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Chief Executive Officer
W. Burrell Ellis, Jr.

Chief Executive Officer

W. Burrell Ellis, Jr.

Board of Commissioners

District 1
Elaine Boyer

District 2
Jeff Rader

District 3
Larry Johnson


District 4
Sharon Barnes Sutton

District 5
Lee May

District 6
Kathie Gannon

District 7
Stan Watson

TO: The DeKalb County Board of Commissioners

FROM: W. Burrell Ellis, Jr., Chief Executive Officer 

RE: 2013 Budget Recommendation

Date: December 14, 2012

I am hereby transmitting my Recommended Executive Budget for 2013 in accordance with the requirements of the Organizational Act of DeKalb County, Georgia. These recommendations represent the culmination of several weeks of discussions between our County's Senior Management, members of the DeKalb County Board of Commissioners and their staff, as well as a representative group of DeKalb County business community stakeholders. I am particularly pleased to report that the budget attached to this transmittal memorandum responds directly to important priorities identified in a strategic plan document developed over the course of the last year. The fiscal reality we face in DeKalb County is daunting, and delivering a priority-driven budget that focuses on our critical operational needs has been our singular focus in this budget document. In this regard, I am confident that we are presenting a budget that is lean, responsible and responsive to our priority concerns.

At the beginning of our review process, departmental budget requests totaled \$600.7 million in the Tax Funds for 2013. In comparison, the adopted budget for 2012 is \$556.7 million. I am very pleased that our budget development process allowed us to achieve a balanced budget in a way that addresses our important priorities in a fiscally responsible stability

I want to particularly thank and acknowledge Commissioner Lee May, Commissioner Jeff Rader, Commissioner Stan Watson and Commission staff for their participation in our Budget Development Committee (the "Committee") meetings during the course of the last several weeks. I am confident that their observation of the budget development process will be critical in our effort to ultimately achieve consensus on final budget adoption.

Strategic Plan priorities in 2013

- **Improved Public Safety.** The Police Department has developed plans for the efficient deployment of personnel in light of the changes in the service delivery area and current needs of the Police Department as identified in its strategic priorities. As a result of data presented and the Committee's conclusions as to how this data

should be prioritized, I am recommending the realignment of police precincts and the hiring of an additional twenty- five police officers this year. This proposed personnel increase responds to DeKalb County's long range plan to meet national standards for sworn personnel responsible for a geographic area the size of DeKalb County. With respect to Fire & Rescue Services, plans have been developed for the outsourcing of emergency medical transportation. In addition, per action by the Board of Commissioners, new equipment was put into service for Fire Services at the cost of more than \$2.5 million in 2012.

- **Enhancements to Customer Service.** We have provided for additional training for our frontline employees and upgraded technology in order to improve customer service.
- **Maintaining Fiscal Stability.** We have responded to the reductions in our available financial resources in many ways. These strategies include, but are not limited to, employing innovative technological advances to reduce costs and provide the best possible customer service; and, maintaining a stable Budgetary Reserve, which we are maintaining at \$30 million for 2013. Our ending Fund Balance will be provided at the close of the accounting system in January 2013.
- **Fair Compensation for Employees.** Many of our employees have not received any cost of living salary adjustments and have experienced reductions in net pay from increases in pension contributions and benefit costs since 2006. Despite this fact, our employees have assumed additional responsibilities as a result of the reduction in personnel over the last several years. As a result, and as a result of the recommendations from the Committee as to the most responsible method of a list of options to address this issue, I am recommending a 3% pay living wage adjustment for employees earning up to \$37,700. This would provide a minimum annual increase of \$611 per effected employee and an average of \$822. This proposal would cost the Tax Funds approximately \$1.5 million in 2013.

Property Tax Digest History

The dramatic drop in property values in DeKalb County in the last five years, a not uncommon reality across our nation, has had a tremendous impact on the work we must do to balance our budget each year. In addition to the revenue losses from municipal expansion over the years, this budget year we have had the additional challenge of developing a budget that responds to the loss of substantial revenue from the recent incorporation of the City of Brookhaven

Year	Digest			
	Unincorporated	% Change	Total County	% Change
2008	\$21,593,632,524	3.94%	\$25,197,674,686	3.67%
2009	18,029,460,584	-16.51%	24,490,085,273	-2.81%
2010	17,347,388,488	-3.78%	23,727,356,111	-3.11%
2011	14,590,913,895	-15.89%	20,797,815,047	-12.35%

2012	13,053,906,048	-10.53%	18,926,895,064	-9.00%
12/17/2012	10,887,597,274	-16.60%	18,801,507,331	-0.66%
2008 - 2012	-10,706,035,250	-49.80%	-6,396,167,355	-25.40%

The current unincorporated tax digest is one-half of the 2008 level, and the County-wide tax digest is twenty-five (25) percent less than the 2008 level. Services provided to the increasing population during that time have not declined commensurately.

The current value of property does not reflect the final result of numerous appeals to the Board of Tax Assessors, Boards of Equalization and Superior Court hearings over the next six months. As a part of the projected revenues for 2013, staff has estimated a further reduction of three (3) percent in aggregate property values that represents a revenue loss in 2013 of approximately \$6 million. We have contracted with the Georgia Tech Research Corporation to provide a range of anticipated values for 2013 through 2015. This information will likely be available in the first quarter of 2013, and will provide a basis for multi-year budgeting.

As the values of properties begin to increase, the tax revenues will not rebound as quickly as a result of annual appeals and the Homestead Freeze Exemptions and any other legislated actions.

Proposed Revenue Enhancements

To address the reduction in revenues, I have proposed several revenue generating proposals:

- A. Increasing the Hotel/Motel tax to 8 percent. Several surrounding jurisdictions have increased their rates in the past few years, and it provides appropriate property tax relief.
- B. Sale of surplus property to include a library site and other facilities. I am outlining plans for the future capital improvements below.
- C. Recorder's Court has developed a plan to improve their workflow while increasing revenue through a new Interactive Voice Response system.
- D. Implement a fee to be charged when hazardous waste must be cleaned up after road accidents.
- E. Brookhaven will likely require a transition (for at least 3 months) before they are ready to assume operations, similar to the start up of Dunwoody in 2009, especially in the Police operations; therefore, we anticipate a reimbursement of \$2.5 million for these temporary services. If Brookhaven does not request any transition services, Police personnel will be reduced through attrition.

Reduction in Proposed Expenditures

From the expenditure side, I am recommending the following:

1. Refinancing the debt service for the Fulton-DeKalb Hospital Authority while not extending the debt past 2020. This could provide a deferral of \$7.5 million in 2013, as well a savings overall. As discussed in prior meetings, the County can refinance this debt through the Hospital Authority starting in October 1, 2013 on a tax-exempt basis.
2. Deferring some equipment purchases and entering into leases of vehicles where appropriate.
3. Refinancing General Obligation and Authority debt service in accordance with our fiscal policies. Interest rates are at historic low levels and will provide cash flow savings in 2013, as well as overall savings.
4. Continue to outsource services where cost savings can be realized. The major area will be in ambulance services. In addition, my Administration has identified outsourcing opportunities in the areas of Parks & Recreation. In fact, our work investigating appropriate areas for outsourcing have been successful in several instances over the last several years and we have realized predictable savings each time.
5. A transfer of \$2 million from the Vehicle Replacement Fund. The fleet has been reduced and will continue to be monitored closely.
6. As has been recommended and approved in concept, the Board of Commissioners will receive a proposed Home Rule Ordinance that establishes a hybrid pension plan for new employees early in the first quarter of 2013. This hybrid plan is consistent with changes in pension plans through the country. The health benefits for active and retired employees will continue to be monitored closely, and a comprehensive review will be conducted in early 2013 for the best and most economical providers and plan provisions will be presented for your consideration.

Capital Improvements Plan for the Tax Funds include the following:

- We will work aggressively on building space consolidation in order to reduce our total square footage of building space, and to reduce our inventory of deficient HVAC, elevator, roofing and other facilities maintenance needs.
- In 2013 we will complete the architectural plans and specifications, and begin construction, on a new Animal Services Facility, funded either by COPS, or if the Legislature supports, an amendment to the Public Safety and Judicial Facilities Authority capacity to fund the estimated \$5.6 to 7.6 million project. It will be opened in mid-2014.

Animal Services Facility

Site selection	2 months
Design	6 months
Construction	12 months
Occupancy	July 2014

- In support of our Public Safety priorities, we will reconfigure and upgrade our five Police Precincts at the West Exchange, Candler Road, Lawrenceville Highway, Memorial Drive and Lithonia locations with two new capital projects. I am recommending approximately \$900,000 from the remaining 2010 Recovery Zone Bond funds to renovate available space in the Bobby Burgess building on Memorial Drive for the Central Police Precinct, so that the Department can occupy this space by mid-2014. And I am recommending that we seek Legislative approval for the capacity of a new bond issue to fund a replacement East Precinct facility in Lithonia with a joint training facility, at an estimated cost of \$9 million, to be ready to occupy at the end of 2014.

Central Precinct

Design	4 months
Renovation	9 months
Occupancy	April 2014

Lithonia Training Facility & Precinct

Site Selection	6 months
Design	6 months
Construction	12 months
Occupancy	December 2014

Capital Improvements Plan Progress

In 2012, we made significant progress in completing the 2006 Transportation, Library and Parks bond projects. We are under construction with the last of the major Transportation bond projects, the North Druid Hills at Briarcliff intersection improvements; so at this point the Transportation bond is essentially all expended and obligated. We opened the relocated Scott Candler branch library, on S. Candler Road, in 2012, and are mid-way through construction of the replacement Processing Center on Kensington Road. There remains approximately \$4 million in proceeds in the Library Bond program, planned for the replacement of the current Brookhaven branch library, and for the new Ellenwood branch library. In the Parks Bond program, we opened the new Wade Walker Park Family YMCA facility in 2012, and completed renovations to the Browns Mill, Gresham and Briarwood recreation facilities.

We have spent or encumbered about \$300 million in bond funding under the 2010-14 Water and Sewer \$1.345 billion capital improvements program, with phase 1 of the replacement Snapfinger wastewater plant project under construction, the Lower Crooked Creek force main under construction, several water main and pump station projects under construction, and phase 2 of the Snapfinger treatment plant upgrades ready to advertise for bids. Included in this program are the initial projects in the sewer collection system consent decree with US EPA and Georgia EPD, and we are in excellent standing with those agencies on our progress in the first year of this 8.5 year program.

In spite of these successes, however, we continue to build our deferred capital maintenance and repair backlogs in our Transportation network and our County buildings and facilities. In the 2013 capital improvements plan, I am proposing to allocate \$5 million from the HOST for Transportation projects, including \$3.5 million to match Georgia DOT LMIG funding for street resurfacing, and \$1.5 million to match other state and federal funding in the regional Transportation Improvement Program. Unfortunately, this level of available HOST funding is insufficient to match all of the federal funds that are available to DeKalb for projects in the TIP, and will result in delay, and possible eventual cancellation, of some of those planned projects.

In 2013, we will seek the Georgia Legislature's support for a local option sales tax for Transportation purposes, in order to address this growing backlog of street resurfacing, sidewalks, intersection safety and congestion relief and related projects.

Summary of 2013 Recommended Executive Budget

In summary, in formulating the 2013 Budget Recommendation, several critical issues had to be addressed. First, the impact of the continued decline in the County's tax digest and the need to absorb the loss of revenue from the incorporation of Brookhaven and other municipal expansions. Second, the strategic priorities that represent the prioritized needs of DeKalb County's constituency have to be the primary consideration. As a result, this transmittal focuses primarily on improving our public safety efforts, enhancing our customer service, maintaining our fiscal stability and maintaining fair compensation for our employees. I am confident that the work of the Committee over the course of the last several weeks has led us to a very responsible conclusion. In short, the attached budget recommendations allow DeKalb County to meet the important priorities that we have identified. The 1.69 increase to the millage rate that is proposed as a part of the budget recommendation is, therefore, appropriate and necessary.

Attachments: Strategic Plan
Outsourcing Progress & Opportunities

DEKALB COUNTY, GEORGIA



Preface

The purpose of the county's first strategic plan is to provide a blueprint for achieving the County's common goals. The following components of the strategic framework provide the foundation for improving and enhancing the overall quality of life throughout the County.

Vision	<i>A clean, green, safe, and thriving community: The place where your future LIVES!</i>	
Mission	Our fundamental purpose is to build strong, safe, and healthy communities, provide efficient and effective core and necessary government services, and to ensure that all our actions support the greater good and public interest of the people of DeKalb County	
Values	<i>Customer focus</i>	Personal commitment to excellence and a responsive and responsible service delivery system that is timely, professional, and courteous to all internal and external customers
	<i>Integrity</i>	Upholding the highest standards in our relationships and actions based on mutual trust, respect, honesty, and fairness
	<i>Diversity</i>	Respect for differences in people, cultures, experiences, and ideas that contribute to employees, citizens, and other stakeholders feeling valued, included, and empowered
	<i>Innovation</i>	Creating and implementing new or best practices to solve ongoing challenges
	<i>Teamwork</i>	We work together, across boundaries and levels, to meet the needs of our internal and external customers for all purposes
	<i>Personal Accountability</i>	We are personally accountable for delivering on our commitments.

The following pages outline the strategic priorities for DeKalb County:

1. Enhance Public Safety
2. Facilitate Jobs & Economic Development
3. Increase Neighborhood Empowerment
4. Ensure Efficient Operations
5. Ensure Fiscal Integrity

ENHANCE PUBLIC SAFETY

Overview	One of government's fundamental responsibilities is to provide residents, businesses, visitors, and communities with a high level of public safety and public safety's supporting systems. A well trained public safety force, improved technology to assist with services, community education, and information sharing related to these services are all important elements that will be required to successfully addressing this priority.
Objective	To ensure a safe DeKalb through enhanced public safety.
Outcomes	<p>DeKalb County will be a national model for public safety</p> <p>Specific outcomes include:</p> <ul style="list-style-type: none"> • Low rates of crime and property loss • Optimal health status • Well-coordinated activities • Comprehensive Emergency Preparedness • Model system of Judicial efficiency • Ongoing outreach and engagement • Increased number of officers in service (i.e., police on the street) • One additional Police Precinct • A Police Athletic League (PAL) • Available educational programs • Timely, professional response to 911 calls • Individuals and communities understand how to protect themselves and with DeKalb Public Safety • Increased confidence in public safety and its professionals

Suggested FOCUSS Strategies

<i>Enhance Public Safety: Outcomes</i>	<i>Time Frame</i>
1. Expand definition of public safety (understand who all the players are, fire, health, courts, medical examiner, the jail).	
2. Establish Public Safety stakeholders meetings to enhance collaboration	
3. Implement technology that will save time, reduce costs, improve access and allow for optimum use of human capital. Move more services such as payment of traffic citations online.	Three months to develop and ongoing

<i>Enhance Public Safety: Outcomes</i>	<i>Time Frame</i>
<p>4. Recruit, support, and retain qualified personnel.</p> <ul style="list-style-type: none"> a. Creation and delivery of employee professional development and training through collaboration with higher education institutions in DeKalb County, to help recruit and retain highest quality public safety system employees. b. Consider public safety scholarship program. c. Create employee retention and recognition program through coordination with local chambers of commerce, businesses, and non-profit organizations to provide recognition and incentives such as hotel weekends, restaurant gift certificates, and other appropriate vendor partners. d. Provide diversity training for employees so they can better develop relationships both within county government and within the diverse communities of DeKalb County. 	Three to six months to develop and ongoing.
<p>5. Partner with higher education institutions for safety training, disaster and emergency services.</p>	
<p>6. Engage and educate the community at-large.</p> <ul style="list-style-type: none"> a. Increase public safety presence and visibility by utilizing community neighborhood clubhouses, schools, county facilities, and businesses. b. Increase awareness of public safety through quarterly community communications highlighting statistics, responsiveness measures and regular safety tips. c. Develop effective relationships with business community. 	Immediate and ongoing

FACILITATE JOBS & ECONOMIC DEVELOPMENT

Overview	<p>In order for Dekalb to be a successful county, the County must have an effective economic development leadership team in place to create a landscape within the County that is conducive to strong economic development. The leadership team must play a critical role in growing DeKalb County's commercial base and creating jobs. Enhancing the County's landscape for economic growth will require:</p> <ul style="list-style-type: none"> a. implementing strategies to ensure effective planning and zoning, b. increase the efficiency and effectiveness of the County's infrastructure, c. enhance public safety, d. improve sustainability efforts, e. develop public/private partnerships, f. increase support for education, and g. improve overall communication.
Objective	<p>To create jobs and expand the commercial and residential tax bases in the county. To maintain a highly qualified leadership and staff to implement a strategic, coordinated, and holistic plan for economic development that embraces the values and technologies of sustainability and is consistent with the county's Comprehensive Plan.</p>
Outcomes	<p>Specific outcomes include:</p> <ul style="list-style-type: none"> • A business friendly environment that supports job growth throughout the county • Public/private relationships that support economic growth and development • Increased numbers of domestic and international businesses in all parts of county • Effective planning, zoning and policies to support economic development growth • More sustainable and green developments • Well-developed and communicated brand for Dekalb • Educational partnerships (including higher education) • Improved coordination and collaboration among the numerous county government and non-governmental entities. • Effectiveness toward meeting goals and targets as indicated by ongoing assessments

Suggested FOCUSS Strategies

<i>Facilitate Economic Development: Outcomes</i>	<i>Time Frame</i>
<p>1. Solidify leadership of Economic Development and develop economic development plan that is focused on bringing viable domestic and international businesses to DeKalb County and creating jobs. Provide well qualified staff to assist with implementation</p>	<p>Beginning in 2011 and ongoing.</p>

<i>Facilitate Economic Development: Outcomes</i>	<i>Time Frame</i>
<p>2. In conjunction with private sector, develop a long-term economic development roadmap and revenue-generating strategy that:</p> <ul style="list-style-type: none"> a. takes into account the county’s assets, strengths, competitive advantages and economic realities b. targets appropriate types and sizes of businesses which will help DeKalb’s economy grow. c. streamlines permitting and other county processes. 	<p>Immediately after the economic development team is in place and continuing for six months.</p>
<p>3. Develop a Marketing Plan inclusive of the website and marketing collateral.</p> <ul style="list-style-type: none"> a. Make best efforts to partner with marketing firm that might provide its services pro bono: <ul style="list-style-type: none"> i. to help develop and guide implementation of a three-year marketing strategy for creation of a DeKalb brand ii. promote the county as a desirable place to work, live, buy, and play. b. Create a website with frequently updated content that is dedicated to marketing DeKalb: <ul style="list-style-type: none"> i. as an ideal place for both domestic and international businesses ii. that provides all information a company needs in order to understand the benefits of establishing itself in the county. 	<p>Beginning after the roadmap is in place, with marketing plan completed within three months</p>
<p>4. Evaluate, streamline, and automate processes and documents required to establish and maintain a business in DeKalb and ensure that fees are paid on time.</p>	<p>Beginning after the marketing plan is completed, with website running within six months</p>
<p>5. Partner with DeKalb County institutions of higher learning and the DeKalb County School System to ensure that the county’s workforce becomes an incentive for businesses to establish and remain viable and successful in DeKalb County.</p> <ul style="list-style-type: none"> a. In conjunction with DeKalb County Schools and DeKalb County institutions of higher education, create and brand a state-of-the art workforce development initiative for DeKalb County. 	<p>Beginning after the roadmap is complete, with initiative in place within 12 months and ongoing.</p>
<p>6. Develop and implement DeKalb County’s vision for environmental leadership and energy efficiency consistent with the Energy/Sustainability Plan to be presented in 2011.</p>	<p>Immediate and on-going.</p>
<p>7. Update the Economic Development Incentives toolkit.</p>	

INCREASE NEIGHBORHOOD EMPOWERMENT

Overview	Government plays a critical role in providing services to its constituents, but citizens can play an important role in the development of their neighborhoods. In an effort to build <i>ONE DeKalb</i> , the county encourages citizens and communities to play an active role in creating and maintaining neighborhoods that are safe, clean, green, healthy, and more inclusive. Citizens must have access to the tools and resources if they are to take ownership for and feel empowered to make changes that enhance the quality of life for all DeKalb citizens.
Objective	To engage citizens in building and maintaining strong and safe neighborhoods in Dekalb County.
Outcomes	<p>DeKalb County will develop and support strategies to empower and support its citizens in tangible ways to improve neighborhoods, communities and the overall quality of life.</p> <p>Specific outcomes include:</p> <ul style="list-style-type: none"> • A comprehensive approach that tracks improvements in community outreach, neighborhood stabilization, beautification initiatives, code enforcement, and volunteerism. • Increase in the number of citizens active in DeKalb neighborhoods and communities improvement projects • More positive relationships between the County and its constituents (i.e., cities, communities, and other agencies and departments) • Safer communities • Better informed citizenry regarding county services

Suggested FOCUSS Strategies

<i>Increase Neighborhood Empowerment: Outcomes</i>	<i>Time Frame</i>
1. Create a culture of volunteerism among employees within the DeKalb County community.	Nine months – one year and ongoing.
2. Install user-friendly kiosks at key county facilities: <ol style="list-style-type: none"> with maps of services and related information that is updated on a continual basis assist in making the county services more user friendly. 	One year to develop and ongoing updates.
3. Create capacity building training programs for neighborhood groups. Partner with neighborhood leaders and organizations to develop and implement neighborhood improvement plans; collaborate with institutions of higher education (e.g., such as what is happening with neighborhood stabilization)	
4. Create a communication system to disseminate information to the public	
5. Leverage interdepartmental resources to provide efficient and effective services	
6. Utilize public-private partnerships to support and sustain neighborhood initiatives	

<i>Increase Neighborhood Empowerment: Outcomes</i>	<i>Time Frame</i>
<ul style="list-style-type: none">7. Develop a community mediator program to mediate neighborhood disputes.8. Ensure that there will be a concentration for children, youth, families and seniors in all neighborhood empowerment initiatives, as appropriate9. Create a one stop shop for communication and information about neighborhood empowerment on engagement. All codes, zonings, variances could be done in neighborhood offices.	

• ENSURE EFFICIENT OPERATIONS

Overview	Strong and effective operations and infrastructure are critical to achieving the vision of <i>ONE DeKalb (smart government)</i> . Creating a culture focused on customer service and responsiveness will establish a strong foundation for collaboration among and between County employees and constituents. Developing innovative solutions and best practices will help the County rethink and reengineer its business functions to successfully deal with new, and sometimes challenging operating environments.
Objective	To be recognized as an efficient provider of high-quality, cost-effective, essential service that meets the needs of DeKalb's citizens and is viewed as a model within the U.S.
Outcomes	<p>DeKalb County will be a model of superior customer service and enhanced service delivery by developing and implementing efficient and innovative approaches to support operations.</p> <p>Specific outcomes include:</p> <ul style="list-style-type: none"> • County will be able to rationalized organization (i.e., ensure the County has the right organizational structure, positions, roles, etc. to be effective and efficient) • High quality of internal and external customer service • Efficient processes and systems and effective use of technologies to support the provision of services to constituents • There will be a well trained and developed Staff

Suggested FOCUS Strategies

<i>Ensure Efficient Operations: Outcomes</i>	<i>Time Frame</i>
Organizational Culture	
1. Develop a plan to change the organization culture so that employees are empowered to make decisions at points closest to its customers. Flatten the organizational structure to disperse spans of control and enhance service delivery.	Six Months
2. Align department and group level plan with the County's.	Three months after final County adoption

Customer Service	
3. Provide all employees and service providers with department-specific training for customer service, process improvement, and employee relations.	One year to complete first cycle and ongoing.
Performance Management and Accountability	
4. Amend performance appraisals to include evaluation of how employees and service providers have worked to achieve county goals.	Six months to develop and ongoing.
5. Develop and implement a system that ensures that service providers, employees, contractors and volunteers have the knowledge and skills necessary to deliver high quality service to the public.	Developed and implemented within six months and evaluated for effectiveness annually.
Reward and Recognition	
6. Offer incentives and benefits for employees to utilize innovative techniques and cost-effective services. a. Create department/group tailored incentives developed with employee input.	Three months to develop and ongoing.
7. Develop a plan for a reward-based system: a. That inspires employees to develop and implement creative solutions and seek opportunities for improvement. b. That promotes the development of creative solutions to address budget and operational issues.	Six Months
Marketing and Communication	
8. Enhance technologies and the county's website to: a. Include department services, county calendar of events, (including safety tips for those events) available to internal and external constituents. b. Provide various services online. i. Provide, continuously update an accurate Frequently Asked Questions (FAQs). ii. Frequently update and make more accessible information on county services.	Immediate and ongoing Nine months - one year to develop and ongoing.
9. Improve marketing and public relations for DeKalb County.	12 Months
10. Maintain timely, accurate, and transparent communications regarding services provided by the county to residents.	Immediate and on-going.

Services, Processes, and Systems	
<p>11. Benchmark key services and develop strategies for innovative delivery of services.</p> <ul style="list-style-type: none"> a. Rework if necessary the County’s website to impart information to replace the 311 system. All information should be in layman’s language. b. Consideration should be given to cross training staff to assist in other departments based on demand, when technologies will not suffice. 	12 Months
Infrastructure	
<p>12. Develop, implement, and sustain a data-driven process for ensuring the most cost-effective and energy efficient solution when decisions are required for:</p> <ul style="list-style-type: none"> a. Designing, constructing, maintaining, using, and disposing of all real property owned or operated by DeKalb County. b. Ensuring that the complete life-cycle costs are taken into account and maximized. 	Three to six months to complete and implement.
<p>13. Ensure that applicable infrastructure decisions are effectively communicated:</p> <ul style="list-style-type: none"> a. Internally and externally, with sufficient clarity and timeliness to maximize understanding of what is being proposed or why a particular decision is being made; b. Show how decisions may ultimately impact the key areas of public safety, economic development, infrastructure, and services. 	Immediate and on-going utilize college and universities in DeKalb County to assist with developing strategy.
<p>14. Collaboratively create, implement and sustain a partnership between DeKalb County and the DeKalb County Schools that might lead to joint infrastructure activities that lead to lower costs and more efficient uses of services and resources. Document current projects and plan for sharing resources. Explore partnership opportunities between DeKalb County Government, DeKalb County Schools and other surrounding municipalities to maximize services and share resources and facilities.</p>	Immediate and on-going. 18 months to develop and ongoing.
<p>15. Continue to develop and document business and community partnerships such as with CIDs, the YMCA, ParkPride, Chamber of Commerce, HOAs, and others.</p>	
<p>16. Prioritize the needs of the County in terms of public safety, infrastructure, services and development.</p> <ul style="list-style-type: none"> a. Priority criteria should be need, urgency, relevance, benefit for all citizens of DeKalb. Each department should be audited by an independent professional consultant for an accurate snapshot of cost and efficiency. b. Mandate customer service training and make it the responsibility of the Department Head or Supervisor to see that all employees are trained. 	
<p>17. Goals must be set and met for each department. Recognize that technology can take over for mundane or repetitive tasks. Example: kiosk in Courts to take payment for fines, or renewal of business license</p>	

ENSURE FISCAL INTEGRITY

Overview	Today, all state and local governments are faced with providing high-quality services in a challenging environment that requires everyone to “do more with less,” and “less with less.” Uncertainties in the US and global economy means that county governments can no longer assume that all of the services provided to citizens in the past will be available in the future. As a result, it is imperative that the County focuses on developing budgets and financial management processes that ensures the adequate funding of mission-critical, core services. Identifying opportunities to streamline operations, leverage technology, and develop partnerships within the County and region are all strategies to be investigated and implemented as appropriate.
Objective	To implement prudent fiscal management strategies and demonstrate integrity in reporting practices to ensure financial stability is achieved and maintained.
Outcomes	DeKalb County will be recognized for effectively managing its financial resources and achieving and maintaining financial stability. Specific outcomes include: <ul style="list-style-type: none"> • Effective management of the budget and financial resources • Transparency and accountability related to County’s resources • Effective communication between the County and the Board of Commissioners and the public • Newly identified and implemented revenue resources • Proactive marketing of the County • Higher collection rates of all accounts receivable

Suggested FOCUSS Strategies

<i>Ensure Efficient Operations: Outcomes</i>	<i>Time Frame</i>
<p>1. Establish realistic benchmarks/costs for each service provided (internal/external).</p> <p>a. Develop and implement a plan that outlines a new program for County employee’s retirement and insurance cost share.</p> <p>b. Develop and implement a plan that addresses the finance accrual of unused sick leave and vacation time.</p> <p>c. Evaluate the benefits of outsourcing some services. Benchmark cost/benefit.</p> <p>d. Implement/review efficiencies from benchmarking studies by qualified consultant or internally.</p> <p>e. Implement benchmarking in a phased approach.</p>	Outcome to be included in the 2012 Operating Budget
<p>2. Proactively search for consolidation opportunities on a regional basis and with adjacent counties.</p> <p>a. (i.e. 911, Watershed Management, Public Works, Police helicopter service, Libraries, Senior Services, GIS, etc.)</p>	Six Months

<i>Ensure Efficient Operations: Outcomes</i>	<i>Time Frame</i>
<p>3. Assess all real estate holdings to determine need vs. cost.</p> <ul style="list-style-type: none"> a. A plan should be developed to sell or repurpose surplus county property. b. Determine cost/benefit analysis. Consider whether to use bond funds now versus waiting for budget funds in future. c. If current facilities are determined not to be self-sustaining, an immediate plan of correction should be implemented. Example: additional fees should be charged for use of County facilities utilized by non-residents. d. Develop a strategic infrastructure of building efficiencies for all County buildings. A realistic life expectancy plan should be implemented along with proper budget planning. Example: review of HVAC and all energy items for the purpose of saving on energy cost and maintenance expense. 	12 Months
<p>4. Implement strategy to improve and maintain Bond rating.</p>	Outcome to be included in the 2012 Operating Budget

Outsourcing – Operations Departments

Services	Department	Status	
Animal Services – Entire Operation	Public Safety Animal Services	RFP	Pending RFP Evaluation Committee recommendation
Animal Services – Veterinary Services	Public Safety Animal Services	RFP	Dependent upon award of RFP Evaluation Committee to outsource the entire Animal Services operation
Medical Transportation	Public Safety Fire Department	RFP	Pending RFP Evaluation Committee recommendation
Call Center Operations (water/sewer billing)	Finance Treasury and Accounting	RFP	In process for advertising
Business License Administration	Finance Business License	RFP	Awarded
Business License Registration Enforcement and Business License Enforcement	Finance Business License	ITB	Awarded
Mainframe Hosting	Administration Information Systems	RFP	Awarded
Mowing Services	Parks and Recreation	RFP	Awarded
Meter Reading	Infrastructure Watershed Management	Pending RFP for software	Dependent upon software installation
Records Management	Finance Risk Management	RFP	RFP In development
EMS	Public Safety Fire/Rescue	RFP Completed	Pending RFP Evaluation Committee recommendation

Outsourcing – Operations Departments

Outsourced Services	Department	Status	
False Alarms	Public Safety DeKalb PD/Fire	RFP	Pending contract completion
Drug Testing/Physicals	Human Resources	RFP	Awarded
Telecommunications Audit/Management Services	Information Technology	RFP	In process for advertising
Manage, Operate, and Maintain DeKalb County Tennis Centers	Infrastructure Parks and Recreations	RFP	Awarded
Turnkey Design, construction, Startup, Operation and Maintenance Services for Seminole Road Landfill Gas to Renewable Natural Gas Conversion System (LFG to RNG:	Infrastructure Sanitation	ITB	Awarded
Operation and Maintenance of Pole Bridge Creek Sludge Land Application System:	Infrastructure Watershed Management	RFP	Awarded
Lifeguard Services for Brownsmill Aquatic Center (Annual Contract)	Infrastructure Parks and Recreation	ITB	Awarded
Mailroom	Purchasing and Contracting	RFP	Determined not to be cost effective
Telecommunications Expense Management	Information Systems	RFP	In process for advertising

Outsourcing – Operations Departments

Services	Department	Status	
Manage, Operate and Maintain DeKalb County Golf Courses at Mystery Valley Golf Club and Sugar Creek Golf and Tennis Center	Infrastructure Parks & Recreation	RFP	Awarded
Tire Replacements	Infrastructure Fleet Maintenance		Awarded
On-Call Electrical Contractor Services	Infrastructure Facilities Management	ITB	Awarded
On-call Heating, Ventilation, and Air Conditioning (HVAC)	Infrastructure Facilities Management	ITB	Awarded
On- Call Roofer Contractor Services	Infrastructure Facilities Management	ITB	Awarded
Property Management	Infrastructure Facilities Management	RFP	Proposals exceeded budget
Water/sewer Billing Call Center	Finance	RFP	In Purchasing and Contracting review process
Tax and Voluntary Wage Deduction Filing Services	Finance Risk Management	RFP	Awarded

DeKalb County
2013
By Dept-Fund-Fund Class
CEO Recommended
Current Month: November, 2012

Fund	'Fund Desc'	'Dept Desc'	2012 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-12	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
100	GENERAL FUND	CHIEF EXECUTIVE OFFIC	1,715,974	1,630,176	1,863,958	-	1,863,958	14.3%	14.3%	1,869,545	-	1,869,545	14.7%	14.7%
100	GENERAL FUND	BOARD OF COMMISSIONE	3,352,406	3,154,647	3,060,008	-	3,060,008	-3.0%	-3.0%	3,062,075	-	3,062,075	-2.9%	-2.9%
100	GENERAL FUND	LAW DEPARTMENT	3,333,292	3,166,626	3,140,711	-	3,140,711	-0.8%	-0.8%	3,139,711	-	3,139,711	-0.8%	-0.8%
100	GENERAL FUND	ETHICS BOARD	5,000	4,750	4,500	-	4,500	-5.3%	-5.3%	4,500	-	4,500	-5.3%	-5.3%
100	GENERAL FUND	G.I.S.	1,773,627	1,684,945	2,097,004	-	2,097,004	24.5%	24.5%	1,902,262	-	1,902,262	12.9%	12.9%
100	GENERAL FUND	FACILITIES MANAGEMEN	16,919,992	16,802,090	17,254,134	-	17,254,134	2.7%	2.7%	17,319,915	-	17,319,915	3.1%	3.1%
100	GENERAL FUND	PURCHASING	3,131,451	2,974,878	3,146,465	-	3,146,465	5.8%	5.8%	3,179,928	-	3,179,928	6.9%	6.9%
100	GENERAL FUND	HUMAN RESOURCES & M	3,081,568	2,927,490	3,109,027	-	3,109,027	6.2%	6.2%	3,102,415	-	3,102,415	6.0%	6.0%
100	GENERAL FUND	INFORMATION TECHNOLC	20,195,595	19,185,815	18,610,246	-	18,610,246	-3.0%	-3.0%	16,238,033	-	16,238,033	-15.4%	-15.4%
100	GENERAL FUND	FINANCE	5,706,303	5,618,747	6,042,476	41,551	6,084,027	7.5%	8.3%	5,650,199	-	5,650,199	0.6%	0.6%
100	GENERAL FUND	PROPERTY APPRAISAL&	4,430,438	4,208,916	5,071,482	-	5,071,482	20.5%	20.5%	4,390,264	-	4,390,264	4.3%	4.3%
100	GENERAL FUND	TAX COMMISSIONER	7,020,079	7,020,079	7,286,236	-	7,286,236	3.8%	3.8%	6,629,597	-	6,629,597	-5.6%	-5.6%
100	GENERAL FUND	REGISTRAR	4,825,859	4,825,859	1,879,537	-	1,879,537	-61.1%	-61.1%	1,889,295	-	1,889,295	-60.9%	-60.9%
100	GENERAL FUND	SHERIFF'S OFFICE	75,727,592	75,727,592	80,774,601	-	80,774,601	6.7%	6.7%	75,717,002	-	75,717,002	0.0%	0.0%
100	GENERAL FUND	JUVENILE COURT	9,418,611	9,418,611	9,404,768	-	9,404,768	-0.1%	-0.1%	9,444,635	-	9,444,635	0.3%	0.3%
100	GENERAL FUND	SUPERIOR COURT	8,074,741	8,074,741	8,910,449	-	8,910,449	10.3%	10.3%	8,392,003	-	8,392,003	3.9%	3.9%
100	GENERAL FUND	CLERK SUPERIOR COURT	5,829,544	6,144,337	6,365,022	-	6,365,022	3.6%	3.6%	6,121,920	-	6,121,920	-0.4%	-0.4%
100	GENERAL FUND	STATE COURT	13,024,178	13,024,178	13,480,653	124,007	13,604,660	3.5%	4.5%	13,156,743	56,707	13,213,450	1.0%	1.5%
100	GENERAL FUND	SOLICITOR	5,603,883	5,603,883	5,987,553	364,518	6,352,071	6.8%	13.4%	5,951,607	-	5,951,607	6.2%	6.2%
100	GENERAL FUND	DISTRICT ATTORNEY	11,760,987	11,760,987	12,427,590	376,515	12,804,105	5.7%	8.9%	11,753,399	89,973	11,843,372	-0.1%	0.7%
100	GENERAL FUND	CHILD ADVOCATES OFFIC	1,882,006	1,787,906	1,813,801	-	1,813,801	1.4%	1.4%	1,816,119	-	1,816,119	1.6%	1.6%
100	GENERAL FUND	PROBATE COURT	1,593,064	1,593,064	1,564,526	-	1,564,526	-1.8%	-1.8%	1,577,720	-	1,577,720	-1.0%	-1.0%
100	GENERAL FUND	MEDICAL EXAMINER	2,268,599	2,155,169	2,342,086	-	2,342,086	8.7%	8.7%	2,278,903	-	2,278,903	5.7%	5.7%
100	GENERAL FUND	PUBLIC DEFENDER	7,247,868	7,247,868	7,359,603	147,516	7,507,119	1.5%	3.6%	7,283,038	-	7,283,038	0.5%	0.5%
100	GENERAL FUND	POLICE	4,310,162	4,599,454	5,514,425	-	5,514,425	19.9%	19.9%	4,521,684	-	4,521,684	-1.7%	-1.7%
100	GENERAL FUND	MAGISTRATE COURT	2,639,143	2,639,143	2,761,556	99,711	2,861,267	4.6%	8.4%	2,606,518	99,711	2,706,229	-1.2%	2.5%
100	GENERAL FUND	FIRE & RESCUE SERVICE	10,147,829	9,640,437	11,094,389	(1,740,491)	9,353,898	15.1%	-3.0%	9,120,920	-	9,120,920	-5.4%	-5.4%
100	GENERAL FUND	PLANNING & SUSTAINABIL	1,104,541	1,049,314	1,002,662	-	1,002,662	-4.4%	-4.4%	973,957	-	973,957	-7.2%	-7.2%
100	GENERAL FUND	PUBLIC WORKS DIRECTO	288,885	274,440	292,764	-	292,764	6.7%	6.7%	267,196	-	267,196	-2.6%	-2.6%
100	GENERAL FUND	ECONOMIC SUSTAINABIL	708,416	672,996	689,669	-	689,669	2.5%	2.5%	1,186,797	-	1,186,797	76.3%	76.3%
100	GENERAL FUND	LIBRARY	12,390,351	11,770,834	12,733,991	1,362,327	14,096,318	8.2%	19.8%	12,376,767	-	12,376,767	5.1%	5.1%
100	GENERAL FUND	EXTENSION SERVICE	307,827	292,435	376,263	-	376,263	28.7%	28.7%	207,617	-	207,617	-29.0%	-29.0%
100	GENERAL FUND	BOARD OF HEALTH	4,077,973	4,077,973	3,955,634	-	3,955,634	-3.0%	-3.0%	3,955,634	-	3,955,634	-3.0%	-3.0%
100	GENERAL FUND	COMMUNITY SERVICE BC	1,624,803	1,624,803	1,576,060	-	1,576,060	-3.0%	-3.0%	1,576,060	-	1,576,060	-3.0%	-3.0%
100	GENERAL FUND	FAMILY AND CHILDREN S	1,279,674	1,279,674	963,473	-	963,473	-24.7%	-24.7%	1,241,284	-	1,241,284	-3.0%	-3.0%
100	GENERAL FUND	HUMAN SERVICES	4,022,830	3,821,688	3,664,722	43,242	3,707,964	-4.1%	-3.0%	3,571,733	-	3,571,733	-6.5%	-6.5%
100	GENERAL FUND	CONTRIBUTION ACCOUN	12,000,000	12,000,000	12,000,000	-	12,000,000	-	-	6,000,000	-	6,000,000	-50.0%	-50.0%
100	GENERAL FUND	NON-DEPARTMENTAL	30,394,771	29,445,688	41,322,944	-	41,322,944	40.3%	40.3%	38,131,575	-	38,131,575	29.5%	29.5%
100 Total			303,219,862	298,932,233	320,944,988	818,896	321,763,884	7.4%	7.6%	297,608,570	246,391	297,854,961	-0.4%	-0.4%
270	FIRE	FIRE & RESCUE SERVICE	47,652,806	47,770,166	47,937,725	(350,000)	47,587,725	0.4%	-0.4%	45,528,336	-	45,528,336	-4.7%	-4.7%
270	FIRE	NON-DEPARTMENTAL	5,783,418	8,099,537	9,113,104	-	9,113,104	12.5%	12.5%	8,200,771	-	8,200,771	1.2%	1.2%
270 Total			53,436,224	55,869,703	57,050,829	(350,000)	56,700,829	2.1%	1.5%	53,729,107	-	53,729,107	-3.8%	-3.8%
271	SPECIAL TAX DISTR	PUBLIC WORKS - TRANSF	2,319,120	2,203,164	2,364,953	-	2,364,953	7.3%	7.3%	2,032,451	-	2,032,451	-7.7%	-7.7%
271	SPECIAL TAX DISTR	PUBLIC WORKS - ROADS	9,917,667	9,421,784	10,885,235	-	10,885,235	15.5%	15.5%	8,543,051	-	8,543,051	-9.3%	-9.3%
271	SPECIAL TAX DISTR	PARKS	10,499,170	9,974,212	9,674,778	-	9,674,778	-3.0%	-3.0%	8,761,770	-	8,761,770	-12.2%	-12.2%
271	SPECIAL TAX DISTR	NON-DEPARTMENTAL	4,507,693	7,766,627	9,419,451	-	9,419,451	21.3%	21.3%	9,419,451	-	9,419,451	21.3%	21.3%
271 Total			27,243,650	29,365,787	32,344,417	-	32,344,417	10.1%	10.1%	28,756,723	-	28,756,723	-2.1%	-2.1%
272	SPECIAL TAX DISTR	CHIEF EXECUTIVE OFFIC	379,672	379,672	379,745	-	379,745	0.0%	0.0%	379,745	-	379,745	0.0%	0.0%
272	SPECIAL TAX DISTR	FINANCE	511,037	775,485	749,838	-	749,838	-3.3%	-3.3%	721,343	-	721,343	-7.0%	-7.0%
272	SPECIAL TAX DISTR	RECORDERS COURT	4,158,921	3,950,976	3,841,758	-	3,841,758	-2.8%	-2.8%	3,966,446	-	3,966,446	0.4%	0.4%
272	SPECIAL TAX DISTR	PLANNING & SUSTAINABIL	2,706,652	2,571,319	2,659,747	(97,654)	2,562,093	3.4%	-0.4%	2,869,315	(97,654)	2,771,661	11.6%	7.8%
272	SPECIAL TAX DISTR	NON-DEPARTMENTAL	800,370	4,598,169	3,132,915	-	3,132,915	-31.9%	-31.9%	3,132,915	-	3,132,915	-31.9%	-31.9%
272 Total			8,556,652	12,275,621	10,764,003	(97,654)	10,666,349	-12.3%	-13.1%	11,069,764	(97,654)	10,972,110	-9.8%	-10.6%
273	HOSPITAL	HOSPITAL	19,102,904	19,102,904	19,202,092	-	19,202,092	0.5%	0.5%	11,382,092	-	11,382,092	-40.4%	-40.4%

DeKalb County
 2013
 By Dept-Fund-Fund Class
 CEO Recommended
 Current Month: November, 2012

Fund	'Fund Desc'	'Dept Desc'	2012 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-12	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
273 Total			19,102,904	19,102,904	19,202,092	-	19,202,092	0.5%	0.5%	11,382,092	-	11,382,092	-40.4%	-40.4%
274	POLICE SERVICES	POLICE	110,799,901	93,575,712	98,253,822	1,377,246	99,631,068	5.0%	6.5%	95,264,174	-	95,264,174	1.8%	1.8%
274	POLICE SERVICES	NON-DEPARTMENTAL	-	10,204,497	23,122,874	-	23,122,874	126.6%	126.6%	21,581,576	-	21,581,576	111.5%	111.5%
274 Total			110,799,901	103,780,209	121,376,696	1,377,246	122,753,942	17.0%	18.3%	116,845,750	-	116,845,750	12.6%	12.6%
410	GENERAL OBLIGAT	DEBT SERVICE	9,651,958	9,651,958	9,706,927	-	9,706,927	0.6%	0.6%	15,521,496	-	15,521,496	60.8%	60.8%
410 Total			9,651,958	9,651,958	9,706,927	-	9,706,927	0.6%	0.6%	15,521,496	-	15,521,496	60.8%	60.8%
411	2001 PARKS BONDS	DEBT SERVICE	27,733,969	27,733,969	27,590,719	-	27,590,719	-0.5%	-0.5%	27,590,719	-	27,590,719	-0.5%	-0.5%
411 Total			27,733,969	27,733,969	27,590,719	-	27,590,719	-0.5%	-0.5%	27,590,719	-	27,590,719	-0.5%	-0.5%
	TAX FUNDS TOTAL		559,745,120	556,712,384	598,980,671	1,748,488	600,729,159	7.6%	7.9%	562,504,221	148,737	562,652,958	1.0%	1.1%

DeKalb County
2013
By Dept-Fund-Fund Class
CEO Recommended
Current Month: November, 2012

Fund	'Fund Desc'	'Dept Desc'	2012 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-12	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
201	DEVELOPMENT	PLANNING & SUSTAINABI	7,039,614	7,039,614	5,285,542	-	5,285,542	-24.9%	-24.9%	6,849,681	-	6,849,681	-2.7%	-2.7%
201 Total			7,039,614	7,039,614	5,285,542	-	5,285,542	-24.9%	-24.9%	6,849,681	-	6,849,681	-2.7%	-2.7%
203	PEG SUPPORT	FUND COST CENTERS	2,018,997	2,018,997	-	-	-	-100.0%	-100.0%	1,229,354	-	1,229,354	-39.1%	-39.1%
203 Total			2,018,997	2,018,997	-	-	-	-100.0%	-100.0%	1,229,354	-	1,229,354	-39.1%	-39.1%
204	COUNTY JAIL	FUND COST CENTERS	2,798,359	2,798,359	-	-	-	-100.0%	-100.0%	2,798,359	-	2,798,359	-	-
204 Total			2,798,359	2,798,359	-	-	-	-100.0%	-100.0%	2,798,359	-	2,798,359	-	-
205	FORECLOSURE RE	PLANNING & SUSTAINABI	1,521,375	1,521,375	395,054	-	395,054	-74.0%	-74.0%	1,301,820	-	1,301,820	-14.4%	-14.4%
205 Total			1,521,375	1,521,375	395,054	-	395,054	-74.0%	-74.0%	1,301,820	-	1,301,820	-14.4%	-14.4%
206	VICTIM ASSISTANC	VICTIM ASSISTANCE	1,410,152	1,410,152	1,576,458	-	1,576,458	11.8%	11.8%	1,576,458	-	1,576,458	11.8%	11.8%
206 Total			1,410,152	1,410,152	1,576,458	-	1,576,458	11.8%	11.8%	1,576,458	-	1,576,458	11.8%	11.8%
207	RECREATION	RECREATION	738,137	738,137	694,149	-	694,149	-6.0%	-6.0%	694,149	-	694,149	-6.0%	-6.0%
207 Total			738,137	738,137	694,149	-	694,149	-6.0%	-6.0%	694,149	-	694,149	-6.0%	-6.0%
208	JUVENILE SERVICE	JUVENILE COURT	335,126	335,126	284,189	-	284,189	-15.2%	-15.2%	284,189	-	284,189	-15.2%	-15.2%
208 Total			335,126	335,126	284,189	-	284,189	-15.2%	-15.2%	284,189	-	284,189	-15.2%	-15.2%
209	DRUG ABUSE TREA	DRUG ABUSE	45,835	45,835	45,835	-	45,835	-	-	45,835	-	45,835	-	-
209	DRUG ABUSE TREA	FUND COST CENTERS	104,174	104,174	101,174	-	101,174	-2.9%	-2.9%	113,597	-	113,597	9.0%	9.0%
209 Total			150,009	150,009	147,009	-	147,009	-2.0%	-2.0%	159,432	-	159,432	6.3%	6.3%
210	LAW ENFORCEMEN	ALL FUNDS	-	-	-	-	-	-	-	-	-	-	-	-
210	LAW ENFORCEMEN	CONFISCATED FUNDS	6,534,463	7,904,321	6,579,514	-	6,579,514	-16.8%	-16.8%	6,579,514	-	6,579,514	-16.8%	-16.8%
210 Total			6,534,463	7,904,321	6,579,514	-	6,579,514	-16.8%	-16.8%	6,579,514	-	6,579,514	-16.8%	-16.8%
211	STREET LIGHTS	PUBLIC WORKS - TRANSF	6,391,359	6,391,359	4,439,025	-	4,439,025	-30.5%	-30.5%	6,522,711	-	6,522,711	2.1%	2.1%
211 Total			6,391,359	6,391,359	4,439,025	-	4,439,025	-30.5%	-30.5%	6,522,711	-	6,522,711	2.1%	2.1%
212	SPEED HUMPS MAI	PUBLIC WORKS - ROADS	2,126,517	2,126,517	-	-	-	-100.0%	-100.0%	2,202,652	-	2,202,652	3.6%	3.6%
212 Total			2,126,517	2,126,517	-	-	-	-100.0%	-100.0%	2,202,652	-	2,202,652	3.6%	3.6%
215	EMERGENCY TELE	E-911	18,452,785	18,452,785	19,182,571	82,223	19,264,794	4.0%	4.4%	15,248,161	68,765	15,316,926	-17.4%	-17.0%
215 Total			18,452,785	18,452,785	19,182,571	82,223	19,264,794	4.0%	4.4%	15,248,161	68,765	15,316,926	-17.4%	-17.0%
280	RENTAL MOTOR VEHICLE TAX		1,246,220	1,246,220	1,547,907	-	1,547,907	24.2%	24.2%	1,547,907	-	1,547,907	24.2%	24.2%
280 Total			1,246,220	1,246,220	1,547,907	-	1,547,907	24.2%	24.2%	1,547,907	-	1,547,907	24.2%	24.2%
Grants Funds Total			59,510,611	59,510,611	66,058,188	-	66,058,188	11.0%	11.0%	66,058,188	-	66,058,188	11.0%	11.0%
275	HOTEL/MOTEL TAX	FUND COST CENTERS	4,654,819	3,654,819	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
275 Total			4,654,819	3,654,819	-	-	-	-100.0%	-100.0%	-	-	-	-100.0%	-100.0%
412	REVENUE BONDS	DEBT SERVICE	3,838,766	3,838,766	3,745,440	-	3,745,440	-2.4%	-2.4%	3,745,440	-	3,745,440	-2.4%	-2.4%
412 Total			3,838,766	3,838,766	3,745,440	-	3,745,440	-2.4%	-2.4%	3,745,440	-	3,745,440	-2.4%	-2.4%
413	PUBLIC SAFETY JU	CONTRIBUTION ACCOUN	3,104,802	3,104,802	3,107,102	-	3,107,102	0.1%	0.1%	3,107,102	-	3,107,102	0.1%	0.1%
413 Total			3,104,802	3,104,802	3,107,102	-	3,107,102	0.1%	0.1%	3,107,102	-	3,107,102	0.1%	0.1%
414	URA DEBT SERVICE	DEBT SERVICE	775,875	775,875	767,243	-	767,243	-1.1%	-1.1%	767,243	-	767,243	-1.1%	-1.1%
414 Total			775,875	775,875	767,243	-	767,243	-1.1%	-1.1%	767,243	-	767,243	-1.1%	-1.1%
	SPECIAL REVENUE FUNDS TOTAL		122,647,986	123,017,843	113,809,391	82,223	113,891,614	-7.5%	-7.4%	120,672,360	68,765	120,741,125	-1.9%	-1.9%
611	VEHICLE MAINTENA	FLEET MAINTENANCE	33,311,564	35,482,564	37,095,747	-	37,095,747	4.5%	4.5%	34,650,000	-	34,650,000	-2.3%	-2.3%
611 Total			33,311,564	35,482,564	37,095,747	-	37,095,747	4.5%	4.5%	34,650,000	-	34,650,000	-2.3%	-2.3%
621	VEHICLE REPLACE	VEHICLE REPLACEMENT	37,823,523	37,823,523	33,742,816	-	33,742,816	-10.8%	-10.8%	24,171,463	-	24,171,463	-36.1%	-36.1%
621 Total			37,823,523	37,823,523	33,742,816	-	33,742,816	-10.8%	-10.8%	24,171,463	-	24,171,463	-36.1%	-36.1%
631	RISK MANAGEMENT	RISK MANAGEMENT	114,909,689	114,909,689	109,654,787	-	109,654,787	-4.6%	-4.6%	109,654,787	-	109,654,787	-4.6%	-4.6%
631 Total			114,909,689	114,909,689	109,654,787	-	109,654,787	-4.6%	-4.6%	109,654,787	-	109,654,787	-4.6%	-4.6%
632	WORKERS COMPE	RISK MANAGEMENT	10,303,000	10,303,000	9,619,277	-	9,619,277	-6.6%	-6.6%	9,619,277	-	9,619,277	-6.6%	-6.6%
632 Total			10,303,000	10,303,000	9,619,277	-	9,619,277	-6.6%	-6.6%	9,619,277	-	9,619,277	-6.6%	-6.6%
	INTERNAL SERVICE FUNDS TOTAL		196,347,776	198,518,776	190,112,627	-	190,112,627	-4.2%	-4.2%	178,095,527	-	178,095,527	-10.3%	-10.3%
511	DPT OF WATERSHE	ALL FUNDS	-	-	-	-	-	-	-	-	-	-	-	-
511	DPT OF WATERSHE	FINANCE	6,795,960	7,105,539	6,260,907	41,551	6,302,458	-11.9%	-11.3%	6,145,131	-	6,145,131	-13.5%	-13.5%
511	DPT OF WATERSHE	DPT OF WATERSHED MAI	241,044,660	240,735,081	238,641,344	-	238,641,344	-0.9%	-0.9%	226,767,951	-	226,767,951	-5.8%	-5.8%
511 Total			247,840,620	247,840,620	244,902,251	41,551	244,943,802	-1.2%	-1.2%	232,913,082	-	232,913,082	-6.0%	-6.0%
514	DPT OF WATERSHE	DPT OF WATERSHED MAI	73,871,701	73,871,701	80,830,593	-	80,830,593	9.4%	9.4%	80,830,593	-	80,830,593	9.4%	9.4%
514 Total			73,871,701	73,871,701	80,830,593	-	80,830,593	9.4%	9.4%	80,830,593	-	80,830,593	9.4%	9.4%
541	SANITATION OPER	ALL FUNDS	-	-	-	-	-	-	-	-	-	-	-	-

DeKalb County
2013
By Dept-Fund-Fund Class
CEO Recommended
Current Month: November, 2012

Fund	'Fund Desc'	'Dept Desc'	2012 Budget		Requested Budget			Percent Incr or Decr		CEO Recommended			Percent Incr or Decr	
			Adopted	Nov-12	Basic	Program Mods	Total	Basic	Total	Basic	Program Mods	Total	Basic	Total
541	SANITATION OPERA	FINANCE	195,054	195,054	222,521	-	222,521	14.1%	14.1%	222,521	-	222,521	14.1%	14.1%
541	SANITATION OPERA	SANITATION	74,525,753	74,525,753	71,026,685	-	71,026,685	-4.7%	-4.7%	73,550,457	-	73,550,457	-1.3%	-1.3%
541 Total			74,720,807	74,720,807	71,249,206	-	71,249,206	-4.6%	-4.6%	73,772,978	-	73,772,978	-1.3%	-1.3%
551	AIRPORT OPERATI	ALL FUNDS	-	-	-	-	-			-	-	-		
551	AIRPORT OPERATI	DEKALB-PEACHTREE AIR	12,055,652	12,055,652	4,050,231	-	4,050,231	-66.4%	-66.4%	10,400,984	-	10,400,984	-13.7%	-13.7%
551 Total			12,055,652	12,055,652	4,050,231	-	4,050,231	-66.4%	-66.4%	10,400,984	-	10,400,984	-13.7%	-13.7%
581	STORMWATER MAN	ALL FUNDS	-	-	-	-	-			-	-	-		
581	STORMWATER MAN	STORMWATER	27,403,943	27,403,943	-	-	-	-100.0%	-100.0%	20,614,098	-	20,614,098	-24.8%	-24.8%
581	STORMWATER MAN	CIP	-	-	-	-	-			-	-	-		
581 Total			27,403,943	27,403,943	-	-	-	-100.0%	-100.0%	20,614,098	-	20,614,098	-24.8%	-24.8%
	ENTERPRISE FUNDS TOTAL		435,892,723	435,892,723	401,032,281	41,551	401,073,832	-8.0%	-8.0%	418,531,735	-	418,531,735	-4.0%	-4.0%
	OPERATING FUNDS TOTAL		1,314,633,605	1,314,141,726	1,303,934,970	1,872,262	1,305,807,232	-0.8%	-0.6%	1,279,803,843	217,502	1,280,021,345	-2.6%	-2.6%

Count in Auth?	Y	2012					2013 Recommended					
Count of pos_num		F_P_T										
FundClass	Fund	Dept	Full	Part	Temp	Grand Total	Full	Part	Temp	Grand Total	Change	
TAX FUNDS	100 - GENERAL FUND	00100 - CHIEF EXECUTIVE OFFICER	20			20	19			19	(1)	
		00200 - BOARD OF COMMISSIONERS	33	1		34	33	1		34	-	
		00300 - LAW DEPARTMENT	23			23	22			22	(1)	
		00800 - G.I.S.	23			23	23			23	-	
		01100 - FACILITIES MANAGEMENT	59			59	59			59	-	
		01400 - PURCHASING	60			60	60			60	-	
		01500 - HUMAN RESOURCES & MERIT	28			28	28			28	-	
		01600 - INFORMATION TECHNOLOGY	108			108	106			106	(2)	
		02100 - FINANCE	77			77	74			74	(3)	
		02700 - PROPERTY APPRAISAL& ASSESSMENT	66			66	66			66	-	
		02800 - TAX COMMISSIONER	107		13	120	107		13	120	-	
		02900 - REGISTRAR	15		60	75	15		60	75	-	
		03200 - SHERIFF'S OFFICE	858	3		861	858	3		861	-	
		03400 - JUVENILE COURT	88			88	88			88	-	
		03500 - SUPERIOR COURT	93	4		97	93	4		97	-	
		03600 - CLERK SUPERIOR COURT	90			90	90			90	-	
		03700 - STATE COURT	181			181	183			183	2	
		03800 - SOLICITOR	72	3		75	72	3		75	-	
		03900 - DISTRICT ATTORNEY	126	1		127	127	1		128	1	
		04000 - CHILD ADVOCATES OFFICE	22	2		24	22	2		24	-	
		04100 - PROBATE COURT	25			25	25			25	-	
		04300 - MEDICAL EXAMINER	20			20	20			20	-	
		04500 - PUBLIC DEFENDER	75			75	75			75	-	
		04600 - POLICE	72	3		75	72	3		75	-	
		04800 - MAGISTRATE COURT	14	23		37	16	23		39	2	
		04900 - FIRE & RESCUE SERVICES	140			140	140			140	-	
		05100 - PLANNING & SUSTAINABILITY	13			13	13			13	-	
		05500 - PUBLIC WORKS DIRECTOR	3			3	3			3	-	
		05600 - ECONOMIC DEVELOPMENT	8			8	9			9	1	
		06800 - LIBRARY	228	58		286	228	58		286	-	
		06900 - EXTENSION SERVICE	14			14	14			14	-	
		07500 - HUMAN SERVICES	19			19	19			19	-	
		09100 - NON-DEPARTMENTAL	1			1	1			1	-	
	100 - GENERAL FUND Total		2,781	98	73	2,952	2,784	98	73	2,951	(1)	
	270 - FIRE	04900 - FIRE & RESCUE SERVICES	646			646	646			646	-	
	270 - FIRE Total		646			646	646			646	-	
	271 - SPECIAL TAX DISTRICT	05400 - PUBLIC WORKS - TRANSPORTATION	29			29	29			29	-	
		05700 - PUBLIC WORKS - ROADS AND BRIDGES	179			179	170			170	(9)	
		06100 - PARKS	148	6	315	469	148	6	315	469	-	
	271 - SPECIAL TAX DISTRICT - DESIGNATED SERVICE Total		356	6	315	677	347	6	315	668	(9)	

Count in Auth?	Y		2012				2013 Recommended					
Count of pos_num			F_P_T									
FundClass	Fund	Dept	Full	Part	Temp	Grand Total	Full	Part	Temp	Grand Total	Change	
TAX FUNDS	272 - SPECIAL TAX DISTR	02100 - FINANCE	10			10	10			10	-	
		04700 - RECORDERS COURT	53	3		56	53	3		56	-	
		05100 - PLANNING & SUSTAINABILITY	49			49	47			47	(2)	
	272 - SPECIAL TAX DISTRICT - UNINCORPORATED Total			112	3		115	110	3		113	(2)
	274 - POLICE SERVICES	04600 - POLICE		1,226			1,226	1,226			1,226	-
274 - POLICE SERVICES Total			1,226			1,226	1,226			1,226	-	
TAX FUNDS Total			5,121	107	388	5,616	5,109	107	388	5,604	(12)	
SPECIAL REVENUE	201 - DEVELOPMENT	05100 - PLANNING & SUSTAINABILITY	26			26	26			26	-	
		05500 - PUBLIC WORKS DIRECTOR	9			9	9			9	-	
	201 - DEVELOPMENT Total			35			35	35			35	-
	203 - PEG SUPPORT	10000 - FUND COST CENTERS	1			1	1			1	-	
	203 - PEG SUPPORT Total			1			1	1			1	-
	205 - FORECLOSURE REG	05100 - PLANNING & SUSTAINABILITY	6			6	6			6	-	
	205 - FORECLOSURE REGISTRY FUND Total			6			6	6			6	-
	207 - RECREATION	06200 - RECREATION			15	15			15	15	-	
	207 - RECREATION Total				15	15			15	15	-	
	211 - STREET LIGHTS	05400 - PUBLIC WORKS - TRANSPOR	1			1	1			1	-	
	211 - STREET LIGHTS Total			1			1	1			1	-
	212 - SPEED HUMPS MAIN	05700 - PUBLIC WORKS - ROADS AND	3			3	3			3	-	
	212 - SPEED HUMPS MAINTENANCE Total			3			3	3			3	-
	215 - EMERGENCY TELEP	02600 - E-911	207	4		211	207	4		211	-	
	215 - EMERGENCY TELEPHONE SYSTEM Total			207	4		211	207	4		211	-
250 - GRANT-IN-AID	60000 - GRANTS	65	1	7	73	65	1	7	73	-		
	70000 - GRANTS - WORKFORCE DEV	48			48	48			48	-		
250 - GRANT-IN-AID Total			113	1	7	121	113	1	7	121	-	
260 - ARRA - AMERICAN	60000 - GRANTS	21			21	21			21	-		
260 - ARRA - AMERICAN RECOVERY AND REINVESTME Total			21			21	21			21	-	
SPECIAL REVENUE FUNDS Total			387	5	22	414	387	5	22	414	-	
INTERNAL SERVIC	611 - VEHICLE MAINTENA	01200 - FLEET MANAGEMENT	160			160	160			160	-	
	611 - VEHICLE MAINTENANCE Total			160			160	160			160	-
INTERNAL SERVICE FUNDS Total			160			160	160			160	-	
ENTERPRISE FUNDI	511 - DPT OF WATERSHE	02100 - FINANCE	98			98	98			98	-	
		08000 - DPT OF WATERSHED MANAG	684			684	686			686	2	
	511 - DPT OF WATERSHED MGMT OPERATING Total			782			782	784			784	2
	541 - SANITATION OPERA	08100 - SANITATION	699			699	699			699	-	
	541 - SANITATION OPERATING Total			699			699	699			699	-
	551 - AIRPORT OPERATIN	08200 - DEKALB-PEACHTREE AIRPOR	24			24	24			24	-	
	551 - AIRPORT OPERATING Total			24			24	24			24	-
581 - STORMWATER MAN	06700 - STORMWATER	94			94	103			103	9		
581 - STORMWATER MANAGEMENT OPERATING Total			94			94	103			103	9	

Count in Auth?	Y													
						2012				2013 Recommended				
Count of pos_num						F_P_T								
FundClass	Fund	Dept	Full	Part	Temp	Grand Total	Full	Part	Temp	Grand Total	Change			
ENTERPRISE FUNDS Total						1,599				1,599	1,610			11
Grand Total						7,267	112	410		7,789	7,266	112	410	(1)

Tax Funds Revenue Summary 2011 - 2012 - 2013

As of 11/30/2012

Category	2011			2012				2013	
	YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation	Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
31 - Taxes	351,894,847	342,577,012	96.9%	319,201,877	306,920,255	96.2%	324,096,307	4,894,430	317,301,131
313300 - HOST	96,828,430	89,622,615	97.3%	94,082,749	91,961,684	97.7%	97,813,791	3,731,042	90,691,176
32 - Licenses & Permits	23,883,758	22,841,101	95.8%	28,290,477	24,938,187	88.2%	25,833,420	(2,457,057)	25,018,233
33 - Intergovernmental	3,984,342	3,509,810	109.4%	3,627,500	3,415,023	94.1%	3,653,888	26,388	3,372,969
34 - Charges for County Svcs	26,552,250	25,451,525	90.3%	39,513,549	34,551,718	87.4%	38,754,490	(759,059)	39,603,178
35 - Fines and Forfeitures	31,785,440	29,560,168	102.2%	31,258,220	30,796,107	98.5%	33,595,754	2,337,534	34,709,417
36 - Investment Income	(54,750)	(55,552)	-36.0%	-	82,924		95,657	95,657	-
38 - Miscellaneous	5,546,242	3,774,958	65.9%	6,337,675	6,424,985	101.4%	6,604,805	267,130	9,440,546
Subtotal	540,420,560	517,281,637	96.6%	522,312,047	499,091,483	95.6%	530,448,113	8,136,066	520,136,650
39 - Other Financing Sources	10,124,051	6,184,020	68.8%	4,184,448	5,213,894	124.6%	6,739,354	2,554,906	9,794,009
13 - Fund Balance / FB Reserve for Enc	(3,874,053)	(3,874,053)	100.0%	30,215,889	30,229,514	100.0%	30,229,514	13,625	32,722,299
Total Revenue	546,670,557	519,591,603	96.1%	556,712,384	534,534,892	96.0%	567,416,982	10,704,598	562,652,958

Note: 2012 Data does not include Fund 280 which was converted in 2012 to a Non-Tax Fund.

