION BY PROGRAM**

Program	Amount Requested	County Funding Used For
Clinical & Prevention Services	\$2,016,580	49% Salaries
Environmental Health Services	1,165,135	29% Inspections of Food Establishments
Occupational Health Services *	0	0% Drug Testing for DeKalb County Police and Fire Services
Dental Health Services	582,568	14% Information Technology
Facility and Building Cost	313,690	8% Custodial, Security, Utility Costs for county-owned Health Centers
<b>Total</b>	<b>\$4,077,973</b>	<b>100%</b>

\* Effective 2012, the Drug Testing for DeKalb County Police and Fire Services will be outsourced.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Budget Requested	2012 Budget Recommended
Personal Services and Benefits	\$91,652	\$41,442	\$22,025	\$21,477	\$0	\$0	\$0
Capital Outlays	5,072,278	5,072,274	4,815,892	4,815,892	4,481,289	4,481,289	4,077,973
Other Costs	\$5,163,930	\$5,113,716	\$4,837,917	\$4,837,369	\$4,481,289	\$4,481,289	\$4,077,973
<b>TOTAL</b>							

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: PURCHASING AND CONTRACTING****DATE: 12/13/2011  
ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, and vendor search and analysis for all County government agencies. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2011**

Received "Achievement In Excellence in Procurement" award for the sixth consecutive year.  
 Revised the County Purchasing Manual.  
 Implemented Pre-Solicitation Meeting with user departments.

**MAJOR GOALS 2012**

Promote on-line request for quotations and increase functionality of the Purchasing and Contracting web page.  
 Improve the contract execution process through procurement planning, implementation and the use of alternative procurement methods.  
 Provide internal training and development of departmental staff and revision of objective performance measures.

<b>PROGRAM DATA</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
No. of Purchase Requisitions processed	7,505	10,120	11,132	12,245	10.00%	13,470	10.00%
No. Requests for Proposals issued	25	72	79	90	13.92%	99	10.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$1,376,027	\$1,373,058	\$1,188,951	\$1,073,749	\$684,155	\$1,128,482	\$855,026	24.98%
Central Services	382,121	394,256	403,451	400,282	268,533	350,753	232,223	-13.52%
Contracts	1,026,764	1,084,007	1,081,229	781,761	680,096	1,256,338	773,750	13.77%
Contract Compliance	458,737	490,798	558,498	448,128	342,635	1,348,762	360,584	5.24%
Purchasing Procurement	939,489	1,025,325	1,026,053	854,339	812,484	920,990	844,734	3.97%
<b>Total</b>	<b>\$4,183,138</b>	<b>\$4,367,444</b>	<b>\$4,258,183</b>	<b>\$3,558,259</b>	<b>\$2,787,903</b>	<b>\$5,005,325</b>	<b>\$3,066,317</b>	<b>9.99%</b>
Percent Change	10.27%	4.41%	-2.50%	-16.44%	-21.65%	79.54%	9.99%	
Actual Expenditures	\$3,997,744	\$3,845,753	\$3,925,692	\$3,343,980	\$2,846,063 (estimated)			

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 12/13/2011  
ADMINISTRATIVE GROUP

AUTHORIZED POSITIONS	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommended 2012	Increase 2012/2011
Full Time	55	55	61	54	54	54	54	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET****2012 Recommended Personal Services Budget:**

\$401,666 in salary savings has been deducted from this budget; this is the equivalent of 6 full-time positions.

This department has 3 positions (1 Contract Administrator and 2 Contract Assistants) which are funded by the 2006 Parks Bonds. These positions are funded by periodic interfund journal entries. The positions are time-limited through December 31, 2011. There is no funding recommended for these positions in this budget.

This department has 6 positions (3 Contract Administrators and 3 Contract Compliance Officers) which are funded by a grant through the American Recovery and Reinvestment Act of 2009. These positions are funded by periodic interfund journal entries. The positions are time-limited through December 31, 2011. There is no funding recommended for these positions in this budget.

The department's request included \$800,000 for an LSBE disparity study in Purchased/Contracted Services. This amount is not in the recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Budget Requested	2012 Budget Recommended
Personal Services and Benefits	\$3,393,585	\$3,167,403	\$3,105,574	\$2,935,526	\$2,719,595	\$3,766,342	\$2,782,993
Purchased/Contracted Services	493,612	380,731	264,126	219,984	245,565	1,111,860	203,040
Supplies	289,667	321,410	166,600	138,598	80,825	96,750	72,950
Capital Outlays	42,732	47,627	0	33,646	10,000	15,000	0
Interfund/Interdepartmental Charges	15,437	8,521	21,959	16,226	9,901	15,373	7,334
Other Costs	23,150	0	0	0	-277,983	0	0
TOTAL	\$4,258,183	\$3,925,692	\$3,558,259	\$3,343,980	\$2,787,903	\$5,005,325	\$3,066,317

**PROGRAM DESCRIPTION**

The DeKalb County Board of Registration and Elections provides voter registration and election services to the residents of DeKalb County. The responsibilities of the Registration Division are: to register all eligible voters; to record voter's name change/address, to remove voters for various reasons, to digitize each voter's signature from new registration applications or name change; to secure polling locations that are handicap accessible; to consolidate, alter and divide precincts as required by the Georgia Election Code; to maintain and to update all district lines in accordance with applicable legislation; to train staff in the use of DRE and Optical Scan equipment and to operate the absentee poll advance voting locations.

The responsibilities of the Elections Division are: to qualify Nonpartisan Candidates; to process and maintain Campaign Contribution Disclosure Reports and Financial Disclosure Statements; to service and maintain voting units; to ensure all new legislation is implemented for standard operating procedures; to train temporary staff to assist in day-to-day and election day events; to develop the digital ballot images for Touch Screen Voting System using the Global Election Management System (GEMs); to calculate and order optical scan Absentee, Provisional and Challenged ballots; to recruit staff and train poll officials, warehouse and equipment delivery personnel; to deliver election supplies and equipment; to exercise operational control over precincts on election day; and to perform ballot tabulation on election night.

This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Processed new voter registration applications, which included the digitization of signature, name/address changes, deletion and no contact confirmations. Processed over 32,000 voter registration application, 17,938 new registrations; 11,171 name/address changes; 12,473 deletions; 9,508 transfers to other counties and identified 9,854 duplicates voters already registered in other counties as of July 2011. Mailed over 19,000 NOCOGE2 (No Contact through two General Elections) confirmation notices through the U.S. Postal System. Implemented the Easy Vote system that provides digitized Department of Drivers Services (DDS) cards which allows digitizing of all registration applications to minimized paper handling. Restructured warehouse storage to mechanize inventory process. Conducted 9 general municipal elections, one special election and one countywide special election. Completed redistricting for the cities of Dunwoody and Decatur. Attended training on redistricting, new ethics in government procedures and citizenship verification.

**MAJOR GOALS 2012**

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions, and no contact confirmations. To provide voter outreach, education and customer service. To maintain and update original voter registration records so that accurate statistics and current information are available for the Secretary of State, United States Department of Justice, candidates and the public. To conduct audit of registration files in preparation for 2012 election year. To operate Absentee Poll for 5 major elections in 2012 and implement Easy Vote absentee to include scanning of drivers licenses. To recruit, staff and conduct formal training of poll officials and election workers to adequately staff 185 polling places. To operate the warehouse efficiently, maintain voting equipments and perform testing on all voting equipment, as required.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: REGISTRAR AND ELECTIONS**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

<b>KEY INDICATORS</b>	<b>Actual 2007</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Registered Voters	403,419	456,096	443,445	452,398	443,000	-2.08%	450,000	1.58%
New Registered Voters Name and Address Changes	36,388	63,403	25,368	24,937	28,000	12.28%	70,000	150.00%
# of Precincts	23,181	49,237	49,237	33,978	20,000	-41.14%	50,000	150.00%
	188	193	189	189	189	0.00%	185	-2.12%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Registrar	\$1,031,583	\$1,227,873	\$992,225	\$1,043,680	\$798,997	\$1,308,135	\$1,212,181	51.71%
Elections	1,619,033	2,418,591	538,381	950,582	654,075	2,142,387	1,814,887	177.47%
Election Workers	0	1,725,952	290,279	1,205,191	374,823	1,939,958	1,767,958	371.68%
<b>Total</b>	<b>\$2,650,616</b>	<b>\$5,372,416</b>	<b>\$1,820,885</b>	<b>\$3,199,453</b>	<b>\$1,827,895</b>	<b>\$5,390,480</b>	<b>\$4,795,026</b>	<b>162.33%</b>
Percent Change	222.85%	102.69%	-66.11%	75.71%	-42.87%	194.90%	162.33%	
Actual Expenditures	\$2,476,928	\$4,946,728	\$1,498,362	\$3,025,617	\$1,446,260	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	15	16	16	16	14	14	14	0.00%
Part Time/Temporary	60	60	60	59	60	60	60	0.00%
<b>Total FT/PT</b>	<b>75</b>	<b>76</b>	<b>76</b>	<b>75</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>0.00%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this department.

The 2012 Recommended Budget of \$4,795,026 is a \$2,967,131, 163%, increase above the 2011 Budget. The 2012 Budget reflects that this period will be a Presidential election year and that multiple elections will be conducted during the year.

There are significant increases due to redistricting and the Presidential election year for rental, postage, temporary salaries, overtime, operating supplies and computer software.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: REGISTRAR AND ELECTIONS**

**DATE: 12/13/2011**  
**ADMINISTRATIVE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Employee Benefits	\$1,263,392	\$978,329	\$2,412,692	\$2,357,090	\$1,359,322	\$3,825,716	\$3,457,762
Purchased / Contracted Services	447,579	426,022	547,120	502,732	458,765	885,090	860,090
Supplies	65,150	54,261	238,735	155,982	97,407	533,550	333,550
Capital Outlays	36,849	18,150	0	2,500	55,885	139,624	139,624
Interfund / Interdepartmental Charges	7,915	1,133	906	6,438	2,759	6,500	4,000
Other Costs	0	0	0	0	(146,243)	0	0
<b>TOTAL</b>	<b>\$1,820,885</b>	<b>\$1,477,895</b>	<b>\$3,199,453</b>	<b>\$3,024,742</b>	<b>\$1,827,895</b>	<b>\$5,390,480</b>	<b>\$4,795,026</b>

**BUDGET 2012****FUND: TAX FUNDS****DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

On November 28, 2006, the Board of Commissioners approved the levy of a tax on the rental of motor vehicles in DeKalb County at the rate of three (3) percent. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The Rental Motor Vehicle Tax Fund was created in 2007 to provide an accounting entity for recording transactions related to the 3% levy on the rental of motor vehicles in DeKalb County. The revenues of this tax are dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the Porter Sanford III Performing Arts and Community Center and for other appropriate expenditures. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

**MAJOR GOALS 2012**

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Gross Car Rentals	\$29,894,515	\$23,693,570	\$23,527,970	\$19,652,633	-16.47%	\$20,000,000	1.77%
Total Tax Collected	\$770,740	\$596,960	\$681,823	\$609,532	-10.60%	\$500,000	-17.97%

  

<b>REVENUE SUMMARY</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Taxes	\$770,740	\$596,960	\$681,823	\$609,532	-10.60%	\$500,000	-17.97%
Investment Income	7,728	2,945	1,250	1,156	-7.52%	3,151	172.58%
Miscellaneous	0	106,642	500,000	350,000	-30.00%	0	-100.00%
Fund Balance	133,195	205,438	202,648	391,922	93.40%	644,785	64.52%
Total	\$911,663	\$911,986	\$1,385,721	\$1,352,610	-2.39%	\$1,147,936	-15.13%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
South DeKalb Arts Center	\$750,000	\$712,143	\$710,825	\$712,825	\$707,825	\$712,225	\$712,225	0.62%
Reserve for Appropriation	0	0	144,613	183,749	183,749	435,711	435,711	0.00%
Total	\$750,000	\$712,143	\$855,438	\$896,574	\$891,574	\$1,147,936	\$1,147,936	28.75%
Percent Change	0.00%	-5.05%	20.12%	4.81%	-0.56%	28.75%	28.75%	
Actual Expenditures	\$669,143	\$706,225	\$709,337	\$712,575	\$707,825	(estimated)		



**BUDGET 2012****FUND: TAX FUNDS****DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND****DATE: 12/13/2011****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the Porter Sanford III Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The tax will be effective January 1, 2007 and will expire on December 31, 2038.

Effective December 1, 2008, the City of Dunwoody began collecting a Rental Motor Vehicle Tax within their boundaries which decreased DeKalb County's revenue by approximately \$50,000.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	710,825	709,337	712,825	712,575	707,825	712,225	712,225
Other Costs	144,613	0	183,749	0	183,749	435,711	435,711
<b>TOTAL</b>	<b>\$855,438</b>	<b>\$709,337</b>	<b>\$896,574</b>	<b>\$712,575</b>	<b>\$891,574</b>	<b>\$1,147,936</b>	<b>\$1,147,936</b>

**BUDGET 2012****FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER****LEASE PAYMENT FUND****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Development Authority of DeKalb County Performing Arts Center Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Development Authority Arts Center bond issue. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the Porter Sanford III Performing Arts Center. The Board of Commissioners authorized the sale of the bonds on December 11, 2006 and the bonds were sold at a premium. The anticipated revenues to fund the lease payments are provided from the collection of a car rental tax.

The first expenditures against the fund were made in 2007.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding	\$5,120,000	\$4,640,000	\$4,140,000	\$3,625,000	-12.44%	\$3,085,000	-14.90%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Performing Arts Center	\$750,000	\$712,143	\$710,825	\$712,825	\$707,825	\$712,225	\$712,225	0.62%
Reserve For Appropriation		0	144,613	183,749	183,749	435,711	435,711	
Total	\$750,000	\$712,143	\$855,438	\$896,574	\$891,574	\$1,147,936	\$1,147,936	
Percent Change						28.75%	28.75%	
Actual Expenditures	\$669,143	\$706,225	709,337	\$712,575	\$707,825 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

In 2012, lease payments to cover the Principal and Interest Revenue Bond obligations are budgeted in the Rental Motor Vehicle Tax Fund.

**BUDGET 2012****FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER****LEASE PAYMENT FUND****DATE: 12/13/2011****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Development Authority (Arts Center) Bonds Fund obligations in 2012 are:

	Requested	Recommended
Principal 2006 Series	\$540,000	\$540,000
Interest 2006 Series	169,225	169,225
Professional Services	0	0
Other Misc.	3,000	3,000
Reserve for Appropriation	435,711	435,711
<b>TOTAL</b>	<b>\$1,147,936</b>	<b>\$1,147,936</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	710,825	709,337	712,825	712,575	707,825	709,225	709,225
Debt Service	0	0	0	0	0	0	0
Other Costs	144,613	0	183,749	0	183,749	438,711	438,711
<b>TOTAL</b>	<b>\$855,438</b>	<b>\$709,337</b>	<b>\$896,574</b>	<b>\$712,575</b>	<b>\$891,574</b>	<b>\$1,147,936</b>	<b>\$1,147,936</b>

**PROGRAM DESCRIPTION**

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. Recruitment and retention activity is based on international business trends.

This department is assigned to the Development Group, under the direction of the Deputy Chief Operating Officer for Development.

**MAJOR ACCOMPLISHMENTS 2011**

Managed projects retaining or creating 1,224 jobs and attracting \$28.05 million in private investment.  
 Implemented a program to bring television and film productions to DeKalb by obtaining Camera Ready Community designation from the Georgia Department of Economic Development and facilitating the creation of the DeKalb Film Commission.  
 Hosted DeKalb's first Small Business Summit, which brought together 200 small business owners and managers to learn about expanding their businesses.

**MAJOR GOALS 2012**

To partner to create 1,000 new jobs, to retain 500 jobs, and to secure \$50 million dollars in new private investments.  
 To adopt and implement a Comprehensive Economic Development Strategy.  
 To continue to partner with regional economic development leaders in maintaining the 2011 Bio / Life Science Initiative as a way to further market the metro region.  
 To continue to implement and expand the international business development strategy to market DeKalb County as a preferred business location for internationally-owned companies.

<b>KEY INDICATORS *</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
New Jobs	1,320	3,034	269	500	85.87%	500	0.00%
Retained Jobs	576	35	523	500	-4.40%	500	0.00%
New Investment (\$million)	385	312	34	50	47.06%	50	0.00%

\*Note: The department's goals each year are to: Create 1,000 new jobs; Secure \$50 million in new investments.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: ECONOMIC DEVELOPMENT**

**DATE: 12/13/2011**  
**DEVELOPMENT GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Econ. Development	\$1,177,934	\$1,161,685	\$1,200,125	\$994,604	\$637,461	\$859,021	\$697,194	9.37%
Total	\$1,177,934	\$1,161,685	\$1,200,125	\$994,604	\$637,461	\$859,021	\$697,194	9.37%
Percent Change	-5.41%	-1.38%	3.31%	-17.12%	-35.91%	34.76%	9.37%	
Actual Expenditures	\$1,083,465	\$1,113,580	\$1,099,611	\$927,182	\$581,129 (estimated)			
<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	10	10	11	9	8	8	8	0%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$45,780 has been deducted as salary savings; this is the equivalent of 1 full-time position.

The department's request did not include an adequate Personal Services and Employee Benefits request to address salary differences between two vacancies at the time the budget process began and the incumbents now occupying the positions. An additional \$137,440 is recommended for the differences.

The department's request included \$100,000 for rental of office space, according to a plan to move from the current County-owned building. This is not recommended at this time.

The department's request included \$100,000 in Purchased/Contracted Services for various marketing initiatives. This is not recommended.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: ECONOMIC DEVELOPMENT**

**DATE: 12/13/2011**  
**DEVELOPMENT GROUP**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$883,432	\$835,626	\$750,844	\$726,891	\$622,636	\$567,101	\$631,399
Purchased / Contracted Services	301,833	251,881	234,260	193,083	68,835	273,745	57,620
Supplies	13,442	10,729	9,500	7,208	9,130	18,175	8,175
Capital Outlays	1,418	1,376	0	0	0	0	0
Other Costs	0	0	0	0	(63,140)	0	0
<b>TOTAL</b>	<b>\$1,200,125</b>	<b>\$1,099,611</b>	<b>\$994,604</b>	<b>\$927,182</b>	<b>\$637,461</b>	<b>\$859,021</b>	<b>\$697,194</b>

**BUDGET 2012**

**FUND: GENERAL**

**DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES**

**DATE: 12/15/2011  
ADMINISTRATIVE GROUP**

**PROGRAM DESCRIPTION**

The Human and Community Development Department/Human Services contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to Human and Community Development. The Department coordinates the County's Human/Community Services Grant and General Funds, Human Services and reviews various grant proposals from non-profit and community organizations requiring County coordinates or participates in various planning initiatives, provides general information to the public, and provides technical assistance to nonprofit agencies. The Office of Senior Affairs serves as the "Gateway" and primary agency responsible for access to available services; monitors the contract goals and outcomes of subcontractors providing senior services in DeKalb County. The Lou Walker Multipurpose Facility in DeKalb County is specifically designed to meet the needs and interests of today's older adults and offers classes, programs and services that introduce vibrant and stimulating opportunities. This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Provided 85 seniors through the care transition program assistant from hospital stay to home.  
In conjunction with DeKalb Board of Health the Office of Senior Affairs (OSH) published the "Aging Services Delivery System" and provided that information to the Administration on Aging, GA Department of Human Services, DeKalb Administration and the County Commissioners.  
Provided over 1,600 residents with information ranging from disaster preparedness to issues related to consumer fraud.  
Graduated over 84 seniors from the Stanford University Chronic Disease Self-Management Course.  
Provided 25 Seniors with emergency home repair services.  
Increased membership fee at Lou Walker Senior Center from \$60 to \$120 annually as well as the event rental rates.

**MAJOR GOALS 2012**

To increase the number of seniors assisted through the Care Transitions Program.  
To support the Lou Walker Senior Center outreach to faith-based and community senior programs.  
To implement the New Freedom Transportation Program that will expand the ADA transportation requirement to residents in DeKalb County, that are outside of MARTA 1/3 radius of a fixed route or need door to door service because of a disability.  
To coordinate the Human Services Grant Application process, team review process and orientation sessions for the non-profit organizations.  
To continue collaborations with universities and other community partners that will assist in determining measurable outcomes of innovative programs offered at our facilities (LWSC, Senior Connections).

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES**

**DATE: 12/15/2011**  
**ADMINISTRATIVE GROUP**

<b>KEY INDICATORS</b>	<b>Actual 2007</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Projected 2011</b>	<b>% change</b>	<b>Estimated 2012</b>	<b>% change</b>
Grant Apps Reviewed	53	56	61	59	65	10.17%	56	-13.85%
Grant Apps Funded	35	36	43	43	46	6.98%	56	21.74%
No of Citizen Visits to Cty. Human Svc. Ctrs.	505,578	515,510	530,000	525,000	545,000	3.81%	548,000	0.55%
Contracts for Senior Information Referral	12,838	11,400	9,600	9,062	9,000	-0.68%	10,000	11.11%
Senior Transported	420	423	270	301	425	41.20%	437	2.82%
Average Daily Attendance At Lou Walker Sr. Ctr.	500	586	600	588	600	2.04%	625	4.17%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$1,245,143	\$1,383,980	\$1,929,122	\$1,244,294	\$938,354	\$1,492,301	\$1,260,440	34.32%
Lou Walker Senior Center	1,620,768	1,665,835	1,569,191	1,133,977	1,109,636	1,303,411	862,917	-22.23%
Senior Citizens	236,039	2,085,285	2,079,363	1,818,026	1,732,269	1,573,293	1,501,570	-13.32%
<b>Total</b>	<b>\$3,101,950</b>	<b>\$5,135,100</b>	<b>\$5,577,676</b>	<b>\$4,196,297</b>	<b>\$3,780,259</b>	<b>\$4,369,005</b>	<b>\$3,624,927</b>	<b>-4.11%</b>

Percent Change                      424.10%                      767.62%                      8.62%                      -24.77%                      -9.91%                      15.57%                      -4.11%

Actual Expenditures                      \$2,905,058                      \$4,459,740                      \$4,868,951                      \$4,406,930                      \$3,579,449 (estimated)

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	22	25	25	17	17	17	17	0.00%
Part Time	0	0	1	1	1	1	1	0.00%
<b>Total Full-Time/Part-Time</b>	<b>22</b>	<b>25</b>	<b>26</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>	



**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES**

**DATE: 12/15/2011**  
**ADMINISTRATIVE GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$34,206 in salary savings have been deducted from this budget. This is equivalent to 1 full-time position.  
 This budget also includes \$643,048 for the Non-Profit agencies the same level as 2011 funding. Funding in the amount of \$900,000 is recommended for services to DeKalb County seniors such as In-Home service, Congregate Meals, Home Delivered Meals and Transportation.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**Cost Center 07530**

	<b>Requested</b>	<b>Recommended</b>
1. Request additional funding for Other Professional Services to assist with the mission of the Office of Senior Affairs (OSA) to promote the highest quality of life for the diverse senior population of DeKalb County. Ensuring that seniors live healthy lifestyles with a focus on prevention.	\$60,000	\$0

**Not Recommended.**

<b>Total Program Modifications</b>	<b>\$60,000</b>	<b>\$0</b>
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**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$1,798,348	\$1,494,410	\$1,046,454	\$1,386,448	\$1,238,662	\$1,261,215	\$1,280,196
Purchased/Contracted Services	1,542,790	1,179,251	1,011,091	949,851	882,675	1,098,248	664,086
Supplies	132,390	140,002	78,800	63,449	103,400	99,195	77,750
Capital Outlay	27,267	24,767	3,287	0	7,400	0	9,847
Interfund/Interdepartmental Charges	60,660	14,191	50,000	7,272	6,917	20,347	40,000
Other Costs	2,016,221	2,016,331	2,006,665	1,999,910	1,541,205	1,890,000	1,553,048
<b>TOTAL</b>	<b>\$5,577,676</b>	<b>\$4,868,951</b>	<b>\$4,196,297</b>	<b>\$4,406,930</b>	<b>\$3,780,259</b>	<b>\$4,369,005</b>	<b>\$3,624,927</b>

## BUDGET 2012

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT  
DEPARTMENT: PLANNING AND SUSTAINABILITY

DATE: 12/13/2011  
DEVELOPMENT GROUP

### PROGRAM DESCRIPTION

The Planning Services Division is comprised of (2) sections: Long Range Planning and Current Planning. The Long Range Planning Section is responsible for policy recommendations and programs to guide the county's growth, including preparation of the county's comprehensive plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the county. The current Planning Section has four (4) areas of responsibility: Zoning, Subdivision, Historic Preservation, Urban Design & Overlay Districts. These also include making recommendation for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations, through public hearings to the Board of Commissioners, Planning Commission, Community Councils, Zoning Board of Appeals and Historic Preservation Commission.

The Building Services Division is comprised of (2) sections: Plans Review & Permitting and Inspections. These two sections are responsible for land development plans review, permits and inspections; structural plans review and home occupation permits, issuance of certificates of occupancy or completeness and zoning approval of business license applications. Effective 2009, this department is assigned to the Development Group, under the direction of the Deputy Chief Operating Officer for Development.

Effective January 1, 2011 the Code Enforcement section was assigned to the Development Group. The Code Enforcement Section is responsible for the law enforcement function related to the enforcement of property maintenance codes, building codes, zoning ordinances, sign ordinances, and other related ordinances.

### MAJOR ACCOMPLISHMENTS 2011

Received LCI Award from Atlanta Regional Commission to develop plan for Wesley Chapel area.  
Initiated the Zoning Code Update for Major Rewrite.  
Created Greater Hidden Hills Overlay District

### MAJOR GOALS 2012

To maintain high quality, responsive, helpful and informative planning and development services.  
To improve internal and external departmental communication.  
To support the implementation of the Comprehensive Plan and Zoning Code Rewrite.

KEY INDICATORS	Actual 2008	Actual 2009	Actual 2010	Estimated 2011	% change	Projected 2012	% change
Total Permits Issued:							
Buildings	8,244	4,430	4,890	5,761	17.81%	6,049	5.00%
Electrical	11,107	8,200	7,590	18,166	139.34%	18,347	1.00%
Heating, Venting, and Air Conditioning (HVAC)	6,426	3,400	3,082	6,837	121.84%	7,178	4.99%
Plumbing	6,129	5,800	3,800	13,457	254.13%	13,591	1.00%
Signs	570	520	520	674	0%	707	4.90%
Lot Divisions	161	110	110	15	0%	15	0.00%

**BUDGET 2012**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT  
DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/13/2011  
DEVELOPMENT GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration (GEN)	\$677,463	\$722,517	\$981,492	\$730,907	\$593,580	\$772,325	\$585,240	-1.41%
Long Range Planning (GEN)	770,201	729,635	688,445	514,428	541,335	596,933	500,351	-7.57%
Administration (DEV)	3,165,639	2,835,781	1,463,869	1,764,089	1,960,477	2,850,252	3,970,700	102.54%
Development Support (DEV) & Inspection (DEV)	197,181	143,676	68,704	0	4,998	0	389	-92.22%
Land Development (DEV)	1,658,717	1,771,853	1,147,957	-17,565	22,060	0	20,475	-7.18%
Permits & Zoning (DEV)	1,334,679	1,542,165	1,182,389	173,238	3,681	0	0	-100.00%
Structural Inspections (DEV)	1,205,115	1,086,559	803,987	116,177	470,010	589,768	537,757	14.41%
Zoning Analysis (STD)	3,047,069	3,102,152	1,702,533	310,214	974,949	1,209,153	1,132,065	16.12%
Code Enforcement (STD)	942,362	1,747,826	1,427,038	954,092	870,940	967,761	853,111	-2.05%
*Foreclosure Registry	0	0	0	0	2,339,312	2,473,772	1,799,716	-23.07%
	0	0	0	0	0	557,373	0	0.00%
<b>Total</b>	<b>\$12,998,426</b>	<b>\$13,682,164</b>	<b>\$9,466,414</b>	<b>\$4,545,580</b>	<b>\$7,781,342</b>	<b>\$10,017,337</b>	<b>\$9,399,804</b>	<b>20.80%</b>
Percent Change	-3.34%	5.26%	-30.81%	-51.98%	71.18%	28.74%	20.80%	20.80%
Actual Expenditures	\$12,359,236	\$12,418,082	\$8,864,141	\$4,627,531	\$3,285,769 (estimated)			

<b>BUDGET SUMMARY BY FUND</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
General Fund	\$1,447,664	\$1,452,152	\$1,669,937	\$1,245,335	\$1,134,915	\$1,369,258	\$1,085,591	-4.35%
Std-Unincorp.Fund	942,362	1,747,826	1,427,038	954,092	3,210,252	3,998,906	2,652,827	-17.36%
Development Fund	10,608,400	10,482,186	6,369,439	2,346,153	3,436,175	4,649,173	5,661,386	64.76%
<b>TOTAL</b>	<b>\$12,998,426</b>	<b>\$13,682,164</b>	<b>\$9,466,414</b>	<b>\$4,545,580</b>	<b>\$7,781,342</b>	<b>\$10,017,337</b>	<b>\$9,399,804</b>	<b>20.80%</b>

**BUDGET 2012**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT**  
**DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/13/2011**  
**DEVELOPMENT GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time (General)	15	15	15	13	13	13	13	0.00%
Full Time (Std-Unincorp/Planning)	14	14	14	12	11	11	11	0.00%
Full Time (Std-Unincorp/Code Enf.)	0	0	0	0	37	37	37	0.00%
*Full Time (Std-Unincorp/Forcl. Reg.)	0	0	0	0	1	1	1	0.00%
*Time Limited(Std-Unincorp/Forcl. Reg.)	0	0	0	0	4	4	4	0.00%
Full Time (Development)	38	38	45	32	23	25	25	8.70%
Total F/T	67	67	74	57	89	91	91	2.25%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

General Fund:

\$164,050 has been deducted in the Planning Administration Cost Center as salary savings; this is the equivalent of 2 full-time positions.

Development Fund:

This budget includes the annual repayment of \$441,000 for servicing of the \$1,500,000 loan from the General Fund.

Reserve is funded in the amount of \$679,619 (subject to adjustment based upon year end fund bal).

Special Tax District- Designated Services Planning:

\*In October of 2011 the BOC authorized the creation of the Foreclosure Registry Program. The initial budget request of \$557,373 was requested as part of the Planning & Sustainability budget request. The Foreclosure Registry will have a separate write-up.

\$364,232 has been deducted in the Code Enforcement Cost Center as salary savings; this is the equivalent of 8 full-time positions.

This budget includes \$100,000 in funding for the zoning code update.

**BUDGET 2012**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT  
DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/13/2011  
DEVELOPMENT GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET (Continued)  
DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**201-05140-Structural Inspections**

1. The addition of 1 full time position: 1 Plumbing Inspector II.

This additional position is being requested to assist in the handling of the County's request for plumbing inspections.

**Recommended.**

**Requested      Recommended**

\$52,696              \$52,696

**201-05150-Permits & Zoning**

2. The addition of 2 full time positions: 1 Plans Review Coordinator and 1 Office Assistant Sr.

These additional positions would aid in providing more efficient service to customers and enhance the ability for more permits to be issued to builders and developers and aid in increasing revenue to the County.

**Recommended. (1 Plans Review Coordinator)**

104,534              62,779

Total Program Modifications

\$157,230              \$115,475

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. Effective January 1, 2011 Code Enforcement was assigned to the Development Group. The Department's 2012 recommended budget of \$9,677,082 is comprised of 3 funds:

General Fund	\$1,085,591	14%
*Special Tax District Fund	\$2,652,827	12%
Development Fund	\$5,661,386	74%
	<u>\$9,399,804</u>	

\*The amount listed for the Special Tax District Fund includes the 2012 Recommended Budget amounts for Planning & Sustainability and Code Enforcement.

**BUDGET 2012**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT**  
**DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/13/2011**  
**DEVELOPMENT GROUP**

**Development Fund:**

The Development Fund portion of this department's budget must be self supporting and balanced. Development Fund revenues are projected to fund 31 positions.

The recommended budget of \$5,661,386 represents a 21.7% increase above the requested budget, this is primarily due to the anticipated fund balance forward amount.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$7,200,057	\$6,880,806	\$3,007,322	\$3,847,973	\$5,712,221	\$6,066,053	\$4,939,224
Purchased/Contracted Services	1,311,030	1,148,824	404,225	245,235	268,657	713,196	329,602
Supplies	114,370	53,361	46,920	38,253	63,928	74,040	47,483
Capital Outlays	22,432	12,068	19,374	12,038	11,349	11,069	2,700
Interfund/Interdepartmental Charges	359,061	376,665	305,861	240,071	458,527	2,672,979	2,469,292
Other Cost	460,921	392,416	394,021	223,961	825,660	480,000	1,159,619
Other Financing Uses	0	0	367,857	20,000	441,000	0	441,000
Retirement Benefits Paid	0	0	0	0	0	0	10,884
<b>TOTAL</b>	<b>\$9,467,871</b>	<b>\$8,864,141</b>	<b>\$4,545,580</b>	<b>\$4,627,531</b>	<b>\$7,781,342</b>	<b>\$10,017,337</b>	<b>\$9,399,804</b>

**BUDGET 2012**

**FUND: FORECLOSURE REGISTRY**

**DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/13/2011  
DEVELOPMENT GROUP**

**PROGRAM DESCRIPTION**

The Foreclosure Registry Fund has been established as a means to protect neighborhoods from becoming blighted through a lack of adequate maintenance and security as a result of foreclosed properties. The Foreclosure Registry Ordinance went into effect on October 27, 2010 and the Foreclosure Registry Fund was authorized by Ordinance on October 25, 2011.

**MAJOR ACCOMPLISHMENTS 2011**

Foreclosure Registry Fund was established by the BOC on October 25, 2011.

**MAJOR GOALS 2012**

- To register all foreclosed properties in DeKalb County.
- To provide statistical data on all foreclosed properties within DeKalb County.
- To support the implementation of the Comprehensive Plan and Zoning Code Rewrite.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Number of properties registered	0	0	0	20	0.00%	30	50.00%

<b>REVENUE SUMMARY</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Foreclosure Registry Fees	\$0	\$0	\$0	\$537,075	0.00%	\$716,100	33.33%
Foreclosure Registry Fines	0	0	0	0	0.00%	0	0.00%
Fund Balance	0	0	0	0	0.00%	0	0.00%
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$537,075</b>	<b>0.00%</b>	<b>\$716,100</b>	<b>33.33%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Street Light Fund	\$0	\$0	\$0	\$0	\$557,373	\$557,373	\$716,100	28.48%
<b>Total Fund</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$557,373</b>	<b>\$557,373</b>	<b>\$716,100</b>	<b>28.48%</b>
Percent Change		0.00%	0.00%	0.00%	100.00%	0.00%	28.48%	
Actual Expenditures		\$0	\$0	\$0	\$188,000 (estimated)			

**BUDGET 2012**

**FUND: FORECLOSURE REGISTRY**

**DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/13/2011  
DEVELOPMENT GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	0	0	0	0	1	1	1	100.00%
Time Limited	0	0	0	0	4	4	4	100.00%
Total	0	0	0	0	5	5	5	100.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The Foreclosure Registry Fund was authorized for creation by the BOC on October 25, 2011.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$309,419	\$309,419	\$309,419
Purchased/Contracted Services	0	0	0	0	234,454	234,454	43,200
Supplies	0	0	0	0	13,500	13,500	13,000
Capital Outlays	0	0	0	0	0	0	0
Interfund/Interdepartmental Charges	0	0	0	0	0	0	0
Other Cost	0	0	0	0	0	0	350,481
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$557,373</b>	<b>\$557,373</b>	<b>\$716,100</b>



**PROGRAM DESCRIPTION**

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public. This department is assigned to the Infrastructure group, under the direction of the Deputy COO for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Completed major CIP projects on the airport, specifically the taxiway concrete rehabilitation project and enhancement to the Runway Safety Area (RSA) for Runway 02R/20L.

Installed Instrument Landing System (ILS) critical area signs and additional Runway Guard Lighting.

**MAJOR GOALS 2012**

To continue major CIP projects on the airport specifically concrete rehabilitation on Taxiway Alpha and Juliet.

To continue landslide infrastructure improvements including the parking area and the T-Hangars.

To continue rehabilitation of the north and northwest corporate rows.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Total Flight Operations	187,006	151,714	160,948	151,000	-0.47%	160,000	5.96%
Open House Visitors	8,500	12,000	12,500	14,000	16.67%	14,000	0.00%
Airport Tenants	315	315	315	315	0.00%	315	0.00%
Based Aircraft	608	608	608	608	0.00%	608	0.00%
Acres Maintained	650	650	650	650	0.00%	650	0.00%
Building Maintained	14	14	14	14	0.00%	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	0.00%	1,100	0.00%

**BUDGET 2012**  
**FUND: AIRPORT**  
**DEPARTMENT: AIRPORT**

**DATE: 12/14/2011**  
**INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$2,197,642	\$2,096,028	\$2,155,257	\$1,731,540	\$1,833,173	\$1,881,587	\$1,881,587	2.64%
Maintenance	860,210	949,343	830,151	874,962	831,334	835,379	835,389	0.49%
Sub-Total	\$3,057,852	\$3,045,371	\$2,985,408	\$2,606,502	\$2,664,507	\$2,716,966	\$2,716,976	1.97%
Reserve	2,839,051	4,967,225	6,993,902	7,544,569	6,653,256	190,933	5,934,939	-10.80%
Contribution To CIP	800,000	1,000,000	2,000,000	1,000,000	2,500,000	3,100,000	3,100,000	24.00%
Total	\$6,696,903	\$9,012,595	\$11,979,310	\$11,151,071	\$11,817,763	\$6,007,899	\$11,751,915	-0.56%
Percent Change	8.85%	34.58%	32.92%	-6.91%	5.98%	-49.16%	-0.56%	
Actual Expenditures	\$3,628,388	\$2,789,971	\$4,831,966	\$3,542,369	\$4,616,560 (estimated)			
<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	27	27	28	27	27	24	24	12.50%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings were deducted from this budget.

\$3,100,000 has been included in the budget to fund Airport CIP projects.

The recommended budget of \$11,751,915 includes \$5,934,939 as a reserve for appropriation.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

There were no Program Modifications requested.

**BUDGET 2012**  
**FUND: AIRPORT**  
**DEPARTMENT: AIRPORT**

**DATE: 12/14/2011**  
**INFRASTRUCTURE GROUP**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$1,384,317	1,351,251	\$1,303,232	1,222,105	\$1,290,278	\$1,366,978	1,366,978
Purchased/Contracted Services	287,908	198,681	197,760	118,139	215,918	186,866	186,866
Supplies	478,107	284,941	455,603	407,550	448,812	502,279	502,279
Capital Outlays	23,139	1,767	21,374	1,160	16,875	32,024	32,024
Interfund/Interdepartmental Charges	811,937	840,829	628,533	623,719	692,624	628,819	628,819
Other Costs	6,993,902	154,458	7,544,569	168,812	6,653,256	190,933	5,934,939
Other Financing	2,000,000	2,000,000	1,000,000	1,000,000	2,500,000	3,100,000	3,100,000
<b>TOTAL</b>	<b>\$11,979,310</b>	<b>\$4,831,928</b>	<b>\$11,151,071</b>	<b>3,541,485</b>	<b>\$11,817,763</b>	<b>\$6,007,899</b>	<b>\$11,751,905</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: COOPERATIVE EXTENSION SERVICE****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The DeKalb County Cooperative Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

This department is assigned to the Infrastructure Group, under the direction of the Deputy COO for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

2,374 youth are enrolled in the various 4-H programs.

248 Master Gardener volunteers returned 14,872 volunteer hours to the County for an estimated value of \$293,722.

Received 1st place in the Environmental Education/ Radon Education

Received 3rd place in the Communication/ Written News Award for "Greening your Holidays".

**MAJOR GOALS 2012**

To expand public outreach and educational opportunities for DeKalb citizens.

To develop innovative marketing strategies to maintain/ attract new audiences to cooperative extension programs.

