



DEKALB COUNTY

Vernon Jones
Chief Executive Officer

TO: Members, Board of Commissioners

FROM: Vernon Jones, Chief Executive Officer

DATE: December 14, 2007

SUBJECT: **2008 Budget Recommendations**

In compliance with the Organizational Act, enclosed is the Executive Budget recommendation for a balanced budget for FY 2008 for the various funds of DeKalb County Government. This recommendation is the culmination of extensive analysis and review of the budgetary needs and the financial resources available within the forecasted economic environment.

Financial resources available for the FY 2008 Tax Funds Budget although slightly improved will still be impacted due to the incomplete and still questionable recovery of the national economy. Sales taxes collected in the County for the HOST program, which comprise 16% of the total revenues in the Tax Funds, have declined slightly in 2007 compared to 2006. In addition, the effect of residential building activity over the last several years in the County has been to substantially increase the financial requirement necessary to provide for a 100% Homestead Exemption. Sales taxes are projected to increase from 2007 to 2008 by 1%, while the 100% Homestead Exemption requirement is projected to increase by 2.6% during the same time period. The following table illustrates this trend:

Year	Sales Tax Collection	Funding Necessary to Provide	
		Minimum Legal Exemption	100% Homestead Exemption
2004	85,065,375	65,347,540	115,075,996
2005	89,900,550	68,052,300	124,520,774
2006	101,043,317	71,920,440	133,345,634
2007 est.	100,000,000	80,834,654	133,010,742
2008 proj.	101,000,000	80,000,000	136,465,693
2008 vs. 2007	1%		2.6%
2008			

This Executive Budget recommendation begins the implementation of certain public safety budgetary initiatives discussed during the past year. During FY 2008 the specific areas of concentration include:

- 50 new police officer positions to be brought on board in August.
- An 18-month Master Police Officer incentive plan designed to retain senior officers who attain this designation.
- Continual monitoring of overtime expenditures relative to budgeted amounts and anticipated salary savings.

During FY 2007, the County continued to deal with the population growth of the last decade and the commensurate increase in the demand for services. At the beginning of the last decade, the County's actual population was determined to be 553,800 according to the U.S. Census. During the second quarter of 2001, the County's 2000 population was officially restated at 665,865. **This constitutes a 20.2% growth factor, which validates the substantial growth in the demand for County services experienced in recent years.** At the end of 2007, the Atlanta Regional Commission estimates the County's population to be 718,400.

FY 2008 Budget Summary

- Departmental requests for the FY 2008 Tax Funds Budget identified \$683,164,999 in Operating costs and \$73,315,350 in Capital costs for a total 2008 budget request of \$756,480,349. In order to balance the budget, the recommendation for FY 2008 is \$622,867,061, before the inclusion of year-end encumbrances. Once the Oracle FMIS is closed (about January 10th) the encumbrance carry-forward amount will be added by amendment. This represents a reduction of \$133,613,288 from departmental requests. This also represents a decrease of 0.4% from the mid-year adjusted FY 2007 Tax Funds Budget of \$625,254,528, which includes encumbrances. It is presently estimated that after the inclusion of year-end encumbrances, there will be budget growth of approximately 3%.
- The HOST Homestead Exemption has been included in the recommended Tax Funds Budget at the minimum level established by the HOST Statute: This requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. For three straight years the County provided for a 100% Homestead Exemption (1999 thru 2001), and the FY 2002, FY 2003, FY 2004, FY 2005, FY 2006 and FY 2007 Tax Funds Budgets provided for an 86.8%, 60.58%, 59.07%, 54.64%, 56% and 60.8% Homestead Exemption, **respectively**. The present recommended Executive Budget, using the legal minimum under the HOST Statute, provides for a Homestead Exemption of 58.6%. The HOST program continues to be impacted by two financial trends:

1. The projected flat growth rate of sales tax collections in FY 2008 as reflected in the table on page 1. Sales tax collections decreased every year from 2000 (\$87,658,299) through 2003 (\$81,684,425). It is presently estimated that actual 2007 collections will be below actual 2006 collections. The 2008 budget assumes a moderate increase to \$101,000,000, based on indications of a continuing slowdown in 2008 in the state economy.
2. The substantial increase (**22,225 from 2000-2007**) in the number of new owner-occupied residences in the County over the last seven years. This increase has the effect of **reducing** the impact of the HOST Homestead Exemption because available HOST funds must be divided among more residences.

- In three out of the last 9 years, **homeowners have paid no property taxes to support the County's general government operations.** They have, of course, supported those operations through the payment of the 1-cent HOST (Sales) tax, which amounts to \$10.00 per \$1,000 spent in DeKalb County on applicable goods and services. Even considering the above cited trends, **the overall tax burden on DeKalb County homeowners for general government operations will remain one of the lowest in the metropolitan area.**

The 2008 Recommended Executive Budget is based on current forecasts of tax digest values and estimates of year-end fund balances. Exact values will be available in June 2008 when the Board of Commissioners adopts the final millage rates for FY 2008. The voters approved the homestead value freeze referendum (HB 595) for County taxes only, in November 2006. The revaluation of such properties, absent the referendum freeze, would have normally provided approximately \$3.8 million for County services and debt service in 2007.

- Process Improvement Funds in the amount of \$100,000 have been included in this budget recommendation to continue a department-by-department review of how the County conducts its operations with the objective of improving our operational efficiency and effectiveness.
- It is estimated that the Fund Balance at the close of business on December 31, 2007 in the County's Tax Funds will be \$52.8 million. **Approximately \$13.5 million constitutes the Budgetary Reserve, and the remainder (\$39.3 million) is an operating reserve that is re-budgeted in the 2008 Budget.** The maintenance of an appropriate reserve is a critical factor in retaining the County's excellent credit ratings (Aaa by Moody's, AAA by Standard & Poor's). This is an approximate \$4.7 million increase in the estimated fund balance compared to our same position last year. This positive impact in the fund balance is substantially related to cost control in the administration of the Tax Funds Budget during 2007.

Additional Considerations of the 2008 Budget

- A 58.6% Homestead Exemption is included in the 2008 Recommended Tax Funds Budget. Within the HOST Statute (OCGA 48-8-104), the legal requirement for the maximum and minimum usage relates to prior year collections only. Since the beginning of 1999, the County has granted Homestead Exemptions (HOST) amounting to \$65 million in excess of the legally mandated requirements of the HOST Statute. Under the recommended overall budget structure, the County will have available and has budgeted \$21.5 million for capital projects. This amount is inclusive of \$1.5 million budgeted for technology improvement projects.
- Salary savings in the proposed 2008 Tax Funds Budget are anticipated at the level of \$18.9 million. This level of salary savings recognizes the high vacancy rate that currently exists in the Tax Funds Budget and assumes that on average approximately 426 positions will remain vacant during 2008.
- A pension contribution adjustment resulting from an actuarial recommendation of increasing the 2008 County Contribution to 8.0% (of payroll) from 6.5% (of payroll) will impact the 2008 Tax Funds Budget by approximately \$4.3 million. This adjustment is necessary primarily due to an increasing number of retirements. An associated increase in the employees' contribution will increase the total deduction for employees to 4.0%. At the latest actuarial examination (4/2006) the fund was 81.23% funded. These contribution increases are actuarially determined to meet State funding requirements.

Executive Overview

In developing the recommendations for the 2008 Budget, the Administration has maintained its commitment to avoiding increases in the millage rate, to increasing the efficiency and effectiveness of County service delivery and to providing the investment necessary to continue to move DeKalb County forward. Major issues addressed in the 2008 Budget may be summarized as follows:

- Continued emphasis will be placed on the County's efforts to improve operational effectiveness. As the County moves forward to include additional departments in the new 311 Customer Service Centers, each area is being subjected to a process improvement review to consider the most effective manner of operation.
- Up to 4% Merit Increment for all County Employees Based Upon Performance – This type of funding rewards high quality performance and assists the County in retaining the best performing employees.

- 18-Month Master Police Officer Incentive Plan - \$740,000 is included in the FY 2008 Budget for incentive pay adjustments for MPOs.
- The transfer of Water & Sewer meter readers from the Treasury Division of Finance to Watershed Management. The effective date of this transfer will take place during the 2008 Budget year and will involve approximately 21 personnel.
- Expedited Implementation of 2006 Bond Projects: The 2008 Budget will continue the emphasis on the construction of Transportation, Library and Parks and Greenspace projects authorized in the 2006 Bond Program. Substantial progress has already been achieved in the construction of new sidewalks and intersection improvements. Program Managers have been employed for both the Parks and Library construction programs. In addition, the acquisition of additional parks and greenspace property has made excellent progress. The investment program for these bond proceeds has been successful to the extent that the Administration is recommending the use of \$5,851,400 of interest income (totaling \$18,967,949) for specifically eligible projects.
- Consolidation of Information Systems Operational Systems: 8 positions have been transferred into Information Systems from Police Telecommunications as part of the strategic plan to centralize responsibility for all information systems in one department.
- Continued Focus on Upgrading Public Safety Facilities, Equipment and Capabilities: The Budget Recommendation includes \$1.5 million to continue the process of converting all public safety communications (radios) to state-of-the-art digital platforms. In addition, funds are included in the Police Budget to add 50 new police officers and 9 positions dedicated to CAD operations.

It is also important to consider issues that are not directly addressed in the recommended 2008 Budget. These issues include the following:

- Development of a long range program to generate and promote growth in sales tax revenues. Because of the importance of HOST in providing property tax relief, the County must actively seek ways to encourage its growth. The County must do more to encourage citizens to dine, shop and play in DeKalb. The creation and continuation of the Department of Arts, Culture and Entertainment is one element of such a program. Its objective is to focus the County's efforts to promote cultural and artistic opportunities within the County. The anticipated opening of the new Performing Arts Center will have a favorable sales tax impact also.
- A related problem is the over-dependence of the County on residential property taxes in comparison with commercial property taxes. Currently, over 57% of the County's tax digest (real property) is represented by homestead residential values. This reflects the effects of residential construction over the last 7 years. In the long term, a relative balance between residential and commercial valuations should be sought. The County must take a more aggressive approach to encourage commercial and industrial development and redevelopment.

- In the second half of FY 2007, the Board of Commissioners advanced \$5 million to assist the Fulton-DeKalb Hospital Authority in dealing with serious and ongoing financial problems. The 2008 proposed Tax Funds Budget does not contain any additional assistance for Grady Hospital, in that such assistance is awaiting the outcome of other financial options the Hospital Authority is pursuing.

Other assumptions impacting the 2008 Budget include the following:

During 2008, the Administration will maintain the same high level of control over the filling of vacant positions as in 2007 and managerial controls will be maintained to further control overtime.

The State of Georgia will continue with the implementation of the Homeowner’s Tax Relief Credit program, at the level of credit of \$8,000 per homestead.

This Executive Budget recommendation also **continues** a major revision of the County’s policy on annual salary adjustments. As in 2007, such salary adjustments will continue to be structured to reward superior employee performance.

Personnel Changes Proposed for the FY 2008 Budget

The recommended budget includes a net addition of 92 positions for the provision of County services. Funding for these positions is allocated as follows:

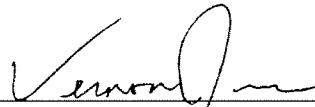
	General/STD* Fund	Fire Fund	Sanitation Fund	Water/Sewer Fund	Other Fund
Public Safety	50				
Public Works			9	45	
Administrative	<u>8</u>	—	—	<u>- 21</u>	<u>1</u>
Total	58		9	24	1

* Special Tax Districts

Summary

The FY 2008 Executive Budget recommendation has been developed after comprehensive and careful analysis of the County's needs and resources. Such consideration has required difficult decisions during FY 2007. The Executive Branch, with the cooperation of the Board of Commissioners, has continued to focus on two areas of local government: **first** to address the efficiency and effectiveness of the County's operations thereby ensuring the highest level of service delivery at the lowest cost to the County's citizens and, **second**, to place an emphasis on the continuation of the process improvement initiatives commenced in the last three years.

In FY 2008, the recommended Executive Budget provides for a continued focus on governmental efficiency, effectiveness, while at the same time "holding the line" on the cost of government. As in the past, the Executive Branch will continue its emphasis on customer service to our clients – the citizens and businesses of DeKalb County.