Year-to-Date Revenue @ 11/30/12 by Fund	
	Revenue
100	260,984,840.94
270	54,737,310.82
271	17,895,080.06
272	40,738,940.12
273	15,430,220.25
274	93,376,616.99
410	23,264,165.84
411	28,107,716.62
	<u>534,534,891.64</u>

Year-to-Date Revenue @ 11/30/12 Comparison: 2012 vs. 2011	
	2012 vs. 2011 000's
Taxes	
Public Utility Taxes	(11,193)
Real Property Taxes - Prior Year	1,663
Motor Vehicle Taxes	5,460
Personal Property Taxes - Prior Yr	(645)
Licenses & Permits	
Business License - General	195
Business License - Cable TV Fr	1,951
Intergovernmental	
State Prisoner Reimbursement	249
Chgs for Services	
Interfunds	12,024
Emergency Medical Service Amb	(541)
Golf Courses	(1,153)
Probation Fees	107
Miscellaneous	
Clearing Account	71

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 100		As of November 2012			2012					2013
Category	Anticipation	+			Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
		YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	199,237,078	160,029,595	154,025,806	77.3%	175,498,616	143,341,887	81.7%	152,778,711	(22,719,905)	171,679,826
313300 - HOST	55,112,602	62,588,226	58,006,048	105.3%	61,033,369	62,854,339	103.0%	68,706,446	7,673,077	63,934,336
32 - Licenses & Permits	100,000	127,995	117,210	117.2%	130,000	118,123	90.9%	128,862	(1,138)	120,000
33 - Intergovernmental	3,207,500	3,984,342	3,509,810	109.4%	3,627,500	3,415,023	94.1%	3,653,888	26,388	3,372,969
34 - Charges for County Svcs	25,499,455	24,312,489	22,752,515	89.2%	36,661,649	33,555,558	91.5%	36,178,470	(483,179)	38,631,649
35 - Fines and Forfeitures	10,376,500	9,695,120	8,940,970	86.2%	9,636,220	9,888,194	102.6%	10,787,122	1,150,902	10,669,691
36 - Investment Income	384,087	(25,389)	(23,517)	-6.1%	-	99,102		108,111	108,111	-
38 - Miscellaneous	5,382,652	4,764,083	3,011,700	56.0%	5,884,300	6,071,730	103.2%	6,272,675	388,375	5,902,303
Subtotal	299,299,874	265,476,462	250,340,542	83.6%	292,471,654	259,343,958	88.7%	278,614,286	(13,857,368)	294,310,776
39 - Other Financing Sources	8,993,115	7,406,020	6,184,020	68.8%	4,650,453	3,142,314	67.6%	3,945,453	(705,000)	7,269,453
13 - Fund Balance / FB Reserve for Enc	(25,324,636)	(15,674,314)	(15,674,314)	61.9%	1,810,126	(1,501,431)	-82.9%	(1,501,431)	(3,311,557)	(3,725,267)
Total Revenue	282,968,353	257,208,167	240,850,248	85.1%	298,932,233	260,984,841	87.3%	281,058,308	(17,873,925)	297,854,961

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 270		As of November 2012			2012					2013
Category	Anticipation	+			Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
		YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	36,871,864	40,437,235	39,129,358	106.1%	39,890,222	39,059,673	97.9%	41,512,988	1,622,766	35,888,484
313300 - HOST	14,065,314	12,104,205	11,301,477	80.3%	11,787,094	12,500,483	106.1%	12,500,483	713,389	11,491,031
32 - Licenses & Permits	-	-	-		-	-		-	-	-
33 - Intergovernmental	-	-	-		-	-		-	-	-
34 - Charges for County Svcs	-	-	-		1,000,000	900	0.1%	1,000,000	-	-
35 - Fines and Forfeitures	-	-	-		-	-		-	-	-
36 - Investment Income	(60,674)	(10,244)	(10,439)	17.2%	-	(11,532)		(12,581)	(12,581)	-
38 - Miscellaneous	15,000	23,488	23,488	156.6%	20,000	15,400	77.0%	23,488	3,488	723,488
Subtotal	50,891,504	52,554,683	50,443,884	99.1%	52,697,316	51,564,924	97.9%	55,024,378	2,327,062	48,103,004
39 - Other Financing Sources	-	-	-		-	-		-	-	-
13 - Fund Balance / FB Reserve for Enc	2,029,784	2,029,784	2,029,784	100.0%	3,172,387	3,172,387	100.0%	3,172,387	0	5,626,104
Total Revenue	52,921,288	54,584,468	52,473,669	99.2%	55,869,703	54,737,311	98.0%	58,196,766	2,327,063	53,729,107

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 271		As of November 2012			2012					2013
Category	Anticipation	+			Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
		YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	4,731,700	12,308,697	11,791,553	249.2%	10,857,432	4,371,017	40.3%	4,460,500	(6,396,932)	5,124,078
313300 - HOST	404,686	11,226,018	4,187,768	1034.8%	11,779,494	1,198,032	10.2%	1,198,032	(10,581,462)	1,101,287
32 - Licenses & Permits	-	232,320	143,750		-	-		-	-	-
33 - Intergovernmental	-	-	-		-	-		-	-	-
34 - Charges for County Svcs	2,347,400	1,940,034	1,883,785	80.2%	1,633,900	745,000	45.6%	1,308,157	(325,743)	756,529
35 - Fines and Forfeitures	-	-	-		-	-		-	-	-
36 - Investment Income	(44,766)	(32,189)	(29,443)	65.8%	-	(4,921)		(5,369)	(5,369)	-
38 - Miscellaneous	263,876	341,122	340,075	128.9%	401,200	253,704	63.2%	264,028	(137,172)	260,394
Subtotal	7,702,896	26,016,002	18,317,487	237.8%	24,672,026	6,563,431	26.6%	7,226,003	(17,446,023)	7,242,944
39 - Other Financing Sources	20,163,940	18,036,979	19,775,534	98.1%	2,628,932	9,266,820	352.5%	21,193,430	18,564,498	20,013,018
13 - Fund Balance / FB Reserve for Enc	8,140,816	(5,723,976)	(5,723,976)	-70.3%	2,064,829	2,064,829	100.0%	2,064,829	(0)	1,501,416
Total Revenue	36,007,652	38,329,005	32,369,044	89.9%	29,365,787	17,895,080	60.9%	30,484,261	1,118,474	28,757,378

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 272		As of November 2012			2012					2013
Category	Anticipation	+			Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
		YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	15,434,893	28,150,853	30,165,583	195.4%	32,983,970	29,577,058	89.7%	29,862,817	(3,121,153)	27,516,431
313300 - HOST	15,615,237	-	6,923,678	44.3%	-	-		-	-	-
32 - Licenses & Permits	22,723,000	22,736,440	21,793,137	95.9%	27,130,477	23,858,723	87.9%	24,684,647	(2,445,830)	24,048,233
33 - Intergovernmental	-	-	-		-	-		-	-	-
34 - Charges for County Svcs	-	-	537,075		-	-		-	-	-
35 - Fines and Forfeitures	18,542,000	22,090,320	20,619,197	111.2%	21,622,000	20,907,912	96.7%	22,808,632	1,186,632	24,039,726
36 - Investment Income	11,862	724	740	6.2%	-	(676)		(737)	(737)	-
38 - Miscellaneous	(23,500)	(104,475)	(102,003)	434.1%	(73,825)	(52,603)	71.3%	(57,386)	16,439	(43,640)
Subtotal	72,303,492	72,873,862	79,937,408	110.6%	81,662,622	74,290,413	91.0%	77,297,973	(4,364,649)	75,560,749
39 - Other Financing Sources	(78,348,730)	(69,429,886)	(77,750,136)	99.2%	(70,831,227)	(34,995,699)	49.4%	(66,604,876)	4,226,351	(64,185,506)
13 - Fund Balance / FB Reserve for Enc	14,213,077	4,281,529	4,281,529	30.1%	1,444,226	1,444,226	100.0%	1,444,226	(0)	(403,134)
Total Revenue	8,167,839	7,725,505	6,468,801	79.2%	12,275,621	40,738,940	331.9%	12,137,323	(138,298)	10,972,110

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 273		As of November 2012			2012					2013
Category	+				Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
	Anticipation	YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	15,994,981	14,944,882	14,445,090	90.3%	15,364,441	12,561,190	81.8%	13,310,652	(2,053,789)	10,388,976
313300 - HOST	5,511,260	5,145,280	4,841,915	87.9%	5,092,973	4,219,315	82.8%	4,219,315	(873,658)	3,878,593
32 - Licenses & Permits	-	-	-		-	-		-	-	-
33 - Intergovernmental	-	-	-		-	-		-	-	-
34 - Charges for County Svcs	-	-	-		-	-		-	-	-
35 - Fines and Forfeitures	-	-	-		-	-		-	-	-
36 - Investment Income	(41,770)	(8,556)	(8,357)	20.0%	-	(9,401)		(10,256)	(10,256)	-
38 - Miscellaneous	-	-	-		-	-		-	-	-
Subtotal	21,464,471	20,081,606	19,278,648	89.8%	20,457,414	16,771,104	82.0%	17,519,711	(2,937,703)	14,267,569
39 - Other Financing Sources	-	-	-		-	-		-	-	-
13 - Fund Balance / FB Reserve for Enc	(1,377,638)	(1,377,638)	(1,377,638)	100.0%	(1,354,510)	(1,340,883)	99.0%	(1,340,883)	13,627	(2,885,477)
Total Revenue	20,086,833	18,703,969	17,901,010	89.1%	19,102,904	15,430,220	80.8%	16,178,828	(2,924,076)	11,382,092

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 274		As of November 2012			2012					2013
Category	Anticipation	+			Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
		YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	55,469,539	58,515,885	56,654,378	102.1%	15,501,487	38,234,716	246.7%	41,029,809	25,528,322	38,934,470
313300 - HOST	1,432,401	5,764,702	4,361,729	304.5%	4,389,819	11,189,515	254.9%	11,189,515	6,799,696	10,285,928
32 - Licenses & Permits	1,018,000	787,003	787,003	77.3%	1,030,000	961,341	93.3%	1,019,911	(10,089)	850,000
33 - Intergovernmental	-	-	-	-	-	-	-	-	-	-
34 - Charges for County Svcs	342,000	299,727	278,150	81.3%	218,000	250,260	114.8%	267,863	49,863	215,000
35 - Fines and Forfeitures	-	-	-	-	-	-	-	-	-	-
36 - Investment Income	(129,178)	10,605	5,887	-4.6%	-	4,960	-	10,605	10,605	-
38 - Miscellaneous	87,624	172,023	151,699	173.1%	106,000	136,754	129.0%	102,000	(4,000)	2,598,000
Subtotal	58,220,386	65,549,945	62,238,846	106.9%	21,245,306	50,777,545	239.0%	53,619,703	32,374,397	52,883,398
39 - Other Financing Sources	58,184,790	54,110,938	57,974,602	99.6%	67,736,290	27,800,459	41.0%	48,205,348	(19,530,942)	46,697,043
13 - Fund Balance / FB Reserve for Enc	(13,864,794)	-	-	0.0%	14,798,613	14,798,612	100.0%	14,798,612	(1)	17,265,309
Total Revenue	102,540,382	119,660,883	120,213,448	117.2%	103,780,209	93,376,617	90.0%	116,623,663	12,843,454	116,845,750

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 410		As of November 2012			2012					2013
Category	+				Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
	Anticipation	YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	9,025,978	18,483,904	17,957,607	199.0%	3,434,740	13,732,099	399.8%	14,204,797	10,770,057	1,442,011
313300 - HOST	-	-	-		-	-		-	-	-
32 - Licenses & Permits	-	-	-		-	-		-	-	-
33 - Intergovernmental	-	-	-		-	-		-	-	-
34 - Charges for County Svcs	-	-	-		-	-		-	-	-
35 - Fines and Forfeitures	-	-	-		-	-		-	-	-
36 - Investment Income	(58,273)	(5,347)	(5,604)	9.6%	-	3,292		3,591	3,591	-
38 - Miscellaneous	-	-	-		-	-		-	-	-
Subtotal	8,967,705	18,478,557	17,952,003	200.2%	3,434,740	13,735,391	399.9%	14,208,388	10,773,648	1,442,011
39 - Other Financing Sources	-	-	-		-	-		-	-	-
13 - Fund Balance / FB Reserve for Enc	628,624	628,624	628,624	100.0%	6,217,218	9,528,775	153.3%	9,528,775	3,311,557	14,079,485
Total Revenue	9,596,329	19,107,182	18,580,627	193.6%	9,651,958	23,264,166	241.0%	23,737,163	14,085,205	15,521,496

Tax Funds Revenue Summary 2011 - 2012 - 2013

Fund 411		As of November 2012			2012					2013
Category	Anticipation	+			Anticipation	PTD Revenue	Percent Anticipation	Projected Year End Revenue	Variance (Anticipation / Projected)	Recommended Revenue
		YTD Revenue @ 12/31/2011	PTD Revenue	Percent Anticipation						
31 - Taxes	16,304,626	18,428,894	17,884,290	109.7%	25,670,969	26,042,615	101.4%	26,936,032	1,265,063	26,326,854
313300 - HOST	-	-	-		-	-		-	-	-
32 - Licenses & Permits	-	-	-		-	-		-	-	-
33 - Intergovernmental	-	-	-		-	-		-	-	-
34 - Charges for County Svcs	-	-	-		-	-		-	-	-
35 - Fines and Forfeitures	-	-	-		-	-		-	-	-
36 - Investment Income	89,942	14,505	14,114	15.7%	-	2,102		2,293	2,293	-
38 - Miscellaneous	-	-	-		-	-		-	-	-
Subtotal	16,394,568	18,443,399	17,898,405	109.2%	25,670,969	26,044,717	101.5%	26,938,325	1,267,356	26,326,854
39 - Other Financing Sources	-	-	-		-	-		-	-	-
13 - Fund Balance / FB Reserve for Enc	11,288,791	11,288,791	11,288,791	100.0%	2,063,000	2,063,000	100.0%	2,063,000	(0)	1,263,865
Total Revenue	27,683,359	29,732,190	29,187,195	105.4%	27,733,969	28,107,717	101.3%	29,001,325	1,267,356	27,590,719

All Tax Funds

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2012 Actual Revenues and 2013 Recommended Revenues

Account String	Title	2011 Revenue Actual (12/31/1)	2012 Anticipations	2012 Revenue Actual as of 11/30/2012	Balance	Percent of Anticipation	2013 Revenue Recommended
00001.134001.100.0000.0000	Fund Balance	(10,678,963)	1,810,126	398,545	(1,411,581)	22.02%	(3,725,267)
00001.134001.270.0000.0000	Fund Balance	2,340,667	3,172,387	3,007,006	(165,381)	94.79%	5,626,104
00001.134001.271.0000.0000	Fund Balance	(4,749,038)	2,064,829	3,992,610	1,927,781	193.36%	1,501,416
00001.134001.272.0000.0000	Fund Balance	4,675,073	1,444,226	1,632,071	187,845	113.01%	(403,134)
00001.134001.273.0000.0000	Fund Balance	(1,377,638)	(1,354,510)	(1,340,883)	13,627		(2,885,477)
00001.134001.274.0000.0000	Fund Balance	-	14,798,613	14,642,944	(155,669)	98.95%	17,265,309
00001.134001.280.0000.0000	Fund Balance	673,146					
00001.134001.410.0000.0000	Fund Balance	628,624	6,217,218	9,528,814	3,311,596	153.26%	14,079,485
00001.134001.411.0000.0000	Fund Balance	11,288,791	2,063,000	2,063,000	(0)	100.00%	1,263,865
	Fund Balance	2,800,662	30,215,889	33,924,106	3,708,217		32,722,299
00001.134002.100.0000.0000	Fund Balance - Reserve For En	(4,995,350)	-	(1,899,975)	(1,899,975)		
00001.134002.270.0000.0000	Fund Balance - Reserve For En	(310,883)	-	165,381	165,381		
00001.134002.271.0000.0000	Fund Balance - Reserve For En	(974,938)		(1,927,781)	(1,927,781)		
00001.134002.272.0000.0000	Fund Balance - Reserve For En	(393,544)	-	(187,846)	(187,846)		
00001.134002.273.0000.0000	Fund Balance - Reserve For En	-		-	-		
00001.134002.274.0000.0000	Fund Balance - Reserve For En	-		155,668	155,668		
00001.134002.280.0000.0000	Fund Balance - Reserve For En	-		-	-		
00001.134002.280.0000.0000	Fund Balance - Reserve For En	-					
00001.134002.410.0000.0000	Fund Balance - Reserve For En			(39)	(39)		
00001.134002.411.0000.0000	Fund Balance - Reserve For En			-	-		
	Fund Balance - Reserve For En	(6,674,715)	-	(3,694,591)	(3,694,591)		-
	Total Fund Balance	(3,874,053)		30,229,514			
00005.311100.100.0000.0000	Real Property Taxes - Current	116,496,968	133,784,670	104,346,750	(29,437,920)	78.00%	127,292,074
00005.311100.270.0000.0000	Real Property Taxes - Current	30,074,398	30,667,854	29,588,481	(1,079,373)	96.48%	25,181,557
00005.311100.271.0000.0000	Real Property Taxes - Current	4,213,378	7,854,235	2,779,989	(5,074,246)	35.39%	3,538,799
00005.311100.272.0000.0000	Real Property Taxes - Current	-		-	-		-
00005.311100.273.0000.0000	Real Property Taxes - Current	10,871,402	11,853,222	9,403,624	(2,449,598)	79.33%	6,837,903
00005.311100.274.0000.0000	Real Property Taxes - Current	51,277,384	7,465,100	25,894,176	18,429,076	346.87%	25,001,127
00005.311100.410.0000.0000	Real Property Taxes - Current	15,394,578	2,373,711	10,926,168	8,552,457	460.30%	-
00005.311100.411.0000.0000	Real Property Taxes - Current	14,061,611	21,795,197	22,474,630	679,433	103.12%	22,245,663
00005.311110.100.0000.0000	Public Utilities Taxes	6,424,270	3,918,507	86,958	(3,831,549)	2.22%	3,575,498
00005.311110.270.0000.0000	Public Utilities Taxes	1,718,979	933,397	25,339	(908,058)	2.71%	998,715
00005.311110.271.0000.0000	Public Utilities Taxes	1,265,154	49,293	14,811	(34,482)	30.05%	107,899
00005.311110.273.0000.0000	Public Utilities Taxes	679,644	331,939	9,056	(322,883)	2.73%	322,240
00005.311110.274.0000.0000	Public Utilities Taxes	1,679,241	1,833,876	32,552	(1,801,324)	1.78%	1,014,883
00005.311110.410.0000.0000	Public Utilities Taxes	529,660	66,692	7,281	(59,411)	10.92%	-
00005.311110.411.0000.0000	Public Utilities Taxes	701,267	294,912	9,430	(285,482)	3.20%	473,521
00005.311200.100.0000.0000	Real Property Taxes - Prior Ye	4,648,162	6,267,405	5,356,798	(910,607)	85.47%	4,594,213

All Tax Funds

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2012 Actual Revenues and 2013 Recommended Revenues

Account String	Title	2011 Revenue Actual (12/31/11)	2012 Anticipations	2012 Revenue Actual as of 11/30/2012	Balance	Percent of Anticipation	2013 Revenue Recommended
00005.311200.270.0000.0000	Real Property Taxes - Prior Ye	1,292,753	1,479,334	1,412,470	(66,864)	95.48%	1,211,571
00005.311200.271.0000.0000	Real Property Taxes - Prior Ye	1,654,355	933,059	416,239	(516,820)	44.61%	354,544
00005.311200.273.0000.0000	Real Property Taxes - Prior Ye	556,226	633,461	516,138	(117,323)	81.48%	442,075
00005.311200.274.0000.0000	Real Property Taxes - Prior Ye	-	-	2,138,764	2,138,764		1,855,876
00005.311200.410.0000.0000	Real Property Taxes - Prior Ye	381,336	438,501	524,537	86,036	119.62%	450,189
00005.311200.411.0000.0000	Real Property Taxes - Prior Ye	765,518	890,165	510,326	(379,839)	57.33%	438,072
00005.311300.100.0000.0000	Personal Property Taxes - Curr	12,626,748	12,081,335	13,532,690	1,451,355	112.01%	13,836,442
00005.311300.270.0000.0000	Personal Property Taxes - Curr	3,494,385	3,033,870	4,134,798	1,100,928	136.29%	4,221,998
00005.311300.271.0000.0000	Personal Property Taxes - Curr	479,137	116,526	382,370	265,844	328.14%	392,571
00005.311300.273.0000.0000	Personal Property Taxes - Curr	1,178,318	1,024,137	1,219,629	195,492	119.09%	1,247,004
00005.311300.274.0000.0000	Personal Property Taxes - Curr	5,448,809	4,756,009	3,394,523	(1,361,486)	71.37%	3,497,547
00005.311300.410.0000.0000	Personal Property Taxes - Curr	1,164,995	205,780	908,249	702,469	441.37%	-
00005.311300.411.0000.0000	Personal Property Taxes - Curr	985,988	861,518	1,777,658	916,140	206.34%	1,794,457
00005.311310.100.0000.0000	Motor Vehicle Taxes	11,357,157	10,363,032	12,451,230	2,088,198	120.15%	12,679,484
00005.311310.270.0000.0000	Motor Vehicle Taxes	3,240,683	3,169,600	3,309,579	139,979	104.42%	3,372,186
00005.311310.271.0000.0000	Motor Vehicle Taxes	4,073,342	1,287,562	646,731	(640,831)	50.23%	513,585
00005.311310.273.0000.0000	Motor Vehicle Taxes	1,356,180	1,226,942	1,173,182	(53,760)	95.62%	1,183,239
00005.311310.274.0000.0000	Motor Vehicle Taxes	110,450	1,226,942	6,113,327	4,886,385	498.26%	6,485,705
00005.311310.410.0000.0000	Motor Vehicle Taxes	813,588	159,999	1,139,731	979,732	712.34%	645,171
00005.311310.411.0000.0000	Motor Vehicle Taxes	1,718,454	1,635,922	1,129,539	(506,383)	69.05%	1,130,512
00005.311320.100.0000.0000	Mobile Home Taxes	3,628	5,000	3,507	(1,493)	70.14%	3,510
00005.311320.270.0000.0000	Mobile Home Taxes	1,115	1,500	1,014	(486)	67.61%	1,016
00005.311320.271.0000.0000	Mobile Home Taxes	1,403	1,800	306	(1,494)	17.01%	321
00005.311320.273.0000.0000	Mobile Home Taxes	435	500	337	(163)	67.46%	338
00005.311320.274.0000.0000	Mobile Home Taxes	-	500	1,613	1,113	322.64%	1,751
00005.311320.410.0000.0000	Mobile Home Taxes	15,672	300	315	15	104.99%	315
00005.311320.411.0000.0000	Mobile Home Taxes	469	600	296	(304)	49.32%	334
00005.311340.100.0000.0000	Intangible Recording Taxes	2,047,477	1,900,000	2,505,161	605,161	131.85%	2,635,863
00005.311340.270.0000.0000	Intangible Recording Taxes	445,705	415,000	531,644	116,644	128.11%	560,375
00005.311340.271.0000.0000	Intangible Recording Taxes	433,899	405,000	105,562	(299,438)	26.06%	116,561
00005.311340.273.0000.0000	Intangible Recording Taxes	235,671	219,000	219,387	387	100.18%	231,732
00005.311340.274.0000.0000	Intangible Recording Taxes	-	219,000	564,493	345,493	257.76%	555,092
00005.311340.410.0000.0000	Intangible Recording Taxes	144,213	145,000	208,889	63,889	144.06%	219,608
00005.311340.411.0000.0000	Intangible Recording Taxes	120,915	110,000	114,651	4,651	104.23%	120,977
00005.311390.100.0000.0000	Heavy Equipment Taxes	613	500	203	(297)	40.63%	244
00005.311390.270.0000.0000	Heavy Equipment Taxes	189	150	58	(92)	38.78%	70
00005.311390.271.0000.0000	Heavy Equipment Taxes	252	200	10	(190)	4.85%	12
00005.311390.273.0000.0000	Heavy Equipment Taxes	73	60	19	(41)	31.60%	23
00005.311390.274.0000.0000	Heavy Equipment Taxes	-	60	128	68	213.30%	154
00005.311390.410.0000.0000	Heavy Equipment Taxes	44	35	19	(16)	53.54%	22
00005.311390.411.0000.0000	Heavy Equipment Taxes	95	80	20	(60)	25.31%	24
00005.311400.100.0000.0000	Personal Property Taxes - Prio	563,853	633,167	200,133	(433,034)	31.61%	1,293,038
00005.311400.270.0000.0000	Personal Property Taxes - Prio	169,028	189,517	56,291	(133,226)	29.70%	340,996
00005.311400.271.0000.0000	Personal Property Taxes - Prio	187,776	209,757	24,999	(184,758)	11.92%	99,786
00005.311400.273.0000.0000	Personal Property Taxes - Prio	66,932	75,180	19,817	(55,363)	26.36%	124,422

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00005.311400.274.0000.0000	Personal Property Taxes - Prio	-	-	95,140	95,140		522,335
00005.311400.410.0000.0000	Personal Property Taxes - Prio	39,817	44,722	16,911	(27,811)	37.81%	126,705
00005.311400.411.0000.0000	Personal Property Taxes - Prio	74,576	82,575	26,064	(56,511)	31.56%	123,295
00005.313300.100.0000.0000	Host Sales Tax	62,588,226	61,033,369	62,854,339	1,820,970	102.98%	63,934,336
00005.313300.270.0000.0000	Host Sales Tax	12,104,205	11,787,094	12,500,483	713,389	106.05%	11,491,031
00005.313300.271.0000.0000	Host Sales Tax	11,226,018	11,779,494	1,198,032	(10,581,462)	10.17%	1,101,287
05766.313300.271.0000.0000	Host Sales Tax	-	-	-	-		-
00005.313300.272.0000.0000	Host Sales Tax	-	-	-	-		-
00005.313300.273.0000.0000	Host Sales Tax	5,145,280	5,092,973	4,219,315	(873,658)	82.85%	3,878,593
00005.313300.274.0000.0000	Host Sales Tax	5,764,702	4,389,819	11,189,515	6,799,696	254.90%	10,285,928
00005.314100.272.0000.0000	Hotel / Motel Tax	-	2,600,001	-	(2,600,001)	0.00%	-
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	3,599,661	3,400,000	3,351,528	(48,472)	98.57%	3,592,899
00005.314300.272.0000.0000	Mixed Drink Tax	363,241	340,000	345,712	5,712	101.68%	360,970
00005.314400.280.0000.0000	Rental Motor Vehicles Excise T	594,903	-	-	-		-
00005.316200.272.0000.0000	Life & Property & Casualty Ins	23,456,666	25,843,969	25,059,141	(784,828)	96.96%	22,807,040
05180.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-		-
00005.316300.100.0000.0000	Bank Shares Taxes	-	-	-	-		-
00005.316300.272.0000.0000	Bank Shares Taxes	731,285	800,000	820,676	20,676	102.58%	755,521
00005.319101.100.0000.0000	Penalties - Current Year Tax	1,781,814	2,000,000	1,216,860	(783,140)	60.84%	1,738,607
00005.319102.100.0000.0000	Penalties - Prior Year Propert	2,139,652	2,500,000	1,920,228	(579,772)	76.81%	2,139,652
00005.319103.100.0000.0000	Penalties - Current Year Motor	1,891,202	2,000,000	1,721,370	(278,630)	86.07%	1,891,202
00005.319104.100.0000.0000	Penalties - Current Year Heavy	48,052	45,000	-	(45,000)	0.00%	-
	Taxes (including HOST Sales Tax)	448,723,277	413,284,626	398,881,939	(14,402,687)		407,992,307
	HOST Sales Tax	96,828,430	94,082,749	126,397,199			90,691,176
			2012 HOST Credit	88,051,613			317,301,131
	Difference: Collections - Credit			38,345,586			
02131.321101.272.0000.0000	Beverage License - Beer, Wine	407,118	420,000	388,772	(31,228)	92.56%	270,068
02131.321102.272.0000.0000	Beverage License - Package Liq	206,071	350,000	193,993	(156,007)	55.43%	132,617
02131.321103.272.0000.0000	Beverage License - Liquor Pour	560,167	630,000	512,772	(117,228)	81.39%	366,082
02131.321104.272.0000.0000	Beverage License - Sunday Sale	168,766	240,000	164,764	(75,236)	68.65%	113,497
02131.321201.272.0000.0000	Business License - General	14,906,460	18,500,000	14,652,551	(3,847,449)	79.20%	15,748,721
02131.321202.272.0000.0000	Business License - Adult Enter	750,708	700,000	693,300	(6,700)	99.04%	668,300
02131.321203.272.0000.0000	Business License - Cable Tv Fr	5,666,035	6,226,477	7,152,841	926,364	114.88%	6,650,089
04619.321204.271.0000.0000	Business License - Police	232,320	-	-	-		-
04669.321204.274.0000.0000	Business License - Police	787,003	1,030,000	961,341	(68,659)	93.33%	850,000
05180.322210.272.0000.0000	Zoning Fees	30,564	25,000	50,112	25,112	200.45%	45,200
05230.322210.272.0000.0000	Zoning Fees	(250)	-	(1,300)	(1,300)		-
04650.322211.272.0000.0000	Variance Permits	-	-	-	-		-
05180.322211.272.0000.0000	Variance Permits	41,100	39,000	50,917	11,917	130.56%	53,660
05230.322211.272.0000.0000	Variance Permits	(300)	-	-	-		-
04650.322212.272.0000.0000	Subdivision Fees	-	-	-	-		-
04650.322230.272.0000.0000	Sign Permit Fees	-	-	-	-		-
04616.322500.100.0000.0000	Animal License Fees	127,995	130,000	118,123	(11,877)	90.86%	120,000
	Licenses and Permits	23,883,758	28,290,477	24,938,187	(3,352,290)		25,018,233

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04627.332002.271.0000.0000	Civil Defense	-	-	-	-		-
04677.332002.274.0000.0000	Civil Defense	-	-	-	-		-
09110.332003.100.0000.0000	Federal Drug Reimbursement	-	-	-	-		-
03220.332004.100.0000.0000	Social Security Bounty	-	-	-	-		-
04667.334001.274.0000.0000	State Operating Grants	-	-	-	-		-
09110.335002.100.0000.0000	Emission Fees	373,072	420,000	280,194	(139,806)	66.71%	336,233
03920.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-
03410.335003.100.0000.0000	Staff Reimbursement	212,500	212,500	247,602	35,102	116.52%	212,500
03420.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-
03580.335003.100.0000.0000	Staff Reimbursement	74,058	100,000	64,510	(35,490)	64.51%	77,411
03570.335003.100.0000.0000	Staff Reimbursement	406,320	400,000	375,614	(24,386)	93.90%	404,926
04930.335003.100.0000.0000	Staff Reimbursement	-	-	808	808		969
05610.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-
03220.335004.100.0000.0000	State Prisoner Reimbursement	2,019,050	1,800,000	1,838,386	38,386	102.13%	1,800,000
09110.335006.100.0000.0000	Homestead Exemption Credit	-	-	-	-		-
10270.335006.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-
10271.335006.271.0000.0000	Homestead Exemption Credit	-	-	-	-		-
09510.335006.273.0000.0000	Homestead Exemption Credit	-	-	-	-		-
02810.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
09110.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
04510.335010.100.0000.0000	Indigent Defense Program	741,662	600,000	496,184	(103,816)	82.70%	446,566
02920.336001.100.0000.0000	Local Operating Grants	-	-	-	-		-
03220.336201.100.0000.0000	Local Prisoner Reimbursement	63,315	-	-	-		-
09110.338001.100.0000.0000	Housing Authority Payment In L	57,332	67,000	65,442	(1,558)	97.67%	57,332
01150.338002.100.0000.0000	Eoa Payment In Lieu Of Taxes	37,032	28,000	46,284	18,284	165.30%	37,032
01150.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
09110.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
09120.338003.271.0000.0000	Dunwoody Payment For Services	-	-	-	-		-
	Intergovernmental	3,984,342	3,627,500	3,415,023	(212,477)		3,372,969
04667.341700.274.0000.0000	Interdepartmental Revenues	-	-	-	-		-
09110.341701.100.0000.0000	General Fund Administrative Ch	6,880,908	18,854,226	17,283,047	(1,571,179)	91.67%	9,798,658
09110.341702.100.0000.0000	General Fund Administrative Ch	-	-	-	-		6,277,012
09110.341703.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341704.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341705.100.0000.0000	General Fund Administrative Ch	-	-	-	-		-
09110.341706.100.0000.0000	General Fund Administrative Ch	319,406	-	231,787	231,787		-
01120.341711.100.0000.0000	Facilities Management Charges	795,288	1,224,406	1,285,966	61,560	105.03%	2,712,363
09410.341712.270.0000.0000	Fire Marshall Charges	-	1,000,000	-	(1,000,000)	0.00%	-

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05740.341713.271.0000.0000	Roads & Drainage Charges	-	500,000	-	(500,000)	0.00%	-
01610.341714.100.0000.0000	Information Systems Charges	2,600,032	3,045,375	2,791,591	(253,784)	91.67%	9,537,619
09110.341721.100.0000.0000	G.I.S. Charges - Fire	-	-	-	-	-	-
09110.341722.100.0000.0000	G.I.S. Charges	72,241	184,312	168,949	(15,363)	91.66%	299,995
09110.341723.100.0000.0000	G.I.S. Charges - Development	-	-	-	-	-	-
03610.341901.100.0000.0000	Copying Fees	640,823	80,000	981	(79,019)	1.23%	19
02910.341910.100.0000.0000	Election Qualifying Fees	23,779	600	-	(600)	0.00%	-
02920.341910.100.0000.0000	Election Qualifying Fees	20,300	3,000	431,616	428,616	14387.21%	3,000
02910.341930.100.0000.0000	Sale Of Voters Lists	113	-	265	265	-	-
02920.341930.100.0000.0000	Sale Of Voters Lists	-	-	-	-	-	-
01510.341931.100.0000.0000	Sale Of Printed Materials	2,701	-	1,350	1,350	-	-
01605.341931.100.0000.0000	Sale Of Printed Materials	-	-	665	665	-	-
02120.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
02710.341931.100.0000.0000	Sale Of Printed Materials	2,024	1,700	2,369	669	139.38%	2,535
03580.341931.100.0000.0000	Sale Of Printed Materials	60,779	60,000	50,189	(9,811)	83.65%	56,193
04310.341931.100.0000.0000	Sale Of Printed Materials	2,521	-	1,736	1,736	-	-
04605.341931.271.0000.0000	Sale Of Printed Materials	(414)	250,000	(343)	(250,343)	-0.14%	-
04615.341931.271.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
04655.341931.274.0000.0000	Sale Of Printed Materials	284,562	200,000	231,791	31,791	115.90%	200,000
04665.341931.274.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
04667.341931.274.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
04669.341931.274.0000.0000	Sale Of Printed Materials	13	-	-	-	-	-
09110.341931.100.0000.0000	Sale Of Printed Materials	0	-	56	56	-	-
07520.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
03815.341932.100.0000.0000	Victim Assistance Reimbursemen	-	-	-	-	-	-
04710.341933.272.0000.0000	Foreclosure Registry Fees	-	-	-	-	-	-
00005.341941.100.0000.0000	Commissions - Current Year Pro	4,550,741	5,200,000	3,930,716	(1,269,284)	75.59%	4,550,741
02810.341941.100.0000.0000	Commissions - Current Year Pro	-	100,000	-	(100,000)	0.00%	-
00005.341942.100.0000.0000	Commissions - Prior Year Prope	358,031	375,000	369,691	(5,309)	98.58%	358,031
00005.341943.100.0000.0000	Commissions - Current Year Hea	24	30	-	(30)	0.00%	24
00005.341944.100.0000.0000	Commissions - Current Motor Ve	1,224,408	1,200,000	1,103,535	(96,465)	91.96%	1,224,408
04604.342130.100.0000.0000	False Alarm Fees	100	20,000	-	(20,000)	0.00%	2,000
04605.342130.271.0000.0000	False Alarm Fees	-	-	-	-	-	-
04655.342130.274.0000.0000	False Alarm Fees	-	-	-	-	-	-
04619.342310.271.0000.0000	Finger Printing Fees	4,190	22,000	-	(22,000)	0.00%	-
04669.342310.274.0000.0000	Finger Printing Fees	15,152	18,000	18,469	469	102.61%	15,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	3,845,507	3,000,000	3,052,944	52,944	101.76%	823,494
05450.343203.271.0000.0000	Parking Lot Assessments	23,839	11,000	21,236	10,236	193.06%	15,289
05450.343223.271.0000.0000	Retention Ponds Maintenance As	75	100	-	(100)	0.00%	100
05420.343901.271.0000.0000	Retention Pond Fees	-	300	-	(300)	0.00%	300
06110.345201.271.0000.0000	Golf Course Green Fees	732,935	-	7,020	7,020	-	-
06111.345201.271.0000.0000	Golf Course Green Fees	406,507	-	22,522	22,522	-	-
06110.345202.271.0000.0000	Golf Course-Other Fees	39,716	-	-	-	-	-
06111.345202.271.0000.0000	Golf Course-Other Fees	28,885	-	-	-	-	-
02135.345410.100.0000.0000	Parking Fees	79,446	150,000	209,547	59,547	139.70%	76,597

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04616.346101.100.0000.0000	Animal Adoption Fees	114,105	103,000	84,242	(18,758)	81.79%	70,000
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	39,110	40,000	36,455	(3,545)	91.14%	40,506
04310.346901.100.0000.0000	Use Of Morgue	7,250	6,000	7,250	1,250	120.83%	7,250
04310.346902.100.0000.0000	Tissue Bank Program	15,300	30,000	18,000	(12,000)	60.00%	15,300
04923.341931.270.0000.0000	Sale Of Printed Materials	-	-	500	500		
04925.341931.270.0000.0000	Sale Of Printed Materials	-	-	400	400		
06111.347201.271.0000.0000	Swimming Pool Admission Fees	-	-	-	-		-
06114.347201.271.0000.0000	Swimming Pool Admission Fees	431,387	465,000	389,812	(75,188)	83.83%	395,150
07520.347201.100.0000.0000	Swimming Pool Admission Fees	-	-	-	-		-
06107.347202.271.0000.0000	Tennis Center Fees	18,077	25,000	25,766	766	103.06%	29,190
06108.347202.271.0000.0000	Tennis Center Fees	18,937	15,000	30,372	15,372	202.48%	
06125.347202.271.0000.0000	Tennis Center Fees	8,936	-	-	-		
06101.347501.271.0000.0000	Parks & Recreation Program Fee	(615)	-	-	-		
06105.347501.271.0000.0000	Parks & Recreation Program Fee	(100)	-	-	-		-
06107.347501.271.0000.0000	Parks & Recreation Program Fee	-	3,000	4,902	1,902	163.41%	3,000
06114.347501.271.0000.0000	Parks & Recreation Program Fee	-	-	(655)	(655)		-
06131.347501.271.0000.0000	Parks & Recreation Program Fee	-	-	-	-		
06136.347501.271.0000.0000	Parks & Recreation Program Fee	186,357	175,000	167,148	(7,852)	95.51%	174,000
06101.347502.271.0000.0000	Parks & Recreation Nonresident	2,052	2,500	41	(2,459)	1.64%	500
06113.347503.271.0000.0000	Parks & Recreation Special Eve	-	-	-	-		-
06101.347504.271.0000.0000	Parks & Recreation Summer Prog	(435)	-	-	-		
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	39,706	165,000	77,177	(87,823)	46.77%	139,000
06114.347504.271.0000.0000	Parks & Recreation Summer Prog	-	-	-	-		-
07520.347601.100.0000.0000	Senior Center Memberships	133,616	168,000	156,777	(11,223)	93.32%	151,917
07520.347602.100.0000.0000	Senior Center Gift Shop	100	-	5,049	5,049		-
00005.349902.100.0000.0000	Admin Fees - Property Taxes	1,653,448	2,000,000	1,410,823	(589,177)	70.54%	1,606,611
00005.349903.100.0000.0000	Admin Fees - Motor Vehicle	194,150	190,000	174,037	(15,963)	91.60%	182,310
00005.349904.100.0000.0000	Admin Fees - Heavy Equipment	102	-	-	-		-
04608.349905.100.0000.0000	Firing Range Fees	3,107	3,000	-	(3,000)	0.00%	-
04609.349905.100.0000.0000	Firing Range Fees	-	-	3,937	3,937		20,000
04110.349906.100.0000.0000	Commitment Hearing Fees	16,530	10,000	16,961	6,961	169.61%	17,158
04510.349907.100.0000.0000	Public Defender Fees	15,513	13,000	36,835	23,835	283.34%	37,542
03715.349908.100.0000.0000	Probation Fees	640,986	600,000	688,193	88,193	114.70%	760,366
	Charges for Services	26,552,250	39,513,549	34,551,718	(4,961,831)		39,603,178
03601.351110.100.0000.0000	Clerk Of Superior Court	33,715	36,000	17,388	(18,612)	48.30%	16,616
03610.351110.100.0000.0000	Clerk Of Superior Court	3,265,329	3,275,000	3,626,226	351,226	110.72%	3,927,327
04810.351110.100.0000.0000	Clerk Of Superior Court	(19,355)	-	(2,768)	(2,768)		(3,321)
03710.351120.100.0000.0000	State Court	3,363,692	3,300,000	3,237,807	(62,193)	98.12%	3,453,819
03601.351130.100.0000.0000	Magistrate Court	(14,360)	(15,280)	(1,814)	13,467		(2,176)
03710.351130.100.0000.0000	Magistrate Court	-	-	-	-		-
04810.351130.100.0000.0000	Magistrate Court	1,377,181	1,300,000	1,325,217	25,217	101.94%	1,405,911
04710.351140.272.0000.0000	Recorders Court	22,090,320	21,622,000	20,585,594	(1,036,406)	95.21%	23,289,726

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04710.351141.272.0000.0000	Court Costs		-	322,318	322,318		750,000
04110.351150.100.0000.0000	Probate Court	896,989	900,000	816,909	(83,091)	90.77%	889,886
03410.351160.100.0000.0000	Juvenile Court	32,469	47,000	27,217	(19,783)	57.91%	30,320
03210.351902.100.0000.0000	Sheriff	475,168	590,000	537,688	(52,312)	91.13%	631,783
03910.351903.100.0000.0000	District Attorney	5,006	3,500	1,359	(2,141)	38.84%	1,440
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	-	-	40,550	40,550		48,660
03712.351905.100.0000.0000	Dui Participation	279,285	200,000	262,415	62,415	131.21%	269,426
04710.351907.272.0000.0000	Foreclosure Registry Fines	-	-	-	-		
	Fines and Forfeitures	31,785,440	31,258,220	30,796,107	(462,113)		34,709,417
00003.361001.100.0000.0000	Interest On Investments	-	-	-	-		-
00005.361001.100.0000.0000	Interest On Investments	(25,389)	-	99,102	99,102		-
00005.361001.270.0000.0000	Interest On Investments	(10,244)	-	(11,532)	(11,532)		-
00005.361001.271.0000.0000	Interest On Investments	(32,189)	-	(4,921)	(4,921)		-
00005.361001.272.0000.0000	Interest On Investments	724	-	(676)	(676)		-
00005.361001.273.0000.0000	Interest On Investments	(8,556)	-	(9,401)	(9,401)		-
00005.361001.274.0000.0000	Interest On Investments	10,605	-	4,960	4,960		-
00005.361001.280.0000.0000	Interest On Investments	1,140	-	-	-		-
00005.361001.410.0000.0000	Interest On Investments	(5,347)	-	3,292	3,292		-
00005.361001.411.0000.0000	Interest On Investments	14,505	-	2,102	2,102		-
	Investment Income	(54,750)	-	82,924	82,924		-
05705.371001.271.0000.0000	Contributions And Donations Fr		-	600	600		-
05755.371001.271.0000.0000	Contributions And Donations Fr	-	-	-	-		-
		-	-	600	600	-	-
09110.381001.100.0000.0000	Rental Of Real Estate	5,550	5,000	4,982	(18)	99.63%	5,104
06101.381002.271.0000.0000	Rental - Other	113,361	109,000	92,036	(16,964)	84.44%	98,000
06104.381002.271.0000.0000	Rental - Other	1,100	1,500	1,200	(300)	80.00%	1,440
06105.381002.271.0000.0000	Rental - Other	15,982	8,500	50	(8,450)	0.59%	60
06114.381002.271.0000.0000	Rental - Other	(680)	-	-	-		-
06130.381002.271.0000.0000	Rental - Other	-	-	-	-		-
07510.381002.100.0000.0000	Rental - Other	-	-	-	-		-
05210.381003.100.0000.0000	Art Centers Lease Payments	-	-	-	-		-
07510.381003.100.0000.0000	Art Centers Lease Payments	16,279	36,000	13,329	(22,671)	37.03%	16,279
07510.381004.100.0000.0000	Senior Center Rentals	8,865	3,500	4,794	1,294	136.98%	5,305
07520.381004.100.0000.0000	Senior Center Rentals	26,178	22,000	41,014	19,014	186.43%	26,178
09410.381004.270.0000.0000	Senior Center Rentals	-	-	-	-		-
01620.381005.100.0000.0000	Carrier Cell Tower Monthly Lea	95,186	90,000	104,452	14,452	116.06%	114,000

All Tax Funds
2012 Actual Revenues and 2013 Recommended Revenues

Date Printed: 12/14/2012

Account String	Title	2011 Revenue Actual (12/31/1)	2012 Anticipations	2012 Revenue Actual as of 11/30/2012	Balance	Percent of Anticipation	2013 Revenue Recommended
06101.381401.271.0000.0000	Theater Rental Fees	-	-	-	-		-
06130.381401.271.0000.0000	Theater Rental Fees	87,145	60,000	95,884	35,884	159.81%	84,500
06310.381401.271.0000.0000	Theater Rental Fees	(500)	-	-	-		-
06130.381402.271.0000.0000	Lobby Rental Fees	24,140	20,000	17,174	(2,826)	85.87%	18,449
06130.381403.271.0000.0000	Black Box Rental Fees	11,465	10,000	18,026	8,026	180.26%	23,900
06130.381404.271.0000.0000	Exhibit Room Rental Fees	675	1,000	3,562	2,562	356.15%	4,500
06130.381405.271.0000.0000	Classroom Rental Fees	17,614	15,000	18,249	3,249	121.66%	20,878
06310.381405.271.0000.0000	Classroom Rental Fees	100	-	-	-		-
06130.381406.271.0000.0000	Office Space	1,775	3,500	-	(3,500)	0.00%	-
09110.382503.100.0000.0000	Miscellaneous Telephones	993,784	1,050,000	1,129,282	79,282	107.55%	1,248,744
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	-		-
00801.389001.100.0000.0000	Air Photo/Mapping	12,208	3,000	22,150	19,150	738.32%	25,037
04617.389006.271.0000.0000	Legal Settlements	-	-	-	-		-
04650.389006.272.0000.0000	Legal Settlements	-	-	-	-		-
04667.389006.274.0000.0000	Legal Settlements	-	-	-	-		-
10270.389008.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-
10271.389008.271.0000.0000	Homestead Exemption Credit	-	-	-	-		-
09110.389014.100.0000.0000	Bus Shelters	501,457	400,000	416,187	16,187	104.05%	499,424
03810.389016.100.0000.0000	Misdemeanor Pre-Trial Diversio	-	-	-	-		170,819
03587.389018.100.0000.0000	Superior Court Dispute Resolut	605,604	600,000	432,263	(167,737)	72.04%	518,716
03810.389019.100.0000.0000	Misdemeanor Pre-Trial Diversio	4,050	900,000	367,919	(532,081)	40.88%	232,614
09110.389021.100.0000.0000	Vending Machines	55,287	60,000	33,272	(26,728)	55.45%	35,623
03220.389022.100.0000.0000	Social Security Bounty	70,600	65,000	61,400	(3,600)	94.46%	59,760
07520.389023.100.0000.0000	Sale Of Food And Drinks	112,166	240,000	64,526	(175,474)	26.89%	-
03930.389030.100.0000.0000	Grant Program Income	-	-	1,566	1,566		1,879
02110.389035.100.0000.0000	Special Events Deposits	(5,679)	-	(5,004)	(5,004)		-
03210.389039.100.0000.0000	Reimbursement For Overtime	-	-	43,346	43,346		-
04613.389039.271.0000.0000	Reimbursement For Overtime	-	3,000	-	(3,000)	0.00%	-
04614.389039.271.0000.0000	Reimbursement For Overtime	-	75,000	-	(75,000)	0.00%	-
04617.389039.271.0000.0000	Reimbursement For Overtime	-	-	-	-		-
04663.389039.274.0000.0000	Reimbursement For Overtime	89,774	60,000	96,986	36,986	161.64%	70,000
04664.389039.274.0000.0000	Reimbursement For Overtime	24,908	-	-	-		-
04667.389039.274.0000.0000	Reimbursement For Overtime	1,400	1,000	-	(1,000)	0.00%	-
09410.389041.270.0000.0000	Hazardous Waste Material Repor	23,488	20,000	15,400	(4,600)	77.00%	723,488
05616.389043.100.0000.0000	Tad - Tax Allocation Disticts	32,442	15,000	2,226	(12,774)	14.84%	32,442
05618.389043.100.0000.0000	Tad - Tax Allocation Disticts	35,132	17,000	183,338	166,338	1078.46%	35,132
05619.389043.100.0000.0000	Tad - Tax Allocation Disticts	88,957	43,000	75	(42,925)	0.17%	88,957
00206.389044.100.0000.0000	Returned Check (S)	-	-	-	-		-
00005.389044.271.0000.0000	Returned Check (S)	(19,358)	-	(950)	(950)		(1,140)
00005.389044.272.0000.0000	Returned Check (S)	(104,486)	(73,825)	(52,603)	21,222		(43,640)
00005.389044.274.0000.0000	Returned Check (S)	-	-	-	-		-
05407.389045.271.0000.0000	Residential Parking Permits	2,514	2,700	2,056	(644)	76.15%	2,467
09110.389048.100.0000.0000	Marketing Commissions	-	-	9,870	9,870		-
00003.389099.100.0000.0000	Other Miscellaneous Revenue	1,612,887	290,000	2,645,811	2,355,811	912.35%	1,659,251
00005.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-

All Tax Funds
2012 Actual Revenues and 2013 Recommended Revenues

Date Printed: 12/14/2012

Account String	Title	2011 Revenue Actual (12/31/1)	2012 Anticipations	2012 Revenue Actual as of 11/30/2012	Balance	Percent of Anticipation	2013 Revenue Recommended
00005.389099.280.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
00140.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	16	16	-	19
00206.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	4,988	4,988	-	19
00801.389099.100.0000.0000	Other Miscellaneous Revenue	24,676	30,000	-	(30,000)	0.00%	-
01140.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	7,504	7,504	-	9,004
01410.389099.100.0000.0000	Other Miscellaneous Revenue	2,612	2,000	4,960	2,960	247.98%	17,292
01610.389099.100.0000.0000	Other Miscellaneous Revenue	78,604	100,000	79,215	(20,785)	79.22%	94,908
02710.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	650,000
02910.389099.100.0000.0000	Other Miscellaneous Revenue	5,775	6,600	-	(6,600)	0.00%	-
02920.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	51	51	-	36
03220.389099.100.0000.0000	Other Miscellaneous Revenue	1,400	1,700	1,100	(600)	64.71%	1,320
03810.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
03910.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	22,765	22,765	-	26,436
04310.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	1,500	1,500	-	-
04604.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
04611.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
04614.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
04616.389099.100.0000.0000	Other Miscellaneous Revenue	5	-	40	40	-	50
04617.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
04650.389099.272.0000.0000	Other Miscellaneous Revenue	11	-	-	-	-	-
04664.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	2,500,000
04667.389099.274.0000.0000	Other Miscellaneous Revenue	55,941	45,000	39,768	(5,232)	88.37%	28,000
04810.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
04661.389099.274.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
04925.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
05180.389099.272.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
05407.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
05740.389099.271.0000.0000	Other Miscellaneous Revenue	-	31,000	-	(31,000)	0.00%	-
05766.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
06101.389099.271.0000.0000	Other Miscellaneous Revenue	85,790	60,000	6,342	(53,658)	10.57%	7,250
06130.389099.271.0000.0000	Other Miscellaneous Revenue	-	1,000	75	(925)	7.50%	90
06310.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
07520.389099.100.0000.0000	Other Miscellaneous Revenue	4,800	4,500	10,483	5,983	-	12,099
09110.389099.100.0000.0000	Other Miscellaneous Revenue	375,257	1,900,000	362,313	(1,537,687)	19.07%	315,856
09130.389099.272.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
09410.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-
10280.389099.280.0000.0000	Other Miscellaneous Revenue	350,000	-	-	-	-	-
	Miscellaneous	5,546,242	6,337,675	6,424,985	87,310		9,440,546
09510.391100.273.0000.0000	Transfer From General Fund	-	-	-	-	-	-
09110.391201.100.0000.0000	Transfer From Development Fund	441,000	881,000	441,000	(440,000)	-	-

All Tax Funds

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2012 Actual Revenues and 2013 Recommended Revenues

Account String	Title	2011 Revenue Actual (12/31/1)	2012 Anticipations	2012 Revenue Actual as of 11/30/2012	Balance	Percent of Anticipation	2013 Revenue Recommended
03220.391204.100.0000.0000	Transfer From County Jail Fund	2,230,154	2,376,453	2,693,699	317,246	113.35%	2,376,453
03815.391206.100.0000.0000	Transfer From Victim Assistanc	950,000	1,388,000	-	(1,388,000)	0.00%	1,388,000
09110.391211.100.0000.0000	Transfer From Streetlights Fun	-	-	-	-		-
10271.391211.271.0000.0000	Transfer From Streetlights Fun	-	-	-	-		-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	-	-	-	-		-
10100.391250.100.0000.0000	Transfer From Grant Fund	-	-	-	-		-
10271.391252.271.0000.0000	Transfer From 2000 Llebg Fund	-	-	-	-		-
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	(18,036,979)	(2,094,937)	(9,266,820)	(7,171,883)		(20,013,018)
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	18,036,979	2,094,937	9,266,820	7,171,883	442.34%	20,013,018
04693.391272.274.0000.0000	Transfer From Std-Unincorporat	-	-	-	-		-
10274.391272.274.0000.0000	Transfer From Std-Unincorporat	54,110,938	67,736,290	27,800,459	(39,935,831)	41.04%	46,697,043
00005.391273.100.0000.0000	Transfer From Hospital Fund	-	-	-	-		-
10272.391274.272.0000.0000	Transfer From Police Services	(54,110,938)	(67,736,290)	(27,800,459)	39,935,831		(46,697,043)
10272.391275.272.0000.0000	Transfer From Hotel/Motel Tax	2,718,031	(1,000,000)	2,071,580	3,071,580		2,524,556
10270.391350.270.0000.0000	Transfer From Cip Fund	-	-	-	-		-
09110.391350.100.0000.0000	Transfer From Cip Fund	-	-	-	-		-
09110.391541.100.0000.0000	Transfer From Sanitation Fund	-	-	-	-		-
09310.391551.410.0000.0000	Transfer From Airport Fund	-	-	-	-		-
10271.391581.271.0000.0000	Transfer From Stormwater Utili	-	-	-	-		-
09110.391611.100.0000.0000	Transfer From Fleet Maintenanc	272,000	-	-	-		-
09110.391621.100.0000.0000	Transfer From Vehicle Fund	3,500,000	-	-	-		2,000,000
00005.391631.100.0000.0000	Transfer From Insurance Fund	-	-	-	-		-
09110.391631.100.0000.0000	Transfer From Insurance Fund	-	-	-	-		-
10271.391280.271.0000.0000	Transfer From Rental Motor Veh	-	533,995	-	(533,995)	0.00%	-
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	0	-	7,616	7,616		-
09110.392100.100.0000.0000	Sale Of Surplus Personal Prope	-	-	-	-		-
09110.392200.100.0000.0000	Sale Of Surplus Real Property	12,865	5,000	-	(5,000)	0.00%	5,000
00005.392200.100.0000.0000	Sale Of Surplus Real Property	-	-	-	-		1,500,000
	Other Financing Sources	10,124,051	4,184,448	5,213,894	1,029,446		9,794,009
Grand Total		546,670,557	556,712,384	534,534,892	(22,177,492)		562,652,958

BUDGET 2013**FUND: GENERAL****DEPARTMENT: BOARD OF COMMISSIONERS****DATE: 12/14/2012****PROGRAM DESCRIPTION**

The Board of Commissioners consists of three "programs." The primary function is the Commission, which consists of seven elected representatives on a district basis chosen by the citizens of DeKalb County. The Commission is supported by two main units. One unit is the County Clerk's Office which handles the legal duties of the office of the County Clerk. The other unit is central staff which handles administrative functions for the office and conducts policy research at the direction of the Commission.