To seek out and apply for additional resources to assist with program development.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Publications	66,113	45,137	35,045	59,956	71.08%	60,000	0.07%
Telephone/e-mails requests	45,707	93,759	74,440	65,000	-12.68%	60,000	-7.69%
Participants	99,209	66,151	71,902	71,000	-1.25%	71,000	0.00%
Number of volunteers	1,393	1,655	1,846	2,128	15.28%	2,200	3.38%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$495,732	\$485,745	\$426,160	\$396,078	\$364,978	\$396,598	\$12,985	-96.44%
Youth Programs	173,516	176,758	182,721	175,481	121,837	126,672	113,467	-6.87%
Family/Consumer Sci.	212,778	221,845	214,865	162,877	52,307	53,395	29,261	-44.06%
Horticulture/Landscape	207,707	203,688	205,466	149,692	150,010	155,325	144,083	-3.95%
<b>Total</b>	<b>\$1,089,733</b>	<b>\$1,088,036</b>	<b>\$1,029,212</b>	<b>\$884,128</b>	<b>\$689,132</b>	<b>\$731,990</b>	<b>\$299,796</b>	<b>-56.50%</b>
Percent Change	2.61%	-0.16%	-5.41%	-14.10%	-22.06%	6.22%	-56.50%	
Actual Expenditures	\$980,315	\$1,037,272	\$1,037,272	\$769,090	\$690,000 (estimated)			

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: COOPERATIVE EXTENSION SERVICE

DATE: 12/13/2011

INFRASTRUCTURE GROUP

AUTHORIZED POSITIONS	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommended 2012	Increase 2012/2011
Full Time	19	19	19	13	13	14	14	7.69%
Part-time	1	1	1	1	1	0	0	-100.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Extension staff will expand their environmental classes related to water conservation, natural landscaping, fats/oils/grease disposal pollution prevention, and anti-litter. Staff time will be interfunded to Water & Sewer, Stormwater, and Sanitation funds for these efforts.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No Program Modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Requested	Budget Recommended
Personal Services and Benefits	\$878,988	\$849,805	\$756,331	\$634,527	\$597,614	\$610,440	\$559,532
Purchased/Contracted Services	100,933	85,396	82,447	92,832	81,220	78,054	58,632
Supplies	23,889	19,403	20,634	10,475	18,347	19,122	13,091
Capital Outlays	0	0	0	0	800	0	0
Interfund/Interdepartmental Charges	12,069	7,829	12,841	19,560	8,215	12,474	-340,959
Other Costs	13,333	12,587	11,875	11,696	-17,064	11,900	9,500
<b>TOTAL</b>	<b>\$1,029,212</b>	<b>\$975,020</b>	<b>\$884,128</b>	<b>\$769,090</b>	<b>\$689,132</b>	<b>\$731,990</b>	<b>\$299,796</b>

**BUDGET 2012****FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2011 are: expansion of Juvenile Justice facility (additional courtroom), fire station renovations, continued renovation of the new courthouse, continued renovation of the Maloof Building, renovation of the Clark Harrison Building, continued design and renovations of the Callandwolde Center, continued design & conceptual plans for South Precinct Police Station, Police Academy trailers, major elevator upgrades, major HVAC repairs and other renovation projects and repairs.

**MAJOR GOALS 2012**

To continue monitoring of Performance Contracting initiatives.

Continuation of major renovation and construction projects.

Continued maintenance, repair or replacement of major HVAC equipment, roofs, elevators, swimming pools, etc. as funding is available.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Square Footage Maintained	5,376,879	5,415,141	5,479,461	5,615,461	2%	5,714,461	2%
Maintenance Cost Per Sq. Ft	\$1.16	\$1.16	\$1.22	\$1.35	11%	\$1.32	-2%
Number of Facilities	257	257	257	300	17%	304	1%
Construction/Renovation Sq. Ft.	1,253,815	1,128,000	1,250,000	1,262,000	1%	1,329,000	5%
Custodial Sq. Ft.	1,723,539	1,762,125	1,762,125	1,638,896	-7%	1,638,896	0%
Work Order Requests Generated	56,958	63,771	66,320	31,267	-53%	31,500	1%

**BUDGET 2012**

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 12/13/2011  
INFRASTRUCTURE GROUP

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$954,934	\$867,272	\$722,434	(722,165)	\$583,732	\$798,940	-211%
Maint./Construction	6,256,403	6,276,820	5,521,120	5,472,807	5,772,387	5,355,439	-2%
Environmental	3,414,110	3,428,415	1,882,332	1,827,630	1,851,500	1,363,213	-25%
Utilities & Insurance	6,097,771	6,682,418	6,343,781	6,760,183	7,366,468	9,026,712	34%
Security	1,041,284	903,891	612,897	0	0	0	0%
Architectural & Eng.	939,755	657,464	587,401	589,154	623,489	566,722	-4%
<b>Total</b>	<b>\$18,704,257</b>	<b>\$18,816,280</b>	<b>\$15,669,965</b>	<b>\$13,927,609</b>	<b>\$16,197,576</b>	<b>\$17,111,026</b>	<b>22.86%</b>
Percent Change	3.93%	0.60%	-16.72%	-11.12%	16.30%	22.86%	
Actual Expenditures	\$18,257,291	\$17,957,941	\$16,377,783	\$14,494,186	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	84	84	84	52	58	58	58	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET****2012 Recommended Personal Services Budget:**

\$143,759 in salary savings has been deducted from this budget; this is the equivalent of 3 full-time positions.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: FACILITIES MANAGEMENT**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$4,454,790	\$4,587,072	\$3,399,177	\$3,871,115	\$3,654,465	\$3,774,056	\$3,438,881
Purchased/Contracted Services	7,499,972	7,175,531	5,829,843	6,388,291	4,691,790	4,904,289	5,470,769
Supplies	4,663,763	4,135,809	4,800,920	3,921,838	5,166,939	5,581,997	7,183,059
Interfund/Interdepartmental Charges	579,234	566,922	470,398	708,916	409,826	767,607	(151,310)
Other Costs	53,894	0	0	0	(1,165,038)	0	0
Capital Lease Payments	0	1,492,607	1,169,627	1,487,623	1,169,627	1,169,627	1,169,627
Other Financing Uses	1,564,627	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$18,816,280</b>	<b>\$17,957,941</b>	<b>\$15,669,965</b>	<b>\$16,377,783</b>	<b>\$13,927,609</b>	<b>\$16,197,576</b>	<b>\$17,111,026</b>



**BUDGET 2012****FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. GIS' goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with the numerous business processes/work flows and IT systems that the county uses.

This department is assigned to the Infrastructure Group, under the direction of the Deputy COO for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Completed 10 of 15 phases of Quality Assurance / Quality Control on the Parcel Conversion Project.

Acquired Pictometry On-line with self-hosting for county-wide access.

Completed Intergovernmental Data Sharing Agreement with MARTA.

**MAJOR GOALS 2012**

To begin integration of new database design with new parcel fabric.

To acquire an Enterprise License Agreement site license for the entire county.

To increase web-mapping throughout county.

<b>KEY INDICATORS</b>	<b>Actual 2007</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
GIS Database Features	356	356	356	356	0.00%	356	0.00%
Workstations with GIS/ CAD Software	400	400	400	400	0.00%	400	0.00%
Plotters connected to GIS	18	18	18	18	0.00%	18	0.00%
Mapping/Data Requests	157	168	168	130	-22.62%	150	15.38%
Parcels Conveyed	28,177	27,779	27,779	22,246	-19.92%	22,246	0.00%
Deeds Entered	28,539	26,306	26,306	20,120	-23.52%	20,120	0.00%
Property Sales Revenue	\$41,000	\$0	\$0	\$20,000	100.00%	\$20,000	0.00%
Map Sales Revenue	\$7,291	\$3,014	\$3,014	\$2,500	-17.05%	\$2,500	0.00%

**BUDGET 2012**

**FUND: GENERAL**

**DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS**

**DATE: 12/13/2011  
INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
GIS	\$1,252,000	\$1,203,591	\$1,255,380	\$1,289,024	\$850,791	\$1,435,601	\$1,255,156	47.53%
Property Mapping	1,161,186	1,245,219	1,139,320	951,981	987,465	747,723	477,320	48.34%
Total	\$2,413,186	\$2,448,810	\$2,394,700	\$2,241,005	\$1,838,256	\$2,183,324	\$1,732,476	-5.75%
Percent Change	7.54%	1.48%	-2.21%	-6.42%	-17.97%	18.77%		
Actual Expenditures	\$2,176,658	\$2,054,778	\$2,105,755	\$1,743,243	\$1,650,000 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	27	27	27	27	23	23	23	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$310,172 has been deducted as salary savings; this is the equivalent of 6 full-time positions.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$1,585,916	\$1,446,326	\$1,389,385	\$1,336,864	\$1,407,004	\$1,540,974	\$1,157,226
Purchased/Contracted Services	508,341	416,262	460,072	227,050	370,900	396,500	330,900
Supplies	92,657	54,974	56,999	42,853	49,951	49,951	49,951
Capital	207,612	188,193	195,000	134,361	187,500	189,500	189,500
Interfund/ Interdepartmental	0	0	5,000	2,115	4,899	6,399	4,899
Other Costs	174	0	0	0	-181,998	0	0
Other Financing Uses	0	0	134,549	0	0	0	0
TOTAL	\$2,394,700	\$2,105,755	\$2,241,005	\$1,743,243	\$1,838,256	\$2,183,324	\$1,732,476

**PROGRAM DESCRIPTION**

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 22 public library facilities and an online virtual eBranch. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 900 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Additionally, the library offers numerous public meeting spaces, including multi-purpose rooms, small study spaces, and two theater-style auditoriums. Services to the public are supported by the Library's Administration and Processing Center, soon to be combined in a new facility being built on Kensington Road.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping an accurate patron file; advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

The Hairston Crossing, Salem-Panola, and Stonecrest Libraries were opened to the public.

Began construction on the new Scott Candler Library in January, 2011.

The Alliance of the Friends of DeKalb County Public Library, which serves as the legal umbrella group for individual branch Friends groups, was established.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: LIBRARY**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**MAJOR GOALS 2012**

To restore County operational funding for library materials in order to maintain a modest stream of new resources for patrons.  
 To open the new Scott Candler Library for service in January, 2012,  
 To restore Library operational hours as sufficient staffing becomes available.  
 To complete construction of the Central Library Annex facility on Kensington Road.  
 To finalize site selection for the Brookhaven Library and begin construction on the Ellenwood Library.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Patron Visits	3,273,489	3,232,361	3,321,574	3,240,490	-2.44%	3,400,000	4.92%
Materials Checked Out	3,781,006	3,998,770	4,156,993	3,728,089	-10.32%	3,600,000	-3.44%
Online Public Access Catalog	4,298,344	15,224,645	6,534,916	4,908,380	-24.89%	4,950,000	0.85%
Community Meetings	1,916	1,590	1,827	1,627	-10.95%	1,700	4.49%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administration	\$2,871,756	\$2,891,370	\$2,959,518	\$3,237,491	\$2,074,114	\$3,889,438	\$3,159,736	52.34%
Information Services	3,821,273	3,933,573	4,201,018	4,405,146	4,441,573	5,530,788	4,190,968	-5.64%
Circulation	2,996,480	3,038,577	3,058,719	3,155,754	3,332,373	4,119,845	2,921,224	-12.34%
Technical Services	2,636,099	649,975	1,299,563	831,472	1,080,020	2,122,194	806,586	-25.32%
Automation	343,977	347,180	500,341	473,697	433,410	434,922	284,140	-34.44%
Maintenance/Operations	654,290	673,122	799,584	827,949	904,183	1,069,407	702,602	-22.29%
<b>Total</b>	<b>\$13,323,875</b>	<b>\$11,533,797</b>	<b>\$12,818,743</b>	<b>\$12,931,509</b>	<b>\$12,265,673</b>	<b>\$17,166,594</b>	<b>\$12,065,256</b>	<b>-1.63%</b>
Percent Change	7.19%	-13.44%	11.14%	0.88%	-5.15%	39.96%	-1.63%	
Actual Expenditures	13,093,986	11,253,674	10,574,440	12,466,878	12,134,705	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	184	196	243	240	227	270	227	0.00%
Part Time/Temporary	49	50	55	55	58	70	58	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$1,636,268 has been deducted as salary savings; this is the equivalent of 35 full-time positions.

A total of \$1,300,000 is requested for materials purchases (\$1,000,000 - program modification; \$300,000 Base request). \$100,000 is recommended in the Base budget. The amount not recommended is \$1,200,000.

The amount recommended for Interfund / Interdepartmental Charges reflects a credit of -\$200,000, which anticipates interfund credits from Watershed Management, Sanitation, and Stormwater Maintenance for the use of Library computer facilities for training programs.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Funding for library materials to replace reductions over the last three years. <b>Not Recommended.</b>	\$1,000,000	\$0
2. Annual operating costs for facilities opening in 2011. Includes utilities, supplies, and maintenance. <b>Recommended.</b>	200,000	200,000
3. Add 43 Full-Time positions and 12 Part-Time positions to increase weekly system-wide hours to 1,094 from 964. <b>Not Recommended.</b>	1,517,084	0
Total Program Modifications	\$2,717,084	\$200,000

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$11,260,307	\$9,079,960	\$11,494,086	\$11,164,750	\$11,633,451	\$13,983,474	\$10,425,277
Purchased / Contracted Services	58,600	480	138,600	545	59,700	61,143	61,143
Supplies	500,313	500,125	100,000	100,000	300,000	300,000	100,000
Interfund / Interdepartmental Charges	19,187	13,538	17,975	20,736	25,688	13,127	(186,873)
Other Costs	980,336	980,337	1,180,848	1,180,848	246,834	2,808,850	1,665,709
<b>TOTAL</b>	<b>\$12,818,743</b>	<b>\$10,574,440</b>	<b>\$12,931,509</b>	<b>\$12,466,878</b>	<b>\$12,265,673</b>	<b>\$17,166,594</b>	<b>\$12,065,256</b>

## BUDGET 2012

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE  
DEPARTMENT: PARKS AND RECREATION

DATE: 12/13/2011  
INFRASTRUCTURE GROUP

### PROGRAM DESCRIPTION

The Department provides a variety of programs and services through four divisions. Recreation Services provides programs, classes, sports, swim lessons, day camps, and other events. Parks Services provides maintenance and environmental stewardship to parks, other departmental facilities, and all public grounds. Planning and Development manages all bond fund and capital improvement projects, planning, marketing and promotions. Administration is responsible for budget and finance, procurement, payroll, safety/risk management and information technology. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure..

### MAJOR ACCOMPLISHMENTS 2011

Opened the Exchange Park Recreation Center an intergenerational facility located on Columbia Drive.  
Completed Phase I renovation of Mason Mill Park which included a dog park, parking spaces, walking trails, open-air pavilion and a playground.  
Completed renovations at Shoals Creek Park Phase II included resurfacing of basketball courts.  
Held grand opening of Mary Scott Preserve.  
Completed resodden and irrigation at Port Sanford III Performing Arts and Community Center.  
Erected 18 new park entrance signs countywide. Initiated Summer Day Care program for mentally challenged adults which enabled them to participate in the Special Olympics, in sports such as volleyball, basketball, and track and field.  
Established partnerships with Alpha Kappa Alpha sorority to provide recreational outreach programs for young females through Redan Recreation Center.  
Managed successful year for recreation swim league with over 1200 participants.

### MAJOR GOALS 2012

To continue provide quality special events, cultural programs, classes and exhibitions for all ages where neighbors can come together and celebrate their lives through art, music and dance.  
To strengthen our commitment to serving all neighborhoods with high level of maintenance, safety, and security throughout the park system.  
To implement on-going Master Plan projects and integrate planning and programming staff into the facility design process.  
To enhance awareness and satisfaction of customers and continually review and adjust the organization for the most efficient and effective service.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Recreation Centers- Participants Served	145,000	153,000	200,480	250,620	25%	258,000	3%
Parks Facilities - Total Acreage	6,479	6,642	6,700	6,988	4%	7,000	0%
Parks Facilities - Acres Maintained	4,603	4,603	4,603	4,603	0%	4,603	0%
Sports and Athletics - Youth Served	98,000	101,200	121,100	130,000	7%	141,000	8%

**BUDGET 2012**

**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE**  
**DEPARTMENT: PARKS AND RECREATION**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Parks & Recreation	\$22,310,590	\$22,535,938	\$20,315,344	\$16,946,746	\$14,282,857	\$16,844,799	\$10,192,160	-28.64%
Total	\$22,310,590	\$22,535,938	\$20,315,344	\$16,946,746	\$14,282,857	\$16,844,799	\$10,192,160	-28.64%
Percent Change	0.00%	1.01%	-9.85%	-16.58%	-15.72%	17.94%	-28.64%	
Actual Expenditures	\$20,795,786	\$20,909,517	\$18,852,090	\$16,844,799	\$13,907,802	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	258	257	254	163	148	148	148	0.00%
Part Time/Temporary	372	372	289	308	332	332	332	0.00%
Total FT/PT	630	629	543	471	480	480	480	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

This budget includes full year funding for 3 full-time positions and 19 part-time positions for the Exchange Park Recreation Center which opened in early 2011.

This budget transferred 6 positions to Facilities Management; 2 Carpenter Senior, 2 Electrician Senior and 2 Plumber Senior. \$645,958 has been deducted as salary savings; this is the equivalent of 13 full time positions.

\$303,475 is included in this budget for Sugar Creek Golf Course.

\$309,050 is included in this budget for Mystery Valley Golf Course.

This budget also provides \$225,000 in funding for the Arts Grant Award to fund Callanwolde , Art Station and Spruill Center each to receive \$75,000 in 2012.

**BUDGET 2012**

**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE**  
**DEPARTMENT: PARKS AND RECREATION**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$12,008,032	\$10,718,682	\$10,639,570	\$10,043,932	\$8,685,801	\$9,832,566	\$7,890,000
Purchased/Contracted Services	4,259,289	3,789,819	3,548,142	3,241,126	2,682,461	3,432,545	2,209,309
Supplies	2,171,785	2,431,790	1,222,954	1,466,813	1,586,471	1,456,246	690,663
Capital Outlays	27,225	16,796	0	178	5,300	18,420	18,420
Interfund/ Interdeptmental Charges	1,188,405	1,415,141	1,166,493	1,187,560	972,324	1,880,022	(841,232)
Other Costs	641,621	460,875	350,600	395,831	350,500	225,000	225,000
Other Financing Uses	18,987	18,987	18,987	0	0	0	0
<b>TOTAL</b>	<b>\$20,315,344</b>	<b>\$18,852,090</b>	<b>\$16,946,746</b>	<b>\$16,335,440</b>	<b>\$14,282,857</b>	<b>\$16,844,799</b>	<b>\$10,192,160</b>



## BUDGET 2012

FUND: GENERAL AND DEVELOPMENT FUND

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 12/13/2011  
INFRASTRUCTURE GROUP

### PROGRAM DESCRIPTION

The Public Works Director is charged with providing leadership and oversight to the five divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation, Transportation and Land Development. The Public Works Director provides direct communication to the Administration, and when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an on-going responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

### MAJOR ACCOMPLISHMENTS 2011

Maintained the county fleet at a 95% availability.

Completed new Fleet A-Shop and Quick Lube Facility.

Continued design and construction of transportation improvement projects.

Continued to repair, replace and upgrade aging and failed storm water infrastructure throughout the County.

Expanded the landfill gas collection system at Seminole Road Landfill.

Completed the closure of Phase 2A at Seminole Road Landfill.

### MAJOR GOALS 2012

Continue to provide the best quality service on limited budgets and with reduced numbers of employees.

Continue to focus on providing improved service to the Citizens of the County and customer departments.

Consolidate services among the departments of the Infrastructure Group.

Continue to develop technical and managerial skills and leadership abilities within the staff.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Public Works/Director	\$516,356	\$511,156	\$308,132	\$278,104	\$307,038	\$284,891	2.44%
Public Works/Land Development	0	0	0	702,780	747,012	744,883	5.99%
Total	\$516,356	\$511,156	\$308,132	\$980,884	\$1,054,050	\$1,029,774	
Percent Change	1.27%	-1.01%	-39.72%	218.33%	7.46%	4.98%	4.98%
Actual Expenditures	\$505,355	\$483,043	\$393,897	\$809,060 (estimated)			

**BUDGET 2012**

FUND: GENERAL AND DEVELOPMENT FUND

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 12/13/2011  
INFRASTRUCTURE GROUP

AUTHORIZED POSITIONS	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommended 2012	Increase 2012/2011
Public Works/Director	4	4	4	4	3	3	3	0.00%
Public Works/Land Dev.	0	0	0	0	9	9	9	0.00%
Full Time	4	4	4	4	12	12	12	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

Land Development is funded from the Development Fund.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Budget	
						Requested	Recommended
Personal Services and Benefits	\$500,535	\$474,757	\$401,855	\$486,238	\$1,048,377	\$1,060,293	\$1,038,505
Purchased/Contracted Services	7,750	5,520	7,452	7,932	18,688	23,223	21,282
Capital Outlays	0	0	0	0	0	0	0
Interdepartment/Interfund Charges	2,136	1,692	(101,751)	(100,356)	(59,315)	(32,193)	(32,193)
Other Costs	0	0	0	0	(27,793)	0	0
<b>TOTAL</b>	<b>\$511,156</b>	<b>\$483,043</b>	<b>\$308,132</b>	<b>\$393,897</b>	<b>\$980,884</b>	<b>\$1,054,050</b>	<b>\$1,029,774</b>

**BUDGET 2012****FUND: VEHICLE MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/14/2011****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

Public Works - Fleet Management is comprised of seven organizational divisions: (1) Administrative Division - responsible for personnel and accounting functions for the department; (2) Car & Pickup Division - responsible for maintaining all cars and trucks (up to 13,000 lbs. GVW); (3) Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop which provides repairs for accident related damage; (4) Sanitation Division - responsible for maintaining all trucks belonging to the Sanitation Department that are in excess of 13,000 lbs.; (5) Field Operations Division - responsible for maintaining all trucks in excess of 13,000 lbs. (other than Sanitation), including on-site repairs and lubrication for vehicles in the field, as well as wrecker service; (6) Fire/Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; (7) Services Division - includes the Tire Shop, which is responsible for servicing all requests for tire replacement/repair, the Lubrication Section (which performs preventive maintenance lubrication), and maintenance for fueling facilities.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Maintained 96% in service and preventive maintenance rate.

Implemented preventive maintenance process based on consumption and hours to continue efficiency at a reduced cost.

Improved past due lube rate by 45%.

**MAJOR GOALS 2012**

To maintain and exceed 95% in service rate and preventive maintenance (PM) completion rate.

To increase training and technical certifications to improve efficiency and reduce equipment downtime.

To improve the operation of the parts room.

<b>KEY INDICATORS</b>	<b>Actual 2007</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change 2012/2011</b>
Vehicles Added to the								
Fleet	87	120	6	11	19	72.73%	12	-36.84%
Fleet Size	3,565	3,745	3,522	3,309	3,086	-6.74%	3,055	-1.00%
Miles Traveled (Millions)	31	33	34	32	32	0.00%	32	0.00%
Repair Orders Completed	38,042	39,900	36,301	33,343	32,799	-1.63%	36,324	10.75%

**BUDGET 2012****FUND: VEHICLE MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/14/2011****INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Vehicle Maintenance	\$31,603,230	\$34,285,845	\$30,135,393	\$29,213,563	\$30,665,150	\$33,857,587	\$33,312,404	8.63%
Total	\$31,603,230	\$34,285,845	\$30,135,393	\$29,213,563	\$30,665,150	\$33,857,587	\$33,312,404	8.63%
Percent Change	0.77%	8.49%	-12.11%	-3.06%	4.97%	10.41%	8.63%	
Actual Expenditures	\$28,466,761	\$36,592,305	\$28,805,360	\$28,292,873	\$34,467,436 (Estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	177	177	177	159	160	160	160	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$419,185 has been deducted as salary savings; this is the equivalent of 10 full-time positions.

The recommendation for Gasoline and Diesel Fuel appropriations is based on estimated per gallon costs derived from Federal Government projections of 2012 costs as a percent increase over 2011 projected costs. The budgeted quantities are based on projected 2011 gallons consumed.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested.

**BUDGET 2012****FUND: VEHICLE MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/14/2011****INFRASTRUCTURE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$8,922,200	\$8,818,566	\$7,928,670	\$7,612,917	\$8,590,965	\$8,975,865	\$8,536,680
Purchased/Contracted Services	4,678,019	3,443,362	3,539,616	3,293,390	3,661,916	3,853,335	3,844,837
Supplies	16,056,145	15,895,034	15,598,326	16,745,890	16,680,064	19,937,124	19,839,624
Capital Outlays	29,783	20,522	17,500	3,951	19,300	8,300	8,300
Interdepartmental/Interfund Charges	102,839	121,532	89,461	73,958	399,485	411,368	411,368
Other Costs	346,407	506,344	2,039,990	562,767	746,496	640,000	640,000
Other Financing Uses	0	0	0	0	566,924	0	0
<b>TOTAL</b>	<b>\$30,135,393</b>	<b>\$28,805,360</b>	<b>\$29,213,563</b>	<b>\$28,292,873</b>	<b>\$30,665,150</b>	<b>\$33,857,587</b>	<b>\$33,312,404</b>

**BUDGET 2012****FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of DeKalb and the motoring public. Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. This department is assigned to the infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Paved 37 miles of County Roads.

Installed 12,000 linear feet of pipe.

Completed construction of 950 drainage structures.

Continued implementation of the Stormwater Utility User Fee with a collection rate of 98% (\$16 million).

**MAJOR GOALS 2012**

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2011.

To meet 2012 goals and targets and implement new Oracle Based WAM System for projects.

To continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Rds. Resurfaced (miles)	22	44	20	20	0.00%	20	0.00%
Patching by County (Tons)	35,000	35,000	35,000	30,000	-14.29%	30,000	0.00%
Citizens Drainage Projects (Tons)	4,600	5,000	5,000	6,000	20.00%	6,600	10.00%

**BUDGET 2012**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**  
**DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>Requested</b>	<b>Recommended</b>	<b>Increase</b>
<b>DIVISION/PROGRAM</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>2012</b>	<b>2012</b>	<b>2012/2011</b>
Administration	722,892	623,560	419,847	260,549	(278,624)	\$501,202	\$465,239	-266.98%
Maintenance	2,794,931	2,837,866	2,453,390	1,256,543	1,107,012	1,251,142	1,038,998	-6.14%
Road Maintenance	12,794,845	11,504,691	10,212,122	7,076,569	4,784,763	6,877,238	2,243,448	-53.11%
Support Services	3,009,072	2,933,184	1,478,870	2,671,751	1,970,359	2,247,237	1,738,505	-11.77%
Drainage Maintenance	(33,127)	64,464	73,612	(502,209)	(594,757)	0	0	-100.00%
Storm Water Management	29,289	17,198	32,973	(127,359)	(198,656)	0	0	-100.00%
Traffic Operations	248,071	261,084	249,527	220,207	937,761	970,362	902,272	-3.78%
Speed Humps	887,980	967,644	946,946	942,348	186,198	167,154	159,352	-14.42%
Signals	3,297,964	3,637,759	3,439,374	2,996,385	2,834,698	3,260,847	1,985,300	-29.96%
Signs & Paint	2,115,766	2,570,950	2,445,590	1,591,720	1,378,388	1,411,360	1,258,095	-8.73%
<b>Total</b>	<b>\$25,867,683</b>	<b>\$25,418,400</b>	<b>\$21,752,251</b>	<b>\$16,386,504</b>	<b>\$12,127,142</b>	<b>\$16,686,542</b>	<b>\$9,791,209</b>	<b>-19.26%</b>
Percent Change	-1.01%	-1.74%	-14.42%	-24.67%	-25.99%	37.60%	-19.26%	
Actual Expenditures	\$24,754,146	\$25,418,400	\$22,045,097	\$15,940,347	\$13,573,913	(estimated)		
<b>AUTHORIZED</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>Requested</b>	<b>Recommended</b>	<b>Increase</b>
<b>POSITIONS</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>2012</b>	<b>2012</b>	<b>2012/2011</b>
Full Time	378	378	377	291	178	178	178	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

This budget includes a \$1,250,000 credit from Watershed and \$750,000 from Sanitation for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways.

**2011 Recommended Personal Services Budget:**

\$441,302 has been deducted for salary savings; this is the equivalent of 12 full-time positions.

**BUDGET 2012****FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$17,774,790	\$18,249,749	\$16,698,672	\$15,904,615	\$9,996,290	\$10,085,971	\$9,056,919
Purchased/Contracted Services	1,125,076	967,800	724,046	625,552	252,624	353,098	342,343
Supplies	9,500,460	8,946,353	6,829,437	6,715,475	5,830,870	7,109,339	5,340,367
Capital Outlays	32,370	12,667	26,704	5,652	0	5,000	0
Interfund/Interdepartmental Charges	(6,712,805)	(6,131,472)	(7,892,355)	(7,310,947)	(3,295,460)	(866,866)	(4,948,420)
Depreciation	32,360	0	0	0	0	0	0
Other Costs	0	0	0	0	(657,182)	0	0
<b>TOTAL</b>	<b>\$21,752,251</b>	<b>\$22,045,097</b>	<b>\$16,386,504</b>	<b>\$15,940,347</b>	<b>\$12,127,142</b>	<b>\$16,686,542</b>	<b>\$9,791,209</b>



**BUDGET 2012****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Residential Collection Division provides twice-a-week curb-side collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week curbside collection of yard waste and and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

**MAJOR ACCOMPLISHMENTS 2011**

Received BOC award and Purchasing notice to proceed fro a landfill gas and renewable natural gas and Seminole compressed natural Gas fueling facilities.

Significantly downsized the number of employees used in the department necessary to maintain all levels of services.

Issued a revenue bond for the next disposal cell and other capital cost and successfully avoided a fee increase for January 2011.

Began the discussion with the BOC and CEO's Office to consider additional employee and fleet downsizing of service deliveries to hold its present fee structure an additional four years.

**MAJOR GOALS 2012**

Construction of Phase 3 Unit 3 disposal cell, phase 3 unit 1 gas collection and control system and non-potable water discharge system.

Construction of the LFG to RNG and CNG fuel station.

Development of a 24 hour 7 days per week dispatch center for Watershed, Roads & Drainage and Sanitation emergency services unit.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Residences Served	158,500	158,597	158,597	158,597	0%	159,000	0%
Seminole Landfill (Tons)	596,396	605,000	610,000	610,000	0%	615,000	1%

**BUDGET 2012**  
**FUND: SANITATION**  
**DEPARTMENT: PUBLIC WORKS - SANITATION**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Revenue Coll.	\$224,849	\$227,427	\$243,889	\$245,831	\$246,080	\$195,054	\$195,054	-20.74%
Administration	25,950,132	26,337,764	22,129,013	26,422,002	17,007,241	16,873,998	18,685,061	9.87%
Processing	9,447,538	10,240,706	8,862,340	8,702,832	10,442,460	10,851,866	10,505,567	0.60%
Residential Coll.	17,362,876	17,994,008	15,809,848	16,479,423	17,433,241	17,972,942	17,972,942	3.10%
Special Collections	9,464,520	10,017,467	8,517,906	9,349,222	10,358,741	10,619,295	10,617,295	2.50%
Commercial Support	6,452,909	5,808,487	5,392,477	5,702,949	6,002,346	6,794,021	6,739,794	12.29%
Commercial Collections	1,307,026	1,453,190	943,991	842,636	0	0	344,299	0.00%
Landfill	5,764,374	6,779,358	6,219,184	6,542,490	8,533,330	8,904,899	8,929,126	4.64%
Mowing	2,004,260	2,139,934	1,851,621	2,008,781	1,986,365	2,047,863	2,047,863	3.10%
<b>Total</b>	<b>\$77,978,484</b>	<b>\$80,998,341</b>	<b>\$69,970,269</b>	<b>\$76,296,166</b>	<b>\$72,009,804</b>	<b>\$74,259,938</b>	<b>\$76,037,001</b>	<b>5.59%</b>
Percent Change	44.51%	3.87%	-13.62%	9.04%	-5.62%	3.12%	5.59%	
Actual Expenditures	\$72,277,458	\$75,433,425	\$60,098,751	\$67,947,772	\$69,664,459	(estimated)		

**BUDGET 2012****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 12/13/2011  
INFRASTRUCTURE GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	729	771	771	699	699	699	699	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted.

This recommended budget includes funding for bond issuance expenses in the amount of \$2,930,000.

This budget includes a charge of \$750,000 to Roads and Drainage for wear and tear on county roads by the Sanitation vehicles.

This budget includes a charge of \$250,000 to assist Sanitation with environmental cleanup projects.

This budget includes \$2,225,000 for recycling related items.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$29,092,312	\$28,217,203	\$28,778,445	\$26,897,320	\$29,959,482	\$31,594,121	\$31,594,121
Purchased/Contracted Services	6,055,940	4,334,646	4,825,606	3,162,016	5,761,077	6,055,170	6,312,170
Supplies	4,028,833	2,715,786	2,825,587	2,459,742	2,981,607	5,244,745	5,243,745
Capital Outlays	48,573	46,835	12,000	13,261	0	13,970	13,970
Interfund/Interdepartmental Charges	16,519,023	15,495,507	20,599,025	20,868,391	24,118,780	24,747,978	25,792,978
Other Costs	5,925,589	988,774	5,608,774	900,312	4,788,858	3,373,954	3,773,254
Debt Service	0	0	0	0	600,000	2,930,000	2,930,000
Other Financing Sources	8,300,000	8,300,000	13,646,729	13,646,729	3,800,000	300,000	300,000
Retirement Benefits	0	0	0	0	0	0	76,763
<b>Total</b>	<b>\$69,970,269</b>	<b>\$60,098,751</b>	<b>\$76,296,166</b>	<b>\$67,947,772</b>	<b>\$72,009,804</b>	<b>\$74,259,938</b>	<b>\$76,037,001</b>

**BUDGET 2012****FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Department of Watershed Management is responsible for the management of the Stormwater Program. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>	
Stormwater Administration	\$26,264,055	\$23,738,965	\$20,215,988	\$19,402,890	\$20,580,777	\$16,135,779	-16.84%	
Reserve for Appropriations	249,989	1,049,280	2,631,641	8,117,887	0	5,341,279	-34.20%	
Total	\$26,514,044	\$24,788,245	\$22,847,629	\$27,520,777	\$20,580,777	\$21,477,058	-21.96%	
Percent Change	3.48%	-6.51%	-7.83%	20.45%	-25.22%	-21.96%		
Actual Expenditures	\$25,412,255	\$23,329,756	\$18,549,414	\$19,638,211 (estimated)				
<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	0	0	0	0	94	94	94	0.00%

**BUDGET 2012****FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

In 2011 94 positions were transferred from the Drainage Maintenance and Storm Water Management cost centers into the Stormwater Management Operating Fund.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$5,237,119	\$5,118,811	\$5,118,811
Purchased/Contracted Services	7,878,719	7,863,628	7,433,550	7,483,810	7,236,700	7,345,074	7,345,074
Supplies	1,903,821	1,948,715	1,809,304	1,826,040	1,770,893	1,770,893	1,770,893
Capital Outlays	0	0	0	0	0	10,000	10,000
Interdepartment/Interfund Services	10,975,025	10,536,013	10,973,134	9,554,564	5,158,178	6,335,999	1,891,001
Depreciation and Amortization	0	0	0	0	0	0	0
Other Costs	1,049,280	0	2,631,641	0	8,117,887	0	5,341,279
Other Financing Uses	2,981,400	2,981,400	0	(315,000)	0	0	0
<b>TOTAL</b>	<b>\$24,788,245</b>	<b>\$23,329,756</b>	<b>\$22,847,629</b>	<b>\$18,549,414</b>	<b>\$27,520,777</b>	<b>\$20,580,777</b>	<b>\$21,477,058</b>

**BUDGET 2012****FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS-TRANSPORTATION****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. The Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Completion of three multi-use trail projects, three streetscape projects and three sidewalk projects.

Completed the acquisition of one hundred land parcels.

Converted fifty five intersections to LED (light-emitting diode) lights.

**MAJOR GOALS 2012**

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.

To improve the safety and efficiency of existing Transportation infrastructure.

To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Miles of Sidewalks							
Constructed (miles)	5	3	1	14	1300.00%	6	-57.14%
Traffic Counts	400	250	200	200	0.00%	225	12.50%
Land Acquisitions Condemnations	2	7	5	3	-40.00%	4	33.33%

**BUDGET 2012**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES  
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION**

**DATE: 12/13/2011  
INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administrative Services	\$914,645	\$831,382	\$791,661	\$435,448	\$60,476	\$340,660	\$337,551	458.16%
Engineering Operations	35,990	280	688,915	687,565	692,500	1,095,000	223,000	-67.80%
Design & Survey	566,885	594,118	727,654	627,538	607,873	625,947	178,371	-70.66%
Construction Management	1,000,949	972,745	938,338	618,472	464,821	485,370	414,887	-10.74%
Land Acquisition	300,621	374,007	371,699	309,412	189,759	193,673	183,785	-3.15%
Traffic Planning	902,962	1,022,965	904,106	890,592	863,479	902,314	831,743	-3.68%
Traffic Calming	401,562	373,339	275,522	68,217	(10,636)	0	0	-100.00%
Traffic Lights	60	60	60	0	0	0	0	0.00%
Traffic Signals	35,382	2,511	-837	4,096	0	0	0	0.00%
Signs & Paint	35,965	8,864	-727	0	0	0	0	0.00%
<b>Total</b>	<b>\$4,195,021</b>	<b>\$4,180,272</b>	<b>\$4,696,390</b>	<b>\$3,641,340</b>	<b>\$2,868,272</b>	<b>\$3,642,964</b>	<b>\$2,169,337</b>	<b>-24.37%</b>
Percent Change	4.98%	-0.35%	12.35%	-22.47%	-21.23%	27.01%	-24.37%	
Actual Expenditures	\$4,023,383	\$4,114,793	\$3,176,082	\$3,239,163	\$3,127,054 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	51	51	51	34	29	29	29	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The funding for electricity in the amount of \$540,000 has been moved to Facilities Management.  
No salary savings have been deducted from this budget.

**BUDGET 2012**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**  
**DEPARTMENT: PUBLIC WORKS-TRANSPORTATION**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>
Personal Services and Benefits	\$3,320,952	\$2,153,607	\$2,716,387	\$2,676,497	\$2,225,745	\$2,258,512	\$2,139,877
Purchased/Contracted Services	650,612	505,493	461,937	315,557	314,344	1,262,694	365,494
Supplies	603,432	418,141	588,400	324,917	557,550	17,550	16,250
Capital Outlays	3,507	1,810	0	0	0	0	0
Interfund/Interdepartmental Charges	114,592	97,031	(125,384)	(77,808)	55,030	104,208	(352,284)
Other Costs	3,295	0	0	0	(284,397)	0	0
<b>TOTAL</b>	<b>\$4,696,390</b>	<b>\$3,176,082</b>	<b>\$3,641,340</b>	<b>\$3,239,163</b>	<b>\$2,868,272</b>	<b>\$3,642,964</b>	<b>\$2,169,337</b>



## BUDGET 2012

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 12/14/2011

INFRASTRUCTURE GROUP

### PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

This department is assigned to the Infrastructure Group, under the direction of the deputy Chief Operating Officer for Infrastructure.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to insure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

### MAJOR ACCOMPLISHMENTS 2011

Over 350 patrons participated in the Tucker Recreation Center's gymnastic annual Valentine program.

Served over 150,543 swimmers throughout the summer at all pool locations.

Over 1500 swimmers competed in the competitive swim league and 71 swimmers participated in the July 30th and 31st State swim meet in Carrolton, Georgia.

Served 1531 patrons on weekly basis for a nine week program at Camp Superstars which began in June.

### MAJOR GOALS 2012

To ensure the highest level of maintenance, safety, and security throughout the park system.

To provide diverse programs and services at an optimal level for citizens of all ages.

To maximize resources by fostering collaborations and strategic alliances and partnerships.