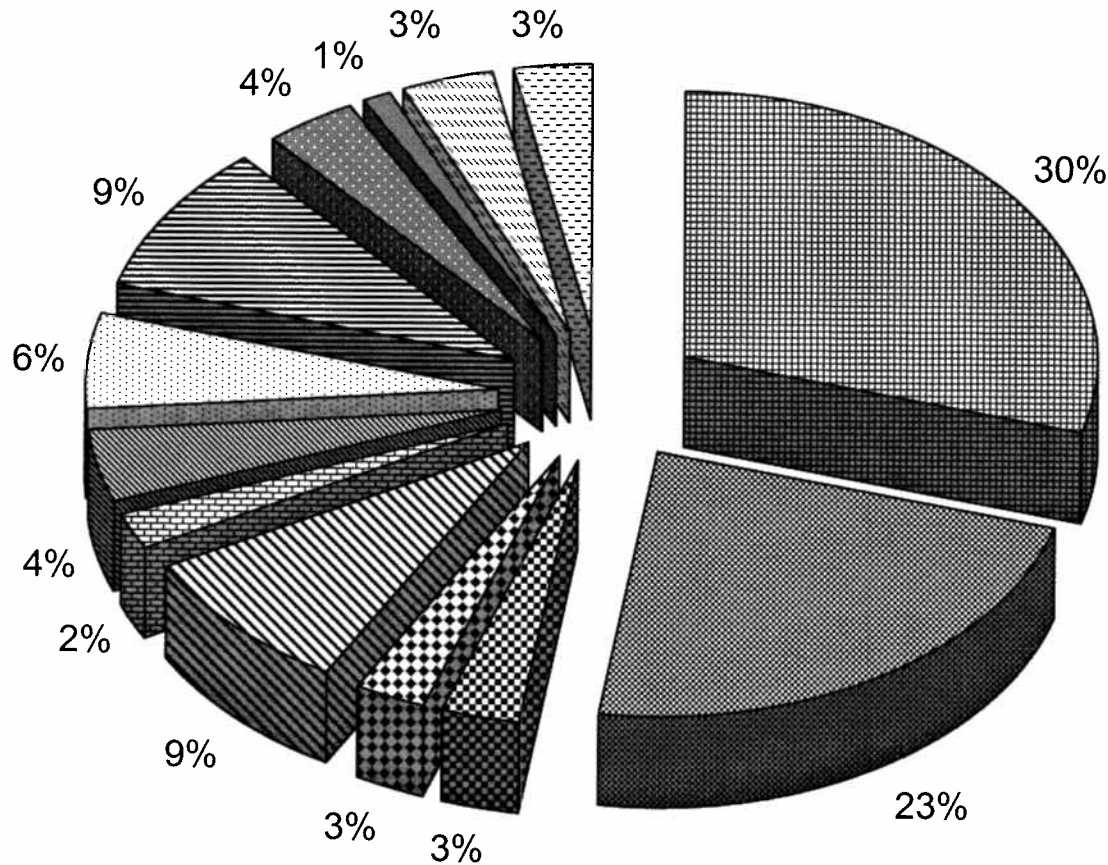
Vernon Jones
Chief Executive Officer

TAX FUNDS BUDGET COMPARISON - 2008 - CEO RECOMMENDED

LEAST CONTROLLABLE																MOST CONTROLLABLE		
BASIC REQUIREMENTS				COURTS & SUPPORT SERVICES				GENERAL GOVERNMENT				DIRECT SERVICE DELIVERY						
	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR			
DEBT SERV	\$13,595,496	\$14,207,245	4.5%	SHERIFF	\$72,140,579	\$71,884,308	-0.4%	C. E. O.	\$2,207,895	\$2,257,510	2.2%	POLICE	\$111,983,826	\$111,641,029	-0.3%			
REV/BOND	6,804,947	3,109,666	-54.3%	JUV COURT	6,349,389	6,358,046	0.1%	B. O. C.	2,309,297	2,340,005	1.3%	FIRE RESCUE	72,647,148	72,497,238	-0.2%			
STD/DEBT	34,384,536	34,179,787	-0.6%	SUP COURT	8,466,777	8,773,940	3.6%	ETHICS BD	2,000	2,000	0.0%	PUB WORKS	30,572,568	27,617,709	-9.7%			
HOSPITAL	22,298,237	22,298,237	0.0%	CLRK, SP CT	4,947,066	5,150,727	4.1%	LAW DEPT	4,690,127	4,800,362	2.4%	PARKS & REC	22,310,590	22,182,713	-0.6%			
REGISTRAR	2,337,820	5,398,222	130.9%	STATE CT	11,985,899	12,254,323	2.2%	G. I. S.	2,413,186	2,430,911	0.7%	A. C. E.	1,139,317	990,838	-13.0%			
MISCELLANEOUS:				SOLICITOR	4,812,378	4,937,053	2.6%	PURCHASING	4,183,138	4,257,763	1.8%	LIBRARY	13,323,875	11,634,529	-12.7%			
CONTING	(7,144,124)	800,000		DIST ATT	11,210,392	11,863,726	5.8%	HUMAN RES	3,918,896	3,984,320	1.7%	HEALTH	5,260,863	5,234,856	-0.5%			
PNSNRS INS	9,543,013	9,543,013	0.0%	PROBATE CT	1,692,423	1,771,190	4.7%	FINANCE	7,880,498	8,297,994	5.3%	COMM SV BD	2,284,313	2,284,313	0.0%			
RESERVE	18,521,431	18,521,431	0.0%	MED EXAM	2,462,058	2,643,212	7.4%	PROPTY APP	5,247,210	5,025,719	-4.2%	DFACS	1,905,000	1,905,000	0.0%			
C.O.P.S.	1,956,334	1,956,459	0.0%	MAG COURT	2,532,607	2,622,216	3.5%	TAX COMM	7,089,342	7,179,566	1.3%	COOP EXT	1,089,733	1,092,497	0.3%			
RES-PROC	513,045	100,000	-80.5%	PUB DEFNDR	6,593,230	6,706,184	1.7%	PLANNING &	2,389,663	2,735,818	14.5%	CONTR-CIP	26,336,635	21,505,540	-18%			
VEH RENT.	750,000	712,143	-5.0%	REC COURT	4,050,232	4,187,106	3.4%	INFO SYST	16,756,054	19,339,436	15.4%	HUMAN SERV	3,101,950	4,865,939	56.9%			
JUV. BLDG	3,738,771	3,738,771	0.0%	CHILD ADV	1,596,000	1,699,667	6.5%	FAC MGT	17,997,400	17,734,702	-1.5%	ECON DEV	1,177,934	1,165,351	-1.1%			
												311 CIT HELP	4,261,908	4,228,703	-0.8%			
												MISCELLANEOUS:						
												A.R.C.	693,120	700,960	1.1%			
												NON-PRFTS	747,177	0	-100.0%			
												SICK LV	1,178,829	1,200,888	1.9%			
												VACANT POS	(7,500,000)	(9,300,000)	24.0%			
												EC DEV INC	0	0				
												OTHER	9,421,118	5,616,380	-40.4%			
TOTAL	\$107,299,506	\$114,564,974	6.8%		\$138,839,030	\$140,851,698	1.4%		\$77,084,708	\$80,385,906	4.3%		\$301,935,904	\$287,064,483	-4.9%			
CUMULATIVE																		
TOTAL	\$107,299,506	\$114,564,974	6.8%		\$246,138,536	\$255,416,672	3.8%		\$323,223,243	\$336,802,578	3.89%		\$625,169,147	\$622,867,061	-0.4%			



2008 Budget Components



- Public Safety
- Courts
- Information Systems
- Facilities Management
- Gen. Govt.
- Human Services
- Public Works
- Parks & Libraries
- Debt Service
- Grady Hospital
- Miscellaneous
- Capital Projects
- Budgetary Reserves

2008 BUDGET

GENERAL FUND	2007 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2007*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
C. E. O.	\$2,032,870	\$2,032,869	\$2,146,430	\$38,142	\$2,184,572	5.6%	7.5%	\$2,056,815	\$0	\$2,056,815	1.2%	1.2%
BOARD OF COMM	2,309,297	2,309,297	2,325,469	0	2,325,469	0.7%	0.7%	2,340,005	0	2,340,005	1.3%	1.3%
ETHICS BOARD	2,000	2,000	2,000	0	2,000	0.0%	0.0%	2,000	0	2,000	0.0%	0.0%
LAW DEPARTMENT	4,690,126	4,690,127	4,926,675	0	4,926,675	5.0%	5.0%	4,800,362	0	4,800,362	2.4%	2.4%
G. I. S.	2,413,186	2,413,186	2,532,548	0	2,532,548	4.9%	4.9%	2,430,911	0	2,430,911	0.7%	0.7%
FACILITIES MANAGEMENT	17,997,400	17,997,400	18,444,648	500,000	18,944,648	2.5%	5.3%	17,734,702	0	17,734,702	-1.5%	-1.5%
PURCHASING	4,183,138	4,183,138	4,713,484	384,346	5,097,830	12.7%	21.9%	4,257,763	0	4,257,763	1.8%	1.8%
HUMAN RESOURCES	3,918,896	3,918,896	4,232,809	0	4,232,809	8.0%	8.0%	3,984,320	0	3,984,320	1.7%	1.7%
INFORMATION SYSTEMS	16,756,055	16,756,054	22,881,622	1,638,856	24,520,478	36.6%	46.3%	19,339,436	0	19,339,436	15.4%	15.4%
FINANCE	6,616,848	6,616,848	7,260,059	64,379	7,324,438	9.7%	10.7%	6,697,025	0	6,697,025	1.2%	1.2%
PROP APPRAISAL	5,247,210	5,247,210	5,471,941	0	5,471,941	4.3%	4.3%	5,025,719	0	5,025,719	-4.2%	-4.2%
TAX COMM	7,089,342	7,089,342	7,233,683	119,159	7,352,842	2.0%	3.7%	7,179,566	0	7,179,566	1.3%	1.3%
REGISTRAR	2,337,820	2,337,820	5,723,902	0	5,723,902	144.8%	144.8%	5,398,222	0	5,398,222	130.9%	130.9%
SHERIFF	72,140,579	72,140,579	75,188,461	1,893,504	77,081,965	4.2%	6.8%	71,884,308	0	71,884,308	-0.4%	-0.4%
JUVENILE COURT	6,349,389	6,349,389	6,606,908	92,412	6,699,320	4.1%	5.5%	10,096,817	0	10,096,817	59.0%	59.0%
CHILD ADVOCATE	1,596,000	1,596,000	1,730,072	0	1,730,072	8.4%	8.4%	1,699,667	0	1,699,667	6.5%	6.5%
SUPERIOR COURT	8,466,777	8,466,777	9,352,737	81,966	9,434,703	10.5%	11.4%	8,773,940	0	8,773,940	3.6%	3.6%
CLERK SUP CT	4,947,066	4,947,066	5,348,166	102,915	5,451,081	8.1%	10.2%	5,150,727	0	5,150,727	4.1%	4.1%
STATE COURT	11,985,899	11,985,899	12,799,479	358,244	13,157,723	6.8%	9.8%	12,254,323	0	12,254,323	2.2%	2.2%
SOLICITOR	4,812,378	4,812,378	5,052,031	0	5,052,031	5.0%	5.0%	4,937,053	0	4,937,053	2.6%	2.6%
DISTRICT ATTY	11,210,392	11,210,392	12,931,653	762,183	13,693,836	15.4%	22.2%	11,863,726	0	11,863,726	5.8%	5.8%
PROBATE COURT	1,692,423	1,692,423	1,829,069	0	1,829,069	8.1%	8.1%	1,771,190	0	1,771,190	4.7%	4.7%
MED EXAMINER	2,462,058	2,462,058	2,749,148	24,891	2,774,039	11.7%	12.7%	2,643,212	0	2,643,212	7.4%	7.4%
PUBLIC DEFENDER	6,593,230	6,593,230	6,940,622	0	6,940,622	5.3%	5.3%	6,706,184	0	6,706,184	1.7%	1.7%
POLICE SUPPORT	4,073,997	4,073,997	8,394,316	80,815	8,475,131	106.0%	108.0%	3,777,429	389,426	4,166,855	-7.3%	2.3%
MAGISTRATE COURT	2,532,607	2,532,607	3,529,832	0	3,529,832	39.4%	39.4%	2,622,216	0	2,622,216	3.5%	3.5%
FIRE RESCUE	15,937,193	15,937,193	16,826,671	831,628	17,658,299	5.6%	10.8%	16,027,577	0	16,027,577	0.6%	0.6%
PLANNING & DEVELOPMEN	1,447,302	1,447,302	1,238,232	290,033	1,528,265	-14.4%	5.6%	1,231,865	0	1,231,865	-14.9%	-14.9%
PUB WKS-DIRECTOR	509,864	509,864	530,992	176,509	707,501	4.1%	38.8%	517,886	0	517,886	1.6%	1.6%
ECONOMIC DEVELOPMENT	1,177,934	1,177,934	1,429,490	285,891	1,715,381	21.4%	45.6%	1,165,351	0	1,165,351	-1.1%	-1.1%
LIBRARY	13,323,875	13,323,875	13,809,981	2,117,589	15,927,570	3.6%	19.5%	11,634,529	0	11,634,529	-12.7%	-12.7%
COOPERATIVE EXT	1,089,733	1,089,733	1,104,119	0	1,104,119	1.3%	1.3%	1,092,497	0	1,092,497	0.3%	0.3%
HEALTH	5,260,863	5,260,863	5,234,856	0	5,234,856	-0.5%	-0.5%	5,234,856	0	5,234,856	-0.5%	-0.5%
COMMUNITY SVC BD	2,284,313	2,284,313	2,284,313	0	2,284,313	0.0%	0.0%	2,284,313	0	2,284,313	0.0%	0.0%
DFACS	1,905,000	1,905,000	1,905,000	0	1,905,000	0.0%	0.0%	1,905,000	0	1,905,000	0.0%	0.0%
CONTR TO CIP	25,250,000	26,336,635	20,000,000	0	20,000,000	-24.1%	-24.1%	21,505,540	0	21,505,540	-18.3%	-18.3%
HUMAN SERVICES	3,101,950	3,101,950	3,376,370	75,006	3,451,376	8.8%	11.3%	4,865,939	0	4,865,939	56.9%	56.9%
311 CITIZENS HELP CTR	4,261,908	4,261,908	3,838,208	1,278,197	5,116,405	-9.9%	20.0%	4,228,703	0	4,228,703	-0.8%	-0.8%
NON-DEPT	32,107,895	31,021,260	33,717,484	0	33,717,484	8.7%	8.7%	23,269,947	0	23,269,947	-25.0%	-25.0%
TOTAL GEN FUND	\$322,114,812	\$322,114,812	\$345,643,480	\$11,196,665	\$356,840,145	7.3%	10.8%	\$320,391,641	\$389,426	\$320,781,067	-0.5%	-0.4%