MAJOR ACCOMPLISHMENTS 2012

Passed the annual budget with no millage rate increase for the citizens of the County.

Maintained the County's bond rating.

Advocated for and approved replacement of Self-Contained Breathing Apparatuses for the Fire Department.

Funded and approved construction of three new senior centers in the County.

MAJOR GOALS 2013

To improve the quality of life for DeKalb County citizens.

To improve the openness of the County's processes and records.

To maintain a fiscally responsible County.

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	2013/2012
District 1	\$252,409	\$244,137	\$234,928	\$259,853	\$268,338	\$263,500	\$263,500	-1.80%
District 2	256,230	266,787	245,914	259,352	278,800	263,500	263,500	-5.49%
District 3	239,287	244,710	221,911	259,048	260,812	263,500	263,500	1.03%
District 4	250,729	243,586	235,023	260,629	280,089	263,500	263,500	-5.92%
District 5	235,366	260,757	234,812	260,298	270,851	263,500	263,500	-2.71%
District 6	254,447	268,815	234,946	259,397	260,450	263,500	263,500	1.17%
District 7	254,188	279,299	235,259	259,667	259,699	263,500	263,500	1.46%
BOC Administration	785,284	800,438	783,368	578,809	779,601	865,994	865,994	11.08%
BOC - Clerk		359,261	385,881	469,664	496,007	349,514	351,581	100.00%
Total	\$2,527,939	\$2,967,790	\$2,812,042	\$2,866,717	\$3,154,647	\$3,060,008	\$3,062,075	-2.93%
Percent Change	7.60%	17.40%	-5.25%	1.94%	10.04%	-3.00%	-2.93%	
Actual Expenditures	\$2,415,874	\$2,706,034	\$2,684,746	\$2,747,372	\$2,744,058 (estimated)			

BUDGET 2013

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 12/14/2012

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	28	33	33	33	33	33	33	0.00%
Part Time/Temporary	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,061,460	\$2,039,006	\$2,430,570	\$2,095,106	\$2,570,876	\$2,678,670	\$2,680,737
Purchased/Contracted Services	673,466	552,924	625,934	556,553	538,800	336,670	336,670
Supplies	56,425	65,992	84,251	83,909	43,773	40,555	40,555
Capital Outlays	20,591	21,130	9,700	11,704	1,198	4,113	4,113
Interfund / Interdepartmental Charges		2,983					
Other costs	100	2,712	(283,738)	100			
TOTAL	\$2,812,042	\$2,684,746	\$2,866,717	\$2,747,372	\$3,154,647	\$3,060,008	\$3,062,075

BUDGET 2013**FUND: GENERAL****DEPARTMENT: CLERK OF SUPERIOR COURT****DATE: 12/14/2012****PROGRAM DESCRIPTION**

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, passports processing, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes, transfer taxes and all foreclosure transactions. The Micrographic Division is responsible for copying and microfilming of records. The Board of Equalization (BOE) facilitates property appeals for commercial, residential and personal property located in DeKalb County.

MAJOR ACCOMPLISHMENTS 2012

1. Continued quality and quantity of work flow, with twenty-four hour turn around of documents, anti-fraud process.
2. Processed over 2,100 passports as of August 2012.
3. Implemented a fraud task force to assist law enforcement with real estate fraud.
4. Real Estate Division recorded 209,218 instruments, scanned 1,425,330 documents and collected \$838,950 for the Foreclosure Registry.
5. The Board of Equalization conducted over 23,160 hearings and 3,389 property appeals for personal, commercial and residential properties located in DeKalb County.

MAJOR GOALS 2013

1. Installation of comprehensive on-site credit cards transaction equipment.
2. Fully integrate new imaging system.
3. Upgrade web based access for all public documents.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Civil Cases Disposed	15,700	16,800	16,821	17,000	1.06%	17,100	0.59%
Criminal Cases Disposed	5,332	5,398	5,685	5,800	2.02%	6,100	5.17%
Criminal Cases Processed	5,338	5,349	6,715	6,750	0.52%	7,200	6.67%
Criminal - Counts	N/A	12,667	12,782	12,900	0.92%	12,950	0.39%
Documents Microfilmed	2,177,805	1,966,821	2,688,166	2,800,000	4.16%	2,850,000	1.79%
Estimated Pages Intake Judicial	N/A	610,000	525,000	900,000	71.43%	950,000	5.56%
Foreclosure Registry	N/A	196,350	838,950	840,000	0.13%	750,000	-10.71%
Probation Revocations	N/A	N/A	5,136	5,200	1.25%	5,220	0.38%
Real Estate Instruments Recorded	203,416	209,762	209,218	210,000	0.37%	215,000	2.38%
Real Estate Pages Assigned	571,904	525,230	537,402	540,000	0.48%	543,500	0.65%

BUDGET 2013

FUND: GENERAL

DEPARTMENT: CLERK OF SUPERIOR COURT

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Clerk	\$5,324,006	\$5,284,967	\$5,313,862	\$5,066,952	\$5,701,745	\$5,894,322	\$5,672,245	-0.52%
Board of Equalization	0	0	0	293,510	442,592	470,700	449,675	1.60%
Total	\$5,324,006	\$5,284,967	\$5,313,862	\$5,360,462	\$6,144,337	\$6,365,022	\$6,121,920	-0.36%
Percent Change	7.62%	-0.73%	0.55%	0.88%	14.62%	3.59%	-0.36%	
Actual Expenditures	\$5,245,627	\$5,136,831	\$5,226,609	\$5,530,820	\$6,386,756	(Estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time-Clerk	86	86	86	86	86	86	86	0.00%
Full Time-BOE	0	0	0	0	3	3	3	0.00%
Total	86	86	86	86	89	89	89	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for three vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for one of those positions (\$42,000, salary and benefits). Funding for this one position is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$4,261,087	\$4,251,401	\$4,575,429	\$4,561,671	\$4,729,421	\$5,134,312	\$5,000,826
Purchased/Contracted Services	738,926	675,112	794,437	793,138	1,232,770	1,045,721	952,928
Supplies	114,740	102,188	112,919	126,929	115,244	112,765	109,542
Capital Outlays	188,085	186,884	53,024	34,569	55,879	61,200	47,600
Interfund/Interdepartmental Charges	0	0	0	3,488	0	0	0
Other Costs	11,024	11,024	(175,347)	11,024	11,024	11,024	11,024
TOTAL	\$5,313,862	\$5,226,609	\$5,360,462	\$5,530,820	\$6,144,337	\$6,365,022	\$6,121,920

BUDGET 2013**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/14/2012****PROGRAM DESCRIPTION**

The District Attorney's Office is responsible for the prosecution of adults charged with felony and misdemeanor crimes committed in DeKalb County and with the prosecution, either in Juvenile Court or Superior Court, of juvenile offenders. The Juvenile Court Division prosecutes cases against those juveniles whose cases are within the jurisdiction of Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Magistrate's Court. Additionally, the DA's Office prosecutes charges which are indicted by the DeKalb County Grand Jury as well as citations brought in Recorder's Court. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of the body. The DA must also represent the State in the appellate courts of the State and Federal courts. Throughout the criminal justice process, in Superior, Juvenile, Magistrate, and Recorder's Courts, the DA's Office provides services to victims through Victim Advocates in the Victim Witness Assistance Program. The DA's Office also has a child support division that enforces child support orders under UIFSA, a federal act that brings millions of dollars in child support to the children of DeKalb.

MAJOR ACCOMPLISHMENTS 2012

Initiated CARP (Case Age Reduction Program), with the main goals of reducing the length of jail case to fewer than 180 days from arrest to disposition, and indicting all cases aged 365 days or more.

Obtained guilty verdicts in several high-profile cases.

MAJOR GOALS 2013

To reduce the caseload of ADA's to allow more efficient and just prosecution of cases.

To address the increasing number of alleged public integrity and domestic violence accusations in DeKalb County.

To improve technology, enhance professional standards, and improve efficiency.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Cases opened by Investigations Division	7,453	6,128	6,500	6,678	3%	6,800	2%
True Bills by Grand Jury	4,097	4,195	4,250	4,650	9%	4,800	3%
Defendants arrested	7,559	6,509	5,650	5,960	5%	6,000	1%
Defendants tried by Jury	101	126	130	85	-35%	115	35%
New cases appealed	68	56	60	65	8%	65	0%
Number of Trials	95	116	120	75	-38%	105	40%

BUDGET 2013**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/14/2012**

BUDGET SUMMARY	2008	2009	2010	2011	2012	Requested	Recommended	Increase
DIVISION/PROGRAM	Budget	Budget	Budget	Budget	Budget	2013	2013	2013/2012
District Attorney	\$7,928,045	\$7,909,746	\$8,402,799	\$8,122,591	\$9,689,162	\$10,727,631	\$9,994,491	3.15%
Child Supp. Recovery (100% State Reimbursement)	1,276,377	1,493,412	1,443,470	0	0	0	0	0.00%
Board of Equalization	214,302	276,258	265,373	-1,781	0	0	0	0.00%
Victim/Witness Asst.	583,072	598,699	554,970	802,194	731,034	822,366	572,821	-21.64%
Juvenile Ct. Solicitor	1,866,643	1,779,173	1,491,103	1,640,937	1,340,791	1,254,108	1,276,060	-4.83%
Total	\$11,868,438	\$12,057,288	\$12,157,715	\$10,563,941	\$11,760,987	\$12,804,105	\$11,843,372	0.70%
Percent Change	5.87%	1.59%	0.83%	-13.11%	11.33%	8.87%	0.70%	
Actual Expenditures	\$11,708,323	\$11,656,779	\$12,095,062	\$11,187,917	\$12,322,346	(estimated)		

AUTHORIZED	2008	2009	2010	2011	2012	Requested	Recommended	Increase
POSITIONS	Budget	Budget	Budget	Budget	Budget	2013	2013	2013/2012
Full Time	143	146	145	123	126	131	127	0.79%
Part Time/Temporary	3	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The department's request includes funding for non-mandated salary supplements over and above the County's Compensation Plan in the amount of \$411,897, which includes benefits. The supplements are recommended.

The department's request included grant matches in the amount of \$728,114, for the following grants: VAWA - \$190,000; VOCA - \$339,914; Bullet-proof Vests - \$10,200; Child Support Unit - \$178,000; Misc. - \$10,000. The grant matches are recommended.

BUDGET 2013**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 12/14/2012****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	Requested	Recommended
1. The addition of 1 Attorney IV position to create a Drug Court Assistant District Attorney, which was previously funded by a grant which has expired. Recommended.	\$89,973	\$89,973
2. The addition of 2 positions: 1 Attorney IV, 1 Administrative Assistant, to address caseloads in the Public Integrity Unit. Not Recommended.	143,271	0
3. The addition of 2 positions: 1 Attorney IV, 1 Administrative Assistant, to address caseloads in the Domestic Violence/Sexual Assault Unit. Not Recommended.	143,271	0
Total Program Modifications	\$376,515	\$89,973

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$10,232,585	\$10,119,484	\$8,540,794	\$9,306,679	\$9,748,606	\$10,691,959	\$9,988,325
Purchased/Contracted Services	978,664	996,019	837,711	725,356	926,770	885,964	754,659
Supplies	234,360	259,515	271,406	206,327	209,550	214,350	170,900
Capital Outlays	21,311	22,236	73,222	77,013	33,632	43,860	17,460
Interfund/Interdepartment Charges	145,966	194,468	141,059	172,793	180,242	239,858	183,914
Other Costs	0	0	0	0	113,813	728,114	728,114
Other Financing Uses	544,829	503,341	699,749	699,749	548,374	0	0
TOTAL	\$12,157,715	\$12,095,062	\$10,563,941	\$11,187,917	\$11,760,987	\$12,804,105	\$11,843,372

PROGRAM DESCRIPTION

The Juvenile Court has exclusive jurisdiction over juvenile matters concerning any child who is alleged to be delinquent, unruly or deprived. All hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court. The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images. The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

MAJOR ACCOMPLISHMENTS 2012

Successfully implemented a full-time mediation program and a Juvenile Mental Health Court (Journey). Utilized grant funding to support the REBOUND Juvenile Drug Court and to implement therapeutic youthful offender programming. Received additional grant funding from the Workforce Development Department to expand the GED-based Youth Achievement. Successfully implemented the T.I.M.E. (Tutoring, Intervention, Mentoring & Employment) program for in-school youth which included job training, work-site experiences, and college tours. Utilized federal grant funding to implement a delinquency and deprivation Mediation program to offer alternative resolution programs to families and offenders in the juvenile court.

MAJOR GOALS 2013

Upgrade and utilize scanning and imaging technology in Clerk of Court - Record Room Division
 Continue increasing grant funding by 10% through effective research and submission of bi-yearly grant applications to appropriate funding agencies.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2012	% Change
Delinquent Charges	6,984	5,957	6,210	6,534	5%	6,854	5%
Deprived Charges	1,565	1,077	1,326	1,538	16%	1,582	3%
Points II Program (informal)	464	363	209	176	-16%	188	7%
Special Proceedings	306	231	324	269	-17%	277	3%
Status Offenders (informal)	411	447	1,299	1,359	5%	1,429	5%
Traffic Charges	586	432	344	377	10%	387	3%
Truancy Citation (informal)	877	535	708	743	5%	774	4%
Unruly Charges	2,901	2,120	2,128	2,333	10%	2,421	4%
Warrants Issued	1,209	973	902	1,004	11%	1,024	2%

BUDGET 2013
FUND: TAX
DEPARTMENT: JUVENILE COURT

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$7,144,305	\$5,808,963	\$7,475,799	\$6,816,134	\$6,982,249	\$7,138,409	\$7,155,544	2.48%
Probation Services	2,937,929	2,683,425	2,506,240	2,491,702	2,436,362	2,266,359	2,289,091	-6.04%
Total	\$10,082,234	\$8,492,388	\$9,982,039	\$9,307,836	\$9,418,611	\$9,404,768	\$9,444,635	0.28%
Percent Change	58.79%	-15.77%	17.54%	-6.75%	1.19%	-0.15%	0.28%	
Actual Expenditures	\$9,726,997	\$8,268,673	\$9,173,835	\$9,424,593	\$9,494,146 (Estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	87	87	87	88	88	88	88	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Lease purchase of real estate in the amount of \$3,727,603 is included in the department's budget.

Funding for 14 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for seven of those positions (\$300,858, salary and benefits). Funding for these seven positions is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$5,242,444	\$4,696,425	\$5,038,706	\$4,780,865	\$5,042,969	\$5,038,636	\$5,075,206
Purchased/Contracted Services	4,383,270	4,274,280	4,250,120	4,454,354	4,251,396	4,248,356	4,247,153
Supplies	197,412	96,541	116,609	88,692	116,609	113,550	113,550
Interfund/Interdepartmental Charges	110,000	91,965	58,943	6,262	4,117	4,226	4,226
Capital Outlays	4,588	3,002	5,080	92,388	3,520	0	4,500
Other Costs	32,703		(165,596)	0	0	0	0
Other Financing Sources	11,622	11,622	3,974	2,032	0	0	0
TOTAL	\$9,982,039	\$9,173,835	\$9,307,836	\$9,424,593	\$9,418,611	\$9,404,768	\$9,444,635

BUDGET 2013

DATE: 12/14/2012

FUND: TAX**DEPARTMENT: MAGISTRATE COURT****PROGRAM DESCRIPTION**

The Magistrate Court has jurisdiction to issue arrest and search warrants, set bonds, hold courts of inquiry; try violations of County and other ordinances; adjudicate civil actions for claims valued up to \$15,000, including garnishments, issue writs and judgments in dispossessory and distress proceedings and other matters specified in O.C.G.A. § 15-10-2. For civil claims, the Court provides an inexpensive, and efficient forum to handle small claims case, including for litigants that do not have legal representation. The Criminal Division of the Court is open everyday (approximately 16 hours) seven days per week to accommodate the needs of the Sheriff's Office and the DeKalb County Police Department, and municipal and other law enforcement agencies. Pre-Trial Services assists the Superior Court by interviewing and assessing the suitability of indigent defendants for pre-trial release on bond and monitoring.

MAJOR ACCOMPLISHMENTS 2012

1. Implemented a peremptory calendar to improve case flow, and reduce the number of civil cases that stay open without any disposition.
2. Acquired laptop computers that allow for expedited handling of warrants by magistrates between midnight and 8:30 am. Remote access to EWI for judges allows the warrant to be applied for and reviewed without the time delay associated with travelling to the judge's home.
3. In partnership with the Sheriff, the Court implemented the use of an audio-visual system which allows the Court to have defendants make their first appearance from the jail, and thereby eliminate the need for defendants to be transported to and from the DeKalb County jail.

MAJOR GOALS 2013

1. To include a separate component to the Diversion Treatment Court (DTC) that affords veteran participants access and review with their service peers who understand and share particularly peculiar combat experiences that precipitated their mental illness diagnoses.
2. The DTC has plans to commence a mentor program for both the non-veteran participant group and the veteran participant group in collaboration with the National Alliance on Mental Illness and with veterans from each of the service branches.
3. To continue to explore establishing a self help center for pro se litigants in collaboration with the State Court of DeKalb County, including the operation of the center as a public/private partnership.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	%change
Abandoned Motor Vehicles Liens	3,190	2,800	2,768	2,256	-18.50%	1,996	-11.52%
Bad Check Citations/Warrants	150	137	80	84	5.00%	84	0.00%
Civil Suits	12,571	14,859	15,095	15,388	1.94%	15,114	-1.78%
Commitment Hearings	25,078	24,357	25,231	25,652	1.67%	25,500	-0.59%
Criminal Warrants	24,735	23,623	23,722	21,420	-9.70%	21,114	-1.43%
Dispossessory Warrants	2,881	23,697	35,147	33,946	-3.42%	34,546	1.77%
DTC Referrals and Hearings	1,156	886	864	1,225	41.78%	1,270	3.67%
Warrant Applications	5,105	4,657	4,422	4,296	-2.85%	4,556	6.05%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Magistrate Court	\$2,605,718	\$2,505,627	\$2,454,164	\$2,414,073	\$2,639,143	\$2,861,267	\$2,706,229	2.54%
	\$2,605,718	\$2,505,627	\$2,454,164	\$2,414,073	\$2,639,143	\$2,861,267	\$2,706,229	2.54%
Percent Change	2.28%	-3.84%	-2.05%	-1.63%	9.32%	8.42%	2.54%	
Actual Expenditures	\$2,490,487	\$2,476,281	\$2,455,833	\$2,417,600	\$2,600,396 (Estimated)			

BUDGET 2013
FUND: TAX
DEPARTMENT: MAGISTRATE COURT

DATE: 12/14/2012

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	14	14	14	14	14	14	14	0.00%
Part Time/Temporary	23	23	23	23	16	16	16	0.00%
Total	37	37	37	37	30	30	30	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
None

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

The addition of two positions: Clinical Evaluator and Court Program Coordinator for the Diversion Treatment Court, which serves the defendants with mental health problems who become entangled in the Criminal Justice System. New rules adopted by the Criminal Justice Coordinating Council require the Court to have a Program Coordinator.

Recommended.

	Requested	Recommended
	\$99,711	\$99,711
Total Program Modification	\$99,711	\$99,711

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$2,235,704	\$2,262,559	\$2,421,629	\$2,280,830	\$2,497,193	\$2,695,367	\$2,545,329
Purchased / Contracted Services	148,860	129,727	108,150	87,641	112,450	131,400	131,400
Supplies	64,500	60,187	30,800	42,987	26,500	31,500	26,500
Capital Outlays	0	83	0	736	0	0	0
Interfund/Interdepartmental Charges	0	445	0	3,005	0	0	0
Other Costs	5,100	2,833	-146,506	2,400	3,000	3,000	3,000
TOTAL	\$2,454,164	\$2,455,834	\$2,414,073	\$2,417,599	\$2,639,143	\$2,861,267	\$2,706,229

BUDGET 2013

DATE: 12/14/2012

FUND: TAX

DEPARTMENT: PROBATE COURT

PROGRAM DESCRIPTION

The Judge of the Probate Court is elected by popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians/conservators of both minors and incapacitated adults and hearing disputes in any of these areas. Further, the Probate Court's jurisdiction includes the holding of civil commitment hearings to determine if a patient should remain involuntarily hospitalized. The Probate Court holds these hearings for approximately 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office. The Probate Court has other miscellaneous functions which include the issuance of fire works permits, certificates of residency, veteran licenses and peddlers licenses.

MAJOR ACCOMPLISHMENTS 2012

Continue to have the Probate Clinic twice a month with the volunteer lawyers from legal aid.

MAJOR GOALS 2013

Implement a new case management system (Agile).

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Annual Returns Filed on Estate and guardianships	1,166	862	861	790	-8.25%	820	3.80%
Certified Copies Issued	9,545	13,700	15,169	15,315	0.96%	15,500	1.21%
Certified Copies of Marriage License	5,615	7,671	9,120	9,905	8.61%	10,000	0.96%
Commitment Hearings	218	211	213	242	13.62%	260	7.44%
Emergency Hospital Orders	294	316	342	332	-2.92%	352	6.02%
First-time Pistol Licenses	4,375	2,840	2,821	2,732	-3.15%	2,760	1.02%
Inventories Filed on Estates and guardianships	320	213	172	210	22.09%	210	0.00%
Marriage Licenses	4,690	4,705	4,874	5,048	3.57%	5,100	1.03%
Personal Status Reports	656	543	583	612	4.97%	630	2.94%
Petitions Filed: Wills, Probates, Administrations, Guardianships	12,843	11,897	11,860	11,394	-3.93%	11,550	1.37%
Renewal pistol license	1,066	1,055	919	1,008	9.68%	1,100	9.13%

BUDGET 2013
FUND: TAX
DEPARTMENT: PROBATE COURT

DATE: 12/14/2012

DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Probate Court	\$1,768,064	\$1,723,183	\$1,581,955	\$1,589,764	\$1,593,064	\$1,564,526	\$1,577,720	-0.96%
Total	\$1,768,064	\$1,723,183	\$1,581,955	\$1,589,764	\$1,593,064	\$1,564,526	\$1,577,720	-0.96%
Percent Change	4.47%	-2.54%	-8.20%	0.49%	0.21%	-1.79%	-0.96%	
Actual Expenditures	\$1,709,171	\$1,681,303	\$1,609,190	\$1,550,516	\$1,596,613	(Estimated)		
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	25	25	25	25	25	25	25	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
None

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$1,457,988	\$1,482,983	\$1,493,814	\$1,454,942	\$1,495,332	\$1,466,895	\$1,481,334
Purchased/Contracted Services	79,067	80,478	72,077	68,597	71,982	72,881	72,636
Supplies	30,856	28,957	18,750	22,047	20,750	19,750	18,750
Capital Outlays	9,044	9,044	0	0	0	0	0
Interfund/Interdepartmental Charges	0	2,799	0	0	0	0	0
Other Costs	5,000	4,930	5,123	4,930	5,000	5,000	5,000
TOTAL	\$1,581,955	\$1,609,190	\$1,589,764	\$1,550,515	\$1,593,064	\$1,564,526	\$1,577,720

BUDGET 2013**FUND: GENERAL****DEPARTMENT: PUBLIC DEFENDER****DATE: 12/14/2012****PROGRAM DESCRIPTION**

The Public Defender's Office was created in 1969 to comply with the United States Supreme Court rulings requiring the provision of attorneys to persons charged in criminal cases. Attorneys are provided for indigent persons in Superior Court, Juvenile Court, State Court, Magistrate Court, Recorder's Court, all Treatment and Diversion Courts, and all Appellate Courts. On January 1, 2005, the Public Defender's Office became the Circuit Defender Office for the Stone Mountain Judicial Circuit, and came under the authority of the Georgia Public Defender Standards Council. The County provides the vast majority of the funding and staff.

MAJOR ACCOMPLISHMENTS 2012

Continued delivery of high quality defense representation in the Courts and to the County.

Partnered with other County departments to provide legal representation to clients involved with the many Diversion programs offered by the County.

MAJOR GOALS 2013

To provide quality services while complying with Federal and State mandates and budget constraints from both the State and County.

To be involved with developing programs to reduce recidivism rates and crime prevention.

To improve technology and work towards a better efficiency in managing workloads.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Felony Cases	6,040	5,600	5,780	5,900	2.08%	6,000	1.69%
Appeals	54	46	25	28	12.00%	30	7.14%
Recorder's Court Cases	1,063	945	1,094	2,175	98.81%	2,200	1.15%
Juvenile Delinquency Cases	2,040	1,874	1,675	1,700	1.49%	1,750	2.94%
Misdemeanor Cases	2,218	2,603	3,371	3,600	6.79%	3,650	1.39%
Total Cases	15,166	14,560	15,504	16,893	8.96%	17,240	2.05%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Public Defender	\$6,703,990	\$6,774,156	\$6,689,906	\$6,838,242	\$7,247,868	\$7,507,119	\$7,283,038	0.49%
Total	\$6,703,990	\$6,774,156	\$6,689,906	\$6,838,242	\$7,247,868	\$7,507,119	\$7,283,038	0.49%
Percent Change	1.68%	1.05%	-1.24%	2.22%	5.99%	3.58%	0.49%	
Actual Expenditures	\$6,528,511	\$6,602,198	\$6,483,056	\$6,772,410	\$7,143,707 (estimated)			

BUDGET 2013

FUND: GENERAL

DEPARTMENT: PUBLIC DEFENDER

DATE: 12/14/2012

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	72	72	72	72	75	78	75	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 1 vacant authorized position was not included in the salary reports provided to the department. The department requested funding for this position (\$182,873, salary and benefits). Funding for this position is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. The addition of 2 full-time Administrative Assistant II positions to provide administrative support to 75 employees and perform various clerical tasks. Includes salaries and benefits for 9 months.

Not Recommended.

Requested Recommended
\$80,283 \$0

2. The addition of one Attorney II position to address the 22% increase in the misdemeanor cases and represent clients in the treatment and diversion programs in State Court. Includes salaries and benefits for 9 months.

Not Recommended.

67,233 0

Total Program Modifications

\$147,516 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$6,416,965	\$6,225,079	\$6,800,993	\$6,525,699	\$6,978,565	\$7,130,099	\$6,976,897
Purchased/Contracted Services	136,409	120,871	134,894	117,445	164,518	202,472	180,075
Supplies	66,621	64,791	66,329	73,470	69,000	80,450	76,450
Capital Outlays	31,468	30,524	45,396	29,092	13,200	18,300	13,200
	38,443	41,791	30,936	26,704	22,585	75,798	36,416
Other Costs	0	0	-240,306	0	0	0	0
Total	\$6,689,906	\$6,483,056	\$6,838,242	\$6,772,410	\$7,247,868	\$7,507,119	\$7,283,038

PROGRAM DESCRIPTION

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Office of Professional Standards (OPS) conducts investigations and inspections of DKSO personnel and facilities. The Public Information Office provides accurate and timely information to the media, community and employees of the DKSO. The Office of Accreditation reviews practices to ensure accountability of the services and formalizes essential management procedures. The Office of Labor Relations and Legal Affairs establishes standards and procedures whereby employees may resolve disputes or complaints and also reviews policies of various divisions to diminish legal liability inherent to law enforcement. The Office of Special Projects serves as the Sheriff's point of contact for complaints and time sensitive projects. The personnel are adequately trained to perform their job duties.

MAJOR ACCOMPLISHMENTS 2012

- Implemented electronic medical records component of inmate medical care contract.
- Reorganized jail staffing to reduce overtime (2 of 3 shifts working 4-10 hour days).
- Upgraded Sheriff's Headquarters and jail video surveillance system.
- Implemented new inmate mail policy to eliminate the need for overtime and reduce the chance of contraband entering the facility.
- Received reaccreditation from the Commission on Accreditation of Law Enforcement Agencies (CALEA).

MAJOR GOALS 2013

- To upgrade Court Division's Security Surveillance System.
- To implement Jail Video Visitation and Kiosk Inmate Financial Program.
- To introduce "paperless environment procedures" involving: electronic jail incident reporting program, electronic daily log system, and electronic policy manual system.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Fugitive Arrests	1,127	1,220	935	1,078	-23.36%	1,150	6.68%
Warrants Screened	12,523	19,990	14,230	17,110	-28.81%	18,550	8.42%
Inmate Admissions	42,533	43,124	44,000	44,000	2.03%	45,000	2.27%
Average daily pop.	3,363	3,294	3,300	3,300	0.18%	3,450	4.55%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: SHERIFF

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Sheriff	\$2,997,825	\$3,396,873	\$3,253,091	\$2,626,430	\$2,994,496	\$2,672,074	1.74%
Administration	2,221,931	1,979,036	423,819	1,896,664	2,026,592	1,975,055	4.13%
Community Relations	21,598	0	0	0	0	0	0.00%
Field Division	9,902,065	9,519,673	10,826,152	10,443,503	11,462,558	10,719,047	2.64%
Jail	49,687,453	49,903,838	50,860,205	50,446,411	53,257,838	49,997,479	-0.89%
Jail Inmate Services	172,164	139,209	138,750	112,300	124,850	114,850	2.27%
Court	9,777,761	9,468,502	10,347,492	10,202,284	10,908,267	10,238,497	0.35%
Total	\$74,780,796	\$74,407,131	\$75,849,509	\$75,727,592	\$80,774,601	\$75,717,002	-0.01%
Percent Change	2.13%	-0.50%	1.94%	-0.16%	6.66%	-0.01%	-0.01%
Actual Expenditures	\$74,409,020	\$73,208,518	\$75,524,546	\$76,668,828	(estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	856	862	857	858	858	858	858	0.00%
Part Time	1	1	3	3	3	3	3	0.00%
Total	857	863	860	861	861	861	861	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes \$11,973,701 for the medical services contract. This represents a 9.83% decrease below the 2012 appropriation of \$13,278,785. This budget includes \$1,925,000 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$13,898,701. \$1,578,000 is recommended for overtime. In 2012, the Sheriff is projected to expend \$3,126,002 in overtime.

Funding for 56 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for 56 of those positions (\$1,784,998 salary and benefits). Funding for these 56 positions is not recommended.

**BUDGET 2013
 FUND: GENERAL
 DEPARTMENT: SHERIFF**

DATE: 12/14/2012

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in the Sheriff's Office.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$49,261,573	\$51,140,339	\$49,053,434	\$51,873,990	\$49,053,434	\$53,808,139	\$49,720,049
Purchased / Contracted Services	14,685,775	13,677,312	16,812,592	15,157,045	16,812,592	15,829,981	15,552,147
Supplies	9,648,431	7,570,280	8,776,184	7,379,696	8,776,184	9,446,022	9,222,922
Capital Outlays	21,240	7,458	0	(3,227)	0	0	0
Interfund / Interdepartmental Charges	686,712	802,255	943,624	1,058,054	943,624	1,549,109	1,110,534
Other Costs	103,400	125	141,758	1,020	141,758	141,350	111,350
Debt Service	0	0	0	0	0	0	0
Other Financing Uses	0	10,748	0	57,968	0	0	0
TOTAL	\$74,407,131	\$73,208,517	\$75,727,592	\$75,524,546	\$75,727,592	\$80,774,601	\$75,717,002

PROGRAM DESCRIPTION

The Solicitor-General Office is responsible for the prosecution of misdemeanor crimes committed in DeKalb County. The Office retrieves documents from arresting agencies; secures criminal histories and driving records; contact victims and witnesses; investigates cases; makes appropriate charging decisions and files formal accusations; complies and provides discovery to defendants; represents the State at arraignments, calendar calls, jail plea calendars, bond hearings, motion hearings, bench trials, jury trials, and other preliminary and post-conviction; serves subpoenas and procures the presence of witness at hearings; negotiates pleas; responds to expungement requests; and manages diversion programs.

MAJOR ACCOMPLISHMENTS 2012

1. Fully implemented an effective, centralized, and self-sustaining Pre-Trial Diversion Program for low-level misdemeanor offenders in State Court.
2. Implemented a more effective investigative structure and began the staggered launch of Tracker to improve office efficiency in the processing and prosecuting of misdemeanor cases.
3. Launched a Court Watch program to investigate nuisance abatement cases and participate in numerous community outreach events.
4. Eliminated backlog of expungement and Educational Neglect cases from prior administration.

MAJOR GOALS 2013

1. To expand Pre-Trial Diversion Program to include additional accountability-styled programs for low-level misdemeanor offenses in State Court.
2. To maintain office efficiency and effectiveness in the processing and prosecuting of misdemeanor cases in light of the expected caseload increase resulting from the 2012 passage of the Georgia Criminal Justice Reform Act.
3. To expand efforts to minimize the impact of misdemeanor crime and improve the quality of life for the community.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2012	% change
Accusations Filed	12,000	9,803	10,419	13,146	26.17%	15,380	16.99%
Cases Received	17,500	12,426	12,566	15,138	20.47%	17,711	17.00%
Diversion Cases	N/A	N/A	750	2,036	171.47%	2,500	22.79%
DUI Cases	N/A	N/A	4,763	4,673	-1.89%	4,800	2.72%
Educational Neglect Cases	N/A	N/A	1,041	1,146	10.09%	1,200	4.71%
Jury Trails	400	380	81	105	29.63%	95	-9.52%
No Accusation Drawn	N/A	N/A	1,456	1,002	-31.18%	1,172	16.97%
Pleas	N/A	N/A	4,180	4,210	0.72%	4,925	16.98%
Special Victims Unit Cases	N/A	1,762	2,960	3,264	10.27%	3,500	7.23%

BUDGET 2013
FUND: TAX
DEPARTMENT: SOLICITOR

DATE: 12/14/2012

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$4,753,671	\$4,613,023	\$5,111,525	\$4,680,792	\$5,250,378	\$5,789,846	\$5,464,884
Purchased/Contracted Services	173,597	181,134	219,863	160,826	173,958	211,881	189,765
Supplies	47,516	34,778	72,689	87,052	33,788	96,996	82,057
Capital Outlays	0	0	7,000	685	7,000	48,222	41,032
Interfund/Interdepartmental Charges	27,713	66,160	55,088	71,351	52,622	118,989	87,732
Other Costs	0	0	-254,184	0	86,137	86,137	0
Other Financing	74,544	67,157	74,544	74,544	0	0	86,137
TOTAL	\$5,077,041	\$4,962,253	\$5,286,525	\$5,075,251	\$5,603,883	\$6,352,071	\$5,951,607

PROGRAM DESCRIPTION

The State Court has jurisdiction with the boundaries of DeKalb County. It has concurrent jurisdiction for all civil matters without regard to the amount in controversy, except for those matters for which the Superior Court has exclusive jurisdiction. The Court tries misdemeanor criminal cases only. There are seven trial divisions within the Court each presided over by judges who serve four year terms and are elected in a county wide non-partisan election. State Court Probation and the Marshal's Office are the other constituent entities within the State Court, together with the State Court Clerk's Office. The Clerk's Office is responsible for all records filed in the State Court, collecting civil filing and service fees and costs, receiving garnishment monies, and disbursement of criminal fines and fees, civil costs, and garnishment monies, paying witness fees and coordinating the provision of interpreters services for non-English speaking litigants and users of American sign language. The Clerk serves the Magistrate Court in the same manner.

MAJOR ACCOMPLISHMENTS 2012

Judges Division:

The Court pursued and secured passage of local legislation to increase Marshal's service fees so that the new fees better reflect the time and cost associated with service of process, including the execution of evictions. The Clerk's Office completed a project that began in 2011 which reduces the time that it takes for litigants to receive monies held in the Court's registry by further automating the disbursement process and eliminating manual processes associated with disbursement. The Clerk's Office, in collaboration with the Marshal, secured approval from the Board of Commissioners for the issuance of a contract with a vendor that will allow for tracking of civil process between the Clerk's Office, the deputy marshal's serving in the field, and for tracking case files between the Judicial Tower and Administrative Tower. Implementation is scheduled to be completed by December 2012. The Clerk's Office with existing in-house staff interpreters, expanded use of live interpreters to Magistrate Court Criminal on a regular basis thereby reducing costs for contracted services for the Magistrate Court.

Probation Division:

1. Purchased new computers to replace the outdated operating system which has allowed the department to operate the Justware Case Management system more efficiently.
2. Completed the integration of Justware with the DeKalb County Sherriff's Department Jail Management System which notifies the probation staff of the arrest(s) of current or past offenders.
3. Implemented policies and procedures to disburse collected payments of fine, fees, supervisor fee, restitution and child support at the end of each month in accordance with the DeKalb County Internal Audit Department.
4. Increased the collections of fine, fees, supervision fees, restitution and child support by approximately 15% despite the current economic trends.
5. Continue to provide training to the staff to enhance Probation operations.

Marshal Division:

1. Selected vendor for Court Process Tracking System - Radio Frequency Identification/Bar Code Project.
2. Reviewed and updated agency policies.
3. Updated radio communication and broadband connectivity.
4. Developed an eviction scheduling accountability program to reduce the number of scheduling errors.
5. Collaborated with DeKalb GIS to identify and correct street addresses to improve response time and insure successful service of process.
6. Purchased range equipment with Justice Assistance Grant funds.
7. Entered into agreement with U.S. Air Marshals Office to lease county Marshal's Office firing range.
8. Collaborated with other law enforcement and court entities to reduce training costs and increase training opportunities.
9. Acquire new power document management system.

BUDGET 2013
FUND: TAX
DEPARTMENT: STATE COURT

DATE: 12/14/2012

MAJOR GOALS 2013

1. Complete all necessary training of staff to maximize value of tracking systems for service of process and case files.
2. Complete a pilot for imaging of closed files with the ultimate goal of reducing reliance on the County's Records Retention Center, and moving forward to electronic storage of archived records.
3. Work toward establishing a self help center for pro se litigants, including exploring the possibility of public/private partnership for the self help center in collaboration with Magistrate Court.
4. Continue to refine and customize the Justware Case Management System to optimize the benefit to the department, the courts and the county.
5. Implement an alternative method to collect court ordered payments that will interface wit the current case management system in order to eliminate the annual credit card charges.
6. Obtain funding to purchase two departmental vehicles that will allow officers to conduct field visits, serve subpoena's, attend Peace Officer Standards Training and limit any potential liability to the county.
7. Acquire liquid propane vehicles for the 2013 vehicle replacement cycle.
8. Complete taser implementation program.
9. Implement Court Process Tracking System.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Clerk:							
State Court Filings	71,077	40,718	22,179	20,466	-7.72%	22,386	9.38%
Magistrate Court Filings	62,162	44,071	57,704	58,374	1.16%	61,048	4.58%
Marshal:							
Magistrate & State Courts Served	18,246	14,572	8,782	8,948	1.89%	10,177	13.73%
Dispossessory	26,855	24,804	12,231	12,546	2.58%	15,055	20.00%
Evictions Writs	13,109	13,013	12,683	13,138	3.59%	15,765	20.00%
Probation:							
Probation cases	7,214	7,535	7,310	6,446	-11.82%	7,300	13.25%
Community Service Hours Completed	140,856	160,214	133,479	147,500	10.50%	162,500	10.17%
Supervision Fees Collected	546,348	1,194,080	716,816	752,656	5.00%	827,922	10.00%
Fines/fees expired	282,707	636,121	374,363	280,772	-25.00%	154,425	-45.00%
Average Collection per Officer	123,717	122,897	141,813	155,994	10.00%	171,593	10.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Judges	\$3,687,879	\$3,754,543	\$3,503,615	\$3,501,284	\$3,938,520	\$3,958,317	\$3,933,818	-0.12%
Clerk	4,340,244	4,179,826	4,512,602	3,729,495	4,042,229	4,161,608	4,098,516	1.39%
DUI Court	311,955	328,318	277,495	263,554	340,685	348,281	344,038	0.98%
Probation	1,864,628	1,883,356	1,822,726	1,945,763	1,977,273	2,201,637	2,054,497	3.91%
Marshall	2,255,784	2,218,977	2,163,224	2,703,837	2,725,471	2,934,817	2,781,581	2.06%
	\$12,460,490	\$12,365,020	\$12,279,662	\$12,143,933	\$13,024,178	\$13,604,660	\$13,212,450	1.45%
Percent Change	3.96%	-0.77%	-0.69%	-1.11%	7.25%	4.46%	1.45%	
Actual Expenditures	\$12,026,620	\$12,203,258	\$12,094,357	\$12,242,046	\$13,111,546	(Estimated)		

BUDGET 2013

DATE: 12/14/2012

FUND: TAX

DEPARTMENT: STATE COURT

AUTHORIZED

POSITIONS

	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	177	177	177	180	180	182	182	1.11%
Part Time/Temporary	0	0	0	0	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Five Judges (Wong, Hydrick, Purdom, Lopez & Gordon) requested upgrades for their audio visual equipment and maintenance totaling \$102,500 (\$20,500 each). Equipment is necessary to upgrade outdated audio visual equipment to a more current technology for use at trials and hearings and maintenance of the same. Probation requested \$17,000 to fund wireless telephone service for Probation Officers. Currently, the staff is using personal phones to conduct County business. **These items are recommended.**

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Funding for two Records Technician Senior position to perform data entry, recordkeeping and reporting associated with creating and scheduling of at least 12,000 misdemeanor cases prosecuted in State Court per year. The Clerk has to assume the responsibility for data entry of misdemeanor cases into the Court's case management system (Banner) because the Solicitor-General has opted to implement use of a state-wide case management system available to prosecuting attorneys. Includes salaries, benefits and computer equipment.
Recommended.

	Requested	Recommended
	\$119,621	\$119,621

2. Two departmental vehicles to travel for mandated P.O.S.T. Certification and limit liability to the County. Departmental vehicles will eliminate the use of personal vehicles used to conduct home/field/employment visits, curfew checks and serving subpoenas for court more importantly to victims in domestic violence cases.
Not recommended.

	\$67,300	\$0
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Total Program Modifications	\$186,921	\$119,621
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SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$10,908,466	\$10,610,375	\$10,914,568	\$10,745,216	\$11,569,013	\$11,656,831	\$11,629,718
Purchased / Contracted Services	825,094	884,852	961,316	911,204	964,242	1,181,198	1,068,208
Supplies	273,114	246,343	318,365	315,863	259,475	354,375	257,975
Capital Outlays	1,200	16,256	62,750	55,585	0	8,800	5,600
Interfund / Interdepartmental Charges	206,788	316,531	177,972	214,178	0	383,456	231,949
Other Costs	0	0	(291,037)	0	0	20,000	20,000
Other Financing	65,000	20,000	0	0	0	0	0
TOTAL	\$12,279,662	\$12,094,357	\$12,143,933	\$12,242,046	\$12,792,730	\$13,604,660	\$13,213,450

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

MAJOR ACCOMPLISHMENTS 2012

- Implemented a Child Support/Problem Solving Court.
- Developed a database to streamline the scheduling, tracking, and payment of foreign and sign-language interpreters.
- Implemented more cost effective interpreting for a variety of court proceedings.
- Outsourced printing and mailing of juror summons for a significant savings in personnel resources.
- Initiated the use of software to allow online input of jury questions to greatly reduce staff data entry time.

MAJOR GOALS 2013

- To enhance and increase public access, trust and confidence in the court system.
- To continue to increase the use of technology and electronic information in the Superior Court.
- To expand public outreach and education opportunities.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Civil & Domestic Case Filings	14,167	16,800	16,427	17,500	6.53%	18,375	5.00%
Felony Case Filings	7,332	6,500	9,173	9,600	4.65%	10,000	4.17%
Civil & Domestic Case Dispositions	18,427	19,784	19,069	21,000	10.13%	21,750	3.57%
Felony Case Dispositions	6,076	6,942	7,238	8,000	10.53%	8320	4.00%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: SUPERIOR COURT

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Judges	\$3,120,075	\$3,102,383	\$3,175,089	\$3,909,245	\$3,890,162	\$4,082,724	\$4,047,858	4.05%
Court Administration	2,021,169	1,997,676	1,843,064	1,330,033	1,779,116	2,033,554	1,901,145	6.86%
Court Reporters	1,745,405	1,753,931	1,610,091	761,055	624,504	778,500	721,956	15.60%
Jury Management	1,163,729	1,109,779	1,054,579	979,799	1,034,206	1,208,968	954,553	-7.70%
Divorce Seminar	90,160	88,160	89,194	28,892	28,712	35,200	35,020	21.97%
Alimony/Support	0	0	0	0	0	0	0	0.00%
Dispute Resolution	655,199	683,525	648,996	624,089	616,541	644,703	605,057	-1.86%
Grand Jury	151,700	101,400	101,400	76,340	101,500	126,800	126,414	24.55%
	\$8,947,437	\$8,836,854	\$8,522,413	\$7,709,453	\$8,074,741	\$8,910,449	\$8,392,003	3.93%
Percent Change	5.68%	-1.24%	-3.56%	-9.54%	4.74%	10.35%	3.93%	
Actual Expenditures	\$8,853,919	\$8,663,049	\$8,242,004	\$7,944,352	\$8,250,213	(estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	95	95	93	93	93	93	93	0.00%
Part Time/Temporary	3	3	4	4	4	4	4	0.00%
Total FT/PT	98	98	97	97	97	97	97	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 8 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for 1 of those positions (\$53,336, salary and benefits). Funding for this position is not recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

BUDGET 2013
FUND: GENERAL
DEPARTMENT: SUPERIOR COURT

DATE: 12/14/2012

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2011 Budget	2013 Requested	Budget Recommended
Personal Services and Employee Benefits	\$5,812,786	\$5,715,210	\$5,843,056	\$5,677,996	\$5,898,024	\$6,093,254	\$6,052,098
Purchased / Contracted Services	2,442,357	2,245,913	2,153,370	2,076,352	2,017,370	2,614,445	2,169,005
Supplies	183,830	199,844	155,707	146,988	122,797	159,750	127,900
Capital Outlays	51,440	55,036	19,500	18,015	10,550	17,000	17,000
Other Costs	0	0	-500,180	0	0	0	0
Retirement Benefits Paid	32,000	26,000	38,000	25,000	26,000	26,000	26,000
TOTAL	\$8,522,413	\$8,242,004	\$7,709,453	\$7,944,352	\$8,074,741	\$8,910,449	\$8,392,003

PROGRAM DESCRIPTION

The Office of the Tax Commissioner processes homestead and special exemptions; updates property, taxpayer and payment data to billing and records systems, compiles an annual tax digest for approval by the State Department of Revenue; calculates and issues annual property tax statements; collects real, personal, public utility, motor vehicle, mobile home, timber, and heavy duty equipment taxes along with fees for car tags and titles, insurance lapses, residential sanitation, stormwater utility, streetlights, speed humps and parking districts; issues motor vehicle title applications, collects state motor vehicle sales tax, temporary permits, license plates and renewal decals; updates vehicle owner payment data to state vehicle registration database; administers point of service compliance for vehicle insurance and emissions; issues and records liens for delinquent taxes; levies serves notices, advertises and conducts sales of delinquent properties; maintains general ledger and provides detailed accounting and reporting of tag sales, adjustments, collections, refunds and disbursements to the county governing authority, schools, cities and the State.

MAJOR ACCOMPLISHMENTS 2012

1. Successfully implemented the new IAS World property tax billing/collection system including the generation of the 2012 Tax Digest approved by the Georgia Department of Revenue and the creation of the annual tax bills.
2. Initialized the project to replace/upgrade existing remittance processor equipment.
3. Maintained 99% collection rate with reduced budget and staff.

MAJOR GOALS 2013

1. Identify and implement new process with regards to House Bill 386 which phases out ad valorem taxes on motor vehicles.
2. Identify and implement new processes with regards to the creation of the City of Brookhaven.
3. Maintain the collection rate and service level with continued reduction in budget and staff.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Delinquent Accounts Collected (\$)	\$36,558,080	\$42,726,737	\$46,140,601	\$41,988,066	-9.00%	\$42,827,827	2.00%
Homestead Exemptions Processed	13,756	13,761	13,522	11,098	-17.93%	11,098	0.00%
Number of Motor Vehicle Registration Transactions	525,448	524,994	532,416	534,301	0.35%	535,000	0.13%
Number of Property Tax Accounts Billed	254,558	254,442	254,520	258,011	1.37%	254,150	-1.50%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Tax Collections	\$1,344,359	\$1,275,215	\$1,289,136	\$1,119,797	\$1,417,076	\$1,361,320	\$1,351,762	-4.61%
Motor Vehicle Tax	3,405,936	3,392,572	3,076,282	2,992,678	3,169,489	3,291,629	2,819,530	-11.04%
Motor Vehicle Temporary	64,858	59,793	59,279	57,329	56,908	59,208	56,908	0.00%
Motor Vehicle Security	89,645	95,012	95,012	85,500	85,000	88,000	85,000	0.00%
Delinquent Tax	1,086,790	1,131,064	1,073,243	1,436,968	1,049,749	1,159,364	1,073,693	2.28%
Admin. & Accounting	1,208,904	1,200,915	1,176,942	1,164,308	1,241,857	1,326,715	1,242,704	0.07%
Total	\$7,200,492	\$7,154,571	\$6,769,894	\$6,856,580	\$7,020,079	\$7,286,236	\$6,629,597	-5.56%
Percent Change	1.57%	-0.64%	-5.38%	1.28%	2.38%	3.79%	-5.56%	
Actual Expenditures	\$7,110,980	\$6,993,343	\$6,838,259	\$6,763,510	\$7,033,794	(Estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	107	107	107	107	107	107	107	0.00%
Part Time/Temporary	13	13	13	13	13	13	13	0.00%
Total FT/PT	120	120	120	120	120	120	120	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The requested budget for Motor Vehicle Tax includes \$42,300 (an increase of \$35,600 over 2012) for World Marketing (tag renewal notices).
The requested budget for Motor Vehicle Tax includes \$247,380 (an increase of \$101,869 over 2012) for mailing 2013 new plates to all DeKalb County customers.
Motor Vehicle Tax and Delinquent Tax Administration budgets have been reduced by \$482,804 and \$17,196 respectively. This is equivalent to closing two satellite offices.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

BUDGET 2013
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 12/14/2012

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2012 Requested	Budget Recommended
Personal Services and Benefits	\$5,427,945	\$5,520,947	\$5,589,484	5,545,634	5,617,404	\$5,644,976	\$5,260,750
Purchased / Contracted Services	1,233,396	1,208,576	1,132,505	1,091,969	1,125,338	1,418,313	1,228,005
Supplies	87,649	82,686	83,619	83,761	84,457	109,613	78,502
Capital Outlays	10,700	12,676	26,700	28,086	174,300	92,300	44,100
Interfund / Interdepartmental Charges	7,804	10,617	11,852	12,011	16,180	18,634	15,840
Other costs	2,400	2,757	12,420	2,049	2,400	2,400	2,400
TOTAL	\$6,769,894	\$6,838,259	\$6,856,580	\$6,763,510	\$7,020,079	\$7,286,236	\$6,629,597

BUDGET 2013

FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 12/14/2012
ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

MAJOR ACCOMPLISHMENTS 2012

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.

Emphasized providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue departments.

Established the Board of Transparency and Accountability (BTA) and implemented Employees and Community feedback evenings with the CEO.

Implemented functional department teams to improve interdepartmental cooperation, communication and customer service.

MAJOR GOALS 2013

To recommend a balanced budget for the operation of county government.

To continue to build confidence in DeKalb County Government.

To continue to provide the same level focus on economic development.

To continue to evaluate opportunities to utilize enterprise zones to restore and nurture economic vitality.