REVENUE SUMMARY	2007	2008	2009	2010	2011	%Change	2012	%Change
Recreation Program Fees	\$1,777,162	\$2,164,623	\$1,217,248	\$1,229,016	\$1,000,000	-18.63%	\$1,070,292	7.03%
Fund Balance Forward	-108,456	(362,221)	(644,027)	(267,351)	(316,445)	18.36%	(316,445)	0.00%
Total	\$1,668,706	\$1,802,402	\$573,221	\$961,665	\$683,555	-28.92%	\$753,847	10.28%

**BUDGET 2012****FUND: RECREATION****DEPARTMENT: RECREATION FUND****DATE: 12/14/2011  
INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Recreation Activities	\$1,885,618	\$1,802,402	\$573,222	\$725,591	\$683,555	\$1,136,782	\$753,847	10.28%
Total	\$1,885,618	\$1,802,402	\$573,222	\$725,591	\$683,555	\$1,136,782	\$753,847	10.28%
	0.00%	-4.41%	-68.20%	26.58%	-5.79%	66.30%	10.28%	
Actual Expenditures	\$1,764,260	\$1,712,333	\$670,748	\$895,127	\$885,858 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Program revenues will have to be increased in order to eliminate the negative fund balance in this fund.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$485,003	\$479,316	\$648,766	\$838,698	\$609,785	\$1,081,476	\$703,541
Purchased/Contracted Services	56,500	76,597	70,480	18,269	38,922	44,500	39,500
Supplies	29,818	97,553	6,345	29,632	34,848	5,800	5,800
Other Costs	1,900	0	0	0	0	0	0
Interfund/Interdepartmental	0	921	0	30	0	5,006	5,006
Total	\$573,221	\$654,387	\$725,591	\$886,629	\$683,555	\$1,136,782	\$753,847

**BUDGET 2012**  
**FUND: SPEED HUMPS**  
**DEPARTMENT: SPEED HUMPS**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**PROGRAM DESCRIPTION**

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Speed Humps Installed	50	141	90	90	80.00%	100	11.11%
Total Traffic Calming Districts	18	23	15	15	-16.67%	20	33.33%

<b>REVENUE SUMMARY</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Interest	\$29,357	\$9,837	\$3,142	\$1,743	-44.53%	\$3,000	72.12%
Assessments	250,397	245,013	289,441	101,110	-65.07%	285,000	181.87%
Fund Balance Jan. 1	1,188,928	1,460,291	1,537,954	1,623,954	5.59%	1,500,000	-7.63%
Total Revenue	\$1,468,682	\$1,715,141	\$1,830,538	\$1,726,808	-5.67%	\$1,788,000	3.54%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Speed Hump Fund	\$1,061,850	\$1,358,928	\$1,746,292	\$1,798,351	\$1,877,352	\$1,640,312	\$1,788,000	-4.76%
Total Fund	\$1,061,850	\$1,358,928	\$1,746,292	\$1,798,351	\$1,877,352	\$1,640,312	\$1,788,000	-4.76%

Percent Change                      34.36%                      27.98%                      28.51%                      2.98%                      4.39%                      -8.79%

Actual Expenditures                      \$12,486                      \$15,393                      \$180,590                      \$232,535                      \$656,477 (estimated)

Fund Balance Dec. 31                      \$1,188,928                      \$1,460,292                      \$1,487,620

<b>AUTHORIZED POSITIONS</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	0	0	0	3	3	3	0.00%

**BUDGET 2012**  
**FUND: SPEED HUMPS**  
**DEPARTMENT: SPEED HUMPS**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

There are no significant changes in this budget.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$150,000	\$150,000	\$0	\$0	\$215,228	\$218,703	\$218,703
Purchased / Contracted Services	0	0	0		61,425	46,400	46,400
Supplies	30,447	17,075	138,729	43,340	171,754	30,540	30,540
Capital Outlays	30,000	13,515	30,000	39,195	0	0	0
Interfund/ Interdepartmental	0	0	150,000	150,000	15,640	42,210	42,210
Reserve for Appropriation	1,535,845	0	1,479,622	0	1,413,305	1,302,459	1,450,147
<b>TOTAL</b>	<b>\$1,746,292</b>	<b>\$180,590</b>	<b>\$1,798,351</b>	<b>\$232,535</b>	<b>\$1,877,352</b>	<b>\$1,640,312</b>	<b>\$1,788,000</b>

**BUDGET 2012**  
**FUND: STREET LIGHTS**  
**DEPARTMENT: STREET LIGHTS**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**PROGRAM DESCRIPTION**

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes. This department is assigned to the Planning & Public Works Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Total Number of Street Lights Installed	635	650	887	613	-30.89%	607	-0.98%
<b>REVENUE SUMMARY</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Interest on Investments	(\$19,019)	(\$4,829)	\$376	\$615	63.35%	\$300	-51.18%
HOST	0	0	0	0	0.00%	0	0.00%
Assessments	4,107,666	4,903,005	5,052,101	2,240,820	-55.65%	4,500,000	100.82%
Fund Balance	82,009	(314,916)	902,787	1,563,321	73.17%	1,452,341	-7.10%
Fund Balance Reserve for Approp.	0	49,658	0	(14,056)	0.00%	0	0.00%
Total Revenue	\$4,170,656	\$4,632,918	\$5,955,264	\$3,790,699	-36.35%	\$5,952,641	57.03%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Street Light Fund	\$4,342,009	\$4,996,355	\$5,436,051	\$6,082,029	\$4,134,840	\$5,952,641	-2.13%
Total Fund	\$4,342,009	\$4,996,355	\$5,436,051	\$6,082,029	\$4,134,840	\$5,952,641	-2.13%
Percent Change	31.77%	15.07%	8.80%	11.88%	-32.02%	-2.13%	
Actual Expenditures	\$4,485,571	\$3,750,533	\$4,411,175	\$3,712,276 (estimated)			

**BUDGET 2012**

**FUND: STREET LIGHTS**

**DEPARTMENT: STREET LIGHTS**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	1	1	1	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The recommended budget includes a reserve for appropriation equal to 1 month electricity bill.

**DEPARTMENTAL REQUEST and C.E.O. RECOMMENDATIONS**

A. Program Modifications and Recommendations

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$105,266	\$98,005	\$100,803	\$100,172	\$106,996	\$108,182	\$108,182
Purchased/Contracted Services	49,658	25,385	49,658	27,430	49,658	0	0
Supplies	4,026,658	3,627,143	4,026,658	4,283,573	2,661,618	4,026,658	4,026,658
Other Costs	814,773	0	1,258,932	0	3,263,757	0	1,817,801
<b>TOTAL</b>	<b>\$4,996,355</b>	<b>\$3,750,533</b>	<b>\$5,436,051</b>	<b>\$4,411,175</b>	<b>\$6,082,029</b>	<b>\$4,134,840</b>	<b>\$5,952,641</b>

**BUDGET 2012****FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/13/2011****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change 2012/2011</b>
Vehicles in Fleet	3,745	3,522	3,309	3,086	-6.74%	3,055	-1.00%
Vehicles Replaced	448	178	131	358	173.28%	268	-25.14%
Vehicles Added	120	6	11	19	72.73%	12	-36.84%

**IMPORTANT CURRENT ISSUES**

Beginning in 1997 the County utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases. However, in 2008 the Director of Finance directed that no new vehicle purchases will be financed in this manner. Lease purchase financing for Fiscal Year 2011 is currently under advisement.

The 2008 Budget included the impact of a loan of \$2,500,000 to the CIP Fund to fund the build-out of the Car & Pickup Facility. The loan is to be paid back to the Vehicle Replacement Fund, plus 5% interest, over a period of three (3) years. During 2008, the Board of Commissioners approved an addition of up to \$1,000,000 to the initial loan to address increased costs made evident as preliminary engineering plans were developed. This addition will also be paid back to the Fund, plus 5% interest, over three (3) years. The 2009 Budget recommendation anticipated \$1,332,524 in payment of Year 2 of the initial loan and Year 1 of the additional loan. The 2010 Budget Recommendation includes the impact of Year 3 of the original \$2.5 million loan and Year 2 of the \$1 million additional loan. Again in 2010, \$1,332,524 is anticipated for these repayments. This amount is part of the Vehicle Replacement charge for using departments. The 2011 Budget Recommendation includes the impact of final year of the \$1 million additional loan in the amount of \$350,000.

The 2009 Budget suspended both the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. This was in response to general budget difficulties and a need to reevaluate replacement criteria. However, certain departments were charged in the vehicle replacement charge account for amounts related to the Car & Pickup Facility loan repayment (\$1,332,524) and to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$642,121). The annual Helicopter Replacement charge of \$600,000 to the Police Department also continued.

## **BUDGET 2012**

**FUND: VEHICLE REPLACEMENT FUND**

**DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE**

**DATE: 12/13/2011**

**INFRASTRUCTURE GROUP**

### **IMPORTANT CURRENT ISSUES (cont.)**

The 2010 Budget recommendation continued a partial suspension in the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. Replacement charges and regular vehicle replacements resumed in the Enterprise Funds (Watershed Management, Sanitation, and Airport). A limited number of Public Safety vehicles (30 in Police and 22 in Fire & Rescue) were scheduled to be replaced, but the only vehicle replacement charges in funds except Enterprise Funds were the charges related to the Car & Pickup Facility loan repayment (\$1,332,524), an amount to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$260,509), and a charge to Fire and Rescue to catch up the recovery amounts for upgraded ambulances. The annual Helicopter Replacement charge of \$600,000 to the Police Department also continued.

The 2011 Budget recommendation continued the full restoration of the vehicle replacement program for Enterprise Funds while continuing a partial participation for Tax Funds departments. High-priority vehicles in the Tax Funds will be replaced; all replaced vehicles were budgeted to be financed by lease-purchase, except the vehicles with a 2-year estimated life, which were to be purchased with cash. The lease-purchase financing was to be paid by the Vehicle Replacement Fund and the departments' recovery charges for those vehicles were to be deferred until 2012.

The 2011 Budget recommendation included an appropriation in Capital Outlays of \$2,825,000 received as an insurance settlement in 2010 for a wrecked Police helicopter. The helicopter replacement charge was discontinued for 2011, as insurance proceeds were considered sufficient to replace one helicopter and overhaul the second. \$436,116 of the settlement amount is currently encumbered in the Vehicle Replacement Fund to overhaul the remaining helicopter. Thus, \$2,388,884 remain in Capital Outlays in the 2012 Recommendation for the purchase of the replacement helicopter, as market conditions allow.

The Board of Commissioners has periodically transferred funds from the Vehicle Fund Reserves to the General Fund. Below is a history of those transfers:

1993 - \$5,000,000, of which \$2,500,000 was repaid and \$2,500,000 remains outstanding.

2000 - \$1,443,841.

2010 - \$3,591,128 (\$2,245,146 at Adoption and \$1,345,982 in October).

This is a total of \$7,534,969 in transfers.

The 2011 Budget recommendation and subsequent adoption included a transfer of \$3,500,000 to the General Fund to recognize the deferral of ambulance replacements made possible by a restructuring of how ambulance services are provided.

The 2011 surplus auction netted \$588,813 to the Vehicle Replacement Fund. \$300,000 is anticipated for 2012.



**BUDGET 2012****FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/13/2011****INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Replacement	\$53,400,628	\$57,838,935	\$42,076,729	\$30,395,149	\$35,769,521	\$28,955,502	\$20,874,484	-41.64%
Additions	6,997,684	4,220,340	124,985	1,270,790	198,500		302,000	52.14%
Total	\$60,398,311	\$62,059,275	\$42,201,714	\$31,665,939	\$35,968,021	\$28,955,502	\$21,176,484	-41.12%
Percent Change	-2.97%	2.75%	-32.00%	-24.97%	13.59%	-19.50%	-41.12%	
Actual Expenditures	\$36,918,649	\$46,848,052	\$24,411,484	\$23,094,039	\$29,674,174 (Estimated)			

**MAJOR CHANGES IN 2012 RECOMMENDED BUDGET:**

- The replacement of 158 vehicles at the budgeted cost of \$11,615,500
- The addition of 7 vehicles to the fleet are recommended at a cost of \$302,000
- The lease-purchase replacement of 110 vehicles at the budgeted first-year cost of \$1,200,000

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Under standard operating conditions, replacement charges are calculated for each individual unit. However, see the note above regarding the partial suspension of this charge in 2010, 2011, and 2012. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). In the 2012 budget funds are budgeted for lease purchase payments as follows:

Budgeted Lease purchase payments:	\$2,700,000
Budgeted Vehicles in program:	237

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$6,581,139
Departmental Replacement Charges	13,993,345
Proceeds from sale of surplus vehicles	300,000
Contribution for Additions	302,000
<b>TOTAL RECOMMENDED BUDGET</b>	<b>\$21,176,484</b>

**BUDGET 2012****FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/13/2011****INFRASTRUCTURE GROUP****FUTURE CONSIDERATIONS**

Management of the Vehicle Fund will continue to be challenged by the impact of transfers to the General Fund and by the impact of revenue shortfalls in the Tax Funds.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested.

**B. Equipment****Replacements**

	<b>Requested</b>	<b>Recommended</b>	<b>Units</b>
Sedans/SUV/Vans & Pickups	\$6,973,000	\$5,626,500	191
Heavy Equipment	5,700,500	5,392,000	16
Heavy Trucks	13,122,500	10,159,500	47
Portable Equipment	352,000	286,000	14
<b>TOTAL</b>	<b>\$26,148,000</b>	<b>\$21,464,000</b>	<b>268</b>
Vehicles to be financed by lease-purchase (incl. above)		\$9,848,500	110

**Additional**

A complete listing of recommended additions to the fleet is included below:

<b>Department</b>	<b>Description</b>	<b>Units</b>	<b>Recommended</b>
Watershed Management	Pickup Trucks	7	\$302,000
		<hr/>	<hr/>
		7	\$302,000

**BUDGET 2012****FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/13/2011****INFRASTRUCTURE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased / Contracted Services	\$6,185	\$24,272	\$440,000	\$446,185	\$440,000	\$1,500,000	\$2,700,000
Capital Outlays	22,711,383	23,591,411	12,727,004	11,165,261	27,747,507	22,176,500	14,306,384
Interfund / Interdepartmental Charges	503,992	495,801	739,716	419,591	792,592	260,241	260,241
Other Costs	18,680,154	0	6,696,216	0	3,487,922	5,018,761	3,909,859
Other Financing Uses	300,000	300,000	11,063,003	11,063,003	3,500,000	0	0
<b>TOTAL</b>	<b>\$42,201,714</b>	<b>\$24,411,484</b>	<b>\$31,665,939</b>	<b>\$23,094,039</b>	<b>\$35,968,021</b>	<b>\$28,955,502</b>	<b>\$21,176,484</b>

**BUDGET 2012**

**FUND: WATER AND SEWER OPERATING**  
**DEPARTMENT: WATERSHED MANAGEMENT**

**DATE: 12/13/2011**  
**INFRASTRUCTURE GROUP**

**PROGRAM DESCRIPTION**

The authorized positions assigned to the Department of Watershed Management, plus the positions funded by the department and assigned to Finance's Revenue Collections Division, together support the directives of the department to: (1) treat and pump potable water to the 660,000 customers in DeKalb County, as well as portions of Rockdale, Clayton and Henry Counties, through the 2,450 miles of water distribution pipes installed and maintained by the department; (2) collect and treat wastewater from DeKalb County, as well as portions of Gwinnett, Clayton, Rockdale and Henry Counties, through the 2,200 miles of the sewer collection system and 60 pumping stations operated and maintained by the department; (3) and comply with all Federal and State mandates for drinking water production, wastewater treatment, and biosolids management.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

**MAJOR ACCOMPLISHMENTS 2011**

Completed the fourth year of a four-year rate adjustment (2008 - 2011) to meet the operational and maintenance needs of water and wastewater system and support major capital investment.

Completed construction on the Chattahoochee River water supply intake, pump station in 2009 and expects completion of the transmission line in 2011.

Continued major programs for identification and reduction of infiltration and inflow to the County's collection system, and for comprehensive inventory of collection system for preventive maintenance.

**MAJOR GOALS 2012**

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

To operate modernized infrastructure supporting distribution and collections systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

To provide efficient and quality service to all inhabitants of DeKalb while maintaining the lowest possible costs to our customers.

To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Complaints per year per 10,000 Customers	848	999	999	999	0%	935	-6%
Percent unbilled or unaccounted-for Water	17.9%	22.1%	22.1%	22.1%	0%	18.8%	-15%
Water Main Failures per 1,000 miles of water main	332	325	284	284	0%	336	18%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	0%	100%	0%

**BUDGET 2012**

**FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATERSHED MANAGEMENT**

**DATE: 12/13/2011  
INFRASTRUCTURE GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Director's Office	\$6,135,794	\$4,570,041	\$5,434,886	\$5,446,017	\$4,492,006	\$5,888,489	\$5,250,207	16.88%
Administration	8,974,121	10,662,460	11,441,041	11,380,592	13,915,863	14,038,229	13,962,853	0.34%
Data Management	3,627,278	3,536,236	3,150,708	2,671,699	2,819,166	3,445,587	3,445,026	22.20%
Filtration and Treatment	50,511,623	54,612,074	66,170,371	46,156,203	47,249,681	54,558,319	56,165,971	18.87%
Construction and Maint.	37,652,849	40,186,537	30,482,181	36,768,205	36,887,007	41,456,845	39,375,651	6.75%
Capitalization	(5,765,000)	(5,752,998)	(5,584,577)	(5,863,806)	(2,823,671)	(2,823,671)	(2,823,671)	0.00%
Transfers and Reserves	45,407,633	52,951,633	52,543,309	86,178,360	110,760,293	102,955,399	115,908,266	4.65%
Revenue and Collections	7,398,412	5,561,428	5,388,803	5,376,989	6,975,171	5,724,303	6,644,425	-4.74%
<b>Total Fund</b>	<b>\$153,942,708</b>	<b>\$166,327,411</b>	<b>\$169,026,722</b>	<b>\$188,114,259</b>	<b>\$220,275,514</b>	<b>\$225,243,500</b>	<b>\$237,928,728</b>	<b>8.01%</b>
Percent Change	0.60%	8.05%	1.62%	11.29%	17.10%	2.26%	8.01%	
Actual Expenditures	149,055,638	\$152,032,575	169,169,268	187,603,315	192,528,900	(estimated)		
<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
DWM (FT)	729	771	756	671	682	687	687	0.73%
Finance (FT/PT)	115	94	94	90	98	100	100	2.04%

**BUDGET 2012**

**FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATERSHED MANAGEMENT**

**DATE: 12/13/2011  
INFRASTRUCTURE GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

**2012 Recommended Personal Services Budget:**

The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

The Board of Commissioners approved a 11% rate increase per year for the next three years effective January 1, 2012.

The transfer to the Renewal and Extension Fund (513) is \$52,250,083.

This budget includes a \$1,250,000 credit to Roads and Drainage for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways requiring resurfacing.

This budget includes \$15,479,076 for the 2011 Water and Sewer 2011 Series Bonds debt service payments.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**Cost Center 08022**

1. Addition of 3 positions: 3 Instrument Technicians to provide  
These additional positions will increase the reliability of the filter plat operations, thus ensuring safe clean water.  
Included in this request are salaries and benefits for 9 months, and supplies and computer equipment.  
**Recommended.**

**Requested Recommended**

\$99,686 \$99,686

**Cost Center 08036**

2. Addition of 2 positions: 1 Crew Supervisor and 1 Crew Worker Sr. Additional personnel will allow for full utilization of equipment which was previously purchased, and will increase the number of valves which can be operated, reducing the risk of line breaks and service disruptions. Included in this request are salaries and benefits for 9 months, and supplies.  
**Recommended.**

66,591 66,591

Total Program Modifications

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\$166,277 \$166,277

**BUDGET 2012****FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATERSHED MANAGEMENT****DATE: 12/13/2011  
INFRASTRUCTURE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009</b>	<b>2009</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>2012 Budget</b>	
	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$40,652,609	\$42,297,375	\$45,851,483	\$40,261,228	\$43,418,794	\$44,183,020	\$44,332,623
Purchased/Contracted Services	10,514,366	10,437,825	7,689,477	10,369,321	8,593,770	11,664,536	11,147,792
Supplies	18,911,923	27,990,836	18,408,149	30,052,640	24,590,968	27,300,761	25,384,013
Capital Outlays	100,060	195,887	226,228	391,907	1,630,349	558,308	560,008
Interfund/Interdepartmental Charges	7,435,555	11,553,919	9,967,956	14,631,088	15,144,171	15,187,518	17,202,068
Other Costs	44,806,465	36,773,230	27,287,190	18,452,808	40,348,304	30,054,640	30,054,640
Debt Service	-	-	-	-	-	-	15,479,076
Other Financing Uses	46,605,745	39,920,196	78,683,776	73,444,323	86,549,158	96,178,060	93,651,851
Retirement Services	-	-	-	-	-	116,657	116,657
<b>TOTAL</b>	<b>\$169,026,722</b>	<b>\$169,169,268</b>	<b>\$188,114,259</b>	<b>\$187,603,315</b>	<b>\$220,275,514</b>	<b>\$225,243,500</b>	<b>\$237,928,728</b>

**BUDGET 2012****FUND: WATER SEWER SINKING FUND****DEPARTMENT: WATER SEWER SINKING FUND****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003 and 2006 Bonds, 2) paying the fees of paying agents. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer. In December 2010, the County issued the Series 2010 Water & Sewer Recovery Zone Economic Development Bonds for \$28,400,000. There is a 45% IRS interest subsidy. The purpose of these bonds was for acquiring, designing, constructing and installing certain improvements to the County's water and sewerage system, including (a) improvements to the Stonecrest sanitary sewer system and (b) upgrades to the Lower Crooked Creek lift station and force main and gravity sewer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding As Of January 1	\$560,875,000	\$550,235,000	\$538,990,000	\$555,685,000	3.10%	\$542,180,000	-2.43%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
W & S Sinking Fund	\$43,726,862	\$47,873,313	\$38,927,555	\$38,947,426	\$49,287,145	\$41,781,227	\$41,781,227	-15.23%
Total	\$43,726,862	\$47,873,313	\$38,927,555	\$38,947,426	\$49,287,145	\$41,781,227	\$41,781,227	
Percent Change	8.86%	9.48%	-18.69%	0.05%	26.55%	-15.23%	-15.23%	
Actual Expenditures	\$35,523,256	\$38,666,883	\$38,790,333	\$38,834,257	\$49,287,145 (estimated)			



**BUDGET 2012**

**FUND: WATER SEWER SINKING FUND**

**DEPARTMENT: WATER SEWER SINKING FUND**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**DATE: 12/13/2011**

**FINANCE GROUP**

**A. Requests and Recommendations**

The amounts required for the Sinking Fund obligations in 2011 are:

	Requested	Recommended
Principal 2003 Series A & B	\$5,545,000	5,545,000
Principal 2006 Series A & B	7,050,000	7,050,000
Principal 2010 Series	1,610,000	1,610,000
Interest 2003 Series A & B	7,826,950	7,826,950
Interest 2006 Series A & B	18,245,853	18,245,853
Interest 2010 Series	1,473,424	1,473,424
Paying Agent Fees	30,000	30,000
<b>TOTAL</b>	<b>\$41,781,227</b>	<b>\$41,781,227</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						Requested	Recommended
Other Costs	\$0	\$0	\$79,666	\$0	\$10,423,511	\$0	\$0
Debt Service	38,927,555	38,790,333	38,867,760	38,834,257	38,863,634	41,781,227	41,781,227
<b>TOTAL</b>	<b>\$38,927,555</b>	<b>\$38,790,333</b>	<b>\$38,947,426</b>	<b>\$38,834,257</b>	<b>\$49,287,145</b>	<b>\$41,781,227</b>	<b>\$41,781,227</b>

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/13/2011  
PUBLIC SAFETY GROUP****PROGRAM DESCRIPTION**

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

<b>REVENUE SUMMARY</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>% change</b>	<b>2012</b>	<b>% change</b>
Interest on Investments	\$75,000	\$200,000	\$50,000	\$25,000	\$10,000	-60.00%	\$10,000	0.00%
Wired User Fees	5,500,000	5,300,000	5,050,000	3,052,500	2,856,000	-6.44%	4,752,000	66.39%
Wireless User Fees	6,400,000	8,000,000	7,050,000	8,787,500	8,568,000	-2.50%	5,808,000	-32.21%
Fund Balance	2,104,208	845,688	1,948,366	6,150,560	8,370,849	36.10%	6,681,630	-20.18%
Reserve for								
Encumbrances Forward	4,095,555	420,649	921,035	0	0	0.00%	0	0.00%
<b>Total</b>	<b>\$18,174,763</b>	<b>\$14,766,337</b>	<b>\$15,019,401</b>	<b>\$18,015,560</b>	<b>\$19,804,849</b>	<b>9.93%</b>	<b>\$17,251,630</b>	<b>-12.89%</b>

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/13/2011****PUBLIC SAFETY GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Personal Svcs & Benefits	\$0	\$0	\$4,437,851	\$8,551,966	\$11,113,456	\$11,624,812	\$10,250,036	-7.77%
Telephone / Data Service	700,000	700,000	1,278,018	920,388	808,240	899,360	899,360	11.27%
CAD / Eqpt Payments	2,724,804	0	0	0	1,933,837	1,620,760	1,620,760	-16.19%
CAD Consulting	0	49,934	106,934	255,165	174,875	187,200	187,200	7.05%
Maintenance	0	0	80,150	977,507	325,262	274,614	274,614	-15.57%
Training	0	0	53,000	87,000	95,000	90,250	90,250	-5.00%
Other Services	0	0	0	146,667	83,346	32,488	32,488	-61.02%
E-911 Center Build-out	4,530,555	219,365	0	0	0	0	0	0.00%
Operating Supplies	0	0	194,570	305,129	475,636	471,691	471,691	-0.83%
Equipment	0	0	802,959	157,918	745,100	208,000	208,000	-72.08%
Interfunds	0	0	0	239,696	221,400	266,899	266,899	20.55%
Reserve for Appropriation	1,383,393	3,978,628	2,574,140	5,389,680	2,658,826	0	2,081,912	-21.70%
Transfer to General Fund	8,156,011	8,967,060	4,620,640	0	0	0	0	0.00%
Phases 1 and 2 / Cost Recovery To Providers	680,000	851,350	871,139	984,444	1,169,871	868,420	868,420	-25.77%
<b>Total</b>	<b>\$18,174,763</b>	<b>\$14,766,337</b>	<b>\$15,019,401</b>	<b>\$18,015,560</b>	<b>\$19,804,849</b>	<b>\$16,544,494</b>	<b>\$17,251,630</b>	<b>-12.89%</b>
Percent Change	-27.05%	-18.75%	1.71%	19.95%	9.93%	-16.46%	-12.89%	
Actual Expenditures	\$18,074,548	\$11,476,385	\$10,984,181	\$10,844,566	\$11,871,831 (estimated)			
<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	0	0	153	151	210	208	208	-0.95%
Part Time	0	0	4	4	4	4	4	0.00%
<b>Total</b>	<b>0</b>	<b>0</b>	<b>157</b>	<b>155</b>	<b>214</b>	<b>212</b>	<b>212</b>	<b>-0.93%</b>

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/13/2011  
PUBLIC SAFETY GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

\$1,435,076 has been deducted as salary savings; this is the equivalent of 30 full-time positions.

\$1,560,000 was requested, and is recommended, for the lease/purchase of a new Computer Aided Dispatch system and a backup line recorder.

The user fees for wired and wireless telephones were increased from \$1.35 to \$1.50 per month in July, 2011.

In September, 2011, the Board of Commissioners adopted a resolution levying a \$0.75 per retail transaction fee on prepaid wireless service purchased within DeKalb County's E911 jurisdiction. This fee is administered and collected by the State and the first receipts will be distributed to local jurisdictions in October, 2012. The impact on revenue is not yet known.

In October, 2011, the City of Dunwoody began utilizing the Chattahoochee River 911 Authority (ChatComm) to handle its E911 Emergency Telephone Service. The estimated effect on DeKalb E911 fees is a reduction of 4.8%, or approximately \$570,000 annually (based on general population estimates). The reduction in calls is estimated to be 19,000 annually, a relatively small percentage of DeKalb's total annual calls of 1,500,000. However, it is expected that approximately 15% of those calls will be re-routed by ChatComm to the DeKalb E911 Center as Fire or EMS calls.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$4,437,851	\$3,760,723	\$8,551,966	\$7,624,140	\$11,113,456	\$11,624,812	\$10,250,036
Purchased / Contracted Services	2,389,241	1,808,518	3,371,172	2,396,404	4,590,431	3,959,354	3,959,354
Supplies	194,570	31,263	305,129	162,433	475,636	471,691	471,691
Capital Outlays	802,959	544,275	157,918	422,897	745,100	208,000	208,000
Interfund / Interdepartmental Charges	0	0	239,696	238,692	221,400	266,899	266,899
Other Costs	2,574,140	0	5,389,680	0	2,658,826	0	2,081,912
Other Financing Uses	4,620,640	4,839,402	0	0	0	0	0
Retirement Services	0	0	0	0	0	13,738	13,738
<b>TOTAL</b>	<b>\$15,019,401</b>	<b>\$10,984,181</b>	<b>\$18,015,560</b>	<b>\$10,844,566</b>	<b>\$19,804,849</b>	<b>\$16,544,494</b>	<b>\$17,251,630</b>

## BUDGET 2012

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

12/13/2011

PUBLIC SAFETY GROUP

### PROGRAM DESCRIPTION

The DeKalb County Fire and Rescue Department provides efficient and effective service to the citizens of DeKalb County through Community Life Safety Education, Fire Prevention, Fire Inspection, Fire Investigation, Fire Suppression, Advanced Life Support Transport Services, Hazardous Materials Response, Technical Rescue Response, Aircraft Rescue, Firefighting and SWAT Medic Response. These functions are supported by twenty-six (26) fire stations and sixty-four (64) emergency response units.

This department is assigned to the Public Safety Group, under the direction of the Public Safety Director.

### MAJOR ACCOMPLISHMENTS 2011

Recertified all personnel in state firefighting and medical requirements.

Responded to over 220,416 responses, reduced average response time for priority one and two calls to 6:37 minutes. Transported 25,020 patients.

Received Fire Act Grant and received donation of Thermal Imaging Cameras from Firehouse Subs.

Developed and re-established in-service rescue training. Processed and trained over 100 recruits.

Instituted training and oversight programs to reduce OJIs and overall Workers' Compensation expenses.

Instituted new Personal IA Jacket System. Dedicated office space for new Internal Affairs and Arson Investigation division.

Started rebuilding of Fire Station 10. Added fourth person on all truck companies.

### MAJOR GOALS 2012

To prepare and execute first insurance Service office (ISO) evaluation in 20 years.

To complete outsourcing of medical transport, develop and implement quality assurance and oversight of new program.

To continue community involvement and participation through our Community Education Unit.

To reduce on the job injuries and overall Workers' Compensation costs by 10% through our safety committee that will emphasize fire safety issues and compliances.

To implement mission specific training objectives for each division to ensure maximum performance and efficiency.

To provide fire safety initiatives for mandated inspection occupancies.

To continue with final year of five-year leasing program of Zoll E Series cardiac monitors.

To purchase an inventory control system that would help move us toward automation in inventory management; this system will help to get productivity gains, provide quality control, save money and have a real-time information processing system in place.

KEY INDICATORS	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Estimate 2011	% Change	Projected 2012	% Change
Reduction in Response Times (minutes)	5:45	5:12	5:30	5:00	6:37	32%	6:37	0%
Emergency Responses	164,378	166,894	212,442	220,416	231,720	5%	173,800	-25%

**BUDGET 2012****FUND: FIRE FUND AND GENERAL FUND****DEPARTMENT: FIRE AND RESCUE SERVICES**

12/13/2011

**PUBLIC SAFETY GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Admin/ Support and Technical Services	\$38,335	\$22,671	\$4,051	\$0	(\$67,641)	\$0	\$0	-105.99%
Fire Operations	51,067,344	52,499,249	49,416,563	46,620,701	48,018,515	58,275,255	45,323,534	-5.61%
Fire Rescue Services	15,937,193	16,034,785	16,167,275	15,380,719	11,990,728	14,173,936	10,049,938	-16.19%
Interfund	5,604,276	4,439,471	3,517,003	2,450,408	2,543,142	0	1,056,720	-58.45%
<b>Total</b>	<b>\$72,647,148</b>	<b>\$72,996,176</b>	<b>\$69,104,892</b>	<b>\$64,451,828</b>	<b>\$62,484,744</b>	<b>\$72,449,191</b>	<b>\$56,430,192</b>	<b>-9.69%</b>
Percent Change	5.68%	0.48%	-5.33%	-6.73%	-3.05%	15.95%	-9.69%	
Actual Expenditures	\$70,451,399	\$71,180,611	\$65,931,163	\$61,657,773	\$61,878,800	(estimated)		

<b>FUNDING SOURCES</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Fire Fund	\$55,386,201	\$55,512,368	\$51,205,164	\$48,228,843	\$58,275,255	\$58,275,255	\$46,380,254	-20.41%
General Fund	\$15,065,198	\$15,668,243	\$15,242,145	\$13,897,716	\$11,990,723	\$14,173,936	\$10,049,938	-16.19%
<b>Total</b>	<b>\$70,451,399</b>	<b>\$71,180,611</b>	<b>\$66,447,309</b>	<b>\$62,126,559</b>	<b>\$70,265,978</b>	<b>\$72,449,191</b>	<b>\$56,430,192</b>	<b>-19.69%</b>

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full-Time (Fire Fund)	652	647	647	649	582	667	646	11.00%
Temp/Pos (Fire Fund)	4	4	4	0	0	0	0	0.00%
Full-Time (General Fund)	208	208	208	208	140	140	140	0.00%
<b>Total FT/PT</b>	<b>864</b>	<b>859</b>	<b>859</b>	<b>857</b>	<b>722</b>	<b>807</b>	<b>786</b>	<b>11.00%</b>

**BUDGET 2012**

**FUND: FIRE FUND AND GENERAL FUND**

**DEPARTMENT: FIRE AND RESCUE SERVICES**

12/13/2011

**PUBLIC SAFETY GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

**GENERAL FUND**

\$ 812,640 in salary savings has been deducted in the General Fund for this department in 2012; this is equivalent of 12 full-time positions.

**FIRE FUND**

\$998,076 in salary savings has been deducted in the Fire Fund for this department in 2012; this is equivalent of 16 full-time positions.

\$300,000 fees associated with privatization not recommended.

\$100,000 for rental of space to temporarily house firefighters and equipment during renovation not recommended.

This budget includes transfer & funds for 64 (SAFER Grant) positions to the Fire Fund.

**DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
<b>Fire Operations-Fire Fund (04925)</b>		
1. Funding to acquire entire stock of Firefighters air packs. <b>Not Recommended.</b>	\$2,394,836	\$0
2. The addition of 16 Fire Inspections positions to enforce fire related ordinances and statues. This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 8 months. <b>Not Recommended.</b>	1,072,681	0
3. The addition to Fleet: 2 all terrain vehicles that would allow Fire Rescue to more effectively respond to call in unpaved and/or rough terrains, such as camp sites, hiking and biking trails and undeveloped park lands. <b>Not Recommended.</b>	32,400	0
4. The addition of an Administrative Assistant II position for Battalion Chief and Logistical Services. This request includes computer equipment and software, salary and benefit for 8 months. <b>Not Recommended.</b>	33,064	0
5. Funding to acquire an Inventory System and asset tracking system that will keep an accurate count of the inventory transactions in real-time. <b>Not Recommended.</b>	150,000	0

**BUDGET 2012****FUND: FIRE FUND AND GENERAL FUND****DEPARTMENT: FIRE AND RESCUE SERVICES**

12/13/2011

**PUBLIC SAFETY GROUP****DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS (CONTINUED)****A. Program Modifications and Recommendations (continued)**

6. The addition of 4 Fire Apparatus Operators to provide qualified manpower to conduct Fire Rescue internal investigation and pre-hiring background screening, response to Georgia Open Records Act.

This request includes salaries and benefits for 8 months.

**Not Recommended.**

	Requested	Recommended
6. The addition of 4 Fire Apparatus Operators to provide qualified manpower to conduct Fire Rescue internal investigation and pre-hiring background screening, response to Georgia Open Records Act.	150,399	0
	<b>\$3,833,380</b>	<b>\$0</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Requested	Budget Recommended
Personal Services and Benefits	\$56,327,988	\$53,960,957	\$52,962,683	\$50,524,616	\$56,349,444	\$53,176,657	\$46,883,937
Purchased/Contracted Services	1,340,668	1,044,989	1,540,381	1,343,411	1,557,892	2,515,958	1,407,179
Supplies	3,155,585	2,718,039	2,485,719	2,306,892	2,374,648	5,246,053	1,940,072
Capital Outlays	87,354	33,864	12,000	9,952	72,700	423,200	237,100
Interdepartmental/Interfund Services	7,873,671	8,398,671	6,824,272	7,314,915	6,947,685	11,087,323	5,911,904
Other Financing	323,004	290,788	626,773	626,773	(4,817,625)	0	50,000
TOTAL	\$69,108,270	\$66,447,308	\$64,451,828	\$62,126,559	\$62,484,744	\$72,449,191	\$56,430,192



**PROGRAM DESCRIPTION**

The Medical Examiner's Office performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute dies
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

**MAJOR ACCOMPLISHMENTS 2011**

Completed thorough and comprehensive investigation of all reported deaths, resulting in the proper determination of cause and manner of death, and the dissemination of accurate information to the appropriate individuals and agencies.

Performed numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory with no identifiable, significant errors.

Generated \$30,150 in revenue for the County through the use of the sterile autopsy/operating room.

**MAJOR GOALS 2012**

To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.

To continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies, and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.

To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: MEDICAL EXAMINER**

**DATE: 12/13/2011**  
**PUBLIC SAFETY GROUP**

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2011</b>	<b>% change</b>
Deaths Investigated	1,651	1,528	1,636	1,700	3.91%	1,700	0%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Medical Examiner	\$2,462,058	\$2,652,868	\$2,641,912	\$2,333,817	\$2,051,347	\$2,532,880	\$2,025,927	-1.24%
Total	\$2,462,058	\$2,652,868	\$2,641,912	\$2,333,817	\$2,051,347	\$2,532,880	\$2,025,927	-1.24%
Percent Change	4.74%	7.75%	-0.41%	-11.66%	-12.10%	8.53%	-1.24%	-1.24%
Actual Expenditures	\$2,311,317	\$2,521,615	\$2,285,619	\$2,194,932	\$2,060,283	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	20	20	20	20	19	19	19	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$235,629 has been deducted as salary savings; this is the equivalent of 4 full-time positions.

The request includes \$800,000 for an increase in the Medical Examiner's contract, currently at \$660,000 annually. This recommendation includes \$660,000.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested.

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: MEDICAL EXAMINER**

**DATE: 12/13/2011**  
**PUBLIC SAFETY GROUP**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$1,556,784	\$1,258,564	\$1,419,183	\$1,288,875	\$1,319,303	\$1,456,673	\$1,150,634
Purchased/Contracted Services	815,946	780,306	746,131	738,383	737,804	885,874	736,936
Supplies	205,607	186,784	119,500	116,602	95,690	102,903	94,472
Interdepartment/Interfund Charges	63,575	59,964	49,003	51,071	46,551	87,430	43,885
Other Costs	0	0	0	0	(148,001)	0	0
<b>TOTAL</b>	<b>\$2,641,912</b>	<b>\$2,285,619</b>	<b>\$2,333,817</b>	<b>\$2,194,932</b>	<b>\$2,051,347</b>	<b>\$2,532,880</b>	<b>\$2,025,927</b>

**BUDGET 2012**

**FUND: POLICE SERVICES FUND  
GENERAL FUND  
DEPARTMENT: POLICE SERVICES**

**DATE: 12/13/2011  
PUBLIC SAFETY GROUP**

**PROGRAM DESCRIPTION**

Public Safety functions and components in DeKalb County are led and coordinated by the Director of Public Safety. Several units that were formerly within the Police Services Department have been relocated to report directly to the Director of Public Safety. These include Animal Services, the 911 Emergency Communications Center, and the DeKalb Emergency Management Agency (formerly the Division of Homeland Security). In addition to the Police Department, also reporting to the Director of Public Safety are: Fire and Rescue, the Medical Examiner's Office, and Recorder's Court.

The Mid-Year 2011 Budget Resolution created the Police Services Fund (Fund 274) to segregate the funding and expenditure activities of Police Services, which previously operated in the Special Tax District - Designated Services Fund (Fund 271).

The 2011 Budget transferred Code Enforcement responsibilities from the Director of Public Safety to the Planning & Development Department, under the direction of the Deputy Chief Operating Officer - Development.

The Police Department consists of the Office of the Chief of Police, the Uniform Division, the Criminal Investigation Division, the Special Operations Division, and the Support Services Division. Collectively these divisions work together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. Proactive strategies and problem solving techniques include the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, traffic laws and applicable ordinances, and specialized support services.

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

**BUDGET 2012**

**FUND: POLICE SERVICES FUND  
 GENERAL FUND  
 DEPARTMENT: POLICE SERVICES**

**DATE: 12/13/2011  
 PUBLIC SAFETY GROUP**

**MAJOR ACCOMPLISHMENTS 2010**

Submitted RFP for enhanced video surveillance along specified corridors throughout DeKalb County.  
 Trained and certified the first campus Citizen Emergency Response Team (CERT) in DeKalb County at Georgia Perimeter College.  
 Maintained an average 911 answer time below 10 seconds - currently average 9 seconds.  
 Issued portable computers to all detectives.  
 Received reaccreditation by the Commission on Accreditation for Law Enforcement Agencies (CALEA).