2008 BUDGET

	2007 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE		
	ADOPTED	7-31-2007*	BASIC	PROGRAM MODS	TOTAL	OR DECREASE		BASIC	PROGRAM MODS	TOTAL	OR DECREASE		
						BASIC*	TOTAL*				BASIC*	TOTAL*	
DESIGNATED SERV FUND													
PUB SAFETY-POLICE	\$105,139,675	\$106,063,175	\$107,875,604	\$20,457,648	\$128,333,252	1.7%	21.0%	\$103,660,066	\$2,010,091	\$105,670,157	-2.3%	-0.4%	
PUB WKS-TRANSPORTATION	4,195,021	4,195,021	4,135,528	132,900	4,268,428	-1.4%	1.7%	4,050,892	0	4,050,892	-3.4%	-3.4%	
PUB WKS-RDS & DR	25,867,683	25,867,683	28,932,752	2,226,537	31,159,289	11.8%	20.5%	23,048,931	0	23,048,931	-10.9%	-10.9%	
PARKS & RECREATION	22,310,590	22,310,590	24,379,807	2,016,846	26,396,653	9.3%	18.3%	22,182,713	0	22,182,713	-0.6%	-0.6%	
OFFICE OF A. C. E.	1,139,319	1,139,317	1,283,107	0	1,283,107	0.0%	12.6%	990,838	0	990,838	-13.0%	-13.0%	
NON-DEPT	5,013,396	4,089,896	7,687,792	0	7,687,792	88.0%	88.0%	5,343,722	0	5,343,722	30.7%	30.7%	
TOTAL STD-DS	\$163,665,682	\$163,665,682	\$174,294,590	\$24,833,931	\$199,128,521	6.5%	21.7%	\$159,277,162	\$2,010,091	\$161,287,253	-2.7%	-1.5%	
SPECIAL TAX DIST- UNINCORPORATED													
C. E. O.	\$175,026	\$175,026	\$200,695	\$0	\$200,695	14.7%	14.7%	\$200,695	\$0	\$200,695	14.7%	14.7%	
FINANCE (BUSINESS LIC)	1,263,650	1,263,650	1,629,064	86,322	1,715,386	28.9%	35.7%	1,600,969	0	1,600,969	26.7%	26.7%	
RECORDERS COURT	4,050,232	4,050,232	4,604,289	347,412	4,951,701	13.7%	22.3%	4,187,106	0	4,187,106	3.4%	3.4%	
PLANNING & DEVELOPMEN	942,362	942,362	1,535,429	0	1,535,429	62.9%	62.9%	1,503,753	0	1,503,753	59.6%	59.6%	
PUB SAFETY-CODE ENF	1,846,654	1,846,654	2,039,646	294,851	2,334,497	10.5%	26.4%	1,804,017	0	1,804,017	-2.3%	-2.3%	
NON-DEPARTMENTAL	198,029	198,029	226,110	0	226,110	14.2%	14.2%	233,504	0	233,504	17.9%	17.9%	
				0					0				
TOTAL STD-UNINC	\$8,475,953	\$8,475,953	\$10,235,233	\$728,585	\$10,963,818	20.8%	29.4%	\$9,530,044	\$0	\$9,530,044	12.4%	12.4%	
FIRE FUND													
FIRE & RESCUE	\$56,709,955	\$56,709,955	\$59,924,164	\$1,429,110	\$61,353,274	5.7%	8.2%	\$56,469,661	\$0	\$56,469,661	-0.4%	-0.4%	
NON-DEPARTMENTAL	\$3,259,856	\$3,259,856	\$3,481,829	0	\$3,481,829	6.8%	6.8%	\$3,401,624	0	\$3,401,624	4.3%	4.3%	
TOTAL FIRE FUND	\$59,969,811	\$59,969,811	\$63,405,993	\$1,429,110	\$64,835,103	5.7%	8.1%	\$59,871,285	\$0	\$59,871,285	-0.2%	-0.2%	
STD DEBT SERVICE/8#411	\$34,384,536	\$34,384,536	\$34,179,787	\$0	\$34,179,787	-0.6%	-0.6%	\$34,179,787	\$0	\$34,179,787	-0.6%	-0.6%	
DEBT SERVICE/12#410	\$13,595,496	\$13,595,496	\$14,207,245	\$0	\$14,207,245	4.5%	4.5%	\$14,207,245	\$0	\$14,207,245	4.5%	4.5%	
HOSPITAL FUND	\$22,298,237	\$22,298,237	\$22,298,237	\$0	\$22,298,237	0.0%	0.0%	\$22,298,237	\$0	\$22,298,237	0.0%	0.0%	
VEHICLE RENTAL TAX FU	\$750,000	\$750,000	\$712,143	\$0	\$712,143	-5.0%	-5.0%	\$712,143	\$0	\$712,143	-5.0%	-5.0%	
TOTAL TAX FUNDS	\$625,254,527	\$625,254,528	\$664,976,708	\$38,188,291	\$703,164,999	6.4%	12.5%	\$620,467,544	\$2,399,517	\$622,867,061	-0.8%	-0.4%	

2008 BUDGET

	2007 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2007*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
NON-TAX FUNDS												
WAT & SEWER OPER												
OPERATING	\$146,544,296	\$146,544,296	\$141,224,895	\$6,833,960	\$148,058,855	-3.6%	1.0%	\$151,628,510	\$2,336,279	\$153,964,789	3.5%	5.1%
FINAN-REV COLL	7,398,412	7,398,412	7,317,396	4,979	7,322,375	-1.1%	-1.0%	5,449,957	0	5,449,957	-26.3%	-26.3%
TOTAL W & S OPER	\$153,942,708	\$153,942,708	\$148,542,291	\$6,838,939	\$155,381,230	-3.5%	0.9%	\$157,078,467	\$2,336,279	\$159,414,746	2.0%	3.6%
W & S SINKING	\$43,726,862	\$43,726,862	\$38,640,453	\$0	\$38,640,453	-11.6%	-11.6%	\$38,699,885	\$0	\$38,699,885	-11.5%	-11.5%
SANITATION												
OPERATING	\$77,753,635	\$77,753,635	\$75,422,895	\$2,577,084	\$77,999,979	-3.0%	0.3%	\$76,828,883	\$1,729,030	\$78,557,913	-1.2%	1.0%
FINANCE-REV COLL	224,849	224,849	227,427	0	227,427	1.1%	1.1%	227,427	0	227,427	1.1%	1.1%
TOTAL SAN FUND	\$77,978,484	\$77,978,484	\$75,650,322	\$2,577,084	\$78,227,406	-3.0%	0.3%	\$77,056,310	\$1,729,030	\$78,785,340	-1.2%	1.0%
AIRPORT	\$6,697,013	\$6,697,013	\$2,035,673	\$19,109	\$2,054,782	-69.6%	-69.3%	\$8,584,419	\$39,109	\$8,623,528	28.2%	28.8%
STORMWATER UTILITY	\$26,021,809	\$26,021,809	\$26,076,372	\$0	\$26,076,372	0.2%	0.2%	\$26,076,372	\$0	\$26,076,372	0.2%	0.2%
FLEET MAINTENANCE												
FLEET MAINT	\$31,603,230	\$31,603,230	\$31,753,405	\$0	\$31,753,405	0.5%	0.5%	\$31,100,000	\$0	\$31,100,000	-1.6%	-1.6%
PURCH-FL MAINT	\$0	\$0	\$0	\$0	\$0			\$0	\$0	\$0		
TOTAL FL MAINT	\$31,603,230	\$31,603,230	\$31,753,405	\$0	\$31,753,405	0.5%	0.5%	\$31,100,000	\$0	\$31,100,000	-1.6%	-1.6%
DEVELOPMENT FUND												
PLANNING & DEVELOPMEN	\$10,608,763	\$10,608,763	\$11,629,990	\$41,000	\$11,670,990	9.6%	10.0%	\$10,407,000	\$0	\$10,407,000	-1.9%	-1.9%
TOTAL DEV FUND	\$10,608,763	\$10,608,763	\$11,629,990	\$41,000	\$11,670,990	9.6%	10.0%	\$10,407,000	\$0	\$10,407,000	-1.9%	-1.9%
VEHICLE FUND	\$58,536,699	\$58,798,199	\$43,685,903	\$0	\$43,685,903	-25.7%	-25.7%	\$36,366,495	\$0	\$36,366,495	-38.2%	-38.2%
RISK MGMT FUND	\$81,576,898	\$81,576,898	\$5,489,001	\$0	\$5,489,001	-93.3%	-93.3%	\$92,991,094	\$0	\$92,991,094	14.0%	14.0%
WORKERS COMP	\$11,986,498	\$11,986,498	\$12,448,500	\$0	\$12,448,500	3.9%	3.9%	\$12,448,500	\$0	\$12,448,500	3.9%	3.9%
RECREATION FUND	\$1,885,618	\$1,885,618	\$2,164,623	\$0	\$2,164,623	14.8%	14.8%	\$2,164,623	\$0	\$2,164,623	14.8%	14.8%
GRANTS	\$23,372,579	\$38,795,252	\$39,379,767	\$0	\$39,379,767	1.5%	1.5%	\$39,379,767	\$0	\$39,379,767	1.5%	1.5%
LAW ENF CONF MON	\$3,652,936	\$4,566,084	\$0	\$0	\$0	-100.0%	-100.0%	\$3,181,640	\$0	\$3,181,640	-30.3%	-30.3%
HOTEL/MOTEL TAX	\$3,146,434	\$3,146,434	\$3,216,614	\$0	\$3,216,614	2.2%	2.2%	\$3,216,614	\$0	\$3,216,614	2.2%	2.2%
COUNTY JAIL FUND	\$1,864,000	\$1,864,000	\$1,675,000	\$0	\$1,675,000	-10.1%	-10.1%	\$1,675,000	\$0	\$1,675,000	-10.1%	-10.1%
JUVENILE SVCS FD	\$406,566	\$406,566	\$673,691	\$0	\$673,691	65.7%	65.7%	\$673,691	\$0	\$673,691	65.7%	65.7%
EMERGCY TEL SYS	\$18,174,763	\$18,174,763	\$15,452,132	\$0	\$15,452,132	-15.0%	-15.0%	\$14,267,400	\$0	\$14,267,400	-21.5%	-21.5%
DRUG ABUSE TR & ED	\$88,383	\$88,383	\$79,114	\$0	\$79,114	-10.5%	-10.5%	\$135,075	\$0	\$135,075	52.8%	52.8%
STREET LIGHT FUND	\$3,305,964	\$3,305,964	\$3,745,268	\$0	\$3,745,268	13.3%	13.3%	\$4,626,880	\$0	\$4,626,880	40.0%	40.0%
SPEED HUMP MAINT	\$1,061,850	\$1,061,850	\$354,580	\$0	\$354,580	-66.6%	-66.6%	\$1,219,365	\$0	\$1,219,365	14.8%	14.8%
VICTIM ASSISTANCE FD	\$1,552,341	\$1,552,341	\$1,574,777	\$0	\$1,574,777	1.4%	1.4%	\$950,000	\$0	\$950,000	-38.8%	-38.8%
PEG FUND	\$1,575,700	\$1,575,700	\$1,577,465	\$0	\$1,577,465	0.1%	0.1%	\$1,357,599	\$0	\$1,357,599	-13.8%	-13.8%

2008 BUDGET

	2007 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2007*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
	PS. & JUDICIAL FACILITIES	\$3,105,376	\$3,105,376	\$3,105,376	\$0	\$3,105,376	100.0%	100.0%	\$3,105,376	\$0	\$3,105,376	100.0%
REVENUE BONDS DEBT												
SERVICE LEASE PAYMENT	\$2,457,116	\$2,457,116	\$3,738,771	\$0	\$3,738,771	0.0%	0.0%	\$3,738,771	\$0	\$3,738,771	100.0%	100.0%

AUTHORIZED POSITIONS

12/6/2007

	POSITIONS AS OF 12/31/06				POSITIONS AS OF 09/30/07				CHANGES FOR 2008								DEPT TOTALS FOR 2007			
	<u>POSITIONS AS OF 12/31/06</u>				<u>POSITIONS AS OF 09/30/07</u>				<u>DEPARTMENT REQUESTS</u>				<u>RECOMMENDATIONS</u>				<u>DEPT TOTALS FOR 2007</u>			
	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>
CHIEF EXECUTIVE OFFICER	23			23	23			23	2			2	0			0	23			23
BOARD OF COMMISSIONERS	25			25	28		1	29	0			0	0			0	28		1	29
LAW DEPARTMENT	27			27	27			27	0			0	0			0	27			27
G I S	26			26	27			27	0			0	0			0	27			27
FACILITIES MANAGEMENT	84			84	84			84	0			0	0			0	84			84
PURCHASING	55			55	55			55	7			7	0			0	55			55
HUMAN RESOURCES/MERIT SYSTEM	38			38	39			39	0			0	-1			-1	38			38
INFORMATION SYSTEMS	91			91	112			112	46			46	8			8	120			120
FINANCE	89			89	89			89	3			3	0			0	89		0	89
PROP APPRAISAL	76			76	76			76	0			0	0			0	76			76
TAX COMMISSIONER	107	13		120	107	13		120	1			1	0			0	107	13		120
REGISTRAR	15	60		75	15	60		75	0			0	0			0	15	60		75
SHERIFF	841		1	842	856		1	857	48			48	0			0	856		1	857
JUVENILE COURT	87			87	87			87	3			3	0			0	87			87
SUPERIOR COURT	93		3	96	95		3	98	3			3	0			0	95		3	98
CLERK SUPERIOR CT	86			86	86			86	0			0	0			0	86			86
STATE COURT	177			177	177			177	5			5	0			0	177		0	177
SOLICITOR GENERAL	65		4	69	67		3	70	0			0	0			0	67		3	70
DISTRICT ATTORNEY	138	1	2	141	143	1	2	146	17		0	17	0			0	143	1	2	146
CHILD ADVOCATE	15			15	21			21	0			0	0			0	21			21
PROBATE COURT	25			25	25			25	0			0	0			0	25			25
MAGISTRATE COURT	14		23	37	14		23	37	0			0	0			0	14		23	37
MEDICAL EXAMINER	21			21	21			21	0			0	0			0	21			21
PUBLIC DEFENDER	72			72	72			72	0			0	0			0	72			72
POLICE - SUPPORT	225		150	375	219		150	369	-7			-7	0			0	219		150	369
FIRE & RESCUE	208			208	208			208	18			18	0			0	208			208
PLANNING & DEVELOPMENT	15			15	15			15	1			1	0			0	15			15
PUB WKS-DIR OFFICE	4			4	4			4	2			2	0			0	4			4
ECONOMIC DEV	9			9	10			10	2			2	0			0	10			10
LIBRARY	180		49	229	184		49	233	114		12	126	0			0	184		49	233
COOPERATIVE EXT	19		1	20	19		1	20	0			0	0			0	19		1	20
HEALTH	3			3	2			2	0			0	0			0	2			2
HUMAN SERVICES	18			18	22			22	5			5	0			0	22			22
CITIZENS HELP CENTER	22			22	62			62	46			46	0			0	62			62
TOTAL GEN FUND	2993	74	233	3300	3091	74	233	3398	316	0	12	328	7	0	0	7	3098	74	233	3405

AUTHORIZED POSITIONS

12/6/2007

	POSITIONS AS OF 12/31/06				POSITIONS AS OF 09/30/07				CHANGES FOR 2008								DEPT TOTALS FOR 2007			
	<u>POSITIONS AS OF 12/31/06</u>				<u>POSITIONS AS OF 09/30/07</u>				<u>DEPARTMENT REQUESTS</u>				<u>RECOMMENDATIONS</u>				<u>DEPT TOTALS FOR 2007</u>			
	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>	<u>FT</u>	<u>TEMP</u>	<u>PT</u>	<u>TOTAL</u>
FIRE & RESCUE - FIRE	652	4		656	647	4		651	30	-4		26	0	0		0	647	4		651
POLICE	1062			1062	1154			1154	200			200	50			50	1204			1204
PUBLIC WORKS-TRANSPORTATION	52			52	52			52	0			0	0			0	52			52
PUBLIC WORKS-R & D	378			378	378			378	31			31	0			0	378			378
PARKS & RECREATION	245	369	3	617	258	369	3	630	25	114		139	0			0	258	369	3	630
ARTS, CULTURE & ENTERTAINMENT	4			4	4			4	0			0	0			0	4	0		4
TOTAL STD-DS	1741	369	3	2113	1846	369	3	2218	256	114	0	370	50	0	0	50	1896	369	3	2268
FINANCE	14			14	14			14	4			4	0			0	14			14
RECORDERS COURT	52		3	55	61		3	64	9			9	0			0	61		3	64
PLANNING & DEVELOPMENT	13			13	14			14	0			0	0			0	14			14
POLICE - CODE ENFORCEMENT	34			34	38			38	5			5	0			0	38			38
TOTAL STD-UNINC	113	0	3	116	127	0	3	130	18	0	0	18	0	0	0	0	127	0	3	130
TOTAL TAX FUNDS	5499	447	239	6185	5711	447	239	6397	620	110	12	742	57	0	0	57	5768	447	239	6454
PLANNING & DEVELOPMENT	154	3		157	154	3		157	0			0	0			0	154	3		157
WATERSHED MANAGEMENT	736			736	729			729	107			107	45			45	774			774
FINANCE	121		1	122	115			115	-21			-21	-21			-21	94		0	94
PUBLIC WORKS-SANITATION	715			715	728			728	23			23	9			9	737			737
AIRPORT	27			27	27			27	1			1	1			1	28			28
PUBLIC WORKS-FLEET MAINT	176			176	177			177	0			0	0			0	177			177
ADJ: CHC TRANSFER POS. T.B.D.	0			0	-20			-20	0			0	1			1	-19			-19
SUBTOTAL OPERATING DEPTS	7428	450	240	8118	7621	450	239	8310	730	110	12	852	92	0	0	92	7713	450	239	8402
SPECIAL REVENUE & CAPITAL PROJECTS FUNDS	192	7	2	201	158	7	2	167	0			0	0			0	158	7	2	167
TOTAL COUNTY	7620	457	242	8319	7779	457	241	8477	730	110	12	852	92	0	0	92	7871	457	241	8569