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2012/2011
Chief Executive Officer	\$441,626	\$494,089	\$247,948	\$388,035	\$702,228	\$702,228	80.97%
CEO - Operations	824,579	813,469	480,345	611,133	729,647	731,681	19.73%
CEO - Staff	464,602	383,629	433,455	393,746	435,723	436,564	10.87%
CEO-Transition Team	69,318	0	0	0	0	0	0.00%
CEO-Community Relations	8,214	0	0	0	0	0	0.00%
Public Information	140,359	107,273	354,923	190,022	(73,340)	(70,628)	-137.17%
Process Improvement	49,169	58,171	54,754	47,240	69,700	69,700	47.54%
CATV Support (STD-Un)	312,721	294,448	345,829	379,672	379,745	379,745	0.02%
Total	\$2,310,588	\$2,151,079	\$1,917,254	\$2,009,848	\$2,243,703	\$2,249,290	11.91%
Percent Change	-3.98%	-6.90%	-10.87%	4.83%	11.64%	11.91%	
Actual Expenditures	\$2,151,079	\$1,917,254	\$2,126,306	\$2,129,537	(estimated)		

BUDGET 2013

FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED
DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 12/14/2012
ADMINISTRATIVE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	24	24	20	20	20	19	19	-5.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**2013 Recommended Personal Services Budget:**

The Deputy Chief Operating Officer for Development will be transferred from the CEO's cost center to the Department of Economic Development. Funding for 1 vacant authorized position (Asst. County Administrator) was not included in the salary reports provided to the department. The department requested funding for 1 of this position (\$137,650 salary and benefits). Funding for this 1 position is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$1,811,560	\$1,983,064	\$1,847,261	\$1,887,237	\$1,754,411	\$2,000,889	\$2,006,476
Purchased/Contracted Services	249,511	217,506	238,694	221,759	204,256	227,771	227,771
Supplies	15,967	17,226	15,360	10,728	11,504	12,003	12,003
Capital Outlays	0	1,723	0	861	0	0	0
Interdepartmental/Interfund Charges	8,866	12,853	5,606	5,721	5,358	3,040	3,040
Other Costs	65,175	0	(189,667)	0	34,319	0	0
Depreciation & Amortization	0	0	0	0	0	0	0
TOTAL	\$2,151,079	\$2,232,372	\$1,917,254	\$2,126,306	\$2,009,848	\$2,243,703	\$2,249,290

BUDGET 2013**FUND: GENERAL****DEPARTMENT: COMMUNITY SERVICE BOARD****DATE: 12/14/2012
ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The DeKalb Community Service Board was created by State law to provide mental health, developmental disabilities and addictive diseases treatment and habilitation services. A fourteen member board is appointed by the local governing authority. The Mission of the DeKalb Community Service Board is "to provide access to the right service, for the right person, at the right time." DeKalb Community Service Board envisions a community in which disabilities no longer limit potential.

DeKalb Community Service Board helps residents of DeKalb County suffering with mental illnesses and addictions reclaim their lives, and provides support to people with developmental disabilities enabling them to fully participate in the life they choose. DeKalb Community Services Board is funded by a combination of state grant-in-aid, fee revenues, and county funding. County funding is used for direct services provided at the Jail, DeKalb MR Services Center, East DeKalb, DeKalb Crisis Center and Mobile Response Team.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Developmental disabilities services are provided through a developmental evaluation clinic, a supported employment program, day habilitation and residential services. Addictive diseases services are offered at all outpatient clinics and intensive services are provided at the DeKalb Addiction clinic. A mobile response team partners a Psychiatric Nurse with DeKalb County Police to provide mobile psychiatric emergency services. Crisis intervention services include evaluation and crisis stabilization. Jail Services, Drug Court, and Risk Reduction Programs and provide addictive diseases services in collaboration with the DeKalb County Court system and Sheriff's Office.

This budget includes the county's contribution for the delivery of services to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2012

Staffed a Mobile Response Team with DeKalb County Police Officer and psychiatric nurse to provide services for psychiatric emergencies.
Provided the only Psychiatric Emergency Services receiving center and Crisis Stabilization Services in DeKalb County.
Continued to deliver services in Drug Court Program and Criminal Justice program at the DeKalb County Jail.
Continued Implementation of an Electronic Health Record to improve the efficiency and effectiveness of care.
Provided day habilitation and residential services for developmentally disabled citizens of DeKalb County.
Collaborated with the Veterans Administration to provide outpatient care, psychosocial rehabilitation and addictive diseases intensive outpatient programs and addictive diseases residential programs.
Continued to provide clinical practicum sites for medical, nursing, social work, counseling and pharmacists students enrolled in area colleges and universities.
Participated in the DeKalb Supportive Housing program grant for DeKalb citizens.
Partnership with Oakhurst Medical Center to provide integrated physical and behavioral healthcare.

MAJOR GOALS 2013

To involve clients, their families, and the community in planning and public policy development.
To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.
To provide a safety net for individuals who are uninsured and under insured.
To promote innovation and best practices in services.
To define and evaluate performance, outcome, effectiveness, and costs of services.
To improve the health status of clients.

BUDGET 2013

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

**DATE: 12/14/2012
ADMINISTRATIVE GROUP**

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Clients	12,891	11,712	11,712	11,372	-2.90%	11,494	1.07%
Clients Served by							
Jail Services and DUI Program	834	934	432	400	-7.41%	420	5.00%
DeKalb Co. Drug Court	79	120	120	129	7.50%	135	4.65%
Mobile Response Team	2,743	2,260	2,260	2,214	-2.04%	2,275	2.76%
Crisis Services	1,544	1,633	1,756	1,778	1.25%	1,780	0.11%
Mental Health Outpatient	6,718	6,033	5,666	5,716	0.88%	5,815	1.73%
Psychosocial Rehab	286	197	214	206	-3.74%	210	1.94%
Addictive Diseases	851	533	501	515	2.79%	535	3.88%
Child & Adolescent	819	585	422	410	-2.84%	420	2.44%
Development Disability Day Services	527	555	432	435	0.69%	435	0.00%
Veterans Services	93	92	615	521	-15.28%	650	24.76%
Residential	169	215	219	225	2.74%	231	2.67%

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Community Service Board	\$2,256,029	\$2,046,953	\$1,785,497	\$1,624,803	\$1,576,060	\$1,576,060	-3.00%
Total	\$2,256,029	\$2,046,953	\$1,785,497	\$1,624,803	\$1,576,060	\$1,576,060	-3.00%
Percent Change	-1.24%	-9.27%	-12.77%	-9.00%	-3.00%	-3.00%	-3.00%
Actual Expenditures	\$2,256,029	\$2,046,953	\$1,785,494	\$1,624,803 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2013 Budget for the Community Service Board of \$32,413,406 has multiple funding sources including \$3,192,149 in federal grant-in-aid funds, \$10,616,026 in state grant-in-aid funds, \$1,576,060 (requested) in county funds, and \$17,029,171 in fee revenues, prior year funds and interest.

BUDGET 2013

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 12/14/2012
ADMINISTRATIVE GROUP**INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****BUDGET REQUEST BY PROGRAM**

Program	Amount Requested	County Funding Used For
Crisis Intervention	1,111,807	Salaries
Mobile Crisis Unit	169,495	Salaries
Developmental Disabilities Services Center	275,917	Salaries, Contracts
Developmental Disabilities DeKalb Enterprises	18,841	Vehicle Operating Costs
Total	\$1,576,060	

BUDGET RECOMMENDED BY PROGRAM

Program	Amount Recommended	County Funding Used For
Crisis Intervention	1,111,807	Salaries
Mobile Crisis Center	169,495	Salaries
Developmental Disabilities Services Center	275,917	Salaries, Contracts
Developmental Disabilities DeKalb Enterprises	18,841	Vehicle Operating Costs
Total	\$1,576,060	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Other Costs	\$2,046,953	\$2,046,953	\$1,785,497	\$1,785,494	\$1,624,803	\$1,576,060	\$1,576,060
TOTAL	\$2,046,953	\$2,046,953	\$1,785,497	\$1,785,494	\$1,624,803	\$1,576,060	\$1,576,060

BUDGET 2013**FUND: GENERAL****DEPARTMENT: ETHICS****ADMINISTRATIVE GROUP****DATE: 12/14/2012****PROGRAM DESCRIPTION**

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR ACCOMPLISHMENTS 2012

Conducted 4 regular meetings and investigated no formal complaints.
Added administrative support to complement its staff.

MAJOR GOALS 2013

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Formal Complaints Investigated	0	4	0	0	0.00%	0	100.00%
Advisory Opinions Rendered	0	3	0	0	0.00%	0	0.00%
Regular And Special Meetings Held	4	4	4	4	0.00%	4	0.00%

BUDGET 2013

FUND: GENERAL

DEPARTMENT: ETHICS

ADMINISTRATIVE GROUP

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Ethics Board	\$1,000	\$988	\$1,000	\$8,215	\$4,750	\$4,500	\$4,500	-5.26%
Total	\$1,000	\$988	\$1,000	\$8,215	\$4,750	\$4,500	\$4,500	-5.26%
Percent Change	-50.00%	-1.20%	1.21%	721.50%	-42.18%	-5.26%	-5.26%	-5.26%
Actual Expenditures	\$66	\$255	\$814	\$433	\$300	estimated		

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2013 Recommended Budget includes funding for administrative services, court reporter, investigative services, supplies, and mileage.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$1,000	\$814	\$8,215	\$433	\$4,750	\$4,500	\$4,500
TOTAL	\$1,000	\$814	\$8,215	\$433	\$4,750	\$4,500	\$4,500

BUDGET 2013
FUND: GENERAL
DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

DATE : 12/14/2012
ADMINISTRATIVE SERVICES GROUP

PROGRAM DESCRIPTION

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff. The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate. This program area includes the following departments: 1) Temporary Assistance for Needy Families (TANF); 2) Child Care for the underemployed and TANF recipients; 3) Medicaid - for the underemployed and TANF recipients, elderly and disabled, foster children, medically needy and indigent pregnant women; 4) Food Stamps; 5) Employability Services; and 6) General Assistance. This department is assigned to the Administrative Services Group, under the direction of the Deputy Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2012

The DeKalb County Office of Family Independence was selected to be the pilot for the state to implement the Business Operations Process which provides self-service options and technical resources to recipients and includes Document Imaging and Telecom Services. The TANF, Family Medicaid, and ABD Medicaid programs all exceeded the application Standard of Promptness requirement of 96%.

MAJOR GOALS 2013

To continue the Business Operations Process in all OFI sections to enhance customer service.
 To improve in the area of Food Stamp accuracy: Prevent the invalid denial of Food Stamp applications and increase positive Food Stamp accuracy rate.
 To meet the Standard of Promptness for Expedited Food Stamps of 100% monthly.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
General Welfare Cases	2,896	7,524	8,131	6,351	-21.89%	6,680	5.18%
Child Welfare Cases	8,786	8,373	8,436	8,449	0.15%	8,653	2.41%
Medicaid, TANF							
Food Stamps	153,247	161,942	114,676	161,951	41.22%	194,341	20.00%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

DATE : 12/14/2012
ADMINISTRATIVE SERVICES GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
General Assistance	\$335,000	\$335,000	\$304,000	\$288,000	\$236,056	\$236,056	\$228,974	-3.00%
Child Welfare Program	528,000	528,000	406,000	385,700	316,201		306,715	-3.00%
Administration Services	1,042,000	1,042,000	934,000	748,159	727,417	727,417	705,595	-3.00%
Total	\$1,905,000	\$1,905,000	\$1,644,000	\$1,421,859	\$1,279,674	\$963,473	\$1,241,284	-3.00%
Percent Change	0.00%	0.00%	-13.70%	-13.51%	-10.00%	-24.71%	-3.00%	
Actual Expenditures	\$1,904,997	\$1,905,000	\$1,644,000	\$1,421,858	\$1,279,674	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Due to budgetary constraints, County funding has been reduced from the level of previous years.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$1,644,000	\$1,644,000	\$1,421,859	\$1,421,858	\$1,279,674	\$963,473	\$1,241,284
TOTAL	\$1,644,000	\$1,644,000	\$1,421,859	\$1,421,858	\$1,279,674	\$963,473	\$1,241,284

BUDGET 2013**FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 12/14/2012
ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Actual 2012	% change	Projected 2013	% change
Adopted Mill Rate	0.096	0.96	0.88	0.96	9.09%	0.96	0.00%
DeKalb % Deficit Share	31.89%	31.89%	31.89%	31.89%	0.00%	31.89%	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Fulton-DeKalb Hospital Authority (Grady)								
Current Year Operations	\$9,341,335	\$14,467,767	\$14,239,014	\$10,838,343	\$9,838,343	\$9,838,343	\$9,838,343	0.00%
Children's Health Care - Hughes Spalding	125,000	125,000	125,000	125,000	125,000	125,000	125,000	0.00%
Grady DeKalb General Support	20,000	37,985	37,985	37,985	37,985	37,985	37,985	0.00%
Debt Service	6,993,964	7,602,415	7,704,741	7,704,741	7,720,812	7,820,812	0	-100.00%
Sub-Total	\$16,480,299	\$22,233,167	\$22,106,740	\$18,706,069	\$17,722,140	\$17,822,140	\$10,001,328	-43.57%
DeKalb Grady Clinic								
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
Other								
Emergency Medical Service To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Recoup payment from Budgetary Reserve	5,000,000	0	0	0	0	0	0	100.00%
Total	\$22,861,063	\$23,613,931	\$23,487,504	\$20,086,833	\$19,102,904	\$19,202,904	\$11,382,092	-40.42%
Percent Change Actual Expenditures	-16.25%	3.29%	-0.54%	-14.48%	-4.90%	0.52%	-40.73%	
	\$22,836,063	\$23,570,952	\$23,470,100	\$20,044,852	\$18,911,140 (estimated)			

BUDGET 2013**FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 12/14/2012
ADMINISTRATIVE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

The 2013 recommended budget for hospital operations totaling \$11,382,092 includes \$11,257,092 for operations and \$125,000 for Children's Healthcare at Hughes Spalding.

The County will refinance its portion of the 2003 Fulton-DeKalb Hospital Authority Revenue Bonds on a tax-exempt basis, effective October 1, 2013, and defer the 2013 debt service payment. The current intergovernmental agreement expires on December 31, 2013 for operating support for uninsured patients. Meetings will be scheduled to discuss the County's future support in the coming months.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764
Other Costs	23,375,740	23,363,336	19,975,069	19,938,088	18,991,140	19,090,328	11,270,328
TOTAL	\$23,487,504	\$23,470,100	\$20,086,833	\$20,044,852	\$19,102,904	\$19,202,092	\$11,382,092

BUDGET 2013

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/14/2012
ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The Human Resources and Merit System Department (HR) is one of the major support agencies for the County. HR is responsible for working with County departments and agencies to facilitate achievement of the County's overall strategic goals and business strategies by providing a diverse, professional and motivated workforce through continuous training and development, implementing best practice solutions, and consistent and fair administration of HR policies and procedures. HR's functional areas are:

The Director's Office provides leadership and strategic focus and ensures that HR staff has the necessary skill-sets and resources to serve as business partner to County departments.

The Generalists Support Division, developed in 2011, transitioned staff from a specialist to generalist/consultant model, serving as a "one-stop shop" for staffing, onboarding, classification and compensation, employee retention, succession planning, etc.

The HRIS Division is responsible for maintaining and managing HR databases i.e., PeopleSoft, Kronos, OHM, and NEOGOV. This includes planning, designing, delivering and coordinating all changes impacting employee data, generating HR reports, entering, analyzing, and validating personnel data; administering leave plans, i.e., FMLA, donation of leave, annual leave, etc.; and maintains the official personnel records of county employees.

The Organization and Employee Development Division is responsible for comprehensive employee development to be manifested in capable and productive employees delivering quality services to internal and external customers. The division is responsible for performance management, employee development, computer and soft skills training, leadership, management and supervisory development, team building, customer service enhancements, New Employee Orientation, and E-Learning.

The Policy and Strategic Planning Division is a newly created functional area responsible for reviewing existing policies for their effectiveness; developing and recommending best practice solutions and modifications due to legal changes; coordinating HR Policy Council which provides feedback on the effectiveness of HR policies and services; and ensures fair and consistent application of policies, procedures, and practices.

The Employee Relations Division is responsible for promoting a more harmonious work environment by providing training for both management and employees on the proper administration of progressive discipline; ensuring discipline is fairly and equitably administered; implementing training initiatives that promote understanding of County policies to reduce grievances and disciplinary actions; overseeing the hearing officer and Merit System Council processes; and interfacing with EEOC and the Department of Labor as necessary.

This department is assigned to the Administrative Group, under direction of the Deputy Chief Operating Officer for Administrative Services.

MAJOR ACCOMPLISHMENTS 2012

Five HR professional staff obtained the Society for Human Resource Management (SHRM) certification.

Continued to expand and coordinate the CEO's initiative for improving employee by spearheading the following events without relying on taxpayer dollars: the Customer Services Recognition Program, Employee Family Fun Day, and Women's History Month.

Developed the County's first comprehensive Employee Rewards Program.

Completed Phase I Customer Service training for executives and high customer contact functions in specific departments and began rollout of Phase II of One DeKalb Serves Excellence in Customer Service Initiative to all employees.

BUDGET 2013

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/14/2012
ADMINISTRATIVE GROUP**MAJOR GOALS 2013**

To ensure consistent, fair, and equitable implementation of policies, and facilitate the ability of County departments to achieve operational goals.

To establish DeKalb County Government as a competitive employer of a diversified workforce by offering competitive salaries/benefits and comprehensive employee development , manifested in capable /productive employees delivering quality services.

To increase the effectiveness of HR processes through technology.

To promote employee wellness initiative countywide.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Projected 2012	% change	Estimated 2013	% change
Applications Received	18,981	24,595	27,534	44,568	134.80%	37,634	-15.56%
Employment Registers	302	313	200	250	-17.22%	200	-20.00%
Classifications	859	857	857	824	-4.07%	752	-8.74%
Employee Assistance Cases	1,859	1,887	1,928	1,940	4.36%	1,945	0.26%
Classes Scheduled	269	365	240	65	-75.84%	358	450.77%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Human Resources	\$3,588,767	\$3,266,882	\$3,152,134	\$2,156,995	\$2,124,281	\$2,194,250	\$2,195,565	3.36%
Employee Health Clinic	324,784	340,092	272,890	275,191	587,716	585,635	579,762	-1.35%
Training & Development	370,963	432,907	211,554	209,449	215,493	329,142	327,088	51.79%
Total	\$4,284,514	\$4,039,881	\$3,636,578	\$2,641,635	\$2,927,490	\$3,109,027	\$3,102,415	5.98%
Percent Change	9.33%	-5.71%	-9.98%	-27.36%	10.82%	6.20%	5.98%	
Actual Expenditures	\$3,600,262	\$2,996,979	\$3,073,705	\$2,484,732	\$2,688,449	(estimated)		

BUDGET 2013

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/14/2012
ADMINISTRATIVE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	38	38	29	29	28	28	28	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The department requested \$182,000 for employee training. \$182,000 has been recommended for employee training. The breakdown is as follows:

Customer Service Training	\$152,000
Supervisory / Update Training	15,000
Performance Management Training	15,000
Total	<u>\$182,000</u>

Funding for 2 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for 2 of those positions (\$132,936, salary and benefits). Funding for these 2 positions is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,180,541	\$1,881,229	\$2,096,844	\$1,893,180	\$2,065,510	\$2,108,431	\$2,138,403
Purchased/Contracted Services	1,191,814	935,000	817,745	544,492	799,259	939,502	906,147
Supplies	80,412	78,200	63,750	45,378	61,107	44,630	42,265
Capital Outlays	180,000	176,301	11,800	170	0	14,400	14,400
Other Costs	0	0	(350,089)	1,512	1,614	2,064	1,200
Interfund/ Interdepartmental Charges	3,811	2,975	1,585	0	0	0	0
TOTAL	<u>\$3,636,578</u>	<u>\$3,073,705</u>	<u>\$2,641,635</u>	<u>\$2,484,732</u>	<u>\$2,927,490</u>	<u>\$3,109,027</u>	<u>\$3,102,415</u>

BUDGET 2013
FUND: GENERAL
DEPARTMENT: INFORMATION TECHNOLOGY

DATE: 12/14/2012
ADMINISTRATIVE SERVICES GROUP

PROGRAM DESCRIPTION

The Information Technology Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. The department has a robust and secure technology infrastructure. A comprehensive suite of software applications including PeopleSoft, Hansen, Kronos, and the Oracle E-Business Suite, are maintained and supported by a dedicated staff of IT professionals. The Department maintains a complex network of voice and data networks over a fiber backbone covering the entire County. The County is an innovative leader in using technology to produce goods and services for DeKalb County citizens by employing technology such as virtualization, cloud technology, and empowering a mobile workforce.

This department is assigned to the Administrative Services Group, under the direction of the Deputy Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2012

- Migrated towards Voice Over Internet Protocol thereby providing savings in telecommunications expenses.
- Began the upgrade to iasWorld.
- Began the upgrade of Oracle FMIS and PeopleSoft.
- Deactivated 46 servers through virtualization.
- Established the Technology Governance Board.

MAJOR GOALS 2013

- To complete the transition from Colorado Customware to Tyler Technologies.
- To complete the upgrade of Oracle FMIS and PeopleSoft.
- To upgrade 1/3 of the core network switches.

KEY INDICATORS	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
System & Program Requests Received	4,482	5,092	5,000	-1.81%	5,250	5.00%
Help Desk Calls	37,276	23,857	26,200	9.82%	27,510	5.00%
% Help Desk Calls Resolved	86%	88%	88%	0.00%	88%	0.00%
311 Call Volume	217,803	68,728	69,000	0.40%	70,000	1.45%
311 Average Speed of Answer (seconds)	57	22	25	13.64%	25	0.00%
% 311 Call Answered	95%	94%	95%	1.06%	95%	0.00%
311 E-Mails Processed	3,671	8,406	10,000	18.96%	10,000	0.00%
311 Service Requests	40,000	67,718	68,000	0.42%	69,000	1.47%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: INFORMATION TECHNOLOGY

DATE: 12/14/2012
ADMINISTRATIVE SERVICES GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$18,693,163	\$20,333,707	\$15,931,776	\$15,891,885	\$15,859,923	\$15,354,830	\$13,376,827	-15.66%
Communications	2,338,424	2,527,125	1,943,036	1,987,800	3,325,892	3,255,416	2,861,206	-13.97%
	<u>\$21,031,587</u>	<u>\$22,860,832</u>	<u>\$17,874,812</u>	<u>\$17,879,685</u>	<u>\$19,185,815</u>	<u>\$18,610,246</u>	<u>\$16,238,033</u>	<u>-15.36%</u>
Percent Change	15.84%	8.70%	-21.81%	0.03%	7.31%	-3.00%	-15.36%	
Actual Expenditures	\$20,371,879	\$22,344,265	\$17,368,986	\$17,523,538	\$18,681,876	(estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	112	131	111	108	108	108	106	-1.85%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 18 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for 2 of those positions (\$181,299 salary and benefits). Funding for these 2 positions is recommended.

This recommendation includes the transfer of 1 position (Oracle Systems Administrator) from the Finance Department (in the General Fund) to the Information Technology Department (\$88,746, salary and benefits).

The department's request included \$800,000 in consulting costs for an upgrade of the Oracle FMIS system. This funding is recommended.

The department's request included \$200,000 in consulting costs for an upgrade of the PeopleSoft HR system. This funding is recommended.

The department's request included \$560,000 in requested funding for encumbrances carried-forward to 2013. This funding is not recommended in this department, but will be funded from a reserve appropriated for carried-forward encumbrances in Non-Departmental.

BUDGET 2013
FUND: GENERAL
DEPARTMENT: INFORMATION TECHNOLOGY

DATE: 12/14/2012
ADMINISTRATIVE SERVICES GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET (cont)

The recommended budget includes the implementation of items related the County's Strategic Plan:

Item	Recommended
Implement PeopleSoft self-service module	\$75,000
Implement Enterprise Content Management	50,000
Restore funds for telecommunications equipment	40,000
Outsource Data Center	-500,000
Conduct Telecommunications Audit, estimated savings	-200,000
Eliminate 3 administrative staff positions	-150,000
Total	-\$685,000

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$7,463,639	\$7,545,329	\$7,705,617	\$6,966,294	\$6,730,034	\$6,978,443	\$6,974,283
Purchased / Contracted Services	7,852,512	7,713,344	9,802,284	9,667,938	11,179,906	11,132,811	8,779,311
Supplies	207,648	166,890	150,126	159,766	194,483	194,398	159,398
Capital Outlays	325,000	35,392	1,198,430	823,794	1,042,087	251,389	291,389
Interfund / Interdepartmental Charges	26,013	21,114	19,675	26,946	39,305	53,205	33,652
Other Costs	0	(113,082)	(996,447)	(121,200)	0	0	0
Other Financing Uses	2,000,000	2,000,000	0	0	0	0	0
TOTAL	\$17,874,812	\$17,368,986	\$17,879,685	\$17,523,538	\$19,185,815	\$18,610,246	\$16,238,033

BUDGET 2013**FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/14/2012****PROGRAM DESCRIPTION**

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

REVENUE SUMMARY	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Estimated	% change	2013 Projected	% change
Interest	\$38,280	\$10,518	\$3,489	\$2,470	\$2,476	0.24%	\$10,000	0.00%
PEG Fund Contribution	100,629	76,756	456,638	83,713	386,734	361.98%	145,000	-62.51%
Fund Balance Forward	1,638,476	1,590,482	1,545,393	1,843,814	1,863,997	1.09%	1,943,656	4.27%
Total Revenue	\$1,777,385	\$1,677,756	\$2,005,520	\$1,929,997	\$2,253,207	16.75%	\$2,098,656	-6.86%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
PEG Fund	\$1,725,652	\$1,746,850	\$1,657,729	\$1,998,814	\$2,018,997	\$1,229,354	\$2,098,656	3.95%
Total	\$1,725,652	\$1,746,850	\$1,657,729	\$1,998,814	\$2,018,997	\$1,229,354	\$2,098,656	3.95%
Percent Change	9.52%	1.23%	-5.10%	20.58%	1.01%	-39.11%	3.95%	
Actual Expenditures	\$263,641	\$200,488	\$233,183	\$170,862	\$325,300	(estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full-time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

There are no significant changes in this budget from the previous year.

BUDGET 2013**FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/14/2012****INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****Funding sources for the 2013 Budget are:**

Per subscriber fees from Cable Franchisee	\$145,000
Interest	10,000
Fund balance forward	1,943,656
Total	\$2,098,656

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested by this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$42,849	\$37,594	\$45,043	\$0	\$36,491	\$34,877	\$34,877
Purchased/Contracted Services	1,499,833	105,149	1,274,925	158,462	1,181,641	1,180,477	1,180,477
Supplies	14,000	3,855	14,129	7,337	14,000	14,000	14,000
Capital Outlays	100,000	86,584	205,063	5,063	0	0	0
Reserve for Appropriation	1,047	0	459,654	0	786,865	0	869,302
TOTAL	\$1,657,729	\$233,183	\$1,998,814	\$170,862	\$2,018,997	\$1,229,354	\$2,098,656

BUDGET 2013**FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 12/14/2012****ADMINISTRATIVE SERVICES GROUP****PROGRAM DESCRIPTION**

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, and exempt, and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. The department annually processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

This department is assigned to the Administrative Services Group, under the direction of the Deputy Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2012

Reviewed market data and implemented appropriate changes to ensure values are maintained at acceptable levels.

Resolved more than 20,000 2011 appeals at the Board of Equalization level.

Mailed approximately 230,000 real property assessment notices for 2012 and received approximately 16,000 appeals.

MAJOR GOALS 2013

To compile and submit the digest on or before August 1, 2013.

To continue work on all outstanding property tax appeals.

To complete the migration from the Realware CAMA system to the IASWorld CAMA system.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Taxable real estate parcels	230,621	230,534	230,530	230,600	0.03%	230,700	0.04%
Exempt real estate parcels	5,034	5,306	5,324	5,400	1.43%	5,400	0.00%
Public utility parcels	279	279	278	278	0.00%	278	0.00%
Building permits processed	2,500	1,300	200	1,000	400.00%	1,000	0.00%
Assessment notices mailed	103,927	46,076	227,371	227,301	-0.03%	227,400	0.04%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Property Appraisal	\$5,091,258	\$4,830,321	\$4,199,326	\$4,039,665	\$4,208,916	\$5,071,482	\$4,390,264	4.31%
Total	\$5,091,258	\$4,830,321	\$4,199,326	\$4,039,665	\$4,208,916	\$5,071,482	\$4,390,264	4.31%
Percent Change	-2.97%	-5.13%	-13.06%	-3.80%	4.19%	20.49%	4.31%	
Actual Expenditures	\$4,499,930	\$4,330,009	\$3,883,022	\$4,006,126	\$4,261,340	(estimated)		

BUDGET 2013**FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 12/14/2012****ADMINISTRATIVE SERVICES GROUP**

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	76	76	66	66	66	66	66	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 1 vacant authorized position was not included in the salary reports provided to the department. The department requested funding for this position (\$68,394, salary and benefits). Funding for this position is not recommended.

The department requested an appropriation of \$650,000 (in Purchased/Contracted Services) for an audit of Homestead exemptions. Payment to the auditing firm is contingent upon discovery of non-qualifying properties and additional tax revenues. This amount is being recommended in the General Fund Non-Departmental budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$3,865,814	\$3,592,209	\$3,666,786	\$3,591,161	\$3,823,085	\$3,903,094	\$3,964,142
Purchased/Contracted Services	294,338	254,559	427,451	374,431	353,772	1,087,312	381,022
Supplies	38,074	36,031	37,850	28,458	30,905	55,100	45,100
Capital Outlays	1,100	223	14,252	12,075	1,154	25,976	0
Other Costs	0	0	(106,674)	0	0	0	0
TOTAL	\$4,199,326	\$3,883,022	\$4,039,665	\$4,006,126	\$4,208,916	\$5,071,482	\$4,390,264

BUDGET 2013
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH

DATE: 12/14/2012
ADMINISTRATIVE GROUP

PROGRAM DESCRIPTION

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major divisions: the Office of the Director, Community Health and Prevention Services, and Administration. The Office of the Director oversees administrative, programmatic, clinical, and prevention services of the Board of Health. This division includes Emergency Preparedness, Marketing and Business Development, and Environmental Health. The Community Health and Prevention Services Division works to improve the health and well being of the people who live, work, and play in DeKalb County. The division provides primary prevention services and primary care services at five community health centers. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board. The Administration Division includes Finance, Human Resources, Internal Services, Information Technology, and Vital Records.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

MAJOR ACCOMPLISHMENTS 2012

The Board of Health WIC Program served more than 27,520 participants per month.
Improved the surveillance/auditing of immunization status of students in DeKalb school systems.
Remained proactive in the area of health education for food safety, West Nile virus, swimming pool water quality and safety, indoor air quality, and on-site septic systems.
Administered the Behavioral Risk Factor Surveillance Survey and Youth Risk Behavior Survey.
Provided care for approximately 850 patients with HIV in the Ryan White Early Care Clinic.

MAJOR GOALS 2013

To maintain the WIC participation and increase physical activity and improve nutrition among DeKalb County residents.
To sustain and enhance prevention and healthcare services to decrease morbidity and mortality from infectious diseases and contribute to the wellness of those who live, work, and play in DeKalb County.
To decrease health disparities by improving awareness and delivery of DeKalb County Board of Health services.

BUDGET 2013
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH

DATE: 12/14/2012
ADMINISTRATIVE GROUP

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Patient Encounters	189,809	241,370	232,671	232,018	-0.28%	234,353	1.01%
Clinic Dental Visits	2,632	3,645	4,833	7,820	61.80%	6,530	-16.50%
STD/HIV Services Patients Served	11,513	13,084	8,047	11,239	39.67%	10,790	-4.00%
Immunization - Patients Served	42,339	36,123	36,763	27,520	-25.14%	33,469	21.62%
WIC - Average Monthly Caseload	24,864	27,235	26,886	27,422	1.99%	27,181	-0.88%
Family Planning Patients Served	4,172	3,280	5,608	8,052	43.58%	9,200	14.26%
Food Service Program	32,158	32,610	32,922	33,200	0.84%	33,500	0.90%
On-site Sewage Disposal	7,700	7,570	7,546	7,500	-0.61%	7,500	0.00%
Rodent Control Baiting	5,266	5,224	5,035	4,800	-4.67%	4,500	-6.25%
Swimming Pool Activities	10,367	10,370	9,996	9,600	-3.96%	9,800	2.08%
Radon Testing	1,764	1,703	16,397	1,700	-89.63%	1,000	-41.18%
West Nile Virus, Number of Contacts	12,006	15,786	20,059	20,000	-0.29%	22,000	10.00%
Body Crafting	264	250	244	250	2.46%	250	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
County Positions	\$89,024	\$91,652	\$22,025	\$0	\$0	\$0	\$0	0.00%
County Contribution	5,121,832	5,072,278	4,815,892	4,481,289	4,077,973	3,955,634	3,955,634	-3.00%
Total	\$5,210,856	\$5,163,930	\$4,837,917	\$4,481,289	\$4,077,973	\$3,955,634	\$3,955,634	-3.00%
Percent Change	-0.95%	-0.90%	-6.31%	-7.37%	-9.00%	-3.00%	-3.00%	
Actual Expenditures	\$5,208,746	\$5,208,746	\$4,836,640	\$4,481,292	\$4,077,943	(estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
County: Full Time	3	3	2	0	0	0	0	0.00%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH

DATE: 12/14/2012
ADMINISTRATIVE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

The Board of Health's 2013 Budget of \$36,741,098 has multiple funding sources including \$3,401,729 in federal grant-in-aid funds, \$16,681,130 in state grant-in-aid funds, \$3,955,634 (requested) in county funds, and \$12,702,605 in fee revenues, prior year funds, and interest.

BUDGET REQUEST ALLOCATION BY PROGRAM

Program	Amount Requested	County Funding Used For
Clinical & Prevention Services	\$1,700,923	43% Dental Program, Healthcare Services, including Tuberculosis and Refugee Services
Environmental Health Services	1,344,916	34% Inspections of Food Establishments, West Nile Virus Services
M.O.R. E.	39,556	1% Mothers Offering Resources Education Program
Facility and Building Cost	870,239	22% Custodial, Security, Utility Costs for county-owned Health Centers
Total	\$3,955,634	100%

BUDGET RECOMMENDED ALLOCATION BY PROGRAM

Program	Amount Recommended	County Funding Used For
Clinical & Prevention Services	\$1,700,923	43% Dental Program, Healthcare Services, including Tuberculosis and Refugee Services
Environmental Health Services	1,344,916	34% Inspections of Food Establishments, West Nile Virus Services
M.O.R. E.	39,556	1% Mothers Offering Resources Education Program
Facility and Building Cost	870,239	22% Custodial, Security, Utility Costs for county-owned Health Centers
Total	\$3,955,634	100%

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget Requested	2013 Budget Recommended
Personal Services and Benefits	\$22,025	\$20,748	\$0	\$0	\$0	\$0	\$0
Capital Outlays	4,815,892	4,815,892	4,481,289	4,481,292	4,077,973	3,955,634	3,955,634
Other Costs	\$4,837,917	\$4,836,640	\$4,481,289	\$4,481,292	\$4,077,973	\$3,955,634	\$3,955,634
TOTAL							

BUDGET 2013**FUND: GENERAL****DEPARTMENT: PURCHASING AND CONTRACTING****DATE: 12/14/2012
ADMINISTRATIVE GROUP****PROGRAM DESCRIPTION**

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, and vendor search and analysis for all County government agencies. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2012

Received "Achievement In Excellence in Procurement" award for the seventh consecutive year.

Revised the County Purchasing Manual.

Implemented of NGIP study group for staff to promote and obtain national procurement certifications.

MAJOR GOALS 2013

Promote on-line request for quotations and increase functionality of the Purchasing and Contracting web page.

Improve the Pcard Program process through procurement planning and implementation of internal audits.

Creation of Procurement Newsletter.

PROGRAM DATA	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
No. of Purchase Requisitions processed	10,120	11,434	12,578	13,836	10.00%	15,911	15.00%
No. Requests for Proposals issued	72	79	90	99	10.00%	85	-14.14%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$1,373,058	\$1,188,951	\$1,073,749	\$684,155	\$761,040	\$903,686	\$1,054,940	38.62%
Central Services	394,256	403,451	400,282	268,533	206,488	199,835	203,664	-1.37%
Contracts	1,084,007	1,081,229	781,761	680,096	790,676	899,521	787,981	-0.34%
Contract Compliance	490,798	558,498	448,128	342,635	351,146	344,344	344,299	-1.95%
Purchasing Procurement	1,025,325	1,026,053	854,339	812,484	865,528	799,079	789,044	-8.84%
Total	\$4,367,444	\$4,258,183	\$3,558,259	\$2,787,903	\$2,974,878	\$3,146,465	\$3,179,928	6.89%
Percent Change	4.41%	-2.50%	-16.44%	-21.65%	6.71%	5.77%	6.89%	
Actual Expenditures	\$3,845,753	\$3,925,692	\$3,343,980	\$3,089,172	\$2,577,954 (estimated)			

BUDGET 2013

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 12/14/2012
ADMINISTRATIVE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	55	55	61	56	60	60	60	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 19 vacant authorized positions was not included in the salary reports provided to the department.

The department requested funding for 2 of those positions (\$87,388 salary and benefits). Funding for these 2 positions is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$3,105,574	\$2,935,526	\$2,719,595	\$2,927,723	\$2,848,127	\$2,944,195	\$2,848,639
Purchased/Contracted Services	264,126	219,984	245,565	84,798	123,365	119,028	243,755
Supplies	166,600	138,598	80,825	64,862	56,396	55,508	45,800
Capital Outlays	0	33,646	10,000	2,472	0	17,100	31,100
Interfund/Interdepartmental Charges	21,959	16,226	9,901	9,318	7,334	10,634	10,634
Other Costs	0	0	-277,983	0	-60,344	0	0
TOTAL	\$3,558,259	\$3,343,980	\$2,787,903	\$3,089,172	\$2,974,878	\$3,146,465	\$3,179,928

PROGRAM DESCRIPTION

The DeKalb County Board of Registration and Elections provides voter registration and election services to the residents of DeKalb County. The primary responsibilities of the Registration Division are to register all eligible voters; to record voter's name change/address, to remove voters for various reasons, to digitize each voter's signature from new registration application; to secure polling locations that are handicap accessible; to consolidate, alter and divide precincts as required by the Georgia Election Code; to maintain and to update all district lines in accordance with applicable legislation; to train staff in the use of DRE and Optical Scan equipment and to operate the absentee poll advance voting locations.

The primary responsibilities of the Elections Division are to qualify nonpartisan candidates; to service and maintain voting equipment; to ensure all new legislation is implemented as required into our standard operating procedures; to train temporary staff to assist in day-to-day and election day operations; to program digital ballot images for Touch Screen Voting System using the Global Election Management System (GEMs); to calculate the requirements and order optical scan absentee, provisional and challenged ballots; to recruit staff and train poll officials, warehouse and equipment delivery personnel; to deliver election supplies and equipment; to exercise operational control over precincts on election day; and to perform ballot tabulation on election night. This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2012

1. Completed redistricting for County including Congressional, State Senate, State Representative, Commissioner and School Board Districts.
2. Processed over 55,000 returned precinct cards to request confirmation notices.
3. Processed new voter registration applications, which included the digitization of signatures, name/address changes, deletions and no contact confirmation.
4. As of July 2012, received over 45,000 voter registration applications, which included 18,236 new registrations, 14,525 name/address changes, 21,586 deletions, 11,381 transfers and 10,815 duplicates. Mailed over 25,000 National Change of Address confirmation notices.
5. Provided second voting location at Memorial Drive main location to allow implementation of ADA accessible early voting exclusively for seniors and disabled veterans.
6. Implemented several enhancement to improve efficiency including, web based poll worker training; electronic ballot opener, Easy Vote system to support early voting and absentee mail; and postal meter to mechanize portions of the absentee mailing.

MAJOR GOALS 2013

1. Implementation of statewide Voter Registration System including testing and training of staff.
2. Complete redistricting for school board decrease in districts (if approved by Georgia Assembly) and Atlanta and Decatur. Rearrange precincts in Brookhaven, Chamblee and Doraville area to equalize distribution as the result of the incorporation and annexations.
3. Recruit and train poll officials and election workers to adequately staff 45 polling places in accordance with Georgia Election Laws. Implement new ExpressPoll bar code scanning process.
4. Efficiently operate warehouse in order to timely and accurately support 45 polls and one absentee site. Complete off-year inventory of more than 20,000 supply items.
5. Complete conversion of registration cards to digitized system.

BUDGET 2013
FUND: TAX
DEPARTMENT: REGISTRAR

DATE: 12/14/2012

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Name and Address Changes	18,347	19,245	15,682	50,000	218.84%	15,000	-70.00%
New Registered Voters	25,368	24,937	24,922	70,000	180.88%	25,000	-64.29%
Number of Precincts	189	189	189	189	0.00%	189	0.00%
Registered Voters	443,445	452,398	446,742	460,000	2.97%	450,000	-2.17%
Registration Cards Scanned	34,545	35,182	32,765	100,000	205.20%	300,000	200.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Registrar	\$1,227,873	\$992,225	\$1,043,680	\$798,997	\$1,243,014	\$1,004,319	\$1,015,038	-18.34%
Elections	2,418,591	538,381	950,582	654,075	1,814,887	715,895	714,934	-60.61%
Election Workers	1,725,952	290,279	1,205,191	374,823	1,767,958	159,323	159,323	-90.99%
Total	\$5,372,416	\$1,820,885	\$3,199,453	\$1,827,895	\$4,825,859	\$1,879,537	\$1,889,295	-60.85%
Percent Change	102.69%	-66.11%	75.71%	-42.87%	164.01%	-61.05%	-60.85%	
Actual Expenditures	\$4,938,939	\$1,477,895	\$3,024,742	\$1,750,150	\$3,924,579 (Estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	16	16	16	14	14	14	14	0.00%
Part Time/Temporary	60	60	59	60	60	60	60	0.00%
Total FT/PT	76	76	75	74	74	74	74	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
 Requested budget reflects significant reduction due to non-election year.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

BUDGET 2013
FUND: TAX
DEPARTMENT: REGISTRAR

DATE: 12/14/2012

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Employee Benefits	\$2,412,692	\$2,357,090	\$1,359,322	\$1,192,579	\$3,488,595	\$1,173,625	\$1,181,977
Purchased / Contracted Services	547,120	502,732	458,765	443,261	860,090	622,690	622,690
Supplies	238,735	155,982	97,407	55,911	333,550	39,500	39,500
Capital Outlays	0	2,500	55,885	54,509	139,624	38,564	38,564
Interfund / Interdepartmental Charges	906	6,438	2,759	3,890	4,000	6,564	6,564
Other Costs	0	0	(146,243)	0	0	0	0
TOTAL	\$3,199,453	\$3,024,742	\$1,827,895	\$1,750,150	\$4,825,859	\$1,880,943	\$1,889,295

BUDGET 2013

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for the Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2008	Actual 2009	Actual 2010	Estimated 2011	% change	Projected 2012	% change
Total Bonds Outstanding As Of January 1	\$45,825,000	\$43,880,000	\$41,885,000	\$39,835,000	-4.89%	\$37,725,000	-5.30%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Bldg. Authority Bonds	\$3,755,866	\$3,731,721	\$3,690,071	\$3,838,193	\$3,838,766	\$3,745,440	\$3,745,440	-2.43%
Total	\$3,755,866	\$3,731,721	\$3,690,071	\$3,838,193	\$3,838,766	\$3,745,440	\$3,745,440	
Percent Change	0.68%	-0.64%	-1.12%	4.01%	0.01%	-2.43%	-2.43%	
Actual Expenditures	\$3,719,045	\$3,717,500	\$3,690,071	\$3,717,500	\$3,824,420 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

During 2013, it is anticipated that these bond series will be refinanced.

BUDGET 2013

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DATE: 12/14/2012
FINANCE GROUP

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Requests and Recommendations**

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2011 are:

	Requested	Recommended
Principal 2003A Series	\$690,000	\$690,000
Interest 2003A Series	367,596	367,596
Principal 2005 Series	1,555,000	1,555,000
Interest 2005 Series	1,079,006	1,079,006
Paying Agent Fees	10,000	10,000
Other Misc.	6,000	6,000
TOTAL	\$3,707,603	\$3,707,603

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$6,000	\$6,000	\$6,000	\$0	\$6,000	\$6,000	\$6,000
Other Costs	\$0	\$0	\$106,347	\$0	\$106,388	\$17,836	\$17,836
Debt Service	3,684,071	3,684,071	3,725,846	3,717,500	3,726,378	3,721,604	3,721,604
TOTAL	\$3,690,071	\$3,690,071	\$3,838,193	\$3,717,500	\$3,838,766	\$3,745,440	\$3,745,440

2013 BUDGET

Date: December 14, 2012

FUND: Capital Project Funds

Finance Group

DEPARTMENT: Various

PROGRAM DESCRIPTION: A Capital Project is "any Project in excess of \$25,000 with an estimated useful life of five years or greater." There are (18) capital project funds. The Capital Projects Budget Committee reviews funding requests submitted by county departments and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future. These funds are assigned in the Finance Group under the direction of the Chief Financial Officer.

RECENT CHANGES: In 2012 the CEO recommended \$8,000,000 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state federal grants, and sidewalk improvements. An additional \$ 4,000,000 of tax funds was recommended for information system improvements.

For 2013 the CEO recommends using HOST proceeds at 80% tax relief 20% Capital Outlay. This results in \$5,000,000 HOST Capital Outlay funds for transportation projects.

SUMMARY BY FUND	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommend 2013	Change 2011/2012
Tax Funds								
General Fund - CIP	\$21,632,092	\$10,968,515	\$2,180,556	\$3,230,625	\$4,000,000	\$25,477,752		23.82%
General Fund - TIP	0	0	0	0	0	0		0.00%
Fire Fund - CIP	0	0	0	0	0	0		0.00%
HOST Fund-CIP	0	0	89,000	8,225,000	5,000,000	11,285,000		0.00%
Subtotal	\$21,632,092	\$10,968,515	\$2,269,556	\$11,455,625	\$9,000,000	\$36,762,752		404.75%
Percent change	-17.86%	-49.30%	-79.31%					
Enterprise Funds								
Airport Fund - CIP	\$1,046,707	\$1,000,000	\$1,000,000	\$2,500,000	\$2,500,000	\$1,400,000		0.00%
Sanitation Fund - CIP	16,283,087	7,300,000	14,362,690	23,800,000	300,000	300,000		-98.74%
Water & Sewer R & E- CIP	8,676,937	7,767,624	38,133,152	23,047,474	532,590,000	0		2210.84%
Subtotal	\$26,006,731	\$16,067,624	\$53,495,842	\$49,347,474	\$535,390,000	\$1,700,000		-7.75%
Percent change	-21.58%	-38.22%	232.94%	-7.75%				
Other Funds								
Grant Fund *	\$0	\$0	\$0	\$0	\$0	\$0		0.00%
American Reinvestment Recovery Act	0.00	6,511,600.00	7,830,000.00	0	0	0		0.00%
Confiscated Funds *	0	0	0	0	0	0		0.00%
Stormwater Utility Fund	0	0	0	0	0	0		0.00%
Fleet Maintenance Fund	3,500,000	0	0	0	0	0		0.00%
2006 Bond Interest	5,851,400	1,611,393	3,603,808	220,934	106,859			0.00%
Subtotal	\$9,351,400	\$1,611,393	\$11,433,808	\$220,934	\$106,859			-98.07%
Percent change	91.77%	-82.77%	609.56%					
Total - All Funds	\$56,990,223	\$27,036,139	\$55,765,398	\$60,803,099				106.26%
Percent change	-11.47%	-52.56%	106.26%	9.03%				

Proposed 2013 HOST Infrastructure projects list

Project Name	Project Number	BOC Dist	Total Funds Requested
School Corridor Sidewalks	100415	1,2,3,5,6,7	\$200,000.00
Stone Mountain to Lithonia Bike Lanes	101949	4,5,7	\$200,000.00
Panola Road widening	100163	5,7	\$275,000.00
Turner Hill Road widening	101946	5,7	\$50,000.00
Glenwood Avenue, Phase 2	100234, 101947	3,6	\$125,000.00
Rockbridge/ Pine Lake	101549	4,7	\$100,000.00
Tucker Streetscape, phase 2	100235	1,7	\$100,000.00
Northlake Sidewalks (LCI)	102375	2,6,7	\$50,000.00
Bridge Repairs/Replacements		Countywide	\$100,000.00
PATH project matching funds		Countywide	\$100,000.00
Signal installations/upgrades		Countywide	\$200,000.00
LMIG Resurfacing matching funds		Countywide	\$3,500,000.00
Total			\$5,000,000.00

DEKALB COUNTY, GEORGIA - 2013 CIP REQUEST

DATE: December 14, 2012

DEPARTMENT: SUMMARY

DEPARTMENT	REQUEST	TOTAL RECOMMENDATIONS	FUNDING SOURCE							HOST CAP. OUT.	OTHER/ OR INTEREST
			GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S		
Airport	1,400,000							1,400,000			
Board of Health	100,000		100,000								
Clerk of Superior Court	97,905		97,905								
Community Service Board	0		698,000								
Facilities Management	4,354,308		4,354,308								
Fire & Rescue Services	3,200,000		3,200,000								
Geographical Info. Systems	121,256		121,256								
Information Systems	955,840		955,840								
PW-R & D	8,285,000			1,535,000	1,750,000					8,000,000	
Public Safety	1,148,855		1,148,855								
Sanitation	300,000							300,000			
Sheriff	1,816,588		1,816,588								
Watershed											
PAGE TOTAL	21,779,752	0	\$12,492,752	\$1,535,000	\$1,750,000	\$0	\$1,400,000	\$300,000	\$0	\$8,000,000	\$0

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2013 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/14/2012

PAGE: 3

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE									
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST	
PW-Roads & Drainage	County Match for GA DOT LMIG Street Resurfacing	3,500,000										3,500,000	
	HOST Infrastructure Projects	1,500,000										1,500,000	
	Traffic Signs Reflectivity Program	700,000			700,000								
	Construction of a new Warehouse / Office Building	1,500,000			750,000	750,000							
	Multi-story Office Complex	1,000,000				1,000,000							
	Central School Flasher System	85,000				85,000							
	Department Total:	8,285,000											
Public Safety	Animal Services Building	1,148,855		1,148,855									
	Department Total:	1,148,855		1,148,855									
Sheriff	Automatic Fire Detection, Emergency Voice Communication & Alarm System	1,816,588		1,816,588									
	Department Total:	1,816,588		1,816,588									
PAGE TOTAL		\$11,250,443	\$0	\$1,816,588	\$1,535,000	\$1,750,000		\$0	\$0	\$0	\$5,000,000	\$0	

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2013 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/14/2012

PAGE: 4

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE								
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST
Airport	RUN/TAXIWAY REPAIRS	500,000						500,000				
	AIRPORT GROUNDS/FACILITY REPAIRS	100,000						100,000				
	RUBBER REMOVAL	200,000						200,000				
	T-HANGARS	500,000						500,000				
	ENVIRONMENTAL STUDIES	100,000						100,000				
Subtotal		1,400,000	0					1,400,000	0	0	0	0
Sanitation	Land Acquisition	300,000							300,000			
Subtotal		300,000	0	0	0	0	0	0	300,000	0	0	0
Watershed		0								0		
Subtotal		1,700,000	0	0	0	0	0	1,400,000	300,000		0	0
PAGE TOTAL		\$1,700,000						\$1,400,000	\$300,000	\$0		\$0
GRAND TOTAL		\$22,477,752						1,400,000	300,000	\$0	\$5,000,000	\$0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2013-2016**

DATE: December 14, 2012

DEPARTMENT:

SUMMARY

Page: 1

DEPARTMENT	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	2013	2013	2014	2015	2016	2017
				Request	Recommended				
Airport	44,228,818	29,319,163		1,400,000	0	700,000	900,000	700,000	900,000
Board of Health	775,679	0		100,000	0	0	0	0	100,000
Clerk of Superior Court	350,000	350,000		97,905	0	97,905	97,905	97,905	97,905
Community Service Board	50,000	0		698,000	0	0	0	0	698,000
Facilities Management	18,659,911	17,105,414		4,354,308	0	3,057,596	724,788	960,000	610,000
Fire & Rescue Services	3,178,841	3,007,303		3,200,000	0	6,200,000	3,100,000	3,000,000	200,000
Geographical Info. Systems	3,872,872	3,479,925		121,256	0	121,256	135,000	135,000	135,000
Information Systems	45,803,052	42,529,688		955,840	0	955,840	245,790	0	0
Public Safety	0	0		1,148,855	0	245,790	9,300,000	0	0
PW-Roads & Drainage	4,051,634	1,813,388		11,285,000	0	9,300,000	0	8,300,000	8,300,000
PW-Watershed	959,220,796	873,380,264		0	0	0	0	0	0
Sanitation	79,738,436	77,033,323		300,000	0	3,800,000	5,800,000	6,300,000	6,300,000
Sheriff	2,632,893	2,505,791		1,816,588	0	0	0	0	1,816,588
PAGE TOTAL	1,162,562,933	1,050,524,259		25,477,752	0	24,478,387	20,303,483		

* DEPARTMENT'S PRIORITY

Five -Year CIP Plan - Form 7 G

Department Name: AIRPORT
 Department Head: MIKE VAN WIE

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No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	Estimated Cost					
								2013 Request	2013 Recommended	2014	2015	2016	2017
1	RUN/TAXIWAY REPAIRS	REPAIR NUMEROUS SECTIONS OF AIRPLANE PARKING RAMPS, TAXIWAYS AND RUNWAYS	PROJECTS ARE NECESSARY TO REPAIR DETERIORATING SECTIONS OF AIRCRAFT PARKING RAMPS AND RUN/TAXIWAYS. MANY OF THESE ARE IN AREAS WHERE THE AIRPORT LEASES TIE-DOWNS AND T-HANGAR SPACE TO AIRPORT TENANTS. AS THE LANDLORD, THE AIRPORT IS RESPONSIBLE FOR MAINTAINING THE AREAS IN A SUITABLE CONDITION.	2	Airport	44,228,818	28,228,818 1,090,345	500,000	0	500,000	500,000	500,000	500,000
2	AIRPORT GROUNDS/FACILITY REPAIRS	REPAIR ROADS, SIDEWALKS AND STREET LIGHTS, RENOVATE PUBLIC PARK ON AIRPORT BY LANDSCAPING, BUILDING TABLES, BENCHES, DRAINAGE ETC. REPAIR AND RENOVATE OFFICES AND RESTROOMS IN	NUMEROUS CONCRETE ROADS AND SIDEWALKS ON THE AIRPORT ARE BREAKING UP AND NEED TO BE REPLACED. SEVERE CRACKING HAS ALLOWED WATER TO MIGRATE UNDER THE PAVEMENT. COMPLETE REMOVAL AND	4				100,000	0	100,000	100,000	100,000	100,000
3	RUBBER REMOVAL	THIS PROJECT IMPROVES THE VISIBILITY OF THE RUNWAY PAVEMENT MARKINGS ON RUNWAY 2R/20L AND IMPROVES THE RUNWAY BRAKING ACTION FOR AIRCRAFT USING THIS RUNWAY.	RUNWAY 2R/20L IS THE PRIMARY RUNWAY FOR THE AIRPORT AND IT'S THE RUNWAY THAT RECEIVES THE MOST TRAFFIC UNDER ALL THE WEATHER CONDITIONS. LANDING AIRCRAFT LEAVE THE TIRE RUBBER ON THE CONCRETE AS THEY TOUCH DOWN. OVER TIME, THE RUBBER BUILDS UP TO OBSCURE THE	5				200,000	0	0	200,000	0	200,000

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						Estimated Cost						
4	T-HANGARS	TO PROVIDE NECESSARY REPAIRS TO EXISTING T-HANGARS OWNED AND OPERATED BY DEKALB COUNTY. TO BUILD ADDITIONAL HANGARS.	COUNTY OWNED T-HANGARS ARE AGING AND REQUIRE REPAIRS SUCH AS: SLIDING DOOR MECHANISMS, SKYLIGHTS, ELECTRICAL, ROOFING AND PAINTING. T-HANGARS ARE LEASED BY THE AIRPORT DIRECTLY TO TENANTS. AS THE LANDLORD, THE AIRPORT IS RESPONSIBLE FOR MAINTAINING THE HANGARS IN A SUITABLE CONDITION. THESE REPAIRS ARE NOT ELIGIBLE FOR FAA OR STATE GRANT FUNDING.	1			500,000	0	0	0	0	0
5	ENVIRONMENTAL STUDIES	PROVIDE ENVIRONMENTAL STUDIES FOR STATE AND	CONDUCTING PERIODIC ENVIRONMENTAL STUDIES	3			100,000	0	100,000	100,000	100,000	100,000
6	TOTAL					44,228,818	29,319,163	1,400,000	74,947,981	700,000	900,000	900,000

Five -Year CIP Plan - Form 7 G

Department Name: 07100 - Board of Health
 Department Head: Dr. S. Elizabeth Ford

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East DeKalb, Richardson and Clifton Springs Health Centers:

Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013	2013 Recommended	2014	2145	2016	2017
1	DCBOH Facility Mold	Repair water damaged walls and ceilings from leaking roof, including eradication of mold.	The high usage public facilities which support the Board of Health and the Community Service Board are in need of restoration to address the eradication of mold and damaged walls and ceilings due to roof leaks throughout these facilities.	1	General	775,679	654,794	100,000.00					100,000
2	DCBOH Facility Mold	Repair water damaged walls and ceilings from leaking roof, including eradication of mold.	The Division of Environmental Health, Indoor Air Quality inspections of these facilities found that mold proliferation was due, among other environmental factors, to water intrusion through: roof leaks; cracks and crevices around the window frames; and percolation of underground and surface water through the foundation walls.										
TOTAL						775,679.00	654,794.00	100,000.00	0.00	0	0	0	100,000

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
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1 DEKALB COUNTY GOVERNMENT

2 **Five -Year CIP Plan - Form 7 G**

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4 Department Name:

5 Department Head:

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013	2013 Recommended	2014	2015	2016	2017	
11	1	Web Hosting/Microfilm Replacement	Storage solution for digitally formatted records.	Judicial Records will be available via the internet	1	General	350,000	350,000	48,000		48,000	48,000	48,000	48,000
12	2													
13	3	Online Index Books	Software, building index book logic specific to DeKalb. Onsite scanning and quality control, implementation of software on county hardware, software training, software assurance & support.	The Clerk of Superior Court has exhausted its storage space and will need to procure additional facilities if this project is not funded.	2				49,905		49,905	49,905	49,905	49,905
14	4	TOTAL					350,000	350,000	97,905	0	97,905	97,905	97,905	97,905

Five -Year CIP Plan - Form 7 G

Department Name: DeKalb Community Service Board
 Department Head: Gary S. Richey, Executive Director / CEO