**MAJOR GOALS 2011**

To complete full implementation of the wireless citation project.  
 To continue to work within the Department and in the community in an effort to build stronger relationships through improved technology.  
 To design, purchase and Implement enhanced video surveillance cameras throughout DeKalb County.  
 To reduce instances of celebratory gunfire.  
 To fill all current 911 Operator Vacancies and 59 new positions.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
General Investigations	37,759	33,288	21,684	22,334	3.00%	25,000	11.94%
Gen. Invest. Cleared	14,364	12,584	3,654	3,763	2.98%	4,000	6.30%
Citations Issued (Uniform Division)	184,235	201,121	174,578	183,300	5.00%	192,465	5.00%
Animal Calls Handled	31,322	30,009	33,500	34,000	1.49%	34,029	0.09%
911 Calls	1,419,431	1,195,196	1,419,431	1,643,666	15.80%	1,890,215	15.00%

**BUDGET 2012****FUND: POLICE SERVICES FUND****GENERAL FUND****DEPARTMENT: POLICE SERVICES****DATE: 12/13/2011  
PUBLIC SAFETY GROUP**

<b>BUDGET SUMMARY BY COST CENTER</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Administrative Services	\$2,494,605	\$2,659,737	\$2,397,870	\$1,688,120	\$2,622,024	\$2,556,274	\$2,361,895	-9.92%
Animal Control	2,739,932	3,062,149	3,468,015	2,992,789	3,140,918	3,403,105	2,758,613	-12.17%
Assistant Director	1,756,301	2,610,327	857,740	528,090	-3,882,641	743,806	702,852	-118.10%
Code Enforcement	1,846,654	1,749,177	2,191,594	1,770,402	2,000	0	0	-100.00%
Communications	16,805,424	16,597,529	12,739,861	9,068,635	8,806,599	6,033,454	3,901,802	-55.69%
Crime Scene	1,162,088	1,170,982	1,359,103	950,352	772,137	1,326,503	614,983	-20.35%
Criminal Investigation Divisic	14,247,553	14,300,741	13,823,522	15,491,630	19,412,687	18,791,347	17,432,795	-10.20%
Crossing Guards	704,753	833,520	777,158	793,532	390,593	0	0	-100.00%
Directors Office	0	0	0	339,422	292,385	474,908	427,335	46.15%
Firing Range	31,330	58,057	59,672	338,468	294,775	351,829	210,639	-28.54%
Homeland Security	2,118,183	2,620,929	2,775,224	2,233,593	907,545	1,193,290	1,068,682	17.76%
Intelligence / Permits	683,718	606,567	431,209	298,137	352,656	1,065,195	1,023,977	190.36%
Interfund Support - General	-21,556,853	-18,502,710	-14,488,249	-11,970,078	-11,135,596	-7,654,249	-6,552,249	-41.16%
Internal Affairs	932,507	865,203	719,049	705,692	1,081,352	1,054,760	903,682	-16.43%
Precincts	203,288	179,993	223,171	332,755	340,453	344,883	465,801	36.82%
Records	2,340,963	2,371,696	2,423,624	1,596,482	1,688,187	1,954,870	1,271,039	-24.71%
Recruiting & Background	697,413	799,494	769,155	700,313	699,921	899,423	802,885	14.71%
Service Support	1,023,447	811,538	917,913	780,437	1,479,137	2,480,602	826,530	-44.12%
Telecommunications	2,849,165	1,049,044	292,057	0	0	0	0	0.00%
Training	1,765,382	1,518,081	1,674,548	1,733,524	1,836,186	2,290,682	2,041,956	11.21%
Uniform Division	50,101,241	56,860,817	62,157,247	55,383,890	59,082,324	66,053,897	53,800,345	-8.94%
Special Operations Div	8,032,465	7,748,088	7,659,788	8,478,401	10,096,499	12,363,165	10,704,377	6.02%
Interfund Sup.- Police Svcs	21,004,268	15,938,580	11,123,288	9,390,670	9,024,672	7,615,354	10,634,608	17.84%
<b>Total</b>	<b>\$111,983,826</b>	<b>\$115,909,538</b>	<b>\$114,352,558</b>	<b>\$103,625,256</b>	<b>\$107,304,813</b>	<b>\$123,343,098</b>	<b>\$105,402,547</b>	<b>-1.77%</b>
Percent Change	7.18%	3.51%	-1.34%	-9.38%	3.55%	19.03%	-1.77%	
Actual Expenditures	\$104,590,784	\$114,074,731	\$109,783,913	\$101,973,430	\$105,623,001	(estimated)		

**BUDGET 2012****FUND: POLICE SERVICES FUND****GENERAL FUND****DEPARTMENT: POLICE SERVICES**DATE: 12/13/2011  
PUBLIC SAFETY GROUP

<b>FUNDING SOURCES</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
General Fund	\$2,048,447	\$3,845,316	\$3,192,170	\$2,131,507	\$4,411,698	\$5,165,321	\$3,108,035	-29.55%
Police Services Fund	0	0	0	0	102,891,115	118,177,777	102,294,512	-0.58%
Std-Des.Serv.Fund	101,098,444	108,423,459	104,630,647	97,979,254	0	0	0	0.00%
Std-Unincorp.Fund	1,443,893	1,805,956	1,961,096	1,862,670	2,000	0	0	-100.00%
<b>Total</b>	<b>\$104,590,784</b>	<b>\$114,074,731</b>	<b>\$109,783,913</b>	<b>\$101,973,430</b>	<b>\$107,304,813</b>	<b>\$123,343,098</b>	<b>\$105,402,547</b>	<b>-1.77%</b>

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full-Time (General)	219	223	79	72	68	68	68	0.00%
Part-Time (General)	150	150	146	146	3	3	3	0.00%
Full-Time (Std-D.S.)	1,154	1,250	1,249	1,228	1,231	1,284	1,234	0.24%
Full-Time (Std-Unincorp)	38	38	38	37	0	0	0	-100.00%
<b>Total F/T</b>	<b>1,411</b>	<b>1,511</b>	<b>1,366</b>	<b>1,337</b>	<b>1,299</b>	<b>1,352</b>	<b>1,302</b>	<b>0.23%</b>
<b>Total P/T</b>	<b>150</b>	<b>150</b>	<b>146</b>	<b>146</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.00%</b>

**INFORMATION RELATIVE TO POSITIONS AND THE PERSONAL SERVICES BUDGET****POLICE SUPPORT (GENERAL FUND)**

\$311,697 has been deducted as salary savings; this is the equivalent of 8 full-time positions.

The budget request included \$510,000 for upgrades allowing over-the-air programming of radios, \$650,000 for additional communication bandwidth, and \$400,000 for radio software/hardware version upgrades. None of the items was recommended; the third item was withdrawn by the department during analysis.

Effective July 1, 2011, responsibility for the School Crossing Guard function has been assumed by the DeKalb County Board of Education.

**POLICE SERVICES - (POLICE SERVICES FUND)**

\$6,873,965 has been deducted as salary savings; this is the equivalent of 131 full-time positions.

\$356,800 has been recommended for matching funds for miscellaneous grants.

**BUDGET 2012**  
**FUND: POLICE SERVICES FUND**  
**GENERAL FUND**  
**DEPARTMENT: POLICE SERVICES**

**DATE: 12/13/2011**  
**PUBLIC SAFETY GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

<b>A. Program Modifications and Recommendations</b>	<b>Requested</b>	<b>Recommended</b>
<b>Uniform (04667)</b>		
1. The addition of 50 sworn officer positions (35 Police Officers, 10 Sergeants, 5 Lieutenants). Salary and benefits, 6 months funding. <b>Not Recommended.</b>	\$2,266,488	\$0
2. Funding to add 50 administrative sedans and 5 motorcycles. <b>Not Recommended.</b>	1,315,986	0
Total Program Modifications	\$3,582,474	\$0

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personnel Services and Benefits	\$95,195,299	\$92,989,985	\$85,223,810	\$84,611,243	\$89,306,156	\$94,983,882	\$81,851,980
Purchased/Contracted Services	12,137,146	10,415,523	11,421,300	9,918,637	12,770,966	8,673,203	7,946,624
Supplies	3,375,115	1,905,866	2,734,293	1,920,850	3,123,465	5,564,359	2,688,341
Capital Outlays	393,314	329,952	156,390	95,144	544,942	1,001,006	86,665
Interfund/Interdepartmental Charges	2,963,208	3,935,421	3,718,463	5,202,257	6,151,337	12,763,848	9,162,088
Other Costs	80,510	0	145,700	0	(4,652,061)	356,800	3,666,849
Other Financing	207,966	207,166	225,300	225,300	60,008	0	0
<b>TOTAL</b>	<b>\$114,352,558</b>	<b>\$109,783,913</b>	<b>\$103,625,256</b>	<b>\$101,973,430</b>	<b>\$107,304,813</b>	<b>\$123,343,098</b>	<b>\$105,402,547</b>



## BUDGET 2011

FUND: SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: RECORDERS COURT

DATE: 12/13/2011  
PUBLIC SAFETY GROUP

### PROGRAM DESCRIPTION

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records and ordinance violation citations issued by DeKalb County; MARTA; the Emory Police Department's traffic, parking and ordinance citations; and Georgia State Patrol traffic citations.

This department is assigned to the Public Safety Group, under the direction of the Public Safety Director.

### MAJOR ACCOMPLISHMENTS 2011

Implemented and drafted statute based policies and procedures for the court.

Implemented Diversion Program with District Attorney to represent the State in all matters at the Court.

Completed RFP for new case management system and substantial complete migration and data cleansing of old court databases.

Completed second phase of the Governor's Office for Highway Safety grant project.

### MAJOR GOALS 2012

To install a comprehensive fully automated integrated case management system for seamless paperless workflow.

To renovate the courthouse to include a new courtroom, better entrance and exit for crowd control, and proper corresponding renovations for the increased volume.

To reduce the Trial backlog significantly and reorganize staff to maximize efficiency gained by S.T.E.P. and the implementation of the new case management system.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Number of citations	226,004	231,591	182,811	200,000	9.40%	228,000	14.00%
Number of citations closed	117,961	129,757	167,634	180,000	7.38%	200,000	11.11%
Number of warrants issued	8,544	10,579	16,006	20,000	24.95%	22,800	14.00%
Number of court sessions	1,180	1,123	1,585	1,761	11.10%	2,112	19.93%

**BUDGET 2011**

**FUND: SPECIAL TAX DISTRICT UNINCORPORATED**

**DEPARTMENT: RECORDERS COURT**

**DATE: 12/13/2011  
PUBLIC SAFETY GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Recorders Court	\$4,050,232	\$5,053,819	\$3,956,592	\$3,890,121	\$3,617,875	\$4,559,658	\$4,044,383	11.79%
Total	\$4,050,232	\$5,053,819	\$3,956,592	\$3,890,121	\$3,617,875	\$4,559,658	\$4,044,383	11.79%
Percent Change	47.15%	24.78%	-21.71%	-1.68%	-7.00%	26.03%	11.79%	
Actual Expenditures	\$3,784,116	\$4,949,289	\$3,720,073	\$3,565,345	\$3,493,778	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	51	52	61	61	52	53	53	1.92%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$259,631 has been deducted as salary savings, this is the equivalent of 6 full-time positions.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$2,984,964	\$2,856,275	\$2,899,175	\$2,530,217	\$2,934,817	\$3,296,458	\$2,857,883
Purchased/Contracted Services	888,795	792,294	932,846	749,305	986,200	1,186,900	1,130,500
Supplies	61,101	68,857	58,100	64,574	55,300	76,300	56,000
Capital Outlays	18,663	2,390	0	1,367	0	0	0
Interfund/Interdepartmental Charges	0	0	0	0	0	0	0
Other Costs	3,069	0	0	0	(358,442)	0	0
<b>TOTAL</b>	<b>\$3,956,592</b>	<b>\$3,719,816</b>	<b>\$3,890,121</b>	<b>\$3,345,463</b>	<b>\$3,617,875</b>	<b>\$4,559,658</b>	<b>\$4,044,383</b>

**BUDGET 2012****FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for the Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding As Of January 1	\$43,880,000	\$41,885,000	\$39,835,000	\$37,725,000	-5.30%	\$35,525,000	-5.83%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Bldg. Authority Bonds	\$3,730,571	\$3,755,866	\$3,731,721	\$3,690,071	\$3,731,846	\$3,732,378	\$3,732,378	0.01%
Total	\$3,730,571	\$3,755,866	\$3,731,721	\$3,690,071	\$3,838,193	\$3,732,378	\$3,732,378	
Percent Change	95.14%	0.68%	-0.64%	-1.12%	4.01%	-2.76%	-2.76%	
Actual Expenditures	\$3,683,066	\$3,719,045	\$3,717,500	\$3,690,071	\$3,835,667 (estimated)			

**BUDGET 2012**

**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT**  
**DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT**

**DATE: 12/13/2011**  
**FINANCE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2011 are:

	Requested	Recommended
Principal 2003A Series	\$690,000	\$690,000
Interest 2003A Series	388,296	388,296
Principal 2005 Series	1,510,000	1,510,000
Interest 2005 Series	1,128,081	1,128,081
Paying Agent Fees	10,000	10,000
Other Misc.	6,000	6,000
<b>TOTAL</b>	<b>\$3,732,378</b>	<b>\$3,732,378</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	\$6,000	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Other Costs	\$0	\$0	\$0	\$0	\$106,347		
Debt Service	3,725,721	3,717,500	3,684,071	3,684,071	3,725,846	3,726,378	3,726,378
<b>TOTAL</b>	<b>\$3,731,721</b>	<b>\$3,717,500</b>	<b>\$3,690,071</b>	<b>\$3,690,071</b>	<b>\$3,838,193</b>	<b>\$3,732,378</b>	<b>\$3,732,378</b>

2011 BUDGET  
 FUND: Capital Project Funds  
 DEPARTMENT: Various

Date: December 13, 2011  
 Finance Group

**PROGRAM DESCRIPTION:** A Capital Project is "any Project in excess of \$25,000 with an estimated useful life of five years or greater." There are (18) capital project funds. The Capital Projects Budget Committee reviews funding requests submitted by county departments and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future. These funds are assigned in the Finance Group under the direction of the Chief Financial Officer.

**RECENT CHANGES:** In 2011 the CEO recommended \$8,225,000 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state federal grants, and sidewalk improvements. An additional \$ 3,230,625 of tax funds was recommended for information system improvements.

For 2012 the CEO recommends using HOST proceeds at 80% tax relief 20% Capital Outlay. This results in \$8,000,000 HOST Capital Outlay funds for transportation projects.

SUMMARY BY FUND	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Requested 2012	Recommend 2012	Change 2010/2011
<b>Tax Funds</b>								
General Fund - CIP	\$26,336,635	\$21,632,092	\$10,968,515	\$2,180,556	\$3,230,625	\$25,729,364		48.16%
General Fund - TIP	0	0	0	0				0.00%
Fire Fund - CIP	0	0	0	0				0.00%
HOST Fund-CIP	0	0	0	89,000	8,225,000	8,000,000		0.00%
Subtotal	\$26,336,635	\$21,632,092	\$10,968,515	\$2,269,556	\$11,455,625	\$33,729,364		404.75%
Percent change	67.99%	-17.86%	-49.30%	-79.31%				
<b>Enterprise Funds</b>								
Airport Fund - CIP	\$750,000	\$1,046,707	\$1,000,000	\$1,000,000	\$2,500,000	\$2,500,000		150.00%
Sanitation Fund - CIP	16,500,000	16,283,087	7,300,000	14,362,690	23,800,000	300,000		65.71%
Water & Sewer R & E- CIP	15,912,366	8,676,937	7,767,624	38,133,152	23,047,474	532,590,000		-39.56%
Subtotal	\$33,162,366	\$26,006,731	\$16,067,624	\$53,495,842	\$49,347,474	\$535,390,000		-7.75%
Percent change	-51.05%	-21.58%	-38.22%	232.94%	-7.75%			
<b>Other Funds</b>								
Grant Fund *	\$0	\$0	\$0	\$0	\$0			0.00%
American Reinvestment Recovery Act	0.00	0.00	6,511,600.00	7,830,000.00	0			0.00%
Confiscated Funds *	0	0	0	0	0			0.00%
Stormwater Utility Fund	0	0	0	0	0			0.00%
Fleet Maintenance Fund	0	3,500,000	0	0	0			0.00%
2006 Bond Interest	4,876,318	5,851,400	1,611,393	3,603,808	220,934			0.00%
Subtotal	\$4,876,318	\$9,351,400	\$1,611,393	\$11,433,808	\$220,934			-98.07%
Percent change	100.00%	91.77%	-82.77%	609.56%				
<b>Total - All Funds</b>	<b>\$64,375,319</b>	<b>\$56,990,223</b>	<b>\$27,036,139</b>	<b>\$55,765,398</b>	<b>\$60,803,099</b>			<b>106.26%</b>
<b>Percent change</b>	<b>-22.83%</b>	<b>-11.47%</b>	<b>-52.56%</b>	<b>106.26%</b>	<b>9.03%</b>			

**Proposed 2012 HOST Capital Project Appropriations**

<b>Project Name</b>	<b>BOC Dist</b>	<b>2012 Funding Amount</b>	<b>Fed/State Funds Available</b>
Lithonia Industrial Blvd Extension Phase 3	5,7	\$960,000.00	\$10,000,000.00
LaVista at Oak Grove (GDOT Safety)	2,6	\$300,000.00	\$1,200,000.00
School Corridor Sidewalks (HPP)	1,2,3,5,6,7	\$750,000.00	\$3,555,600.00
Stone Mountain to Lithonia Bike Lanes (HPP)	4,5,7	\$215,000.00	\$1,600,000.00
Panola Road improvements	5,7	\$75,000.00	\$23,400,000.00
Turner Hill Road improvements	5,7	\$50,000.00	\$9,600,000.00
Church Street Trail Project	4,6	\$450,000.00	\$800,000.00
Chamblee Dunwoody Streetscapes (TE)	1,6	\$200,000.00	\$300,000.00
Brookhaven (LCI)	1,6	\$150,000.00	\$2,800,000.00
South River Trail	3,5,6	\$500,000.00	\$600,000.00
Signal installations/upgrades	Countywide	\$300,000.00	\$5,000,000.00
Bridge Repairs	Countywide	\$300,000.00	\$0.00
Countywide Resurfacing (Matching funds for GDOT LMIG/LARP)	Countywide	\$3,750,000.00	\$3,000,000.00
<b>Total</b>		<b>\$8,000,000.00</b>	<b>\$61,855,600.00</b>

**DEKALB COUNTY, GEORGIA - 2012 CIP REQUEST**

DATE: **December 13, 2011**

DEPARTMENT: **SUMMARY**

DEPARTMENT	REQUEST	TOTAL RECOMMENDATIONS	FUNDING SOURCE								
			GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST
Airport	3,100,000						3,100,000				
Board of Health	781,808		781,808								
Community Service Board	618,000		618,000								
Facilities Management	4,314,308		4,314,308								
Fire & Rescue Services	3,200,000		3,200,000								
Geographical Info. Systems	127,866		127,866								
Information Systems	7,437,796		7,437,796								
Library	76,650		76,650								
Parks and Recreation	5,100,000		5,100,000								
Police	950,000		950,000								
PW-R & D	9,385,000		0							9,385,000	
PW-Sanitation	300,000		0					300,000			
Public Safety	1,206,348		1,206,348								
Sheriff	1,816,588		1,816,588								
Superior Court	100,000		100,000								
<b>PAGE TOTAL</b>	<b>38,514,364</b>	<b>0</b>	<b>\$25,729,364</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,100,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$9,385,000</b>	<b>\$0</b>







**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2012 BUDGET  
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/13/2011

PAGE: 3

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE							HOST CAP. OUT.	OTHER/ OR INTEREST
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S		
Parks & Recreation	Facility Repairs , Retrofitting, Renovations & Installation	1,250,000		1,250,000								
	Playground Repairs and Renovations	1,200,000		1,200,000								
	Restrooms Repair , Renovation & Installation	500,000		500,000								
	Pavilion Repair , Renovation & Installation	400,000		400,000								
	Dam Repairs-Natural Resource Management-Countywide	1,750,000		1,750,000								
	<b>Department Total:</b>	<b>5,100,000</b>		<b>5,100,000</b>								
Police	Flakes Mill Precinct Roof	150,000		150,000								
	Burgess Building Relocation Project	800,000		800,000								
	<b>Department Total:</b>	<b>950,000</b>		<b>950,000</b>								
PW-Roads & Drainage	County Match for GA DOT LMIG Street Resurfacing	6,000,000		6,000,000							6,000,000	
	Traffic Signs Reflectivity Program	800,000		800,000							800,000	
	Construction of a new Warehouse / Office Building	1,500,000		1,500,000							1,500,000	
	Multi-story Office Complex	1,000,000		1,000,000							1,000,000	
	Central School Flasher System	85,000		85,000							85,000	
	<b>Department Total:</b>	<b>9,385,000</b>		<b>9,385,000</b>							<b>9,385,000</b>	
Public Safety	To install HVAC unit at 845 Camp Road Decatur, GA 30032	112,200		112,200								
	New Animal Control Facility	1,094,148		1,094,148								
	<b>Department Total:</b>	<b>1,206,348</b>		<b>1,206,348</b>								
Sheriff	Automatic Fire Detection, Emergency Voice Communication and Alarm System	1,816,588		1,816,588								
	<b>Department Total:</b>	<b>1,816,588</b>		<b>1,816,588</b>								
Superior Court	Multi-Purpose Courtroom	100,000		100,000								
	<b>Department Total:</b>	<b>100,000</b>		<b>100,000</b>								
<b>PAGE TOTAL</b>		<b>\$18,557,936</b>	<b>\$0</b>	<b>\$7,866,588</b>				<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,385,000</b>	<b>\$0</b>

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2012 BUDGET  
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/13/2011

PAGE: 4

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE								
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST
Airport	Run/Taxiway Repairs	1,000,000						1,000,000				
	Airport Grounds/Facility Repairs	100,000						100,000				
	Rubber Removal	0						0				
	T-Hangars	1,800,000						1,800,000				
	Environmental Studies	200,000						200,000				
<b>Subtotal</b>		<b>3,100,000</b>	<b>0</b>					<b>3,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Sanitation	Land Acquisition	300,000										
<b>Subtotal</b>		<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PAGE TOTAL</b>		<b>\$3,400,000</b>						<b>\$3,100,000</b>	<b>\$300,000</b>	<b>\$0</b>		<b>\$0</b>
<b>GRAND TOTAL</b>		<b>\$38,514,364</b>						<b>3,100,000</b>	<b>300,000</b>	<b>\$0</b>	<b>\$9,385,000</b>	<b>\$0</b>

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM  
2012-2016**

DATE: December 13, 2011

DEPARTMENT:

SUMMARY

Page: 1

DEPARTMENT	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
				2012 Request	2012 Recommended	2013	2014	2015	2016
Airport	41,048,799	27,876,799		3,100,000	0	1,400,000	700,000	700,000	900,000
Board of Health	2,632,067	2,505,791		781,808	0	0	0	0	781,808
Community Service Board	0	0		618,000	0	0	0	0	618,000
Facilities Management	18,027,840	17,190,799		4,314,308	0	3,057,596	724,788	960,000	610,000
Fire & Rescue Services	3,161,868	751,660		3,200,000	0	0	724,788	3,000,000	200,000
Geographical Info. Systems	3,745,006	812,325		127,866	0	121,256	121,256	0	370,378
Information Systems	41,803,052	40,227,799		7,437,796	0	3,049,627	1,603,667	950,000	880,000
Library	62,820,735	51,176,619		76,650	0	0	0	0	0
Parks	239,776,249	176,203,815		5,100,000	0	0	5,100,000	4,850,000	4,850,000
Police	4,051,634	2,092,857		950,000	0	500,000	0	8,850,000	75,000,000
Public Safety	0	0		1,206,348	0	5,718,627	0	0	0
PW-Roads & Drainage	35,451,531	23,848,989		9,385,000	0	7,300,000	7,300,000	6,300,000	6,300,000
PW-Sanitation	130,941,596	120,259,939		300,000	0	300,000	3,300,000	2,300,000	2,300,000
Sheriff	2,632,067	2,505,791		1,816,588	0	0	0	0	0
Superior Court	350,000	350,000		100,000	0	2,200,000	0	0	2,300,000
<b>PAGE TOTAL</b>	<b>586,442,444</b>	<b>465,803,184</b>		<b>38,514,364</b>	<b>0</b>	<b>23,647,106</b>	<b>19,574,499</b>	<b>27,910,000</b>	<b>95,110,186</b>

\* DEPARTMENT'S PRIORITY

# Five -Year CIP Plan - Form 7 G

Department Name: AIRPORT  
 Department Head: MIKE VAN WIE

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure /Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
						41,048,799	1,022,717						
1	Run/Taxiway Repairs	Repair numerous sections of airplane parking ramps, taxiways and runways.	Projects are necessary to repair deteriorating sections of aircraft parking ramps, taxiways and runways. Many of these are in areas where the airport leases tie-downs and t-hangar space to airport tenants. As the landlord, the airport is responsible for maintaining the areas in a suitable condition.	2			26,854,082	1,000,000		500,000	500,000	500,000	500,000
2	Airport Grounds/Facility Repairs	Repair roads, sidewalks and street lights, renovate public park on airport by landscaping, building tables, benches, drainage, etc. Repair and renovate offices and restrooms in county buildings as necessary to meet public requirements and to produce revenue. Beautification of all grounds and roadways on airport. Repair/replace signage throughout the airport.	Numerous concrete roads and sidewalks on the airport are breaking up and need to be replaced. Severe cracking has allowed water to migrate under the pavement. Complete removal and replacement is necessary. The public park is very popular and important to public relations. It should be equipped with safe benches, tables, etc. County building must be painted and renovated periodically.	4				100,000		100,000	100,000	100,000	100,000
3	Rubber Removal	This project improves the visibility of the runway pavement markings on runway 2R/20L and improves the runway braking action for aircraft using this runway.	Runway 2R/20L is the primary runway for the airport and it's the runway that receives the most traffic under all the weather conditions. Landing aircraft leave the ritre rubber on the concrete as they touch down. Over time, the rubber builds up to obscure the visibility of the runway guidance marks painted on the surface and reduces friction between the concrete and aircraft tires especially during we conditions. For both safety and operational reasons, it is imperative this rubber be removed on an annual basis.	5				0		200,000	0	200,000	0
4	T-Hangars	To provide necessary repairs to existing t-hangars owned and operated by DeKalb County. To build additional hangars.	County owned t-hangars are aging and require repairs such as: sliding door mechanisms, skylights, electrical, roofing and painting. T-hangars are leased by the airport directly to trnants. As the landlord, the airport is responsible for maintaining the hangars in a suitable condition. These repairs are not eligible for FAA or state grant funding.	1				1,800,000		500,000	0	0	0
5	Environmental Studies	Provide environmental studies for state and federal requirements.	Conducting periodic environmental studies as may be required by state and federal	3				200,000		100,000	100,000	100,000	100,000
		<b>TOTAL</b>					<b>27,876,799</b>	<b>3,100,000</b>	<b>0</b>	<b>1,400,000</b>	<b>700,000</b>	<b>900,000</b>	<b>700,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name: Board of Health  
 Department Head: Dr. Ford

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Eradication of mold in Health Centers	East DeKalb, T.O. Vinson, E.L. Richardson and Clifton Springs Health Centers: Repair water damaged walls and ceilings, including eradication of mold.	The high usage public facilities are in need of restoration to address the eradication of mold and damaged walls and ceilings.	1		2,632,067	2,505,565 226	100,000					
2	Facility Plumbing and Plumbing Equipment	Conversion of residential commodes to commercial type. Reconfiguration of venting of existing plumbing drains. Facilities affected: Clifton Springs and Richardson.	Richardson: the residential commodes are inadequate and should be replaced with commercial units. Clifton Health Center: residential commodes should be replaced with commercial units.	2				25,000					
3	Clifton Springs Facility Restoration and Safety	Parking Lot restoration and replacement of handicapped parking signage.	The parking area provided for use by the public and employees at the Clifton Springs Health Center exhibits a significant safety risk to property and person due to the deteriorated condition of the surface, as well as the faded and broken signage directing traffic to parking spaces, including handicapped parking. The base of the lot is cracked and there are crevices and uneven pot holes throughout the lot.	3				60,000					
4	Clifton Springs Facility Renovation (HIPAA)	Clifton Springs Health Center reconfiguration and remodeling of patient service areas for patient confidentiality and compliance to federal regulations governing HIPAA.	Clifton Springs Health Center: The project includes the demolition of approximately 16 feet of wall space and extending this space with 24 feet of wall space; removal of existing reception area and replacement with privacy cubicles; removal of "in-wall" filing cabinets replace all exam room cabinets, replace sinks in bathrooms, install commercial toilets, replace damaged wall borders and painting Suite C, D, E.	4				38,200					
5	East Facility Restoration and Safety	East DeKalb Health includes: 1) painting of waiting rooms and the addition of chair railings; 2) repair broken interior door locks; 3) conduct analysis of air flow throughout facility and restore HVAC air leveling for consistent temperatures 4) clean existing air ducts throughout facility; 5) replace worn carpet and tile throughout facility	The East Health Center, a high usage public facility, is in need of restoration to address equipment efficiencies, including HVAC and plumbing; duct cleaning to enhance air quality compromised by mildew and water damage; carpet and tile replacement to address public and employee safety issues; replace ceiling tiles, and security issues.	5				60,000					

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
6	Richardson Facility HVAC Maintenance	Cleaning of HVAC ventilation systems.	The heating ventilation and air conditioning (HVAC) system should be cleaned as a maintenance and preventive measure to ensure quality of air in order to minimize respiratory distress among adults, adolescents and children present in the facility and receiving public health services. The Richardson facility provides clinical services for patients with tuberculosis; compromised immune systems, such as those with HIV; and refugees entering the country. DeKalb County represents the second largest number of reported tuberculosis and HIV cases in the state. The county also serves the largest population of refugees in Georgia, which has a disproportionate number of children and adolescents.	6				25,000					
7	North Facility Restoration: Safety and Environment of Care	North Health and Dental Clinic: 1) replacement of carpet throughout the facility with carpet or tile; 2) painting throughout the facility; 3) pressure wash exterior of facility; 4) seal exterior windows	The North Health and Dental Clinic, requires replacement of existing, worn, carpet. Carpet replacement in Elevator, general waiting area, Room 1029 - WIC vendor pick up waiting area, Room 1025 - Immunization, Room 1116 -Dental waiting room. The painted walls cannot be thoroughly cleaned and/or sanitized due to the original paint type (flat). wall bumper guards and chair railing should be installed to protect the interior walls after they have been renewed. The exterior of the facility, including windows, are stained and leak.	7				60,000					
8	Occupational Health Renovation	DeKalb County's Occupational Health program has expanded to include additional county employees, thus impacting the space allocation within the center. The proposed changes are based on more efficient use of space and include the addition of 3 exam rooms and additional administrative space. There will be required changes to the HVAC, electrical and plumbing of the facility.	The DeKalb County Board of Health provides occupational health services to the DeKalb County government. This program has recently been expanded to include law enforcement personnel, thus increasing the volume of service provisions. Process flow, staff leveling and efficient use of space will contribute to more efficiencies.	8				75,000					

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
9	Vinson Restoration	T.O. Vinson Health Center: 1) replacement of carpet throughout facility; 2) painting of all areas and addition of chair railings and wall bumper guards; 3) update of signage throughout facility; 4) pave rear of facility.	The T.O. Vinson Health Center, is a high public usage facility. The carpet has been continually cleaned; however, there is permanent damage in many areas, which poses a safety issue to the public. The original paint from 1999 is "flat," which inhibits proper cleaning, resulting in stains and chips. Health services within the facility have been relocated within the facility and directional signage which matches existing signage is needed. Because of the permanent installation of the existing signage, replacement will incur wall restoration and painting. An area in the rear of the facility was left with a dirt area, which washes red clay into the parking area. It is requested that this area be sealed or landscaped to prevent this erosion. Replace water fountain, the parts that are need to repair existing fountain are no longer manufactured.	9				25,000					
10	Richardson Restoration	Restoration of exterior surfaces of facility, sealing of all windows, repair of interior wall covering, replacement of carpet in 1st floor clinic, installation of chair rail in waiting rooms	The high usage by the public has resulted in torn wallpaper, which can no longer be repaired, in the common areas. Carpeting in the offices on the first floor remain buckled and are a trip hazard to employees and DeKalb County residents. Installation of chair railing for the protection of the walls in the waiting areas.	10				134,182					134,182



No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
11	Clifton Springs Renovation	Clifton Springs Health Center interior restoration of walls (painting). Carpet replacement in suite D & E.	The major portion of the Clifton Springs Health Center, which services the Community Service Board, Maternal Health, Children's Health, Family Health, Women, Infants and Children (WIC), and Dental programs, has not been painted in 14 years. The walls are damaged due to the high volume at this center. Carpeting needs to be replaced in Suite D & E due to wear and tear.	11				52,213					52,213
12	Kirkwood Restoration (HIPAA and Safety)	Kirkwood Health and Dental Clinic project includes: 1) renovation of reception area; 2) installation of doors on 2nd floor; 3) addition of glass to entrance door, 2nd floor Health Administration; 4) replace carpet in conference room (#2011), administration hallway and repair in worn areas, 5) painting of all offices and clinical spaces, 6) chair rails in waiting areas, 7) wall guard replacement; and 8) repair of leak in roof and replacement of ceiling tiles, 9) replacement of HVAC system	The Kirkwood Health and Dental Clinic, The reception area requires the demolition of the built-in desk and replacement with a walk-through area. The carpet in the facility shows extreme signs of wear due to heavy client usage and previous water damage. Walls should be restored, including painting. It should be noted that the carpet is more than 8 years old and the majority of walls have not been painted since the renovation of the facility. Replace HVAC system.	12				75,000					75,000
13	Clifton Springs Renovation	Clifton Springs Health Center interior restoration of walls (painting). Carpet replacement in suite D & E.	The major portion of the Clifton Springs Health Center, which services the Community Service Board, Maternal Health, Children's Health, Family Health, Women, Infants and Children (WIC), and Dental programs, has not been painted in 14 years. The walls are damaged due to the high volume at this center. Carpeting needs to be replaced in Suite D & E due to wear and tear.	13				52,213					52,213
<b>TOTAL</b>								<b>2,632,067</b>	<b>2,505,791</b>	<b>781,808</b>			<b>781,808</b>

# Five -Year CIP Plan - Form 7 G

Department Name:   
 Department Head:

								Estimated Cost					
No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
						0	0						
1	Crisis Center Restrooms	Renovate Crisis Center restrooms and showers	The Crisis Center has failed both State Environmental and Department of Behavioral Health inspections. There are leaks in both the pipes in the walls and the shower drainage system which has resulted in a mold and mildew problems in the adjacent rooms. The restrooms are not meeting ADA requirements and all toilets need to be replaced. The floors of the restrooms need to be replaced with a slip resistant materials. The consumers and staff are being exposed to unhealthy and unsanitary conditions and this renovation would improve conditions within this building.	1				120,000					120,000
2	Mental Retardtation Service Center Bathroom Renovation	Convert existing office space to a wheelchair accessible bathroom with 3 ADA stalls, 2 sinks and a changing table.	In the past few years, persons enrolled in the Services Center have had increasing physical and medical demands. Individuals utilizing wheelchairs have doubled and our toileting facilities are not able to meet the demands of these individuals. Individuals in wheelchairs require more space than our existing bathrooms due to the need for at least 2 staff or a hooyer lift to assist in transferring individuals from wheelchair to toilet and back. At present, we may have lines to use existing wheelchair bathrooms, violate privacy rights by allowing individuals to toilet in areas where doors can not be shut due to space demands and/or require the use of a bathroom in our Nurse's station, often interfering with medical care.	2				120,000					120,000
3	Richardson Building 445 Winn Way HVAC Units	Replace HVAC units.	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	3				150,000					150,000

								Estimated Cost					
No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
4	Repair the Kirkwood Center HVAC Drainage System	Repair Kirkwood Center HVAC drainage system which is causing water damage to walls and ceiling at the Kirkwood Center.	The Kirkwood center has been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Kirkwood Center will be sited by the state environmental inspector as well as DHR surveyors. Electrical equipment is exposed to water damage. The condition is unhealthy and the users of the facility are being exposed to unhealthy air quality as well as unsanitary conditions. Repairs to the HVAC drainage system would improve both the air quality and the appearance of the facility.	4				25,000					25,000
5	Repair roof at Winn Way Crisis Center	Replace the roof and repair water damage to walls and ceiling in Winn Way Crisis Center.	The crisis center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, mold and mildew are growing on the walls and air vents, and sheetrock has fallen off the walls. The Crisis Center has been sited by the state environmental inspector for the past three years as well as DHR surveyors on 8/26/04. The condition is unhealthy and the users of the facility are being exposed to unhealthy air quality as well as unsanitary conditions. Repairs to the roof would improve both the air quality and the appearance of the facility.	5				50,000					50,000
6	Repair the roof at the North DeKalb Center at 3807 Clairmont Road NE Chamblee GA 30341	Replace roof and repair water damage to walls and ceiling at the North DeKalb Center.	The North DeKalb center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The North DeKalb Center will be sited by the state environmental inspector as well as DHR surveyors. Electrical equipment is exposed to water damage. The condition is unhealthy and the users of the facility are being exposed to unhealthy air quality as well as unsanitary conditions. Repairs to the roof would improve both the air quality and the appearance of the facility.	6				50,000					50,000

								Estimated Cost					
No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
7	Repair the roof at the Clifton Springs Center at 3110 Clifton Springs Rd. Decatur	Replace roof and repair water damage to walls and ceiling at the Clifton Springs Center.	The Clifton Springs center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Clifton Springs Center will be sited by the state environmental inspector as well as DHR surveyors. Electrical equipment is exposed to water damage. The condition is unhealthy and the users of the facility are being exposed to unhealthy air quality as well as unsanitary conditions. Repairs to the roof would improve both the air quality and the appearance of the facility.	7				50,000					50,000
8	North DeKalb Center HVAC Units	Replace HVAC units, insulation and duck work	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	8				28,000					28,000
9	Kirkwood Center Plumbing / Sewer Lines	Upgrade of Plumbing and Sewer Lines	Plumbing and Sewer lines are frequently clogged by tree roots which causes flooding of the lower floor of the building. This has created furniture, equipment and structural damage.	9				25,000					25,000
<b>TOTAL</b>								<b>618,000</b>					<b>618,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name: Engineering Services - Facilities Operations and Maintenance  
 Department Head: Hari Karikaran

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
						18,027,840	16,270,033						
1	Backflow Preventers	Install backflow preventers Various Locations	EPA Requirement				920,765	400,000		400,000	400,000	400,000	400,000
2	Fire Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1950 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from							125,000			
3	Police Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1960 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from					125,000					
4	Air Cooled Chiller - 1950 W. Exchange	Air Cooled Chiller	Air cooled chiller in 1950 West Exchange Building is beyond repair.					134,434					
5	Air Cooled Chiller - 1960 W. Exchange	Air Cooled Chiller	Air cooled chiller in 1960 West Exchange Building is beyond repair.							134,434			
6	Elevators Replacement-1960 W. Exchange	Replace elevators (2) 1960 West Exchange	Elevator experiencing frequent outages.					234,600					
7	Elevators Replacement - 1950 W. Exchange	Replace elevators (2) 1950 West Exchange	Elevator experiencing frequent outages.							234,600			
8	Elevators Replacement-Administration	Replace elevators (2) Administration Building	Elevator experiencing frequent outages.					233,144					
9	Elevators Replacement-Clark Harrison Bldg	Replace elevators (2) Clark Harrison Building	Elevator experiencing frequent outages.								114,788		
10	Elevators Replacement-Richardson	Replace elevators (2) Richardson Health	Elevator experiencing frequent outages.					500,000					
11	Elevators Replacement-Callaway	Replace elevators (2) Callaway	Elevator experiencing frequent outages.					231,500					
12	Exterior Caulking	Replace caulking of exterior panels Administrative Tower	Caulking has failed between exterior panels contributing to interior water leaks					575,000					
13	ARC Fault Hazard	Electrical Code Requirement	NEC and NFPA Personnel Safety from ARC Fault									350,000	
14	Roof Repair	Repair Roof Membrane Clark Harrison	Water leaks damaging interior and disrupting work					26,500					
15	Parking Deck Repair	Structural repairs to Trinity Parking Deck	Concrete is spalling on decks and support columns					1,500,000		1,500,000			
16	Building Automation System (BAS) Upgrade - Various Buildings	Replace existing BAS with faster response and graphics.	Floor plan and equipment graphics and faster response time					210,000		210,000	210,000	210,000	210,000
17	Swimming Pools- Midway	Replace pool filter system at Midway Pool	Current filter system has failed containment vessel.					35,000					
18	Swimming Pools- Kittredge & Tobie	Reroute main drain at Kittredge and Tobie Grant Pools	Pools main drain goes into combination storm/sanitary sewer.					100,000		100,000			
19	Elevator Replacement-Human Service Center	Replace elevator (1) DeKalb Atlanta Human Service Center	Elevator experiencing frequent outages.							57,394			
20	Elevator Replacement-Bobby Burgess	Replace elevator (5) at Bobby Burgess/Recorders Court	Elevator experiencing frequent outages.							296,168			