	TAX FUNDS REVENUE SUMMARY				2007 REVENUE			2008 REVENUE EST 12/06/07	ANT VS ANT 08 VS 07
	2006 REVENUE ACTUAL	2007 REVENUE ANTICIPATION	2007 REVENUE ACTUAL 11/30/2007	ACT VS ANT % TOTAL	EST ACTUAL 12/6/2007	ACT VS EST VARIANCE	ACT VS EST % TOTAL		
PROPERTY TAXES	233,406,853	240,100,496	226,028,337	94.1%	254,743,094	28,714,757	88.7%	251,793,076	98.8%
OTHER TAXES	55,246,875	56,100,617	50,847,268	90.6%	56,889,768	6,042,500	89.4%	57,093,500	100.4%
S/T	288,653,728	296,201,113	276,875,606	93.5%	311,632,862	34,757,257	88.8%	308,886,576	99.1%
EXCISE TAXES	136,960,479	136,934,774	129,217,668	94.4%	137,923,329	8,705,661	93.7%	138,485,582	100.4%
LICENSE AND PERMITS	21,764,534	22,207,872	22,261,204	100.2%	23,302,450	1,041,246	95.5%	23,625,000	101.4%
USE OF MONEY & PROPERTY	4,602,056	2,545,614	2,992,702	117.6%	3,246,387	253,685	92.2%	3,947,950	121.6%
FEDERAL GOVERNMENT	24,400	99,200	61,572	62.1%	62,572	1,000	98.4%	90,000	143.8%
STATE SOURCES	19,568,381	19,488,414	18,396,674	94.4%	19,029,775	633,101	96.7%	19,584,411	102.9%
LOCAL GOVT/OTHER AGENCIES	775,687	1,863,329	1,906,221	102.3%	2,160,517	254,296	88.2%	3,063,329	141.8%
FINES & FORFEITURES	31,461,588	31,534,195	26,028,835	82.5%	30,560,017	4,531,182	85.2%	32,784,305	107.3%
CHARGES FOR COUNTY SERVICES	9,011,986	8,854,999	8,347,931	94.3%	9,217,801	869,870	90.6%	9,187,500	99.7%
MISCELLANEOUS REVENUE	5,058,210	4,426,420	2,809,666	63.5%	3,091,260	281,594	90.9%	4,556,156	147.4%
INTERFUND CHARGES	8,572,935	12,767,098	11,889,698	93.1%	13,002,303	1,112,605	91.4%	12,641,775	97.2%
INTERFUND TRANSFERS	10,214,928	16,205,000	13,108,359	80.9%	15,979,031	2,870,672	82.0%	13,187,100	82.5%
FUND BALANCE FORWARD	44,491,986	59,961,808	59,961,808	100.0%	59,961,808	0	100.0%	52,827,377	88.1%
TAX FUNDS TOTAL	581,160,898	613,089,836	573,857,943	93.6%	629,170,112	55,312,169	91.2%	622,867,061	99.0%
TOTAL FUND BAL - RESV FOR ENC	14,646,095	17,167,861	17,167,861	100.0%	17,167,861	0	100.0%	0	0.0%
TAX FUNDS - GRAND TOTAL	595,806,993	630,257,697	591,025,804	93.8%	646,337,973	55,312,169	91.4%	622,867,061	96.4%

2007 REVENUE ASSUMPTIONS * ASSUMES ACTUAL 07 HOST SALES TAX COLLECTIONS OF 100.0M VS ANTICIPATION OF 102.0M (NEGATIVE VARIANCE OF 2.0M)

* ASSUMES TAX COMMISSIONER COLLECTION RATE OF 95% OF 2007 CURRENT YEAR TAX BALANCES

* ASSUMES 2007 COLLECTION RATE OF 104.2% FOR MOTOR VEHICLES = 22.5M

- INCLUDES 7.3M FOR SECOND (2007) UTILITY PROPERTY TAX PAYMENT

- INCLUDES (5.0M) PAYMENT TO GRADY FROM BUDGETARY RESERVE PER BOC

2008 REVENUE ASSUMPTIONS * 2008 PROPERTY TAX GROWTH OF RE GROSS 2%, OTHER AT 2%, UTILITY AT 3% AND PP GROWTH AT 1%

* HOST TAX REFLECTED AT 101.0M AND A STATE CREDIT OF 16.0M

* NO INCREASE IN MILLAGE AND HOST AT 80% FOR PROPERTY TAX RELIEF

* ASSUMES 2.4M IN REVENUE FOR FULTON INMATE HOUSING IF CONTRACTED EXTENDED FOR ALL OF 2008

* INCLUDES A 2-5% INCREASE FOR VARIOUS OTHER REVENUES.

* PLUS ADDITIONAL 1.8M TRANSFER FROM CIP - ORACLE REIMBURSEMENT

ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07	07 EST VS 08 % CHANGE
PROPERTY TAXES	233,406,853	240,100,496	226,028,337	254,743,094	251,793,076	-1.2%
OTHER TAXES	55,246,875	56,100,617	50,847,268	56,889,768	57,093,500	0.4%
EXCISE TAXES	136,960,479	136,934,774	129,217,668	137,923,329	138,485,582	0.4%
LICENSE AND PERMITS	21,764,534	22,207,872	22,261,204	23,302,450	23,625,000	1.4%
USE OF MONEY & PROPERTY	4,602,056	2,545,614	2,992,702	3,246,387	3,947,950	21.6%
FEDERAL GOVERNMENT	24,400	99,200	61,572	62,572	90,000	43.8%
STATE SOURCES	19,568,381	19,488,414	18,396,674	19,029,775	19,584,411	2.9%
LOCAL GOVT/OTHER AGENCIES	775,687	1,863,329	1,906,221	2,160,517	3,063,329	41.8%
FINES & FORFEITURES	31,461,588	31,534,195	26,028,835	30,560,017	32,784,305	7.3%
CHARGES FOR COUNTY SERVICES	9,011,986	8,854,999	8,347,931	9,217,801	9,187,500	-0.3%
MISCELLANEOUS REVENUE	5,058,210	4,426,420	2,809,666	3,091,260	4,556,156	47.4%
INTERFUND CHARGES	8,572,935	12,767,098	11,889,698	13,002,303	12,641,775	-2.8%
INTERFUND TRANSFERS	10,214,928	16,205,000	13,108,359	15,979,031	13,187,100	-17.5%
FUND BALANCE FORWARD	44,491,986	59,961,808	59,961,808	59,961,808	52,827,377	-11.9%
TAX FUNDS TOTAL	581,160,898	613,089,836	573,857,943	629,170,112	622,867,061	-1.0%
TOTAL FUND BAL - RESV FOR ENC	14,646,095	17,167,861	17,167,861	17,167,861	0	
TAX FUNDS - GRAND TOTAL	595,806,993	630,257,697	591,025,804	646,337,973	622,867,061	

BUDGET 2008

ACCOUNT DESCRIPTION		2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07	07 EST VS 08 % CHANGE
CATEGORY A							
00005311100271	REAL PROPERTY TAXES, CURRENT	37,965,341	55,434,779	33,529,101	43,405,862	53,021,435	
00005311300271	PERSONAL TAXES, CURRENT	2,555,647	2,531,748	3,461,328	4,584,687	3,584,687	
00005311110271	PUBLIC UTILITIES TAX	26,598	872,353	871,404	2,050,474	1,151,134	
00005311110100	PUBLIC UTILITIES TAX	99,415	4,488,132	4,462,152	8,040,431	3,685,286	
00005311100100	REAL PROPERTY TAXES, CURRENT	108,003,191	80,153,859	95,809,597	111,240,303	88,555,458	
00005311300100	PERSONAL TAXES, CURRENT	13,066,190	12,954,602	10,663,626	11,555,674	11,207,106	
00005311100410	REAL PROPERTY TAXES, CURRENT	10,488,426	10,027,290	83,022	557,151	10,415,405	
00005311300410	PERSONAL TAXES, CURRENT	802,372	795,458	249,624	277,182	787,767	
00005311110410	PUBLIC UTILITIES TAX	7,857	275,587	274,899	526,432	248,682	
00005311100270	REAL PROPERTY TAXES, CURRENT	21,179,556	31,461,078	28,623,455	31,003,343	29,088,181	
00005311300270	PERSONAL TAXES, CURRENT	2,890,833	2,865,710	3,572,076	3,704,230	3,758,350	
00005311110270	PUBLIC UTILITIES TAX	26,995	912,938	910,690	2,015,065	1,085,325	
00005311100273	REAL PROPERTY TAXES, CURRENT	8,057,326	10,106,762	10,718,990	11,566,860	14,524,534	
00005311300273	PERSONAL TAXES, CURRENT	1,189,138	1,226,245	1,258,705	1,304,981	1,322,855	
00005311110273	PUBLIC UTILITIES TAX	11,715	408,460	408,339	831,252	417,598	
00005311100411	REAL CURRENT	25,393,575	23,395,141	28,760,334	20,008,119	26,427,664	
00005311300411	PERSONAL CURRENT	1,637,010	1,820,808	1,806,801	869,886	1,898,157	
00005311110411	PUBLIC UTILITIES TAX	5,668	569,546	564,194	1,201,162	613,452	
	TOTAL PROPERTY TAXES	233,406,853	240,100,496	226,028,337	254,743,094	251,793,076	-1.2%
CATEGORY A1							
00005311200271	REAL PROPERTY TAXES, PRIOR	1,209,198	1,056,843	1,017,947	1,105,906	1,200,000	
00005311400271	PERSONAL PROPERTY TAXES PRIOR	166,195	205,094	65,030	163,181	250,000	
00005311310271	MOTOR VEHICLE TAXES	3,438,084	3,450,000	2,576,122	4,015,000	3,500,000	
00005311390271	HEAVY EQUIPMENT TAX	891	8,000	1,079	8,000	8,000	
00005311320271	MOBILE HOME TAXES	3,097	4,800	1,419	1,500	1,500	
00005311340271	INTANGIBLE RECORDING TAXES	1,454,717	1,600,000	1,119,906	1,221,716	1,600,000	
00005316300272	BANK SHARES TAX	611,380	700,000	526,915	526,915	700,000	
00005311200100	REAL PROPERTY TAXES, PRIOR	4,431,215	5,132,016	5,033,796	5,406,818	4,200,000	
00005311400100	PERSONAL PROPERTY TAXES PRIOR	551,389	727,414	280,659	596,328	750,000	
00005311340100	INTANGIBLE RECORDING TAXES	0	0	0	0	0	
00005311310100	MOTOR VEHICLE TAXES	11,966,813	12,000,000	12,178,752	13,550,000	13,250,000	
00005311390100	HEAVY EQUIPMENT TAX	2,941	25,000	4,474	25,000	25,000	
00005311320100	MOBILE HOME TAXES	10,900	15,000	6,128	15,000	7,000	
00005311340100	INTANGIBLE RECORDING TAXES	5,080,793	4,700,000	3,965,747	4,326,269	4,700,000	
00005316300100	BANK SHARES TAX	0	0	33,487	33,487	0	
00005341941100	CURRENT YEAR TAX COM.	5,379,714	5,100,000	5,433,039	5,500,000	5,100,000	
00005341944100	CURRENT MOTOR VEHICLE COM.	1,306,217	1,500,000	1,179,987	1,500,000	1,500,000	
00005341943100	CURRENT HEAVY EQUIP COMM	130	0	169	169	0	
00005319101100	CURRENT PENALTIES	2,351,010	2,100,000	1,305,837	2,100,000	2,100,000	
00005319104100	CURRENT HEAVY EQUIP PENALTY	99	0	0	0	0	
00005319103100	CURRENT MOTOR VEHICLE PEN.	2,174,410	2,100,000	1,958,611	2,200,000	2,200,000	
00005349902100	FIFA & ADMIN. COSTS	1,275,444	1,300,000	1,362,953	1,700,000	1,700,000	
00005349903100	ADMIN. FEES MOTOR VEHICLE	64,742	0	99,943	109,029	0	
00005341942100	PRIOR TAX COMMISSION	200,036	400,000	334,464	600,000	600,000	