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013	2013 Recommended	2014	2015	2016	2017
1	Repair roof at Fox Center at Clifton Spring Road	Replace the roof and repair water damage to walls and ceiling at the Fox Center.	The Fox center has been damaged by water leaks within the walls and from the ceiling. The Fox Center is a 24/7/365 residential facility housing approximately 26 male residents. The facility needs to be maintained in a manner that places high priority on the health and safety of the residents.	1		0	0	50,000					50,000
2	Repair base of exterior walls at Fox Center at Clifton Springs Road	Seal and waterproof exterior walls at and below ground level.	The Fox Center exterior walls at ground level have developed water leakage which penetrates into the interior of the facility. The Fox Center is a 24/7/365 residential facility housing approximately 26 male residents. The facility needs to be maintained in a manner that places high priority on the health and safety of the residents.	2				30,000					30,000
3	Crisis Center Restrooms	Renovate Crisis Center restrooms and showers	The Crisis Center has failed both State Environmental and Department of Behavioral Health inspections. There are leaks in both the pipes in the walls and the shower drainage system which has resulted in a mold and mildew problems in the adjacent rooms. The restrooms are not meeting ADA requirements and all toilets need to be replaced. The floors of the restrooms need to be replaced with a slip resistant materials. This renovation would improve conditions within this building.	3				120,000					120,000

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										Estimated Cost				
4	Repair roof at Winn Way Crisis Center	Replace the roof and repair water damage to walls and ceiling in Winn Way Crisis Center.	The crisis center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, mold and mildew are growing on the walls and air vents, and sheetrock has fallen off the walls. The Crisis Center has been sited by the state environmental inspector for the past three years as well as surveyors. Repairs to the roof would improve both the work environment and the appearance of the facility.	4				50,000						50,000
5	Mental Retardation Service Center Bathroom Renovation	Convert existing office space to a wheelchair accessible bathroom with 3 ADA stalls, 2 sinks and a changing table.	In the past few years, persons enrolled in the Services Center have had increasing physical and medical demands. Individuals utilizing wheelchairs have doubled and our toileting facilities are not able to meet the demands of these individuals. Individuals in wheelchairs require more space than our existing bathrooms due to the need for at least 2 staff or a hooyer lift to assist in transferring individuals from wheelchair to toilet and back. At present, we may have lines to use existing wheelchair bathrooms, violate privacy rights by allowing individuals to toilet in areas where doors can not be shut due to space demands and/or require the use of a bathroom in our Nurse's station, often interfering with medical care.	5				120,000						120,000

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						Estimated Cost								
6	Repair the roof at the Norht DeKalb Center at 3807 Clairmont Road NE Chamblee GA 30341	Replace roof and repair water damage to walls and ceiling at the North DeKalb Center.	The North DeKalb center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The North DeKalb Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the roof would improve both the work environment and the appearance of the facility.	6					50,000					50,000
7	Richardson Building 445 Winn Way HVAC Units	Replace HVAC units.	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	7					150,000					150,000
8	Repair the Kirkwood Center HVAC Drainage System	Repair Kirkwood Center HVAC drainage system which is causing water damage to walls and ceiling at the Kirkwood Center.	The Kirkwood center has been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Kirkwood Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the HVAC drainage system would improve both the air quality and the appearance of the facility.	8					25,000					25,000

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							Estimated Cost					
9	Repair the roof at the Clifton Springs Center at 3110 Clifton Springs Rd. Decatur	Replace roof and repair water damage to walls and ceiling at the Clifton Springs Center.	The Clifton Springs center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Clifton Springs Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the roof would improve both the air quality and the appearance of the facility	9			50,000					50,000
10	North DeKalb Center HVAC Units	Replace HVAC units, insulation and duck work	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	10			28,000					28,000
11	Kirkwood Center Plumbing / Sewer Lines	UPGRADE OF PLUMBING AND SEWER LINES	PLUMBING AND SEWER LINES ARE FREQUENTLY CLOGGED BY TREE ROOTS WHICH CAUSES FLOODING OF THE LOWER FLOOR OF THE BUILDING. THIS HAS CREATED FURNITURE, EQUIPMENT AND STRUCTURAL DAMAGE.	11			25,000					25,000
12							698,000	0	0	0	0	698,000

Five -Year CIP Plan - Form 7 G

Department Name: **Facilities Management**
 Department Head: **Harri Karikaran**

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	2013	2014	2115	2016	2017
1	Backflow Preventers	Install backflow preventers Various Locations	EPA Requirement		400,000	400,000	400,000	400,000	400,000
2	Fire Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1950 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from			125,000			
3	Police Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1960 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from		125,000				
4	Air Cooled Chiller	Air Cooled Chiller	Air cooled chiller in 1950 West Exchange Building is beyond repair.		134,434				
5	Air Cooled Chiller	Air Cooled Chiller	Air cooled chiller in 1960 West Exchange Building is beyond repair.			134,434			
6	Elevators Replacement	Replace elevators (2) 1960 West Exchange	Elevator experiencing frequent outages.		234,600				
7	Elevators Replacement	Replace elevators (2) 1950 West Exchange	Elevator experiencing frequent outages.			234,600			
8	Elevators Replacement	Replace elevators (2) Administration Building	Elevator experiencing frequent outages.		233,144				
9	Elevators Replacement	Replace elevators (2) Clark Harrison Building	Elevator experiencing frequent outages.				114,788		
10	Elevators Replacement	Replace elevators (2) Richardson Health	Elevator experiencing frequent outages.		500,000				
11	Elevators Replacement	Replace elevators (2) Callaway	Elevator experiencing frequent outages.		231,500				
12	Exterior Caulking	Replace caulking of exterior panels Administrative Tower	Caulking has failed between exterior panels contributing to interior water leaks		575,000				
13	ARC Fault Hazard	Electrical Code Requirement	NEC and NFPA Personnel Safety from ARC Fault					350,000	

14	Roof Repair	Repair Roof Membrane Clark Harrison	Water leaks damaging interior and disrupting work		26,500				
15	Parking Deck Repair	Structural repairs to Trinity Parking Deck	Concrete is spalling on decks and support columns		1,500,000	1,500,000			
16	Building Automation System (BAS) Upgrade - Various Buildings	Replace existing BAS with faster response and graphics.	Floor plan and equipment graphics and faster response time		210,000	210,000	210,000	210,000	210,000
17	Swimming Pools	Replace pool filter system at Midway Pool	Current filter system has failed containment vessel.		35,000				
18	Swimming Pools	Reroute main drain at Kittredge and Tobie Grant Pools	Pools main drain goes into combination storm/sanitary sewer.		100,000	100,000			
19	Elevator Replacement	Replace elevator (1) DeKalb Atlanta Human Service Center	Elevator experiencing frequent outages.			57,394			
20	Elevator Replacement	Replace elevator (5) at Bobby Burgess/Recorders Court	Elevator experiencing frequent outages.			296,168			
21	Stage Lift Repair	Replace bad drive stage lift Performing Arts Center	Lift is not operable without repair and limits types of performances.		9,130				
22	UPS East DeKalb Police	Replace UPS pulled by Police Communications	Generator remains but not UPS		40,000				
	TOTAL				4,354,308	3,057,596	724,788	960,000	610,000

Five -Year CIP Plan - Form 7 G

Department Name:
 Department Head:

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013 Request	2013 Recommended	2014	2015	2016	2017
1	Fire Station 3 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	1		3,178,841	2,939,095 68,208	2,300,000		\$ 200,000.00			
2	Burn Building Repairs	Repairing Burn Building (training facility) to ensure fire fighter safety during training exercising.	County building codes; Fire Fighter safety during training exercises	2				50,000					
3	Fire Station 7 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	3				600,000		\$ 2,000,000.00	\$ 200,000.00		
4	Portable Housing Facility	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	Minimize the impact of capital improvement projects on response times.	4				100,000					
5	Inventory System	Implementing inventory control system to track equipment usage and replacement costs.	Inventory control; Financial Integrity	5				150,000					
6	Fire Station 16 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	6				0		\$ 1,000,000.00	\$ 200,000.00		
7	Fire Station 5 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	7						\$ 2,000,000.00	\$ 300,000.00	\$ 200,000.00	
8	Fire Station 14 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	8						\$ 1,000,000.00	\$ 200,000.00		
9	Fire Station 11 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	9							\$ 1,000,000.00	\$ 200,000.00	
10	Fire Station 13 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	10							\$ 1,000,000.00	\$ 200,000.00	
11	Fire Station 27 - New	Building new fire house to serve an expanded population base and to reduce response time.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	11							\$ 200,000.00	\$ 2,400,000.00	\$ 200,000.00
12	TOTAL					3,178,841	3,007,303	3,200,000		\$ 6,200,000.00	\$ 3,100,000.00	\$ 3,000,000.00	\$ 200,000.00

Department Name: GIS
 Department Head: STACY GREAR

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013	2013 Recommended	2014	2015	2016	2017
1	Pictometry - Annual License Agreement	The Board of Commissioners approved a six (6) year discounted license with Pictometry International Corporation for its annual capture of state-of-the-art oblique 4-way color imagery database.	Pictometry's high resolution oblique and orthogonal image makes sophisticated visual intelligence easy to use and is accurate. It compliments our existing GIS data by providing users the ability to view specific aerials from as many as 12 different angles. Currently the county has over 400 users in numerous departments including Chamblee and Doraville Police Department. Their response time could be impacted if not funded.	1		3,872,872	2,891,055 598,870	121,256		121,256	135,000	135,000	135,000
TOTAL						3,872,872	3,479,925	121,256		121,256	135,000	135,000	135,000

Five -Year CIP Plan - Form 7 G

Department Name: Information Systems
 Department Head: Curtis Rawlings

Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2013 Request	2013 Recommended	2014	2015	2016	2017
						45,803,052	41,629,130 900,558						
1	Tyler iasWorld CAMA	The Board of Tax Assessors (BTA) is requesting approval to execute the option of the Tyler Technologies, Inc OASIS Upgrade to iasWorld contract # 10-902075 to purchase and implement the iasWorld CAMA and Assessment System modules.	The Tyler iasWorld solution will streamline the GIS, Property Appraisal, and Tax Commissioner's operations into one consolidated system and eliminate the data interfaces, data reconciliation, and data duplication required with three separate systems (SAMS2, CCI Realware and iasWorld)	1				555,840		245,790			
2	Security Information and Event Management (SIEM)	Security Information and Event Management is a product that will provide the County with a real time monitoring and historical reporting of all changes to all network systems, servers and applications through audit and event logs. The SIEM will address current security regulatory compliance requirements such as HIPPA, PCI, and FISMA reporting to our auditors.	There is a need to analyze security event data in real time from both internal and external threats on the network. It is necessary to be able to collect, store, analyze and report on log data and security events for regulatory compliance and forensics studies as the event occurs on the network. The SIEM product will log management, regulatory compliance reporting, internal threat management and resource access monitoring.					300,000					

Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013 Request	2013 Recommended	2014	2015	2016	2017
3	Mainframe Migration for Critical Applications - Miscellaneous (obligation-continuation)	The Mainframe Migration initiative is to preserve legacy data from systems connected to other media as well as to convert existing mainframe applications to newer supported technology. Major applications remaining to be converted include OASIS, Probate Court, Marriage License, and Superior Court Accounting. Work is in progress for State & Civil Court Accounting (Banner), OASIS Upgrade to iasWorld, and State Court Probation inclusive of State & Magistrate criminal cases (Justware). Several applications including Alimony & Child Support, Docutrac, State Court Defendant & Plaintiff Index and Magistrate Warrant System are in queue for programming. Other systems under discussion include False Alarm, Public Safety Property Room, Incident Reporting, Badge and Uniform Crime Reporting, Roads & Drainage, and Planning & Development.	The OASIS Upgrade to iasWorld project is underway and DeKalb is contractually obligated to fund the remainder in 2012. Critical applications still need to be moved which include Probate Court, Public Safety Property Room along with other miscellaneous applications such as False Alarms. The items remaining on the mainframe are needed by the Police Department, Finance, and Courts. Impact if not funded in year requested: Without funding, the County is at risk that the current mainframe computer could fail and the miscellaneous applications could not be processed. The current mainframe operating system is out of vendor support.	3				100,000					
TOTAL						45,803,052	42,529,688	955,840		245,790	0	0	0

Five -Year CIP Plan - Form 7 G

Department Name:
 Department Head:

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2013	2013 Recommended	2014	2015	2016	2017
1	Animal Services Building	New Animal Services Facility	The current facility which was constructed in 1989 encompasses only 24, 500 sq ft which includes the shelter and administration buildings. There are limited adoption facilities, limited capacity for the animals that are housed on-site, and limited space for animal separation. Many of the systems and equipment installed are due for replacement. In the near future the roof of the facility will need to be replaced, the interior HVAC system will need to be replaced, and the interior finishes, paint and flooring, will need to be upgraded. There was never an HVAC system installed in the kennel area of the facility. We pay yearly to cool the kennel with a rental unit. There is not appropriate parking for employees, and parking availability hinders the staff from hosting large adoption events here at the shelter.	1				1,148,855		6,004,558			7,153,413
2			TOTAL					1,148,855	0	6,004,558	0	0	7,153,413

Five -Year CIP Plan - Form 7 G

Department Name:
 Department Head:

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/ Encumbrance	2013	2013 Recommended	2014	2145	2016	2017
1	Land Acquisition	Purchase adjacent properties around the Seminole Road Landfill that are deemed important to provide additional buffering and soil borrow materials for day to day operations, cell development, closure and post closure care requirements.	The Seminole Road Landfill has maintained a minimum of 300 feet buffering around this industrial facility since 1977. Residential development has increased the focus on adjacent properties to insure the facility is not having a negative impact on these communities. The facility is 1 million cubic yards short of its design life and needs for soil borrow materials. Some of these additional properties are excellent sources of borrow materials and reduces the overall impact to the capital budget as opposed to purchasing dirt. Once the dirt has been removed the property is established as permanent additional buffering for the communities.	1		79,738,436	64,697,489 12,335,834	300,000		300,000	300,000	300,000	300,000
2	Ward Lake Redevelopment	Provide for the permitting and redevelopment of the Ward Lake property.	Ward Lake will be permitted to excavate soil material and reestablish a new deeper and larger lake compound. A new dam will be established off the present location which is Ward Lake Road. Once the materials are removed and the lake is reestablished it will be available as a community lake for the general population.							1,000,000	1,000,000		
3	Vehicle Wash System	Provide for a permanent wash system for Sanitation collection and transfer vehicles.	Presently all washing is by hand and is not in a controlled environment to minimize the potential of discharge to the stormwater system. This system will be a drive thru vehicle used by the County to prevent unauthorized discharge and keep the fleet clean to the general public. The water will be recycled as much as practical.							500,000			

4	North Transfer Station Upgrade	Update leachate, stormwater and loading operations to the North Transfer Station.	The North Transfer Station is in need of regulatory improvements to prevent unauthorized discharge of leachate and stormwater at the facility. The improvements will include a large storage area and top load operation. The present compactor box operation will be eliminated.							2,000,000			
5	Monitoring and Engineering Services	Provide professional environmental monitoring and engineering services for the Seminole Road Landfill, Collection operations, other departmental SWPPP requirements and engineering design activities.	Sanitation must provide third party engineering services as well as maintain compliance with numerous state, federal and local permits. This required activity will be managed by one consultant firm to make sure all the permit requirements are timely completed and controlled.							2,500,000			
6	Phase 3 Unit 2 Cell Development	Development of the next disposal cell.	The present disposal cell is expected to reach disposal capacity by the end of 2018. Construction is expected to take approximately one year to develop. The project needs to be fully funded in 2017. The project is estimated to cost 12 million dollars.							2,000,000	4,000,000	6,000,000	
7	Third Engine	Install the third engine at the green energy facility.	The green energy facility was designed for three engines. Permit restrictions and gas availability limited the initial phase to two engines or 3.2 mega watts capacity. Seminole has permitted the third engine and the power purchasing agreement with Georgia Power will require renewal in 2016. The gas volumes are expected to be available in 2016 to increase green electricity production from 3.2 to 4.8 mega watts.									2,000,000	
8	TOTAL					79,738,436	77,033,323	300,000		3,800,000	5,800,000	6,300,000	6,300,000

Five -Year CIP Plan - Form 7 G

Department Name: SHERIFF'S OFFICE
 Department Head: THOMAS E. BROWN, SHERIFF

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Estimated Cost

No.	Project Title	Project Description	Justification	Priority	Funding Source	Budget	Expenditure/Encumbrance	2013 Request	2013 Recommended	2014	2015	2016	2017
1	Automatic Fire Detection, Emergency Voice Communication and Alarm System	Replacement of the smoke detection system in the Jail and Sheriff's Headquarters.	The smoke detection system in the Jail and Sheriff's Headquarters has been in operation since 1995 and is obsolete. Replacement parts are no longer made and very few replacement parts remain in the Sheriff's inventory. As the system deteriorates various sections of the facility remain without fire protection. That is, when smoke becomes present, the system is without the ability to detect the smoke, thereby activating the alarms to notify staff and activate the fire suppression system. The NFPA 72 and NFPA 101 Life Safety Codes require the facility to have a working fire detection and suppression system.	1		2,632,893	2,505,565 226	1,816,588					1,816,588
2	TOTAL					2,632,893	2,505,791	1,816,588					1,816,588

DEKALB COUNTY GOVERNMENT

Five-Year Capital Improvement Project Budget Request - 2013

CIP Committee Recommendations

October 2, 2012

Committee Members:

Allen Mitchell
Joel Gottlieb
George Smith
Hari Karikaran
Jeff Mann
David Fisher, Chairperson

Introduction

Using a similar method and approach applied in the previous budget year, participants of the Capital Improvement Projects Budget Committee reviewed, analyzed and prioritized capital project requests submitted by county departments. Five evaluation criteria were used to develop the priority score of each request (i.e. Criticality, Condition, Cost, Consequences and Regulation Mandate).

Various requests can be funded by an enterprise fund or by something other than the General Fund. The committee takes no exceptions to these requests and did not include them in their recommendations. Some potential projects are part of a specific program that would likely be funded via bond program or some other means other than the General Fund (i.e. Library Program, Facilities Master Plan, Watershed Management Program, etc.). These projects may not be included in the committee recommendations.

The committee sorted the requests competing for General Funds by priority scores, where the higher priority is represented by the higher number.

A copy of each capital project request is available for review in the Finance Department. A summary of all requests is attached.

Recommendation

The committee advances the requests listed in the attached table that is prioritized as indicated. It is recommended that, upon a determination of available funds, the attached be used as a guide for recommending projects that will be advanced to the DeKalb County Board of Commissioners for inclusion in the 2013 Capital Budget.

In closing, I would like to thank and commend each committee member, the support team from the Finance Department and department heads that submitted requests for their part in making this initiative a success.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'David Fisher', with a long horizontal flourish extending to the right.

David Fisher, Chairperson
2013 Capital Projects Budget Committee

No.	Department	Project Title	Project Description	Justification	Committee Priority Score	Committee Funding Recommendation for 2013	Cumulative Sum
1	Sheriff	Automatic Fire Detection, Emergency Voice Communication and Alarm System	Replacement of the smoke detection system in the Jail and Sheriff's Headquarters.	The smoke detection system in the Jail and Sheriff's Headquarters has been in operation since 1995 and is obsolete. Replacement parts are no longer made and very few replacement parts remain in the Sheriff's inventory. As the system deteriorates various sections of the facility remain without fire protection. That is, when smoke becomes present, the system is without the ability to detect the smoke, thereby activating the alarms to notify staff and activate the fire suppression system. The NFPA 72 and NFPA 101 Life Safety Codes require the facility to have a working fire detection and suppression system.	21.2	1,816,588	1,816,588
2	PW - Roads and Drainage	County Match for GA DOT LMIG Street Resurfacing	Matching funds for Georgia LMIG for resurfacing of County streets.	County is required to match GDOT grant to resurface about 20 miles of street resurfacing	18.5	8,000,000	9,816,588
3	Facilities Management	Air Cooled Chiller	Air Cooled Chiller	Air cooled chiller in 1960 West Exchange Building is beyond repair.	18.0		9,816,588
4	Facilities Management	Backflow Preventers	Install backflow preventers Various Locations	EPA Requirement	17.8	400,000	10,216,588
5	Community Services Board	Repair roof at Fox Center at Clifton Spring Road	Replace the roof and repair water damage to walls and ceiling at the Fox Center.	The Fox center has been damaged by water leaks within the walls and from the ceiling. The Fox Center is a 24/7/365 residential facility housing approximately 26 male residents. The facility needs to be maintained in a manner that places high priority on the health and safety of the residents.	17.6	50,000	10,266,588
6	Information Systems	Mainframe Migration for Critical Applications - Miscellaneous (obligation-continuation)	The Mainframe Migration initiative is to preserve legacy data from systems connected to other media as well as to convert existing mainframe applications to newer supported technology. Major applications remaining to be converted include OASIS, Probate Court, Marriage License, and Superior Court Accounting. Work is in progress for State & Civil Court Accounting (Banner), OASIS Upgrade to iasWorld, and State Court Probation inclusive of State & Magistrate criminal cases (Justware). Several applications including Alimony & Child Support, Docutrac, State Court Defendant & Plaintiff Index and Magistrate Warrant System are in queue for programming. Other systems under discussion include False Alarm, Public Safety Property Room, Incident Reporting, Badge and Uniform Crime Reporting, Roads & Drainage, and Planning & Development.	The OASIS Upgrade to iasWorld project is underway and DeKalb is contractually obligated to fund the remainder in 2012. Critical applications still need to be moved which include Probate Court, Public Safety Property Room along with other miscellaneous applications such as False Alarms. The items remaining on the mainframe are needed by the Police Department, Finance, and Courts. Impact if not funded in year requested: Without funding, the County is at risk that the current mainframe computer could fail and the miscellaneous applications could not be processed. The current mainframe operating system is out of vendor support.	17.0	100,000	10,366,588
7	Public Safety	Animal Services Building	New Animal Services Facility	The current facility which was constructed in 1989 encompasses only 24,500 sq ft which includes the shelter and administration buildings. There are limited adoption facilities, limited capacity for the animals that are housed on-site, and limited space for animal separation. Many of the systems and equipment installed are due for replacement. In the near future the roof of the facility will need to be replaced, the interior HVAC system will need to be replaced, and the interior finishes, paint and flooring, will need to be upgraded. There was never an HVAC system installed in the kennel area of the facility. We pay yearly to cool the kennel with a rental unit. There is not appropriate parking for employees, and parking availability hinders the staff from hosting large adoption events here at the shelter.	16.8	1,148,855	11,515,443

No.	Department	Project Title	Project Description	Justification	Committee Priority Score	Committee Funding Recommendation for 2013	Cumulative Sum
8	Facilities Management	Elevators Replacement	Replace elevators (2) 1960 West Exchange	Elevator experiencing frequent outages.	16.5	234,600	11,750,043
9	Facilities Management	Elevators Replacement	Replace elevators (2) 1950 West Exchange	Elevator experiencing frequent outages.	16.5		11,750,043
10	Facilities Management	Elevator Replacement	Replace elevator (5) at Bobby Burgess/Recorders Court	Elevator experiencing frequent outages.	16.5		11,750,043
11	Facilities Management	Elevators Replacement	Replace elevators (2) Administration Building	Elevator experiencing frequent outages.	16.3	233,144	11,983,187
12	Facilities Management	Elevators Replacement	Replace elevators (2) Clark Harrison Building	Elevator experiencing frequent outages.	16.2		11,983,187
13	Facilities Management	Elevators Replacement	Replace elevators (2) Richardson Health	Elevator experiencing frequent outages.	16.2	500,000	12,483,187
14	Facilities Management	Fire Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1950 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from	15.8		12,483,187
15	Facilities Management	Police Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1960 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from	15.8	125,000	12,608,187
16	Community Services Board	Crisis Center Restrooms	Renovate Crisis Center restrooms and showers	The Crisis Center has failed both State Environmental and Department of Behavioral Health inspections. There are leaks in both the pipes in the walls and the shower drainage system which has resulted in a mold and mildew problems in the adjacent rooms. The restrooms are not meeting ADA requirements and all toilets need to be replaced. The floors of the restrooms need to be replaced with a slip resistant materials. This renovation would improve conditions within this building.	15.7	120,000	12,728,187
17	Facilities Management	Elevator Replacement	Replace elevator (1) DeKalb Atlanta Human Service Center	Elevator experiencing frequent outages.	15.7		12,728,187
18	Facilities Management	UPS East DeKalb Police	Replace UPS pulled by Police Communications	Generator remains but not UPS	14.8	40,000	12,768,187
19	Community Services Board	Mental Retardation Service Center Bathroom Renovation	Convert existing office space to a wheelchair accessible bathroom with 3 ADA stalls, 2 sinks and a changing table.	In the past few years, persons enrolled in the Services Center have had increasing physical and medical demands. Individuals utilizing wheelchairs have doubled and our toileting facilities are not able to meet the demands of these individuals. Individuals in wheelchairs require more space than our existing bathrooms due to the need for at least 2 staff or a hooyer lift to assist in transferring individuals from wheelchair to toilet and back. At present, we may have lines to use existing wheelchair bathrooms, violate privacy rights by allowing individuals to toilet in areas where doors can not be shut due to space demands and/or require the use of a bathroom in our Nurse's station, often interfering with medical care.	14.7	120,000	12,888,187
20	Facilities Management	ARC Fault Hazard	Electrical Code Requirement	NEC and NFPA Personnel Safety from ARC Fault	14.6		12,888,187
21	Facilities Management	Swimming Pools	Replace pool filter system at Midway Pool	Current filter system has failed containment vessel.	14.5	35,000	12,923,187
22	PW - Roads and Drainage	Traffic Signs Reflectivity Program	Establish and implement a sign assessment or management method to minimum levels of sign retro reflectivity, a federal mandate.	To comply with new Federal Highway Admin. guidelines to establish, implement and maintaining an improved level of sign reflectivity countywide.	14.2	700,000	13,623,187
23	Facilities Management	Parking Deck Repair	Structural repairs to Trinity Parking Deck	Concrete is spalling on decks and support columns	14.0	1,500,000	15,123,187
24	Fire Services	Fire Station 3 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	13.9	2,300,000	17,423,187

No.	Department	Project Title	Project Description	Justification	Committee Priority Score	Committee Funding Recommendation for 2013	Cumulative Sum
25	Board of Health	DCBOH Facility Mold	Repair water damaged walls and ceilings from leaking roof, including eradication of mold.	The high usage public facilities which support the Board of Health and the Community Service Board are in need of restoration to address the eradication of mold and damaged walls and ceilings due to roof leaks throughout these facilities.	13.7	100,000	17,523,187
26	Fire Services	Fire Station 7 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	13.5	600,000	18,123,187
27	Community Services Board	Repair the roof at the North DeKalb Center at 3807 Clairmont Road NE Chamblee GA 30341	Replace roof and repair water damage to walls and ceiling at the North DeKalb Center.	The North DeKalb center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The North DeKalb Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the roof would improve both the work environment and the appearance of the facility.	13.4	50,000	18,173,187
28	Facilities Management	Swimming Pools	Reroute main drain at Kittredge and Tobie Grant Pools	Pools main drain goes into combination storm/sanitary sewer.	13.3	100,000	18,273,187
29	Facilities Management	Building Automation System (BAS) Upgrade - Various Buildings	Replace existing BAS with faster response and graphics.	Floor plan and equipment graphics and faster response time	13.0	210,000	18,483,187
30	Facilities Management	Elevators Replacement	Replace elevators (2) Callaway	Elevator experiencing frequent outages.	12.8	231,500	18,714,687
31	Facilities Management	Exterior Caulking	Replace caulking of exterior panels Administrative Tower	Caulking has failed between exterior panels contributing to interior water leaks	12.7	575,000	19,289,687
32	Fire Services	Burn Building Repairs	Repairing Burn Building (training facility) to ensure fire fighter safety during training exercising.	County building codes; Fire Fighter safety during training exercises	12.3	50,000	19,339,687
33	Information Systems	Tyler iasWorld CAMA	The Board of Tax Assessors (BTA) is requesting approval to execute the option of the Tyler Technologies, Inc OASIS Upgrade to iasWorld contract # 10-902075 to purchase and implement the iasWorld CAMA and Assessment System modules.	The Tyler iasWorld solution will streamline the GIS, Property Appraisal, and Tax Commissioner's operations into one consolidated system and eliminate the data interfaces, data reconciliation, and data duplication required with three separate systems (SAMS2, CCI Realware and iasWorld)	12.2	555,840	19,895,527
34	Board of Health	DCBOH Facility Mold	Repair water damaged walls and ceilings from leaking roof, including eradication of mold.	The Division of Environmental Health, Indoor Air Quality inspections of these facilities found that mold proliferation was due, among other environmental factors, to water intrusion through: roof leaks; cracks and crevices around the window frames; and percolation of underground and surface water through the foundation walls.	12.0		19,895,527
35	Fire Services	Fire Station 5 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	12.0		19,895,527
36	Fire Services	Fire Station 14 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	12.0		19,895,527
37	Information Systems	Security Information and Event Management (SIEM)	Security Information and Event Management is a product that will provide the County with a real time monitoring and historical reporting of all changes to all network systems, servers and applications through audit and event logs. The SIEM will address current security regulatory compliance requirements such as HIPPA, PCI, and FISMA reporting to our auditors.	There is a need to analyze security event data in real time from both internal and external threats on the network. It is necessary to be able to collect, store, analyze and report on log data and security events for regulatory compliance and forensic studies as the event occurs on the network. The SIEM product will log management, regulatory compliance reporting, internal threat management and resource access monitoring.	12.0	300,000	20,195,527

No.	Department	Project Title	Project Description	Justification	Committee Priority Score	Committee Funding Recommendation for 2013	Cumulative Sum
38	Fire Services	Fire Station 16 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	11.8	0	20,195,527
39	Community Services Board	Repair the Kirkwood Center HVAC Drainage System	Repair Kirkwood Center HVAC drainage system which is causing water damage to walls and ceiling at the Kirkwood Center.	The Kirkwood center has been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Kirkwood Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the HVAC drainage system would improve both the air quality and the appearance of the facility.	11.8	25,000	20,220,527
40	Fire Services	Fire Station 11 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	11.7		20,220,527
41	Fire Services	Fire Station 13 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	11.7		20,220,527
42	Fire Services	Fire Station 27 - New	Building new fire house to serve an expanded population base and to reduce response time.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	11.5		20,220,527
43	Clerk of Superior CT	Online Index Books	Software, building index book logic specific to DeKalb. Onsite scanning and quality control, implementation of software on county hardware, software training, software assurance & support.	The Clerk of Superior Court has exhausted its storage space and will need to procure additional facilities if this project is not funded.	11.5	49,905	20,270,432
44	Community Services Board	Richardson Building 445 Winn Way HVAC Units	Replace HVAC units.	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	11.4	150,000	20,420,432
45	Community Services Board	Repair roof at Winn Way Crisis Center	Replace the roof and repair water damage to walls and ceiling in Winn Way Crisis Center.	The crisis center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, mold and mildew are growing on the walls and air vents, and sheetrock has fallen off the walls. The Crisis Center has been sited by the state environmental inspector for the past three years as well as surveyors. Repairs to the roof would improve both the work environment and the appearance of the facility.	11.3	50,000	20,470,432
46	Community Services Board	Repair base of exterior walls at Fox Center at Clifton Springs Road	Seal and waterproof exterior walls at and below ground level.	The Fox Center exterior walls at ground level have developed water leakage which penetrates into the interior of the facility. The Fox Center is a 24/7/365 residential facility housing approximately 26 male residents. The facility needs to be maintained in a manner that places high priority on the health and safety of the residents.	11.0	30,000	20,500,432
47	Community Services Board	Repair the roof at the Clifton Springs Center at 3110 Clifton Springs Rd. Decatur	Replace roof and repair water damage to walls and ceiling at the Clifton Springs Center.	The Clifton Springs center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Clifton Springs Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the roof would improve both the air quality and the appearance of the facility	11.0	50,000	20,550,432

No.	Department	Project Title	Project Description	Justification	Committee Priority Score	Committee Funding Recommendation for 2013	Cumulative Sum
48	Fire Services	Portable Housing Facility	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	Minimize the impact of capital improvement projects on response times.	11.0	100,000	20,650,432
49	GIS	Pictometry - Annual License Agreement	The Board of Commissioners approved a six (6) year discounted license with Pictometry International Corporation for its annual capture of state-of-the-art oblique 4-way color imagery database.	Pictometry's high resolution oblique and orthogonal image makes sophisticated visual intelligence easy to use and is accurate. It compliments our existing GIS data by providing users the ability to view specific aerials from as many as 12 different angles. Currently the county has over 400 users in numerous departments including Chamblee and Doraville Police Department. Their response time could be impacted if not funded.	10.7	121,256	20,771,688
50	PW - Roads and Drainage	Construction of a new Warehouse / Office Building	Replace existing building with a new 12,000 sq ft. building with assembly hall, warehouse, training room and office space.	See attachment	10.3	1,500,000	22,271,688
51	Community Services Board	Kirkwood Center Plumbing / Sewer Lines	UPGRADE OF PLUMBING AND SEWER LINES	PLUMBING AND SEWER LINES ARE FREQUENTLY CLOGGED BY TREE ROOTS WHICH CAUSES FLOODING OF THE LOWER FLOOR OF THE BUILDING. THIS HAS CREATED FURNITURE, EQUIPMENT AND STRUCTURAL DAMAGE.	10.0	25,000	22,296,688
52	Community Services Board	North DeKalb Center HVAC Units	Replace HVAC units, insulation and duct work	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	9.9	28,000	22,324,688
53	PW - Roads and Drainage	Central School Flasher System	Installation of centrally located countywide school flasher system	Installation of a school flasher pager system to control the 120+ school flashers.	9.7	85,000	22,409,688
54	Clerk of Superior CT	Web Hosting/Microfilm Replacement	Storage solution for digitally formatted records.	Judicial Records will be available via the internet	9.3	48,000	22,457,688
55	Fire Services	Inventory System	Implementing inventory control system to track equipment usage and replacement costs.	Inventory control; Financial Integrity	9.3	150,000	22,607,688
56	PW - Roads and Drainage	Multi-story Office Complex	Construction of a new multi-story office complex as the main headquarters for public Works Roads & Drainage, Sanation and Transportation divisions.	The construction of this multi-story complex would generate significant cost savings while increasing productivity and efficiency.	9.0	1,000,000	23,607,688

Summary of All Capital Budget Requests

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
1	1	Airport	RUN/TAXIWAY REPAIRS	REPAIR NUMEROUS SECTIONS OF AIRPLANE PARKING RAMPS, TAXIWAYS AND RUNWAYS	PROJECTS ARE NECESSARY TO REPAIR DETERIORATING SECTIONS OF AIRCRAFT PARKING RAMPS AND RUN/TAXIWAYS. MANY OF THESE ARE IN AREAS WHERE THE AIRPORT LEASES TIE-DOWNS AND T-HANGAR SPACE TO AIRPORT TENANTS. AS THE LANDLORD, THE AIRPORT IS RESPONSIBLE FOR MAINTAINING THE AREAS IN A SUITABLE CONDITION.	500,000	500,000	500,000	500,000	500,000
2	2	Airport	AIRPORT GROUNDS/FACILITY REPAIRS	REPAIR ROADS, SIDEWALKS AND STREET LIGHTS. RENOVATE PUBLIC PARK ON AIRPORT BY LANDSCAPING, BUILDING TABLES, BENCHES, DRAINAGE ETC. REPAIR AND RENOVATE OFFICES AND RESTROOMS IN COUNTY BUILDINGS AS NECESSARY TO MEET PUBLIC REQUIREMENTS AND TO PRODUCE REVENUE. BEAUTIFICATION OF ALL GROUNDS AND ROADWAYS ON AIRPORT. REPAIR/REPLACE THROUGHOUT THE AIRPORT.	NUMEROUS CONCRETE ROADS AND SIDEWALKS ON THE AIRPORT ARE BREAKING UP AND NEED TO BE REPLACED. SEVERE CRACKING HAS ALLOWED WATER TO MIGRATE UNDER THE PAVEMENT. COMPLETE REMOVAL AND REPLACEMENT IS NECESSARY. THE PUBLIC PARK IS VERY POPULAR AND IMPORTANT TO PUBLIC RELATIONS. IT SHOULD BE EQUIPPED WITH SAFE BENCHES, TABLES, ETC. COUNTY BUILDING MUST BE PAINTED AND RENOVATED PERIODICALLY.	100,000	100,000	100,000	100,000	100,000
3	3	Airport	RUBBER REMOVAL	THIS PROJECT IMPROVES THE VISIBILITY OF THE RUNWAY PAVEMENT MARKINGS ON RUNWAY 2R/20L AND IMPROVES THE RUNWAY BRAKING ACTION FOR AIRCRAFT USING THIS RUNWAY.	RUNWAY 2R/20L IS THE PRIMARY RUNWAY FOR THE AIRPORT AND IT'S THE RUNWAY THAT RECEIVES THE MOST TRAFFIC UNDER ALL THE WEATHER CONDITIONS. LANDING AIRCRAFT LEAVE THE TIRE RUBBER ON THE CONCRETE AS THEY TOUCH DOWN. OVER TIME, THE RUBBER BUILDS UP TO OBSCURE THE VISIBILITY OF THE RUNWAY GUIDANCE MARKS PAINTED IN THE SURFACE AND REDUCES FRICTION BETWEEN THE CONCRETE AND AIRCRAFT TIRES ESPECIALLY DURING INCLEMENT WEATHER CONDITIONS. FOR BOTH SAFETY AND OPERATIONAL REASONS, IT IS IMPERATIVE THIS RUBBER BE REMOVED ON AN ANNUAL BASIS.	200,000	0	200,000	0	200,000
4	4	Airport	T-HANGARS	TO PROVIDE NECESSARY REPAIRS TO EXISTING T-HANGARS OWNED AND OPERATED BY DEKALB COUNTY. TO BUILD ADDITIONAL HANGARS.	COUNTY OWNED T-HANGARS ARE AGING AND REQUIRE REPAIRS SUCH AS: SLIDING DOOR MECHANISMS, SKYLIGHTS, ELECTRICAL, ROOFING AND PAINTING. T-HANGARS ARE LEASED BY THE AIRPORT DIRECTLY TO TENANTS. AS THE LANDLORD, THE AIRPORT IS RESPONSIBLE FOR MAINTAINING THE HANGARS IN A SUITABLE CONDITION. THESE REPAIRS ARE NOT ELIGIBLE FOR FAA OR STATE GRANT FUNDING.	500,000	0	0	0	0
5	5	Airport	ENVIRONMENTAL STUDIES	PROVIDE ENVIRONMENTAL STUDIES FOR STATE AND FEDERAL REQUIREMENTS	CONDUCTING PERIODIC ENVIRONMENTAL STUDIES AS MAY BE REQUIRED BY STATE AND FEDERAL AUTHORITIES	100,000	100,000	100,000	100,000	100,000
6	1	Board of Health	DCBOH Facility Mold	Repair water damaged walls and ceilings from leaking roof, including eradication of mold.	The high usage public facilities which support the Board of Health and the Community Service Board are in need of restoration to address the eradication of mold and damaged walls and ceilings due to roof leaks throughout these facilities.	100,000.00				100,000

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
7	2	Board of Health	DCBOH Facility Mold	Repair water damaged walls and ceilings from leaking roof, including eradication of mold.	The Division of Environmental Health, Indoor Air Quality inspections of these facilities found that mold proliferation was due, among other environmental factors, to water intrusion through: roof leaks; cracks and crevices around the window frames; and percolation of underground and surface water through the foundation walls.					
8	1	Clerk of Superior CT	Web Hosting/Microfilm Replacement	Storage solution for digitally formatted records.	Judicial Records will be available via the internet	48,000	48,000	48,000	48,000	48,000
9	2	Clerk of Superior CT	Online Index Books	Software, building index book logic specific to DeKalb. Onsite scanning and quality control, implementation of software on county hardware, software training, software assurance & support.	The Clerk of Superior Court has exhausted its storage space and will need to procure additional facilities if this project is not funded.	49,905	49,905	49,905	49,905	49,905
10	1	Community Services Board	Repair roof at Fox Center at Clifton Spring Road	Replace the roof and repair water damage to walls and ceiling at the Fox Center.	The Fox center has been damaged by water leaks within the walls and from the ceiling. The Fox Center is a 24/7/365 residential facility housing approximately 26 male residents. The facility needs to be maintained in a manner that places high priority on the health and safety of the residents.	50,000				
11	2	Community Services Board	Repair base of exterior walls at Fox Center at Clifton Springs Road	Seal and waterproof exterior walls at and below ground level.	The Fox Center exterior walls at ground level have developed water leakage which penetrates into the interior of the facility. The Fox Center is a 24/7/365 residential facility housing approximately 26 male residents. The facility needs to be maintained in a manner that places high priority on the health and safety of the residents.	30,000				
12	3	Community Services Board	Crisis Center Restrooms	Renovate Crisis Center restrooms and showers	The Crisis Center has failed both State Environmental and Department of Behavioral Health inspections. There are leaks in both the pipes in the walls and the shower drainage system which has resulted in a mold and mildew problems in the adjacent rooms. The restrooms are not meeting ADA requirements and all toilets need to be replaced. The floors of the restrooms need to be replaced with a slip resistant materials. This renovation would improve conditions within this building.	120,000				
13	4	Community Services Board	Repair roof at Winn Way Crisis Center	Replace the roof and repair water damage to walls and ceiling in Winn Way Crisis Center.	The crisis center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, mold and mildew are growing on the walls and air vents, and sheetrock has fallen off the walls. The Crisis Center has been sited by the state environmental inspector for the past three years as well as surveyors. Repairs to the roof would improve both the work environment and the appearance of the facility.	50,000				
14	5	Community Services Board	Mental Retardation Service Center Bathroom Renovation	Convert existing office space to a wheelchair accessible bathroom with 3 ADA stalls, 2 sinks and a changing table.	In the past few years, persons enrolled in the Services Center have had increasing physical and medical demands. Individuals utilizing wheelchairs have doubled and our toileting facilities are not able to meet the demands of these individuals. Individuals in wheelchairs require more space than our existing bathrooms due to the need for at least 2 staff or a hooyer lift to assist in transferring individuals from wheelchair to toilet and back. At present, we may have lines to use existing wheelchair bathrooms, violate privacy rights by allowing individuals to toilet in areas where doors can not be shut due to space demands and/or require the use of a bathroom in our Nurse's station, often interfering with medical care.	120,000				

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
15	6	Community Services Board	Repair the roof at the North DeKalb Center at 3807 Clairmont Road NE Chamblee GA 30341	Replace roof and repair water damage to walls and ceiling at the North DeKalb Center.	The North DeKalb center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The North DeKalb Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the roof would improve both the work environment and the appearance of the facility.	50,000				
16	7	Community Services Board	Richardson Building 445 Winn Way HVAC Units	Replace HVAC units.	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	150,000				
17	8	Community Services Board	Repair the Kirkwood Center HVAC Drainage System	Repair Kirkwood Center HVAC drainage system which is causing water damage to walls and ceiling at the Kirkwood Center.	The Kirkwood center has been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Kirkwood Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the HVAC drainage system would improve both the air quality and the appearance of the facility.	25,000				
18	9	Community Services Board	Repair the roof at the Clifton Springs Center at 3110 Clifton Springs Rd. Decatur	Replace roof and repair water damage to walls and ceiling at the Clifton Springs Center.	The Clifton Springs center have been damaged by water leaks within the walls and from the ceiling. Due to the leaks, the interior of the building is unsafe for consumers and staff. Mold and mildew are a growing concern and pose a potential health hazard. The Clifton Springs Center will be sited by the state environmental inspector as well as surveyors. Electrical equipment is exposed to water damage. Repairs to the roof would improve both the air quality and the appearance of the facility	50,000				
19	10	Community Services Board	North DeKalb Center HVAC Units	Replace HVAC units, insulation and duct work	The current HVAC systems have failed a number of time which results in a very unhealthy and uncomfortable situation for the consumers and staff. These failures have occurred during periods when the demand for HVAC is at its highest. The replacement of the HVAC units would allow services provided at this facility to be conducted in an environment that is acceptable to all consumers and staff.	28,000				
20	11	Community Services Board	Kirkwood Center Plumbing / Sewer Lines	UPGRADE OF PLUMBING AND SEWER LINES	PLUMBING AND SEWER LINES ARE FREQUENTLY CLOGGED BY TREE ROOTS WHICH CAUSES FLOODING OF THE LOWER FLOOR OF THE BUILDING. THIS HAS CREATED FURNITURE, EQUIPMENT AND STRUCTURAL DAMAGE.	25,000				
21	1	Facilities Management	Backflow Preventers	Install backflow preventers Various Locations	EPA Requirement	400,000	400,000	400,000	400,000	400,000

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
22	2	Facilities Management	Fire Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1950 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from		125,000			
23	3	Facilities Management	Police Headquarters	Uninterrupted Power System (UPS)	Replace UPS 1960 West Exchange Building to prevent loss of use of key equipment during transfer from primary to emergency power from	125,000				
24	4	Facilities Management	Air Cooled Chiller	Air Cooled Chiller	Air cooled chiller in 1960 West Exchange Building is beyond repair.		134,434			
25	5	Facilities Management	Elevators Replacement	Replace elevators (2) 1960 West Exchange	Elevator experiencing frequent outages.	234,600				
26	6	Facilities Management	Elevators Replacement	Replace elevators (2) 1950 West Exchange	Elevator experiencing frequent outages.		234,600			
27	7	Facilities Management	Elevators Replacement	Replace elevators (2) Administration Building	Elevator experiencing frequent outages.	233,144				
28	8	Facilities Management	Elevators Replacement	Replace elevators (2) Clark Harrison Building	Elevator experiencing frequent outages.			114,788		
29	9	Facilities Management	Elevators Replacement	Replace elevators (2) Richardson Health	Elevator experiencing frequent outages.	500,000				
30	10	Facilities Management	Elevators Replacement	Replace elevators (2) Callaway	Elevator experiencing frequent outages.	231,500				
31	11	Facilities Management	Exterior Caulking	Replace caulking of exterior panels Administrative Tower	Caulking has failed between exterior panels contributing to interior water leaks	575,000				
32	12	Facilities Management	ARC Fault Hazard	Electrical Code Requirement	NEC and NFPA Personnel Safety from ARC Fault				350,000	
33	13	Facilities Management	Parking Deck Repair	Structural repairs to Trinity Parking Deck	Concrete is spalling on decks and support columns	1,500,000	1,500,000			
34	14	Facilities Management	Building Automation System (BAS) Upgrade - Various Buildings	Replace existing BAS with faster response and graphics.	Floor plan and equipment graphics and faster response time	210,000	210,000	210,000	210,000	210,000
35	15	Facilities Management	Swimming Pools	Replace pool filter system at Midway Pool	Current filter system has failed containment vessel.	35,000				
36	16	Facilities Management	Swimming Pools	Reroute main drain at Kittredge and Tobie Grant Pools	Pools main drain goes into combination storm/sanitary sewer.	100,000	100,000			
37	17	Facilities Management	Elevator Replacement	Replace elevator (1) DeKalb Atlanta Human Service Center	Elevator experiencing frequent outages.		57,394			
38	18	Facilities Management	Elevator Replacement	Replace elevator (5) at Bobby Burgess/Recorders Court	Elevator experiencing frequent outages.		296,168			
39	19	Facilities Management	UPS East DeKalb Police	Replace UPS pulled by Police Communications	Generator remains but not UPS	40,000				
40	1	Fire Services	Fire Station 3 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	2,300,000	200,000			
41	2	Fire Services	Burn Building Repairs	Repairing Burn Building (training facility) to ensure fire fighter safety during training exercising.	County building codes; Fire Fighter safety during training exercises	50,000				
42	3	Fire Services	Fire Station 7 Rebuild	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	600,000	2,000,000	200,000		
43	4	Fire Services	Portable Housing Facility	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	Minimize the impact of capital improvement projects on response times.	100,000				
44	5	Fire Services	Inventory System	Implementing inventory control system to track equipment usage and replacement costs.	Inventory control; Financial Integrity	150,000				
45	6	Fire Services	Fire Station 16 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards	0	1,000,000	200,000		
46	7	Fire Services	Fire Station 5 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards		2,000,000	300,000	200,000	
47	8	Fire Services	Fire Station 14 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards		1,000,000	200,000		
48	9	Fire Services	Fire Station 11 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards			1,000,000	200,000	
49	10	Fire Services	Fire Station 13 - Renovate	Remodeling fire house for safety, minimize response time, and to accommodate female firefighters,	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards			1,000,000	200,000	
50	11	Fire Services	Fire Station 27 - New	Building new fire house to serve an expanded population base and to reduce response time.	US Codes (ADA, EPA, Title 7), County occupancy codes, NFPA standards			200,000	2,400,000	200,000

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
51	1	GIS	Pictometry - Annual License Agreement	The Board of Commissioners approved a six (6) year discounted license with Pictometry International Corporation for its annual capture of state-of-the-art oblique 4-way color imagery database.	Pictometry's high resolution oblique and orthogonal image makes sophisticated visual intelligence easy to use and is accurate. It compliments our existing GIS data by providing users the ability to view specific aerals from as many as 12 different angles. Currently the county has over 400 users in numerous departments including Chamblee and Doraville Police Department. Their response time could be impacted if not funded.	121,256	121,256	135,000	135,000	135,000
52	1	Information Systems	Tyler iasWorld CAMA	The Board of Tax Assesors (BTA) is requesting approval to execute the option of the Tyler Technologies, Inc OASIS Upgrade to iasWorld contract # 10-902075 to purchase and implement the iasWorld CAMA and Assessment System modules.	The Tyler iasWorld solution will streamline the GIS, Property Appraisal, and Tax Commissioner's operations into one consolidated system and eliminate the data interfaces, data reconciliation, and data duplication required with three separate systems (SAMS2, CCI Realware and iasWorld)	555,840	245,790			
53	2	Information Systems	Security Information and Event Management (SIEM)	Security Information and Event Management is a product that will provide the County with a real time monitoring and historical reporting of all changes to all network systems, servers and applications through audit and event logs. The SIEM will address current security regulatory compliance requirements such as HIPPA, PCI, and FISMA reporting to our auditors.	There is a need to analyze security event data in real time from both internal and external threats on the network. It is necessary to be able to collect, store, analyze and report on log data and security events for regulatory compicance and forensics studies as the event occurs on the network. The SIEM product will log management, regulatory compliance reporting, internal threat management and resource access monitoring.	300,000				
54	3	Information Systems	Mainframe Migration for Critical Applications - Miscellaneous (obligation-continuation)	The Mainframe Migration initiative is to preserve legacy data from systems connected to other media as well as to convert existing mainframe applications to newer supported technology. Major applications remaining to be converted include OASIS, Probate Court, Marriage License, and Superior Court Accounting. Work is in progress for State & Civil Court Accounting (Banner), OASIS Upgrade to iasWorld, and State Court Probation inclusive of State & Magistrate criminal cases (Justware). Several applications including Alimony & Child Support, Docutrac, State Court Defendant & Plaintiff Index and Magistrate Warrant System are in queue for programming. Other systems under discussion include False Alarm, Public Safety Property Room, Incident Reporting, Badge and Uniform Crime Reporting, Roads & Drainage, and Planning & Development.	The OASIS Upgrade to iasWorld project is underway and DeKalb is contractually obligated to fund the remainder in 2012. Critical applications still need to be moved which include Probate Court, Public Safety Property Room along with other miscellaneous applications such as False Alarms. The items remaining on the mainframe are needed by the Police Department, Finance, and Courts. Impact if not funded in year requested: Without funding, the County is at risk that the current mainframe computer could fail and the miscellaneous applications could not be processed. The current mainframe operating system is out of vendor support.	100,000				
55	1	Public Safety	Animal Services Building	New Animal Services Facility	The current facility which was constructed in 1989 encompasses only 24, 500 sq ft which includes the shelter and administration buildings. There are limited adoption facilities, limited capacity for the animals that are housed on-site, and limited space for animal separation. Many of the systems and equipment installed are due for replacement. In the near future the roof of the facility will need to be replaced, the interior HVAC system will need to be replaced, and the interior finishes, paint and flooring, will need to be upgraded. There was never an HVAC system installed in the kennel area of the facility. We pay yearly to cool the kennel with a rental unit. There is not appropriate parking for employees, and parking availability hinders the staff from hosting large adoption events here at the shelter.	1,148,855	6,004,558			7,153,413

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
56	1	PW - Roads and Drainage	County Match for GA DOT LMIG Street Resurfacing	Matching funds for Georgia LMIG for resurfacing of County streets.	County is required to match GDOT grant to resurface about 20 miles of street resurfacing	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
57	2	PW - Roads and Drainage	Traffic Signs Reflectivity Program	Establish and implement a sign assessment or management method to minimum levels of sign retro reflectivity, a federal mandate.	To comply with new Federal Highway Admin. guidelines to establish, implement and maintaining an improved level of sign reflectivity countywide.	700,000	300,000	300,000	300,000	300,000
58	3	PW - Roads and Drainage	Construction of a new Warehouse / Office Building	Replace existing building with a new 12,000 sq ft. building with assembly hall, warehouse, training room and office space.	See attachment	1,500,000				
59	4	PW - Roads and Drainage	Multi-story Office Complex	Construction of a new multi-story office complex as the main headquarters for public Works Roads & Drainage, Sanation and Transportation divisions.	The construction of this multi-story complex would generate significant cost savings while increasing productivity and efficiency.	1,000,000	1,000,000	1,000,000		
60	5	PW - Roads and Drainage	Central School Flasher System	Installation of centrally located countywide school flasher system	Installation of a school flasher pager system to control the 120+ school flashers.	85,000				
61	1	Sanitation	Land Acquisition	Purchase adjacent properties around the Seminole Road Landfill that are deemed important to provide additional buffering and soil borrow materials for day to day operations, cell development, closure and post closure care requirements.	The Seminole Road Landfill has maintained a minimum of 300 feet buffering around this industrial facility since 1977. Residential development has increased the focus on adjacent properties to insure the facility is not having a negative impact on these communities. The facility is 1 million cubic yards short of its design life and needs for soil borrow materials. Some of these additional properties are excellent sources of borrow materials and reduces the overall impact to the capital budget as opposed to purchasing dirt. Once the dirt has been removed the property is established as permanent additional buffering for the communities.	300,000	300,000	300,000	300,000	300,000
62	2	Sanitation	Ward Lake Redevelopment	Provide for the permitting and redevelopment of the Ward Lake property.	Ward Lake will be permitted to excavate soil material and reestablish a new deeper and larger lake compound. A new dam will be established off the present location which is Ward Lake Road. Once the materials are removed and the lake is reestablished it will be available as a community lake for the general population.		1,000,000	1,000,000		
63	3	Sanitation	Vehicle Wash System	Provide for a permanent wash system for Sanitation collection and transfer vehicles.	Presently all washing is by hand and is not in a controlled environment to minimize the potential of discharge to the stormwater system. This system will be a drive thru vehicle used by the County to prevent unauthorized discharge and keep the fleet clean to the general public. The water will be recycled as much as practical.		500,000			
64	4	Sanitation	North Transfer Station Upgrade	Update leachate, stormwater and loading operations to the North Transfer Station.	The North Transfer Station is in need of regulatory improvements to prevent unauthorized discharge of leachate and stormwater at the facility. The improvements will include a large storage area and top load operation. The present compactor box operation will be eliminated.		2,000,000			
65	5	Sanitation	Monitoring and Engineering Services	Provide professional environmental monitoring and engineering services for the Seminole Road Landfill, Collection operations, other departmental SWPPP requirements and engineering design activities.	Sanitation must provide third party engineering services as well as maintain compliance with numerous state, federal and local permits. This required activity will be managed by one consultant firm to make sure all the permit requirements are timely completed and controlled.			2,500,000		
66	6	Sanitation	Phase 3 Unit 2 Cell Development	Development of the next disposal cell.	The present disposal cell is expected to reach disposal capacity by the end of 2018. Construction is expected to take approximately one year to develop. The project needs to be fully funded in 2017. The project is estimated to cost 12 million dollars.			2,000,000	4,000,000	6,000,000

No.	Dept No.	Department	Project Title	Project Description	Justification	2013	2014	2015	2016	2017
67	7	Sanitation	Third Engine	Install the third engine at the green energy facility.	The green energy facility was designed for three engines. Permit restrictions and gas availability limited the initial phase to two engines or 3.2 mega watts capacity. Seminole has permitted the third engine and the power purchasing agreement with Georgia Power will require renewal in 2016. The gas volumes are expected to be available in 2016 to increase green electricity production from 3.2 to 4.8 mega watts.				2,000,000	
68	1	Sheriff	Automatic Fire Detection, Emergency Voice Communication and Alarm System	Replacement of the smoke detection system in the Jail and Sheriff's Headquarters.	The smoke detection system in the Jail and Sheriff's Headquarters has been in operation since 1995 and is obsolete. Replacement parts are no longer made and very few replacement parts remain in the Sheriff's inventory. As the system deteriorates various sections of the facility remain without fire protection. That is, when smoke becomes present, the system is without the ability to detect the smoke, thereby activating the alarms to notify staff and activate the fire suppression system. The NFPA 72 and NFPA 101 Life Safety Codes require the facility to have a working fire detection and suppression system.	1,816,588				1,816,588
69	1	Watershed Management	Capital Improvement Program	See Watershed Management for program details						

End of Report

BUDGET 2013
FUND: JAIL FUND
DEPARTMENT: JAIL FUND

12/14/2012

PROGRAM DESCRIPTION

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
County Jail Fund	\$1,675,000	\$1,675,000	\$2,030,415	\$2,230,154	\$2,798,359	\$2,798,359	\$2,798,359	0.00%
Total Fund	\$1,675,000	\$1,675,000	\$2,030,415	\$2,230,154	\$2,798,359	\$2,798,359	\$2,798,359	
Percent Change	-10.14%	0.00%	21.22%	9.84%	25.48%	0.00%	0.00%	
Actual Expenditures	\$1,675,000	\$1,675,000	\$2,030,415	\$2,231,695	\$2,798,359 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

The \$2,232,000 in anticipated revenue is summarized as follows:

Superior Court	\$ 19,000
State Court	100,000
Juvenile Court	2,500
Sheriff	400,000
Magistrate Court	500
Recorder's Court	1,500,000
Other Governments	210,000
Fund Balance (Estimate)	566,359
	<u>\$ 2,798,359</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget Requested	2013 Budget Recommended
Other Financing	1,675,000	1,675,000	2,231,695	2,230,154	2,798,359	2,798,359	2,798,359
Total	\$1,675,000	\$1,675,000	\$2,231,695	\$2,230,154	\$2,798,359	\$2,798,359	\$2,798,359

BUDGET 2013**FUND: DEBT SERVICE GENERAL****DEPARTMENT: DEBT SERVICE GENERAL****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Bonds Outstanding As Of January 1	99,330,000	89,595,000	79,605,000	73,410,000	-7.78%	66,865,000	-8.92%
Adopted Millage Rate	0.57	0.57	0.87	0.70	-19.54%		

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Debt Service Fund	\$14,207,245	\$13,972,470	\$13,754,245	\$9,596,329	\$9,651,958	\$9,706,927	\$15,521,496	60.81%
Total	\$14,207,245	\$13,972,470	\$13,754,245	\$9,596,329	\$9,651,958	\$9,706,927	\$15,521,496	
Percent Change	4.50%	-1.65%	-1.56%	-30.23%	0.58%	0.57%	60.81%	
Actual Expenditures	\$14,187,103	\$13,910,100	\$13,790,875	\$9,578,368	\$9,632,919 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

During 2013, it is anticipated that these bond series will be refinanced.