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
21	Stage Lift Repair	Replace bad drive stage lift Performng Arts Center	Lift is not operable without repair and limits types of perfrmances.					9,130					
22	<b>TOTAL</b>					<b>18,027,840</b>	<b>17,190,799</b>	<b>4,314,308</b>		<b>3,057,596</b>	<b>724,788</b>	<b>960,000</b>	<b>610,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name:   
 Department Head:

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Estimated Cost								
						Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016	
						3,161,868	2,092,627							
1	Fire Station 3 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	1			751,660	2,300,000						
2	Burn Building Repairs	Repairing Burn Building (training facility) to ensure fire fighter safety during training exercising.	County building codes; Fire Fighter safety during training exercises	2				50,000				0	0	0
3	Fire Station 7 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	3				600,000			200,000			
4	Portable Housing Facility	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	Minimize the impact of capital improvement projects on response times.	4				100,000						
5	Inventory System	Implementing inventory control system to track equipment usage and replacement costs.	Inventory control; Financial Integrity	5				150,000						
6	Fire Station 16 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	6							200,000			
7	Fire Station 5 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	7							300,000	200,000		
8	Fire Station 14 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	8							200,000			
9	Fire Station 11 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	9							1,000,000	200,000		
10	Fire Station 13 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	10							1,000,000	200,000		
11	Fire Station 27 - New	Building new fire house to serve an expanded population base and to reduce response time.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	11							200,000	2,400,000	200,000	
		<b>TOTAL</b>				<b>3,161,868</b>	<b>751,660</b>	<b>3,200,000</b>			<b>0</b>	<b>3,100,000</b>	<b>3,000,000</b>	<b>200,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name: 00800 - GIS  
 Department Head: Stacy C. Gear

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Pictometry - Annual License Agreement	The Board of Commissioners approved a six (6) year discounted license with Pictometry International Corporation for its Annual capture of state-of-the-art oblique 4-way color imagery database.	Pictometry's high resolution oblique and orthogonal image make sophisticated visual intelligence easy to use and is accurate. It complements our existing GIS data by providing users the ability to view specific aerials from as many as 12 different angles. Currently the county has over 400 users in numerous departments including Chamblee and Doraville Police Department. Their response time could be impacted if not funded.	1		3,745,006	2,677,600 812,325	127,866		121,256	121,256		370,378
<b>TOTAL</b>						<b>3,745,006</b>	<b>812,325</b>	<b>127,866</b>		<b>121,256</b>	<b>121,256</b>		<b>370,378</b>



# Five -Year CIP Plan - Form 7 G

Department Name: Information Systems  
 Department Head: Curtis Rawlings

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Mainframe Migration for Critical Applications - Miscellaneous (obligation-continuation)	The Mainframe Migration initiative is to preserve legacy data from systems connected to other media as well as to convert existing mainframe applications to newer supported technology. Major applications remaining to be converted include OASIS, Probate Court, Marriage License, and Superior Court Accounting. Work is in progress for State & Civil Court Accounting (Banner), OASIS Upgrade to iasWorld, and State Court Probation inclusive of State & Magistrate criminal cases (Justware). Several applications including Alimony & Child Support, Docutrac, State Court Defendant & Plaintiff Index and Magistrate Warrant System are in queue for programming. Other systems under discussion include False Alarm, Public Safety Property Room, Incident Reporting, Badge and Uniform Crime Reporting, Roads & Drainage, and Planning & Development.	The OASIS Upgrade to iasWorld project is underway and DeKalb is contractually obligated to fund the remainder in 2012. Critical applications still need to be moved which include Probate Court, Public Safety Property Room along with other miscellaneous applications such as False Alarms. The items remaining on the mainframe are needed by the Police Department, Finance, and Courts. Impact if not funded in year requested: Without funding, the County is at risk that the current mainframe computer could fail and the miscellaneous applications could not be processed. The current mainframe operating system is out of vendor support.	1		41,803,052	40,093,818 133,981	900,000					
2	Core Infrastructure Network Equipment Upgrade Site 0 - Callaway Building, and Site 166 - West Exchange and Voice Infrastructure Upgrade (continuation)	Upgrade the end-of life network equipment at Callaway Building, Sheriff Office and West Exchange in preparation for VoIP migration. Upgrade the end-of-life voice equipment and consolidate the voice infrastructure.	Implementation of VoIP will require that the core of the network, Site 0 (Callaway), Site 115 (Sheriff Office), and Site 166 (West Exchange) be able to support 10 Gig to handle additional network traffic for voice communications. In addition implementation and upgrade will build redundancy required within the data network to support the voice infrastructure. Upgrade the voice infrastructure at Public Safety Precincts: Tucker, Flakes Mill, East, and South , in addition to Watershed Management Flakes Mill to support VoIP upgrades that are transpiring in the core of the voice infrastructure (Site 0 - Callaway Building, Site 115 - Sheriff Office, and Site 166 - West Exchange). The equipment at these locations are end of life and will not support VoIP. Each location has separate trunks installed to supported isolated voice networks. Implementation of new hardware will support VoIP and allow consolidation of the voice network and an approximate decrease of .10 percent of the County's existing annual cost of dialtone.					2,706,796		888,750	841,250	793,750	746,250

Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016	
3	Enterprise Storage and Server Virtualization Project	This project will enable Information Systems to consolidate and manage the storage environment from one central location. Implementing Sever Virtualization in conjunction with storage enables Information Systems to reduce the amount of physical servers in the Data Center. The Server Virtualization will also simplify management, reduce the amount of power consumption, and provide High availability on Business Critical Applications.	The formation of a centralized storage can improve storage performance and reduces the administrative tasks to manage multiple storage systems. Consolidating a storage environment coupled with a Storage Management software improves the amount of storage that administrators can manage and reduce cost purchasing direct connect storage on servers. Virtualizing Servers will save Information Systems /DeKalb County the cost of purchasing physical servers for each application. Streamline operations with consolidating servers to run on one server simplify and the management of fewer servers. Reduce the time to provision servers, reduce energy cost and provide high availability for critical applications	3				506,000		158,667	158,667			
4	PC Lifecycle Replacement	Refreshment of County Departments outdated/inadequate desktop equipment that cannot perform using today's technology. Current standard configuration is 4 GB, Windows 7 OS, i5 quad processor and 350 GB hard drive.	DeKalb County's current budget and manpower reductions have delayed some departments in refreshing their desktop equipment. This delay will result in a higher support and productivity cost. Also, it can result in a higher deployment cost in the end.	4				1,700,000		850,000	425,000			
5	Upgrade IDS - Intrushield 3000	Upgrade the end-of life Intrushield 3000 cluster.	Existing equipment is end-of-life and requires upgrade. Maximum throughput on existing appliances is 1GBps, traffic volume to the Internet exceeds this capacity by 15%. IPS is monitor network activities for malicious activity. The County utilizes IPS at the edge of the network to monitor traffic in and out of the County from the Internet. This system is critical as it is utilized to prevent intrusions and loss of data into and from the County network.	5				400,000		100,000	100,000	100,000	100,000	
6	Radius Single Sign On	Implement radius for single sign on and access into County applications. Users will be able to utilize the same user ID and password for all applications granted access by the County. Will also allow one repository for password removal.	Radius single sign-on will allow IS to manage one account for interface into all applications that a user has access to. Users will be able to log into all County software that support radius. This will create a central repository when deactivating user accounts. Once the account is deactivated the users will no longer have access into any other County systems, this will assist with the protection of fixed and non-fixed assets.	6				225,000		101,250	78,750	56,250	33,750	
7	Tyler iasWorld CAMA	The Board of Tax Assessors (BTA) is requesting approval to execute the option of the Tyler Technologies, Inc OASIS Upgrade to iasWorld contact # 10-902075 to purchase and implement the iasWorld CAMA and Assessment System modules.	The Tyler iasWorld solution will streamline the GIS, Property Appraisal, and Tax Commissioner's operations into one consolidated system and eliminate the data interfaces, data reconciliation, and data duplication required with three separate systems (SAMS2, CCI RealWare, and iasWorld).	7				1,000,000		950,960				
<b>TOTAL</b>								<b>40,227,799</b>	<b>7,437,796</b>		<b>3,049,627</b>	<b>1,603,667</b>	<b>950,000</b>	<b>880,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name:   
 Department Head:

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Replacement of Personal Computers - used by the public	Replacement of eighty-three (83) PCs more than 5 years old	The industry standard replacement cycle for computer hardware ranges from 3 to 5 years based on type of equipment. Historically, the County has allocated funds for the replacement of PCs in 3 year intervals. However, due to budgetary issues, this replacement cycle has lapsed, leaving the library with more than eighty (80) PCs that exceed the standard. In order to keep pace with the growing demand for computers and new system requirements to run various desktop and online programs, there is a great need to purchase up-to-date equipment.	1		62,820,735	48,307,014 2,869,605	62,250		0	0	0	0
2	Replacement of Laptops - used in Library's mobile training lab - used for the public	Replacement of twelve (12) laptops more than 5 years old	The industry standard replacement cycle for computer hardware ranges from 3 to 5 years based on type of equipment. Historically, the County has allocated funds for the replacement of laptops in 3 year intervals. However, due to budgetary issues, this replacement cycle has lapsed, leaving the library with more than twelve (12) that exceed the standard. In order to keep pace with the growing demand for computers and new system requirements to run various desktop and online programs, there is a great need to purchase up-to-date equipment.	2				14,400		0	0	0	0
<b>TOTAL</b>						<b>62,820,735</b>	<b>51,176,619</b>	<b>76,650</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Five -Year CIP Plan - Form 7 G

Department Name: Recreation, Parks & Cultural Affairs  
 Department Head: Roy E. Wilson

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Facility Repairs , Retrofitting, Renovations & Installation	The Department of Recreation, Parks and Cultural Affairs has identified over 47 million dollars in critical replacement, repairs or renovation needs. The needed repairs and renovations are in the form of new roofs, siding, new paint jobs, and etc. Currently, a majority of the Departments facilities are outdated and ascetically unpleasing. The following facilities will be targeted: Tucker Recreation Center, Hamilton Recreation Center, Lynwood Recreation Center, Browns Mill Concession Building, Blackburn Tennis Center, Arabia Nature Center and Glen Emerald Park.	If the maintenance issues at these facilities continue to be deferred it may result in future demolitions and closing of existing facilities, thus reducing the general public of opportunities of recreational and leisure services, and costing the County additional expenses.	1		239,776,249	153,914,624	1,250,000		1,250,000	1,250,000	1,250,000	1,250,000
2	Playground Repairs and Renovations	The Department of Parks and Recreation is faced with approximately 5.9 million dollars in playground repair, modernization, upgrades and renovations needs. The Department wishes to added rubberized surfaces to reduce the severity of injuries from falls, and to make the playgrounds accessible by people of varying abilities. Another important reason is to ensure that all our playgrounds are in compliance with the American Disabilities Act (ADA). The following parks will be targeted: Gregory Mosley, Stoneview, Oak Creek, Tobie Grant, Exchange, Lou Walker, Bouldercrest, N. H. Scott, Salem. Shoal Creek III, John Truelove, Briarwood, Lynwood, Murphey Candler, Medlock, Shoal Creek I, and Gresham.	The Department of Parks and Recreation desires to provide safe, upgraded, modernized and accessible playgrounds to all citizens of varying abilities. The Department has identified nearly 6 million dollars in immediate playground repairs and renovations. Most of the repair needs are critical. For example, the surfaces on most the playgrounds are made of mulch, which retains water and has a relatively hard surface. The Department wishes to replace all mulch surfaces with a rubberized one. This would result in a reduction in the severity of injuries due to falls. The Department could be faced with the possibility of temporarily closing some playgrounds due to deferred maintenance issues.	2				1,200,000		1,200,000	1,200,000	1,200,000	1,200,000

Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
3	Restrooms Repair , Renovation & Installation	The Department of Parks and Recreation has over 20 outdoor restroom facilities and most of the facilities are in need of critical repair or renovation. The needed repairs and renovations are in the form of new environmentally friendly toilets, sinks, stalls, new doors, locks, odor control , new paint, and etc. Currently, the Department is inundated with complaints from citizens about the conditions of the bathrooms. The restrooms are unclean, unhealthy and environmentally unacceptable. Most of these restrooms are located at the County's high use parks and facilities. The following parks will be targeted: Gresham, Glen Emerald, Blackburn, Bouldercrest, Browns Mill, Lynwood, Tobie Grant, Midway, Shoal Creek, Exchange, Pleasantdale, Rock Chapel, Truelove, Redan, Southeast, Mason Mill, Briarwood and etc.	Failure to make critical repairs and renovations could result in the demolition of the existing structures due to poor condition, and possibly the closing of some facilities due to deferred maintenance. The poor condition of the restrooms will have a direct impact on the number of facilities the department currently rents. Customers are likely to rent in other jurisdictions due to the abysmal shape of the department's restrooms. This will result in the department loosing potential revenue .	3				500,000		500,000	500,000	500,000	500,000
4	Pavilion Repair , Renovation & Installation	The Department of Parks and Recreation has over 84 pavilions and some of the facilities are in need of critical repair or renovation. The needed repairs and renovations are in the form of new roofs, seats, grilles, and etc. The pavilions provide picnic shelters for use by citizens of Dekalb for a variety of events such as weddings and family reunions. Some of the most popular park destinations are without pavilions. The following parks will be targeted: Murphy Candler, Glen Emerald, Blackburn, Bouldercrest, Browns Mill, Lynwood, Tobie Grant, Midway, Shoal Creek, Exchange, and Briarwood.	Failure to make critical repairs and renovations could result in the demolition of the existing structures due to poor condition, and possibly the closing of some facilities due to deferred maintenance. In addition, failure to upgrade and repair the Department's facilities will result in a decrease in revenue to the County. Park Patrons may seek facilities in other metro parks departments to have their events. The installation of new facilities like Brown Mills could provide rental opportunities and increased revenue.	4				400,000		400,000	400,000	400,000	400,000
5	Dam Repairs-Natural Resource Management- Countywide	The Department of Parks and Recreation is in dire need of funding for its Natural Resource Management components. The Natural Resource management components consists of: 1. Lake and Dam Repairs, and 2. Streambank Stabilization. This project will address lake and dam issues, as well as streambank stabilazation at the following parks: Glen Emerald, Hidden Acres, Kelly Cofer, and Henderson Park.	The Department has identified four dams that are rated either Category I or Category II by the State of Georgia Environmental Protection Division. This means the dams are classifed as either poor or fair. If the dams are not repaired, it could result in significant private property damages in the residential neighbors near the dams and streams due to flooding or erosion.	5				1,750,000		1,750,000	1,750,000	1,500,000	1,500,000
<b>TOTAL</b>						<b>239,776,249</b>	<b>176,203,815</b>	<b>5,100,000</b>		<b>5,100,000</b>	<b>5,100,000</b>	<b>4,850,000</b>	<b>4,850,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name:   
 Department Head:

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
						4,051,634	710,205						
1	Flakes Mill Precinct Roof	To provide a new roof at 4540 Flakes Mill Rd. Ellenwood, Ga. 30294	The current roof at the Flakes Mill facility for South Precinct has a roof leak, which has caused further damage to the ceiling rafters and ceiling located inside of the facility. A replacement/repair of the existing roof, rafters and interior ceiling is necessary to avoid causing further damage. The Flakes Mill facility is located at 4540 Flakes Mill Rd. Ellenwood, Ga. 30294. If not funded the result will be major structural damage to the facility, which may necessitate vacating the location.	1			1,382,653	150,000					
2	Burgess Building Relocation Project	To provided needed funding for repair of the facility or relocation cost if needed	On August 30th 2011, the hot water heater on the top floor burst and hundreds of gallons of water flooded parts of all four floors in the Burgess building. Units effected are, Traffic Specialists, Aerial Support, Property, Special Operations, Permits, Crime scene, CID (3rd floor), K-9, SWAT and Fleet. In addition to building repairs, there may be identified equipment that will require replacement.	2				800,000		500,000			
3	Training Academy	To build a new Training Facility	As the 2nd largest police agency in Ga, the Training Division is responsible for numerous training needs of approximately 1,100 sworn police and civilians, and assisting with the training of close to 50 local, state and federal law enforcement agencies. The current Training Division is housed in a 40 year old school with additional modular classrooms. The indoor firing range, constructed in 1971 was closed and the equipment is largely obsolete. The Outdoor Range facility has only a small trailer available for classroom training, one restroom, and little storage area.If not funded the Police Academy will continue not being able to deliver as many classes due to lack of space. In addition, the age of the facility will continue to be an issue, as the constant roof leaks, A/C breakdowns, and other facility problems will interfere with instruction.	3								8,850,000	75,000,000
<b>TOTAL</b>						<b>4,051,634</b>	<b>2,092,857</b>	<b>950,000</b>		<b>500,000</b>		<b>8,850,000</b>	<b>75,000,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name: Public Works - Roads & Drainage  
 Department Head: Michael Anderson

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
						35,451,531	23,820,087						
1	County Match for GA DOT LMIG Street Resurfacing	Matching funds for Georgia LMIG for resurfacing of County streets.	County is required to match GDOT grant to resurfact about 20 miles of street resurfacing	1			28,902	6,000,000		6,000,000	6,000,000	6,000,000	6,000,000
2	Traffic Signs Reflectivity Program	Establish and implement a sign assessment or management method to minimum levels of sign retro reflectivity, a federal mandate.	To comply with new Federal Highway Admin. guidelines to establish, implement and maintaining an improved level of sign reflectivity countywide.	2				800,000		300,000	300,000	300,000	300,000
3	Construction of a new Warehouse / Office Building	Replace existing building with a new 12,000 sq ft. building with assembly hall, warehouse, training room and office space.	See attachment	3				1,500,000					
4	Multi-story Office Complex	Construction of a new multi-story office complex as the main headquarters for public Works Roads & Drainage, Sanation and Transportation divisions.	The construction of this multi-story complex would generate significant cost savings while increasing productivity and efficiency.	4				1,000,000		1,000,000	1,000,000		
5	Central School Flasher System	Installation of of centrally located countywide school flasher system	Installation of a school flasher pager system to control the 120+ school flashers.	5				85,000					

# Five -Year CIP Plan - Form 7 G

Public Safety
Director William Z Miller

**Estimated Cost**

No.	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	To install HVAC unit at 845 Camp Road Decatur, GA 30032	The current facility was constructed in the late 1980's. Two existing units provide A/C to the administrative areas however the remainder of the facility does not have adequate cooling to meet the requirements for a kennel area as defined by the Georgia Department of Agriculture is 85°. In addition the ventilation system is extremely poor for both employees and animals that operate in these areas. This continues to be a health and safety issue for both the staff and animals. A quote was received from Facilities Management for \$732K that would address the full facility. We received a quote of \$92K plus and approx 10K for wiring that would address the primary area of concern as an affordable option. Change in the projection is for estimated cost increases since time of quote. If not funded the county will continue to pay and annual \$55K and cost increase for rental of equipment in the summer months to provide minimum cooling in the kennel area where many animals are housed.	1		0	0	112,200					
	New Animal Control Facility	The current facility which was constructed in 1989 encompasses only 24, 500 sq ft which includes the shelter and administration buildings. There are limited adoption facilities, limited capacity for the animals that are housed on-site, and limited space for animal separation. Many of the systems and equipment installed are due for replacement. In the near future the roof of the facility will need to be replaced, the interior HVAC system will need to be replaced, and the interior finishes, paint and flooring, will need to be upgraded. There was never an HVAC system installed in the kennel area of the facility. We pay yearly to cool the kennel with a rental unit. There is not appropriate parking for employees, and parking availability hinders the staff from hosting large adoption events here at the shelter.	2				1,094,148		5,718,627			
	<b>TOTAL</b>						<b>1,206,348</b>		<b>5,718,627</b>			



# Five -Year CIP Plan - Form 7 G

Department Name: Public Works Sanitation  
 Department Head: Ted Rhinehart

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Land Acquisition	Purchase of adjacent properties to the Seminole Road Landfill or those properties that are deemed important and to provide additional buffering and soil borrow materials for day to day operations, closure and post closure care activities.	Seminole Road Landfill has maintained buffering around this industrial facility since 1977. Residential development in the area has increased our focus on border properties and to make sure funds are available whenever adjacent properties are made available for purchase. Presently the site life of the facility identifies approximately 1 million cubic yards of soil materials in needed in the future. Some of these properties have excellent potential for soil borrowing activities and will provide additional buffering from the residential neighborhoods.	1		130,941,596	115,498,894	300,000		300,000	300,000	300,000	300,000
2	Engineering and Surveying Services	Provide Professional Engineering and Surveying Services for the Seminole Road Landfill and Sanitation Facilities	The Seminole Road Landfill, Compost Facility, Transfer Stations and Collection Lots must have a certified engineer to perform various design and reporting requirements.								1,000,000		
3	Monitoring Services	Provide Professional Environmental Services and the operation and maintenance of the Gas Collection and Destruction System.	The Seminole Road Landfill, Compost Facility, Transfer Stations and Collection Lots must have a certified Geologist and Engineer to perform various design, monitoring and reporting requirements.								2,000,000		
4	North CNG Fuel Station	Provide a CNG Fuel Station for the over the road vehicles in the northern part of the county.	Sanitation is producing Renewable Natural Gas at the Seminole Road Landfill that can be used to power Compressed Natural Gas vehicles. This fuel is owned by the county and is much cheaper and more dependable than imported oils. Sanitation periodically replaces its present fleet of over the road vehicles and at that time they will become CNG Vehicles. A North CNG Fuel Station will permit this activity to continue for the northern vehicles.									2,000,000	
5	Ward Lake Excavation	Provide the construction of a new lake at the site by removing all available soil and allowing the lake to refill to a deeper and larger lake than is at present.	Seminole Road Landfill will need approximately 1 million cubic yards to construct the next two disposal cells and day to day operation over the next 10 years. The soil at ward lake will provide this material. At the end of the day the lake will be provided back to the citizens as a more valuable resource for activities.										2,000,000
<b>TOTAL</b>						<b>130,941,596</b>	<b>120,259,939</b>	<b>300,000</b>		<b>300,000</b>	<b>3,300,000</b>	<b>2,300,000</b>	<b>2,300,000</b>

# Five -Year CIP Plan - Form 7 G

Department Name: SHERIFF'S OFFICE  
 Department Head: THOMAS E. BROWN, SHERIFF

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
						2,632,067	2,505,565						
1	Automatic Fire Detection, Emergency Voice Communication and Alarm System	Replacement of the smoke detection system in the Jail and Sheriff's Headquarters.	The smoke detection system in the Jail and Sheriff's Headquarters has been in operation since 1995 and is obsolete. Replacement parts are no longer made and very few replacement parts remain in the Sheriff's inventory. As the system deteriorates various sections of the facility remain without fire protection. That is, when smoke becomes present, the system is without the ability to detect the smoke, thereby activating the alarms to notify staff and activate the fire suppression system. The NFPA 72 and NFPA 101 Life Safety Codes require the facility to have a working fire detection and suppression system.	1			226	1,816,588					
2			<b>TOTAL</b>			<b>2,632,067</b>	<b>2,505,791</b>	<b>1,816,588</b>					

# Five -Year CIP Plan - Form 7 G

Department Name: SUPERIOR COURT  
 Department Head: Mark Scott/Cathy McCumber

**Estimated Cost**

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2012 Request	2012 Recommended	2013	2014	2015	2016
1	Multi-Purpose Courtroom	Design and construction of one large courtroom in the Judicial Tower to accommodate multi-defendant and high profile cases to be used by all ten Divisions of Superior Court	Current courtrooms are not large enough to accommodate multi-defendant and high profile cases. The number of multi-defendant cases increases annually as does the number of high profile, including death penalty cases (currently 4). Current courtrooms create a significant security risk when filled to capacity. Trying multi-defendant It has been seven years since the need for this courtroom was identified.	1		350,000	350,000	100,000		2,200,000			2,300,000
2						<b>350,000</b>	<b>350,000</b>	<b>100,000</b>		<b>2,200,000</b>			<b>2,300,000</b>

DEKALB COUNTY GOVERNMENT

# Five-Year Capital Improvement Project Budget Request - 2012

CIP Committee Recommendations

October 5, 2011

**Committee Members:**

Allen Mitchell  
Joel Gottlieb  
George Smith  
Hari Karikaran  
Jeff Mann  
David Fisher, Chairperson

## **Introduction**

Using a similar method and approach applied in the previous budget year, participants of the Capital Improvement Projects Budget Committee reviewed, analyzed and prioritized capital project requests submitted by county departments. Five evaluation criteria were used to develop the priority score of each request (i.e. Criticality, Condition, Cost, Consequences and Regulation Mandate).

Various requests can be funded by an enterprise fund or by something other than the General Fund. The committee takes no exceptions to these requests and did not include them in their recommendations. Some potential projects are part of a specific program that would likely be funded via bond program or some other means other than the General Fund (i.e. Library Program, Facilities Master Plan, etc.). These projects may not be included in the committee recommendations.

The committee sorted the requests competing for General Funds by priority scores, where the higher priority is represented by the higher number.

A copy of each capital project request is available for review in the Finance Department. A summary of all requests is attached.

## **Recommendation**

The committee advances the requests listed in the attached table that is prioritized as indicated. It is recommended that, upon a determination of available funds, the attached be used as a guide for recommending projects that will be advanced to the DeKalb County Board of Commissioners for inclusion in the 2012 Capital Budget.

In closing, I would like to thank and commend each committee member, the support team from the Finance Department and department heads that submitted requests for their part in making this initiative a success.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'David Fisher', with a long horizontal flourish extending to the right.

David Fisher, Chairperson  
2012 Capital Projects Budget Committee

# Five-Year Capital Improvement Projects - Budget Request

## General Fund Requests

					Funding Request per Year					
No.	Department	Project Title	Project Description	Committee Priority Score	2012	2013	2014	2015	2016	Total
1	Facilities Management	Air Cooled Chiller - 1960 W. Exchange	Air Cooled Chiller	19.0		134,434				134,434
2	Sheriff	Automatic Fire Detection, Emergency Voice Communication and Alarm System	Replacement of the smoke detection system in the Jail and Sheriff's Headquarters.	18.8	1,816,588					1,816,588
3	PW Roads and Drainage	County Match for GA DOT LMIG Street Resurfacing	Matching funds for Georgia LMIG for resurfacing of County streets.	18.6	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
4	Facilities Management	Backflow Preventers	Install backflow preventers Various Locations	18.4	400,000	400,000	400,000	400,000	400,000	2,000,000
5	Facilities Management	ARC Fault Hazard	Electrical Code Requirement	17.8				350,000		350,000
6	Fire Services	Fire Station 7 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	16.8	600,000		200,000			800,000
7	Fire Services	Fire Station 3 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	16.4	2,300,000					2,300,000
8	Facilities Management	Air Cooled Chiller - 1950 W. Exchange	Air Cooled Chiller	16.2	134,434					134,434
9	Information Systems	Mainframe Migration for Critical Applications - Miscellaneous (obligation-continuation)	The Mainframe Migration initiative is to preserve legacy data from systems connected to other media as well as to convert existing mainframe applications to newer supported technology. Major applications remaining to be converted include OASIS, Probate Court, Marriage License, and Superior Court Accounting. Work is in progress for State & Civil Court Accounting (Banner), OASIS Upgrade to iasWorld, and State Court Probation inclusive of State & Magistrate criminal cases (Justware). Several applications including Alimony & Child Support, Docutrac, State Court Defendant & Plaintiff Index and Magistrate Warrant System are in queue for programming. Other systems under discussion include False Alarm, Public Safety Property Room, Incident Reporting, Badge and Uniform Crime Reporting, Roads & Drainage, and Planning & Development.	16.2	900,000					900,000
10	Facilities Management	Fire Headquarters	Uninterrupted Power System (UPS)	15.8		125,000				125,000
11	Facilities Management	Police Headquarters	Uninterrupted Power System (UPS)	15.8	125,000					125,000
12	Community Service Board	Crisis Center Restrooms	Renovate Crisis Center restrooms and showers	15.6	120,000					120,000
13	Community Service Board	Mental Retardation Service Center Bathroom Renovation	Convert existing office space to a wheelchair accessible bathroom with 3 ADA stalls, 2 sinks and a changing table.	14.8	120,000					120,000
14	Board of Health	Eradication of mold in Health Centers	East DeKalb, T.O. Vinson, E.L. Richardson and Clifton Springs Health Centers: Repair water damaged walls and ceilings, including eradication of mold.	14.6	100,000					100,000
15	Fire Services	Burn Building Repairs	Repairing Burn Building (training facility) to ensure fire fighter safety during training exercising.	14.5	50,000		0	0	0	50,000
16	Facilities Management	Elevators Replacement-1960 W. Exchange	Replace elevators (2) 1960 West Exchange	14.4	234,600					234,600
17	Facilities Management	Elevators Replacement - 1950 W. Exchange	Replace elevators (2) 1950 West Exchange	14.4		234,600				234,600
18	Facilities Management	Elevators Replacement-Administration	Replace elevators (2) Administration Building	14.4	233,144					233,144
19	Facilities Management	Elevators Replacement-Clark Harrison Bldg	Replace elevators (2) Clark Harrison Building	14.4			114,788			114,788
20	Facilities Management	Elevators Replacement-Callaway	Replace elevators (2) Callaway	14.4	231,500					231,500
21	Facilities Management	Elevator Replacement-Human Service Center	Replace elevator (1) DeKalb Atlanta Human Service Center	14.4		57,394				57,394
22	Facilities Management	Elevator Replacement-Bobby Burgess	Replace elevator (5) at Bobby Burgess/Recorders Court	14.4		296,168				296,168
23	Facilities Management	Elevators Replacement-Richardson	Replace elevators (2) Richardson Health	14.2	500,000					500,000
24	Facilities Management	Exterior Caulking	Replace caulking of exterior panels Administrative Tower	13.8	575,000					575,000
25	Facilities Management	Roof Repair	Repair Roof Membrane Clark Harrison	13.8	26,500					26,500
26	GIS	Pictometry - Annual License Agreement	The Board of Commissioners approved a six (6) year discounted license with Pictometry International Corporation for its Annual capture of state-of-the-art oblique 4-way color imagery database.	13.6	127,866	121,256	121,256		370,378	740,756

Funding Request per Year										
No.	Department	Project Title	Project Description	Committee Priority Score	2012	2013	2014	2015	2016	Total
27	Library	Replacement of Personal Computers - used by the public	Replacement of eighty-three (83) PCs more than 5 years old	13.6	62,250	0	0	0	0	62,250
28	Fire Services	Fire Station 16 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	13.0			200,000			200,000
29	Fire Services	Fire Station 5 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	13.0			300,000	200,000		500,000
30	Information Systems	Upgrade IDS - Intrushield 3000	Upgrade the end-of life Intrushield 3000 cluster.	13.0	400,000	100,000	100,000	100,000	100,000	800,000
31	Facilities Management	Parking Deck Repair	Structural repairs to Trinity Parking Deck	12.8	1,500,000	1,500,000				3,000,000
32	Fire Services	Fire Station 14 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	12.8			200,000			200,000
33	Library	Replacement of Laptops - used in Library's mobile training lab - used for the public	Replacement of twelve (12) laptops more than 5 years old	12.8	14,400	0	0	0	0	14,400
34	Fire Services	Fire Station 11 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	12.6			1,000,000	200,000		1,200,000
35	Fire Services	Fire Station 13 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	12.6			1,000,000	200,000		1,200,000
36	Information Systems	Core Infrastructure Network Equipment Upgrade Site 0 - Callaway Building, and Site 166 - West Exchange and Voice Infrastructure Upgrade (continuation)	Upgrade the end-of life network equipment at Callaway Building, Sheriff Office and West Exchange in preparation for VoIP migration. Upgrade the end-of-life voice equipment and consolidate the voice infrastructure.	12.6	2,706,796	888,750	841,250	793,750	746,250	5,976,796
37	Fire Services	Portable Housing Facility	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	12.5	100,000					100,000
38	Public Safety		To install HVAC unit at 845 Camp Road Decatur, GA 30032	12.4	112,200					112,200
39	Superior Court	Multi-Purpose Courtroom	Design and construction of one large courtroom in the Judicial Tower to accommodate multi-defendant and high profile cases to be used by all ten Divisions of Superior Court	12.3	100,000	2,200,000			2,300,000	4,600,000
40	Community Service Board	Repair the Kirkwood Center HVAC Drainage System	Repair Kirkwood Center HVAC drainage system which is causing water damage to walls and ceiling at the Kirkwood Center.	12.0	25,000					25,000
41	Community Service Board	Repair the roof at the North DeKalb Center at 3807 Clairmont Road NE Chamblee GA 30341	Replace roof and repair water damage to walls and ceiling at the North DeKalb Center.	12.0	50,000					50,000
42	Community Service Board	Repair the roof at the Clifton Springs Center at 3110 Clifton Springs Rd. Decatur	Replace roof and repair water damage to walls and ceiling at the Clifton Springs Center.	12.0	50,000					50,000
43	Community Service Board	Repair roof at Winn Way Crisis Center	Replace the roof and repair water damage to walls and ceiling in Winn Way Crisis Center.	11.8	50,000					50,000
44	Board of Health	Facility Plumbing and Plumbing Equipment	Conversion of residential commodes to commercial type. Reconfiguration of venting of existing plumbing drains. Facilities affected: Clifton Springs and Richardson.	11.6	25,000					25,000
45	Facilities Management	Building Automation System (BAS) Upgrade - Various Buildings	Replace existing BAS with faster response and graphics.	11.6	210,000	210,000	210,000	210,000	210,000	1,050,000
46	Facilities Management	Swimming Pools- Midway	Replace pool filter system at Midway Pool	11.6	35,000					35,000
47	Information Systems	Radius Single Sign On	Implement radius for single sign on and access into County applications. Users will be able to utilize the same user ID and password for all applications granted access by the County. Will also allow one repository for password removal.	11.6	225,000	101,250	78,750	56,250	33,750	495,000
48	Facilities Management	Swimming Pools- Kittredge & Tobie	Reroute main drain at Kittredge and Tobie Grant Pools	11.4	100,000	100,000				200,000
49	Board of Health	East Facility Restoration and Safety	East DeKalb Health includes: 1) painting of waiting rooms and the addition of chair railings; 2) repair broken interior door locks; 3) conduct analysis of air flow throughout facility and restore HVAC air leveling for consistent temperatures 4) clean existing air ducts throughout facility; 5) replace worn carpet and tile throughout facility	11.2	60,000					60,000

Funding Request per Year										
No.	Department	Project Title	Project Description	Committee Priority Score	2012	2013	2014	2015	2016	Total
50	Information Systems	PC Lifecycle Replacement	Refreshment of County Departments outdated/inadequate desktop equipment that cannot perform using today's technology. Current standard configuration is 4 GB, Windows 7 OS, i5 quad processor and 350 GB hard drive.	11.0	1,700,000	850,000	425,000			2,975,000
51	Information Systems	Tyler iasWorld CAMA	The Board of Tax Assessors (BTA) is requesting approval to execute the option of the Tyler Technologies, Inc OASIS Upgrade to iasWorld contact # 10-902075 to purchase and implement the iasWorld CAMA and Assessment System modules.	10.8	1,000,000	950,960				1,950,960
52	PW Roads and Drainage	Multi-story Office Complex	Construction of a new multi-story office complex as the main headquarters for public Works Roads & Drainage, Sanation and Transportation divisions.	10.8	1,000,000	1,000,000	1,000,000			3,000,000
53	Community Service Board	North DeKalb Center HVAC Units	Replace HVAC units, insulation and duck work	10.6	28,000					28,000
54	Police	Burgess Building Relocation Project	To provided needed funding for repair of the facility or relocation cost if needed	10.6	800,000	500,000				1,300,000
55	Public Safety		New Animal Control Facility	10.6	1,094,148	5,718,627				6,812,775
56	Parks	Dam Repairs-Natural Resource Management-Countywide	The Department of Parks and Recreation is in dire need of funding for its Natural Resource Management components. The Natural Resource management components consists of: 1. Lake and Dam Repairs, and 2. Streambank Stabilization. This project will address lake and dam issues, as well as streambank stabilization at the following parks: Glen Emerald, Hidden Acres, Kelly Cofer, and Henderson Park.	10.5	1,750,000	1,750,000	1,750,000	1,500,000	1,500,000	8,250,000
57	Fire Services	Fire Station 27 - New	Building new fire house to serve an expanded population base and to reduce response time.	10.3			200,000	2,400,000	200,000	2,800,000
58	Board of Health	Richardson Facility HVAC Maintenance	Cleaning of HVAC ventilation systems.	10.2	25,000					25,000
59	Parks	Facility Repairs , Retrofitting, Renovations & Installation	The Department of Recreation, Parks and Cultural Affairs has identified over 47 million dollars in critical replacement, repairs or renovation needs. The needed repairs and renovations are in the form of new roofs, siding, new paint jobs, and etc. Currently, a majority of the Departments facilities are outdated and asctically unpleasing. The following facilities will be targeted: Tucker Recreation Center, Hamilton Recreation Center, Lynwood Recreation Center, Browns Mill Concession Building, Blackburn Tennis Center, Arabia Nature Center and Glen Emerald Park.	10.2	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
60	Police	Flakes Mill Precinct Roof	To provide a new roof at 4540 Flakes Mill Rd. Ellenwood, Ga. 30294	10.2	150,000					150,000
61	Board of Health	Clifton Springs Facility Renovation (HIPAA)	Clifton Springs Health Center reconfiguration and remodeling of patient service areas for patient confidentiality and compliance to federal regulations governing HIPAA.	10.0	38,200					38,200
62	Facilities Management	Stage Lift Repair	Replace bad drive stage lift Performing Arts Center	10.0	9,130					9,130
63	Information Systems	Enterprise Storage and Server Virtualization Project	This project will enable Information Systems to consolidate and manage the storage environment from one central location. Implementing Sever Virtualization in conjunction with storage enables Information Systems to reduce the amount of physical servers in the Data Center. The Server Virtualization will also simplify management, reduce the amount of power consumption, and provide High availability on Business Critical Applications.	10.0	506,000	158,667	158,667			823,334
64	Board of Health	Clifton Springs Facility Restoration and Safety	Parking Lot restoration and replacement of handicapped parking signage.	9.6	60,000					60,000
65	PW Roads and Drainage	Traffic Signs Reflectivity Program	Establish and implement a sign assessment or management method to minimum levels of sign retro reflectivity, a federal mandate.	9.6	800,000	300,000	300,000	300,000	300,000	2,000,000
66	Community Service Board	Richardson Building 445 Winn Way HVAC Units	Replace HVAC units.	9.5	150,000					150,000
67	Community Service Board	Kirkwood Center Plumbing / Sewer Lines	Upgrade of Plumbing and Sewer Lines	9.4	25,000					25,000