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00005319102100	PRIOR YEAR PENALTIES	1,674,448	1,500,000	1,792,102	1,800,000	1,800,000	
00005311200410	REAL PROPERTY, PRIOR	460,902	435,009	408,832	439,384	450,000	
00005311400410	PERSONAL PROPERTY TAXES PRIOR	41,037	58,752	18,749	46,627	75,000	
00005311310410	MOTOR VEHICLE TAXES	926,667	900,000	255,018	175,000	850,000	
00005311390410	HEAVY EQUIPMENT TAX	226	2,000	298	2,000	2,000	
00005311320410	MOBILE HOME TAXES	836	1,400	404	800	450	
00005311340410	INTANGIBLE RECORDING TAXES	419,250	500,000	326,035	355,675	500,000	
00005311200270	REAL PROPERTY TAXES, PRIOR	1,151,248	1,075,039	1,043,738	1,127,295	1,100,000	
00005311400270	PERSONAL TAXES, PRIOR	155,020	182,368	66,869	148,539	220,000	
00005311310270	MOTOR VEHICLE TAXES	3,286,255	3,150,000	2,624,422	2,835,000	3,000,000	
00005311390270	HEAVY EQUIPMENT TAX	847	7,000	1,111	7,000	7,000	
00005311320270	MOBILE HOME TAXES	3,122	4,500	1,493	2,000	1,600	
00005311340270	INTANGIBLE RECORDING TAXES	1,191,885	1,400,000	914,784	997,946	1,400,000	
00005311200273	REAL PROPERTY TAXES, PRIOR	523,322	478,763	464,766	501,886	500,000	
000053131400273	PERSONAL TAXES, PRIOR	62,015	86,543	27,917	68,841	100,000	
00005311310273	MOTOR VEHICLE TAXES	1,415,281	1,200,000	1,120,409	1,125,000	1,200,000	
00005311390273	HEAVY EQUIPMENT TAX	334	2,700	447	2,700	2,700	
00005311320273	MOBILE HOME TAXES	1,267	2,000	601	1,000	350	
00005311340273	INTANGIBLE RECORDING TAXES	611,457	700,000	475,506	518,734	700,000	
00005311200411	REAL PROPERTY TAXES, PRIOR	441,466	928,129	892,363	954,943	400,000	
00005311400411	PERSONAL TAXES, PRIOR	43,129	59,447	29,338	52,183	40,000	
00005311310411	MOTOR VEHICLE TAXES	891,478	900,000	1,692,461	800,000	950,000	
00005311340411	INTANGIBLE RECORDING TAXES	264,997	400,000	201,938	220,296	400,000	
00005311320411	MOBILE HOME TAXES	759	800	653	800	900	
00005311390411	HEAVY EQUIPMENT TAX	212	2,000	550	2,000	2,000	
	TOTAL OTHER TAXES	55,246,875	56,100,617	50,847,268	56,889,768	57,093,500	0.4%
CATEGORY B							
00005314100272	HOTEL/MOTEL TAX	4,736,448	4,600,000	4,258,954	4,685,081	4,800,000	
00005314300272	MIXED DRINK TAX	557,257	560,000	469,370	544,644	580,000	
00005314201272	BEVERAGE TAX-PRO RATA BEER	3,898,683	2,400,000	3,457,045	3,880,243	2,500,000	
00005313300100	HOST-SALES TAX	64,892,872	61,600,000	55,345,640	60,000,000	60,600,000	
00005313300270	HOST SALES TAX	12,618,917	15,150,000	13,836,410	15,000,000	15,150,000	
00005313300273	HOST-SALES TAX	7,547,567	6,060,000	5,534,564	6,000,000	6,060,000	
00005313300271	HOST-SALES TAX	1,682,522	2,020,000	1,844,855	2,000,000	2,020,000	
00005313300272	HOST SALES TAX	14,301,439	17,170,000	15,681,265	17,000,000	17,170,000	
00005314401280	CAR RENTAL TAX	0	650,000	688,126	711,922	704,143	
00005316200272	LIFE & P&C INS. PREM. TAX	26,724,774	26,724,774	28,101,439	28,101,439	28,901,439	
	TOTAL EXCISE TAXES	136,960,479	136,934,774	129,217,668	137,923,329	138,485,582	0.4%
	TOTAL HOST TAXES	101,043,317	102,000,000	92,242,734	100,000,000	101,000,000	1.0%
CATEGORY C							
02131321201272	BUSINESS LICENSE GENERAL	13,866,797	13,950,517	14,095,902	14,179,851	14,500,000	
02131321202272	BUSINESS LICENSE ADULT ENT	599,888	767,476	706,032	770,217	870,000	
02131321203272	BUSINESS LICENSE CATV FRAN	5,061,639	5,053,383	4,981,340	5,415,140	5,400,000	
02131321101272	BEVERAGE LICENSE BEER,WINE	452,995	737,382	667,693	800,000	850,000	
02131321102272	BEVERAGE LICENSE PACKAGE L	149,135	143,428	105,860	160,000	175,000	
02131321103272	BEVERAGE LICENSE LIQUOR P	585,805	484,436	484,518	600,000	650,000	
02131321104272	BEVERAGE LICENSE SUNDAY S	196,110	262,500	197,554	262,000	280,000	
04619321204271	BUSINESS LICENSE POLICE	852,165	808,750	1,022,305	1,115,242	900,000	
	TOTAL LICENSE & PERMITS	21,764,534	22,207,872	22,261,204	23,302,450	23,625,000	1.4%

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CATEGORY D						
00005361001272	INTEREST ON INVESTMENT	(83,691)	250,300	79,729	86,977	350,300
00005361001280	INTEREST ON INVEST CAR RENTAL	0	0	10,155	11,078	0
00005361001271	INTEREST ON INVESTMENT	(171,741)	150,000	(727,100)	(793,200)	150,000
06101381002271	RENTAL PARKS & RECREATION	98,195	50,600	99,664	99,664	50,600
06104381002271	RENTAL PARKS & RECREATION	5,635	30,300	45,276	45,276	30,300
06105381002271	RENTAL PARKS & RECREATION	13,910	21,000	57,224	57,224	21,000
06101389099271	OTHER	0	0	0	0	0
00005361001100	INTEREST ON INVESTMENT	0	0	0	0	0
00005361001100	SETTLEMENT INTEREST	0	0	0	0	0
00005361001100	INTEREST ON INVEST TAX COM	3,974,146	1,600,000	3,418,766	3,729,563	2,800,000
09110381001100	RENTAL OF REAL ESTATE	0	0	0	0	0
09110381001100	RENTAL OF R.E.ROCKWOOD	7,419	3,050	2,733	2,981	3,050
05240381002100	RENTAL OF CENTERS	0	0	0	0	0
07510381002100	RENTAL OF CENTERS	52,310	59,664	23,260	25,375	62,000
00005361001410	INTEREST ON INVESTMENT	255,057	100,000	110,973	121,061	150,000
00005361001270	INTEREST ON INVESTMENT	158,497	30,700	(360,132)	(392,871)	30,700
00005361001273	INTEREST ON INVESTMENT	(198,676)	0	(208,358)	(227,300)	0
00005361001411	INTEREST ON INVESTMENT	490,995	250,000	440,512	480,559	300,000
09320393700411	ACCRUED INTEREST ON SALE	0	0	0	0	0
	TOTAL USE OF MONEY & PROP.	4,602,056	2,545,614	2,992,702	3,246,387	3,947,950
						21.6%
CATEGORY E						
04627332002271	CIVIL DEFENSE PROGRAM	0	49,200	37,572	37,572	40,000
03210341902100	I.N.S. AGREEMENT	0	0	0	0	0
03220332004100	FICA BOUNTY-JAIL	24,400	50,000	24,000	25,000	50,000
	TOTAL FEDERAL	24,400	99,200	61,572	62,572	90,000
						43.8%
CATEGORY G						
09110334001100	G.E.M.A.	0	0	0	0	0
09110335006100	HOMESTEAD EXEMPTION CREDIT	9,735,547	10,782,137	8,869,298	8,869,298	10,782,137
09510335006273	HOMESTEAD EXEMPTION CREDIT	2,547,468	978,703	1,047,481	1,047,481	978,703
10270335006270	HOMESTEAD EXEMPTION CREDIT	973,554	2,251,475	2,817,103	2,817,103	2,251,475
10270335006271	HOMESTEAD EXEMPTION CREDIT	2,824,154	2,213,596	3,083,393	3,083,393	2,213,596
10271334001271	GEMA	0	0	0	0	0
09110335002100	EMISSION FEES	314,237	350,003	264,627	350,000	400,000
02810335009100	T.C. FICA REIMBURSEMENT	0	0	0	0	0
03220335004100	STATE PRISONER REIMBURSE.	1,090,622	950,000	620,316	900,000	950,000
03410335003100	STAFF REIMBURSEMENT	295,767	212,500	160,375	212,500	212,500
03570335003100	STAFF REIMBURSEMENT	310,464	450,000	374,462	450,000	496,000
03920335003100	STAFF REIMBURSEMENT-URES	1,476,568	1,300,000	1,159,619	1,300,000	1,300,000
07440334001100	DFACS BLDG/GROUNDS MAIN	0	0	0	0	0
07450389012100	EMERGENCY SHELTER REIMBUR.	0	0	0	0	0
10271334001271	GEMA - STATE OPERATING GRANTS	0	0	0	0	0
04617334001271	MUTUAL AIDE CONTRACT	0	0	0	0	0
05440389099271	341 DOT REFUND	0	0	0	0	0
	TOTAL STATE	19,568,381	19,488,414	18,396,674	19,029,775	19,584,411
						2.9%

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CATEGORY H & J							
01150338002100	EOA IN LIEU OF RENT	4,852	4,481	53,783	53,783	4,481	
01150338002100	EOA IN LIEU OF RENT	33,883	0	0	0	0	
01610389099100	CREDIT UNION DATA CENTER	0	1,500	499	800	1,500	
07105389099100	BOARD OF HEALTH REIMBURSE.	0	0	0	0	0	
04510335010100	INDIGENT DEFENSE PROGRAM	481,732	500,000	374,126	400,000	500,000	
05210381003100	LEASE PAYMENTS ART CENTERS	0	1,000	0	0	1,000	
07510381003100	LEASE PAYMENTS ART CENTERS	12,561	36,348	8,227	36,348	36,348	
09110338001100	HOUSING AUTH. IN LIEU OF R	242,659	115,000	(54,061)	(54,061)	115,000	
09110389099100	MUNICIPALITIES-I.S. SERVICES	0	0	0	0	0	
01150338003100	PMT IN LIEU OF RENT DCCOA	0	5,000	0	0	5,000	
07440389099100	SCOTTDALE DEVELOPMENT CENTER	0	0	0	0	0	
03220336201100	LOCAL PRISONER REIMBURSEMENT	0	1,200,000	1,523,647	1,723,647	2,400,000	
	TOTAL LOCAL GOVT. & OTHER	775,687	1,863,329	1,906,221	2,160,517	3,063,329	41.8%
CATEGORY K							
03610351110100	CLERK OF SUPERIOR COURT	7,207,502	7,535,750	5,034,537	6,330,000	7,686,465	
03710351120100	STATE COURT	6,848,808	6,348,250	4,766,503	6,100,000	6,475,215	
04110351150100	PROBATE COURT	815,272	743,750	568,076	650,000	758,625	
03410351160100	JUVENILE COURT	68,701	61,800	41,515	50,000	64,000	
03585349911100	ALIMONY/SUPPORT FEES	0	0	0	0	0	
03210351902100	SHERIFF	829,432	914,662	1,255,528	1,761,643	900,000	
03910351903100	DISTRICT ATTORNEY	0	0	0	0	0	
03920351904100	URESA COMP/INCENTIVE	0	0	0	0	0	
04710351140272	RECORDERS COURT	15,691,873	15,929,983	14,362,676	15,668,374	16,900,000	
	TOTAL FINES & FORFEITURES	31,461,588	31,534,195	26,028,835	30,560,017	32,784,305	7.3%
CATEGORY L							
04630342601100	EMERGENCY MEDICAL SERVICE	4,745,874	4,400,009	4,116,220	4,637,129	4,500,000	
04630342602100	EMS NON-TRANSPORT CHARGE	0	0	0	0	0	
04608349905100	FIRING RANGE FEES	1,682	4,000	4,464	4,870	4,000	
04110349906100	COMMITMENT HEARINGS	18,668	90,000	22,273	24,298	90,000	
04510349907100	PUBLIC DEFENDER FEES	1,900	3,500	5,140	5,607	3,500	
03715349908100	PROBATION FEES	780,402	700,000	739,563	806,796	735,000	
02920341910100	ELECTION FEES	43,133	15,000	325,765	325,765	30,000	
04604342130100	BURGLAR ALARM FEES	182,339	200,000	108,361	118,212	200,000	
02135345410100	PARKING FEES	140,345	150,000	117,229	127,886	150,000	
03610341901100	COPYING FEES	190,408	100,000	108,596	118,468	200,000	
04810351130100	MAGISTRATE COURT FEE	411,695	450,000	306,583	334,454	500,000	
03588389099100	URESA FEES	0	0	0	0	0	
03583346210100	DIVORCING PARENTS SEMINAR	45,183	47,990	36,917	40,273	48,000	
04616322500100	DOG LICENSE FEES	178,710	175,000	179,743	196,083	180,000	
04616346101100	DOG POUND ADOPTION FEES	106,936	80,000	83,359	90,937	100,000	
05420343901271	RETENTION POND FEES	2,624	0	0	0	0	
04619342310271	FINGER PRINTING FEES	9,435	6,500	12,070	13,167	7,000	
06114347201271	SWIMMING POOL ADMISSION	115,480	75,000	94,553	94,553	75,000	
06110345201271	GOLF COURSE GREEN FEE-MVGC	1,075,854	1,300,000	1,059,644	1,155,975	1,300,000	
06111345201271	GOLF COURSE GREEN FEE-SCGC	612,924	600,000	636,186	694,021	600,000	
06110345202271	GOLF COURSE OTHER FEES	0	0	0	0	0	
06111345202271	GOLF COURSE OTHER FEES	0	0	0	0	0	

ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07	07 EST VS 08 % CHANGE
06107347202271	TENNIS CENTER FEES	21,824	15,000	19,965	21,780	20,000
06108347202271	TENNIS CENTER FEES-BLCKBURN	27,320	18,000	27,309	29,792	20,000
06103347501271	P & R PROGRAM FEES	0	0	0	0	0
06101347502271	RECREATION NONRESIDENT	10,210	23,000	4,460	4,865	23,000
06103347504271	R & P SUMMER PROGRAM FEES	35,070	190,000	195,940	213,753	190,000
06101347503271	PARKS/REC MARKETING	0	0	0	0	0
06125347202271	SUGAR CREEK TENNIS CENTER	9,190	22,000	(27,180)	(27,180)	22,000
06128347503271	MARKETING SPECIAL EVENTS	0	0	0	0	0
04650322212272	SUBDIVISION FEES	(200)	0	0	0	0
05230322210272	ZONING FEES	155,170	100,000	99,141	108,154	100,000
04650322211272	VARIANCE PERMIT FEES	90,000	90,000	71,630	78,142	90,000
04650322230272	SIGN PERMIT FEES	(190)	0	0	0	0
	TOTAL CHARGES COUNTY SER.	9,011,986	8,854,999	8,347,931	9,217,801	9,187,500
						-0.3%
CATEGORY M						
10271389099271	OTHER MISCELLANEOUS	0	25,000	0	0	25,000
00801389099100	AIR PHOTO MAPPING	181,654	22,000	96,371	105,132	75,000
05464343221271	SPEED HUMP MAINENANCE	0	0	0	0	0
05450343223271	RETENTION POND MAINT CURNT	5,063	0	0	0	0
05450343223271	RETENTION PON MAINT PRIOR	0	5,000	461	503	5,000
05450343203271	PARKING LOT ASSESS. CURNT	25,573	23,750	23,124	25,226	25,000
05450343901271	PARKING LOT ASSESS. PRIOR	0	0	0	0	0
04605341931271	SALE OF PRINTED MATERIAL POLICE	309,688	375,000	324,305	353,787	400,000
04617389039271	REIMBURSEMENT- PS OVERTIME	0	100,000	49,035	60,000	100,000
06101389099271	PARKS/REC MISC.	228,718	0	0	0	0
06101389099271	MISC COLLECTION AGENCY REV	0	0	67,736	73,894	0
01410392100100	SALE OF SURPLUS PROPERTY	46,168	25,000	35,702	35,702	100,000
09110341931100	SALE OF PRINTED MATERIAL	0	65,000	0	0	50,000
02910341930100	SALE OF VOTERS LISTS	2,125	1,500	446	487	1,500
09110392200100	SALE OF SURPLUS REAL PROP	19,000	75,000	100,500	100,500	100,000
05450341931271	SALE OF MATERIALS CDP	0	0	0	0	0
04310346901100	PHYSICIAN USE OF MORGUE	6,460	6,000	5,500	6,000	6,000
04310346901100	CLAYTON COUNTY USE OF MORGUE	0	0	0	0	0
04310346902100	TISSUE BANK PROGRAM	27,900	80,000	43,650	47,618	80,000
03587389018100	SUPERIOR COURT DISPUTE RESOLL	579,193	700,000	575,959	628,319	735,000
09110389021100	VENDING MACHINES	75,962	85,000	84,396	92,078	85,000
09110389014100	BUS SHELTERS	100,008	100,000	83,340	90,916	100,000
03220389099100	MISC. SHERIFF O T REIMB	23,955	0	0	0	0
09110382503100	MISCELLANEOUS PHONE	1,809,463	1,200,000	761,826	861,826	1,200,000
09110389099100	OTHER MISCELLANEOUS	1,563,637	1,203,170	426,815	465,616	1,300,000
10280389099280	OTHER MISCELLANEOUS	0	100,000	0	0	0
09310389099410	ESCROW MODIFICATION	0	0	0	0	0
09310389099410	BOND PROCEEDS	0	0	0	0	0
09310389099410	OTHER MISCELLANEOUS	0	0	0	0	0
09410389041270	HAZARDOUS WASTE MATL. REPORT	53,643	55,000	24,250	30,000	55,000
07520347601100	SENIOR CTR MEMBERSHIPS	0	120,000	81,250	85,930	85,930
07520381004100	RENTALS	0	55,000	13,142	25,227	25,227
07520347602100	GIFT SHOP	0	5,000	11,858	2,499	2,499
	TOTAL MISCELLANEOUS	5,058,210	4,426,420	2,809,666	3,091,260	4,556,156
						47.4%

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CATEGORY N						
01120341711100	PHYSICAL PLANT MANAGEMENT	1,524,256	3,714,725	3,532,238	3,853,351	3,346,868
01610341714100	DATA CENTER CHARGES	2,618,772	3,428,323	3,552,854	3,875,841	3,113,689
03815341932100	VICTIM ASSIST REIMBURSEMENT	0	0	0	0	0
09110341706100	ADMIN. CHARGE - PENSION FUND	260,018	300,000	136,639	149,061	300,000
09110341702100	GENERAL FUND ADMIN CHG W&S	1,460,461	1,716,302	1,573,277	1,716,302	1,783,412
09110341703100	GENERAL FUND ADMIN CHG SANTI	971,654	1,471,637	1,349,001	1,471,637	2,068,637
09110341705100	GENERAL FUND ADMIN CHG AIRPOR	450,665	695,873	608,803	695,873	490,676
09110341721100	GIS - Fire Fund	1,225	3,663	0	0	9,475
09110341722100	GIS - STD - DS	85,767	21,978	53,725	58,609	37,900
09110341723100	GIS-GENERAL FUND	0	18,315	0	0	18,950
09110341723100	GIS-DEVELOPMENT FUND	0	14,652	0	0	0
09110341701100	GENERAL FUND ADMIN CHG DEVEL	900,117	879,903	806,578	879,903	948,335
09410341712270	FIRE MARSHALL CHARGES	0	0	0	0	0
05740341713271	ROADS & DRAINAGE CHARGES	0	200,000	0	0	200,000
09110341704100	GENERAL FUND ADMIN CHG STORM	300,000	301,727	276,583	301,727	323,833
	TOTAL INTERFUND CHARGES	8,572,935	12,767,098	11,889,698	13,002,303	12,641,775
						-2.8%
CATEGORY P						
10100391330100	TRANSFER FROM HOST (Const Mgr &	0	0	0	0	0
10100391541100	TRANSFER FROM SANITATION	0	0	0	0	0
10100391551100	TRANSFER FROM AIRPORT	0	0	0	0	0
09310391551410	TRANSFER FROM GO DEBT SERVICE	0	(11,300,830)	0	0	0
09110391271100	TRANSFER TO GENERAL FUND	0	11,300,830	0	0	0
10209391251209	TRANSFER FROM LLEBG #5	0	0	0	0	0
09110391215100	TRANSFER FROM EMERGENCY TELE	7,443,190	8,529,031	6,680,595	8,529,031	7,889,825
09110391350100	TRANSFER FROM CIP FUND	0	0	0	0	1,800,000
03220391204100	TRANSFER FR JAIL CONSTRU FUND	1,606,417	1,600,000	1,427,764	1,500,000	1,730,000
03815391206100	TRANSFER FROM VICTIM ASSIST FD	1,165,321	1,075,969	0	950,000	1,170,000
10100391202100	TRANS. FROM DA CHILD SUPPORT	0	0	0	0	0
10100391250100	TRANSFER FROM GRANT FUND 20	0	0	0	0	0
10271391581271	TRANSFER FROM STORMWATER	0	0	0	0	0
10271391272271	TRANSFER FROM STD-UN	52,603,238	81,448,226	81,683,476	81,683,476	60,338,310
10270391350270	TRANSFER FROM CIP FUND	0	0	0	0	0
10271391350271	TRANSFER FROM CIP FUND	0	0	0	0	0
10271391250271	TRANSFER FROM GRANT FUND	0	0	0	0	0
10271391252271	TRANSFER FROM LLEBG #5	0	0	0	0	0
10271391253271	TRANSFER FROM LLEBG #5	0	0	0	0	0
10271391511271	TRANSFER FROM W&S OPERATING	0	0	0	0	0
10104391253100	TRANSFER FROM 2001 LLEBG #6	0	0	0	0	0
10271391272271	TRANSFER FROM STD-UN-POLICE	26,724,774	0	0	0	28,901,439
10273391100273	TRANSFER FROM GENERAL FUND	0	5,000,000	5,000,000	5,000,000	0
10272391271272	TRANSFER TO STD-DS	(52,603,238)	(81,448,226)	(81,683,476)	(81,683,476)	(59,741,035)
10272391271272	TRANSFER TO STD-DS-POLICE	(26,724,774)	0	0	0	(28,901,439)
10270391350270	TRANSFER TO CIP FUND	0	0	0	0	0
	TOTAL INTERFUND TRANSFERS	10,214,928	16,205,000	13,108,359	15,979,031	13,187,100
						-17.5%

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CATEGORY Z						
00001134001271	FUND BALANCE FWD STD-DS*	8,802,122	4,846,698	4,846,698	4,846,698	(706,748)
00001134001272	FUND BALANCE FWD STD-UN	0	(245,008)	(245,008)	(245,008)	3,355,779
00001134001100	FUND BALANCE FWD GENERAL	21,911,298	35,709,352	35,709,352	35,709,352	47,079,641
00001134001410	FUND BALANCE FWD DEBT	1,116,619	11,800,830	11,800,830	11,800,830	727,942
00001134001270	FUND BALANCE FWD FIRE	8,414,676	543,210	543,210	543,210	2,723,654
00001134001411	FUND BALANCE FWD STD-DEBT	3,009,081	6,258,665	6,258,665	6,258,665	3,147,613
10280314401280	FUND BALANCE CAR RENTAL TAX	0	0	0	0	8,000
00001134001273	FUND BALANCE FWD HOSPITAL	1,238,190	1,048,061	1,048,061	1,048,061	(3,508,503)
	TOTAL FUND BALANCE FORWARD	44,491,986	59,961,808	59,961,808	59,961,808	52,827,377
						-11.9%
CATEGORY ZZ						
00001134002271	FUND BAL STD-DS - RESV FOR ENC	3,661,024	3,885,445	3,885,445	3,885,445	0
00001134002272	FUND BAL STD-UN - RESV FOR ENC	54,682	245,008	245,008	245,008	0
00001134002100	FUND BAL GERERAL - RESV FOR EN	10,255,629	12,156,615	12,156,615	12,156,615	0
00001134002410	FUND BAL GO DEBT - RESV FOR ENC	0	0	0	0	0
00001134002270	FUND BAL FIRE - RESV FOR ENC	674,760	880,793	880,793	880,793	0
00001134002411	FUND BAL GO STD DEBT - RESV ENC	0	0	0	0	0
10280314401280	FUND BAL CAR RENTAL TAX - RESV	0	0	0	0	0
00001134002273	FUND BAL HOSPITAL - RESV FOR EN	0	0	0	0	0
	TOTAL FUND BAL - RESV FOR ENC	14,646,095	17,167,861	17,167,861	17,167,861	0

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07	07 EST VS 08 % CHANGE
GRAND TOTAL GENERAL	318,596,441	322,117,982	306,079,991	344,441,315	320,781,067	
GRAND TOTAL STD-DS	146,404,739	163,665,682	141,009,752	155,331,252	161,287,253	
GRAND TOTAL STD-UN	8,321,982	8,475,953	6,663,587	11,183,701	9,530,044	
GRAND TOTAL DEBT SERVICE	14,519,249	13,595,496	13,528,684	14,301,942	14,207,245	
GRAND TOTAL FIRE	52,779,808	59,969,811	55,500,272	60,718,654	59,871,285	
GRAND TOTAL HOSPITAL	23,006,404	27,298,237	26,897,428	28,789,497	22,298,237	
GRAND TOTAL STD DEBT	32,178,370	34,384,536	40,647,809	30,848,613	34,179,787	
GRAND TOTAL CAR RENTAL FUND	0	750,000	698,281	723,000	712,143	
GRAND TOTAL ALL FUNDS	595,806,993	630,257,697	591,025,804	646,337,973	622,867,061	-3.6%

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GENERAL FUND						
CATEGORY A						
00005311110100	PUBLIC UTILITIES TAX	99,415	4,488,132	4,462,152	8,040,431	3,685,286
00005311100100	REAL PROPERTY TAXES, CURRENT	108,003,191	80,153,859	95,809,597	111,240,303	88,555,458
00005311300100	PERSONAL PROPERTY, CURRENT	13,066,190	12,954,602	10,663,626	11,555,674	11,207,106
	TOTAL PROPERTY TAXES	121,168,796	97,596,593	110,935,375	130,836,408	103,447,849
CATEGORY A1						
00005311200100	REAL PROPERTY TAXES, PRIOR	4,431,215	5,132,016	5,033,796	5,406,818	4,200,000
00005311400100	PERSONAL PROPERTY, PRIOR	551,389	727,414	280,659	596,328	750,000
00005311310100	MOTOR VEHICLE TAXES	11,966,813	12,000,000	12,178,752	13,550,000	13,250,000
00005311390100	HEAVY EQUIPMENT TAX	2,941	25,000	4,474	25,000	25,000
00005311320100	MOBILE HOME TAXES	10,900	15,000	6,128	15,000	7,000
00005311340100	INTANGIBLE RECORDING TAXES	5,080,793	4,700,000	3,965,747	4,326,269	4,700,000
00005316300100	INTANGIBLE RECORDING TAXES	0	0	0	0	0
00005316300100	BANK SHARES TAX	0	0	33,487	33,487	0
00005341941100	CURRENT YEAR TAX COM.	5,379,714	5,100,000	5,433,039	5,500,000	5,100,000
00005341944100	CURRENT MOTOR VEHICLE COM.	1,306,217	1,500,000	1,179,987	1,500,000	1,500,000
00005341943100	CURRENT HEAVY EQUIP COMM	130	0	169	169	0
00005319101100	CURRENT PENALTIES	2,351,010	2,100,000	1,305,837	2,100,000	2,100,000
00005319103100	CURRENT MOTOR VEHICLE PEN.	2,174,410	2,100,000	1,958,611	2,200,000	2,200,000
00005349902100	FIFA & ADMIN. COSTS	1,275,444	1,300,000	1,362,953	1,700,000	1,700,000
00005349903100	ADMIN. FEE MOTOR VEHICLE	64,742	0	99,943	109,029	0
00005319104100	CURRENT HEAVY EQUIP PENALTY	99	0	0	0	0
00005341942100	PRIOR TAX COMMISSION	200,036	400,000	334,464	600,000	600,000
00005319102100	PRIOR YEAR PENALTIES	1,674,448	1,500,000	1,792,102	1,800,000	1,800,000
	TOTAL OTHER TAXES	36,470,301	36,599,430	34,970,148	39,462,100	37,932,000
CATEGORY B						
00005313300100	HOST-SALES TAX	64,892,872	61,600,000	55,345,640	60,000,000	60,600,000
	TOTAL EXCISE TAXES	64,892,872	61,600,000	55,345,640	60,000,000	60,600,000
CATEGORY D						
00005361001100	INTEREST ON INVESTMENT	0	0	0	0	0
00005361001100	INTEREST ON INVEST TAX COM	3,974,146	1,600,000	3,418,766	3,729,563	2,800,000
00005361001100	SETTLEMENT INTEREST	0	0	0	0	0
00005361001100	RENTAL OF REAL ESTATE	0	0	0	0	0
09110381001100	RENTAL OF REAL ESTATE ROCKWOOL	7,419	3,050	2,733	2,981	3,050
07510381002100	RENTAL OF CENTERS	52,310	59,664	23,260	25,375	62,000
05240381002100	RENTAL OF CENTERS	0	0	0	0	0
	TOTAL USE OF MONEY & PROP.	4,033,875	1,662,714	3,444,759	3,757,919	2,865,050
CATEGORY E						
04603332002100	CIVIL DEFENSE PROGRAM	0	0	0	0	0
03210341902100	I.N.S. AGREEMENT	0	0	0	0	0
03220332004100	FICA BOUNTY-JAIL	24,400	50,000	24,000	25,000	50,000
	TOTAL FEDERAL	24,400	50,000	24,000	25,000	50,000