BUDGET 2013**FUND: DEBT SERVICE GENERAL****DEPARTMENT: DEBT SERVICE GENERAL****DATE: 12/14/2012****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Debt Service Fund obligations in 2013 are:

	Requested	Recommended
Principal 2003 Series A (ref).	\$1,950,000	\$1,950,000
Principal 2003 Series B (ref).	4,965,000	4,965,000
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	714,326	714,326
Interest 2003 Series B (ref).	1,957,600	1,957,600
Paying Agent Fees	10,000	10,000
Other Misc.	10,000	10,000
TOTAL	\$9,706,926	\$9,706,926

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$10,000	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000
Debt Service	13,744,245	13,790,875	9,586,329	9,578,368	9,641,958	9,696,927	15,511,496
TOTAL	\$13,754,245	\$13,790,875	\$9,596,329	\$9,578,368	\$9,651,958	\$9,706,927	\$15,521,496

BUDGET 2013**FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

The Debt Service G.O. Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances primarily benefitting the unincorporated areas of the County. Revenue needed to make such payments is derived principally from a property tax levy charged on the unincorporated area of the County. Part of the proposed FY2009 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. The proposed FY2009 budget reflects estimated debt service for both the 2001 and 2006 Bond Issues. The 2001 Referendum for \$125,000,000 provided funds for protecting and conserving greenspace in the unincorporated areas of the County. The 2006 Referendum for \$230,000,000 approved by the voters on 11/08/05 provided funds for several projects in the unincorporated areas of the County. This Referendum provided \$79,000,000 for Special Transportation Projects, \$96,460,000 for Parks and Greenspace Projects and \$54,540,000 for Library Projects. The cities that did not participate in the vote were exempted from payment for this debt service. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Bonds Outstanding As Of January 1	282,050,000	267,150,000	251,700,000	235,675,000	-6.37%	218,910,000	-7.11%
Adopted Millage Rate	1.37	1.37	0.94	1.72	82.98%		

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Debt Ser.G.O STD Fund	\$34,179,787	\$33,813,419	\$33,466,833	\$27,683,359	\$27,733,969	\$27,590,719	\$27,590,719	-0.52%
Total	\$34,179,787	\$33,813,419	\$33,466,833	\$27,683,359	\$27,733,969	\$27,590,719	\$27,590,719	
Percent Change	-0.60%	-1.07%	-1.02%	-17.28%	0.18%	-0.52%	-0.52%	
Actual Expenditures	\$27,753,261	\$27,709,493	\$27,628,475	\$27,669,190	\$27,714,531 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

During 2013, it is anticipated that these bond series will be refinanced.

BUDGET 2013

FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT
DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DATE: 12/14/2012
FINANCE GROUP

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Requests and Recommendations**

The amounts required for the Debt Service G.O.STD Fund obligations in 2013 are:

	Requested	Recommended
Principal 2001 Series	\$10,285,000	\$10,285,000
Interest 2001 Series	1,543,750	1,543,750
Principal 2006 Series	7,135,000	7,135,000
Interest 2006 Series	8,606,969	8,606,969
Paying Agent Fees	10,000	10,000
Other Misc.	10,000	10,000
TOTAL	\$27,590,719	\$27,590,719

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$10,000	\$269	\$10,000	\$5,000	\$10,000	\$10,000	\$10,000
Other Costs	5,819,179	0		0		0	0
Debt Service	27,637,654	27,628,206	27,673,359	27,664,190	27,723,969	27,580,719	27,580,719
TOTAL	\$33,466,833	\$27,628,475	\$27,683,359	\$27,669,190	\$27,733,969	\$27,590,719	\$27,590,719

BUDGET 2013

FUND: URBAN REDEVELOPMENT AGENCY
DEPARTMENT: DEBT SERVICE URA BONDS

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Urban Redevelopment Authority was created on September 28, 2010 to finance certain types of projects within designated recovery zones. The Board of Commissioners authorized the sale of \$7,945,000 in bonds on December 7, 2010 and the bonds were sold in 2010. The projects are to renovate Recorders Court (\$4,045,000), and acquire, construct, and install the North Police Precinct (\$2,900,000) and a neighborhood justice protection center (\$1,000,000). The first expenditures against the fund were made in 2011. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Bonds Outstanding As Of January 1	\$0	\$0	\$7,945,000	\$7,735,000	100.00%	\$7,425,000	-4.01%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
URA Bonds	\$0	\$0	\$0	598,301	\$775,875	\$767,243	\$767,243	-1.11%
Total	\$0	\$0	\$0	\$598,301	\$775,875	\$767,243	\$767,243	
Percent Change	0.00%	0.00%	0.00%	0.00%	29.68%	-1.11%	-1.11%	
Actual Expenditures	\$0	\$0	\$0	\$597,301	\$774,875 (estimated)			

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Requests and Recommendations**

The amounts required for the Urban Redevelopment Agency Bonds Fund obligations in 2012 are:

	Requested	Recommended
Principal 2010 Series	\$320,000	\$320,000
Interest 2010 Series	446,243	446,243
Professional Services	1,000	1,000
TOTAL	\$767,243	\$767,243

BUDGET 2013

**FUND: URBAN REDEVELOPMENT AGENCY
DEPARTMENT: DEBT SERVICE URA BONDS**

**DATE: 12/14/2012
FINANCE GROUP**

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Debt Service	0	0	598,301	597,301	775,875	767,243	767,243
TOTAL	\$0	\$0	\$598,301	\$597,301	\$775,875	\$767,243	\$767,243

BUDGET 2013
FUND: SPECIAL REVENUE
DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the budget.

This fund is assigned to the Finance Group, under the direction of the Chief Financial Officer.

REVENUE SUMMARY	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Estimated	% change	2013 Projected	% change
Interest on Investments	\$3,788	\$943	\$172	\$125	\$125	0.26%	\$125	0.00%
Drug Fine Penalty	158,047	20,383	49,493	59,600	75,474	26.63%	60,000	-20.50%
Fund Balance	53,273	152,866	106,861	96,696	99,844	3.26%	99,307	-0.54%
Total Revenue	\$215,108	\$174,192	\$156,526	\$156,421	\$175,443	12.16%	\$159,432	-9.13%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Parks & Recreation	\$14,514	\$38,514	\$10,575	\$10,000	\$12,000	\$0	\$0	-100.00%
Cooperative Extension	21,150	20,815	20,725	19,135	21,835	8,420	8,420	-61.44%
Drug Abuse Human Services	0	0	24,000	12,000	12,000	7,510	7,510	-37.42%
DeKalb County Drug Court	55,842	43,094	22,000	20,000	22,000	47,470	47,470	115.77%
Juvenile Court/Rebound Drug Court	0	0	0	0	0	34,100	34,100	0.00%
Magistrate Court/Diversion Treatment	0	0	0	0	0	12,500	12,500	0.00%
State Court/DUI	0	0	0	0	0	25,000	25,000	0.00%
Reserve for Appropriation	58,267	171,943	52,761	55,061	82,174	15,000	24,432	-70.27%
Total	\$149,773	\$274,366	\$130,061	\$116,196	\$150,009	\$150,000	\$159,432	6.28%
Percent Change	69.46%	83.19%	-52.60%	-10.66%	29.10%	-0.01%	6.28%	
Actual Expenditures	\$61,757	\$66,846	\$60,713	\$56,639	\$68,021	(estimated)		

BUDGET 2013
FUND: SPECIAL REVENUE
DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 12/14/2012
FINANCE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

Effective July 1, 2012, HB 1176 made significant changes to the Drug Abuse Treatment and Education (D.A.T.E.) Fund. In light of these changes the process to allocate these funds was formalized and a D.A.T. E. Fund Committee was appointed to manage this process. The Committee is responsible for reviewing the budget requests and making recommendations to the Chief Operating Officer and the Chief Financial Officer for the allocation of these funds.

The D.A.T.E. Fund Committee's 2013 recommendation and the CEO's recommendation are noted below:

	Committee's Recommendation	CEO's Recommendation
Cooperative Extension/Health Rocks	\$8,420	\$8,420
Human Development/Botvin Life Skills Training	7,510	7,510
Juvenile Court/Rebound Drug Court	34,100	34,100
Magistrate Court/Diversion Treatment Court	12,500	12,500
State Court/DUI Court	25,000	25,000
Superior Court/Adult Felony Drug Court	47,470	47,470
Reserve for Appropriation	15,000	24,432
Total	\$150,000	\$159,432

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Purchased/Contracted Services	\$44,372	\$51,925	\$42,650	\$46,074	\$49,350	\$125,490	\$125,490
Supplies	6,928	8,787	6,485	10,565	6,485	2,000	2,000
Other Costs	78,761	0	67,061	0	94,174	7,510	7,510
Reserve for Appropriation						15,000	24,432
TOTAL	\$130,061	\$60,713	\$116,196	\$56,639	\$150,009	\$150,000	\$159,432

BUDGET 2013
FUND: TAX
DEPARTMENT: FINANCE

DATE: 12/14/2012

PROGRAM DESCRIPTION

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR ACCOMPLISHMENTS 2012

1. Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.
2. Improved the Oracle Financial Management System month end close process and reduced large accounts with more than 90 days past due.
3. Implemented a new banking process for the Watershed Department.
4. Identified \$227,689 on Total Adjusted Business License Revenue for 2011, with staff of two Business License auditors.
5. Renewed approximately 25,000 General Business Occupational Tax Certificates, registered 3,500 new businesses and renewed 1,200 Alcoholic Beverage Licenses.

MAJOR GOALS 2013

1. To maximize the use of the Oracle financial package.
2. Realign value added processes by using technology to streamline collection of fees.
3. Re-initiate and expand the County's Business License Inspection Program for revenue discovery and recovery.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Amount of Voucher Checks	\$725,126,820	\$684,015,948	\$644,263,232	\$635,000,000	-1.44%	\$650,000,000	2.36%
Audits	2,140	1,569	1,475	1,432	-2.92%	1,465	2.30%
Business Licenses Revenue	\$10,741,852	\$9,121,175	\$14,906,400	\$17,000,000	14.04%	\$14,000,000	-17.65%
Budgets Monitored (\$ millions)	\$1,147	\$1,130	\$1,129	\$1,303	15.41%	\$1,202	-7.75%

BUDGET 2013
FUND: TAX
DEPARTMENT: FINANCE

DATE: 12/14/2012

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Directors' Office	\$952,774	\$688,228	\$746,628	\$596,618	\$542,255	\$760,420	\$607,692	12.07%
Treasury/Accounting	1,275,458	1,273,069	1,221,376	1,254,441	1,228,380	1,298,114	1,223,915	-0.36%
Internal Audit/Bus. License	2,237,726	1,633,830	1,285,682	1,129,251	1,390,769	1,313,645	1,266,877	-8.91%
Budget & Grants	1,233,938	1,273,187	1,035,467	847,543	1,020,175	1,058,955	1,019,801	-0.04%
Risk Management/Records	2,550,998	2,480,271	2,337,214	2,189,015	2,212,653	2,402,731	2,253,257	1.84%
Total	\$8,250,894	\$7,348,586	\$6,626,367	\$6,016,868	\$6,394,232	\$6,833,865	\$6,371,542	-0.35%
Percent Change	4.70%	-10.94%	-9.83%	-9.20%	6.27%	6.88%	-0.35%	
Actual Expenditures	\$7,954,260	\$6,964,992	\$6,305,548	\$5,827,436	\$6,284,094	(Estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	103	100	87	84	75	73	72	-4.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

One Oracle System Administrator position will be transferred to Information Technology.

Two Risk Control Officer Senior positions will be transferred to Watershed Management. One vehicle will be transferred to Watershed and Fleet. Funding for six vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for one of those positions (\$34,415, salary and benefits). Funding for this position is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

The addition of one Accountant position to fully implement the Oracle Fixed Assets module. This position will facilitate the upgrades of Oracle R12, the recommendation from KPMG to automate current manual process, and mandates imposed by the bonding companies for more transparent financial reporting. This includes salary and benefits.

Not recommended.

	Requested	Recommended
	\$41,551	\$0
Total Program Modification	\$41,551	\$0

BUDGET 2013
FUND: TAX
DEPARTMENT: FINANCE

DATE: 12/14/2012

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$5,794,840	\$5,495,660	\$5,698,320	\$4,966,486	\$5,410,969	\$5,707,172	\$5,276,059
Purchased / Contracted Services	414,197	383,741	400,294	378,651	423,733	604,549	639,093
Supplies	94,615	92,760	92,893	87,476	75,035	79,009	65,384
Capital Outlays	14,945	18,922	83,036	52,587	96,873	120,114	79,505
Interfund / Interdepartmental Charges	307,770	314,465	(257,675)	342,237	387,622	323,021	311,501
TOTAL	\$6,626,367	\$6,305,548	\$6,016,868	\$5,827,436	\$6,394,232	\$6,833,865	\$6,371,542

BUDGET 2013
FUND: SANITATION
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Sanitation Assessment/Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR ACCOMPLISHMENTS 2012

Collected 97% of commercial accounts billed on time.

MAJOR GOALS 2013

1. To continue the collection for all County commercial sanitation billing usages.

KEY INDICATORS	2009 Actual	2010 Actual	2011 Actual	2012 Estimated	% Change	2013 Projected	% Change
Commercial Billings	129,010	132,171	132,171	133,000	0.63%	135,000	1.50%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
Revenue and Collections	\$227,427	\$243,889	\$245,831	\$246,080	\$195,054	\$222,521	\$222,521	14.08%
Total Fund	\$227,427	\$243,889	\$245,831	\$246,080	\$195,054	\$222,521	\$222,521	

Percent Change	1.15%	7.24%	0.80%	0.10%	-20.74%	14.08%		
Actual Expenditures	\$227,424	243,888	245,832	246,083	195,060	(estimated)		

BUDGET 2013
FUND: SANITATION
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/14/2012
FINANCE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Interfund/Interdepartmental Charges	\$245,831	\$245,832	\$246,080	\$246,083	\$195,054	\$222,521	\$222,521
TOTAL	\$245,831	\$245,832	\$246,080	\$246,083	\$195,054	\$222,521	\$222,521

BUDGET 2013
FUND: WATER SEWER
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR ACCOMPLISHMENTS 2012

Billed every water & sewer billing group as scheduled.
 Reduced large accounts with more than 90 days past due.
 Shortened the Oracle Financial Management System month-end close.

MAJOR GOALS 2013

1. To continue maximizing collection rates for all billings.
2. To bill every water & sewer service, commercial sanitation and miscellaneous accounts accurately and timely.
3. To maximize the use of the Oracle financial package.

KEY INDICATORS	2009	2010	2011	2012	% Change	2013	% Change
	Actual	Actual	Actual	Estimated		Projected	
Water Meters	195,083	197,256	198,500	198,500	0.00%	198,500	0.00%
Water Billings	1,576,963	1,596,156	1,600,000	1,600,000	0.00%	1,600,000	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
Revenue and Collections	\$5,561,428	\$5,388,803	\$5,376,989	\$6,975,171	\$7,105,539	\$6,302,458	\$6,145,131	-13.52%
Total Fund	\$5,561,428	\$5,388,803	\$5,376,989	\$6,975,171	\$7,105,539	\$6,302,458	\$6,145,131	
Percent Change	-24.83%	-3.10%	-0.22%	29.72%	1.87%	-11.30%		
Actual Expenditures	\$5,538,116	5,184,144	4,855,815	5,557,460	6,457,251	(estimated)		

BUDGET 2013
FUND: WATER SEWER
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/14/2012
FINANCE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
Full Time	94	94	90	98	98	99	98	0.00%
Part Time	1	0	0	0	0	0	0	0.00%
Total FT/PT	95	94	90	98	98	99	98	

INFORMATION RELATIVE TO REQUESTED BUDGET

Two cash machine upgrade, cash processing software, replacement of desktop computers, financial software, Kiosk and scanners totaling \$60,000 are requested. These items are not recommended.

2012 Recommended Personal Services Budget:

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

The addition of one Accountant position to devise, implement, and administer a system that maximizes the collections process and provides a system of check and balance for finding unrecognized revenue.

Not recommended.

Requested Recommended

\$41,551 \$0

Total Program Modifications

\$41,551 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$4,428,044	\$3,917,637	\$5,034,832	\$4,267,804	\$5,107,964	\$4,703,772	\$4,717,649
Purchased/Contracted Services	1,129,743	1,096,560	1,225,495	1,203,828	1,764,511	1,623,730	1,573,190
Supplies	129,290	129,642	168,720	109,553	121,120	168,400	121,120
Capital Outlays	50,000	41,835	96,500	58,509	67,508	98,100	24,700
Interfund/Interdepartmental Charges	(360,088)	(329,858)	449,624	-82,234	44,436	(291,544)	(291,528)
TOTAL	\$5,376,989	\$4,855,815	\$6,975,171	\$5,557,460	\$7,105,539	\$6,302,458	\$6,145,131

**2013 BUDGET
FUND: GRANTS
DEPARTMENT: VARIOUS**

DATE: November 31, 2012

PROGRAM DESCRIPTION

The function of the grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grants account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently nine active funds established for grants: Funds 250, 252, 253, 254, 255, 256, 257, 260, 265,360.

RECENT MAJOR CHANGES

The County has received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant in the amount of \$336,652.00, and \$182,831.00 for the State Criminal Alien Assistance Program (SCAAP); and \$175,356.00 from the U.S. Department of Justice, plus additional funding provided by the County. The County has also anticipated receiving over \$92,572.00 from CJCC. Facility Management is also expecting \$6,511,600.00 from the U.S. Department of Energy. In addition, HUD has also provided funding for the DeKalb County Neighborhood Stabilization program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	2012 / 2013 Increase / Decrease
CD	\$22,814,621	\$22,482,377	\$23,781,650	\$17,489,314	\$12,060,155	\$3,526,993	\$3,526,993	-70.75%
DeKalb WD	4,604,970	4,921,351	4,447,357	4,106,588	4,309,773	6,145,913	6,145,913	42.60%
Other	10,687,003	8,173,420	13,201,075	13,656,177	12,910,555	53,626,523	53,626,523	315.37%
Grant #15 (JAG) (Fund 257)	0	0	578,950	578,950	352,053	308,916	308,916	0.00%
Grant #16 (JAG) (Fund 257)	0	0	0	438,339	438,339	389,738	389,738	0.00%
Grant #17 (JAG) (Fund 257)	0	0	0	0	372,569	359,658	359,658	0.00%
ARRA / Stimulus	0	0	0	28,682,769	28,682,769	1,700,447	1,700,447	0.00%
Total	\$38,106,594	\$35,577,148	\$42,009,032	\$64,952,137	\$59,510,611	\$66,058,188	\$66,058,188	11.00%
Percent change	-50.63%	-6.64%	18.08%	82.57%	41.66%	11.00%	11.00%	-100.00%

**2013 BUDGET
FUND: GRANTS
DEPARTMENT: VARIOUS**

DATE: November 31, 2012

AUTHORIZED

	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	2012 / 2013 Increase / Decrease
Full-time	154	89	89	153	89	89	89	0.00%
Part-time	2	0	0	0	0	0	0	0.00%
Temporary	7	7	7	7	7	7	7	0.00%
ARRA	0	0	5	5	3	3	3	0.00%

IMPORTANT CURRENT ISSUES

The County in planning on an Oracle upgrade implementation for the financial management system; this upgrade is expected to have a tremendous impact on how information will be housed for the County. Once upgrade has been completed, processes for retrieving information will be streamlined; resulting in greater time saving management.

OTHER INFORMATION RELATIVE TO 2013 BUDGET

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2013. These figures appear to be significantly less than those of prior years. However, the prior years' figures reflect total end-of-year appropriations which includes grants approved during that year, whereas the 2013 figures represents the 2013 end-of-year balance only. Additional grants will be appropriated as they are received during 2013.

FUTURE CONSIDERATIONS

The County anticipates the receipt of additional funds in 2010 per the American Reinvestment Relief Act for programs and personnel expenses. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2010. The Police department also anticipates the approval of a grant totaling \$3,112,845.00 from the Department of Justice for 15 new police officers.

2013 BUDGET
 FUND: 250 - GRANTS
 DEPARTMENT: COMMUNITY DEVELOPMENT
 COST CENTER: 69700

DATE: 30-Nov-12

PROJECT S	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2013 INCREASE / DECREASE	2013 BUDGET	COMMENTS
103198	HUD	COMM DEV ESGP 2011	1/1/11 - 12/31/12	393,817	241,852	0	151,964.81	ACTIVE
103252	HUD	COMM DEV NSP PI - 2012	1/1/11 - 12/31/15	909,991	761,282	0	148,709.09	ACTIVE
103359	HUD	COMM DEV CDBG 2012	1/1/11 - 12/31/17	4,788,923	1,979,805	0	2,809,118.22	ACTIVE
103145	HUD	COMM DEV CDBG 2011	1/1/11 - 12/31/17	5,192,952	4,842,458	0	350,494.07	ACTIVE
102618	HUD	COMM DEV CDBG 2009	1/1/09 - 12/31/15	3,653,570	3,642,911	0	10,659.25	ACTIVE
102392	HUD	COMM DEV CDBG 2008	1/1/08-12/31/14	5,553,380	5,497,332	0	56,047.69	ACTIVE
Community Development Grant Totals				20,492,633	16,965,640	0	3,526,993	

PROJECT S	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2013 INCREASE/DECREASE	2013 BUDGET	COMMENTS
<u>Workforce Development (WD)</u>								
100806	US DOL	WIA DSLW	On-going	\$16,210,688	12,973,915	0	3,236,773	ACTIVE
100807	US DOL	WIA ADULT	On-going	\$16,925,412	15,360,590	0	1,564,823	ACTIVE
100808	US DOL	WIA YOUTH	On-going	\$18,778,719	17,434,402	0	1,344,317	ACTIVE
TOTAL FOR WORKFORCE DEVELOPMENT:				\$51,914,819	45,768,906	0	6,145,913	

FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #15
DEPARTMENT: NONDEPARTMENTAL

District Attorney

102993	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/09 - 9/30/13	65,132	0	0	65,132	ACTIVE
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SUBTOTAL				65,132	0	0	65,132	
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Superior Court / Drug Court

102995	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/09 - 9/30/13	65,132	0	0	65,132	ACTIVE
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SUBTOTAL				65,132	0	0	65,132	
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Juvenile Court (Parks)

102996	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/09 - 9/30/13	75,505	74,419	0	1,086	ACTIVE
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SUBTOTAL				75,505	74,419	0	1,086	
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Marshall's Office

102997	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	85,139	54,011	0	31,128	ACTIVE
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SUBTOTAL				85,139	54,011	0	31,128	
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Police

102998	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	65,132	39,796	0	25,336	ACTIVE
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SUBTOTAL				65,132	39,796	0	25,336	
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Sheriff

103000	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	75,880	600	0	75,280	ACTIVE
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SUBTOTAL				75,880	600	0	75,280	
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Solicitor's Office

103001	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/09 - 9/30/13	65,132	19,310	0	45,822	ACTIVE
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SUBTOTAL				65,132	19,310	0	45,822	
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District Attorney - CJSP

103002	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/09 - 9/30/13	57,895	57,895	0	0	ACTIVE
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SUBTOTAL				57,895	57,895	0	0	
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TOTAL JAG #15				554,947	246,030	0	308,916	
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FUND 257 - GRANTS/ JUSTICE ASSISTANCE GRANT #16
DEPARTMENT: NONDEPARTMENTAL

District Attorney

2013 BUDGET							30-Nov-12	
103160	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Personnel Expenditures	10/1/10 - 9/30/14	49,063	39,835	0	9,228	ACTIVE
SUBTOTAL				49,063	39,835	0	9,228	
<u>Superior Court / Drug Court</u>								
103161	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Drug Treatment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
SUBTOTAL				49,063	0	0	49,063	
<u>Juvenile Court (Parks)</u>								
103162	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Juvenile Drug Court	10/1/10 - 9/30/14	49,063	16,350	0	32,713	ACTIVE
SUBTOTAL				49,063	16,350	0	32,713	
<u>Marshall's Office</u>								
103163	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
SUBTOTAL				49,063	0	0	49,063	
<u>Police</u>								
103164	U.S. Dept. of Justice J.A.G. (Local Law Enforcement)	Equipment	10/1/10 - 9/30/14	49,063	0	0	49,063	ACTIVE
SUBTOTAL				49,063	0	0	49,063	

2009 BUDGET
 FUND: 250 - GRANTS
 DEPARTMENT: OTHER GRANTS

August 31, 2008

PROJECT S	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2012 INCREASE/ DECREASE	2013 BUDGET	COMMENTS
<u>Sheriff's Department Grants</u>								
102561	Dept. Of Justice	State Criminal Alien Assistance Program	7/10/07 - 12/31/14	1,072,312	704,375	721,858	1,089,795	Active
101920	Dept. Of Justice	State Criminal Alien Assistance Program	2/14/06-12/31/14	249,552	174,715	17,545	92,382	Active
SUBTOTAL				1,321,864	879,090	739,403	1,182,177	
<u>Marshal</u>								
103327	Dept. Of Justice	'11 BPV	9/1/11 - 8/31/13	9,512	0	0	9,512	Active
SUBTOTAL				9,512	0	0	9,512	
<u>Public Defender</u>								
103022	Dept. Of Justice	BJA	10/01/10 - 9/30/13	285,290	182,445	0	102,845	
SUBTOTAL				285,290	182,445	0	102,845	
<u>Juvenile Court Grants</u>								
10381	Workforce Development Department	Youth System Program	6/27/12 -6/26/14	267,225	89,532	0	177,693	Active
102940	Supreme Court of Georgia Justice 4 Children	Legal Counseling	7/01/10 -8/31/13	15,000	7,194	0	7,806	Active
SUBTOTAL				282,225	96,726	0	185,499	
<u>Superior Court Grants</u>								
103371	Adult Felony - DRG CT	Drug Court	7/01/12 - 9/30/12	12,544	0	0	12,544	Active
103026	10 DOHH /SAMHSA	Drug Court	9/30/10 - 9/29/13	440,408	310,279	0	130,129	Active
103447	CJCC - DRG CT ACCT	Drug Court	10/01/12 - 6/30/13	277,146	0	0	277,146	Active
103423	'12 Dept. of Behavioral Hlth. & Dev. Disab.	Drug Court	7/01/12 - 6/30/13	197,500	0	0	197,500	Active
103427	Donations	Collected Drug Ct. Fees	7/11/05 - 7/11/14	185,440	10,778	0	174,663	Active
101654	Donations	Collected Drug Ct. Fees	7/11/05 - 7/11/14	277,459	271,401	0	6,058	Active
100660	Donations	Various Donors / Drug Ct.	11/13/03 - 11/30/14	29,485	10,988	0	18,497	Active
SUBTOTAL				1,419,982	603,446	0	816,536	
<u>Solicitor</u>								
103444	U.S. Dept of Justice	'12 - 13 Victims Of Crime	10/01/12-09/30/13	168,612	0	0	168,612	Active
SUBTOTAL				168,612	0	0	168,612	
<u>District Attorney's Office Grants</u>								

2009 BUDGET
 FUND: 250 - GRANTS
 DEPARTMENT: OTHER GRANTS

August 31, 2008

PROJECT S	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2012 INCREASE/ DECREASE	2013 BUDGET	COMMENTS
103451	CJCC	VOCA '12 - '13	10/01/12 - 9/30/13	203,907	40,382	0	163,525	Active
103248	CJCC	VAWA '11 - '12	01/01/12 - 12/31/12	414,850	367,361	0	47,489	Active
102790	U.S. Dept of Justice	2009 Bulletproof Vest Part. Prgm. - DA	4/1/09 - 8/31/13	1,611	1,100	0	511	Active
103331	U.S. Dept of Justice	2011 Bulletproof Vest Part. Prgm. - DA	9/21/11 - 8/31/13	9,736	0	0	9,736	Active
103419	DHS	FY '13 CHILD SUPPORT	7/01/12 -6/30/13	1,469,310	617,599	0	851,711	Active
SUBTOTAL				2,099,414	1,026,443	0	1,072,971	
<u>Police Grants</u>								
103032	GEMA	'10 DHS	09/01/08 - 02/28/13	730,250	729,819	0	431	Active
103206	DOJ	11 BPVP - Police	9/21/11 - 8/31/13	9,513	0	0	9,513	Active
100659	Donations	Animal Control	On-going	15,741	13,872	0	1,868	Active
102678	Donations	09 Target & Blue - WCP	On-going	2,000	1,920	0	80	Active
103352	GEMA	'11 HSGP	9/1/11 - 4/30/14	107,000	1,935	0	105,065	Active
103074	GEMA	'11 DHS	8/1/10 - 12/31/12	255,500	103,748	0	151,752	Active
103192	DOJ	'11 COPS CSPP	08/01/11 - 07/13/13	496,793	0	0	496,793	Active
102788	Donations	CSI	On-going	500	0	0	500	Active
102861	Donations	CID	On-going	350	0	0	350	Active
103082	GA DMV	MCAP	10/01/10- 12/30/14	72,000	0	0	72,000	Active
103340	ONDCP	HIDTA 2012	1/1/12 - 12/31/13	327,000	0	0	327,000	Active
103437	GOHS	'13 H.E.A.T	10/1/12 - 9/30/13	84,013	0	0	84,013	Active
103409	EMPG	'12 PPA	7/1/12 - 6/30/13	200,232	1,784	0	198,448	Active
101447	Donations	South Precinct	On-going	5,000	4,921	0	79	Active
101563	Donations	East Precinct	On-going	6,100	6,002	0	98	Active
101750	Donations	North Precinct	On-going	6,750	6,731	0	19	Active
102945	Donations	Marquel's Pledge	On-going	325	0	0	325	Active
101379	Donations	Tucker Precinct	On-going	17,870	17,618	0	252	Active
101445	Donations	Center Precinct	On-going	100	85	0	15	Active
102902	ONDCP	HIDTA 2010	01/01/10 - 12/31/12	277,000	254,951	0	22,049	Active
102947	Donations	Motor's Unit	On-going	1,500	0	0	1,500	Active

2009 BUDGET
 FUND: 250 - GRANTS
 DEPARTMENT: OTHER GRANTS

August 31, 2008

PROJECT S	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATIONS	TOTAL PRIOR EXPENDITURES	2012 INCREASE/DECREASE	2013 BUDGET	COMMENTS
103084	DOJ	10 BPVP - Police	9/17/10 - 8/31/13	120,016	119,948	0	68	Active
103350	ONDCP	HIDTA 2011	01/01/11 - 12/31/12	327,000	76,309	0	250,691	Active
102797	GA DMV	MCAP	On-going	72,000	70,966	0	1,034	Active
SUBTOTAL				3,134,553	1,410,609	0	1,723,944	
<u>Fire Department/EMS Grants</u>								
103394	GEMA	FY '11 GSAR WS# 2781	9/1/11 - 4/30/14	20,000	0	0	20,000	Active
103396	GEMA	FY '11 GSAR WS# 2780	9/1/11 - 4/30/14	19,926	0	0	19,926	Active
103220	DHS	FY '11 EMS - Trauma Care	9/14/11 -12/30/14	45,641	45,520	0	121	Active
103392	GEMA	FY '11 GSAR WS# 2782	9/1/11 - 4/30/14	7,000	0	0	7,000	Active
103429	Donations	Fire & Rescue	On-going	1,750	0	0	1,750	Active
SUBTOTAL				94,317	45,520	0	48,796	

2013 BUDGET

American Recovery Reinvestment Act

PROEJCTS	GRANTOR	DESCRIPTION	GRANT PERIOD	TOTAL APPROPRIATION	TOTAL EXPENDITURES	2012 INCREASE/ DECREASE	2013 BUDGET	COMMENTS
<u>Superior Court / Drug Court</u>								
102637	DOJ	Edward Byrne Mem. JAG	3/01/09 - 2/28/13	265,770	56,167	0	209,603	ACTIVE
		Sub-Total		265,770	56,167	0	209,603	
<u>Marshall's Office</u>								
102642	DOJ	Edward Byrne Mem. JAG	3/01/09 - 2/28/13	255,000	112,642	0	142,358	ACTIVE
		Sub-Total		255,000	112,642	0	142,358	
<u>Solicitor</u>								
102646	DOJ	Edward Byrne Mem. JAG	3/01/09 - 2/28/13	300,956	269,221	0	31,735	ACTIVE
		Sub-Total		300,956	269,221	0	31,735	
<u>Police</u>								
102643	DOJ	Edward Byrne Mem. JAG	3/01/09 - 2/28/13	526,956	526,401	0	555	ACTIVE
		Sub-Total		526,956	526,401	0	555	
<u>District Attorney</u>								
102846	CJCC	IJIS	1/01/101 - 12/31/12	493,435	480,846	0	12,589	ACTIVE
		Sub-Total		493,435	480,846	0	12,589	
<u>Police</u>								
102867	DOJ	'09 C.O.P.S.	07/01/09 - 12/31/13	3,112,845	1,809,238	0	1,303,607	ACTIVE
		Sub-Total		3,112,845	2,770,930	0	1,303,607	
		Grand Totals		4,954,962	4,216,207	0	1,700,447	

BUDGET 2013
FUND: SPECIAL REVENUE
DEPARTMENT: HOTEL/MOTEL FUND

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, and approved again for 1988 through 2009 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

This fund is assigned to the Finance Group under the direction of the Chief Financial Officer.

MAJOR GOALS 2013

To position DeKalb County as the affordable and accessible destination for vacations, group tours or meetings in the Atlanta area.

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	% change	2013 Projected	% change
Gross Room Rentals	\$133,753,134	\$153,814,394	\$100,500,600	\$101,000,000	\$101,000,000	0.00%	\$101,000,000	0.00%
Total Tax Collected	\$6,487,027	\$7,459,998	\$4,266,646	\$4,500,000	\$4,500,000	-100.00%	\$4,500,000	0.00%

REVENUE SUMMARY	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Estimated	% change	2013 Projected	% change
Hotel/Motel Tax	\$2,641,019	\$1,416,595	\$1,501,198	\$1,474,573	\$4,578,149	210.47%	\$4,000,000	-12.63%
Fund Balance	267,521	251,232	136,012	279,958	338,820	-100.00%	770,254	127.33%
Total	\$2,908,540	\$1,667,827	\$1,637,210	\$1,754,531	\$4,916,968	180.24%	\$4,770,254	-2.98%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
DeKalb Convention & Visitors Bureau (DCVB)	\$2,800,000	\$2,274,000	\$1,450,000	\$1,200,000	\$2,000,000	\$1,908,102	\$1,908,102	-4.59%
Reserve for Appropriation	267,521	251,232	136,012	279,957	54,819			-100.00%
Transfer-Std-Unincorporated	0	0	0	0	1,600,000	2,862,153	2,862,153	
Total	\$3,067,521	\$2,525,232	\$1,586,012	\$1,479,957	\$3,654,819	\$4,770,255	\$4,770,255	30.52%

Percent Change -2.51% -17.68% -37.19% -6.69% 146.95% 30.52% 30.52%

Actual Expenditures \$2,657,308 \$1,531,815 \$1,354,253 \$4,283,280 \$4,146,714 (estimated)

BUDGET 2013
FUND: SPECIAL REVENUE
DEPARTMENT: HOTEL/MOTEL FUND

DATE: 12/14/2012
FINANCE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

Pending continuation of the hotel/motel tax through 2012 by the Board of Commissioners as of December 6, 2011.

This Resolution requests that the Georgia General Assembly authorize DeKalb County to levy an excise tax at a rate not to exceed eight (8) percent of the charge for furnishing for value to the public of any room or rooms, lodging, or accommodations. The current excise tax is five (5) percent, with two (2) percent appropriated for the promotion of tourism, conventions and trade show by contract with the DeKalb Convention and Visitors Bureau.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Other Costs	\$1,586,012	\$1,357,253	\$1,479,957	\$4,283,280	\$3,654,819	\$4,770,254	\$4,770,254

BUDGET 2013

**DATE: 12/14/2012
JUVENILE COURT**

FUND: JUVENILE SERVICES FUND

PROGRAM DESCRIPTION

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention Services.

REVENUE SUMMARY	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	% Change	2013 Projected	% Change
Chgs for County Services	\$51,036	\$52,773	\$38,647	\$32,984	\$30,000	-9.05%	\$27,635	-7.88%
Interest on Investments	4,931	1,632	596	397	500	26.00%	371	-25.80%
Fund Balance Forward	197,835	234,059	270,768	299,238	304,626	1.80%	304,626	0.00%
Total	\$253,801	\$288,465	\$310,011	\$332,619	\$335,126	0.75%	\$332,632	-0.74%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Juvenile Services Fund	\$467,312	\$299,060	\$322,474	\$339,738	\$335,126	\$284,189	\$284,189	-15.20%
Total	\$467,312	\$299,060	\$322,474	\$339,738	\$335,126	\$284,189	\$284,189	

14.94% -36.00% 7.83% 5.35% -1.36% -15.20% -15.20%

Actual Expenditures \$19,742 \$17,696 \$11,419 \$28,640 \$78,534 (estimated)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Purchased/Contracted Services	\$322,474	\$11,419	\$339,738	\$28,640	\$335,126	\$284,189	\$284,189
Total	\$322,474	\$11,419	\$339,738	\$28,640	\$335,126	\$284,189	\$284,189

BUDGET 2013**FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in a court order. Pursuant to a 9/19/2011 U. S. Department of Justice Audit, which strongly recommended that the Federal funds be reported according to the Single Audit Act Amendments of 1996 and OMB Circular A-133, Federal funds are being reported. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Federal Police	\$2,824,400	\$4,317,312	\$5,289,965	\$5,579,351	\$4,843,506	\$4,513,424	\$4,513,424	-6.81%
Federal Sheriff	869	869	869	870	12,399	12,413	12,413	0.11%
Federal/Treasury Sheriff	678,258	394,293	2,031,284	1,434,440	1,282,882	1,068,276	1,068,276	-16.73%
State Sheriff	6,769	12,135	11,434	0	195,868	196,096	196,096	0.12%
State District Attorney	399,298	174,697	113,966	99,791	48,447	88,771	88,771	83.23%
Marshall's Office	0	0	29,170	28,815	27,158	26,454	26,454	-2.59%
State Police	1,477,160	1,697,249	876,797	1,075,027	840,085	674,080	674,080	-19.76%
Federal/Treasury Police	0	0	0	0	104	0	0	-100.00%
Total	\$5,386,754	\$6,596,555	\$8,353,486	\$8,218,295	\$7,250,450	\$6,579,514	\$6,579,514	-9.25%
Percent Change	-10.83%	22.46%	26.63%	-1.62%	-11.78%	N/A	N/A	
Actual Expenditures	\$2,248,543	\$2,859,350	\$1,606,123	\$2,616,076	\$2,032,600 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

At the beginning of 2012, it was anticipated that confiscated funds would transition from an operational account to a Grant account. Given the difficulties presented by the Oracle Grants module, P&G, to effect this transition, it was decided by the Finance Department to continue these funds as an operational account, but report in accordance with the Single Audit Act Amendments of 1966 and OMB Circular A-133.

BUDGET 2013**FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 12/14/2012****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$1,034,555	\$761,993	\$926,826	\$1,330,391	\$730,257	\$284,867	\$284,867
Supplies	849,705	604,039	833,840	806,120	436,439	38,867	38,867
Capital Outlays	2,260,917	230,072	1,902,560	758,094	1,735,284	1,068,276	1,068,276
Interdepartment/Interfund Charges	0	(53,640)	0	(278,530)	0	0	0
Other Costs (Reserve for Appropriation)	4,108,310	(36,342)	4,555,068	0	4,345,461	5,187,504	5,187,504
Other Financing Uses	100,000	100,000	0	0	3,008	0	0
TOTAL	\$8,353,486	\$1,606,123	\$8,218,295	\$2,616,076	\$7,250,450	\$6,579,514	\$6,579,514

BUDGET 2013**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/14/2012****ADMINISTRATIVE SERVICES GROUP****PROGRAM DESCRIPTION**

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, and Pensioners Health/Life Insurance. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Contingency, and Budgetary Reserve. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

INFORMATION RELATIVE TO REQUESTED BUDGET

The Contingency account is recommended at \$0.

The Budgetary Reserve account is recommended at \$30,000,000.

Interest on Tax Anticipation Notes is recommended at \$250,000.

Principal and interest on Recovery Zone Bonds at \$767,243.

The Lobbying Contracts account is recommended at \$300,000.

No appropriation for debt service transfers to the Public Safety & Judicial Authority Bond Payment Fund is recommended due to anticipated refinancing of bonds.

HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
COPS - Principal & Interest	\$1,954,478	\$1,954,442	\$1,951,278	\$1,951,270	\$1,951,478	\$1,954,053	\$367,053
Lease Purchase of Real Estate							
Public Safety / Judicial Authority P&I	3,107,526	3,107,532	3,091,676	3,091,679	1,936,338	2,453,631	0
Lease Purchase of Equipment	1,456,468	1,482,021	1,456,468	568,024	1,061,018	0	0
Pensioners Group Insurance	9,929,160	9,880,010	11,122,500	9,755,679	11,371,000	15,454,000	15,454,000
Interest on Tax Anticipation Notes	0	0	850,000	0	250,000	250,000	250,000
Principal and Interest on Recovery Zone B	0	0	550,000	487,586	767,243	767,243	767,243
Atlanta Regional Commission	713,280	713,280	720,180	730,180	695,600	700,000	700,000

BUDGET 2013**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/14/2012****ADMINISTRATIVE SERVICES GROUP****HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS (cont)**

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Reserves & Contingencies							
Contingency	0	0	0	0	0	0	0
Budgetary Reserve	9,944,363	0	17,416,250	0	18,480,925	30,000,000	30,000,000
Reserve for Appropriation - Reserve	0	0	48,507	0	57,856	0	0
Reserve for Tax Allocation Districts	1,339,028	0	1,606,000	0	1,759,538	1,830,000	1,830,000
Various Insurance Costs:							
Unemployment Compensation	141,707	141,708	140,551	140,553	502,476	566,910	566,910
Non-Immunity	(2)	229,287	185,802	185,804	1,450,809	1,425,789	1,425,784
Monies & Securities	38,396	38,400	36,528	36,533	36,271	61,146	61,146
Buildings & Contents	108,109	108,108	119,043	119,046	314,151	212,338	212,338
Loss Control	191,461	191,472	182,115	182,108	118,016	248,165	248,165
Boiler/Machinery	0	0	0	0	8,782	7,862	7,862
Professional Services							
Lobbying Contract (Local)	199,300	137,315	179,400	165,000	180,000	180,000	180,000
Lobbying Contract (National)	64,700	42,000	58,200	105,050	140,000	120,000	120,000
Auditing Fees	264,000	222,965	237,600	280,350	280,000	300,000	300,000
Excess Salary Savings	(1,630,270)	0	0	0	0	0	0
Stormwater Fees Owed by County	218,656	253,367	311,750	255,448	252,497	283,952	283,952
Other							
Dues, Books, Subscriptions	56,000	32,951	56,000	26,292	56,000	56,000	56,000
Salaries and Benefits	456	0	52,244	6,016	0	51,532	51,532
Georgia Forestry Commission	0	4,283	0	4,283	0	0	0
Electricity	0	2,969	0	1,698,956	0	0	0
Transfer to CIP Fund	192,500	192,500	0	0	0	0	0
Encumbrance Carry-fwd funding	0	0	0	0	0	7,500,000	4,725,631

BUDGET 2013**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 12/14/2012****ADMINISTRATIVE SERVICES GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	(\$1,488,107)	\$141,708	\$192,795	\$146,569	\$502,476	\$618,442	\$618,442
Purchased/Contracted Services	5,102,994	5,134,896	5,060,744	4,468,705	3,610,356	3,118,631	1,315,000
Supplies	56,000	35,920	56,000	1,725,248	56,000	56,000	56,000
Interfund/Interdepartmental Charges							0
Other Costs	22,320,327	11,026,546	31,225,187	10,745,590	38,683,169	55,767,947	52,993,583
Debt Services	1,954,478	1,954,442	3,351,278	2,438,855	3,217,159	2,971,302	1,984,302
Other Financing Uses	192,500	192,500					0
Retirement Services					844,766	844,766	844,766
TOTAL	\$28,476,156	\$19,053,279	\$40,409,492	\$20,048,457	\$60,244,008	\$86,111,288	\$80,546,288

SUMMARY BY FUND OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2010 Actual	2011 Budget	2012 Requested	Budget Recommended
GENERAL	\$20,495,959	\$12,214,006	\$31,197,051	\$14,843,416	\$29,575,178	\$41,322,944	\$38,211,575
FIRE	3,648,048	3,225,214	2,427,272	2,426,194	8,099,537	9,113,104	8,200,771
STD-DESIGNATED SERVICES	4,243,614	3,476,748	6,378,648	2,372,336	7,766,627	9,419,451	9,419,451
STD-UNINCORPORATED	88,535	137,311	406,521	406,511	4,598,169	3,132,915	3,132,915
POLICE SERVICES					10,204,497	23,122,874	21,581,576
TOTAL	\$28,476,156	\$19,053,279	\$40,409,492	\$20,048,457	\$60,244,008	\$86,111,288	\$80,546,288

BUDGET 2013**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for the cost of acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004. This Department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Bonds Outstanding As Of January 1	\$46,095,000	\$45,030,000	\$43,935,000	\$42,810,000	-2.56%	\$41,650,000	-2.71%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Bldg. Authority Bonds	\$3,105,376	\$3,109,476	\$3,109,599	\$3,140,551	\$3,104,802	\$3,107,102	\$3,107,102	0.07%
Total	\$3,105,376	\$3,109,476	\$3,109,599	\$3,140,551	\$3,104,802	\$3,107,102	\$3,107,102	
Percent Change	0.00%	0.13%	0.00%	1.00%	-1.14%	0.07%	0.07%	
Actual Expenditures	\$3,093,085	\$3,109,476	\$3,095,526	\$3,092,675	\$3,093,802 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

During 2013, it is anticipated that this bond series will be refinanced.

BUDGET 2013**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND****DATE: 12/14/2012****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Public Safety and Judicial Facilities Authority Revenue Bonds Fund obligations in 2012 are:

	Requested	Recommended
Principal 2004 Series	\$1,200,000	\$1,200,000
Interest 2004 Series	1,894,101	1,894,101
Professional Services	10,000	10,000
Other Misc.	3,000	3,000
TOTAL	\$3,107,102	\$3,107,102

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	3,109,599	3,095,526	3,140,551	3,092,675	3,104,802	3,107,102	3,107,102
TOTAL	\$3,109,599	\$3,095,526	\$3,140,551	\$3,092,675	\$3,104,802	\$3,107,102	\$3,107,102

BUDGET 2013**FUND: TAX FUNDS****DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

On November 28, 2006, the Board of Commissioners approved the levy of a tax on the rental of motor vehicles in DeKalb County at the rate of three (3) percent. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The Rental Motor Vehicle Tax Fund was created in 2007 to provide an accounting entity for recording transactions related to the 3% levy on the rental of motor vehicles in DeKalb County. The revenues of this tax are dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the Porter Sanford III Performing Arts and Community Center and for other appropriate expenditures. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

MAJOR GOALS 2012

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Gross Car Rentals	\$23,693,570	\$23,527,971	\$22,447,046	\$21,252,526	-5.32%	\$23,711,719	11.57%
Total Tax Collected	\$596,960	\$681,823	\$594,903	\$464,416	-21.93%	\$628,420	35.31%

REVENUE SUMMARY	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Taxes	\$596,960	\$681,823	\$594,903	\$463,201	-22.14%	\$628,420	35.67%
Investment Income	2,945	1,250	1,140	1,214	6.53%	0	-100.00%
Miscellaneous	106,642	500,000	350,000	0	-100.00%	0	0.00%
Fund Balance	205,438	202,648	673,146	914,364	35.83%	919,487	0.56%
Total	\$911,986	\$1,385,721	\$1,619,189	\$1,378,780	-14.85%	\$1,547,907	12.27%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2012/2011
South DeKalb Arts Center	\$712,143	\$710,825	\$712,825	\$707,825	\$712,225	\$710,625	\$710,625	-0.22%
Reserve for Appropriation	0	144,613	183,749	183,749	533,995	837,282	837,282	0.00%
Total	\$712,143	\$855,438	\$896,574	\$891,574	\$1,246,220	\$1,547,907	\$1,547,907	24.21%
Percent Change	0.00%	20.12%	4.81%	-0.56%	39.78%	24.21%	24.21%	
Actual Expenditures	\$706,225	\$709,337	\$712,575	\$704,825	\$709,225	(estimated)		

BUDGET 2013**FUND: TAX FUNDS****DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND****DATE: 12/14/2012****FINANCE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the Porter Sanford III Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The tax will be effective January 1, 2007 and will expire on December 31, 2038.

Effective December 1, 2008, the City of Dunwoody began collecting a Rental Motor Vehicle Tax within their boundaries which decreased DeKalb County's revenue by approximately \$50,000.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased/Contracted Services	712,825	712,575	707,825	704,825	712,225	710,625	710,625
Other Costs	183,749	0	183,749	0	533,995	837,282	837,282
TOTAL	\$896,574	\$712,575	\$891,574	\$704,825	\$1,246,220	\$1,547,907	\$1,547,907

BUDGET 2013**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER****LEASE PAYMENT FUND****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

The Development Authority of DeKalb County Performing Arts Center Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Development Authority Arts Center bond issue. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the Porter Sanford III Performing Arts Center. The Board of Commissioners authorized the sale of the bonds on December 11, 2006 and the bonds were sold at a premium. The anticipated revenues to fund the lease payments are provided from the collection of a car rental tax.

The first expenditures against the fund were made in 2007.

This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Bonds Outstanding	\$4,640,000	\$4,140,000	\$3,625,000	\$3,085,000	-14.90%	\$2,525,000	-18.15%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Performing Arts Center	\$712,143	\$710,825	\$712,825	\$707,825	\$712,225	\$710,625	\$710,625	-0.22%
Reserve For Appropriation		144,613	183,749	183,749	533,995	837,282	837,282	
Total	\$712,143	\$855,438	\$896,574	\$891,574	\$1,246,220	\$1,547,907	\$1,547,907	

Percent Change 24.21% 24.21%

Actual Expenditures \$706,225 709,337 \$712,575 \$704,825 \$709,725 (estimated)

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2013, lease payments to cover the Principal and Interest Revenue Bond obligations are budgeted in the Rental Motor Vehicle Tax Fund.

BUDGET 2013**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER****LEASE PAYMENT FUND****DATE: 12/14/2012****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Development Authority (Arts Center) Bonds Fund obligations in 2013 are:

	Requested	Recommended
Principal 2006 Series	\$560,000	\$560,000
Interest 2006 Series	147,625	147,625
Professional Services	0	0
Other Misc.	3,000	3,000
Reserve for Appropriation	763,253	763,253
TOTAL	\$1,473,878	\$1,473,878

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	712,825	712,575	707,825	704,825	712,225	710,625	710,625
Debt Service	0	0	0	0	0	0	0
Other Costs	183,749	0	183,749	0	533,995	837,282	837,282
TOTAL	\$896,574	\$712,575	\$891,574	\$704,825	\$1,246,220	\$1,547,907	\$1,547,907

BUDGET 2013
FUND: RISK MANAGEMENT FUND

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was created with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

REVENUE SUMMARY	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	% change	2013 Estimated	% change
Employee Contributions	\$25,739,193	\$22,048,087	\$33,260,515	\$303,384	\$0	-100.00%	\$6,978,648	0.00%
Charges to County	58,586,086	55,633,210	55,935,649	92,520,507	119,150,709	28.78%	95,074,385	-20.21%
Fund Balance	10,126,232	18,188,890	16,307,260	11,258,807	-4,241,020	-137.67%	7,601,754	-279.24%
Total Revenue	\$94,451,511	\$95,870,187	\$105,503,424	\$104,082,698	\$114,909,689	10.40%	\$109,654,787	-4.57%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
Unemployment Comp	341,520	270,461	303,384	303,384	303,384	0	0	-100.00%
Group Health & Life	85,588,712	87,085,538	89,410,075	92,058,362	104,566,445	94,521,100	94,521,100	-9.61%
Buildings & Contents	1,540,165	1,397,894	1,120,000	1,020,000	750,000	1,350,000	1,350,000	80.00%
Boiler & Machinery	214,928	179,529	55,888	50,000	50,000	50,000	50,000	0.00%
Non-Immunity Exp.	1,454,057	1,701,310	1,381,419	2,000,000	2,000,000	2,000,000	2,000,000	0.00%
Vehicle Liability	2,078,000	2,059,206	1,686,781	2,169,760	2,100,000	2,849,264	2,849,264	35.68%
Airport Liability	16,034	2,466	6,100	0	6,100	6,100	6,100	0.00%
Police Helicopters	122,000	167,346	102,750	102,750	120,000	130,000	130,000	8.33%
Monies & Securities	49,491	31,524	50,018	50,018	50,018	50,000	50,000	-0.04%
Loss Control	101,476	375,935	350,000	350,000	350,861	350,000	350,000	-0.25%
Other	2,945,128	2,598,978	11,037,009	5,978,424	4,612,881	8,348,323	8,348,323	80.98%
Total Risk Management	\$94,451,511	\$95,870,187	\$105,503,424	\$104,082,698	\$114,909,689	\$109,654,787	\$109,654,787	-4.57%
Percent Change	15.78%	1.50%	10.05%	-1.35%	10.40%	-4.57%	-4.57%	

Actual Expenditures \$83,657,423 \$80,057,743 \$95,712,887 \$99,549,039 \$100,196,675 (estimated)

BUDGET 2013

FUND: RISK MANAGEMENT FUND

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

DATE: 12/14/2012

FINANCE GROUP

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$250,000	\$65,570	\$250,000	\$72,408	\$250,861	\$0	\$0
Purchased / Contracted Services	4,002,956	3,004,581	5,054,645	4,545,554	5,288,999	6,028,062	6,028,062
Supplies	0	244	0	0	0	0	0
Interfund / Interdepartmental Charges	1,500,000	386,413	2,000,000	1,440,027	2,000,000	2,500,000	2,500,000
Other Costs	10,157,556	874,512	4,719,691	797,995	2,803,384	6,605,625	6,605,625
Other Financing Uses	6,715,034	6,715,034	0	0	0	0	0
Payroll Liabilities	82,877,878	84,666,533	92,058,362	92,693,054	104,566,445	94,521,100	94,521,100
TOTAL	\$105,503,424	\$95,712,887	\$104,082,698	\$99,549,039	\$114,909,689	\$109,654,787	\$109,654,787

BUDGET 2013
FUND: WORKERS COMPENSATION

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

	2008	2009	2010	2011	2012		2013	
REVENUE SUMMARY	Actual	Actual	Actual	Actual	Estimated	% change	Projected	% change
County Contribution	\$7,282,810	\$8,489,389	\$7,950,213	\$4,097,047	\$1,276,568	-68.84%	\$1,276,568	0.00%
Fund Balance	6,056,603	5,455,608	4,959,475	8,586,168	9,194,588	7.09%	8,342,708	-9.27%
Total Revenue	\$13,339,413	\$13,944,997	\$12,909,688	\$12,683,215	\$10,471,156	-17.44%	\$9,619,277	-8.14%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008	2009	2010	2011	2012	2013	2013	Increase
	Budget	Budget	Budget	Budget	Budget	Requested	Recommended	2013/2012
Workers Comp.	\$13,053,500	\$13,878,345	\$12,909,688	\$14,805,983	10,303,000	9,619,277	9,619,277	-6.64%
Percent Change	8.90%	6.32%	-6.98%	14.69%	-30.41%	-6.64%	-6.64%	
Actual Expenditures	\$1,400,645	\$1,182,897	\$1,237,312	\$843,830	\$2,283,364 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

None

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010	2010	2011	2011	2012	2013	2013
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Purchased / Contracted Services	\$925,000	\$1,025,111	\$911,557	459,012	325,000	908,250	908,250
Interfund / Interdepartmental Charges	6,459,099	212,201	6,568,000	384,818	5,978,000	6,028,000	6,028,000
Other Costs	5,525,589	0	7,326,426	0	4,000,000	2,683,027	2,683,027
Total Risk Management	\$12,909,688	\$1,237,312	\$14,805,983	\$843,830	\$10,303,000	\$9,619,277	\$9,619,277

BUDGET 2013
FUND: VICTIM ASSISTANCE
DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/14/2012
FINANCE GROUP

PROGRAM DESCRIPTION

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund. This fund is assigned to the Finance Group, under the direction of the Chief Financial Officer.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

REVENUE SUMMARY	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Estimated	% change	2013 Projected	% change
Other Local Governments/ Agencies	\$308,007	\$377,590	\$374,959	\$377,202	\$346,161	-8.23%	\$345,000	-0.34%
Fines and Forfeitures	1,675,312	947,188	860,161	952,428	1,078,830	13.27%	1,000,000	-7.31%
Fund Balance	51,999	1,029,072	224,090	-7,021	108,981	-1652.31%	231,458	112.38%
Reserve for Appropriation	0	0	0	0	0	0.00%	0	0.00%
Total Revenue	\$2,035,318	\$2,353,850	\$1,459,210	\$1,322,609	\$1,533,972	15.98%	\$1,576,458	2.77%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
Victim Assistance	\$1,001,999	\$2,329,072	\$1,474,090	\$1,242,979	\$1,410,152	\$1,576,458	\$1,576,458	11.79%
Total	\$1,001,999	\$2,329,072	\$1,474,090	\$1,242,979	\$1,410,152	\$1,576,458	\$1,576,458	11.79%
Percent Change	-35.45%	132.44%	-36.71%	-15.68%	35.00%	26.83%		
Actual Expenditures	\$1,006,246	\$2,129,760	\$1,473,578	\$1,236,527	\$1,302,514	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding in the amount of \$1,176,930 is recommended for the Victim Assistance programs administered by the DA and the Solicitor.

The Human Service Community Center (HSCC) has requested \$362,500 for the non-profit agencies. This amount is recommended to fund the agencies' Victim Assistance programs administered by the non-profit organizations.

Also, \$10,000 is recommended for Interpreter services for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order (TPO), as mandated by the legislation that established the fund.