No.	Department	Project Title	Project Description	Committee Priority Score	Funding Request per Year					Total
					2012	2013	2014	2015	2016	
68	Parks	Restrooms Repair , Renovation & Installation	The Department of Parks and Recreation has over 20 outdoor restroom facilities and most of the facilities are in need of critical repair or renovation. The needed repairs and renovations are in the form of new environmentally friendly toilets, sinks, stalls, new doors, locks, odor control , new paint, and etc. Currently, the Department is inundated with complaints from citizens about the conditions of the bathrooms. The restrooms are unclean, unhealthy and environmentally unacceptable. Most of these restrooms are located at the County's high use parks and facilities. The following parks will be targeted: Gresham, Glen Emerald, Blackburn, Bouldercrest, Browns Mill, Lynwood, Tobie Grant, Midway, Shoal Creek, Exchange, Pleasantdale, Rock Chapel, Truelove, Redan, Southeast, Mason Mill, Briarwood and etc.	9.3	500,000	500,000	500,000	500,000	500,000	2,500,000
69	Board of Health	Clifton Springs Renovation	Clifton Springs Health Center interior restoration of walls (painting), Carpet replacement in suite D & E.	9.0	52,213					52,213
70	Parks	Pavilion Repair , Renovation & Installation	The Department of Parks and Recreation has over 84 pavilions and some of the facilities are in need of critical repair or renovation. The needed repairs and renovations are in the form of new roofs, seats, grilles, and etc. The pavilions provide picnic shelters for use by citizens of Dekalb for a variety of events such as weddings and family reunions. Some of the most popular park destinations are without pavilions. The following parks will be targeted: Murphy Candler, Glen Emerald, Blackburn, Bouldercrest, Browns Mill, Lynwood, Tobie Grant, Midway, Shoal Creek, Exchange, and Briarwood.	8.6	400,000	400,000	400,000	400,000	400,000	2,000,000
71	Board of Health	North Facility Restoration: Safety and Environment of Care	North Health and Dental Clinic: 1) replacement of carpet throughout the facility with carpet or tile; 2) painting throughout the facility; 3) pressure wash exterior of facility; 4) seal exterior windows	8.4	60,000					60,000
72	Board of Health	Vinson Restoration	T.O. Vinson Health Center: 1) replacement of carpet throughout facility; 2) painting of all areas and addition of chair railings and wall bumper guards; 3) update of signage throughout facility; 4) pave rear of facility.	8.4	25,000					25,000
73	Parks	Playground Repairs and Renovations	The Department of Parks and Recreation is faced with approximately 5.9 million dollars in playground repair, modernization, upgrades and renovations needs. The Department wishes to added rubberized surfaces to reduce the severity of injuries from falls, and to make the playgrounds accessible by people of varying abilities. Another important reason is to ensure that all our playgrounds are in compliance with the American Disabilities Act (ADA). The following parks will be targeted: Gregory Mosley, Stoneview, Oak Creek, Tobie Grant, Exchange, Lou Walker, Bouldercrest, N. H. Scott, Salem, Shoal Creek III, John Truelove, Briarwood, Lynwood, Murphey Candler, Medlock, Shoal Creek I, and Gresham.	8.4	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
74	PW Roads and Drainage	Central School Flasher System	Installation of centrally located countywide school flasher system	8.4	85,000					85,000
75	Board of Health	Clifton Springs Renovation	Clifton Springs Health Center interior restoration of walls (painting), Carpet replacement in suite D & E.	8.2	52,213					52,213
76	Board of Health	Kirkwood Restoration (HIPAA and Safety)	Kirkwood Health and Dental Clinic project includes: 1) renovation of reception area; 2) installation of doors on 2nd floor; 3) addition of glass to entrance door, 2nd floor Health Administration; 4) replace carpet in conference room (#2011), administration hallway and repair in worn areas, 5) painting of all offices and clinical spaces, 6) chair rails in waiting areas, 7) wall guard replacement; and 8) repair of leak in roof and replacement of ceiling tiles, 9) replacement of HVAC system	8.2	75,000					75,000

Funding Request per Year										
No.	Department	Project Title	Project Description	Committee Priority Score	2012	2013	2014	2015	2016	Total
77	Board of Health	Occupational Health Renovation	DeKalb County's Occupational Health program has expanded to include additional county employees, thus impacting the space allocation within the center. The proposed changes are based on more efficient use of space and include the addition of 3 exam rooms and additional administrative space. There will be required changes to the HVAC, electrical and plumbing of the facility.	8.0	75,000					75,000
78	Fire Services	Inventory System	Implementing inventory control system to track equipment usage and replacement costs.	8.0	150,000					150,000
79	Board of Health	Richardson Restoration	Restoration of exterior surfaces of facility, sealing of all windows, repair of interior wall covering, replacement of carpet in 1st floor clinic, installation of chair rail in waiting rooms	7.8	134,182					134,182
80	PW Roads and Drainage	Construction of a new Warehouse / Office Building	Replace existing building with a new 12,000 sq ft. building with assembly hall, warehouse, training room and office space.	7.2	1,500,000					1,500,000
81	Police	Training Academy	To build a new Training Facility	6.2				8,850,000	75,000,000	83,850,000
<b>Total</b>					35,114,364	27,047,106	17,949,711	24,910,000	90,510,378	195,531,559

# Summary of All Capital Budget Requests

# Five-Year Capital Improvement Projects - Budget Request

## All Funding Source Requests

Funding Request per Year

No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
1	Airport	Run/Taxiway Repairs	Repair numerous sections of airplane parking ramps, taxiways and runways.	1,000,000	500,000	500,000	500,000	500,000	3,000,000
2	Airport	Airport Grounds/Facility Repairs	Repair roads, sidewalks and street lights, renovate public park on airport by landscaping, building tables, benches, drainage, etc. Repair and renovate offices and restrooms in county buildings as necessary to meet public requirements and to produce revenue. Beautification of all grounds and roadways on airport. Repair/replace signage throughout the airport.	100,000	100,000	100,000	100,000	100,000	500,000
3	Airport	Rubber Removal	This project improves the visibility of the runway pavement markings on runway 2R/20L and improves the runway braking action for aircraft using this runway.	0	200,000	0	200,000	0	400,000
4	Airport	T-Hangars	To provide necessary repairs to existing t-hangars owned and operated by DeKalb County. To build additional hangars.	1,800,000	500,000	0	0	0	2,300,000
5	Airport	Environmental Studies	Provide environmental studies for state and federal requirements.	200,000	100,000	100,000	100,000	100,000	600,000
6	Board of Health	Eradication of mold in Health Centers	East DeKalb, T.O. Vinson, E.L. Richardson and Clifton Springs Health Centers: Repair water damaged walls and ceilings, including eradication of mold.	100,000					100,000
7	Board of Health	Facility Plumbing and Plumbing Equipment	Conversion of residential commodes to commercial type. Reconfiguration of venting of existing plumbing drains. Facilities affected: Clifton Springs and Richardson.	25,000					25,000
8	Board of Health	Clifton Springs Facility Restoration and Safety	Parking Lot restoration and replacement of handicapped parking signage.	60,000					60,000
9	Board of Health	Clifton Springs Facility Renovation (HIPAA)	Clifton Springs Health Center reconfiguration and remodeling of patient service areas for patient confidentiality and compliance to federal regulations governing HIPAA.	38,200					38,200
10	Board of Health	East Facility Restoration and Safety	East DeKalb Health includes: 1) painting of waiting rooms and the addition of chair railings; 2) repair broken interior door locks; 3) conduct analysis of air flow throughout facility and restore HVAC air leveling for consistent temperatures 4) clean existing air ducts throughout facility; 5) replace worn carpet and tile throughout facility	60,000					60,000
11	Board of Health	Richardson Facility HVAC Maintenance	Cleaning of HVAC ventilation systems.	25,000					25,000
12	Board of Health	North Facility Restoration: Safety and Environment of Care	North Health and Dental Clinic: 1) replacement of carpet throughout the facility with carpet or tile; 2) painting throughout the facility; 3) pressure wash exterior of facility; 4) seal exterior windows	60,000					60,000
13	Board of Health	Occupational Health Renovation	DeKalb County's Occupational Health program has expanded to include additional county employees, thus impacting the space allocation within the center. The proposed changes are based on more efficient use of space and include the addition of 3 exam rooms and additional administrative space. There will be required changes to the HVAC, electrical and plumbing of the facility.	75,000					75,000
14	Board of Health	Vinson Restoration	T.O. Vinson Health Center: 1) replacement of carpet throughout facility; 2) painting of all areas and addition of chair railings and wall bumper guards; 3) update of signage throughout facility; 4) pave rear of facility.	25,000					25,000
15	Board of Health	Richardson Restoration	Restoration of exterior surfaces of facility, sealing of all windows, repair of interior wall covering, replacement of carpet in 1st floor clinic, installation of chair rail in waiting rooms	134,182					134,182
16	Board of Health	Clifton Springs Renovation	Clifton Springs Health Center interior restoration of walls (painting). Carpet replacement in suite D & E.	52,213					52,213

Funding Request per Year

No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
17	Board of Health	Kirkwood Restoration (HIPAA and Safety)	Kirkwood Health and Dental Clinic project includes: 1) renovation of reception area; 2) installation of doors on 2nd floor; 3) addition of glass to entrance door, 2nd floor Health Administration; 4) replace carpet in conference room (#2011), administration hallway and repair in worn areas, 5) painting of all offices and clinical spaces, 6) chair rails in waiting areas, 7) wall guard replacement; and 8) repair of leak in roof and replacement of ceiling tiles, 9) replacement of HVAC system	75,000					75,000
18	Board of Health	Clifton Springs Renovation	Clifton Springs Health Center interior restoration of walls (painting). Carpet replacement in suite D & E.	52,213					52,213
19	Community Service Board	Crisis Center Restrooms	Renovate Crisis Center restrooms and showers	120,000					120,000
20	Community Service Board	Mental Retardation Service Center Bathroom Renovation	Convert existing office space to a wheelchair accessible bathroom with 3 ADA stalls, 2 sinks and a changing table.	120,000					120,000
21	Community Service Board	Richardson Building 445 Winn Way HVAC Units	Replace HVAC units.	150,000					150,000
22	Community Service Board	Repair the Kirkwood Center HVAC Drainage System	Repair Kirkwood Center HVAC drainage system which is causing water damage to walls and ceiling at the Kirkwood Center.	25,000					25,000
23	Community Service Board	Repair roof at Winn Way Crisis Center	Replace the roof and repair water damage to walls and ceiling in Winn Way Crisis Center.	50,000					50,000
24	Community Service Board	Repair the roof at the North DeKalb Center at 3807 Clairmont Road NE Chamblee GA 30341	Replace roof and repair water damage to walls and ceiling at the North DeKalb Center.	50,000					50,000
25	Community Service Board	Repair the roof at the Clifton Springs Center at 3110 Clifton Springs Rd. Decatur	Replace roof and repair water damage to walls and ceiling at the Clifton Springs Center.	50,000					50,000
26	Community Service Board	North DeKalb Center HVAC Units	Replace HVAC units, insulation and duck work	28,000					28,000
27	Community Service Board	Kirkwood Center Plumbing / Sewer Lines	Upgrade of Plumbing and Sewer Lines	25,000					25,000
28	Facilities Management	Backflow Preventers	Install backflow preventers Various Locations	400,000	400,000	400,000	400,000	400,000	2,000,000
29	Facilities	Fire Headquarters	Uninterrupted Power System (UPS)		125,000				125,000
30	Facilities	Police Headquarters	Uninterrupted Power System (UPS)	125,000					125,000
31	Facilities Management	Air Cooled Chiller - 1950 W. Exchange	Air Cooled Chiller	134,434					134,434
32	Facilities Management	Air Cooled Chiller - 1960 W. Exchange	Air Cooled Chiller		134,434				134,434
33	Facilities Management	Elevators Replacement-1960 W. Exchange	Replace elevators (2) 1960 West Exchange	234,600					234,600
34	Facilities Management	Elevators Replacement - 1950 W. Exchange	Replace elevators (2) 1950 West Exchange		234,600				234,600
35	Facilities Management	Elevators Replacement-Administration	Replace elevators (2) Administration Building	233,144					233,144
36	Facilities Management	Elevators Replacement-Clark Harrison Bldg	Replace elevators (2) Clark Harrison Building			114,788			114,788
37	Facilities Management	Elevators Replacement-Richardson	Replace elevators (2) Richardson Health	500,000					500,000
38	Facilities Management	Elevators Replacement-Callaway	Replace elevators (2) Callaway	231,500					231,500
39	Facilities Management	Exterior Caulking	Replace caulking of exterior panels Administrative Tower	575,000					575,000
40	Facilities	ARC Fault Hazard	Electrical Code Requirement				350,000		350,000
41	Facilities	Roof Repair	Repair Roof Membrane Clark Harrison	26,500					26,500
42	Facilities	Parking Deck Repair	Structural repairs to Trinity Parking Deck	1,500,000	1,500,000				3,000,000
43	Facilities Management	Building Automation System (BAS) Upgrade - Various Buildings	Replace existing BAS with faster response and graphics.	210,000	210,000	210,000	210,000	210,000	1,050,000
44	Facilities Management	Swimming Pools- Midway	Replace pool filter system at Midway Pool	35,000					35,000
45	Facilities Management	Swimming Pools- Kittredge & Tobie	Reroute main drain at Kittredge and Tobie Grant Pools	100,000	100,000				200,000
46	Facilities Management	Elevator Replacement-Human Service Center	Replace elevator (1) DeKalb Atlanta Human Service Center		57,394				57,394
47	Facilities Management	Elevator Replacement-Bobby Burgess	Replace elevator (5) at Bobby Burgess/Recorders Court		296,168				296,168
48	Facilities Management	Stage Lift Repair	Replace bad drive stage lift Performing Arts Center	9,130					9,130
49	Fire Services	Fire Station 3 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	2,300,000					2,300,000
50	Fire Services	Burn Building Repairs	Repairing Burn Building (training facility) to ensure fire fighter safety during training exercising.	50,000		0	0	0	50,000
51	Fire Services	Fire Station 7 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	600,000		200,000			800,000

Funding Request per Year									
No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
52	Fire Services	Portable Housing Facility	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	100,000					100,000
53	Fire Services	Inventory System	Implementing inventory control system to track equipment usage and replacement costs.	150,000					150,000
54	Fire Services	Fire Station 16 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.			200,000			200,000
55	Fire Services	Fire Station 5 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.			300,000	200,000		500,000
56	Fire Services	Fire Station 14 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.			200,000			200,000
57	Fire Services	Fire Station 11 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.			1,000,000	200,000		1,200,000
58	Fire Services	Fire Station 13 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.			1,000,000	200,000		1,200,000
59	Fire Services	Fire Station 27 - New	Building new fire house to serve an expanded population base and to reduce response time.			200,000	2,400,000	200,000	2,800,000
60	GIS	Pictometry - Annual License Agreement	The Board of Commissioners approved a six (6) year discounted license with Pictometry International Corporation for its Annual capture of state-of-the-art oblique 4-way color imagery database.	127,866	121,256	121,256		370,378	740,756
61	Information Systems	Mainframe Migration for Critical Applications - Miscellaneous (obligation-continuation)	The Mainframe Migration initiative is to preserve legacy data from systems connected to other media as well as to convert existing mainframe applications to newer supported technology. Major applications remaining to be converted include OASIS, Probate Court, Marriage License, and Superior Court Accounting. Work is in progress for State & Civil Court Accounting (Banner), OASIS Upgrade to iasWorld, and State Court Probation inclusive of State & Magistrate criminal cases (Justware). Several applications including Alimony & Child Support, Docutrac, State Court Defendant & Plaintiff Index and Magistrate Warrant System are in queue for programming. Other systems under discussion include False Alarm, Public Safety Property Room, Incident Reporting, Badge and Uniform Crime Reporting, Roads & Drainage, and Planning & Development.	900,000					900,000
62	Information Systems	Core Infrastructure Network Equipment Upgrade Site 0 - Callaway Building, and Site 166 - West Exchange and Voice Infrastructure Upgrade (continuation)	Upgrade the end-of life network equipment at Callaway Building, Sheriff Office and West Exchange in preparation for VoIP migration. Upgrade the end-of-life voice equipment and consolidate the voice infrastructure.	2,706,796	888,750	841,250	793,750	746,250	5,976,796
63	Information Systems	Enterprise Storage and Server Virtualization Project	This project will enable Information Systems to consolidate and manage the storage environment from one central location. Implementing Server Virtualization in conjunction with storage enables Information Systems to reduce the amount of physical servers in the Data Center. The Server Virtualization will also simplify management, reduce the amount of power consumption, and provide High availability on Business Critical Applications.	506,000	158,667	158,667			823,334
64	Information Systems	PC Lifecycle Replacement	Refreshment of County Departments outdated/inadequate desktop equipment that cannot perform using today's technology. Current standard configuration is 4 GB, Windows 7 OS, i5 quad processor and 350 GB hard drive.	1,700,000	850,000	425,000			2,975,000
65	Information Systems	Upgrade IDS - Intrushield 3000	Upgrade the end-of life Intrushield 3000 cluster.	400,000	100,000	100,000	100,000	100,000	800,000
66	Information Systems	Radius Single Sign On	Implement radius for single sign on and access into County applications. Users will be able to utilize the same user ID and password for all applications granted access by the County. Will also allow one repository for password removal.	225,000	101,250	78,750	56,250	33,750	495,000
67	Information Systems	Tyler iasWorld CAMA	The Board of Tax Assessors (BTA) is requesting approval to execute the option of the Tyler Technologies, Inc OASIS Upgrade to iasWorld contact # 10-902075 to purchase and implement the iasWorld CAMA and Assessment System modules.	1,000,000	950,960				1,950,960
68	Library	Replacement of Personal Computers - used by the public	Replacement of eighty-three (83) PCs more than 5 years old	62,250	0	0	0	0	62,250
69	Library	Replacement of Laptops - used in Library's mobile training lab - used for the public	Replacement of twelve (12) laptops more than 5 years old	14,400	0	0	0	0	14,400

Funding Request per Year									
No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
70	Parks	Facility Repairs , Retrofitting, Renovations & Installation	The Department of Recreation, Parks and Cultural Affairs has identified over 47 million dollars in critical replacement, repairs or renovation needs. The needed repairs and renovations are in the form of new roofs, siding, new paint jobs, and etc. Currently, a majority of the Departments facilities are outdated and ascetically unpleasing. The following facilities will be targeted: Tucker Recreation Center, Hamilton Recreation Center, Lynwood Recreation Center, Browns Mill Concession Building, Blackburn Tennis Center, Arabia Nature Center and Glen Emerald Park.	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
71	Parks	Playground Repairs and Renovations	The Department of Parks and Recreation is faced with approximately 5.9 million dollars in playground repair, modernization, upgrades and renovations needs. The Department wishes to added rubberized surfaces to reduce the severity of injuries from falls, and to make the playgrounds accessible by people of varying abilities. Another important reason is to ensure that all our playgrounds are in compliance with the American Disabilities Act (ADA). The following parks will be targeted: Gregory Mosley, Stoneview, Oak Creek, Tobie Grant, Exchange, Lou Walker, Bouldercrest, N. H. Scott, Salem, Shoal Creek III, John Truelove, Briarwood, Lynwood, Murphey Candler, Medlock, Shoal Creek I, and Gresham.	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
72	Parks	Restrooms Repair , Renovation & Installation	The Department of Parks and Recreation has over 20 outdoor restroom facilities and most of the facilities are in need of critical repair or renovation. The needed repairs and renovations are in the form of new environmentally friendly toilets, sinks, stalls, new doors, locks, odor control , new paint, and etc. Currently, the Department is inundated with complaints from citizens about the conditions of the bathrooms. The restrooms are unclean, unhealthy and environmentally unacceptable. Most of these restrooms are located at the County's high use parks and facilities. The following parks will be targeted: Gresham, Glen Emerald, Blackburn, Bouldercrest, Browns Mill, Lynwood, Tobie Grant, Midway, Shoal Creek, Exchange, Pleasantdale, Rock Chapel, Truelove, Redan, Southeast, Mason Mill, Briarwood and etc.	500,000	500,000	500,000	500,000	500,000	2,500,000
73	Parks	Pavilion Repair , Renovation & Installation	The Department of Parks and Recreation has over 84 pavilions and some of the facilities are in need of critical repair or renovation. The needed repairs and renovations are in the form of new roofs, seats, grilles, and etc. The pavilions provide picnic shelters for use by citizens of Dekalb for a variety of events such as weddings and family reunions. Some of the most popular park destinations are without pavilions. The following parks will be targeted: Murphy Candler, Glen Emerald, Blackburn, Bouldercrest, Browns Mill, Lynwood, Tobie Grant, Midway, Shoal Creek, Exchange, and Briarwood.	400,000	400,000	400,000	400,000	400,000	2,000,000
74	Parks	Dam Repairs-Natural Resource Management-Countywide	The Department of Parks and Recreation is in dire need of funding for its Natural Resource Management components. The Natural Resource management components consists of: 1. Lake and Dam Repairs, and 2. Streambank Stabilization. This project will address lake and dam issues, as well as streambank stabilization at the following parks: Glen Emerald, Hidden Acres, Kelly Cofer, and Henderson Park.	1,750,000	1,750,000	1,750,000	1,500,000	1,500,000	8,250,000
75	Police	Flakes Mill Precinct Roof	To provide a new roof at 4540 Flakes Mill Rd. Ellenwood, Ga. 30294	150,000					150,000
76	Police	Burgess Building Relocation Project	To provided needed funding for repair of the facility or relocation cost if needed	800,000	500,000				1,300,000
77	Police	Training Academy	To build a new Training Facility				8,850,000	75,000,000	83,850,000
78	PW Roads and Drainage	County Match for GA DOT LMIG Street Resurfacing	Matching funds for Georgia LMIG for resurfacing of County streets.	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
79	PW Roads and Drainage	Traffic Signs Reflectivity Program	Establish and implement a sign assessment or management method to minimum levels of sign retro reflectivity, a federal mandate.	800,000	300,000	300,000	300,000	300,000	2,000,000

Funding Request per Year

No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
80	PW Roads and Drainage	Construction of a new Warehouse / Office Building	Replace existing building with a new 12,000 sq ft. building with assembly hall, warehouse, training room and office space.	1,500,000					1,500,000
81	PW Roads and Drainage	Multi-story Office Complex	Construction of a new multi-story office complex as the main headquarters for public Works Roads & Drainage, Sanation and Transportation divisions.	1,000,000	1,000,000	1,000,000			3,000,000
82	PW Roads and Drainage	Central School Flasher System	Installation of centrally located countywide school flasher system	85,000					85,000
83	Public Safety		To install HVAC unit at 845 Camp Road Decatur, GA 30032	112,200					112,200
84	Public Safety		New Animal Control Facility	1,094,148	5,718,627				6,812,775
85	Sanitation	Land Acquisition	Purchase of adjacent properties to the Seminole Road Landfill or those properties that are deemed important and to provide additional buffering and soil borrow materials for day to day operations, closure and post closure care activities.	300,000	300,000	300,000	300,000	300,000	1,500,000
86	Sanitation	Engineering and Surveying Services	Provide Professional Engineering and Surveying Services for the Seminole Road Landfill and Sanitation Facilities			1,000,000			1,000,000
87	Sanitation	Monitoring Services	Provide Professional Environmental Services and the operation and maintenance of the Gas Collection and Destruction System.			2,000,000			2,000,000
88	Sanitation	North CNG Fuel Station	Provide a CNG Fuel Station for the over the road vehicles in the northern part of the county.				2,000,000		2,000,000
89	Sanitation	Ward Lake Excavation	Provide the construction of a new lake at the site by removing all available soil and allowing the lake to refill to a deeper and larger lake than is at present.					2,000,000	2,000,000
90	Sheriff	Automatic Fire Detection, Emergency Voice Communication and Alarm System	Replacement of the smoke detection system in the Jail and Sheriff's Headquarters.	1,816,588					1,816,588
91	Superior Court	Multi-Purpose Courtroom	Design and construction of one large courtroom in the Judicial Tower to accommodate multi-defendant and high profile cases to be used by all ten Divisions of Superior Court	100,000	2,200,000			2,300,000	4,600,000
92	Watershed Management	Hypochlorite Generation	Hypochlorite Generation	3,000,000	0	0	0		3,000,000
93	Watershed Management	Henderson Booster Pumping Station	Henderson Booster Pumping Station	87,000	0	0	0		87,000
94	Watershed Management	Tucker Ground Storage Repump Station	Tucker Ground Storage Repump Station	30,000	0	0	0		30,000
95	Watershed Management	Midvale Booster Pumping Station	Midvale Booster Pumping Station	80,000	0	0	0		80,000
96	Watershed Management	Spare Bowls for Transfer Pumps	Spare Bowls for Transfer Pumps	200,000	0	0	0		200,000
97	Watershed Management	Water Tank Painting	Water Tank Painting	2,650,000	1,000,000	850,000	0		4,500,000
98	Watershed Management	Cathodic Protection Survey and Design	Cathodic Protection Survey and Design	250,000	250,000	0	0		500,000
99	Watershed Management	Cathodic Protection for Water Tanks	Cathodic Protection for Water Tanks	0	1,000,000	400,000	0		1,400,000
100	Watershed Management	North Shallowford Road Booster Pumping Station Upgrade	North Shallowford Road Booster Pumping Station Upgrade	2,100,000	0	0	0		2,100,000
101	Watershed Management	Tilly Mill Booster Pumping Station Upgrade	Tilly Mill Booster Pumping Station Upgrade	1,800,000	0	0	0		1,800,000
102	Watershed Management	North DeKalb County Pipe Replacement	North DeKalb County Pipe Replacement	2,000,000	2,000,000	0	0		4,000,000
103	Watershed Management	Water Reuse Projects Planning and Design	Water Reuse Projects Planning and Design	2,000,000	2,000,000	2,350,000	0		6,350,000
104	Watershed Management	Water Reuse Projects Implementation	Water Reuse Projects Implementation	0	9,000,000	10,000,000	10,815,000		29,815,000
105	Watershed Management	Water Meter Installation	Water Meter Installation	1,500,000	2,000,000	2,000,000	1,500,000		7,000,000
106	Watershed Management	Water Service Line Renewal - Annual	Water Service Line Renewal - Annual	500,000	500,000	750,000	750,000		2,500,000
107	Watershed Management	Water Meter Replacement	Water Meter Replacement	2,000,000	2,000,000	2,000,000	1,500,000		7,500,000
108	Watershed Management	Vulnerability Assessment Study - Water	Vulnerability Assessment Study - Water	0	100,000	0	0		100,000
109	Watershed Management	Water System Security Design and Implementation	Water System Security Design and Implementation	0	3,000,000	4,500,000	0		7,500,000
110	Watershed Management	Annual Water Construction Contract	Annual Water Construction Contract	7,500,000	6,000,000	3,428,000	0		16,928,000
111	Watershed Management	Subdivisions & Water Main Extensions	Subdivisions & Water Main Extensions	250,000	383,600	0	0		633,600



Funding Request per Year									
No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
112	Watershed Management	Fireline Installation Contract	Fireline Installation Contract	200,000	200,000	181,000	0		581,000
113	Watershed Management	Annual Engineering Contract	Annual Engineering Contract	5,000,000	6,000,000	5,000,000	4,000,000		20,000,000
114	Watershed Management	County Main Renewal, County Forces	County Main Renewal, County Forces	7,250,000	4,000,000	4,000,000	634,000		15,884,000
115	Watershed Management	Replace Scott Blvd. Water Main	Replace Scott Blvd. Water Main	5,000,000	5,500,000	0	0		10,500,000
116	Watershed Management	Replace Candler Road Water Main	Replace Candler Road Water Main	8,000,000	7,000,000	0	0		15,000,000
117	Watershed Management	Replace Glenwood 36"-42" PCP Water Main	Replace Glenwood 36"-42" PCP Water Main	4,000,000	8,000,000	2,000,000	0		14,000,000
118	Watershed Management	Demolish Old Chatt. River Intake and Pumping Station	Demolish Old Chatt. River Intake and Pumping Station	2,500,000	2,500,000	0	0		5,000,000
119	Watershed Management	Raw Water Transmission Line	Raw Water Transmission Line	6,000,000	0	0	0		6,000,000
120	Watershed Management	Additional Clear Wells & Pumping Stations	Additional Clear Wells & Pumping Stations	0	35,700,000	0	0		35,700,000
121	Watershed Management	Replace Steel Drive Booster Station	Replace Steel Drive Booster Station	0	0	2,600,000	0		2,600,000
122	Watershed Management	Water Resources Management Plan	Water Resources Management Plan	0	1,500,000	1,500,000	0		3,000,000
123	Watershed Management	Vulnerability Assessment Study - Sewer	Vulnerability Assessment Study - Sewer	0	200,000	0	0		200,000
124	Watershed Management	WW System Security Design & Installation	WW System Security Design & Installation	0	0	2,000,000	0		2,000,000
125	Watershed Management	Manhole Raising Contract	Manhole Raising Contract	3,600,000	3,000,000	3,000,000	2,900,000		12,500,000
126	Watershed Management	Lift Station Radio Upgrade	Lift Station Radio Upgrade	0	750,000	0	0		750,000
127	Watershed Management	W/S Relocation Adjust for Roadway Projects	W/S Relocation Adjust for Roadway Projects	0	15,000,000	0	10,000,000		25,000,000
128	Watershed Management	Pipe Bursting	Pipe Bursting	20,000,000	20,000,000	15,000,000	10,000,000		65,000,000
129	Watershed Management	Manhole Rehabilitation	Manhole Rehabilitation	10,000,000	10,000,000	10,000,000	8,000,000		38,000,000
130	Watershed Management	Pipercams Purchase	Pipercams Purchase	100,000	0	0	0		100,000
131	Watershed Management	Smoke Testing	Smoke Testing	8,000,000	6,000,000	0	0		14,000,000
132	Watershed Management	Service Lateral Maintenance and Rehab	Service Lateral Maintenance and Rehab	0	10,000,000	0	10,000,000		20,000,000
133	Watershed Management	Closed-Circuit TV (CCTV) Inspection	Closed-Circuit TV (CCTV) Inspection	30,000,000	20,000,000	10,000,000	0		60,000,000
134	Watershed Management	Flow Monitoring	Flow Monitoring	10,000,000	5,000,000	2,500,000	0		17,500,000
135	Watershed Management	Relining	Relining	20,000,000	30,000,000	14,500,000	0		64,500,000
136	Watershed Management	Vegetation Clearing	Vegetation Clearing	2,500,000	5,000,000	8,000,000	8,000,000		23,500,000
137	Watershed Management	Water & Wastewater Hydraulic Modeling Implementation	Water & Wastewater Hydraulic Modeling Implementation	9,000,000	9,000,000	0	0		18,000,000
138	Watershed Management	Lift Station Upgrade/Rehab.	Lift Station Upgrade/Rehab.	3,000,000	3,000,000	0	5,000,000		11,000,000
139	Watershed Management	Sewer Mapping & Manhole Inspection Study	Sewer Mapping & Manhole Inspection Study	10,000,000	10,000,000	0	0		20,000,000
140	Watershed Management	City of Atlanta - WW Svcs/Clean Water Atlanta CIP	City of Atlanta - WW Svcs/Clean Water Atlanta CIP	0	90,955,000	0	0		90,955,000
141	Watershed Management	City of Atlanta Renewal and Extension Expenditures	City of Atlanta Renewal and Extension Expenditures	750,000	1,500,000	2,000,000	800,000		5,050,000
142	Watershed Management	Snapfinger WWTP Expansion Const. Management	Snapfinger WWTP Expansion Const. Management	3,493,000	0	0	0		3,493,000
143	Watershed Management	Snapfinger WWTP Expansion Construction	Snapfinger WWTP Expansion Construction	260,000,000	0	0	115,000,000		375,000,000
144	Watershed Management	Pole Bridge WWTP Expansion - Const. Management	Pole Bridge WWTP Expansion - Const. Management	2,000,000	2,196,000	0	0		4,196,000
145	Watershed Management	Pole Bridge WWTP Expansion - Construction	Pole Bridge WWTP Expansion - Construction	20,000,000	20,600,000	20,000,000	0		60,600,000
146	Watershed Management	Snapfinger/Pole Bridge Tunnel Design/Bid	Snapfinger/Pole Bridge Tunnel Design/Bid	0	0	0	0		0
147	Watershed Management	Snapfinger/Pole Bridge Tunnel Const. Management	Snapfinger/Pole Bridge Tunnel Const. Management	0	0	0	0		0
148	Watershed Management	Snapfinger/Pole Bridge Tunnel Construction	Snapfinger/Pole Bridge Tunnel Construction	0	0	0	0		0
149	Watershed Management	CIP Upgrade to Jackson Creek - Gwinnett	CIP Upgrade to Jackson Creek - Gwinnett	750,000	2,350,000	0	0		3,100,000

Funding Request per Year									
No.	Department	Project Title	Project Description	2012	2013	2014	2015	2016	Total
150	Watershed Management	Redirect Flow from Gwinnett to Shoals Creek	Redirect Flow from Gwinnett to Shoals Creek	0	0	0	0		0
151	Watershed Management	Lower Crkd Creek Lift Station Flow Monitoring	Lower Crkd Creek Lift Station Flow Monitoring	0	600,000	0	0		600,000
152	Watershed Management	Lower Cr. Creek Pump Station Upgrade	Lower Cr. Creek Pump Station Upgrade	11,600,000	0	0	0		11,600,000
153	Watershed Management	Stone Crest Sanitary Sewer Upgrade - Design	Stone Crest Sanitary Sewer Upgrade - Design	1,000,000	1,500,000	0	0		2,500,000
154	Watershed Management	Stone Crest Sanitary Sewer Upgrade - Const	Stone Crest Sanitary Sewer Upgrade - Const	12,000,000	20,000,000	0	0		32,000,000
155	Watershed Management	Snapfinger SCADA - Const Project	Snapfinger SCADA - Const Project	0	750,000	0	0		750,000
156	Watershed Management	Portable Bypass Pumps	Portable Bypass Pumps	0	500,000	0	0		500,000
157	Watershed Management	Honey Creek Lift Station Upgrade - Design	Honey Creek Lift Station Upgrade - Design	1,300,000	0	0	0		1,300,000
158	Watershed Management	Honey Creek Lift Station Upgrade - Construction	Honey Creek Lift Station Upgrade - Construction	0	14,700,000	0	0		14,700,000
159	Watershed Management	Roadhaven Building Fund	Roadhaven Building Fund	3,500,000	3,000,000	0	0		6,500,000
160	Watershed Management	Water Interconnections	Water Interconnections	0	10,000,000	0	15,000,000		25,000,000
161	Watershed Management	Program Mod./Capital/Fleet Contribution	Program Mod./Capital/Fleet Contribution	5,000,000	7,000,000	8,000,000	10,692,000		30,692,000
162	Watershed Management	Sewer Cleaning Equipment	Sewer Cleaning Equipment	1,500,000	1,500,000	1,000,000	1,000,000		5,000,000
163	Watershed Management	DWM Business Plan	DWM Business Plan	250,000	250,000	0	0		500,000
164	Watershed Management	Septic Tank Elimination Program	Septic Tank Elimination Program	1,000,000	1,000,000	1,000,000	2,450,000		5,450,000
165	Watershed Management	Fire Hydrant Repair/Replacement - Annual	Fire Hydrant Repair/Replacement - Annual	500,000	2,000,000	2,000,000	3,000,000		7,500,000
166	Watershed Management	Sanitary Sewer Extension - Annual	Sanitary Sewer Extension - Annual	1,000,000	2,000,000	2,000,000	2,500,000		7,500,000
167	Watershed Management	Fill Valves - Dunwoody and Tucker Tank Systems	Fill Valves - Dunwoody and Tucker Tank Systems	600,000	0	0	0		600,000
168	Watershed Management	72" Water Trans. Main Eng. Design Feasibility Study	72" Water Trans. Main Eng. Design Feasibility Study	1,000,000	500,000	0	0		1,500,000
169	Watershed Management	Snapfinger Lime Pumping System Upgrade	Snapfinger Lime Pumping System Upgrade	750,000	0	0	0		750,000
170	Watershed Management	Snapfinger Alum Tank Addition	Snapfinger Alum Tank Addition	0	400,000	0	0		400,000
171	Watershed Management	Water Loss Audit Implementation	Water Loss Audit Implementation	3,000,000	0	0	0		3,000,000
172	Watershed Management	Oracle Billing System	Oracle Billing System	1,500,000	1,500,000	0	0		3,000,000
173	Watershed Management	Asbestos Cement (A/C) Line Replacement	Asbestos Cement (A/C) Line Replacement	5,000,000	0	0	0		5,000,000
174	Watershed Management	Watershed Improvement Projects W/S Funded	Watershed Improvement Projects W/S Funded	5,000,000	4,000,000	3,660,000	0		12,660,000
<b>Total</b>				571,104,364	464,131,706	168,168,711	251,651,000	93,510,378	#####

End of Report

**BUDGET 2012**  
**FUND: JAIL FUND**  
**DEPARTMENT: JAIL FUND**

12/13/2011

**PROGRAM DESCRIPTION**

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2011/2010</b>
County Jail Fund	\$1,864,000	\$1,675,000	\$1,675,000	\$2,030,415	\$2,231,695	\$2,232,000	\$2,232,000	0.01%
Total Fund	\$1,864,000	\$1,675,000	\$1,675,000	\$2,030,415	\$2,231,695	\$2,232,000	\$2,232,000	
Percent Change	1.86%	-10.14%	0.00%	21.22%	9.91%	0.01%	0.01%	
Actual Expenditures	\$1,584,351	\$1,675,000	\$1,675,000	\$2,030,415	\$2,231,695 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The \$2,232,000 in anticipated revenue is summarized as follows:

Superior Court	\$ 19,000
State Court	100,000
Juvenile Court	2,500
Sheriff	400,000
Magistrate Court	500
Recorder's Court	1,500,000
Other Governments	210,000
	<u>\$ 2,232,000</u>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Other Financing	1,675,000	1,675,000	2,030,415	2,030,415	2,231,695	2,232,000	2,232,000
Total	\$1,675,000	\$1,675,000	\$2,030,415	\$2,030,415	\$2,231,695	\$2,232,000	\$2,232,000

**BUDGET 2012****FUND: DEBT SERVICE GENERAL****DEPARTMENT: DEBT SERVICE GENERAL****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding As Of January 1	108,780,000	99,330,000	89,595,000	79,605,000	-11.15%	73,410,000	-7.78%
Adopted Millage Rate	0.57	0.57	0.57	0.87	52.63%	0.87	0.00%

  

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Debt Service Fund	\$13,595,496	\$14,207,245	\$13,972,470	\$13,754,245	\$9,596,329	\$9,651,958	\$9,651,958	0.58%
Total	\$13,595,496	\$14,207,245	\$13,972,470	\$13,754,245	\$9,596,329	\$9,651,958	\$9,651,958	
Percent Change	-5.22%	4.50%	-1.65%	-1.56%	-30.23%	0.58%	0.58%	
Actual Expenditures	\$13,574,248	\$14,187,103	\$13,910,100	\$13,790,875	\$9,582,083	(estimated)		

**BUDGET 2012****FUND: DEBT SERVICE GENERAL****DEPARTMENT: DEBT SERVICE GENERAL****DATE: 12/13/2011****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Debt Service Fund obligations in 2012 are:

	Requested	Recommended
Principal 2003 Series A (ref).	\$1,875,000	\$1,875,000
Principal 2003 Series B (ref).	4,670,000	4,670,000
Principal 1992 Series (ref).	0	0
Interest 1992 Series (ref).	0	0
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	788,483	788,483
Interest 2003 Series B (ref).	2,198,475	2,198,475
Paying Agent Fees	10,000	10,000
Other Misc.	10,000	10,000
<b>TOTAL</b>	<b>\$9,651,958</b>	<b>\$9,651,958</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	\$10,000	\$0	\$10,000	\$0	\$10,000	\$20,000	\$20,000
Debt Service	13,962,470	13,910,100	13,744,245	13,790,875	9,586,329	9,631,958	9,631,958
<b>TOTAL</b>	<b>\$13,972,470</b>	<b>\$13,910,100</b>	<b>\$13,754,245</b>	<b>\$13,790,875</b>	<b>\$9,596,329</b>	<b>\$9,651,958</b>	<b>\$9,651,958</b>

**BUDGET 2012****FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Debt Service G.O.Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances primarily benefitting the unincorporated areas of the County. Revenue needed to make such payments is derived principally from a property tax levy charged on the unincorporated area of the County. Part of the proposed FY2009 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. The proposed FY2009 budget reflects estimated debt service for both the 2001 and 2006 Bond Issues. The 2001 Referendum for \$125,000,000 provided funds for protecting and conserving greenspace in the unincorporated areas of the County. The 2006 Referendum for \$230,000,000 approved by the voters on 11/08/05 provided funds for several projects in the unincorporated areas of the County. This Referendum provided \$79,000,000 for Special Transportation Projects, \$96,460,000 for Parks and Greenspace Projects and \$54,540,000 for Library Projects. The cities that did not participate in the vote were exempted from payment for this debt service. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding As Of January 1	296,435,000	282,050,000	267,150,000	251,700,000	-5.78%	235,675,000	-6.37%
Adopted Millage Rate	1.45	1.37	1.37	0.94	-31.39%	0.94	0.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Debt Ser.G.O STD Fund	\$34,384,536	\$34,179,787	\$33,813,419	\$33,466,833	\$27,683,359	\$27,733,969	\$27,733,969	0.18%
Total	\$34,384,536	\$34,179,787	\$33,813,419	\$33,466,833	\$27,683,359	\$27,733,969	\$27,733,969	
Percent Change	143.79%	-0.60%	-1.07%	-1.02%	-17.28%	0.18%	0.18%	
Actual Expenditures	\$27,676,561	\$27,753,261	\$27,709,493	\$27,628,475	\$27,678,359 (estimated)			

**BUDGET 2012****FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 12/13/2011****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Debt Service G.O.STD Fund obligations in 2012 are:

	Requested	Recommended
Principal 2001 Series	\$9,850,000	\$9,850,000
Interest 2001 Series	1,996,250	1,996,250
Reserve for 2001 Series Interest	0	0
Principal 2006 Series	6,915,000	6,915,000
Interest 2006 Series	8,952,719	8,952,719
Reserve for 2006 Series Interest	0	0
Paying Agent Fees	10,000	10,000
Other Misc.	10,000	10,000
TOTAL	\$27,733,969	\$27,733,969

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2010 Budget	2010 Actual	2011 Budget	2012 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$10,000	\$2,000	\$10,000	\$269	\$10,000	\$20,000	\$20,000
Other Costs	6,088,827	0	5,819,179	0		0	0
Debt Service	27,714,592	27,707,493	27,637,654	27,628,206	27,673,359	27,713,969	27,713,969
TOTAL	\$33,813,419	\$27,709,493	\$33,466,833	\$27,628,475	\$27,683,359	\$27,733,969	\$27,733,969

**BUDGET 2012**

**FUND: URBAN REDEVELOPMENT AGENCY**  
**DEPARTMENT: DEBT SERVICE URA BONDS**

**DATE: 12/13/2011**  
**FINANCE GROUP**

**PROGRAM DESCRIPTION**

The Urban Redevelopment Authority was created on September 28, 2010 to finance certain types of projects within designated recovery zones. The Board of Commissioners authorized the sale of \$7,945,000 in bonds on December 7, 2010 and the bonds were sold in 2010. The projects are to renovate Recorders Court (\$4,045,000), and acquire, construct, and install the North Police Precinct (\$2,900,000) and a neighborhood justice protection center (\$1,000,000). The first expenditures against the fund were made in 2011. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding As Of January 1	\$0	\$0	\$0	\$7,945,000	100.00%	\$7,735,000	-2.64%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
URA Bonds	\$0	\$0	\$0	\$0	598,301	\$778,374	\$778,374	30.10%
Total	\$0	\$0	\$0	\$0	\$598,301	\$778,374	\$778,374	
Percent Change		0.00%	0.00%	0.00%	100%	30.10%	30.10%	
Actual Expenditures	\$0	\$0	\$0	\$0	\$598,301 (estimated)			

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Urban Redevelopment Agency Bonds Fund obligations in 2012 are:

	<b>Requested</b>	<b>Recommended</b>
Principal 2010 Series	\$310,000	\$310,000
Interest 2010 Series	464,874	464,874
Professional Services	3,500	3,500
<b>TOTAL</b>	<b>\$778,374</b>	<b>\$778,374</b>



**BUDGET 2012**

**FUND: URBAN REDEVELOPMENT AGENCY  
DEPARTMENT: DEBT SERVICE URA BONDS**

**DATE: 12/13/2011  
FINANCE GROUP**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Debt Service	0	0	0	0	598,301	778,374	778,374
TOTAL	\$0	\$0	\$0	\$0	\$598,301	\$778,374	\$778,374

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 12/15/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the 2011 budget.