		2006 ACTUAL	2007 REVENUE	2007 REVENUE	2007 REVENUE	2008 REVENUE
		REVENUE	ANTICIPATION	YTD ACTUAL	YEAREND EST	ANTICIPATION
CATEGORY	ACCOUNT DESCRIPTION	ACTUAL	11/30/07	11/30/07	12/06/07	12/06/07
CATEGORY G						
09110334001100	G.E.M.A.	0	0	0	0	0
09110335002100	EMISSION FEES	314,237	350,003	264,627	350,000	400,000
09110335006100	HOMESTEAD EXEMPTION CREDIT	9,735,547	10,782,137	8,869,298	8,869,298	10,782,137
02810335009100	T.C. FICA REIMBURSEMENT	0	0	0	0	0
03220335004100	STATE PRISONER REIMBURSE.	1,090,622	950,000	620,316	900,000	950,000
03410335003100	STAFF REIMBURSEMENT	295,767	212,500	160,375	212,500	212,500
03570335003100	STAFF REIMBURSEMENT	310,464	450,000	374,462	450,000	496,000
03920335003100	STAFF REIMBURSEMENT-URESA	1,476,568	1,300,000	1,159,619	1,300,000	1,300,000
07440334001100	DFACS BLDG/GROUNDS MAIN	0	0	0	0	0
07450389012100	EMERGENCY SHELTER REIMBUR.	0	0	0	0	0
	TOTAL STATE	13,223,205	14,044,640	11,448,697	12,081,798	14,140,637
CATEGORY H & J						
01150338002100	EOA IN LIEU OF RENT	4,852	4,481	53,783	53,783	4,481
01150338002100	EOA IN LIEU OF RENT	33,883	0	0	0	0
01610389099100	CREDIT UNION DATA CENTER	0	1,500	499	800	1,500
07105389099100	BOARD OF HEALTH REIMBURSE.	0	0	0	0	0
04510335010100	INDIGENT DEFENSE PROGRAM	481,732	500,000	374,126	400,000	500,000
07510381003100	LEASE PAYMENTS ART CENTERS	12,561	36,348	8,227	36,348	36,348
09110338001100	HOUSING AUTH. IN LIEU OF R	242,659	115,000	-54,061	-54,061	115,000
09110389099100	MUNICIPALITIES-I.S. SERVICES	0	0	0	0	0
01150338003100	PMT IN LIEU OF RENT DCCOA	0	5,000	0	0	5,000
07440389099100	SCOTTDALE DEVELOPMENT CENTER	0	0	0	0	0
05210381003100	LEASE PAYMENTS ART CENTERS	0	1,000	0	0	1,000
03220336201100	LOCAL PRISONER REIMBURSEMENT	0	1,200,000	1,523,647	1,723,647	2,400,000
	TOTAL LOCAL GOVT. & OTHER	775,687	1,863,329	1,906,221	2,160,517	3,063,329
CATEGORY K						
03610351110100	CLERK OF SUPERIOR COURT	7,207,502	7,535,750	5,034,537	6,330,000	7,686,465
03710351120100	STATE COURT	6,848,808	6,348,250	4,786,503	6,100,000	6,475,215
04110351150100	PROBATE COURT	815,272	743,750	568,076	650,000	758,625
03410351160100	JUVENILE COURT	68,701	61,800	41,515	50,000	64,000
03585349911100	ALIMONY/SUPPORT FEES	0	0	0	0	0
03210351902100	SHERIFF	829,432	914,662	1,255,528	1,761,643	900,000
03910351903100	DISTRICT ATTORNEY	0	0	0	0	0
03920351904100	URESA COMP/INCENTIVE	0	0	0	0	0
	TOTAL FINES & FORFEITURES	15,769,715	15,604,212	11,666,159	14,891,643	15,884,305
CATEGORY L						
04630342601100	EMERGENCY MEDICAL SERVICE	4,745,874	4,400,009	4,116,220	4,637,129	4,500,000
04630342602100	EMS NON-TRANSPORT CHARGE	0	0	0	0	0
04608349905100	FIRING RANGE FEES	1,682	4,000	4,464	4,870	4,000
04110349906100	COMMITMENT HEARINGS	18,668	90,000	22,273	24,298	90,000
04510349907100	PUBLIC DEFENDER FEES	1,900	3,500	5,140	5,607	3,500
03715349908100	PROBATION FEES	780,402	700,000	739,563	806,796	735,000
02920341910100	ELECTION FEES	43,133	15,000	325,765	325,765	30,000
04604342130100	BURGLAR ALARM FEES	182,339	200,000	108,361	118,212	200,000

		2006 ACTUAL	2007 REVENUE	2007 REVENUE	2007 REVENUE	2008 REVENUE
		REVENUE	ANTICIPATION	YTD ACTUAL	YEAREND EST	ANTICIPATION
ACCOUNT DESCRIPTION	ACTUAL	11/30/07	11/30/07	12/06/07	12/06/07	
02135345410100	PARKING FEES	140,345	150,000	117,229	127,886	150,000
04810351130100	MAGISTRATE COURT FEE	411,695	450,000	306,583	334,454	500,000
03588389099100	URES A FEES	0	0	0	0	0
03583346210100	DIVORCING PARENTS SEMINAR	45,183	47,990	36,917	40,273	48,000
03610341901100	COPYING FEES	190,408	100,000	108,596	118,468	200,000
04616322500100	DOG LICENSE FEES	178,710	175,000	179,743	196,083	180,000
04616346101100	DOG POUND ADOPTION FEES	106,936	80,000	83,359	90,937	100,000
	TOTAL CHARGES COUNTY SER.	6,847,275	6,415,499	6,154,213	6,830,779	6,740,500
CATEGORY M						
00801389099100	AIR PHOTO MAPPING	181,654	22,000	96,371	105,132	75,000
01410392100100	SALE OF SURPLUS PROPERTY	46,168	25,000	35,702	35,702	100,000
09110341931100	SALE OF PRINTED MATERIAL	0	65,000	0	0	50,000
02910341930100	SALE OF VOTERS LISTS	2,125	1,500	446	487	1,500
09110392200100	SALE OF SURPLUS REAL PROP	19,000	75,000	100,500	100,500	100,000
03220389099100	MISC. SHERIFF-O T REIMB	23,955	0	0	0	0
04310346901100	CLAYTON COUNTY USE OF MORGUE	0	0	0	0	0
04310346902100	TISSUE BANK PROGRAM	27,900	80,000	43,650	47,618	80,000
04310346901100	PHYSICIANS YSE OF MORGUE	6,460	6,000	5,500	6,000	6,000
03587389018100	SUPERIOR COURT DISPUTE RESOLU	579,193	700,000	575,959	628,319	735,000
09110389021100	VENDING MACHINES	75,962	85,000	84,396	92,078	85,000
09110389014100	BUS SHELTERS	100,008	100,000	83,340	90,916	100,000
09110389099100	OTHER MISCELLANEOUS	1,563,637	1,203,170	426,815	465,616	1,300,000
07520347601100	SENIOR CTR MEMBERSHIPS	0	120,000	81,250	85,930	85,930
07520381004100	RENTALS	0	55,000	13,142	25,227	25,227
07520347602100	GIFT SHOP	0	5,000	11,858	2,499	2,499
09110382503100	MISCELLANEOUS PHONE	1,809,463	1,200,000	761,826	861,826	1,200,000
	TOTAL MISCELLANEOUS	4,435,525	3,742,670	2,320,755	2,547,850	3,946,156
CATEGORY N						
01120341711100	PHYSICAL PLANT MANAGEMENT	1,524,256	3,714,725	3,532,238	3,853,351	3,346,868
01610341714100	DATA CENTER CHARGES	2,618,772	3,428,323	3,552,854	3,875,841	3,113,689
03815341932100	VICTIM WITNESS ASSISTANCE	0	0	0	0	0
09110341706100	GENERAL FUND ADMIN CHARGES	900,117	879,903	806,578	879,903	948,335
09110341706100	ADMIN. CHARGE - PENSION FD	260,018	300,000	136,639	149,061	300,000
09110341702100	GENERAL FUND ADMIN CHARGES	1,460,461	1,716,302	1,573,277	1,716,302	1,783,412
09110341703100	GENERAL FUND ADMIN CHARGES	971,654	1,471,637	1,349,001	1,471,637	2,068,637
09110341705100	GENERAL FUND ADMIN CHARGES	450,665	695,873	608,803	695,873	490,676
09110341721100	G.I.S. - Fire	1,225	3,663	0	0	9,475
09110341722100	G.I.S. - STD-DS	85,767	21,978	53,725	58,609	37,900
09110341723100	GIS-GENERAL FUND	0	18,315	0	0	18,950
09110341723100	GIS-DEVELOPMENT	0	14,652	0	0	0
09110341701100	GENERAL FUND ADMIN CHARGES	300,000	301,727	276,583	301,727	323,833
	TOTAL INTERFUND CHARGES	8,572,935	12,567,098	11,889,698	13,002,303	12,441,775
CATEGORY P						
10100391541100	TRANS. FROM DA CHILD SUPPORT	0	0	0	0	0
10100391551100	TRANSFER FROM SANITATION	0	0	0	0	0
10209391251209	TRANSFER FROM LLEBG#1	0	0	0	0	0
09110391215100	TRANSFER FROM EMERGENCY TELE	7,443,190	8,529,031	6,680,595	8,529,031	7,889,825
09110391350100	TRANSFER FROM CIP FUND	0	0	0	0	1,800,000

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	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
10100391330100	0	0	0	0	0
09110391271100	0	11,300,830	0	0	0
10100391551100	0	0	0	0	0
03220391204100	1,606,417	1,600,000	1,427,764	1,500,000	1,730,000
03815391206100	1,165,321	1,075,969	0	950,000	1,170,000
10100391250100	0	0	0	0	0
TOTAL INTERFUND TRANSFERS	10,214,928	22,505,830	8,108,359	10,979,031	12,589,825
CATEGORY Z					
00001134001100	21,911,298	35,709,352	35,709,352	35,709,352	47,079,641
GRAND TOTAL GENERAL	308,340,812	309,961,367	293,923,376	332,284,700	320,781,067
00001134002100	10,255,629	12,156,615	12,156,615	12,156,615	0
GRAND TOTAL GENERAL FUND	318,596,441	322,117,982	306,079,991	344,441,315	320,781,067

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
SPECIAL TAX DISTRICT					
DESIGNATED SERVICES - 271					
CATEGORY A					
00005311100271 REAL PROPERTY TAXES, CURRENT	37,965,341	55,434,779	33,529,101	43,405,862	53,021,435
00005311300271 PERSONAL PROPERTY, CURRENT	2,555,647	2,531,748	3,461,328	4,584,687	3,584,687
00005311110271 PUBLIC UTILITIES TAX	26,598	872,353	871,404	2,050,474	1,151,134
TOTAL PROPERTY TAXES	40,547,586	58,838,880	37,861,833	50,041,023	57,757,256
CATEGORY A1					
00005311200271 REAL PROPERTY TAXES, PRIOR	1,209,198	1,056,843	1,017,947	1,105,906	1,200,000
00005311400271 PERSONAL PROPERTY, PRIOR	166,195	205,094	65,030	163,181	250,000
00005311310271 MOTOR VEHICLE TAXES	3,438,084	3,450,000	2,576,122	4,015,000	3,500,000
00005311390271 HEAVY EQUIPMENT TAX	891	8,000	1,079	8,000	8,000
00005311320271 MOBILE HOME TAXES	3,097	4,800	1,419	1,500	1,500
00005311340271 INTANGIBLE RECORDING TAXES	1,454,717	1,600,000	1,119,906	1,221,716	1,600,000
TOTAL OTHER TAXES	6,272,182	6,324,737	4,781,503	6,515,303	6,559,500
CATEGORY B					
00005313300271 HOST SALES TAX	1,682,522	2,020,000	1,844,855	2,000,000	2,020,000
TOTAL EXCISE TAXES	1,682,522	2,020,000	1,844,855	2,000,000	2,020,000
CATEGORY C					
04619321204271 BUSINESS LICENSE POLICE	852,165	808,750	1,022,305	1,115,242	900,000
TOTAL LICENSE & PERMITS	852,165	808,750	1,022,305	1,115,242	900,000
CATEGORY D					
00005361001271 INTEREST ON INVESTMENT	(171,741)	150,000	(727,100)	(793,200)	150,000
06101381002271 RENTAL PARKS & RECREATION	98,195	50,600	99,864	99,664	50,600
06105381002271 RENTAL PARKS & RECREATION	13,910	21,000	57,224	57,224	21,000
06104381002271 RENTAL PARKS & RECREATION	5,635	30,300	45,276	45,276	30,300
06101389099271 OTHER	0	0	0	0	0
TOTAL USE OF MONEY & PROP.	(54,001)	251,900	(524,936)	(591,036)	251,900
CATEGORY E					
04627332002271 CIVIL DEFENSE PROGRAM	0	49,200	37,572	37,572	40,000
TOTAL FEDERAL	0	49,200	37,572	37,572	40,000
CATEGORY G					
10271334001271 GEMA	0	0	0	0	0
04617334001271 MUTUAL AIDE CONTRACT	0	0	0	0	0
05440389099271 DOT REFUND	0	0	0	0	0
10270335006271 HOMESTEAD EXEMPTION CREDIT	2,824,154	2,213,596	3,083,393	3,083,393	2,213,596
TOTAL STATE	2,824,154	2,213,596	3,083,393	3,083,393	2,213,596
CATEGORY L					
05420343901271 RETENTION POND FEES	2,624	0	0	0	0
04619342310271 FINGER PRINTING FEES	9,435	6,500	12,070	13,167	7,000
06114347201271 SWIMMING POOL ADMISSION	115,480	75,000	94,553	94,553	75,000
06110345201271 GOLF COURSE GREEN FEE	1,075,854	1,300,000	1,059,644	1,155,975	1,300,000
06111345201271 GOLF COURSE GREEN FEE	612,924	600,000	636,186	694,021	600,000