BUDGET 2013

**FUND: VICTIM ASSISTANCE
DEPARTMENT: VICTIM ASSISTANCE**

**DATE: 12/14/2012
FINANCE GROUP**

**DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS
Description/Program**

Victim Assistance Program: DeKalb County Government

	Requested	Recommended
1. Reimburse the costs for seven positions in the District Attorney's Office, cost center 03930.	\$554,976	\$554,976
2. Reimburse the costs for ten positions in the Solicitor's Office, cost center 03815.	621,954	621,954
3. Interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order.	10,000	10,000

Victim Assistance Programs: Non-Profit Agencies

4. Caminar Latino, Inc.	35,000	35,000
5. Center for Pan Asian Community Services, Inc.	7,500	7,500
6. DeKalb Rape Crisis	25,000	25,000
7. Georgia Center for Child Advocacy, Inc.	40,000	40,000
8. International Women's House, Inc.	30,000	30,000
9. Jewish Family & Career Services	10,000	10,000
10. Raksha, Inc.	5,000	5,000
11. Safe Haven	15,000	15,000
12. Women's Resource Center	175,000	175,000
13. Atlanta Legal Aid.	20,000	20,000
14. Other		8,000
15. Reserve for Appropriation		19,028

Total \$1,549,430 \$1,576,458

BUDGET 2013**FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 12/14/2012****FINANCE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Purchased / Contracted Services	\$10,000	\$22,894	\$10,000	\$16,179	\$10,000	\$10,000	\$10,000
Other Costs	0	7,348	7,348	7,348	1,058,030	27,028	27,028
Other Financing	1,464,090	1,443,336	1,225,631	1,213,000	342,122	1,539,430	1,539,430
TOTAL	\$1,474,090	\$1,473,578	\$1,242,979	\$1,236,527	\$1,410,152	\$1,576,458	\$1,576,458

BUDGET 2013

FUND: GENERAL

DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES

**DATE: 12/14/2012
DEVELOPMENT GROUP**

PROGRAM DESCRIPTION

The Human and Community Development Department has been referred to as the Human Services or Human Development Department. The department was merged with Community Development. Human Services Division is one of the County's customer service facilitators in three operational areas. First, to coordinate the County's Human and Community Services grant process. The Division solicits throughout the county for nonprofit and community organizations to apply for limited County funding to better serve DeKalb citizens who may be in temporary need of specific capacity building or transitional resources. Second, the Division manages a portfolio of Youth Services including the Teen Pregnancy Task Force and DeKalb Youth Commission. The Division pursues competitive grant funding opportunities from all business sectors and levels of government to enable the County to serve more DeKalb County citizens in purposeful ways despite a difficult economic climate. The Lou Walker Senior Center is an innovative multipurpose facility for active adults age 55 and older and offers classes, programs and services that introduce vibrant, mentally stimulating, physically challenging and fun opportunities, designed to inform and maximize healthier choices. The Office of Senior Affairs facilitates the creation of a community environment that enhances the welfare of DeKalb County seniors and serves as the County based aging/nutrition services provider. This department is assigned to the Administrative Group, under the direction of the Executive Assistant/Chief Operating Officer.

MAJOR ACCOMPLISHMENTS 2012

1. The Division was awarded the management of \$375,000 from President Obama's Affordable Care Act allocated to Georgia to create the Maternal Infant & Early Childhood Home Visiting Program.
2. Submitted eight grant applications for federal funding.
3. Created partnerships with local physicians to provide programs on cardiac care issues and created partnerships with Georgia State and other entities to participate in MAPP survey for the county.
4. In conjunction with the Georgia Department of Human Services established the DeKalb County Senior Transportation "Golden Shuttle" Program.
5. Graduated over 159 seniors from the Stanford University Chronic Disease Self-Management Course which included 12 Korean senior and 14 Vietnamese.

MAJOR GOALS 2013

1. Increase the number of families benefiting from all funding projects managed by the Division from 7,500 to 12,500 families without additional cost to the County.
2. Develop a plan to have an onsite facility that could provide basic health screenings for seniors (blood pressure, diabetes, cholesterol).
3. Increase revenue by 10% at the Lou Walker Senior Center.
4. Implement the New Freedom Transportation Program Phase II.
5. Operate Scottdale Senior Center and support other community senior programs.

BUDGET 2013

FUND: GENERAL

DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES

**DATE: 12/14/2012
DEVELOPMENT GROUP**

KEY INDICATORS	Actual 2008	Actual 2009	Actual 2010	Actual 2011	Projected 2012	% change	Estimated 2013	% change
Average Daily Attendance at Lou Walker Senior Center	586	600	588	600	590	-1.67%	600	1.69%
Citizen Visits to Senior Centers	515,510	530,000	525,000	531,000	535,000	0.75%	540,000	0.93%
Contacts for Senior Information Referral	11,400	9,600	9,062	8,931	9,100	1.89%	9,500	4.40%
Grant Applications Funded	36	43	43	46	48	4.35%	50	4.17%
Grant Applications Reviewed	56	61	59	65	75	15.38%	70	-6.67%
Senior Transported	423	270	301	425	437	2.82%	445	1.83%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$1,383,980	\$1,929,122	\$1,244,294	\$938,354	\$1,232,166	\$1,332,515	\$1,199,025	-2.69%
Lou Walker Senior Center	1,665,835	1,569,191	1,133,977	1,109,636	1,081,415	927,734	866,108	-19.91%
Senior Citizens	2,085,285	2,079,363	1,818,026	1,732,269	1,508,107	1,447,715	1,426,600	-5.40%
Total	\$5,135,100	\$5,577,676	\$4,196,297	\$3,780,259	\$3,821,688	\$3,707,964	\$3,491,733	-8.63%
Percent Change	65.54%	8.62%	11.01%	-9.91%	1.10%	-2.98%	-8.63%	
Actual Expenditures	\$4,459,373	\$4,864,860	\$4,406,231	\$4,060,736	\$3,946,070	(Estimated)		

POSITIONS	AUTHORIZED	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time		25	25	17	17	17	18	17	0.00%
Part Time		0	1	1	1	1	2	1	0.00%
Total Full-Time/Part-Time		25	26	18	18	18	20	18	

INFORMATION RELATIVE TO REQUESTED BUDGET

The requested budget includes \$65,000 to fund match for federal and state grants (\$26,000 for System of Care, \$25,000 for Safe Haven and \$15,000 for grants the department will apply for in 2013). The budget also includes \$555,100 for the Non-Profit agencies. Funding in the amount of \$875,000 is recommended for services to DeKalb County seniors such as In-Home service, Congregate Meals, Home Delivered Meals and Transportation.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

The addition of one full-time Office Assistant to process orders for supplies for the instructors, schedules rooms for classes, records and publishes staff and faculty meeting minutes and one part-time Customer Service Representative to coordinate, schedule and monitor the program at the Lou Walker Senior Center. This includes salary and benefits.

Not recommended.

	Requested	Recommended
The addition of one full-time Office Assistant to process orders for supplies for the instructors, schedules rooms for classes, records and publishes staff and faculty meeting minutes and one part-time Customer Service Representative to coordinate, schedule and monitor the program at the Lou Walker Senior Center. This includes salary and benefits.	\$43,242	\$0
Total Program Modification	\$43,242	\$0

BUDGET 2013

FUND: GENERAL

DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT/HUMAN SERVICES

**DATE: 12/14/2012
DEVELOPMENT GROUP**

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$1,046,454	\$1,386,448	\$1,238,662	\$1,224,533	\$1,289,387	\$1,313,604	\$1,237,473
Purchased/Contracted Services	1,011,091	949,851	1,095,744	1,038,115	867,256	719,633	715,046
Supplies	78,800	63,449	103,400	85,563	51,589	44,153	32,113
Capital Outlay	0	0	7,400	16	0	0	0
Interfund/Interdepartmental Charges	3,287	6,573	6,917	12,529	9,847	12,001	12,001
Other Costs	50,000	110	(361,843)	10,000	0	65,000	65,000
	<u>2,006,665</u>	<u>1,999,800</u>	<u>1,689,979</u>	<u>1,689,979</u>	<u>1,603,609</u>	<u>1,553,573</u>	<u>1,430,100</u>
TOTAL	\$4,196,297	\$4,406,231	\$3,780,259	\$4,060,736	\$3,821,688	\$3,707,964	\$3,491,733

PROGRAM DESCRIPTION

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public. This department is assigned to the Infrastructure group, under the direction of the Deputy COO for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Completed major CIP projects on the airport, specifically the taxiway concrete rehabilitation project and enhancement to the Runway Safety Area (RSA) for Runway 02R/20L.

Installed Instrument Landing System (ILS) critical area signs and additional Runway Guard Lighting.

MAJOR GOALS 2013

To continue major CIP projects on the airport specifically concrete rehabilitation on Taxiway Alpha and Juliet.

To continue landslide infrastructure improvements including the parking area and the T-Hangars.

To continue rehabilitation of the north and northwest corporate rows.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Total Flight Operations	151,714	160,948	151,000	151,000	-6.18%	160,000	5.96%
Open House Visitors	12,000	12,500	14,000	14,000	12.00%	14,000	0.00%
Airport Tenants	315	315	315	315	0.00%	315	0.00%
Based Aircraft	608	608	608	608	0.00%	608	0.00%
Acres Maintained	650	650	650	650	0.00%	650	0.00%
Building Maintained	14	14	14	14	0.00%	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	0.00%	1,100	0.00%

**BUDGET 2013
 FUND: AIRPORT
 DEPARTMENT: AIRPORT**

**DATE: 12/14/2012
 INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$2,096,028	\$2,155,257	\$1,731,540	\$1,833,173	\$2,568,552	\$2,005,644	\$2,019,087	-21.39%
Maintenance	949,343	830,151	874,962	831,334	887,088	744,587	750,790	-15.36%
Sub-Total	\$3,045,371	\$2,985,408	\$2,606,502	\$2,664,507	\$3,455,640	\$2,750,231	\$2,769,877	-19.84%
Reserve	4,967,225	6,993,902	7,544,569	6,653,256	5,500,012	0	6,331,107	15.11%
Contribution To CIP	1,000,000	2,000,000	1,000,000	2,500,000	3,100,000	1,300,000	1,300,000	-58.06%
Total	\$9,012,595	\$11,979,310	\$11,151,071	\$11,817,763	\$12,055,652	\$4,050,231	\$10,400,984	-13.73%
Percent Change	34.58%	32.92%	-6.91%	5.98%	2.01%	-66.40%	-13.73%	
Actual Expenditures	\$2,789,971	\$4,831,966	3,541,485	5,216,014	\$5,039,567 (estimated)			
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	27	28	27	27	27	27	27	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,300,000 has been included in the budget to fund Airport CIP projects.
 The recommended budget of \$10,400,984 includes \$6,346,222 as a reserve for appropriation.

INFORMATION RELATIVE TO POSITIONS AND THE PERSONAL SERVICES BUDGET

No salary savings were deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

There were no Program Modifications requested.

**BUDGET 2013
 FUND: AIRPORT
 DEPARTMENT: AIRPORT**

**DATE: 12/14/2012
 INFRASTRUCTURE GROUP**

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$1,303,232	1,222,105	\$1,290,278	1,208,236	\$1,409,880	\$1,293,900	1,309,026
Purchased/Contracted Services	197,760	118,139	215,918	166,761	669,946	186,244	190,731
Supplies	455,603	407,550	448,812	444,650	524,038	445,078	445,078
Capital Outlays	21,374	1,160	16,875	1,160	32,024	0	0
Interfund/Interdepartmental Charges	628,533	623,719	692,624	704,259	628,819	619,697	619,730
Other Costs	7,544,569	168,812	6,653,256	190,948	5,690,945	200,500	6,531,607
Other Financing	1,000,000	1,000,000	2,500,000	2,500,000	3,100,000	1,300,000	1,300,000
	0	0	0	0	0	4,812	4,812
TOTAL	\$11,151,071	3,541,485	\$11,817,763	5,216,014	\$12,055,652	\$4,050,231	10,400,984

BUDGET 2013**FUND: GENERAL****DEPARTMENT: COOPERATIVE EXTENSION SERVICE****DATE: 12/14/2012**
INFRASTRUCTURE GROUP**PROGRAM DESCRIPTION**

The DeKalb County Cooperative Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

This department is assigned to the Infrastructure Group, under the direction of the Deputy COO for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

100% of the juniors and seniors participating in the 4-H youth Development program placed in first or second in district competition.

250 Master Gardener volunteers returned 13,000 volunteer hours to the County for an estimated value of \$250,000.

MAJOR GOALS 2013

To train and empower employees to provide excellent customer services to our citizens and internal partners.

To expand public outreach and educational opportunities for DeKalb citizens.

To develop innovative marketing strategies to maintain/ attract new audiences to cooperative extension programs.

To recruit 5 new 4-H Youth Development clubs, maintain clubs and enroll 1,800 youth in the Health Rocks program.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Publications	45,137	35,045	20,099	25,000	24.38%	25,000	0.00%
Telephone/e-mails requests	93,759	74,440	151,972	200,000	31.60%	175,000	-12.50%
Participants	66,151	71,902	104,703	80,000	-23.59%	80,000	0.00%
Number of volunteers	1,655	1,846	3,153	3,000	-4.85%	3,000	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$485,745	\$426,160	\$396,078	\$364,978	\$13,059	\$66,474	\$51,243	292.40%
Youth Programs	176,758	182,721	175,481	121,837	114,033	128,249	118,860	4.23%
Family/Consumer Sci.	221,845	214,865	162,877	52,307	29,024	28,580	26,434	-8.92%
Horticulture/Landscape	203,688	205,466	149,692	150,010	136,319	152,960	11,080	-91.87%
Total	\$1,088,036	\$1,029,212	\$884,128	\$689,132	\$292,435	\$376,263	\$207,617	-29.00%
Percent Change	-0.16%	-5.41%	-14.10%	-22.06%	-57.56%	28.67%	-29.00%	
Actual Expenditures	\$1,037,272	\$975,020	\$760,090	\$655,986	\$287,989 (estimated)			

BUDGET 2013

FUND: GENERAL

DEPARTMENT: COOPERATIVE EXTENSION SERVICE

DATE: 12/14/2012

INFRASTRUCTURE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	19	19	19	13	13	14	14	7.69%
Part-time	1	1	1	1	1	0	0	-100.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Extension staff will continue to expand their environmental classes related to water conservation, natural landscaping, fats/oils/grease disposal pollution prevention, and anti-litter. Staff time will be interfunded to Water & Sewer, Stormwater, and Sanitation funds for these efforts.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No Program Modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$756,331	\$634,527	\$597,614	\$563,667	\$565,489	\$581,176	\$588,793
Purchased/Contracted Services	82,447	92,832	81,220	58,571	46,790	88,088	58,525
Supplies	20,634	10,475	18,347	13,208	11,615	20,098	15,598
Capital Outlays	0	0	800	0	0	0	0
Interfund/Interdepartmental Charges	12,841	19,560	8,215	10,826	-340,959	-326,299	-464,799
Other Costs	11,875	11,696	-17,064	9,714	9,500	13,200	9,500
TOTAL	\$884,128	\$769,090	\$689,132	\$655,986	\$292,435	\$376,263	\$207,617

BUDGET 2013**FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 12/14/2012
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2011 are: expansion of Juvenile Justice facility (additional courtroom), fire station renovations, continued renovation of the new courthouse, continued renovation of the Maloof Building, renovation of the Clark Harrison Building, continued design and renovations of the Callandwolde Center, continued design & conceptual plans for South Precinct Police Station, Police Academy trailers, major elevator upgrades, major HVAC repairs and other renovation projects and repairs.

MAJOR GOALS 2013

To continue monitoring of Performance Contracting initiatives.

Continuation of major renovation and construction projects.

Continued maintenance, repair or replacement of major HVAC equipment, roofs, elevators, swimming pools, etc. as funding is available.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Square Footage Maintained	5,415,141	5,479,461	5,615,461	5,615,461	0%	5,014,839	-11%
Maintenance Cost Per Sq. Ft	\$1.16	\$1.22	\$1.35	\$1.32	-2%	\$1.81	37%
Number of Facilities	257	257	300	304	1%	279	-8%
Construction/Renovation Sq. Ft.	1,128,000	1,250,000	1,262,000	1,329,000	5%	1,549,200	17%
Custodial Sq. Ft.	1,762,125	1,762,125	1,638,896	1,638,896	0%	1,590,109	-3%
Work Order Requests Generated	63,771	66,320	31,267	31,500	1%	18,613	-41%

BUDGET 2013

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 12/14/2012

INFRASTRUCTURE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012	
Administration	\$867,272	\$722,434	(722,165)	798,085	\$868,619	\$820,375	3%	
Maint./Construction	6,276,820	5,521,120	5,472,807	5,288,262	5,029,316	5,039,113	-5%	
Environmental	3,428,415	1,882,332	1,827,630	1,360,947	1,382,617	1,486,845	9%	
Utilities & Insurance	6,682,418	6,343,781	6,760,183	8,646,442	9,391,323	9,391,323	9%	
Security	903,891	612,897	0	0	0	0	0%	
Architectural & Eng.	657,464	587,401	589,154	578,864	582,259	582,259	1%	
Total	\$18,816,280	\$15,669,965	\$13,927,609	\$16,672,600	\$17,254,134	\$17,319,915	3.88%	
Percent Change	4.55%	-16.72%	-11.12%	19.71%	3.49%	3.88%		
Actual Expenditures	\$17,957,941	\$16,377,783	\$14,527,242	\$19,547,582	(estimated)			
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	84	84	52	52	59	59	59	0.00%

BUDGET 2013

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 12/14/2012
INFRASTRUCTURE GROUP**INFORMATION RELATIVE TO REQUESTED BUDGET****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

Funding for 8 vacant authorized positions was not included in the salary reports provided to the department.

The department requested funding for 8 of those positions (\$374,744 salary and benefits). Funding for these 8 positions is not recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010	2010	2011	2011	2012	2013 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$3,399,177	\$3,871,115	\$3,654,465	\$3,544,618	\$3,525,130	\$3,167,742	\$3,182,779
Purchased/Contracted Services	5,829,843	6,388,291	4,691,790	5,095,190	5,321,186	5,450,936	5,550,936
Supplies	4,800,920	3,921,838	5,166,939	4,568,485	6,807,967	7,401,553	7,401,553
Interfund/Interdepartmental Charges	470,398	708,916	409,826	439,454	(151,310)	64,276	15,020
Other Costs	0	0	(1,165,038)	0	0	0	0
Capital Lease Payments	1,169,627	1,487,623	1,169,627	879,495	1,169,627	1,169,627	1,169,627
Other Financing Uses	0	0	0	0	0	0	0
TOTAL	\$15,669,965	\$16,377,783	\$13,927,609	\$14,527,242	\$16,672,600	\$17,254,134	\$17,319,915

BUDGET 2013**FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 12/14/2012
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. GIS' goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with the numerous business processes/work flows and IT systems that the county uses.

This department is assigned to the Infrastructure Group, under the direction of the Deputy COO for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Completed entire initial phases of Quality Assurance / Quality Control on the Parcel Conversion Project.

Launched a new GIS website with an interactive mapping component.

Conducted analysis of 2010 Census Data in preparation for a census count challenge.

Completed the Apartment Addressing Database which was instrumental to the DeKalb Marshal's Office and Atlanta Apartments in their issuance of dispossessory warrants in a more timely fashion.

MAJOR GOALS 2013

To finalize and implement the Environmental Systems Research Institute's site license with the county.

To "go live" with the GIS CAMA system integration.

To win a Special Achievement in GIS (SAG) Award.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
GIS Database Features	356	356	356	380	6.74%	400	5.26%
Workstations with GIS/ CAD Software	400	400	400	450	12.50%	600	33.33%
Plotters connected to GIS	18	18	18	18	0.00%	20	11.11%
Mapping/Data Requests	168	112	130	170	30.77%	250	47.06%
Parcels Conveyed	27,779	29,828	22,246	24,000	7.88%	23,000	-4.17%
Deeds Entered	26,306	26,259	20,120	23,000	14.31%	23,500	2.17%
Property Sales Revenue	NA	NA	NA	\$19,000	100.00%	\$30,000	57.89%
Map Sales Revenue	\$3,014	\$2,316	\$2,500	\$2,000	-20.00%	\$2,200	10.00%

BUDGET 2013

FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS

DATE: 12/14/2012
INFRASTRUCTURE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
GIS	\$1,203,591	\$1,255,380	\$1,289,024	\$850,791	\$1,192,608	\$1,090,166	\$890,490	-25.33%
Property Mapping	1,245,219	1,139,320	951,981	987,465	492,337	1,006,838	1,011,772	205.50%
Total	\$2,448,810	\$2,394,700	\$2,241,005	\$1,838,256	\$1,684,945	\$2,097,004	\$1,902,262	12.90%
Percent Change	1.48%	-2.21%	-6.42%	-17.97%	-8.34%	24.46%		
Actual Expenditures	\$2,054,778	\$2,105,755	\$1,743,243	\$1,649,369	\$1,767,842 (estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	27	27	27	27	23	23	23	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 5 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for 2 of those positions (\$97,896 salary and benefits). Funding for these 2 positions is recommended.

\$127,865 is recommended for the Pictometry Imagery Database License.

\$116,385 is recommended for the integration of GIS with the new CAMA system that the Property Appraisal and the Tax Commissioner are using.

\$276,500 is recommended for the Enterprise License Agreement with the Environmental Systems Research Institute.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,389,385	\$1,336,864	\$1,407,004	\$1,247,331	\$1,198,377	\$1,414,415	\$1,420,673
Purchased/Contracted Services	460,072	227,050	370,900	122,867	152,453	366,840	366,840
Supplies	56,999	42,853	49,951	18,669	23,636	23,350	23,350
Capital	195,000	134,361	187,500	128,806	177,714	286,500	286,500
Interfund/ Interdepartmental	5,000	2,115	4,899	3,829	4,899	5,899	-195,101
Other Costs	0	0	-181,998	0	0	0	0
Other Financing Uses	134,549	0	0	127,867	127,866	0	0
TOTAL	\$2,241,005	\$1,743,243	\$1,838,256	\$1,649,369	\$1,684,945	\$2,097,004	\$1,902,262

PROGRAM DESCRIPTION

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 22 public library facilities and an online virtual eBranch. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 900 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Additionally, the library offers numerous public meeting spaces, including multi-purpose rooms, small study spaces, and two theater-style auditoriums. Services to the public are supported by the Library's Administration and Processing Center, soon to be combined in a new facility being built on Kensington Road.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping an accurate patron file; advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Opened Scott Candler Library on August 20, 2012.
 Broke ground on the Library Administrative Center on Kensington Road.
 Introduced a modest eBook collection through grant money and donations.
 Developed and launched a special, limited edition, collector series library card featuring "Pete the Cat" to serve as a fundraiser for the DeKalb Library Foundation.
 Maintained strong usage statistics in all service areas including circulation of library materials, branch visits, computer and Wi-Fi usage and program attendance as demonstrated in the Library's program measures.

MAJOR GOALS 2013

To restore County operational funding for library materials in order to maintain a modest stream of new resources for patrons.
 To maintain "Reduced Schedule" at all 22 branch libraries if staff related funding remains stable, or finalize plan for consolidation and concentration of staff in larger, more accessible locations that have more resources.
 To finalize the Library's 2013 - 2015 Strategic Plan for submittal to the Library's Board of Trustees.
 To complete construction of the Library Administrative Center facility.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2012	% change
Patron Visits	3,232,361	3,321,574	3,240,490	3,190,289	-1.55%	3,150,000	-1.26%
Materials Checked Out	3,998,770	4,156,993	3,728,089	3,562,153	-4.45%	3,465,000	-2.73%
Online Public Access Catalog	15,224,645	6,534,916	4,908,380	4,768,935	-2.84%	4,790,960	0.46%
Community Meetings	1,590	1,827	1,627	1,410	-13.34%	1,420	0.71%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	\$2,891,370	\$2,959,518	\$3,237,491	\$2,074,114	\$3,136,602	\$3,525,085	\$3,265,369	4.11%
Information Services	3,933,573	4,201,018	4,405,146	4,441,573	4,100,784	4,643,309	4,316,115	5.25%
Circulation	3,038,577	3,058,719	3,155,754	3,332,373	2,836,534	2,981,060	2,944,275	3.80%
Technical Services	649,975	1,299,563	831,472	1,080,020	796,183	1,887,547	823,040	3.37%
Automation	347,180	500,341	473,697	433,410	268,949	245,325	245,325	-8.78%
Maintenance/Operations	673,122	799,584	827,949	904,183	631,782	813,992	782,643	23.88%
Total	\$11,533,797	\$12,818,743	\$12,931,509	\$12,265,673	\$11,770,834	\$14,096,318	\$12,376,767	5.15%
Percent Change	-13.44%	11.14%	0.88%	-5.15%	-4.03%	19.76%	5.15%	
Actual Expenditures	11,253,674	10,574,440	12,466,878	12,071,475	12,370,139	(estimated)		

**BUDGET 2013
FUND: GENERAL
DEPARTMENT: LIBRARY**

**DATE: 12/14/2012
INFRASTRUCTURE GROUP**

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	196	243	240	227	228	240	228	0.00%
Part Time/Temporary	50	55	55	58	58	58	58	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The amount recommended for Interfund / Interdepartmental Charges reflects a credit of -\$200,000, which anticipates interfund credits from Watershed Management, Sanitation, and Stormwater Maintenance for the use of Library computer facilities for training programs.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Funding for library materials to replace reductions over the last four years. Not Recommended.	\$1,000,000	\$0
2. Add 12 Full-Time positions to maintain current reduced library hours. maintenance. Not Recommended.	362,327	0
Total Program Modifications	<u>\$1,362,327</u>	<u>\$0</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$11,494,086	\$11,164,750	\$11,633,451	\$10,430,604	\$10,130,855	\$11,226,759	\$10,707,208
Purchased / Contracted Services	138,600	545	59,700	30,892	61,143	60,883	60,883
Supplies	100,000	100,000	300,000	124,400	100,000	1,100,000	100,000
Interfund / Interdepartmental Charges	17,975	20,736	25,688	29,624	(186,873)	16,023	(183,977)
Other Costs	1,180,848	1,180,848	246,834	1,455,955	1,665,709	1,692,653	1,692,653
TOTAL	\$12,931,509	\$12,466,878	\$12,265,673	\$12,071,475	\$11,770,834	\$14,096,318	\$12,376,767

BUDGET 2013**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE****DEPARTMENT: PARKS AND RECREATION****DATE: 12/14/2012****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Department provides a variety of programs and services through four divisions. Recreation Services provides programs, classes, sports, swim lessons, day camps, and other events. Parks Services provides maintenance and environmental stewardship to parks, other departmental facilities, and all public grounds. Planning and Development manages all bond fund and capital improvement projects, planning, marketing and promotions. Administration is responsible for budget and finance, procurement, payroll, safety/risk management and information technology. This department is assigned to the Infrastructure Group, under the direction of the deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Opened the Wade Walker YMCA.

Continued the operation of athletic sports in the Redan area.

Established partnerships with several community organizations to improve DeKalb County parks.

Received a \$30,000 sprint grant from Coca Cola toward the renovation of basketball courts at NH Scott and Shoal Creek Parks.

Provided nutritional meals for the youths of DeKalb County.

MAJOR GOALS 2013

To continue provide quality special events, cultural programs, classes and exhibitions for all ages where neighbors can come together and celebrate their lives through art, music and dance.

To anticipate the needs of the County's changing communities and structure programs and facilities accordingly.

To ensure a more equitable distribution of parks cultural and recreational opportunities to all parts of DeKalb County.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Recreation Centers- Participants Served	153,000	200,480	252,717	270,000	7%	271,000	0%
Parks Facilities - Total Acreage	6,642	6,430	6,862	7,200	5%	7,200	0%
Parks Facilities - Acres Maintained	4,603	4,547	6,862	7,200	5%	7,200	0%
Sports and Athletics - Youth Served	101,200	121,000	112,630	117,800	5%	117,800	0%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Parks & Recreation	\$22,535,938	\$20,314,657	\$16,946,746	\$14,282,857	\$9,974,212	\$9,674,778	\$8,761,770	-12.16%
Total	\$22,535,938	\$20,314,657	\$16,946,746	\$14,282,857	\$9,974,212	\$9,674,778	\$8,761,770	-12.16%
Percent Change	1.01%	-9.86%	-16.58%	-15.72%	-30.17%	-3.00%	-12.16%	
Actual Expenditures	\$20,780,537	\$18,578,439	\$16,335,440	\$14,480,838	\$10,451,759 (estimated)			

BUDGET 2013

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE
DEPARTMENT: PARKS AND RECREATION

DATE: 12/14/2012
INFRASTRUCTURE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	257	254	257	163	148	148	148	0.00%
Part Time/Temporary	372	289	308	308	321	321	321	0.00%
Total FT/PT	629	543	565	471	469	469	469	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget provides \$225,000 in funding for the Arts Grant Award to fund Callanwolde , Art Station and Spruill Center each to receive \$75,000 in 2013.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$10,639,570	\$10,043,932	\$8,360,801	\$8,399,051	\$8,022,777	\$7,244,852	\$7,134,022
Purchased/Contracted Services	3,548,142	3,241,126	2,897,461	2,883,359	2,098,590	1,776,105	1,489,333
Supplies	1,222,954	1,466,813	1,696,471	1,666,404	766,883	591,400	673,834
Capital Outlays	0	178	5,300	1,889	17,169	0	0
Interfund/ Interdeptmental Charges	1,166,493	1,187,560	972,324	1,160,651	(841,232)	62,421	(760,419)
Other Costs	350,600	395,831	350,500	369,484	(89,975)	0	225,000
Other Financing Uses	18,987	0	0	0	0	0	0
TOTAL	\$16,946,746	\$16,335,440	\$14,282,857	\$14,480,838	\$9,974,212	\$9,674,778	\$8,761,770

BUDGET 2013

FUND: GENERAL AND DEVELOPMENT FUND

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 12/14/2012
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Public Works Director is charged with providing leadership and oversight to the five divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation, Transportation and Land Development. The Public Works Director provides direct communication to the Administration, and when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an on-going responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Maintained the county fleet at a 95% availability.

Completed the upgrades to the LFG to Electricity Facility

Continued design and construction of transportation improvement projects.

Continued to repair, replace and upgrade aging and failed storm water infrastructure throughout the County.

Expanded the landfill gas collection system at Seminole Road Landfill.

Completed the closure of Phase 2A at Seminole Road Landfill.

MAJOR GOALS 2013

Continue to provide the best quality service on limited budgets and with reduced numbers of employees.

Continue to focus on providing improved service to the Citizens of the County and customer departments.

Consolidate services among the departments of the Infrastructure Group.

Continue to develop technical and managerial skills and leadership abilities within the staff.

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Public Works/Director	\$511,156	\$308,132	\$278,104	\$274,440	\$292,764	\$267,196	-2.64%
Total	\$511,156	\$308,132	\$980,884	\$274,440	\$292,764	\$267,196	
Percent Change	-1.01%	-39.72%	218.33%	-72.02%	6.68%	-2.64%	-2.64%
Actual Expenditures	\$483,043	\$393,897	\$929,992	\$939,125 (estimated)			

BUDGET 2013**FUND: GENERAL AND DEVELOPMENT FUND****DEPARTMENT: DIRECTOR, PUBLIC WORKS****DATE: 12/14/2012****INFRASTRUCTURE GROUP**

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2012	Recommended 2012	Increase 2013/2012
Public Works/Director	4	4	4	3	3	3	3	0.00%
Full Time	4	4	4	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

Land Development is funded from the Development Fund.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$401,855	\$486,238	\$1,048,377	\$945,408	\$369,701	\$393,789	\$368,221
Purchased/Contracted Services	7,452	7,932	18,688	18,003	1,535	1,549	1,549
Supplies	576	82	927	1,900	83	83	83
Interdepartment/Interfund Charges	(101,751)	(100,356)	(59,315)	(35,319)	(102,657)	(102,657)	(102,657)
Other Costs	0	0	(27,793)	0	5,778	0	0
TOTAL	\$308,132	\$393,897	\$980,884	\$929,992	\$274,440	\$292,764	\$267,196

BUDGET 2013**FUND: VEHICLE MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/14/2012****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

Public Works - Fleet Management is comprised of seven organizational divisions: (1) Administrative Division - responsible for personnel and accounting functions for the department; (2) Car & Pickup Division - responsible for maintaining all cars and trucks (up to 13,000 lbs. GVW); (3) Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop which provides repairs for accident related damage; (4) Sanitation Division - responsible for maintaining all trucks belonging to the Sanitation Department that are in excess of 13,000 lbs.; (5) Field Operations Division - responsible for maintaining all trucks in excess of 13,000 lbs. (other than Sanitation), including on-site repairs and lubrication for vehicles in the field, as well as wrecker service; (6) Fire/Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; (7) Services Division - includes the Tire Shop, which is responsible for servicing all requests for tire replacement/repair, the Lubrication Section (which performs preventive maintenance lubrication), and maintenance for fueling facilities.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Maintained 96% in service and preventive maintenance rate.

Implemented preventive maintenance process based on consumption and hours to continue efficiency at a reduced cost.

Improved past due lube rate by 45%.

MAJOR GOALS 2013

To maintain and exceed 95% in service rate and preventive maintenance (PM) completion rate.

To increase training and technical certifications to improve efficiency and reduce equipment downtime.

To improve the operation of the parts room.

KEY INDICATORS	Actual 2008	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change 2013/2012
Vehicles Added to the								
Fleet	120	6	19	10	26	160.00%	0	-100.00%
Fleet Size	3,745	3,522	3,562	3,350	3,181	-5.04%	3,150	-0.97%
Miles Traveled (Millions)	33	34	37	37	33	-10.81%	33	0.00%
Repair Orders Completed	39,900	36,301	41,852	41,852	33,601	-19.71%	33,601	0.00%

BUDGET 2013**FUND: VEHICLE MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/14/2012****INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Vehicle Maintenance	\$34,285,845	\$30,135,393	\$29,213,563	\$30,665,150	\$35,482,564	\$37,095,747	\$34,650,000	-2.35%
Total	\$34,285,845	\$30,135,393	\$29,213,563	\$30,665,150	\$35,482,564	\$37,095,747	\$34,650,000	-2.35%
Percent Change	8.49%	-12.11%	-3.06%	4.97%	15.71%	4.55%	-2.35%	
Actual Expenditures	\$36,592,305	\$28,805,360	\$28,292,873	\$31,668,183	\$33,967,965 (Estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	177	177	159	160	160	160	160	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$415,408 has been deducted as salary savings; this is the equivalent of 10 full-time positions.

The recommendation for Gasoline and Diesel Fuel appropriations is based on estimated per gallon costs derived from Federal Government projections of 2013 costs as a percent increase over 2012 projected costs. The budgeted quantities are based on projected 2012 gallons consumed.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested.

BUDGET 2013**FUND: VEHICLE MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT****DATE: 12/14/2012****INFRASTRUCTURE GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2009 Budget	2009 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$7,928,670	\$7,612,917	\$8,090,965	\$7,771,248	\$8,147,206	\$8,817,023	\$8,473,680
Purchased/Contracted Services	3,539,616	3,293,390	3,661,916	3,920,598	4,284,049	4,236,535	4,227,535
Supplies	15,598,326	16,745,890	17,180,064	18,391,234	21,960,046	22,907,624	20,597,934
Capital Outlays	17,500	3,951	19,300	(10,164)	8,300	16,300	16,300
Interdepartmental/Interfund Charges	89,461	73,958	399,485	399,028	411,368	399,670	410,654
Other Costs	2,039,990	562,767	746,496	630,026	640,000	687,000	892,302
Other Financing Uses	0	0	566,924	566,214	0	0	0
Retirement Services	0	0	0	0	31,595	31,595	31,595
TOTAL	\$29,213,563	\$28,292,873	\$30,665,150	\$31,668,183	\$35,482,564	\$37,095,747	\$34,650,000

BUDGET 2013**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE****DATE: 12/14/2012
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of DeKalb and the motoring public. Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. This department is assigned to the infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Paved 45 miles of County Roads.

Installed 13,900 linear feet of pipe.

Completed construction of 1,089 drainage structures.

Continued implementation of the Stormwater Utility User Fee with a collection rate of 98% (\$16 million).

MAJOR GOALS 2013

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2013.

To meet 2013 goals and targets and implement new Oracle Based WAM System for projects.

To continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Rds. Resurfaced (miles)	44	20	45	42	-6.67%	42	0.00%
Patching by County (Tons)	35,000	35,000	30,000	30,000	0.00%	25,000	-16.67%
Citizens Drainage Projects (Tons)	5,000	5,000	6,000	6,600	10.00%	7,260	10.00%

BUDGET 2013

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 12/14/2012
INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration	623,560	419,847	260,549	(278,624)	470,137	524,897	466,076	-0.86%
Maintenance	2,837,866	2,453,390	1,256,543	1,107,012	1,052,652	1,158,634	955,328	-9.25%
Road Maintenance	11,504,691	10,212,122	7,076,569	4,784,763	1,860,643	2,710,020	1,897,149	1.96%
Support Services	2,933,184	1,478,870	2,671,751	1,970,359	1,777,353	1,859,855	1,198,333	-32.58%
Drainage Maintenance	64,464	73,612	(502,209)	(594,757)	0	0	0	0.00%
Storm Water Management	17,198	32,973	(127,359)	(198,656)	0	0	0	0.00%
Traffic Operations	261,084	249,527	220,207	937,761	925,329	938,451	907,909	-1.88%
Speed Humps	967,644	946,946	942,348	186,198	166,203	167,210	168,364	1.30%
Signals	3,637,759	3,439,374	2,996,385	2,834,698	1,945,387	2,220,534	1,780,102	-8.50%
Signs & Paint	2,570,950	2,445,590	1,591,720	1,378,388	1,224,080	1,305,634	1,169,790	-4.44%
Total	\$25,418,400	\$21,752,251	\$16,386,504	\$12,127,142	\$9,421,784	\$10,885,235	\$8,543,051	-9.33%
Percent Change	-1.74%	-14.42%	-24.67%	-25.99%	-22.31%	15.53%	-9.33%	
Actual Expenditures	\$17,802,971	\$16,386,504	\$12,127,142	\$13,573,913	\$9,132,362	(estimated)		
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	378	377	291	178	179	170	170	-5.03%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a \$1,250,000 credit from Watershed and \$750,000 from Sanitation for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways.

BUDGET 2013

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 12/14/2012
INFRASTRUCTURE GROUP**

**A. Program Modifications and Recommendations
DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

A. Program Modifications and Recommendations

Support Services 05740

- 1. Transfer the Stream Cleaning Crew consisting of nine (9) positions: 1 General Foreman, 1 Const. Supv., 2 Crew Supvs.
1 Equip. Oper Pr., 2 Equip Oper, and 2 Crew Worker Sr., to the Stormwater Fund.

This transfer will better reflect stormwater related activities and the total cost of these activities.

Recommended

Requested Recommended

(\$423,536) (\$423,536)

Total Program Modifications (\$423,536) (\$423,536)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$16,698,672	\$15,904,615	\$9,996,290	\$10,410,363	\$9,185,378	\$8,864,586	\$8,759,917
Purchased/Contracted Services	724,046	625,552	252,624	353,613	330,390	330,956	305,596
Supplies	6,829,437	6,715,475	5,830,870	5,782,070	4,854,436	4,867,250	4,240,540
Capital Outlays	26,704	5,652	0	60	0	0	0
Interfund/Interdepartmental Charges	(7,892,355)	(7,310,947)	(3,295,460)	(6,511,084)	(4,948,420)	(3,177,557)	(4,763,002)
Depreciation	0	0	0	0	0	0	0
Other Costs	0	0	(657,182)	8,230,845	0	0	0
TOTAL	\$16,386,504	\$15,940,347	\$12,127,142	\$18,265,866	\$9,421,784	\$10,885,235	\$8,543,051

BUDGET 2013

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/14/2012
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Residential Collection Division provides twice-a-week curb-side collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week curbside collection of yard waste and and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

MAJOR ACCOMPLISHMENTS 2012

Received BOC award and Purchasing notice to proceed fro a landfill gas and renewable natural gas and Seminole compressed natural Gas fueling facilities. Began construction of Phase 3, Unit 3 waste disposal unit and expansion of the gas collection and control system. Deployed 41 compressed natural gas vehicles.

MAJOR GOALS 2013

Ultra low nox flare.
Operation of the compressed natural gas fuel station.
Operation of renewable fuels facility.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Residences Served	158,597	158,597	158,597	158,597	0%	159,000	0%
Seminole Landfill (Tons)	605,000	610,000	610,000	610,000	0%	615,000	1%

BUDGET 2013
FUND: SANITATION
DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/14/2012
INFRASTRUCTURE GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Revenue Coll.	\$227,427	\$243,889	\$245,831	\$246,080	\$195,054	\$222,521	\$222,521	14.08%
Administration	26,337,764	22,129,013	26,422,002	17,007,241	18,022,167	12,190,080	14,107,989	-21.72%
Processing	10,240,706	8,862,340	8,702,832	10,442,460	10,621,221	11,055,652	11,151,182	4.99%
Residential Coll.	17,994,008	15,809,848	16,479,423	17,433,241	17,455,046	19,407,093	19,669,657	12.69%
Special Collections	10,017,467	8,517,906	9,349,222	10,358,741	10,710,840	10,567,537	10,712,298	0.01%
Commercial Support	5,808,487	5,392,477	5,702,949	6,002,346	6,278,335	6,716,969	6,765,961	7.77%
Commercial Collections	1,453,190	943,991	842,636	0	342,186	0	0	0.00%
Landfill	6,779,358	6,219,184	6,542,490	8,533,330	9,185,602	8,949,673	8,980,818	-2.23%
Mowing	2,139,934	1,851,621	2,008,781	1,986,365	1,910,356	2,139,681	2,162,552	13.20%
Total	\$80,998,341	\$69,970,269	\$76,296,166	\$72,009,804	\$74,720,807	\$71,249,206	\$73,772,978	-1.27%
Percent Change	3.87%	-13.62%	9.04%	-5.62%	3.76%	-4.65%	-1.27%	
Actual Expenditures	\$75,433,425	\$76,296,166	\$72,009,804	\$69,664,459	\$69,664,459	(estimated)		

BUDGET 2013**FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 12/14/2012
INFRASTRUCTURE GROUP**

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	771	771	699	699	699	699	699	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted.

This budget includes a charge of \$750,000 to Roads and Drainage for wear and tear on county roads by the Sanitation vehicles.

This budget includes a charge of \$250,000 to assist Sanitation with environmental cleanup projects.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$28,778,445	\$26,897,320	\$29,959,482	\$27,535,244	\$30,636,484	\$29,855,434	\$30,486,833
Purchased/Contracted Services	4,825,606	3,162,016	5,761,077	4,222,222	6,312,170	4,893,954	4,893,954
Supplies	2,825,587	2,460,133	2,981,607	2,349,683	5,588,745	4,145,611	4,145,611
Capital Outlays	12,000	13,261	0	24,033	13,970	1,397	1,397
Interfund/Interdepartmental Charges	20,599,025	20,868,391	24,118,780	26,806,918	25,792,978	28,779,526	30,049,547
Other Costs	5,608,774	900,312	4,788,858	1,341,805	3,069,697	3,196,521	3,818,873
Debt Service	0	0	600,000	0	2,930,000	0	0
Other Financing Sources	13,646,729	13,646,729	3,800,000	3,800,000	300,000	300,000	300,000
Retirement Benefits	0	0	0	0	76,763	76,763	76,763
Total	\$76,296,166	\$67,948,162	\$72,009,804	\$66,079,903	\$74,720,807	\$71,249,206	\$73,772,978

BUDGET 2013**FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/14/2012
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Department of Watershed Management is responsible for the management of the Stormwater Program. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012	
Stormwater Administration	\$23,738,965	\$20,215,988	\$19,402,890	\$25,202,881	\$25,209,569	\$20,614,098	-18.21%	
Reserve for Appropriations	1,049,280	2,631,641	8,117,887	2,201,062	0	0	-100.00%	
Total	\$24,788,245	\$22,847,629	\$27,520,777	\$27,403,943	\$25,209,569	\$20,614,098	-24.78%	
Percent Change	-6.51%	-7.83%	20.45%	-0.42%	-8.01%	-24.78%		
Actual Expenditures	\$23,329,756	\$18,549,414	\$21,625,011	\$21,246,150 (estimated)				
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	0	0	0	94	94	103	103	9.57%

BUDGET 2013**FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/14/2012
INFRASTRUCTURE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

The recommended budget of \$20,614,098 does not include the proposed rate increase presented to the BOC on December 4, 2012.

A. Program Modifications and Recommendations**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

1. Transfer the Stream Cleaning Crew consisting of nine (9) positions: 1 General Foreman, 1 Const. Supv., 2 Crew Supvs. 1 Equip. Oper Pr., 2 Equip Oper, and 2 Crew Worker Sr., from Roads & Drainage.

This transfer will better reflect stormwater related functions and the total cost of these activities.

Requested Recommended

\$423,536 \$423,536

Recommend

Total Program Modifications

\$423,536 \$423,536

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$5,237,119	\$3,513,926	\$5,224,494	\$5,714,942	\$5,341,371
Purchased/Contracted Services	7,433,550	7,483,810	7,236,700	6,308,875	10,223,209	10,223,369	7,190,400
Supplies	1,809,304	1,826,040	1,770,893	1,903,194	3,260,387	3,260,387	3,260,387
Capital Outlays	0	0	0	0	10,000	10,000	10,000
Interdepartment/Interfund Services	10,973,134	9,554,564	5,158,178	8,867,666	5,891,001	6,000,871	4,811,940
Depreciation and Amortization	0	0	0	0	2,201,062	0	0
Other Costs	2,631,641	0	8,117,887	315,000	0	0	0
Other Financing Uses	0	(315,000)	0	716,350	593,790	0	0
TOTAL	\$22,847,629	\$18,549,414	\$27,520,777	\$21,625,011	\$27,403,943	\$25,209,569	\$20,614,098

BUDGET 2013**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS-TRANSPORTATION****DATE: 12/14/2012
INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. The Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Completion of Emory village Streetscape and Tucker Streetscape projects.
 Secured Transportation Enhancement funding for 6 projects totaling \$2.29 million dollars.
 Converted fifty five intersections to LED (light-emitting diode) lights.

MAJOR GOALS 2013

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.
 To improve the safety and efficiency of existing Transportation infrastructure.
 To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Miles of Sidewalks							
Constructed (miles)	2	3	2	4	100.00%	4	0.00%
Traffic Counts	240	223	215	210	-2.33%	230	9.52%
Land Acquisitions Condemnations	4	2	5	8	60.00%	5	-37.50%

BUDGET 2013

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION**

**DATE: 12/14/2012
INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administrative Services	\$831,382	\$791,661	\$435,448	\$60,476	416,249	\$414,622	\$543,088	30.47%
Engineering Operations	280	688,915	687,565	692,500	201,106	0	0	-100.00%
Design & Survey	594,118	727,654	627,538	607,873	120,372	434,519	22,708	-81.14%
Construction Management	972,745	938,338	618,472	464,821	422,900	440,235	424,686	0.42%
Land Acquisition	374,007	371,699	309,412	189,759	191,647	187,739	184,970	-3.48%
Traffic Planning	1,022,965	904,106	890,592	863,479	850,890	868,330	845,644	-0.62%
Traffic Calming	373,339	275,522	68,217	(10,636)	0	19,508	11,355	-98.67%
Traffic Lights	60	60	0	0	0	0	0	0.00%
Traffic Signals	2,511	-837	4,096	0	0	0	0	0.00%
Signs & Paint	8,864	-727	0	0	0	0	0	0.00%
Total	\$4,180,272	\$4,696,390	\$3,641,340	\$2,868,272	\$2,203,164	\$2,364,953	\$2,032,451	-7.75%
Percent Change	-0.35%	12.35%	-22.47%	-21.23%	-23.19%	7.34%	-7.75%	
Actual Expenditures	\$4,180,272	\$3,641,340	\$2,868,272	\$3,132,039	\$2,086,166 (estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	51	51	34	29	29	29	29	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a \$400,000 credit from Watershed for DPW Transportation inspection of water main work and DPW Transportation surveying on water main GIS.

BUDGET 2013

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 12/14/2012
INFRASTRUCTURE GROUP

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$2,716,387	\$2,676,497	\$2,225,745	2,317,256	2,129,405	2,043,986	\$2,026,916
Purchased/Contracted Services	461,937	315,557	314,344	278,070	408,390	203,451	329,852
Supplies	588,400	324,917	557,550	468,090	14,653	14,653	12,742
Capital Outlays	0	0	0	0	3,000		0
Interfund/Interdepartmental Charges	(125,384)	(77,808)	55,030	68,623	(352,284)	102,863	(337,059)
Other Costs	0	0	(284,397)	0	0	0	0
TOTAL	\$3,641,340	\$3,239,163	\$2,868,272	\$3,132,039	\$2,203,164	\$2,364,953	\$2,032,451

BUDGET 2013

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 12/14/2012
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

This department is assigned to the Infrastructure Group, under the direction of the deputy Chief Operating Officer for Infrastructure.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to insure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

MAJOR ACCOMPLISHMENTS 2012

Opened the Wade Walker YMCA.

Continued the operation of athletic sports in the Redan Park area.

Provided nutritional meals for the youth of DeKalb County.

MAJOR GOALS 2013

To ensure the highest level of maintenance, safety, and security throughout the park system.

To provide diverse programs and services at an optimal level for citizens of all ages.

To maximize resources by fostering collaborations and strategic alliances and partnerships.

REVENUE SUMMARY	2008	2009	2010	2011	2012	%Change	2013	%Change
Recreation Program Fees	\$2,164,623	\$1,217,248	\$1,229,016	\$1,000,226	\$1,173,108	17.28%	\$885,814	-24.49%
Investment Income	0	0	0	(226)	(281)	24.34%	0	-100.00%
Miscellaneous	0	0	0	0	0	0.00%	(5,924)	
Fund Balance Forward	(362,221)	(644,027)	(503,425)	(316,445)	(434,690)	37.37%	(464,890)	6.95%
Total	\$1,802,402	\$573,221	\$725,591	\$683,555	\$738,137	7.99%	\$415,000	-43.78%

BUDGET 2013**FUND: RECREATION****DEPARTMENT: RECREATION FUND****DATE: 12/14/2012
INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Recreation Activities	\$1,802,402	\$573,221	\$725,591	\$683,555	\$738,137	\$694,149	\$415,000	-43.78%
Total	\$1,802,402	\$573,221	\$725,591	\$683,555	\$738,137	\$694,149	\$415,000	-43.78%
	-4.41%	-68.20%	26.58%	-5.79%	7.99%	-5.96%	-43.78%	
Actual Expenditures	\$1,712,333	\$670,748	\$886,629	\$1,003,456	\$925,883 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

Program revenues will have to be increased in order to eliminate the negative fund balance in this fund.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$648,766	\$838,698	\$609,785	\$965,124	\$687,831	\$600,149	\$415,000
Purchased/Contracted Services	70,480	18,269	38,922	23,469	39,500	49,000	0
Supplies	6,345	29,632	34,848	14,863	5,800	45,000	0
Other Costs	0	0	0	0	0	0	0
Interfund/Interdepartmental	0	30	0	0	5,006	0	0
Total	\$725,591	\$886,629	\$683,555	\$1,003,456	\$738,137	\$694,149	\$415,000

BUDGET 2013
FUND: SPEED HUMPS
DEPARTMENT: SPEED HUMPS

DATE: 12/14/2012
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Speed Humps Installed	141	90	90	90	0.00%	100	11.11%
Total Traffic Calming Districts	23	15	15	15	0.00%	20	33.33%

REVENUE SUMMARY	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Interest	\$9,837	\$3,142	\$2,132	\$2,092	-1.86%	\$3,000	43.40%
Assessments	245,013	289,441	303,543	311,656	2.67%	312,000	0.11%
Fund Balance Jan. 1	1,460,291	1,537,954	1,623,954	1,838,517	13.21%	1,887,652	2.67%
Total Revenue	\$1,715,141	\$1,830,538	\$1,929,630	\$2,152,265	11.54%	\$2,202,652	2.34%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Speed Hump Fund	\$1,358,928	\$1,746,292	\$1,798,351	\$1,877,352	\$2,126,517	\$1,790,338	\$2,202,652	3.58%
Total Fund	\$1,358,928	\$1,746,292	\$1,798,351	\$1,877,352	\$2,126,517	\$1,790,338	\$2,202,652	3.58%

Percent Change 27.98% 28.51% 2.98% 4.39% 13.27% -4.63%

Actual Expenditures \$15,393 \$180,590 \$232,535 \$450,532 \$649,928 (estimated)

Fund Balance Dec. 31 \$1,460,292 \$1,537,954 \$1,623,954

AUTHORIZED POSITIONS	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	0	0	3	3	3	3	0.00%

BUDGET 2013
FUND: SPEED HUMPS
DEPARTMENT: SPEED HUMPS

DATE: 12/14/2012
INFRASTRUCTURE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

There are no significant changes in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$215,228	\$15,742	\$226,349	\$213,694	\$213,694
Purchased / Contracted Services	0		61,425	4563	46,400	45,900	45,900
Supplies	138,729	43,340	171,754	397,863	57,590	55,500	55,500
Capital Outlays	30,000	39,195	0	39,195	0	0	0
Interfund/ Interdepartmental	150,000	150,000	15,640	9,815	42,210	42,210	42,210
Reserve for Appropriation	1,479,622	0	1,413,305	(16,646)	1,753,968	1,433,034	1,845,348
TOTAL	\$1,798,351	\$232,535	\$1,877,352	\$450,532	\$2,126,517	\$1,790,338	\$2,202,652

BUDGET 2013
FUND: STREET LIGHTS
DEPARTMENT: STREET LIGHTS

DATE: 12/14/2012
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes.

This department is assigned to the Planning & Public Works Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Total Number of Street Lights Installed	650	887	613	613	0.00%	607	-0.98%

REVENUE SUMMARY	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Interest on Investments	(\$4,829)	\$376	\$775	\$300	-61.28%	\$300	0.00%
Assessments	4,903,005	5,052,101	4,977,519	4,500,000	-9.59%	4,500,000	0.00%
Fund Balance	(314,916)	902,787	1,563,321	1,891,059	20.96%	2,022,411	6.95%
Fund Balance Reserve for Approp.	49,658	0	(14,056)	0	0.00%	0	0.00%
Total Revenue	\$4,632,918	\$5,955,264	\$6,527,558	\$6,391,359	-2.09%	\$6,522,711	2.06%

BUDGET SUMMARY BY DIVISION/PROGRAM	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Street Light Fund	\$4,996,355	\$5,436,051	\$6,082,029	\$6,391,359	\$4,439,025	\$6,522,711	2.06%
Total Fund	\$4,996,355	\$5,436,051	\$6,082,029	\$6,391,359	\$4,439,025	\$6,522,711	2.06%

Percent Change 15.07% 8.80% 11.88% 5.09% -30.55% 2.06%

Actual Expenditures \$3,750,533 \$4,411,175 \$4,642,845 \$4,736,656 (estimated)

BUDGET 2013

FUND: STREET LIGHTS

DEPARTMENT: STREET LIGHTS

DATE: 12/14/2012
INFRASTRUCTURE GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**DEPARTMENTAL REQUEST and C.E.O. RECOMMENDATIONS**

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$100,803	\$100,172	\$106,996	\$104,722	\$112,577	\$122,367	\$106,242
Purchased/Contracted Services	49,658	27,430	49,658	6,346	0	290,000	0
Supplies	4,026,658	4,283,573	2,661,618	4,531,777	4,026,658	4,026,658	4,394,058
Other Costs	1,258,932	0	3,263,757	0	2,252,124	0	2,022,411
TOTAL	\$5,436,051	\$4,411,175	\$6,082,029	\$4,642,845	\$6,391,359	\$4,439,025	\$6,522,711

BUDGET 2013**FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/14/2012****INFRASTRUCTURE GROUP****PROGRAM DESCRIPTION**

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change 2013/2012
Vehicles in Fleet	3,522	3,562	3,350	3,181	-5.04%	3,150	-0.97%
Vehicles Replaced	178	131	358	268	-25.14%	169	-36.94%
Vehicles Added	6	11	19	12	-36.84%	0	-100.00%

IMPORTANT CURRENT ISSUES

Beginning in 1997 the County utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases. However, in 2008 the Director of Finance directed that no new vehicle purchases will be financed in this manner. Lease purchase financing for Fiscal Year 2011 is currently under advisement.

The 2009 Budget suspended both the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. This was in response to general budget difficulties and a need to reevaluate replacement criteria. However, certain departments were charged in the vehicle replacement charge account for amounts related to the Car & Pickup Facility loan repayment (\$1,332,524) and to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$642,121). The annual Helicopter Replacement charge of \$600,000 to the Police Department also continued.

The 2010 Budget recommendation continued a partial suspension in the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. Replacement charges and regular vehicle replacements resumed in the Enterprise Funds (Watershed Management, Sanitation, and Airport). A limited number of Public Safety vehicles (30 in Police and 22 in Fire & Rescue) were scheduled to be replaced, but the only vehicle replacement charges in funds except Enterprise Funds were the charges related to the Car & Pickup Facility loan repayment (\$1,332,524), an amount to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$260,509), and a charge to Fire and Rescue to catch up the recovery amounts for upgraded ambulances. The annual Helicopter Replacement charge of \$600,000 to the Police Department also continued.

The 2011 Budget recommendation continued the full restoration of the vehicle replacement program for Enterprise Funds while continuing a partial participation for Tax Funds departments. High-priority vehicles in the Tax Funds will be replaced; all replaced vehicles were budgeted to be financed by lease-purchase, except the vehicles with a 2-year estimated life, which were to be purchased with cash. The lease-purchase financing was to be paid by the Vehicle Replacement Fund and the departments' recovery charges for those vehicles were to be deferred until 2012.

BUDGET 2013**FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/14/2012****INFRASTRUCTURE GROUP****IMPORTANT CURRENT ISSUES (cont)**

The Board of Commissioners has periodically transferred funds from the Vehicle Fund Reserves to the General Fund. Below is a history of those transfers:

1993 - \$5,000,000, of which \$2,500,000 was repaid and \$2,500,000 remains outstanding.

2000 - \$1,443,841.

2010 - \$3,591,128 (\$2,245,146 at Adoption and \$1,345,982 in October).

This is a total of \$7,534,969 in transfers.

The 2011 Budget recommendation and subsequent adoption included a transfer of \$3,500,000 to the General Fund to recognize the deferral of ambulance replacements made possible by a restructuring of how ambulance services are provided.