This fund is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>REVENUE SUMMARY</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Estimated</b>	<b>% change</b>	<b>2012 Projected</b>	<b>% change</b>
Interest on Investments	\$2,619	\$3,788	\$1,071	\$172	\$120	-83.94%	\$125	-27.33%
Drug Fine Penalty	75,617	53,273	21,085	49,493	56,564	-57.40%	50,000	1.02%
Fund Balance	36,884	158,047	152,866	106,861	96,696	43.05%	97,334	-8.92%
<b>Total Revenue</b>	<b>\$115,120</b>	<b>\$215,108</b>	<b>\$175,022</b>	<b>\$156,526</b>	<b>\$153,380</b>	<b>-2.01%</b>	<b>\$147,459</b>	<b>-5.79%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Parks & Recreation	\$11,094	\$14,514	\$38,514	\$10,575	\$10,000	\$12,000	\$12,000	20.00%
Cooperative Extension	19,477	21,150	20,815	20,725	19,135	21,355	21,135	10.45%
Drug Abuse Human Services	0	0	0	24,000	12,000	12,000	12,000	0.00%
DeKalb County Drug Court	36,000	36,000	41,042	22,000	20,000	22,000	22,000	10.00%
Reserve for Appropriation	21,812	78,109	173,995	52,761	55,061	0	80,324	45.88%
<b>Total</b>	<b>\$88,383</b>	<b>\$149,773</b>	<b>\$274,366</b>	<b>\$130,061</b>	<b>\$116,196</b>	<b>\$67,355</b>	<b>\$147,459</b>	<b>26.91%</b>
Percent Change	-24.87%	69.46%	83.19%	-52.60%	-10.66%	-42.03%	26.91%	
Actual Expenditures	\$76,397	\$61,757	\$66,846	\$60,713	\$68,843 (estimated)			

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 12/15/2011****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

The total amount recommended is \$147,459. It will be appropriated as follows:

- \$22,000 to the DeKalb County Drug Court for drug abuse treatment services.
- \$12,000 for the continuation of the Exercise Right Choice Scholarship program.
- \$21,135 to provide supplies, travel, and 4-H leader supplements for the 4-H Program.
- \$12,000 for the SMART Moves program for disadvantaged DeKalb County children and youth program.
- \$80,324 for the Reserve for Appropriation for fund solvency.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Purchased/Contracted Services	\$68,958	\$57,059	\$44,372	\$51,926	\$42,650	\$35,779	\$60,650
Supplies	9,465	9,787	6,928	8,787	6,485	6,476	6,485
Other Costs	195,943	0	78,761	0	67,061	25,100	80,324
<b>TOTAL</b>	<b>\$274,366</b>	<b>\$66,846</b>	<b>\$130,061</b>	<b>\$60,713</b>	<b>\$116,196</b>	<b>\$67,355</b>	<b>\$147,459</b>

## **BUDGET 2012**

**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED**

**DEPARTMENT: FINANCE**

**DATE: 12/13/2011**

**FINANCE GROUP**

### **PROGRAM DESCRIPTION**

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

### **MAJOR ACCOMPLISHMENTS 2011**

Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).

Presented information concerning the millage rates to the public and elected officials.

Renewed over 20,000 General Business Occupational Tax Certificates, and over 1,000 Alcoholic Beverage Licenses were registered.

Automated the record inventory system which allows departments to have constant access to their inventory on their desktop.

Arranged for Lease Purchase of critical equipment and computer systems to meet the County's needs.

Conducted and completed a service delivery cost fee study for the Planning and Development Department.

### **MAJOR GOALS 2012**

To provide timely information and reporting to the CEO, the Board of Commissioners, and the public.

To maintain the highly satisfactory bond ratings.

To continue to refine the implementation of the Oracle Public Sector Budgeting, Hansen, Projects and Grants and the Grant Proposal Modules.

To reinstate and expand the County's Business License Inspection Program.

To improve compliance and timeliness of collections relative to renewal fees due from commercially located businesses and mixed drink excise taxes due from businesses with consumption-on-premise (COP) operations.

To implement imaging for some of the County's departments such as State Court, Finance and the District Attorney's Office.

**BUDGET 2012**

**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED**  
**DEPARTMENT: FINANCE**

**DATE: 12/13/2011**  
**FINANCE GROUP**

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Audits	2,213	2,140	1,569	1,538	-1.98%	1,900	23.54%
Business Licenses Revenue	\$13,543,175	\$10,741,852	\$9,121,175	\$14,555,000	59.57%	\$17,000,000	16.80%
Budgets Monitored (mill)	\$1,105	\$1,147	\$1,177	\$1,130	-3.99%	\$1,150	1.77%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Directors' Office	\$961,278	\$952,774	\$668,228	\$746,628	\$596,618	\$744,834	\$744,834	24.84%
Treasury/Accounting	1,267,786	1,275,458	1,273,069	1,221,376	1,254,441	1,316,282	913,397	-27.19%
Internal Audit/Bus.Lic.	1,881,323	2,237,726	1,633,831	1,285,682	1,129,251	1,363,294	1,581,583	40.06%
Budget & Grants	1,177,951	1,233,938	1,273,187	1,035,467	847,543	1,160,121	1,003,513	18.40%
Risk Management	2,592,160	2,550,998	2,480,271	2,337,214	2,189,015	2,501,869	2,019,024	-7.77%
<b>Total</b>	<b>\$7,880,498</b>	<b>\$8,250,894</b>	<b>\$7,328,586</b>	<b>\$6,626,367</b>	<b>\$6,016,868</b>	<b>7,086,400</b>	<b>6,262,351</b>	<b>4.08%</b>
Percent Change	3.46%	4.70%	-11.18%	-9.58%	-9.20%	17.78%	4.08%	
Actual Expenditures	\$7,605,266	\$7,954,257	\$6,964,992	\$6,305,548	\$5,809,233	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	103	103	100	87	84	86	84	-3.45%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

This budget includes transfer of 1 Auditor from the Business License Division to Internal Audit.

\$137,075 from the Business License Division in salary savings has been deducted from this budget; this is the equivalent of 3 full-time positions.

\$373,381 from General Finance Fund in salary savings has been deducted from this budget; this is the equivalent of 7 full-time positions.

**BUDGET 2012**

**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED  
DEPARTMENT: FINANCE**

**DATE: 12/13/2011  
FINANCE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**Requested Recommended**

**Budget & Grants Division:**

1. Requests authorization to fill 2 positions a Financial Management Analyst and a Budget Management Analyst Principal. This request includes salaries and benefits for 8 months.

\$93,647

\$0

**Not Recommended.**

**Total Program Modifications**

**\$93,647**

**\$0**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$6,482,329	\$6,152,904	\$5,794,840	\$5,495,660	\$5,698,320	\$6,065,860	\$5,372,715
Purchased / Contracted Services	425,851	397,097	414,197	383,741	400,294	449,408	365,652
Supplies	121,758	102,167	94,615	92,760	92,893	99,015	79,827
Capital Outlays	5,929	4,058	14,945	18,922	83,036	132,591	120,015
Interfund / Interdepartmental Charges	312,719	308,766	307,770	314,465	(257,675)	339,526	324,142
<b>TOTAL</b>	<b>\$7,348,586</b>	<b>\$6,964,992</b>	<b>\$6,626,367</b>	<b>\$6,305,548</b>	<b>\$6,016,868</b>	<b>\$7,086,400</b>	<b>\$6,262,351</b>

**BUDGET 2012**  
**FUND: SANITATION**  
**DEPARTMENT: FINANCE (REVENUE COLLECTIONS)**

12/13/2011  
**FINANCE GROUP**

**PROGRAM DESCRIPTION**

The Sanitation Assessment/Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Collected 97% of commercial accounts billed on time.

**MAJOR GOALS 2012**

To continue the collection for all County commercial sanitation billing usages.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Commercial Billings	127,230	129,010	132,171	132,171	2.45%	135,439	2.47%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Revenue Collections (Sanitation)	\$224,849	\$227,427	\$243,889	\$245,831	\$246,080	\$195,054	\$195,054	-20.74%
Total	\$224,849	\$227,427	\$243,889	\$245,831	\$246,080	\$195,054	\$195,054	-20.74%
Percent Change	5.88%	1.15%	7.24%	0.80%	0.10%	-20.74%	0.00%	
Actual Expenditures	\$224,849	\$227,424	\$243,888	\$245,832	\$246,080 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

**BUDGET 2012**  
**FUND: SANITATION**  
**DEPARTMENT: FINANCE (REVENUE COLLECTIONS)**

12/13/2011  
**FINANCE GROUP**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Interfund / Interdepartmental Charges	\$243,889	\$243,888	\$245,831	\$245,832	\$246,080	\$195,054	\$195,054
TOTAL	\$243,889	\$243,888	\$245,831	\$245,832	\$246,080	\$195,054	\$195,054



**BUDGET 2012****FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Billed every water & sewer billing group as scheduled.

Reduced large accounts with more than 90 days past due.

Shortened the Oracle Financial Management System month-end close.

**MAJOR GOALS 2012**

To continue maximizing collection rates for all billings.

To bill every water & sewer service, commercial sanitation and miscellaneous accounts accurately and timely.

To maximize the use of the Oracle financial package.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Water Meters	192,276	195,083	197,256	198,500	0.63%	202,000	1.76%
Water Billings	1,555,060	1,576,963	1,596,156	1,600,000	0.24%	1,620,000	1.25%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Revenue Collections (Water & Sewer)	\$7,398,412	\$5,561,428	\$5,388,803	\$5,376,989	\$6,975,171	\$5,724,303	\$6,644,425	-4.74%
Total	\$7,398,412	\$5,561,428	\$5,388,803	\$5,376,989	\$6,975,171	\$5,724,303	\$6,644,425	-4.74%
Percent Change		-3.10%	-0.22%	29.72%	-17.93%	16.07%	-4.74%	
Actual Expenditures	\$6,686,713	\$5,538,116	\$5,184,144	\$4,855,815	\$6,581,197	(estimated)		

**BUDGET 2012****FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 12/13/2011****FINANCE GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	115	94	94	90	98	100	100	-10.00%
Part-Time	1	1	0	0	0	0	0	0.00%
Total FT/PT	116	95	94	90	98	100	100	-10.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

1. Add 1 Accountant for cash management due to mandate County business relating to Countywide cash reconciliation in Treasury, this position will reconcile 15 (est.) additional mandated revenue bonds. This request include salary and benefit for 9 months.

**Recommended.**

**Requested Recommended**

\$39,895 \$39,895

2. Add 1 Accountant for Revenue Collection to devise, implement and administer a system that maximizes the collections process and provides a system of check and balance for finding unrecognized revenue. This request include salary and benefit for 9 months.

**Recommended.**

39,895 39,895

**Total Program Modifications**

**\$79,790 \$79,790**

**BUDGET 2012****FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 12/13/2011****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$4,339,278	\$4,271,071	\$4,428,044	\$3,917,637	\$5,034,832	\$4,502,157	\$4,956,429
Purchased / Contracted Services	1,164,812	1,162,402	1,129,743	1,096,560	1,225,495	1,213,490	1,366,240
Supplies	102,868	105,768	129,290	129,641	168,720	145,920	202,120
Capital Outlays	14,500	23,385	50,000	41,835	96,500	73,500	75,200
Interfund / Interdepartmental Charges	(232,655)	(378,482)	(360,088)	(329,858)	449,624	(210,764)	44,436
TOTAL	\$5,388,803	\$5,184,144	\$5,376,989	\$4,855,815	\$6,975,171	\$5,724,303	\$6,644,425

**2012 BUDGET  
FUND: GRANTS  
DEPARTMENT: VARIOUS**

**DATE: November 30, 2011**

**PROGRAM DESCRIPTION**

The function of the grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grants account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently nine active funds established for grants: Funds 250, 252, 253, 254, 255, 256, 257, 260, 360.

**RECENT MAJOR CHANGES**

The County has received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant in the amount of \$445,923.00 from the U.S. Department of Justice. In addition, the BOC recently approved the 2008 - 2012 Consolidated Plan for the Department of Housing and Urban Development (HUD) programs, including the 2012 Annual Action Plan directed at economic development initiatives, infrastructure initiatives, homeless prevention assistance, childcare centers, youth programs, housing counseling, foreclosure prevention activities, and public facility improvements.

A new program was also established per the FY11 COPS Child Sexual predator grant from DOJ; directed at counter attacking human trafficking, child predators and exploitation in DeKalb County.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>	<b>2011/2012 Increase / Decrease</b>
CD	\$22,814,621	\$22,814,621	\$22,482,377	\$23,781,650	\$17,489,314	\$8,082,788	\$8,082,788	-53.78%
DeKalb WD	4,604,970	4,604,970	4,921,351	4,447,357	4,106,588	5,595,652	5,595,652	36.26%
Other	10,687,003	10,687,003	8,173,420	13,201,075	13,656,177	11,238,423	11,238,423	-17.70%
Pending	0	0	0	164,319	164,319	164,319	164,319	0.00%
Grant #11 (JAG) (Fund 257)	321,718	321,718	244,520	0	0	0	0	0.00%
Grant #12 (JAG) (Fund 257)	0	0	612,013	451,775	0	0	0	0.00%
Grant #13 (JAG) (Fund 257)	0	0	221,086	221,086	0	0	0	0.00%
Grant #14 (JAG) (Fund 257)	0	0	903,665	903,665	743,797	360,081	360,081	0.00%
Grant #15 (JAG) (Fund 257)	0	0	0	554,947	554,947	352,053	352,053	0.00%
Grant #16 (JAG) (Fund 257)	0	0	0	0	445,923	438,339	438,339	0.00%
ARRA / Stimulus	0	0	0	29,951,480	28,682,769	21,431,271	21,431,271	0.00%
<b>Total</b>	<b>\$38,428,312</b>	<b>\$38,428,312</b>	<b>\$37,558,432</b>	<b>\$73,677,354</b>	<b>\$65,843,834</b>	<b>\$47,662,925</b>	<b>\$47,662,925</b>	<b>-27.61%</b>
<b>Percent change</b>	<b>-84.87%</b>	<b>0.00%</b>	<b>-2.26%</b>	<b>91.73%</b>	<b>75.31%</b>	<b>-27.61%</b>	<b>-27.61%</b>	<b>-100.00%</b>

**AUTHORIZED**

	2007 Budget	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Requested	2012 Recommended	2011/2012 Increase / Decrease
Full-time	188	154	153	153	153	89	89	-41.83%
Part-time	2	2	0	0	0	0	0	0.00%
Temporary	7	7	7	7	7	7	7	0.00%
ARRA	0	0	0	5	20	20	20	0.00%

**IMPORTANT CURRENT ISSUES**

The County continues to ensure that the first source ordinance remains in effect for all grant awards. The County expect to receive \$8.6 million in HUD funds, as a part of the Neighborhood Stabilization Program (NSP), CDBG, Home Emergency Shelters, along with an increasing number of Department of Justice Programs.

**OTHER INFORMATION RELATIVE TO 2012 BUDGET**

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2012. These figures appear to be significantly less than those of prior years. However, the prior years' figures reflect total end-of-year appropriations which includes grants approved during that year, whereas the 2012 figures represents the 2011 end-of-year balance only. Additional grants will be appropriated as they are received during 2012.

**FUTURE CONSIDERATIONS**

The County anticipates the receipt of additional funds in 2012 per the American Reinvestment Relief Act for programs and personnel expenses. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2012.

The County is currently reassessing the implemented Oracle package from 2004, for upgrade to the latest Oracle version to date to better service all financial requirements.

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: COMMUNITY DEVELOPMENT  
 COST CENTER: 69700

DATE: 30-Nov-11

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/DECREASE	2012 BUDGET	COMMENTS
100469 / 600038	HUD	COMM DEV CDBG PAYOFF-2001	2/15/01-12/31/11	\$616,152	\$616,152	0	\$0	ACTIVE
100469 / 600042	HUD	COMM DEV CDBG - 2001	2/15/01-12/31/09	\$5,176,865	\$5,176,865	0	\$0	ACTIVE
100470 / 600043	HUD	COMM. DEV. CDBG 2002	1/17/02-12/31/10	4,843,776	4,843,776	0	\$0	ACTIVE
100471 / 600044	HUD	COMM. DEV. CDBG 2003	4/21/03-12/31/11	7,689,761	7,693,263	0	(\$3,502)	ACTIVE
101162 / 600338	HUD	COMM. DEV. CDBG 2004	4/05/04-12/31/12	6,893,000	6,893,182	0	(\$182)	ACTIVE
101212 / 600370	HUD	COMM. DEV. HOME 2004	4/05/04-12/31/10	3,307,914	3,307,914	0	\$0	ACTIVE
101263/ 600401	HUD	COMM. DEV. HOME PI 2004	4/05/04-12/31/10	301,947	301,947	0	\$0	ACTIVE
101381 / 600442	HUD	COMM. DEV. CDBG PI 2004	4/05/04-12/31/12	322,599	322,599	0	\$0	ACTIVE
101560 / 600530	HUD	COMM. DEV. CDBG INTEREST	2/25/05-12/31/12	266,101	266,101	0	\$0	ACTIVE
101599 / 600536	HUD	COMM. DEV. HOME PI 2005	3/25/05-12/31/10	295,973	295,973	0	\$0	ACTIVE
101603 / 600539	HUD	COMM DEV CDBG PI 2005	3/30/05-12/31/12	6,504,796	6,455,583	0	\$49,213	ACTIVE
101605 / 600540	HUD	COMM DEV HOME 2005	3/30/05-12/31/11	3,118,840	3,118,840	0	\$0	ACTIVE

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: COMMUNITY DEVELOPMENT  
 COST CENTER: 69700

DATE: 30-Nov-11

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/DECREASE	2012 BUDGET	COMMENTS
101979 / 600679	HUD	COMM DEV CDBG 2006	1/1/06-12/31/12	5,833,698	5,833,271	0	\$427	ACTIVE
101980 / 600683	HUD	COMM DEV HOME 2006	1/1/06-12/31/12	2,884,592	2,884,592	0	\$0	ACTIVE
101981/ 600684	HUD	COMM DEV ESGP 2006	1/1/06-12/31/10	250,198	250,198	0	\$0	ACTIVE
102185 / 600792	HUD	COMM DEV HOME PI 2007	1/1/07-12/31/10	254,223	254,223	0	\$0	ACTIVE
102202 / 600798	HUD	COMM DEV HOME RETURNED FUND	4/6/07-12/31/12	188,532	188,532	0	\$0	ACTIVE
102230 / 600810	HUD	COMM DEV ESGP 2007	1/1/07-12/31/11	251,608	251,608	0	\$0	ACTIVE
102229 / 600813	HUD	COMM DEV HOME 2007	1/1/07-12/31/13	2,854,825	2,854,825	0	\$0	ACTIVE
102228 / 600814	HUD	COMM DEV CDBG 2007	1/1/07-12/31/13	5,809,962	5,785,798	0	\$24,164	ACTIVE
102393 / 600899	HUD	COMM DEV HOME 2008	1/1/08-12/31/14	2,741,388	2,671,513	0	\$69,875	ACTIVE
102394 / 600900	HUD	COMM DEV ESGP 2008	1/1/08-12/31/14	250,330	250,330	0	\$0	ACTIVE
102392 / 600901	HUD	COMM DEV CDBG 2008	1/1/08-12/31/14	5,682,423	5,488,357	0	\$194,066	ACTIVE
102419 / 600906	HUD	COMM DEV HOME PI 2008	1/1/08-12/31/10	168,796	168,796	0	\$0	ACTIVE

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: COMMUNITY DEVELOPMENT  
 COST CENTER: 69700

DATE: 30-Nov-11

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/DECREASE	2012 BUDGET	COMMENTS
102562 / 600983	HUD	COMM DEV HOME PI 2009	1/1/09-12/31/10	278,419	278,419	0	\$0	ACTIVE
102564 / 600984	HUD	COMM DEV NSP	1/1/09-12/31/13	18,545,013	15,257,090	0	\$3,287,923	ACTIVE
102619- / 601008	HUD	COMM DEV ESGP 2009	1/1/09-12/31/12	253,001	253,001	0	\$0	ACTIVE
102618- / 601009	HUD	COMM DEV CDBG 2009	1/1/09-12/31/15	5,760,201	4,360,606	0	\$1,399,595	ACTIVE
102625- / 601010	HUD	COMM DEV CDBG 2009	1/1/09-12/31/14	3,016,025	1,579,046	0	\$1,436,979	ACTIVE
102627- / 601011	HUD	COMM DEV CDBG PI-2009	1/1/09-12/31/11	980,694	969,847	0	\$10,847	ACTIVE
102824- / 601100	HUD	COMM DEV CDBG PI-2010	1/1/10-6/30/11	670,558	570,893	0	\$99,665	ACTIVE
102865- / 601114	HUD	COMM DEV HOME PI 2010	1/1/10-12/31/11	225,828	225,836	0	(\$8)	ACTIVE
102900- / 601128	HUD	COMM DEV CDBG PI-2010	1/1/10-12/31/15	5,987,585	4,473,859	0	\$1,513,726	ACTIVE
102943- / 601142	HUD	COMM DEV ESGP 2010	1/1/10-12/31/13	253,010	253,010	0	\$0	ACTIVE
103055 / 601200	HUD	COMM DEV NSP PI 2011	1/1/11-12/31/15	4,292,437	2,141,736	0	\$2,150,701	ACTIVE
103092 / 601218	HUD	COMM DEV HOME PI 2011	1/1/10-12/31/11	163,460	138,089	0	\$25,371	ACTIVE



2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: COMMUNITY DEVELOPMENT  
 COST CENTER: 69700

DATE: 30-Nov-11

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/DECREASE	2012 BUDGET	COMMENTS
103091 / 601219	HUD	COMM DEV HOME PAYOFF 2011	2/15/10-12/31/11	25	0	0	\$25	ACTIVE
103150 / 601232	HUD	COMM DEV HOME 2010	1/1/11-12/31/15	3,008,826	427,297	0	\$2,581,529	ACTIVE
103145 / 601241	HUD	COMM DEV CDBG 2011	1/1/11-12/31/15	5,192,952	2,844,967	0	\$2,347,985	ACTIVE
103198 / 601266	HUD	COMM DEV ESGP 2011	1/1/11-12/31/12	252,043	60,476	0	\$191,567	ACTIVE
<b>COMMUNITY DEVELOPMENT GRANTS TOT.</b>				<b>102,478,633</b>	<b>94,395,845</b>	<b>0</b>	<b>8,082,788</b>	

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/DECREASE	2012 BUDGET	COMMENTS
<b><u>Workforce Development(WD)</u></b>								
100807 / 600849	US DOL	WIA ADULT PY 09	7/1/07-6/30/10	\$18,287	18,287	0	0	Closed
100807 / 600926	US DOL	WIA ADULT PY 08	7/1/08-6/30/10	\$265,473	265,473	0	0	Closed
100806 / 600927	US DOL	WIA DLW PY 08	7/1/08-6/30/10	\$251,640	251,640	0	0	Closed
100807 / 600946	US DOL	WIA ADULT PY 08	7/1/08-6/30/10	\$1,263,988	1,263,988	0	0	Closed
100806 / 600947	US DOL	WIA DLW PY 09	7/1/08-6/30/10	\$635,393	635,393	0	0	Closed
100808 / 600910	US DOL	WIA YOUTH PY 08	4/1/08-12/31/11	\$1,631,426	1,631,426	0	0	Active
100806 / 600990	US DOL	WIA DLW PY 09	2/17/09-12/31/11	\$1,649,755	0	0	1,649,755	Active
100808 / 600991	US DOL	WIA YOUTH PY 09	2/17/09-12/31/11	\$2,327,610	0	0	2,327,610	Active
100807 / 601041	US DOL	WIA ADULT PY 09	7/1/09-6/30/11	\$293,637	293,637	0	0	Active
100806 / 601042	US DOL	WIA DSLW PY 09	7/1/09-6/30/11	\$456,180	456,180	0	0	Active
100808 / 601043	US DOL	WIA YOUTH PY 09	4/1/09-6/30/11	\$1,810,499	1,810,499	0	0	Active
100807 / 601082	US DOL	WIA ADULT FY 10	10/1/09-6/30/11	\$1,398,082	1,398,082	0	0	Active
100806/ 601083	US DOL	WIA DSLW FY 10	10/1/09-6/30/11	\$1,151,862	1,151,862	0	0	Active
100808 / 601136	US DOL	WIA YOUTH PY 10	4/1/10-6/30/12	\$1,969,140	1,954,701	0	14,439	Active
100807 / 601159	US DOL	WIA ADULT FY 10	7/1/10-6/30/12	\$319,957	319,957	0	0	Active

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/DECREASE	2012 BUDGET	COMMENTS
100806/ 601160	US DOL	WIA DSLW FY 10	7/1/10-6/30/12	\$448,539	448,539	0	0	Active
100807 / 601183	US DOL	WIA ADULT FY 11	10/1/10-6/30/12	\$1,513,402	1,513,402	0	0	Active
100806/ 601184	US DOL	WIA DSLW FY 10	10/1/10-6/30/12	\$1,191,155	965,996	0	225,159	Active
100808/ 601240	US DOL	WIA YOUTH PY 11	4/1/11-6/30/13	\$1,759,265	535,676	0	1,223,589	Active
100807 / 601247	US DOL	WIA ADULT FY 11	7/1/11-6/30/13	\$126,194	79,944	0	46,250	Active
100806 / 601248	US DOL	WIA DLW PY 11	7/1/11-6/30/13	\$367,869	259,019	0	108,850	Active
<b>TOTAL FOR WORKFORCE DEVELOPMENT:</b>				<b>\$20,849,353</b>	<b>\$15,253,701</b>	<b>0</b>	<b>\$5,595,652</b>	

2012 BUDGET  
 FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT  
 DEPARTMENT: NONDEPARTMENTAL

11/30/2011

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #14  
 DEPARTMENT: NONDEPARTMENTAL

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURE S	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b><u>District Attorney</u></b>								
102710 / 601056	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/08 - 9/30/12	66,025	51,190	0	14,836	ACTIVE
<b>SUBTOTAL</b>				<b>66,025</b>	<b>51,190</b>	<b>0</b>	<b>14,836</b>	
<b><u>District Attorney - CJSP</u></b>								
102715 / 601056	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/08 - 9/30/12	58,691	0	0	58,691	ACTIVE
<b>SUBTOTAL</b>				<b>58,691</b>	<b>0</b>	<b>0</b>	<b>58,691</b>	
<b><u>Superior Court / Drug Court</u></b>								
102706 / 601056	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/08 - 9/30/12	66,025	46,854	0	19,171	ACTIVE
<b>SUBTOTAL</b>				<b>66,025</b>	<b>46,854</b>	<b>0</b>	<b>19,171</b>	
<b><u>Juvenile Court (Parks)</u></b>								
102708 / 601056	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/08 - 9/30/12	66,025	31,199	0	34,826	ACTIVE
<b>SUBTOTAL</b>				<b>66,025</b>	<b>31,199</b>	<b>0</b>	<b>34,826</b>	
<b><u>Marshall's Office</u></b>								
102710 / 601056 601058	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/08 - 9/30/12	86,025	2,178	0	83,847	ACTIVE
<b>SUBTOTAL</b>				<b>86,025</b>	<b>2,178</b>	<b>0</b>	<b>83,847</b>	
<b><u>Police</u></b>								
102711 / 601056 601061	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/08 - 9/30/12	203,823	129,804	0	74,019	ACTIVE
<b>SUBTOTAL</b>				<b>203,823</b>	<b>129,804</b>	<b>0</b>	<b>74,019</b>	
<b><u>DeKalb County Schools</u></b>								
102999 / 601056	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/08 - 9/30/12	65,132	65,132	0	0	ACTIVE
<b>SUBTOTAL</b>				<b>65,132</b>	<b>65,132</b>	<b>0</b>	<b>0</b>	
<b><u>Sheriff</u></b>								
102713 / 601056 600982	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/08 - 9/30/12	66,025	0	0	66,025	ACTIVE

2012 BUDGET  
 FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT  
 DEPARTMENT: NONDEPARTMENTAL

11/30/2011

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #14  
 DEPARTMENT: NONDEPARTMENTAL

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURE S	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b>SUBTOTAL</b>				<b>66,025</b>	<b>0</b>	<b>0</b>	<b>66,025</b>	
<b>Solicitor's Office</b>								
102714 / 601056	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/08 - 9/30/12	66,025	57,359	0	8,667	ACTIVE
<b>SUBTOTAL</b>				<b>66,025</b>	<b>57,359</b>	<b>0</b>	<b>8,667</b>	
<b>JAG #14 Totals</b>				<b>743,797</b>	<b>383,716</b>	<b>0</b>	<b>360,081</b>	
<b>FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #15</b>								
<b>DEPARTMENT: NONDEPARTMENTAL</b>								
<b>District Attorney</b>								
102993 / 601172	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/09 - 9/30/13	65,132	0	0	65,132	ACTIVE
<b>SUBTOTAL</b>				<b>65,132</b>	<b>0</b>	<b>0</b>	<b>65,132</b>	
<b>Superior Court / Drug Court</b>								
102995 / 601172	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/09 - 9/30/13	65,132	0	0	65,132	ACTIVE
<b>SUBTOTAL</b>				<b>65,132</b>	<b>0</b>	<b>0</b>	<b>65,132</b>	
<b>Juvenile Court (Parks)</b>								
102996 / 601172 601178	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/09 - 9/30/13	75,505	74,419	0	1,086	ACTIVE
<b>SUBTOTAL</b>				<b>75,505</b>	<b>74,419</b>	<b>0</b>	<b>1,086</b>	
<b>Marshall's Office</b>								
102997 / 601172 601180	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	85,139	85,132	0	7	ACTIVE
<b>SUBTOTAL</b>				<b>85,139</b>	<b>85,132</b>	<b>0</b>	<b>7</b>	
<b>Police</b>								
102998 / 601172	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	65,132	39,796	0	25,336	ACTIVE

2012 BUDGET  
 FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT  
 DEPARTMENT: NONDEPARTMENTAL

11/30/2011

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #14  
 DEPARTMENT: NONDEPARTMENTAL

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURE S	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b>SUBTOTAL</b>				<b>65,132</b>	<b>39,796</b>	<b>0</b>	<b>25,336</b>	
<b>Sheriff</b>								
103000 / 601172 601179	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	75,880	0	0	75,880	ACTIVE
<b>SUBTOTAL</b>				<b>75,880</b>	<b>0</b>	<b>0</b>	<b>75,880</b>	
<b>Solicitor's Office</b>								
103001 / 601172	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	65,132	3,547	0	61,585	ACTIVE
<b>SUBTOTAL</b>				<b>65,132</b>	<b>3,547</b>	<b>0</b>	<b>61,585</b>	
<b>District Attorney - CJSP</b>								
103002 / 601172	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/09 - 9/30/13	57,895	0	0	57,895	ACTIVE
<b>SUBTOTAL</b>				<b>57,895</b>	<b>0</b>	<b>0</b>	<b>57,895</b>	
<b>JAG #15 Totals</b>				<b>554,947</b>	<b>202,894</b>	<b>0</b>	<b>352,053</b>	
<b>FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #16</b>								
<b>DEPARTMENT: NONDEPARTMENTAL</b>								
<b>District Attorney</b>								
103160 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/10 - 9/30/14	49,063	7,584	0	41,479	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>7,584</b>	<b>0</b>	<b>41,479</b>	
<b>Superior Court / Drug Court</b>								
103161 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>0</b>	<b>0</b>	<b>49,063</b>	
<b>Juvenile Court (Parks)</b>								
103162 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>0</b>	<b>0</b>	<b>49,063</b>	

2012 BUDGET  
 FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT  
 DEPARTMENT: NONDEPARTMENTAL

11/30/2011

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #14  
 DEPARTMENT: NONDEPARTMENTAL

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURE S	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b><u>Marshall's Office</u></b>								
103163 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>0</b>	<b>0</b>	<b>49,063</b>	
<b><u>Police</u></b>								
103164 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>0</b>	<b>0</b>	<b>49,063</b>	
<b><u>DeKalb County Schools</u></b>								
103165 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>0</b>	<b>0</b>	<b>49,063</b>	
<b><u>Sheriff</u></b>								
103166 / 601249 601250	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	58,873	0	0	58,873	ACTIVE
<b>SUBTOTAL</b>				<b>58,873</b>	<b>0</b>	<b>0</b>	<b>58,873</b>	
<b><u>Solicitor's Office</u></b>								
103167 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
<b>SUBTOTAL</b>				<b>49,063</b>	<b>0</b>	<b>0</b>	<b>49,063</b>	
<b><u>District Attorney - CJSP</u></b>								
103168 / 601249	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/10 - 9/30/14	43,611	0	0	43,611	ACTIVE
<b>SUBTOTAL</b>				<b>43,611</b>	<b>0</b>	<b>0</b>	<b>43,611</b>	
<b>JAG #16 Totals</b>				<b>445,923</b>	<b>7,584</b>	<b>0</b>	<b>438,339</b>	
<b>Fund 257 Grand Total</b>				<b>1,744,666</b>	<b>594,193</b>	<b>0</b>	<b>1,150,473</b>	

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b><u>Commission Office Grants</u></b>								
<b>SUBTOTAL</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Fleet Maintenance Grants</u></b>								
<b>SUBTOTAL</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b><u>Sheriff's Department Grants</u></b>								
103136 / 601235 601236	CJCC	'11 RSAT	7/01/11 - 6/30/12	192,634	23,847	0	168,787	Active
102561 / 600982	Dept. Of Justice	State Criminal Alien Assistance Program	7/10/07 - 12/31/14	350,454	501,912	721,858	570,400	Active
101920 / 600664	Dept. Of Justice	State Criminal Alien Assistance Program	2/14/06-12/31/14	232,007	149,544	17,545	100,008	Active
<b>SUBTOTAL</b>				<b>775,095</b>	<b>675,303</b>	<b>739,403</b>	<b>839,195</b>	
<b><u>Pubic Defender</u></b>								
103022 / 601182	DOJ	BJA	10/01/10 - 9/30/13	285,290	90,035	0	195,255	Active
<b>SUBTOTAL</b>				<b>285,290</b>	<b>90,035</b>	<b>0</b>	<b>195,255</b>	
<b><u>Juvenile Court Grants</u></b>								
102851/ 601106 601107	Workforce Development Department	Youth System Program	2/23/10 -4/30/12	691,086	576,330	0	114,756	Active
102940/ 601141	Supreme Court of Georgia Justice 4 Children	Legal Counseling	7/01/10 -8/31/13	15,000	5,168	0	9,832	Active
102964/ 601152	Supreme Court of Georgia Justice 4 Children Rebound	Drug Court	7/01/10 -6/30/11	25,957	25,957	0	0	Active
102987/ 601167 601168	GOCF MRIP 2	Governoer's Office for Family & Children - Multiple Risk Intervention Project (MRIP)	9/01/10 -8/31/11	19,416	19,362	0	54	Active
102989/ 601169	Council of Juvenile Court Judges of Georgia	C.J.C.J of GA, Counseling, Psychological Evaluation & Therapeutic Care	10/01/10 -9/30/11	7,500	7,497	0	3	Active
103177/ 601254 601255	GOCF MRIP 3	Governoer's Office for Family & Children - Multiple Risk Intervention Project (MRIP)	9/01/11 -8/31/12	19,416	9,261	0	10,155	Active
103180/ 601257	Judicial Council of GA Drug Court Rebound	Drug Court	7/01/11 -6/30/12	12,402	7,641	0	4,761	Active
103194/ 601264	Council of Juvenile Court Judges of Georgia	C.J.C.J of GA, Counseling, Psychological Evaluation & Therapeutic Care	10/01/11 -9/30/12	7,500	336	0	7,164	Active



2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b>SUBTOTAL</b>				<b>798,277</b>	<b>651,553</b>	<b>0</b>	<b>146,724</b>	
<b><u>Superior Court Grants</u></b>								
103151 / 601245	DBHDD '11	Drug Court	7/01/11 - 6/30/12	197,500	46,047	0	151,453	Active
103155 / 601151	11 - '12 Judicial Council of GA	Drug Court	7/1/11 - 6/30/12	50,175	24,005	0	26,170	Active
103026 / 601185	10 DOHH /SAMHSA	Drug Court	9/30/10 - 9/29/13	286,634	35,838	0	250,796	Active
101654 / 600568	Donations	Collected Drug Ct. Fees	7/11/05 - 7/11/14	185,569	194,303	114,191	105,457	Active
100660 / 600130	Donations	Various Donors / Drug Ct.	11/13/03 - 11/30/14	13,728	10,371	8,085	11,442	Active
<b>SUBTOTAL</b>				<b>733,606</b>	<b>310,564</b>	<b>122,276</b>	<b>545,318</b>	
<b><u>Solicitor - General Grants</u></b>								
103207 / 601274 601275	CJCC	11 VOCA	10/1/2011 - 09/30/12	0	8,588	157,019	148,431	Active
<b>SUBTOTAL</b>				<b>0</b>	<b>8,588</b>	<b>157,019</b>	<b>148,431</b>	
<b><u>District Attorney's Office Grants</u></b>								
103225 / 601278 / 601280	CJCC	VOCA '11 - '12	10/01/11 - 9/30/12	0	30,049	223,453	193,404	Active
103171 / 601251 601253	DHS	FY '12 CHILD SUPPORT	7/01/11 -6/30/12	0	590,458	1,547,098	956,640	Active
102790 / 601080 601081	U.S. Dept of Justice	2009 Bulletproof Vest Part. Prgm. - DA	4/01/09 - 08/31/13	1,611	1,198	0	413	Active
<b>SUBTOTAL</b>				<b>1,611</b>	<b>621,705</b>	<b>1,770,551</b>	<b>1,150,456</b>	
<b><u>Police Grants</u></b>								
102671 / 601035	GEMA	Dept. Homeland Security	09/01/08 - 01/13/12	428,126	284,409	0	143,717	Active
102902 / 601129	ONDCP	HIDTA 2010	01/01/10 - 12/31/11	277,000	105,065	0	171,935	Active
102947 / 601144	Donations	Motor's Unit	On-going	1,500	0	0	1,500	Active

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
103084 / 601215 601216	DOJ	10 BPVP - Police	9/17/10 - 8/31/13	120,016	0	0	120,016	Active
102797 601085	GA DMV	MCAP	10/01/09 - 12/30/14	72,000	30,696	0	41,304	Active
101379 600441	Donations	Tucker Precinct	On-going	17,870	17,618	0	252	Active
101445 600999	Donations	Center Precinct	On-going	100	85	0	15	Active
103206 / 601272 601273	DOJ	11 BPVP - Police	9/21/11 - 8/31/13	0	0	28,535	28,535	Active
100659 600129	Donations	Animal Control	On-going	14,561	13,431	0	1,130	Active
103200 / 601268 601269	GOHS	'12 H.E.A.T.	10/01/11 - 9/30/12	0	2,257	165,800	163,543	Active
101447 / 600487	Donations	South Precinct	On-going	5,000	4,921	0	79	Active
101563 600531	Donations	East Precinct	On-going	6,100	6,002	0	98	Active
101534 600520	Donations	D.E.M.A.	On-going	3,000	2,700	0	300	Active
102678 / 601039	Donations	09 Target & Blue - WCP	On-going	2,000	1,920	0	80	Active
103074 / 601210	GEMA	'11 DHS	08/01/10 - 07/31/12	255,500	30,636	0	224,864	Active
103192 / 601263	DOJ	'11 COPS CSPP	08/01/11 - 07/13/13	0	0	496,793	496,793	Active
102788 / 601079	Donations	CSI	On-going	500	0	0	500	Active
102861 / 601113	Donations	CID	On-going	350	0	0	350	Active
103082 / 601214	GA DMV	MCAP	10/01/10- 12/30/14	72,000	0	0	72,000	Active
101750 600616	Donations	North Precinct	On-going	6,750	6,731	0	19	Active
102685 / 601044	GEMA	Buffer Zone	9/01/08 - 01/31/12	181,445	178,250	0	3,195	Active

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
102687 / 601045	GEMA	Buffer Zone	9/01/08 - 01/31/12	195,620	144,812	0	50,808	Active
102843 / 601102	GEMA	'09 DHS	8/21/09 - 01/31/12	40,000	19,562	0	20,438	Active
102945 601143	Donations	Marquel's Pledge	On-going	325	277	0	48	Active
103186 / 601143	EMG	'11 PPA	7/01/11 - 6/30/12	200,000	2,966	0	197,034	Active
<b>SUBTOTAL</b>				<b>1,899,762</b>	<b>852,339</b>	<b>691,128</b>	<b>1,738,552</b>	
<b>Fire Department/EMS Grants</b>								
103220 / 601277	DHS	FY '11 EMS - Trauma Care	9/14/11 - 12/30/14	0	0	45,641	45,641	Active
103076 / 601211	GEMA	FY '10 GSAR TYP EQ	8/01/10 - 07/31/12	20,000	4,216	0	15,784	Active
102551 / 600976	SAFER	Homeland Security	4/23/09-4/23/14	8,344,673	5,696,954	0	2,647,719	Active
102548 / 600974	Donations	Fire & Rescue	On-going	5,000	4,995	0	5	Active
<b>SUBTOTAL</b>				<b>8,369,673</b>	<b>5,706,165</b>	<b>45,641</b>	<b>2,709,149</b>	
<b>Human Services/Senior Citizens</b>								
100453 / VARIOUS	Atlanta Regional Comm. - Federal	Seniors - Aging Program	7/01/06-12/31/14	20,909,071	20,450,149	0	458,922	Active
102414 / 600903	County Grants Non-Profit Agencies	Viable Urban Communities	01/01/08-2/28/11	3,067,079	3,023,364	0	43,715	Grant Award expired.
102855 / 601108 601109	DOJ V.A.W. Safe Haven	Violence Against Women Prevention	9/01/09-9/30/12	370,000	211,119	0	158,881	Active
103095 / 601221	Non Profit Agencies		01/01/11 - 02/28/14	832,196	355,123	0	477,073	Active
103111 / 601227	United Way	United Way Opportunity Zone	05/01/11 - 04/30/12	100,000	12,863	0	87,138	Active
100523 / 600169	GA. Dept.of Community Affairs	DCA/ S. DEKALB SENIOR SERV	05/01/01 - 12/31/14	150,000	150,000	0	0	Active
102978 /601162	MARTA TRANSPORTATION	MARTA FREEDOM PROGRAM	09/01/10 - 12/31/11	151,159	38,067	0	113,092	Active
103146 / 601242	ARC (GRANT REIMB) HCD	ARC COMM. AGING SERVICES	07/01/11 - 06/30/12	1,683,928	647,695	0	1,036,233	Active
<b>SUBTOTAL</b>				<b>27,263,433</b>	<b>24,888,379</b>	<b>0</b>	<b>2,375,053</b>	

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
<b><u>DeKalb Family &amp; Children's Services</u></b>								
101659 / 600780		DFACS Building/Lease	1/1/01 - 12/31/14	426,538	95,265	0	331,272	Active
102354 / 600780		DFACS Maintenance Catch Up	01/01/07-12/31/14	95,981	95,981	0	0	Active
103195 / 601265		Maternal, Infant and Early Childhood Home V	10/01/11 -09/30/12	300,000	0		300,000	
102984 / 601166		G.O.CH & FAMILY SOC CARING	10/01/10- 12/31/11	272,054	219,489	0	52,565	Active
100566 / VARIOUS		DFACS LEASE PAYMENTS	01/01/01 - 07/31/12	14,339,964	13,925,861	0	414,103	Active
<b>SUBTOTAL</b>				<b>15,434,537</b>	<b>14,336,596</b>	<b>0</b>	<b>1,097,941</b>	
<b><u>Planning &amp; Sustainability/Code Enforcement</u></b>								
103063 / 601201	HUD Community Development Department	HUD Foreclosure Registry	10/27/10 -10/26/11	75,000	31,787	0	43,213	Active
<b>SUBTOTAL</b>				<b>75,000</b>	<b>31,787</b>	<b>0</b>	<b>43,213</b>	
<b><u>Parks &amp; Recreation Department</u></b>								
102381 / 600884	Department of Early Education	2008 Summer Food Program	6/2/08 -8/1/08	525,319	501,994	0	23,325	Active
102584/ 600988	NACO	NACO-Evans Mills Historic Site	3/16/09 -12/31/10	17,500	17,486	0	14	Active
102869/ 601116	The Community Foundation of Greater Atlanta	Helathy Belvedere	4/1/09 -10/30/10	19,001	19,001	0	0	Closed
102597/ 600997	Department of Early Education	2009 Summer Food Program	6/1/09 -7/31/09	576,728	576,863	0	(136)	Active
102822/ 601101	National Recreation & Park Association	Take Me Fishing	10/5/09 -4/30/10	5,000	4,785	0	215	Active
102862/ 601112	Department of Early Education	2010 Summer Food Program	5/31/10 -7/31/10	529,553	550,029	0	(20,476)	Active
103045/ 601193	NACO	2010 Five Star Restoration Program	8/1/10 -7/31/11	25,260	21,159	0	4,101	Active
102957/ 601148	National Recreation & Park Association	Summer Archery Program	4/1/10 -12/31/10	500	500	0	0	Closed
103184/ 601259	Private Donations	Porter Sanford Art Center	1/1/11 -12/31/14	2,743	0	0	2,743	Active

2012 BUDGET  
 FUND: 250 - GRANTS  
 DEPARTMENT: OTHER GRANTS

November 30, 2011

PROJECT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
103178/ 601256	Private Donations	NRPA National Football League	5/1/11 -12/31/11	5,000	5,000		0	Active
103088/ 601217	Department of Early Education	2011 Summer Food Program	5/31/11 -8/5/11	724,847	485,498	0	239,349	Active
<b>SUBTOTAL</b>				<b>2,431,451</b>	<b>2,182,316</b>	<b>0</b>	<b>249,135</b>	
<b>TOTAL OTHER GRANTS (includes all subtotals)</b>				<b>58,067,735</b>	<b>50,355,329</b>	<b>3,526,018</b>	<b>11,238,423</b>	

**2012 BUDGET**

**American Recovery Reinvestment Act**

<b>PROEJCT/ AWARD</b>	<b>GRANTOR</b>	<b>DESCRIPTION</b>	<b>GRANT PERIOD</b>	<b>TOTAL APPROPRIATION</b>	<b>TOTAL EXPENDITURES</b>	<b>2011 INCREASE/ DECREASE</b>	<b>2012 BUDGET</b>	<b>COMMENTS</b>
<b><u>JAG</u></b>								
Various	DOJ	Edward Byrne Mem. JAG	3/01/09 - 2/28/13	2,407,651	1,543,604	0	864,047	ACTIVE
<b>Sub-Total</b>				<b>2,407,651</b>	<b>1,543,604</b>	<b>0</b>	<b>864,047</b>	
<b><u>Police</u></b>								
102867 / 601115	DOJ	(COPS) Community Orient Policing Services	7/01/09 - 6/30/12	1,979,445	951,032	0	1,028,413	ACTIVE
<b>Sub-Total</b>				<b>1,979,445</b>	<b>951,032</b>	<b>0</b>	<b>1,028,413</b>	
<b><u>Community Development</u></b>								
102564 / 600984	HUD	Neighborhood Stab. Program (NSP)	1/30/09 - 12/31/13	18,545,013	0	0	18,545,013	ACTIVE
102639 / 601016	HUD	Homeless Prevention & Rapid Housing Program (HPRP)	7/16/09 - 12/31/12	2,359,998	2,221,608	0	138,390	ACTIVE
102663 / 601033	HUD	Community Development Block (CDBG)	7/28/09 - 12/31/12	1,543,400	1,161,213	0	382,188	ACTIVE
<b>Sub-Total</b>				<b>22,448,411</b>	<b>3,382,820</b>	<b>0</b>	<b>19,065,591</b>	
<b><u>Workforce Development</u></b>								
102630 / 601013	US Department of Labor	Summer Youth Employment	2/17/09 - 6/30/11	2,327,610	2,327,610	0	0	ACTIVE
102630 / 6011127	US Department of Labor	Summer Youth Employment	3/15/10 - 12/31/11	2,456,282	2,315,208	0	141,074	ACTIVE
102632 / 601014	US Department of Labor	Adult Workers Job Search	2/17/09 - 7/15/11	971,982	971,982	0	0	ACTIVE
102633 / 601015	US Department of Labor	Dislocated Workers Job Search	2/17/09 - 8/12/11	1,649,755	1,649,755	0	0	ACTIVE
<b>Sub-Total</b>				<b>7,405,629</b>	<b>7,264,555</b>	<b>0</b>	<b>141,074</b>	
<b><u>Public Works - Transportation</u></b>								
101975 / 601097	U.S Dept. of Transportation	Deepdene Park	8/11/09 - 5/31/11	1,447,031	1,114,885	0	332,146	ACTIVE

2012 BUDGET

American Recovery Reinvestment Act

PROEJCT/ AWARD	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2011 INCREASE/ DECREASE	2012 BUDGET	COMMENTS
		Sub-Total		1,447,031	1,114,885	0	332,146	
		Grand Totals		35,688,167	14,256,896	0	21,431,271	

**BUDGET 2012****FUND: SPECIAL REVENUE****DEPARTMENT: JUVENILE SERVICES FUND****DATE: 12/13/2011****PROGRAM DESCRIPTION**

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention Services.

<b>REVENUE SUMMARY</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>% Change</b>	<b>2012</b>	<b>% Change</b>
Chgs for County Services	\$269,477	\$269,477	\$60,000	\$50,000	\$40,000	-20.00%	\$25,000	-37.50%
Interest on Investments	2,262	0	5,000	1,706	500	100.00%	450	-10.00%
Fund Balance Forward	134,827	197,835	234,060	270,768	299,238	10.51%	314,109	4.97%
<b>Total</b>	<b>\$406,566</b>	<b>\$467,312</b>	<b>\$299,060</b>	<b>\$322,474</b>	<b>\$339,738</b>	<b>-20.00%</b>	<b>\$339,559</b>	<b>-0.05%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Juvenile Services Fund	\$406,566	\$467,312	\$299,060	\$322,474	\$339,738	\$339,559	\$339,559	-0.05%
<b>Total</b>	<b>\$406,566</b>	<b>\$467,312</b>	<b>\$299,060</b>	<b>\$322,474</b>	<b>\$339,738</b>	<b>\$339,559</b>	<b>\$339,559</b>	

	375.49%	14.94%	-36.00%	7.83%	5.35%	-0.05%	-0.05%
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Actual Expenditures	\$9,168	\$19,742	\$17,696	\$11,419	\$15,441 (estimated)
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**BUDGET 2012**

**FUND: SPECIAL REVENUE**

**DEPARTMENT: JUVENILE SERVICES FUND**

**DATE: 12/13/2011**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	<u>\$299,060</u>	<u>\$17,696</u>	<u>\$322,474</u>	<u>\$11,419</u>	<u>\$339,738</u>	<u>\$339,559</u>	<u>\$339,559</u>
Total	\$299,060	\$17,696	\$322,474	\$11,419	\$339,738	\$339,559	\$339,559

**BUDGET 2012****FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order. Effective on 1/1/2012, the LECM will transition from an operational fund to be included henceforth as a Grant. This action is being undertaken due to a 9/19/2011 U. S. Department of Justice Audit, which strongly recommended that the Federal funds be reported according to the Single Audit Act Amendments of 1996 and OMB Circular A-133. It was determined by the Finance Department that all confiscated funds monies, both state and federal, would be treated as a Grant. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Federal Police	\$3,549,710	\$2,824,400	\$4,317,312	\$5,289,965	\$5,432,074	N/A	N/A	N/A
Federal Sheriff	11,752	869	869	869	870	N/A	N/A	N/A
Federal/Treasury Sheriff	723,624	678,258	394,293	2,031,284	1,434,440	N/A	N/A	N/A
State Sheriff	21,215	6,769	12,135	11,434	0	N/A	N/A	N/A
State District Attorney	425,880	399,298	174,697	113,966	83,034	N/A	N/A	N/A
Marshall's Office	0	0	0	29,170	28,815	N/A	N/A	N/A
State Police	1,308,729	1,477,160	1,697,249	876,797	994,684	N/A	N/A	N/A
<b>Total</b>	<b>\$6,040,910</b>	<b>\$5,386,754</b>	<b>\$6,596,554</b>	<b>\$8,353,486</b>	<b>\$7,973,918</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
Percent Change	95.04%	-10.83%	22.46%	26.63%	-4.54%	N/A	N/A	
Actual Expenditures	\$2,925,699	\$2,248,543	\$2,859,350	\$1,606,123	\$1,660,353 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Since this Fund will be treated as a Grant in 2012, a requested / recommended budget has not been prepared.

**BUDGET 2012****FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 12/13/2011****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	\$1,150,011	\$610,241	\$1,034,555	\$761,993	\$845,440	\$0	\$0
Supplies	1,080,377	1,448,897	849,705	604,039	1,265,430	0	0
Capital Outlays	833,137	632,970	2,260,917	230,072	3,366,386	0	0
Interdepartment/Interfund Charges	0	0	0	(53,640)	0	0	0
Other Costs (Reserve for Appropriation)	3,190,156	(46,675)	4,108,310	(36,342)	2,496,661	0	0
Other Financing Uses	342,873	213,916	100,000	100,000	0	0	0
<b>TOTAL</b>	<b>\$6,596,554</b>	<b>\$2,859,350</b>	<b>\$8,353,486</b>	<b>\$1,606,123</b>	<b>\$7,973,918</b>	<b>\$0</b>	<b>\$0</b>

**BUDGET 2012****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/15/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, Pensioners Health/Life Insurance, and the Attendance Incentive Program. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Contingency, and Budgetary Reserve. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The Contingency account is recommended at \$0.

The Budgetary Reserve account is recommended at \$22,500,000.

Interest on Tax Anticipation Notes is recommended at \$700,000.

Principal and interest on Recovery Zone Bonds at \$565,681.

The Lobbying Contracts account is recommended at \$320,000.

Approximately \$4.1 million of interfund items for Police Services is no longer included in Non-Departmental, but is in the newly established Police Services Fund. \$3.2 million of that amount is due to Pensioners' Insurance.

\$450,000 is recommended for outsourcing pre-employment physicals.

**HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
COPS - Principal & Interest	\$1,952,134	\$1,952,038	\$1,954,478	\$1,954,442	\$1,951,278	\$1,951,478	\$1,951,478
Lease Purchase of Real Estate Public Safety / Judicial Authority P&I	3,109,476	3,109,476	3,107,526	3,107,532	3,091,676	3,091,801	3,091,801
Lease Purchase of Equipment	1,456,468	1,577,841	1,456,468	1,482,021	1,456,468	1,335,098	541,350
Pensioners Group Insurance	9,267,107	9,873,702	9,929,160	9,880,010	10,860,000	13,131,000	9,811,000
Interest on Tax Anticipation Notes	0	0	0	0	850,000	1,000,000	700,000
Principal and Interest on Recovery Zone E	0	0	0	0	550,000	774,874	565,681
Atlanta Regional Commission	700,960	709,740	713,280	713,280	720,180	695,600	695,600

**BUDGET 2012****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/15/2011****FINANCE GROUP****HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS (continued)**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Reserves & Contingencies							
Contingency	5,242,455	0	0	0	0	0	0
Budgetary Reserve	11,221,548	0	9,944,363	0	17,416,250	30,000,000	22,500,000
Reserve for Appropriation - Reserve	293,906	0	0	0	48,507	0	0
Reserve for Tax Allocation Districts	481,507	0	1,339,028	0	1,606,000	1,630,000	1,630,000
Various Insurance Costs:							
Unemployment Compensation	219,798	219,804	141,707	141,708	140,551	502,476	502,476
Non-Immunity	0	0	(2)	229,287	185,802	1,116,614	1,116,614
Monies & Securities	24,197	24,204	38,396	38,400	36,528	27,916	27,916
Buildings & Contents	133,926	133,920	108,109	108,108	119,043	314,151	314,151
Loss Control	221,033	221,040	191,461	191,472	182,115	59,532	59,532
Boiler/Machinery	0	0	0	0	0	8,782	8,782
Professional Services							
Lobbying Contract (Local)	145,000	119,656	199,300	137,315	179,400	180,000	180,000
Lobbying Contract (National)	120,000	66,541	64,700	42,000	58,200	140,000	140,000
Outsourcing Pre-Employment Physicals	0	0	0	0	0	0	450,000
Auditing Fees	303,860	296,810	264,000	222,965	237,600	330,000	330,000
Excess Salary Savings	(5,994,171)	0	(1,630,270)	0	0	0	0
Stormwater Fees Owed by County	228,815	237,274	218,656	253,367	311,750	252,497	182,448
Other							
Dues, Books, Subscriptions	54,465	46,340	56,000	32,951	56,000	0	56,000
Salaries and Benefits	0	0	456	0	52,244	0	0
Georgia Forestry Commission	2,312	1,713	0	4,283	0	0	0
Electricity	0	(1,794)	0	2,969	0	0	0
Transfer to Development Fund	1,500,000	1,500,000	0	0	0	0	0
Transfer to CIP Fund	0	0	192,500	192,500	0	0	0
2011 Encumbrance Carry-fwd funding	0	0	0	0	0	0	3,500,000

**BUDGET 2012****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/15/2011****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	(\$5,774,373)	\$219,804	(\$1,488,107)	\$141,708	\$192,795	\$502,476	\$502,476
Purchased/Contracted Services	5,134,804	5,213,400	5,102,994	5,134,896	5,060,744	5,036,899	4,693,151
Supplies	56,465	57,692	56,000	35,920	56,000	0	56,000
Interfund/Interdepartmental Charges	379,156	379,164	337,964	567,267	523,488	1,526,995	1,526,995
Other Costs	27,463,279	10,849,043	22,320,327	11,026,546	31,225,187	55,709,097	38,819,048
Debt Services	1,952,134	1,952,038	1,954,478	1,954,442	3,351,278	3,726,352	3,217,159
Other Financing Uses	1,500,000	1,500,000	192,500	192,500	0	0	0
Retirement Services	0	(14)	0	0	0	844,766	844,766
<b>TOTAL</b>	<b>\$30,711,465</b>	<b>\$20,171,128</b>	<b>\$28,476,156</b>	<b>\$19,053,279</b>	<b>\$40,409,492</b>	<b>\$67,346,585</b>	<b>\$49,659,595</b>

**SUMMARY BY FUND OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
GENERAL	\$23,754,991	\$13,260,966	\$20,495,959	\$12,214,006	\$31,197,051	\$57,249,835	\$43,666,642
FIRE	2,183,022	2,180,634	3,648,048	3,225,214	2,427,272	2,818,098	2,818,098
STD-DESIGNATED SERVICES	4,579,418	4,576,776	4,243,614	3,476,748	6,378,648	6,981,327	2,877,530
STD-UNINCORPORATED	194,034	152,752	88,535	137,311	406,521	297,325	297,325
<b>TOTAL</b>	<b>\$30,711,465</b>	<b>\$20,171,128</b>	<b>\$28,476,156</b>	<b>\$19,053,279</b>	<b>\$40,409,492</b>	<b>\$67,346,585</b>	<b>\$49,659,595</b>

**BUDGET 2012****FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND****DATE: 12/13/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for the cost of acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Bonds Outstanding As Of January 1	\$46,095,000	\$45,030,000	\$43,935,000	\$42,810,000	-2.56%	\$41,650,000	-2.71%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Bldg. Authority Bonds	\$3,105,376	\$3,105,376	\$3,109,476	\$3,109,599	\$3,140,551	\$3,104,802	\$3,104,802	-1.14%
Total	\$3,105,376	\$3,105,376	\$3,109,476	\$3,109,599	\$3,140,551	\$3,104,802	\$3,104,802	
Percent Change		0.00%	0.13%	0.00%	1.00%	-1.14%	-1.14%	
Actual Expenditures	\$3,092,376	\$3,093,085	\$3,097,476	\$3,095,526	\$3,045,457 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

In 2006, the budget was amended to include an increase in lease payments to cover funding for the new E-911 Center. In 2007, lease payments to cover the Revenue Bond obligations were budgeted.

**BUDGET 2012****FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND****DATE: 12/13/2011****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Public Safety and Judicial Facilities Authority Revenue Bonds Fund obligations in 2012 are:

	Requested	Recommended
Principal 2004 Series	\$1,160,000	\$1,160,000
Interest 2004 Series	1,931,801	1,931,801
Professional Services	10,000	10,000
Other Misc.	3,000	3,000
<b>TOTAL</b>	<b>\$3,104,802</b>	<b>\$3,104,802</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	3,109,476	3,097,476	3,109,599	3,095,526	3,140,551	3,104,802	3,104,802
<b>TOTAL</b>	<b>\$3,109,476</b>	<b>\$3,097,476</b>	<b>\$3,109,599</b>	<b>\$3,095,526</b>	<b>\$3,140,551</b>	<b>\$3,104,802</b>	<b>\$3,104,802</b>



**BUDGET 2012****FUND: RISK MANAGEMENT****DEPARTMENT: RISK MANAGEMENT****DATE: 12/15/2011****FINANCE GROUP****PROGRAM DESCRIPTION**

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was created with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

<b>REVENUE SUMMARY</b>	<b>Budget 2007</b>	<b>Budget 2008</b>	<b>Budget 2009</b>	<b>Budget 2010</b>	<b>Budget 2011</b>	<b>% change</b>	<b>Estimated 2012</b>	<b>% change</b>
Employee Contributions	\$28,507,918	\$25,739,193	\$22,048,087	\$33,260,515	\$303,384	50.85%	\$303,384	0.00%
Charges to County	41,843,297	58,586,086	55,633,210	55,935,649	92,520,507	0.54%	104,566,445	13.02%
Fund Balance	11,225,683	10,126,232	18,188,890	16,307,260	11,258,807	-10.34%	9,996,618	-11.21%
<b>Total Revenue</b>	<b>\$81,576,898</b>	<b>\$94,451,511</b>	<b>\$95,870,187</b>	<b>\$105,503,424</b>	<b>\$104,082,698</b>	<b>10.05%</b>	<b>\$114,866,447</b>	<b>10.36%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Unemployment Comp	306,000	341,520	270,461	303,384	303,384	303,384	303,384	0.00%
Group Health & Life	75,703,508	85,588,712	87,085,538	89,410,075	92,058,362	104,566,445	104,566,445	13.59%
Buildings & Contents	1,487,029	1,540,165	1,397,894	1,120,000	1,020,000	845,000	845,000	-17.16%
Boiler & Machinery	116,746	214,928	179,529	55,888	50,000	50,000	50,000	0.00%
Non-Immunity Exp.	1,206,330	1,454,057	1,701,310	1,381,419	2,000,000	2,000,000	2,000,000	0.00%
Vehicle Liability	2,004,300	2,078,000	2,059,206	1,686,781	2,169,760	2,100,000	2,100,000	-3.22%
Airport Liability	18,016	16,034	2,466	6,100	0	6,100	6,100	0.00%
Police Helicopters	270,047	122,000	167,346	102,750	102,750	100,000	100,000	-2.68%
Monies, Securities	47,135	49,491	31,524	50,018	50,018	50,018	50,018	0.00%
Loss Control	101,476	101,476	375,935	350,000	350,000	350,000	350,000	0.00%
Other	316,312	2,945,128	2,598,978	11,037,009	5,978,424	4,495,500	4,495,500	-24.80%
<b>Total Risk Management</b>	<b>\$81,576,898</b>	<b>\$94,451,511</b>	<b>\$95,870,187</b>	<b>\$105,503,424</b>	<b>\$104,082,698</b>	<b>\$114,866,447</b>	<b>\$114,866,447</b>	<b>10.36%</b>
Percent Change	56.44%	15.78%	1.50%	10.05%	-1.35%	10.36%	10.36%	
Actual Expenditures	\$76,658,345	\$80,057,743	\$83,657,423	\$95,712,887	\$92,603,655	(estimated)		

**BUDGET 2012**  
**FUND: RISK MANAGEMENT**  
**DEPARTMENT: RISK MANAGEMENT**

**DATE: 12/15/2011**  
**FINANCE GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

In 2011, the County changed the administration and processing of self-insured health insurance Cigna. A lower-cost healthcare option was offered to employees. Kaiser remained as the fully-insured provider. There is no change to the dental insurance provider United Concordia. There is no change to the prescription component of Caremark.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$250,000	\$27,470	\$250,000	\$65,570	\$250,000	\$0	\$250,000
Purchased / Contracted Services	4,233,082	3,804,819	4,002,956	3,004,581	5,054,645	0	5,246,618
Supplies	0	0	0	244	0	0	0
Interfund / Interdepartmental Charges	1,701,315	941,034	1,500,000	386,413	2,000,000	0	2,000,000
Other Costs	15,781,200	379,511	10,157,556	874,512	4,719,691	114,866,447	2,803,384
Payroll Liabilities	73,904,590	78,504,589	82,877,878	84,666,533	92,058,362	0	104,566,445
Other Financing Uses	0	0	6,715,034	6,715,034	0	0	0
<b>TOTAL</b>	<b>\$95,870,187</b>	<b>\$83,657,423</b>	<b>\$105,503,424</b>	<b>\$95,712,887</b>	<b>\$104,082,698</b>	<b>\$114,866,447</b>	<b>\$114,866,447</b>

**BUDGET 2012****FUND: WORKERS COMPENSATION****DEPARTMENT: WORKERS COMPENSATION**

DATE: 12/15/2011

**PROGRAM DESCRIPTION**

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

<b>REVENUE SUMMARY</b>	<b>Actual 2007</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
County Contribution	\$6,708,868	\$7,282,810	\$8,489,389	\$7,950,213	\$4,097,047	-48.47%	\$7,962,234	94.34%
Fund Balance	5,481,845	6,056,603	5,455,608	4,959,475	8,586,168	73.13%	6,098,465	-28.97%
Total Revenue	\$12,190,713	\$13,339,413	\$13,944,997	\$12,909,688	\$12,683,215	-1.75%	\$14,060,699	10.86%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Workers Comp.	\$11,986,498	\$13,053,500	\$13,878,345	\$12,909,688	\$14,805,983	\$14,060,699	\$14,060,699	-5.03%
Percent Change	91.68%	8.90%	6.32%	-6.98%	14.69%	-5.03%	-5.03%	
Actual Expenditures	\$4,996,972	\$5,227,220	\$6,236,408	\$5,554,045	\$6,584,750 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

None.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased / Contracted Services	\$1,540,848	\$774,158	\$925,000	\$1,025,111	\$911,557	\$725,000	\$725,000
Interfund / Interdepartmental Charges	5,139,849	5,462,250	6,459,099	4,528,934	6,568,000	5,578,000	5,578,000
Other Costs	7,263,997	0	5,525,589	0	7,326,426	7,757,699	7,757,699
Total Risk Management	\$13,944,694	\$6,236,408	\$12,909,688	\$5,554,045	\$14,805,983	\$14,060,699	\$14,060,699

**BUDGET 2012**

**FUND: VICTIM ASSISTANCE**  
**DEPARTMENT: VICTIM ASSISTANCE**

**DATE: 12/16/2011**  
**FINANCE GROUP**

**PROGRAM DESCRIPTION**

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

This fund is assigned to the Finance Group, under the direction of the Chief Financial Officer.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

<b>REVENUE SUMMARY</b>	<b>2007 Actual</b>	<b>2008 Actual</b>	<b>2009 Actual</b>	<b>2010 Actual</b>	<b>2011 Estimated</b>	<b>% change</b>	<b>2012 Projected</b>	<b>% change</b>
Other Local Governments/ Agencies	\$158,285	\$308,007	\$377,590	\$374,959	\$377,202	0.60%	\$345,000	-8.54%
Fines and Forfeitures	717,023	1,675,312	947,188	860,161	952,428	10.73%	963,193	1.69%
Fund Balance	402,341	51,999	1,029,072	224,090	-7,021	-103.13%	-7,021	0.00%
<b>Total Revenue</b>	<b>\$1,277,649</b>	<b>\$2,035,318</b>	<b>\$2,353,850</b>	<b>\$1,459,210</b>	<b>\$1,322,609</b>	<b>-9.36%</b>	<b>\$1,301,172</b>	<b>-1.62%</b>

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<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Victim Assistance	\$1,552,341	\$1,001,999	\$2,329,072	\$1,474,090	\$1,242,979	\$2,068,567	\$1,301,172	4.68%
<b>Total</b>	<b>\$1,552,341</b>	<b>\$1,001,999</b>	<b>\$2,329,072</b>	<b>\$1,474,090</b>	<b>\$1,242,979</b>	<b>\$2,068,567</b>	<b>\$1,301,172</b>	<b>4.68%</b>
Percent Change	13.61%	-35.45%	132.44%	-36.71%	-15.68%	35.00%	4.68%	
Actual Expenditures	\$1,225,650	\$1,006,246	\$2,129,760	\$1,466,231	\$1,329,630	(estimated)		

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The actual 2011 expenditures for the District Attorney and Solicitor Victim Assistance programs total \$1,432,283. The 2011 transfer of \$950,000 reflects the amount Appropriated for the Victim Assistance Programs administered by the District Attorney and Solicitor.

**BUDGET 2012**

**FUND: VICTIM ASSISTANCE**  
**DEPARTMENT: VICTIM ASSISTANCE**

**DATE: 12/16/2011**  
**FINANCE GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET (CONTINUED)**

\$950,000 has been recommended to fund the Victim Assistance programs administered by the DA and the Solicitor same as the 2011 appropriations.

The Human Service Community Center (HSCC) has requested \$342,900 for the non-profit agencies. \$341,172 has been recommended to fund the agencies' Victim Assistance programs administered by the non-profit organizations.

Also, \$10,000 is recommended for Interpreter services for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order (TPO), as mandated by the legislation that established the fund.

**DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS****Description/Program****Victim Assistance Program: DeKalb County Government**

	<b>Requested</b>	<b>Recommended</b>
1. Reimburse the costs for 7 positions in the District Attorney's Office, cost center 03930.	\$781,893	\$475,000
2. Reimburse the costs for 11 positions in the Solicitor's Office, cost center 03815.	933,774	475,000
3. Interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order.	10,000	10,000

**Victim Assistance Programs: Non-Profit Agencies**

4. Caminar Latino, Inc.	35,000	34,672
5. Georgia Center for Child Advocacy	50,000	50,000
6. Center for Pan Asian Community Services for violence intervention program.	20,000	20,000
7. DeKalb Rape Crisis Center: funding for recurring annual contract.	37,400	37,000
8. International Women's House	33,000	33,000
9. Jewish Family & Career Services	15,000	15,000

**BUDGET 2012**

FUND: VICTIM ASSISTANCE  
 DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/16/2011  
 FINANCE GROUP

**DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS (continued)****Description / Program****Victim Assistance Programs: Non-Profit Agencies**

	<b>Requested</b>	<b>Recommended</b>
10. Raksha, Inc.	\$6,000	\$5,000
11. Women Moving On: funding for recurring annual contract.	125,000	125,000
12. Atlanta Legal Aid.	21,500	21,500
<b>Other</b>		
13. Reserve for Appropriation.	0	

<b>Total</b>	<b>\$2,068,567</b>	<b>\$1,301,172</b>
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**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>Budget Recommended</b>
Purchased / Contracted Services	\$10,000	\$12,715	\$10,000	\$22,894	\$10,000	\$10,000	\$10,000
Other Costs	7,032	(20,152)	0	7,348	7,348	342,900	341,172
Other Financing	2,312,040	2,117,045	1,464,090	1,443,336	1,225,631	1,715,667	950,000
<b>TOTAL</b>	<b>\$2,329,072</b>	<b>\$2,109,608</b>	<b>\$1,474,090</b>	<b>\$1,473,578</b>	<b>\$1,242,979</b>	<b>\$2,068,567</b>	<b>\$1,301,172</b>

**PROGRAM DESCRIPTION**

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003. This department is assigned to the Law Group, under the direction of the Chief Legal Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Represented more than 803 child-clients and conducted 2,103 field efforts, while performing investigations and managing cases to ensure child-client's well-being while in care.  
 Expanded its specialized practice to respond to specific issues of youth transitioning out of foster care, children with identified disabilities, and matters related to the unique educational needs of foster youth.  
 Hired a seasoned appellate attorney to develop an appellate practice.

**MAJOR GOALS 2012**

To expand specialized advocacy efforts to more comprehensively meet child-clients special needs.  
 To establish and implement data agenda to assess success of program efforts and to secure quantitative evidence for program analysis and funding efforts.  
 To establish a staff driven strategic plan.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% Change</b>	<b>Projected 2012</b>	<b>% Change</b>
Intern/Volunteer hours	3,396	3,247	5,411	4,704	-13%	4,500	-4%
Cases handled	1,486	1,173	982	1,276	30%	1,350	6%
Home Visits / Field Efforts	3,309	3,769	2,517	3,605	0%	3,700	3%
Hearings Conducted	NA	NA	1,510	1,920	27%	1,985	3%

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: CHILD ADVOCATE'S OFFICE**

**DATE: 12/13/2011**  
**LAW GROUP**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Child Advocates Office	\$1,596,000	\$1,710,882	\$1,763,113	\$1,712,751	\$1,619,133	\$1,935,820	\$1,836,439	13.42%
Total	\$1,596,000	\$1,710,882	\$1,763,113	\$1,712,751	\$1,619,133	\$1,935,820	\$1,836,439	13.42%
Percent Change	45.88%	7.20%	3.05%	-2.86%	-5.47%	19.56%	13.42%	
Actual Expenditures	\$1,496,467	\$1,613,447	\$1,677,491	\$1,567,073	\$1,745,000 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	21	21	21	21	21	21	21	0.00%
Part-time	0	0	0	0	2	2	2	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**  
No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**  
No Program Modifications were requested.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$1,569,734	\$1,537,111	\$1,588,047	\$1,443,350	\$1,672,995	\$1,821,728	\$1,726,387
Purchased/Contracted Services	154,016	104,796	88,750	84,133	80,890	80,190	78,440
Supplies	34,692	30,125	30,600	34,738	24,975	25,950	25,475
Capital Outlays	965	84	0	452	0	4,487	4,487
Interfund/Interdepartmental	2,738	5,375	5,354	4,400	1,225	3,465	1,650
Other Costs	968	0	0	0	-160,952	0	0
TOTAL	\$1,763,113	\$1,677,491	\$1,712,751	\$1,567,073	\$1,619,133	\$1,935,820	\$1,836,439



**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: LAW**

**DATE: 12/13/2011**  
**LAW GROUP**

**PROGRAM DESCRIPTION**

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney/Chief Legal Officer. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney/Chief Legal Officer is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

This department is assigned to the Law Group, under the direction of the Chief Legal Officer.

**MAJOR ACCOMPLISHMENTS 2011**

Drafted, reviewed, and/or significantly revised every ordinance considered by the Governing Authority.  
 Worked closely with outside counsel to utilize federal recovery zone economic development bonds.

**MAJOR GOALS 2012**

**Organizational Effectiveness**

- To win or settle the majority of litigation files.
- To promptly respond to written requests for legal opinions and requests to draft ordinances.
- To promptly review standard form contracts.

<b>KEY INDICATORS</b>	<b>Actual 2008</b>	<b>Actual 2009</b>	<b>Actual 2010</b>	<b>Estimated 2011</b>	<b>% change</b>	<b>Projected 2012</b>	<b>% change</b>
Total Case files Opened	717	983	955	1,073	12.36%	1,150	7.18%
Total Case files Closed	913	762	1,204	1,381	14.70%	1,400	1.38%
Total Case files Pending	1,682	1,632	1,734	1,713	-1.21%	1,720	0.41%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Law	\$4,690,127	\$4,688,623	\$4,382,791	\$4,612,979	\$3,252,453	\$3,543,473	\$3,198,186	-1.67%
Total	\$4,690,127	\$4,688,623	\$4,382,791	\$4,612,979	\$3,252,453	\$3,543,473	\$3,198,186	-1.67%
Percent Change	13.08%	-0.03%	-6.52%	5.25%	-29.49%	8.95%	-1.67%	
Actual Expenditures	\$4,126,925	\$3,436,412	\$3,217,093	\$4,583,722	\$3,250,000	(estimated)		

**BUDGET 2012**  
**FUND: GENERAL**  
**DEPARTMENT: LAW**

**DATE: 12/13/2011**  
**LAW GROUP**

<b>AUTHORIZED POSITIONS</b>	<b>2007 Budget</b>	<b>2008 Budget</b>	<b>2009 Budget</b>	<b>2010 Budget</b>	<b>2011 Budget</b>	<b>Requested 2012</b>	<b>Recommended 2012</b>	<b>Increase 2012/2011</b>
Full Time	27	27	27	25	22	22	22	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$61,626 have been deducted as salary savings; this is the equivalent of 1 full-time position.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this budget.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2009 Budget</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Requested</b>	<b>2012 Recommended</b>
Personal Services and Benefits	\$2,730,640	\$2,539,236	\$2,455,221	\$2,497,368	\$2,570,256	\$2,532,755	\$2,341,468
Purchased/Contracted Services	1,575,722	603,581	2,099,785	2,026,662	949,420	951,718	797,718
Supplies	75,606	74,212	57,973	59,628	54,475	59,000	59,000
Capital Outlays	64	64	0	64	0	0	0
Other Costs	759	0	0	0	-321,698	0	0
<b>TOTAL</b>	<b>\$4,382,791</b>	<b>\$3,217,093</b>	<b>\$4,612,979</b>	<b>\$4,583,722</b>	<b>\$3,252,453</b>	<b>\$3,543,473</b>	<b>\$3,198,186</b>