The 2013 Budget recommends a transfer of \$2,000,000 to the General Fund.

The 2012 surplus auction netted \$12,213,838 to the Vehicle Replacement Fund. \$500,000 is anticipated for 2013.

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Replacement	\$57,838,935	\$42,076,729	\$30,395,149	\$35,769,521	\$27,422,230	\$33,742,816	\$24,171,463	-11.85%
Additions	4,220,340	124,985	1,270,790	198,500	10,401,293	0	0	-100.00%
Total	\$62,059,275	\$42,201,714	\$31,665,939	\$35,968,021	\$37,823,523	\$33,742,816	\$24,171,463	-36.09%
Percent Change	2.75%	-32.00%	-24.97%	13.59%	5.16%	-10.79%	-36.09%	
Actual Expenditures	\$46,848,052	\$24,411,484	\$23,094,039	\$24,453,792	\$27,061,249 (Estimated)			

MAJOR CHANGES IN 2013 RECOMMENDED BUDGET:

-- The replacement of 91 vehicles at the budgeted cost of	\$4,858,500
-- No addition of vehicles to the fleet are recommended	\$0
-- The lease-purchase replacement of 106 vehicles at the budgeted first-year cost of	\$987,015

BUDGET 2013

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/14/2012

INFRASTRUCTURE GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET

Under standard operating conditions, replacement charges are calculated for each individual unit. However, see the note above regarding the partial suspension of this charge in 2010, 2011, and 2012. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). In the 2012 budget funds are budgeted for lease purchase payments as follows:

Budgeted Lease purchase payments:	\$4,104,379
Budgeted Vehicles in program:	319

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$11,170,255
Departmental Replacement Charges	12,476,208
Proceeds from sale of surplus vehicles	500,000
Reimbursements for damages	25,000
<hr/> TOTAL RECOMMENDED BUDGET	<hr/> \$24,171,463

FUTURE CONSIDERATIONS

Management of the Vehicle Fund will continue to be challenged by the impact of transfers to the General Fund and by the impact of revenue shortfalls in the Tax Funds.

BUDGET 2013**FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/14/2012****INFRASTRUCTURE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested.

B. Equipment**Replacements**

	Requested	Recommended	Units
Sedans/SUV/Vans & Pickups	\$4,821,000	\$4,537,500	161
Heavy Equipment	2,882,600	545,000	2
Heavy Trucks	17,420,700	8,205,000	4
Portable Equipment	17,500	16,000	2
TOTAL	\$25,141,800	\$13,303,500	169

Vehicles to be financed by lease-purchase (incl. above)	\$8,445,000	106
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Additional

No vehicle additions to the fleet are recommended.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$440,000	\$446,185	\$440,000	\$479,104	\$3,157,912	\$3,900,000	\$4,104,379
Capital Outlays	12,727,004	11,165,261	27,747,507	20,462,297	22,176,677	22,946,800	4,858,500
Interfund / Interdepartmental Charges	739,716	419,591	792,592	12,391	260,241	227,400	227,400
Other Costs	6,696,216	0	3,487,922	0	9,999,693	6,668,616	12,981,184
Other Financing Uses	11,063,003	11,063,003	3,500,000	3,500,000	2,229,000	0	2,000,000
TOTAL	\$31,665,939	\$23,094,039	\$35,968,021	\$24,453,792	\$37,823,523	\$33,742,816	\$24,171,463

BUDGET 2013

FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT

DATE: 12/14/2012
INFRASTRUCTURE GROUP

PROGRAM DESCRIPTION

The Department of Watershed Management (DWM) plus the positions funded by DWM and assigned to Finance's Revenue Collections Division, support the directives of the department to: (1) treat and pump potable water to customers in DeKalb County through 2,400 miles of water distribution pipelines; (2) collect and treat wastewater from DeKalb County customers through 2,600 miles of sewer/force mains and 67 pumping stations; and (3) comply with all Federal and State regulations for drinking water production, wastewater treatment, and bio solids management. This department is assigned to the Infrastructure Group, under the direction of the Deputy Chief Operating Officer for Infrastructure.

MAJOR ACCOMPLISHMENTS 2012

Completed construction of the Raw Water Transmission Main (\$16M) -- within budget.
 Initiated the Federal/State Consent Decree (CD) and maintained full compliance with all requirements and submittals through 2012.
 Successful sale of capital bonds and continued implementation of the DWM \$1.35B Capital Improvements Plan (CIP) within budget and schedule, with 13 active construction projects and 21 active design projects.

MAJOR GOALS 2013

Initiate capital projects at all 3 treatment facilities to assure continued compliance with stricter state permits.
 Maintain compliance with Consent Decree submittals and requirements towards elimination of sewer spills and long-term reliability of the wastewater collection system .
 Maintain schedule and budget for the DWM CIP -- additional 30 projects to become active within 2013; including initiation of water and wastewater master plans.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Complaints per year per 10,000 Customers	175	141	148	130	-12%	130	0%
Percent unbilled or unaccounted-for Water	17.1%	22.4%	22.7%	24.0%	6%	23.0%	-4%
Water Main Failures per 1,000 miles of water main	30.2	32.5	24.3	25	3%	25	0%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	0%	100%	0%

BUDGET 2013**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT****DATE: 12/14/2012
INFRASTRUCTURE GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Director's Office	\$4,570,041	\$5,434,886	\$5,446,017	\$4,529,122	\$4,981,392	\$6,037,470	\$5,816,227	16.76%
Administration	10,662,460	11,441,041	11,380,592	13,918,320	13,966,135	13,515,259	15,265,400	9.30%
Data Management	3,536,236	3,150,708	2,671,699	2,815,102	3,569,879	3,464,697	3,465,911	-2.91%
Construction and Maint.	40,186,537	30,482,181	36,768,205	36,880,964	40,039,149	45,008,442	45,889,479	14.61%
Capitalization	(5,752,998)	(5,584,577)	(5,863,806)	(2,823,671)	(2,823,671)	(3,033,178)	(3,033,178)	7.42%
Transfers and Reserves	52,951,633	52,543,309	86,178,360	110,760,293	124,644,417	120,358,741	105,910,468	-15.03%
Revenue and Collections	5,561,428	5,388,803	5,376,989	6,975,171	7,105,539	6,302,458	6,145,131	-13.52%
Total Fund	\$166,327,411	\$169,026,723	\$188,114,259	\$220,275,514	\$247,840,620	\$244,943,802	\$232,913,082	-6.02%
Percent Change	8.05%	1.62%	11.29%	17.10%	12.51%	-1.17%	-6.02%	
Actual Expenditures	\$166,327,411	188,114,259	187,603,315	216,913,762	192,528,900	(estimated)		
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
DWM (FT)	771	771	686	682	684	686	686	0.29%
Finance (FT/PT)	94	94	92	98	98	98	98	0.00%

BUDGET 2013**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT****DATE: 12/14/2012
INFRASTRUCTURE GROUP****INFORMATION RELATIVE TO REQUESTED BUDGET**

The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

The Board of Commissioners approved a 11% rate increase per year for the next three years effective January 1, 2012.

The transfer to the Renewal and Extension Fund (513) is \$37,981,280.

This budget includes a \$1,312,500 credit to Roads and Drainage for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways requiring resurfacing.

This budget includes the transfer of 2 Safety Officer positions and associated personnel cost and supporting vehicles from Finance Risk Management in the amount of \$156,592.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	45,501,483	40,261,228	43,418,794	41,330,547	45,527,639	43,975,430	44,595,995
Purchased/Contracted Services	8,067,924	10,369,321	8,829,728	13,305,341	11,982,824	16,563,394	16,151,547
Supplies	18,213,659	30,052,640	24,350,011	28,427,757	24,515,802	28,780,756	28,540,910
Capital Outlays	391,559	391,907	1,630,349	232,965	575,162	1,544,766	1,471,366
Interfund/Interdepartmental Charges	9,967,956	14,631,088	15,144,171	16,426,709	17,200,818	16,167,958	18,690,039
Other Costs	27,287,190	18,452,808	40,353,304	15,542,658	30,220,917	22,540,703	22,540,703
Debt Service	712	0	0	0	0	0	0
Other Financing Uses	78,683,776	73,444,323	86,549,158	101,647,785	117,700,801	115,254,138	100,805,865
Retirement Services					116,657	116,657	116,657
TOTAL	\$188,114,259	\$187,603,315	\$220,275,514	\$216,913,762	\$247,840,620	\$244,943,802	\$232,913,082

BUDGET 2013**FUND: WATER SEWER SINKING FUND****DEPARTMENT: WATER SEWER SINKING FUND****DATE: 12/14/2012****FINANCE GROUP****PROGRAM DESCRIPTION**

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003, 2006 and 2010 Bonds, 2) paying the fees of paying agents. This department is assigned to the Finance Group, under the direction of the Chief Financial Officer. In December 2010, the County issued the Series 2010 Water & Sewer Recovery Zone Economic Development Bonds for \$28,400,000. There is a 45% IRS interest subsidy. The purpose of these bonds was for acquiring, designing, constructing and installing certain improvements to the County's water and sewerage system, including (a) improvements to the Stonecrest sanitary sewer system and (b) upgrades to the Lower Crooked Creek lift station and force main and gravity sewer. In December 2011, the County issued the Series 2011A Water & Sewerage Revenue Bonds (Second Resolution). The purpose of these bonds was to acquire, construct, install and equip certain additions, extensions and improvements

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Bonds Outstanding As Of January 1	\$550,235,000	\$538,990,000	\$555,685,000	\$923,680,000	66.22%	\$909,475,000	-1.54%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
W & S Sinking Fund	\$47,873,313	\$38,927,555	\$38,947,426	\$49,287,145	\$73,871,701	\$80,830,593	\$80,830,593	9.42%
Total	\$47,873,313	\$38,927,555	\$38,947,426	\$49,287,145	\$73,871,701	\$80,830,593	\$80,830,593	
Percent Change	34.77%	-18.69%	0.05%	26.55%	49.88%	9.42%	9.42%	
Actual Expenditures	\$38,666,883	\$38,790,333	\$38,834,257	\$41,409,238	\$57,235,054 (estimated)			

BUDGET 2013**FUND: WATER SEWER SINKING FUND****DEPARTMENT: WATER SEWER SINKING FUND****DATE: 12/14/2012****FINANCE GROUP****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Sinking Fund obligations in 2011 are:

	Requested	Recommended
Principal 2003 Series A & B	\$5,800,000	5,800,000
Principal 2006 Series A & B	7,390,000	7,390,000
Principal 2010 Series	1,655,000	1,655,000
Principal 2011 Series	0	0
Interest 2003 Series A & B	7,566,000	7,566,000
Interest 2006 Series A & B	17,913,603	17,913,603
Interest 2010 Series	1,385,840	1,385,840
Interest 2011 Series	19,416,263	19,416,263
Paying Agent Fees	30,000	30,000
TOTAL	\$61,156,705	\$61,156,705

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$0	\$0	\$0	\$247	\$0	\$0	\$0
Other Costs	79,666	0	7,855,377	(3)	11,767,528	18,006,008	18,006,008
Debt Service	38,867,760	38,834,257	41,431,768	41,408,994	62,104,173	62,824,585	62,824,585
TOTAL	\$38,947,426	\$38,834,257	\$49,287,145	\$41,409,238	\$73,871,701	\$80,830,593	\$80,830,593

BUDGET 2013
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 12/14/2012
JOBS & ECONOMIC GROWTH GROUP

PROGRAM DESCRIPTION

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. Recruitment and retention activity is based on international business trends.

This department is assigned to the Development Group, under the direction of the Deputy Chief Operating Officer for Development.

MAJOR ACCOMPLISHMENTS 2012

Managed projects retaining or creating 1,700 jobs and attracting \$301.65 million in private investment.

Managed a program to bring television and film productions to DeKalb. The Camera Ready Community designation was obtained from the Georgia Department of Economic Development in 2011.

Hosted a second Small Business Summit, which brought together 200 small business owners and managers to learn about expanding their businesses.

Continued implementation of the County's five-year China business development plan by traveling to several Chinese cities to promote trade and investment opportunities with DeKalb-based businesses.

MAJOR GOALS 2013

To partner to create 1,000 jobs and to secure \$50 million dollars in new private investments.

To adopt and implement a Comprehensive Economic Development Strategy.

To promote the entertainment industry in DeKalb County by managing the DeKalb Film Commission.

To continue to implement and expand the international business development strategy to market DeKalb County as a preferred business location for internationally-owned companies.

KEY INDICATORS *	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
New Jobs	3,034	269	542	1,838	239.11%	1,000	-45.59%
Retained Jobs	35	523	0	2,125	0.00%	500	-76.47%
New Investment (\$million)	312	34	20	302	1413.93%	50	-83.42%

*Note: The department's goals each year are to: Create 1,000 new jobs; Secure \$50 million in new investments.

BUDGET 2013
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 12/14/2012
JOBS & ECONOMIC GROWTH GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Econ. Development	\$1,161,685	\$1,200,125	\$994,604	\$637,461	\$672,996	\$689,669	\$1,186,797	76.35%
Total	\$1,161,685	\$1,200,125	\$994,604	\$637,461	\$672,996	\$689,669	\$1,186,797	76.35%
Percent Change	-1.38%	3.31%	-17.12%	-35.91%	5.57%	2.48%	76.35%	
Actual Expenditures	\$1,113,580	\$1,099,611	\$927,182	\$547,249	\$685,187 (estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	10	11	9	8	8	8	9	13%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Deputy Chief Operating Officer for Development position will be transferred from the CEO's Office to Economic Development.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget Requested	2013 Budget Recommended
Personal Services and Benefits	\$750,844	\$726,891	\$622,636	\$500,062	\$642,621	\$655,929	\$957,220
Purchased / Contracted Services	234,260	193,083	68,835	35,317	23,960	27,730	223,567
Supplies	9,500	7,208	9,130	11,870	6,415	6,010	6,010
Other Costs	0	0	(63,140)	0	0	0	0
TOTAL	\$994,604	\$927,182	\$637,461	\$547,249	\$672,996	\$689,669	\$1,186,797

BUDGET 2013

FUND: FORECLOSURE REGISTRY

DEPARTMENT: PLANNING AND SUSTAINABILITY

**DATE: 12/14/2012
DEVELOPMENT GROUP**

PROGRAM DESCRIPTION

The Foreclosure Registry Fund has been established as a means to protect neighborhoods from becoming blighted through a lack of adequate maintenance and security as a result of foreclosed properties. The Foreclosure Registry Ordinance went into effect on October 27, 2010 and the Foreclosure Registry Fund was authorized by Ordinance on October 25, 2011.

MAJOR ACCOMPLISHMENTS 2012

Foreclosure Registry Fund was established by the BOC on October 25, 2011.

MAJOR GOALS 2013

- To register all foreclosed properties in DeKalb County.
- To provide statistical data on all foreclosed properties within DeKalb County.
- To support the implementation of the Comprehensive Plan and Zoning Code Rewrite.

KEY INDICATORS	Actual	Actual	Actual	Estimated	% change	Projected	% change
	2009	2010	2011	2012		2013	
Foreclosure Registrations Received	0	0	4,793	2,788	-42%	2,500	-10.33%
Foreclosure Registrations Inspections	0	0	0	3,046	0%	3,600	18.19%

REVENUE SUMMARY	Actual	Actual	Actual	Estimated	% change	Projected	% change
	2009	2010	2011	2012		2013	
Foreclosure Registry Fees	\$0	\$0	\$0	\$716,100	0.00%	\$240,000	-66.49%
Fund Balance	0	0	0	805,275	0.00%	1,061,820	0.00%
Total Revenue	\$0	\$0	\$0	\$1,521,375	0.00%	\$1,301,820	-14.43%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008	2009	2010	2011	2012	Requested	Recommended	Increase
	Budget	Budget	Budget	Budget	Budget	2013	2013	2013/2012
Foreclosure Registry Fund	\$0	\$0	\$0	\$0	\$1,521,375	\$395,054	\$1,301,820	-14.43%
Total Fund	\$0	\$0	\$0	\$0	\$1,521,375	\$395,054	\$1,301,820	-14.43%
Percent Change		0.00%	0.00%	0.00%	100.00%	-74.03%	-14.43%	
Actual Expenditures		\$0	\$0	\$0	\$276,155 (estimated)			

BUDGET 2013

FUND: FORECLOSURE REGISTRY

DEPARTMENT: PLANNING AND SUSTAINABILITY

DATE: 12/14/2012
DEVELOPMENT GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	0	0	0	1	1	1	1	100.00%
Time Limited	0	0	0	4	5	5	5	100.00%
Total	0	0	0	5	6	6	6	100.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

On September 25, 2012 the BOC reauthorized four time limited positions which consist of 2 Court Records Technicians III and 2 Foreclosure Code Officers. These time limited positions will expire on October 25, 2013.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget Requested	2013 Budget Recommended
Personal Services and Benefits	\$0	\$0	\$309,419	\$13,577	\$320,922	\$276,224	\$277,333
Purchased/Contracted Services	0	0	234,454	36,708	15,174	106,630	106,630
Supplies	0	0	13,500	3,925	9,945	5,800	5,800
Capital Outlays	0	0	0	0	9,676	4,000	4,000
Interfund/Interdepartmental Charges	0	0	0	0	23,440	2,400	2,400
Other Cost	0	0	0	0	1,142,218	0	905,657
TOTAL	\$0	\$0	\$557,373	\$54,210	\$1,521,375	\$395,054	\$1,301,820

BUDGET 2013

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND SUSTAINABILITY

DATE: 12/14/2012
DEVELOPMENT GROUP

PROGRAM DESCRIPTION

The Planning Services Division is comprised of (2) sections: Long Range Planning and Current Planning. The Long Range Planning Section is responsible for policy recommendations and programs to guide the county's growth, including preparation of the county's comprehensive plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the county. The current Planning Section has four (4) areas of responsibility: Zoning, Subdivision, Historic Preservation, Urban Design & Overlay Districts. These also include making recommendation for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations, through public hearings to the Board of Commissioners, Planning Commission, Community Councils, Zoning Board of Appeals and Historic Preservation Commission.

The Building Services Division is comprised of (2) sections: Plans Review & Permitting and Inspections. These two sections are responsible for land development plans review, permits and inspections; structural plans review and home occupation permits, issuance of certificates of occupancy or completeness and zoning approval of business license applications. Effective 2009, this department is assigned to the Development Group, under the direction of the Deputy Chief Operating Officer for Development.

Effective January 1, 2011 the Code Enforcement section was assigned to the Development Group. The Code Enforcement Section is responsible for the law enforcement function related to the enforcement of property maintenance codes, building codes, zoning ordinances, sign ordinances, and other related ordinances.

MAJOR ACCOMPLISHMENTS 2012

Completion of Kensington Area Livable Centers Initiatives Plan.

Received grant award from Atlanta Regional Commission and initiated Stonecrest Area Livable Center Initiatives Program.

Completion of Zoning Ordinance Re-Write and Zoning parcel database for GIS map.

MAJOR GOALS 2013

Improve customer service.

To improve internal and external departmental communication.

To support the implementation of the Comprehensive Plan and Zoning Code Rewrite.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Permits Issued:							
Buildings	4,430	4,890	7,316	3,040	-58.45%	3,000	-1.32%
Electrical	8,200	7,590	5,761	22,230	285.87%	19,000	-14.53%
Heating, Venting, and Air Conditioning (HVAC)	3,400	3,082	6,837	8,940	30.76%	8,100	-9.40%
Plumbing	5,800	3,800	13,457	31,170	131.63%	28,000	-10.17%
Signs	520	520	674	854	30%	775	-9.25%

BUDGET 2013

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/14/2012
DEVELOPMENT GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administration (GEN)	\$722,290	\$981,719	\$730,907	\$593,580	\$541,152	\$532,696	\$516,470	-4.56%
Long Range Planning (GEN)	729,635	688,445	514,428	541,335	508,162	469,966	457,487	-9.97%
Administration (DEV)	2,835,987	1,463,663	1,764,089	1,960,477	4,548,668	2,727,730	3,940,092	-13.38%
Development Support (DEV)	143,676	68,704	0	4,998	389	0	0	-100.00%
& Inspection (DEV)	1,771,471	1,148,339	(17,565)	22,060	20,475	0	21,263	3.85%
Land Development (DEV)	1,542,165	1,182,389	173,238	3,681	0	729,417	692,139	0.00%
Permits & Zoning (DEV)	1,086,558	803,988	116,177	470,010	556,933	674,403	662,750	19.00%
Structural Inspections (DEV)	3,102,152	1,702,533	310,214	974,949	1,168,266	1,153,992	1,533,437	31.26%
Zoning Analysis (STD)	1,748,230	1,426,634	954,092	870,940	844,330	808,938	817,244	-3.21%
Code Enforcement (STD)	0	0	0	2,339,312	1,726,989	1,753,155	1,954,417	13.17%
Total	\$13,682,164	\$9,466,414	\$4,545,580	\$7,781,342	\$9,915,364	\$8,850,297	\$10,595,299	6.86%
Percent Change	-3.34%	-30.81%	-51.98%	71.18%	27.42%	-10.74%	6.86%	6.86%
Actual Expenditures	\$12,418,082	\$8,864,141	\$4,627,531	\$6,255,270	\$ 9,750,980	(estimated)		

BUDGET SUMMARY BY FUND	2008 Budget	2009 Budget	2010 Budget	2011 Budget	Budget 2012	Requested 2013	Recommended 2013	Increase 2013/2012
General Fund	\$1,451,925	\$1,670,164	\$1,245,335	\$1,134,915	\$1,049,314	\$1,002,662	\$973,957	-7.18%
Std-Unincorp.Fund	1,748,230	1,426,634	954,092	3,210,252	2,571,319	2,562,093	2,771,661	7.79%
Development Fund	10,482,009	6,369,616	2,346,153	3,436,175	6,294,731	5,285,542	6,849,681	8.82%
TOTAL	\$13,682,164	\$9,466,414	\$4,545,580	\$7,781,342	\$9,915,364	\$8,850,297	\$10,595,299	6.86%

BUDGET 2013

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND SUSTAINABILITY

DATE: 12/14/2012
DEVELOPMENT GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2012/2011
Full Time (General)	15	15	13	13	13	13	13	0.00%
Full Time (Std-Unincorp/Planning)	14	14	12	11	11	11	11	0.00%
Full Time (Std-Unincorp/Code Enf.)	0	0	0	37	49	47	47	-4.08%
*Full Time (Std-Unincorp/Forcl. Reg.)	0	0	0	0	0	0	0	0.00%
*Time Limited(Std-Unincorp/Forcl. Reg.)	0	0	0	0	0	0	0	0.00%
Full Time (Development)	38	45	32	23	35	35	35	0.00%
Total F/T	67	74	57	84	108	106	106	-1.85%

INFORMATION RELATIVE TO REQUESTED BUDGET

General Fund:

No salary savings has been deducted in the Planning Administration Cost Center.

Development Fund:

This contains \$300,000 in support the annual repayment of the \$1,00,000 loan from the Sanitation Fund.

Reserve is funded in the amount of \$1,396,263 subject to adjustment based upon year end fund balance.

Special Tax District- Designated Services Planning:

*In October of 2011 the BOC authorized the creation of the Foreclosure Registry Program. The initial budget request of \$557,373 was requested as part of the Planning & Sustainability budget request. The Foreclosure Registry will have a separate write-up.

No salary savings has been deducted in the Code Enforcement Cost Center.

BUDGET 2013

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND SUSTAINABILITY**

**DATE: 12/14/2012
DEVELOPMENT GROUP**

**INFORMATION RELATIVE TO REQUESTED BUDGET (Continued)
DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

A. Program Modifications and Recommendations

1. Items 1 thru 9 are a set of interrelated projects needed to provide the minimum hardware and software capability to accept, track, process and store permit applications and site and building plans in digital format instead of paper records. This project is vital step toward achieving goals of the Strategic Plan, including improving customer service, increasing operational efficiency, **Recommended.**

	Requested	Recommended
1. Web-based Digital Plan Submission & Review Software	\$275,000	\$275,000
2. CAD System Training – 5 people	\$25,000	\$25,000
3. 12 PC Computer Workstation Upgrades - 6 with dual monitors	\$25,000	\$25,000
4. Subscription Maintenance services for hardware and software above	\$10,000	\$10,000
5. Licenses for software packages listed above	\$10,000	\$10,000
6. 2 Scanner/ Plotters	\$29,700	\$29,700
7. Computer supplies (ink, paper, etc.)	\$5,000	\$5,000
8. Paper to digital data conversion services & database	\$100,000	\$100,000
9. 25 Toughbook Laptops for Code Compliance Inspectors in Field	\$75,000	\$75,000
	<u>\$554,700</u>	<u>\$554,700</u>

272-05145-Code Compliance

2. The abolishment of 2 vacant full time positions: 2 Code Compliance Supervisors. The elimination of these two positions from this cost center will reduce the appropriation which links to the county's goal of financial strength.

Recommended.

-\$97,654 -\$97,654

Total Program Modifications

\$457,046 \$457,046

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. Effective January 1, 2011 Code Enforcement was assigned to the Development Group. The Department's 2013 recommended budget of \$9,509,510 is comprised of 3 funds:

General Fund	\$973,957	9%
*Special Tax District Fund	\$2,771,661	26%
Development Fund	<u>\$6,849,681</u>	65%
	\$10,595,299	

*The amount listed for the Special Tax District Fund includes the 2013 Recommended Budget amounts for Planning & Sustainability and Code Enforcement.

BUDGET 2013

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND SUSTAINABILITY

DATE: 12/14/2012
DEVELOPMENT GROUP

INFORMATION RELATIVE TO REQUESTED BUDGET (Continued)**Development Fund:**

The Development Fund portion of this department's budget must be self supporting and balanced. Development Fund revenues are projected to fund 35 positions.

The recommended budget of \$6,849,681 represents a 29.5% increase above the requested budget, this is primarily due to the changes in recommend interfunds and anticipated fund balance amount.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$3,007,322	\$3,847,973	\$5,712,221	\$4,450,152	\$4,940,144	\$5,819,439	\$5,538,582
Purchased/Contracted Services	404,225	245,235	268,657	183,693	290,930	487,164	534,734
Supplies	46,920	38,253	63,928	58,591	41,846	58,502	57,226
Capital Outlays	19,374	12,038	11,349	23,263	6,985	17,573	396,985
Interfund/Interdepartmental Charges	305,861	240,071	458,527	623,833	2,469,292	1,362,673	1,448,975
Other Cost	394,021	223,961	825,660	474,738	1,274,283	1,104,946	2,307,913
Other Financing Uses	367,857	20,000	441,000	441,000	881,000	0	300,000
Retirement Benefits Paid	0	0	0	0	10,884	0	10,884
TOTAL	\$4,545,580	\$4,627,531	\$7,781,342	\$6,255,270	\$9,915,364	\$8,850,297	\$10,595,299

PROGRAM DESCRIPTION

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003.

This department is assigned to the Law Group, under the direction of the Chief Legal Officer.

MAJOR ACCOMPLISHMENTS 2012

Represented more than 1,025 child-clients and conducted 3,600 field efforts, while performing investigations and managing cases to ensure child-client's well-being while in care.

Convened more than 30 local and state level partners to form the first Advisory Panel for youth aging out of foster care.

One staff attorney certified as a National Child Welfare Legal Specialist.

MAJOR GOALS 2013

To complete the upgrade of the department's case management system.

To coordinate new Community Affairs and Engagement Initiative to establish long-term partners and to secure resources and support for current and former foster children.

To influence the evolution of Georgia's child welfare laws in favor of child's rights and interests through the department's appellate practice.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Intern/Volunteer hours	3,247	5,411	6,041	4,081	-32%	4,000	-2%
Cases handled	1,173	982	1,033	1,085	5%	1,150	6%
Child-client Interviews	3,769	3,540	3,692	3,925	0%	4,025	3%
Hearings Conducted	NA	1,510	2,082	2,134	2%	2,250	5%

BUDGET 2013
FUND: GENERAL
DEPARTMENT: CHILD ADVOCATE'S OFFICE

DATE: 12/14/2012
LAW GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Child Advocates Office	\$1,710,882	\$1,763,113	\$1,712,751	\$1,619,133	\$1,787,906	\$1,813,801	\$1,816,119	1.58%
Total	\$1,710,882	\$1,763,113	\$1,712,751	\$1,619,133	\$1,787,906	\$1,813,801	\$1,816,119	1.58%
Percent Change	0.00%	3.05%	-2.86%	-5.47%	10.42%	1.45%	1.58%	
Actual Expenditures	\$1,613,447	\$1,677,491	\$1,567,073	\$1,741,532	\$1,781,603 (estimated)			

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	21	21	21	21	21	21	21	0.00%
Part-time	0	0	0	0	2	2	2	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
None.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
No Program Modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,588,047	\$1,443,350	\$1,637,625	\$1,614,085	\$1,684,374	\$1,715,090	\$1,715,090
Purchased/Contracted Services	88,750	84,133	80,890	80,755	44,683	65,784	65,214
Supplies	30,600	34,738	60,345	45,936	16,630	31,577	30,077
Capital Outlays	0	452	0	0	2,929	0	0
Interfund/Interdepartmental	5,354	4,400	1,225	756	1,650	1,350	5,738
Other Costs	0	0	-160,952	0	37,640	0	0
TOTAL	\$1,712,751	\$1,567,073	\$1,619,133	\$1,741,532	\$1,787,906	\$1,813,801	\$1,816,119

BUDGET 2013
FUND: GENERAL
DEPARTMENT: LAW

DATE: 12/14/2012
LAW GROUP

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney/Chief Legal Officer. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney/Chief Legal Officer is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

This department is assigned to the Law Group, under the direction of the Chief Legal Officer.

MAJOR ACCOMPLISHMENTS 2012

Drafted, reviewed, and/or significantly revised every ordinance considered by the Governing Authority.

Actively managed threatened and filed litigation to avoid costs and exposure.

Proactively pursued litigation designed to obtain revenue for the County.

MAJOR GOALS 2012

Organizational Effectiveness

To win or settle the majority of litigation files.

To promptly respond to written requests for legal opinions and requests to draft ordinances.

To promptly review standard form contracts.

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Total Case files Opened	983	955	1050	1,016	-3.24%	1,025	0.89%
Total Case files Closed	762	1,204	1,292	780	-39.63%	800	2.56%
Total Case files Pending	1,632	1,734	1,640	1,637	-0.18%	1,640	0.18%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Law	\$4,688,623	\$4,382,791	\$4,612,979	\$3,252,453	\$3,166,626	\$3,140,711	\$3,139,711	-0.85%
Total	\$4,688,623	\$4,382,791	\$4,612,979	\$3,252,453	\$3,166,626	\$3,140,711	\$3,139,711	-0.85%
Percent Change	-0.03%	-6.52%	5.25%	-29.49%	-2.64%	-0.82%	-0.85%	
Actual Expenditures	\$3,436,412	\$3,127,093	\$4,583,722	\$3,252,453	\$3,020,566	(estimated)		

BUDGET 2013
FUND: GENERAL
DEPARTMENT: LAW

DATE: 12/14/2012
LAW GROUP

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	27	27	25	22	23	22	22	-4.35%

INFORMATION RELATIVE TO REQUESTED BUDGET

One vacant Secretary Senior Legal position will be abolished.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$2,455,221	\$2,497,368	\$2,570,256	\$2,438,412	\$2,476,574	\$2,500,781	\$2,500,781
Purchased/Contracted Services	2,099,785	2,026,662	949,420	527,766	635,643	587,190	586,190
Supplies	57,973	59,628	54,475	58,036	54,409	52,740	52,740
Capital Outlays	0	64	0	64	0	0	0
Other Costs	0	0	-321,698	0	0	0	0
TOTAL	\$4,612,979	\$4,583,722	\$3,252,453	\$3,024,278	\$3,166,626	\$3,140,711	\$3,139,711

BUDGET 2013**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/14/2012****PUBLIC SAFETY GROUP****PROGRAM DESCRIPTION**

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

REVENUE SUMMARY	2008	2009	2010	2011	2012	% change	2013	% change
Interest on Investments	\$200,000	\$50,000	\$25,000	\$10,000	\$10,000	0.00%	\$9,000	-10.00%
Wired & Wireless Fees	13,300,000	12,100,000	11,840,000	11,424,000	10,560,000	-7.56%	9,000,000	-14.77%
Prepaid Wireless Fees	0	0	0	0	0	0.00%	750,000	0.00%
Fund Balance	1,266,337	2,869,401	6,150,560	8,370,849	7,882,785	-5.83%	5,557,926	-29.49%
Total	\$14,766,337	\$15,019,401	\$18,015,560	\$19,804,849	\$18,452,785	-6.83%	\$15,316,926	-16.99%

BUDGET 2013**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/14/2012****PUBLIC SAFETY GROUP**

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Personal Svcs & Benefits	\$0	\$4,437,851	\$8,551,966	\$11,113,456	\$10,589,797	\$11,674,137	\$8,993,760	-15.07%
Telephone / Data Service	700,000	1,278,018	920,388	877,436	899,360	553,202	553,202	-38.49%
CAD / Eqpt Payments	0	0	0	1,939,837	1,620,760	2,123,476	1,566,000	-3.38%
CAD Consulting	49,934	106,934	255,165	174,875	205,800	574,500	294,500	43.10%
Maintenance	0	80,150	977,507	325,262	374,315	422,714	422,714	12.93%
Training	0	53,000	87,000	102,400	108,250	90,000	50,000	-53.81%
Other Services	0	0	146,667	750	750	750	750	0.00%
E-911 Center Build-out	219,365	0	0	0	0	0	0	0.00%
Operating Supplies	0	194,570	305,129	475,636	479,160	499,633	318,571	-33.51%
Equipment	0	802,959	157,918	745,100	478,933	1,212,496	585,100	22.17%
Interfunds	0	0	239,696	221,400	714,559	743,886	149,315	-79.10%
Reserve for Appropriation	3,978,628	2,574,140	5,389,680	2,658,826	1,922,701	0	1,283,014	-33.27%
Transfer to General Fund	8,967,060	4,620,640	0	0	0	0	0	0.00%
Phases 1 and 2 / Cost Recovery To Providers	851,350	871,139	984,444	1,169,871	1,058,400	1,370,000	1,100,000	3.93%
Total	\$14,766,337	\$15,019,401	\$18,015,560	\$19,804,849	\$18,452,785	\$19,264,794	\$15,316,926	-16.99%
Percent Change	-18.75%	1.71%	19.95%	9.93%	-6.83%	4.40%	-16.99%	
Actual Expenditures	\$11,476,385	\$10,984,181	\$10,844,566	\$11,753,479	\$12,282,301 (estimated)			
AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	0	153	151	210	207	197	197	-4.83%
Part Time	0	4	4	4	4	4	4	0.00%
Total	0	157	155	214	211	201	201	-4.74%

BUDGET 2013

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

**DATE: 12/14/2012
PUBLIC SAFETY GROUP**

INFORMATION RELATIVE TO REQUESTED BUDGET

\$2,840,826 has been deducted as salary savings; this is the equivalent of 62 full-time positions.

\$1,560,000 was requested, and is recommended, for the lease/purchase of a new Computer Aided Dispatch system.

\$657,476 was requested for the lease/purchase of new Centracom consoles, but is not recommended.

\$627,396 was requested for software for upgrading the CTI 911 Telephone System and upgrades to NICE and CLS servers, but is not recommended.

\$240,000 was requested for consulting fees for CAD replacement, but is not recommended. It is encumbered in 2012 and will be funded as a carry-forward.

In September, 2011, the Board of Commissioners adopted a resolution levying a \$0.75 per retail transaction fee on prepaid wireless service purchased within DeKalb County's E911 jurisdiction. This fee is administered and collected by the State and the first receipts were distributed to local jurisdictions in October, 2012. DeKalb County received \$445,000 for the first six months of 2012. \$900,000 is anticipated for 2013.

Revenues to the Fund from landlines and non-prepaid wireless lines have decreased from a monthly average of approximately \$1,000,000 in 2010 to approximately \$850,000 in 2011, to approximately \$800,000 in 2012. The \$0.15 per month rate decrease in July 2010 and the subsequent increase of \$0.15 in July 2011, should be neutral to the 2010-2011 comparison, since 2010 and 2011 had 6 months each at both rates. The cause of the decrease is due, in part, to the loss of revenue from lines in the City of Dunwoody since October, 2011, and in part, to general economic conditions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Abolish 10 Shift Supervisors and use funds (\$497,522) for promotional/salary restructuring (10 months in 2013) to make DeKalb more competitive with other jurisdictions. Program modification results in net reduction.

Recommended.

Requested	Recommended
(\$41,377)	(\$54,835)

2. Software for work scheduling based on call volume

60,000 60,000

Recommended.

3. Desktop virtualization software for faster and more efficient dispatching.

63,600 63,600

Recommended.

	\$82,223	\$68,765
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BUDGET 2013**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/14/2012****PUBLIC SAFETY GROUP****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2010	2010	2011	2011	2012	2013 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$8,551,966	\$7,624,140	\$11,113,456	\$7,886,936	\$10,589,797	\$11,674,137	\$8,993,760
Purchased / Contracted Services	3,371,172	2,396,404	4,590,431	2,686,431	4,701,557	5,746,282	4,004,235
Supplies	305,129	162,433	475,636	214,825	479,160	499,633	318,571
Capital Outlays	157,918	422,897	745,100	743,888	478,933	1,212,496	585,100
Interfund / Interdepartmental Charges	239,696	238,692	221,400	221,398	266,899	118,508	118,508
Other Costs	5,389,680	0	2,658,826		1,922,701	0	1,283,014
Other Financing Uses	0	0	0	0	0	0	0
Retirement Services	0	0	0	0	13,738	13,738	13,738
TOTAL	\$18,015,560	\$10,844,566	\$19,804,849	\$11,753,479	\$18,452,785	\$19,264,794	\$15,316,926

BUDGET 2012

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

12/14/2012

PUBLIC SAFETY GROUP

PROGRAM DESCRIPTION

The Fire Rescue Department provides emergency response to medical emergencies, fire emergencies, hazardous materials incidents, technical rescue, aircraft distress, tactical emergencies, and SWAT medic operations. These functions are supported by twenty-six (26) fire stations, and utilize 64 emergency response units for DeKalb and 15 units for Rural Metro. Other programs provided by Fire Rescue include the administration and enforcement of fire related statutes and ordinances, arson investigations, and educating the public on fire prevention, fire safety, and injury prevention. This department is assigned to the Public Safety Group, under the direction of the Public Safety Director.

MAJOR ACCOMPLISHMENTS 2012

Expanded curriculum offerings to include GSAR disciplines, truck operations, and forcible entry training.

Reopened newly renovated station 10.

Concluded a year-long 40 hours in-service rescue training course for all sworn personnel.

Implemented a new Engine Operator Program for the purpose of licensing our engine operators.

Implemented a new online training platform for delivery of class and recording of all training.

Began construction on a Confined Space Simulator and Trench Simulator comprised of mostly donated material.

MAJOR GOALS 2013

To minimize countywide insurance costs by completing the first Insurance Service Office (ISO) in 20 years.

To use County funds more efficiently by completing the outsourcing of medical transports.

To attain compliance with various federal, state, and local statutes by remodeling and repairing fire houses as needed.

KEY INDICATORS	Actual 2010	Actual 2011	Estimate 2012	% Change	Projected 2013	% Change
Average Response Time (seconds)	312	326	326	0%	293	-10%
Emergency Responses	212,442	220,416	231,720	5%	173,800	-25%

BUDGET 2012**FUND: FIRE FUND AND GENERAL FUND****DEPARTMENT: FIRE AND RESCUE SERVICES**

12/14/2012

PUBLIC SAFETY GROUP

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Admin/ Support and Technical Services	\$22,670	\$4,051	\$0	(\$67,641)	\$0	\$0	\$0	0.00%
Fire Operations	52,499,249	49,416,563	46,620,701	48,018,515	46,713,446	46,949,189	44,889,800	-3.90%
Fire Rescue Services	16,034,785	16,167,275	15,380,719	11,990,728	9,640,437	9,353,898	9,120,920	-5.39%
Interfund	4,439,471	3,517,003	2,450,408	2,543,142	1,056,720	638,536	638,536	-39.57%
Total	\$72,996,175	\$69,104,892	\$64,451,828	\$62,484,744	\$57,410,603	\$56,941,623	\$54,649,256	-4.81%
Percent Change	0.48%	-5.33%	-6.73%	-3.05%	-8.12%	-0.82%	-4.81%	
Actual Expenditures	\$71,180,611	\$66,447,309	\$61,657,773	\$62,013,755	\$58,486,948	(estimated)		

FUNDING SOURCES	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Fire Fund	\$56,961,390	\$52,937,617	\$49,071,109	\$50,494,016	\$47,770,166	\$47,587,725	\$45,528,336	-4.69%
General Fund	\$16,034,785	\$16,167,275	\$15,380,719	\$11,990,728	\$9,640,437	\$9,353,898	\$9,120,920	-5.39%
Total	\$72,996,175	\$69,104,892	\$64,451,828	\$62,484,744	\$57,410,603	\$56,941,623	\$54,649,256	-4.81%

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full-Time (Fire Fund)	647	647	649	582	646	646	646	0.00%
Temp/Pos (Fire Fund)	4	4	0	0	0	0	0	0.00%
Full-Time (General Fund)	208	208	208	140	140	140	140	0.00%
Total FT/PT	859	859	857	722	786	786	786	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**FIRE FUND**

Funding for 75 vacant authorized positions was not included in the salary reports provided to the department.

The department requested funding for 25 of those positions (\$604,353, salary and benefits, 6 months). Funding for these 25 positions is recommended.

BUDGET 2012

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

12/14/2012

PUBLIC SAFETY GROUP

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

Fire - General Fund (04930)

1. Reduce vehicle costs in anticipation of outsourcing medical transport.

-\$1,740,491 \$0

Not Recommended.

Fire - Fire Fund (04925)

2. Reduce vehicle costs in anticipation of service delivery model.

-350,000 0

Not Recommended.

Total program modifications

-\$2,090,491 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$52,962,683	\$50,524,616	\$56,349,444	\$49,379,179	\$46,171,478	\$47,385,155	\$46,229,600
Purchased/Contracted Services	1,540,381	1,343,411	1,557,892	1,209,301	1,028,806	566,267	670,824
Supplies	2,485,719	2,306,892	2,374,648	2,034,154	3,973,598	1,432,996	1,432,996
Capital Outlays	12,000	9,952	72,700	26,311	160,252	0	0
Interdepartmental/Interfund Services	6,824,272	6,846,129	6,947,685	7,861,275	6,026,469	7,557,205	6,315,836
Other Costs	0	0	(6,321,161)	0	50,000	0	0
Other Financing	626,773	626,773	1,503,536	1,503,536	0	0	0
TOTAL	\$64,451,828	\$61,657,773	\$62,484,744	\$62,013,755	\$57,410,603	\$56,941,623	\$54,649,256

BUDGET 2013
FUND: GENERAL
DEPARTMENT: MEDICAL EXAMINER

DATE: 12/14/2012
PUBLIC SAFETY GROUP

PROGRAM DESCRIPTION

The Medical Examiner's Office performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute dies
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

MAJOR ACCOMPLISHMENTS 2012

Began the initiative of generating revenue from copying fees from law firms, media requests and qualified third parties (\$2,520.65).
Generated \$38,400 in revenue for the County through the use of the sterile autopsy/operating room.
Assisted the United States Marine Corp by providing training to their Detachment Personnel Retrieval and Processing Unit deploying to Afghanistan.
Successfully transitioned from traditional x-ray to digital x-ray. Digital x-ray requires little or no maintenance of supplies.
Based on the success of implementing a new system of bulk supply procurement, supply costs are down from previous year.

MAJOR GOALS 2013

To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.
To continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies, and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.
To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

BUDGET 2013
FUND: GENERAL
DEPARTMENT: MEDICAL EXAMINER

DATE: 12/14/2012
PUBLIC SAFETY GROUP

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% change	Projected 2013	% change
Deaths Investigated	1,528	1,636	1,621	1,675	3.33%	1,700	1.49%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Medical Examiner	\$2,652,868	\$2,641,912	\$2,333,817	\$2,051,347	\$2,155,169	\$2,342,086	\$2,278,903	5.74%
Total	\$2,652,868	\$2,641,912	\$2,333,817	\$2,051,347	\$2,155,169	\$2,342,086	\$2,278,903	5.74%
Percent Change	7.75%	-0.41%	-11.66%	-12.10%	5.06%	8.67%	5.74%	
Actual Expenditures	\$2,521,615	\$2,285,619	\$2,194,932	\$2,075,871	\$2,294,516	(Estimated)		

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full Time	20	20	20	20	20	20	20	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The requested budget includes \$800,000 for the Medical Examiner's contract.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personal Services and Benefits	\$1,419,183	\$1,288,875	\$1,319,303	\$1,177,187	\$1,203,447	\$1,258,955	\$1,254,699
Purchased/Contracted Services	746,131	738,383	737,804	737,570	800,576	876,854	876,996
Supplies	119,500	116,602	95,690	95,586	77,261	88,430	77,416
Capital Outlays	0	0	0	0	30,000	0	0
Interdepartmental/Interfund Charges	49,003	51,071	46,551	65,529	43,885	117,847	69,792
Other Costs	0	0	(148,001)	0	0	0	0
TOTAL	\$2,333,817	\$2,194,932	\$2,051,347	\$2,075,871	\$2,155,169	\$2,342,086	\$2,278,903

BUDGET 2013

**FUND: POLICE SERVICES FUND
GENERAL FUND
DEPARTMENT: POLICE SERVICES**

**DATE: 12/14/2012
PUBLIC SAFETY GROUP**

PROGRAM DESCRIPTION

Public Safety functions and components in DeKalb County are led and coordinated by the Director of Public Safety. Several units that were formerly within the Police Services Department have been relocated to report directly to the Director of Public Safety. These include Animal Services, the 911 Emergency Communications Center, and the DeKalb Emergency Management Agency (formerly the Division of Homeland Security). In addition to the Police Department, also reporting to the Director of Public Safety are: Fire and Rescue, the Medical Examiner's Office, and Recorder's Court.

The Mid-Year 2011 Budget Resolution created the Police Services Fund (Fund 274) to segregate the funding and expenditure activities of Police Services, which previously operated in the Special Tax District - Designated Services Fund (Fund 271).

The 2011 Budget transferred Code Enforcement responsibilities from the Director of Public Safety to the Planning & Development Department, under the direction of the Deputy Chief Operating Officer - Development.

The Police Department consists of the Office of the Chief of Police, the Uniform Division, the Criminal Investigation Division, the Special Operations Division, and the Support Services Division. Collectively these divisions work together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. Proactive strategies and problem solving techniques include the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, traffic laws and applicable ordinances, and specialized support services.

This department is assigned to the Public Safety Group, under the direction of the Director of Public Safety.

MAJOR ACCOMPLISHMENTS 2012

Purchased a replacement helicopter.

Completed third consecutive year of overall reductions in violent crimes and property crimes.

Implemented a new false alarm ordinance.

Improved technology through the implementation of the Georgia Electronic Accident Report System (GEARS).

Issued all sworn officers Video/Audio recording devices.

MAJOR GOALS 2013

To realign precinct boundaries due to the incorporation of the City of Brookhaven.

To fully implement electronic ticketing.

To purchase a new facility to be used for the Training Division.

BUDGET 2013**FUND: POLICE SERVICES FUND****GENERAL FUND****DEPARTMENT: POLICE SERVICES**DATE: 12/14/2012
PUBLIC SAFETY GROUP

KEY INDICATORS	Actual 2009	Actual 2010	Actual 2011	Estimated 2012	% Change	Projected 2013	% Change
Gen. Investig. Cleared Citations Issued	NA*	NA*	36,687	36,000	-1.87%	25,000	-30.56%
(Uniform Division)	201,121	174,578	199,660	190,000	-4.84%	192,465	1.30%
Animal Calls Handled	NA*	NA*	7,777	8,000	2.87%	8,554	6.93%
911 Calls	1,195,196	1,419,431	1,140,355	1,210,000	6.11%	1,222,100	1.00%

* Not available due to the revision of reporting methods.

BUDGET SUMMARY BY COST CENTER	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Administrative Services	\$2,659,737	\$2,397,870	\$1,688,120	\$1,948,024	\$3,056,905	\$2,959,371	\$2,730,509	-10.68%
Animal Control	3,062,149	3,468,015	2,992,789	3,140,918	3,267,947	3,572,344	2,978,782	-8.85%
Assistant Director	2,610,327	857,740	528,090	-3,882,641	757,785	1,008,765	782,906	3.32%
Code Enforcement	1,749,177	2,191,594	1,770,402	2,000	0	0	0	0.00%
Communications	16,597,529	12,739,861	9,068,635	9,480,599	4,334,787	4,164,125	4,045,956	-6.66%
Crime Scene	1,170,982	1,359,103	950,352	772,137	594,594	738,076	711,289	19.63%
Criminal Investigat. Division	14,300,741	13,823,522	15,491,630	19,412,687	17,894,943	16,127,088	15,896,204	-11.17%
Crossing Guards	833,520	777,158	793,532	390,593	0	0	0	0.00%
Directors Office	0	0	339,422	292,385	283,930	229,163	223,985	-21.11%
Firing Range	58,057	59,672	338,468	294,775	208,134	208,829	161,859	-22.23%
Homeland Security	2,620,929	2,775,224	2,233,593	907,545	1,068,894	940,672	886,376	-17.08%
Intelligence / Permits	606,567	431,209	298,137	352,656	1,022,930	884,933	838,238	-18.06%
Interfund Support - General	-18,502,710	-14,488,249	-11,970,078	-11,135,596	-6,552,249	-5,619,407	-5,619,407	-14.24%
Internal Affairs	865,203	719,049	705,692	1,081,352	915,548	1,157,801	1,147,140	25.30%
Precincts	179,993	223,171	332,755	340,453	329,329	218,370	218,370	-33.69%
Records	2,371,696	2,423,624	1,596,482	1,688,187	1,274,011	1,389,884	1,407,786	10.50%
Recruiting & Background	799,494	769,155	700,313	699,921	774,032	661,922	657,066	-15.11%
Service Support	811,538	917,913	780,437	1,479,137	524,055	1,401,874	1,361,495	159.80%
Telecommunications	1,049,044	292,057	0	0	0	0	0	0.00%
Training	1,518,081	1,674,548	1,733,524	1,836,186	1,843,540	1,777,672	1,721,236	-6.63%
Uniform Division	56,860,817	62,157,247	55,383,890	59,082,324	50,795,519	58,430,008	55,493,010	9.25%

BUDGET 2013**FUND: POLICE SERVICES FUND****GENERAL FUND****DEPARTMENT: POLICE SERVICES**

DATE: 12/14/2012

PUBLIC SAFETY GROUP

BUDGET SUMMARY BY COST CENTER (cont.)	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Interfund Supt - Police Svc	15,938,580	11,123,288	9,390,670	9,024,672	6,129,777	5,396,072	5,396,072	-11.97%
Special Operations Division	7,748,088	7,659,788	8,478,401	10,096,499	9,650,755	9,497,931	8,746,986	-9.36%
Total	\$115,909,538	\$114,352,558	\$103,625,256	\$107,304,813	\$98,175,166	\$105,145,493	\$99,785,858	1.64%
Percent Change	3.51%	-1.34%	-9.38%	3.55%	-8.51%	-2.01%	1.64%	
Actual Expenditures	\$114,074,731	\$109,782,202	\$101,972,305	\$108,387,518	\$97,319,093	(estimated)		

FUNDING SOURCES	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
General Fund	\$3,845,316	\$3,192,170	\$2,131,507	\$3,168,553	\$4,599,454	\$5,514,425	\$4,521,684	-1.69%
Police Services Fund	0	0	0	105,017,939	93,575,712	99,631,068	95,264,174	1.80%
Std-Des.Serv.Fund	108,423,459	104,628,936	97,978,128	189,130	0	0	0	0.00%
Std-Unincorp.Fund	1,805,956	1,961,096	1,862,670	11,896	0	0	0	0.00%
Total	\$114,074,731	\$109,782,202	\$101,972,305	\$108,387,518	\$98,175,166	\$105,145,493	\$99,785,858	1.64%

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	Requested 2013	Recommended 2013	Increase 2013/2012
Full-Time (General)	223	79	72	68	72	72	72	0.00%
Part-Time (General)	150	146	146	3	3	3	3	0.00%
Full-Time (Std-D.S./Police)	1,250	1,249	1,228	1,231	1,226	1,226	1,226	0.00%
Full-Time (Std-Unincorp)	38	38	37	0	0	0	0	-100.00%
Total F/T	1,511	1,366	1,337	1,299	1,298	1,298	1,298	0.00%
Total P/T	150	146	146	3	3	3	3	0.00%

BUDGET 2013
FUND: POLICE SERVICES FUND
GENERAL FUND
DEPARTMENT: POLICE SERVICES

DATE: 12/14/2012
PUBLIC SAFETY GROUP

INFORMATION RELATIVE TO POSITIONS AND THE PERSONAL SERVICES BUDGET
POLICE SUPPORT (GENERAL FUND)

Funding for 4 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding 4 of those positions (\$277,188, salary and benefits). Funding for these 4 positions is not recommended.

Effective July 1, 2011, responsibility for the School Crossing Guard function was assumed by the DeKalb County Board of Education.

POLICE SERVICES - (POLICE SERVICES FUND)

Funding for 190 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding 35 of those positions (\$1,608,771 salary and benefits). Funding for 25 Police Officer positions is recommended (\$1,000,000 salary and benefits, 6 months).

\$415,000 has been recommended for matching funds for miscellaneous grants.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
Uniform (04667)

1. Funding to add 50 vehicles to replace pool vehicles.

Not Recommended.

Total Program Modifications

Requested	Recommended
\$1,377,246	\$0
\$1,377,246	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	Budget Recommended
Personnel Services and Benefits	\$85,223,810	\$84,611,243	\$89,306,156	\$83,377,066	\$80,125,024	\$81,863,460	\$81,395,079
Purchased/Contracted Services	11,421,300	9,917,512	12,467,566	11,956,799	7,335,771	7,023,596	6,234,936
Supplies	2,734,293	1,920,850	3,123,465	1,894,656	2,052,792	3,387,283	2,923,081
Capital Outlays	156,390	95,144	718,942	713,528	55,617	1,027,466	13,770
Interfund/Interdepartmental Charges	3,718,463	5,202,257	6,151,337	6,975,538	8,253,161	11,428,688	8,803,992
Other Costs	145,700	0	(4,865,829)	3,195,354	352,801	415,000	415,000
Other Financing	225,300	225,300	403,176	274,576	0	0	0
TOTAL	\$103,625,256	\$101,972,305	\$107,304,813	\$108,387,518	\$98,175,166	\$105,145,493	\$99,785,858

BUDGET 2013**FUND: SPECIAL TAX DISTRICT UNINCORPORATED****DEPARTMENT: RECORDERS COURT****DATE: 12/14/2012
PUBLIC SAFETY GROUP****PROGRAM DESCRIPTION**

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records and ordinance violation citations issued by DeKalb County; MARTA; the Emory Police Department's traffic, parking and ordinance citations; and Georgia State Patrol traffic citations. This department is assigned to the Public Safety Group, under the direction of the Public Safety Director.

MAJOR ACCOMPLISHMENTS 2012

Ended 2nd quarter with the closing of cases equal to \$18.9 million in fines and fees collected. Began receiving Civil Code Violations and began filing process of civil FIFA/liens in Superior Court on no-show, non-compliant Civil Code Violation properties. Implemented legislation on July 1, 2012, allowing the court to assess a \$25 court cost in all cases ending in a guilty, nolo plea or verdict of guilty at trial. Began a pilot court diversion program focused on homeless defendants with substance abuse problems, called the Homeless Diversion Pilot Initiative.

MAJOR GOALS 2013

1. Implement a comprehensive fully integrated case management system with a platform for sharing data within the County, State and Nation.
2. Complete Court expansion and renovations for Recorders Court and the "Bobby Burgess" building to improve the effective administration of Justice.
3. Reduce the Trial backlog significantly and then reorganize staff to maximize efficiency gained by the implementation of new automation.

KEY INDICATORS	2009	2010	2011	2012	% Change	2013	% Change
	Actual	Actual	Actual	Estimated		Projected	
Number of citations	231,591	182,811	201,586	190,000	-5.75%	200,000	5.26%
Number of citations closed	129,757	167,634	191,187	180,000	-5.85%	190,000	5.56%
Number of court sessions	1,123	1,585	1,440	1,739	20.76%	1,900	9.26%
Number of warrants issued	10,579	16,006	22,685	18,000	-20.65%	20,000	11.11%

BUDGET SUMMARY BY DIVISION/PROGRAM	2008	2009	2010	2011	2012	2013	2013	Increase 2013/2012
	Budget	Budget	Budget	Budget	Budget	Requested	Recommended	
Recorders Court	\$5,053,819	\$3,956,592	\$3,890,121	\$3,617,875	\$3,950,976	\$3,841,758	\$3,966,446	0.4%
Total	\$5,053,819	\$3,956,592	\$3,890,121	\$3,617,875	\$3,950,976	\$3,841,758	\$3,966,446	0.4%
Percent Change	24.78%	-21.71%	-1.68%	-7.00%	9.21%	-2.76%	0.39%	
Actual Expenditures	\$4,949,289	\$3,720,073	\$3,345,463	\$3,592,359	\$4,212,418	(Estimated)		

BUDGET 2013

**FUND: SPECIAL TAX DISTRICT UNINCORPORATED
DEPARTMENT: RECORDERS COURT**

**DATE: 12/14/2012
PUBLIC SAFETY GROUP**

AUTHORIZED POSITIONS	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Requested	2013 Recommended	Increase 2013/2012
Full Time	52	61	61	52	53	53	53	0.00%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding for 13 vacant authorized positions was not included in the salary reports provided to the department. The department requested funding for four of those positions (\$138,356, salary and benefits). Funding for these four positions is recommended.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2010 Budget	2010 Actual	2011 Budget	2011 Actual	2012 Budget	2013 Requested	2013 Recommended
Personal Services and Benefits	\$2,899,175	\$2,530,217	\$2,934,817	\$2,545,107	\$2,764,476	\$2,783,458	\$2,820,706
Purchased/Contracted Services	932,846	749,305	986,200	983,128	1,051,248	976,300	1,093,666
Supplies	58,100	64,574	55,300	63,962	52,074	82,000	52,074
Capital Outlays	0	1,367	0	163	0	0	0
Interfund/Interdepartmental Charges	0	0	0	0	0	0	0
Other Costs	0	0	(358,442)	0	83178	0	0
TOTAL	\$3,890,121	\$3,345,463	\$3,617,875	\$3,592,359	\$3,950,976	\$3,841,758	\$3,966,446