		2006 ACTUAL	2007 REVENUE	2007 REVENUE	2007 REVENUE	2008 REVENUE
		REVENUE	ANTICIPATION	YTD ACTUAL	YEAREND EST	ANTICIPATION
ACCOUNT DESCRIPTION		ACTUAL	11/30/07	11/30/07	12/06/07	12/06/07
06110345202271	GOLF COURSE OTHER FEES	0	0	0	0	0
06111345202271	GOLF COURSE OTHER FEES	0	0	0	0	0
06107347202271	TENNIS CENTER FEES	21,824	15,000	19,965	21,780	20,000
06108347202271	TENNIS CENTER FEES	27,320	18,000	27,309	29,792	20,000
06103347501271	TENNIS CENTER FEES	0	0	0	0	0
06101347502271	RECREATION NONRESIDENT	10,210	23,000	4,460	4,865	23,000
06103347504271	R & P SUMMER PROGRAM FEES	35,070	190,000	195,940	213,753	190,000
06101347503271	PARKS/REC MARKETING	0	0	0	0	0
06125347202271	SUGAR CREEK TENNIS CENTER	9,190	22,000	(27,180)	(27,180)	22,000
06128347503271	MARKETING SPECIAL EVENTS	0	0	0	0	0
	TOTAL CHARGES COUNTY SER.	1,919,931	2,249,500	2,022,947	2,200,726	2,257,000
CATEGORY M						
05450343223271	RETENTION POND MAINT CURNT	5,063	0	0	0	0
05450343223271	RETENTION PON MAINT PRIOR	0	5,000	461	503	5,000
05450343203271	PARKING LOT ASSESS. CURNT	25,573	23,750	23,124	25,226	25,000
05450343901271	PARKING LOT ASSESS. PRIOR	0	0	0	0	0
05450341931271	SALE OF MATERIALS CDP	0	0	0	0	0
05464343221271	SPEED HUMP MAINTENANCE	0	0	0	0	0
10271389099271	OTHER MISCELLANEOUS	0	25,000	0	0	25,000
04605341931271	SALE OF PRINTED MATERIAL P	309,688	375,000	324,305	353,787	400,000
06101389099271	PARKS/REC MISC.	228,718	0	0	0	0
04617389039271	REIMBURSEMENT '01 OVERTIME	0	100,000	49,035	60,000	100,000
06101389099271	MISC COLLECTION AGENCY REV	0	0	67,736	73,894	0
	TOTAL MISCELLANEOUS	569,042	528,750	464,661	513,410	555,000
CATEGORY N						
05740341713271	ROADS & DRAINAGE CHARGES	0	200,000	0	0	200,000
	TOTAL INTERFUND CHARGES	0	200,000	0	0	200,000
CATEGORY P						
10271391581271	TRANSFER FROM GENERAL FUND	0	0	0	0	0
10271391272271	TRANSFER FROM STD-UN	52,603,238	81,448,226	81,683,476	81,683,476	60,338,310
10271391250271	TRANSFER FROM GRANT FUND	0	0	0	0	0
10271391252271	TRANSFER FROM REC FUND	0	0	0	0	0
10271391350271	TRANSFER FROM CIP FUND	0	0	0	0	0
10271391253271	TRANSFER FROM HOST - POSITIONS	0	0	0	0	0
10104391253100	TRANSFER FROM VEHICLE FD.	0	0	0	0	0
10271391272271	TRANSFER FROM STD-UN-POLICE	26,724,774	0	0	0	0
10271391511271	TRANSFER FROM W&S-STORMWTR	0	0	0	0	28,901,439
	TOTAL INTERFUND TRANSFERS	79,328,012	81,448,226	81,683,476	81,683,476	89,239,749
CATEGORY Z						
00001134001271	FUND BALANCE FWD STD-DS	8,802,122	4,846,698	4,846,698	4,846,698	(706,748)
	TOTAL FUND STD-DS	142,743,715	159,780,237	137,124,307	151,445,807	161,287,253
00001134002271	FUND BAL STD-DS - RESV FOR ENC	3,661,024	3,885,445	3,885,445	3,885,445	0
	GRAND TOTAL FUND STD-DS	146,404,739	163,665,682	141,009,752	155,331,252	161,287,253

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
SPECIAL TAX DISTRICT					
UNINCORPORATED - 272					
CATEGORY A1					
00005316300272	BANK SHARES TAX	611,380	700,000	526,915	700,000
	TOTAL OTHER TAXES	611,380	700,000	526,915	700,000
CATEGORY B					
00005314100272	MOTEL/MOTEL TAX	4,736,448	4,600,000	4,258,954	4,800,000
00005314300272	MIXED DRINK TAX	557,257	560,000	469,370	580,000
00005314201272	BEVERAGE TAX-PRO RATA BEER	3,898,683	2,400,000	3,457,045	2,500,000
00005313300272	HOST SALES TAX	14,301,439	17,170,000	15,681,265	17,170,000
00005316200272	LIFE AND P & C INS. PREM. TAX	26,724,774	26,724,774	28,101,439	28,901,439
	TOTAL EXCISE TAXES	50,218,601	51,454,774	51,968,073	53,951,439
CATEGORY C					
02131321201272	BUSINESS LICENSE GENERAL	13,866,797	13,950,517	14,095,902	14,500,000
02131321202272	ADULT ENTERTAINMENT FEE	599,888	767,476	706,032	870,000
02131321203272	BUSINESS LICENSE CATV FRAN	5,061,639	5,053,383	4,981,340	5,400,000
02131321101272	BEVERAGE LICENSE BEER,WINE	452,995	737,382	667,693	850,000
02131321102272	BEVERAGE LICENSE PACKAGE L	149,135	143,428	105,860	175,000
02131321103272	BEVERAGE LICENSE LIQUOR P	585,805	484,436	484,518	650,000
02131321104272	BEVERAGE LICENSE SUNDAY S	196,110	262,500	197,554	260,000
	TOTAL LICENSE & PERMITS	20,912,369	21,399,122	21,238,899	22,725,000
CATEGORY D					
00005361001272	INTEREST ON INVESTMENT	(83,691)	250,300	79,729	350,300
	TOTAL USE OF MONEY & PROP.	(83,691)	250,300	79,729	350,300
CATEGORY K					
04710351140272	RECORDERS COURT	15,691,873	15,929,983	14,362,676	16,900,000
	TOTAL FINES & FORFEITURES	15,691,873	15,929,983	14,362,676	16,900,000
CATEGORY L					
04650322212272	SUBDIVISION FEES	(200)	0	0	0
05230322210272	ZONING FEES	155,170	100,000	99,141	100,000
04650322211272	VARIANCE PERMIT FEES	90,000	90,000	71,630	90,000
04650322230272	SIGN PERMIT FEES	(190)	0	0	0
	TOTAL CHARGES COUNTY SER.	244,780	190,000	170,771	190,000
CATEGORY M					
	TOTAL CHARGES MISCELLANEOUS	0	0	0	0
CATEGORY P					
10273391100273	TRANSFER FROM GENERAL FUND				
10272391271272	TRANSFER TO STD-DS	(52,603,238)	(81,448,226)	(81,683,476)	(59,741,035)
10272391271272	TRANSFER TO STD-DS-POLICE	(26,724,774)	0	0	(28,901,439)
	TOTAL INTERFUNDS/TRANSFERS	(79,328,012)	(81,448,226)	(81,683,476)	(88,642,474)
00001134001272	FUND BALANCE	0	(245,008)	(245,008)	3,355,779
	TOTAL FUND STD-UNINC.	8,267,300	8,230,945	6,418,579	10,938,693
					9,530,044

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
00001134002272 FUND BAL STD-UNIN - RESV FOR ENC	54,682	245,008	245,008	245,008	0
GRAND TOTAL FUND STD-UNINC	8,321,982	8,475,953	6,663,587	11,183,701	9,530,044

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
DEBT SERVICE FUND - 410					
CATEGORY A					
00005311100410 REAL PROPERTY TAXES, CURRENT	10,488,426	10,027,290	83,022	557,151	10,415,405
00005311300410 PERSONAL PROPERTY, CURRENT	802,372	795,458	249,624	277,182	787,767
00005311110410 PUBLIC UTILITIES TAX	7,857	275,587	274,899	526,432	248,682
TOTAL PROPERTY TAXES	11,298,655	11,098,335	607,545	1,360,764	11,451,854
CATEGORY A1					
00005311200410 REAL PROPERTY TAXES, PRIOR	460,902	435,009	408,832	439,384	450,000
00005311400410 PERSONAL PROPERTY, PRIOR	41,037	58,752	18,749	46,627	75,000
00005311310410 MOTOR VEHICLE TAXES	926,667	900,000	255,018	175,000	850,000
00005311390410 HEAVY EQUIPMENT TAX	226	2,000	298	2,000	2,000
00005311320410 MOBILE HOME TAXES	836	1,400	404	600	450
00005311340410 INTANGIBLE RECORDING TAXES	419,250	500,000	326,035	355,675	500,000
TOTAL OTHER TAXES	1,848,918	1,897,161	1,009,336	1,019,286	1,877,450
CATEGORY D					
00005361001410 INTEREST ON INVESTMENT	255,057	100,000	110,973	121,061	150,000
TOTAL USE OF MONEY & PROPERTY	255,057	100,000	110,973	121,061	150,000
CATEGORY M					
09310389099410 BOND PROCEEDS	0	0	0	0	0
TOTAL MISCELLANEOUS	0	0	0	0	0
CATEGORY P					
09310389099410 ESCROW MODIFICATION	0	0	0	0	0
09310389099410 OTHER MISCELLANEOUS	0	0	0	0	0
TOTAL MISCELLANEOUS	0	0	0	0	0
09310391551410 TRANSFER FROM GO DEBT SERVICE	0	(11,300,830)	0	0	0
CATEGORY Z					
00001134001410 FUND BALANCE FWD DEBT	1,116,619	11,800,830	11,800,830	11,800,830	727,942
TOTAL GO DEBT FUND	14,519,249	13,595,496	13,528,684	14,301,942	14,207,245
00001134002410 FUND BAL GO DEBT - RESV FOR ENC	0	0	0	0	0
GRAND TOTAL GO DEBT FUND	14,519,249	13,595,496	13,528,684	14,301,942	14,207,245

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
FIRE FUND - 270					
CATEGORY A					
00005311100270 REAL PROPERTY TAXES, CURRENT	21,179,556	31,461,078	28,623,455	31,003,343	29,088,181
00005311300270 PERSONAL PROPERTY, CURRENT	2,890,833	2,865,710	3,572,076	3,704,230	3,758,350
00005311110270 PUBLIC UTILITIES TAX	26,995	912,938	910,690	2,015,065	1,085,325
TOTAL PROPERTY TAXES	24,097,384	35,239,726	33,106,221	36,722,638	33,931,856
CATEGORY A1					
00005311200270 REAL PROPERTY TAXES, PRIOR	1,151,248	1,075,039	1,043,738	1,127,295	1,100,000
00005311400270 PERSONAL PROPERTY, PRIOR	155,020	182,368	66,869	148,539	220,000
00005311310270 MOTOR VEHICLE TAXES	3,286,255	3,150,000	2,624,422	2,835,000	3,000,000
00005311390270 HEAVY EQUIPMENT TAX	847	7,000	1,111	7,000	7,000
00005311320270 MOBILE HOME TAXES	3,122	4,500	1,493	2,000	1,600
00005311340270 INTANGIBLE RECORDING TAXES	1,191,885	1,400,000	914,784	997,946	1,400,000
TOTAL OTHER TAXES	5,788,377	5,818,907	4,652,417	5,117,781	5,728,600
CATEGORY B					
00005313300270 HOST SALES TAX	12,618,917	15,150,000	13,836,410	15,000,000	15,150,000
TOTAL EXCISE TAXES	12,618,917	15,150,000	13,836,410	15,000,000	15,150,000
CATEGORY D					
00005361001270 INTEREST ON INVESTMENT	158,497	30,700	(360,132)	(392,871)	30,700
TOTAL USE OF MONEY & PROPERTY	158,497	30,700	(360,132)	(392,871)	30,700
CATEGORY G					
10270335006270 HOMESTEAD EXEMPTION CREDIT	973,554	2,251,475	2,817,103	2,817,103	2,251,475
TOTAL STATE SCOURCES	973,554	2,251,475	2,817,103	2,817,103	2,251,475
CATEGORY M					
09410389041270 HAZARDOUS WASTE MATL. REPORT	53,643	55,000	24,250	30,000	55,000
07520347601100 GEORGIA FORESTRY COMM-CONTRI	0	0	0	0	0
07520347602100 MISCELLANEOUS REVENUE	0	0	0	0	0
TOTAL MISCELLANEOUS	53,643	55,000	24,250	30,000	55,000
CATEGORY N					
09410341712270 FIRE MARSHALL CHARGES	0	0	0	0	0
TOTAL INTERFUND CHARGES	0	0	0	0	0
CATEGORY P					
10270391350270 TRANSFER FROM CIP	0	0	0	0	0
TOTAL INTERFUND TRANSFERS	0	0	0	0	0
CATEGORY Z					
00001134001270 FUND BALANCE FWD FIRE	8,414,676	543,210	543,210	543,210	2,723,654
TOTAL FUND FIRE	52,105,048	59,089,018	54,619,479	59,837,861	59,871,285
00001134002270 FUND BAL FIRE - RESV FOR ENC	674,760	880,793	880,793	880,793	0
GRAND TOTAL FIRE FUND	52,779,808	59,969,811	55,500,272	60,718,654	59,871,285

ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
HOSPITAL FUND - 273					
CATEGORY A					
00005311100273 REAL PROPERTY TAXES, CURRENT	8,057,326	10,106,762	10,718,990	11,566,860	14,524,534
00005311300273 PERSONAL PROPERTY, CURRENT	1,189,138	1,226,245	1,258,705	1,304,981	1,322,855
00005311110273 PUBLIC UTILITIES TAX	11,715	408,460	408,339	831,252	417,598
TOTAL PROPERTY TAXES	9,258,179	11,741,467	12,386,034	13,703,093	16,264,987
CATEGORY A1					
00005311200273 REAL PROPERTY TAXES, PRIOR	523,322	478,763	464,766	501,886	500,000
00005131400273 PERSONAL PROPERTY, PRIOR	62,015	86,543	27,917	68,841	100,000
00005311310273 MOTOR VEHICLE TAXES	1,415,281	1,200,000	1,120,409	1,125,000	1,200,000
00005311390273 HEAVY EQUIPMENT TAX	334	2,700	447	2,700	2,700
00005311320273 MOBILE HOME TAXES	1,267	2,000	601	1,000	350
00005311340273 INTANGIBLE RECORDING TAXES	611,457	700,000	475,506	518,734	700,000
TOTAL OTHER TAXES	2,613,676	2,470,006	2,089,646	2,218,161	2,503,050
CATEGORY B					
00005313300273 HOST-SALES TAX	7,547,567	6,060,000	5,534,564	6,000,000	6,060,000
TOTAL EXCISE TAXES	7,547,567	6,060,000	5,534,564	6,000,000	6,060,000
CATEGORY D					
00005361001273 INTEREST ON INVESTMENT	(198,676)	0	(208,358)	(227,300)	0
TOTAL USE OF MONEY & PROPERTY	(198,676)	0	(208,358)	(227,300)	0
CATEGORY G					
09510335006273 HOMESTEAD EXEMPTION CREDIT	2,547,468	978,703	1,047,481	1,047,481	978,703
TOTAL STATE SOURCES	2,547,468	978,703	1,047,481	1,047,481	978,703
CATEGORY P					
10273391100273 TRANSFER FROM GENERAL FUND	0	5,000,000	5,000,000	5,000,000	0
CATEGORY Z					
00001134001273 FUND BALANCE FWD HOSPITAL	1,238,190	1,048,061	1,048,061	1,048,061	(3,508,503)
TOTAL HOSPITAL FUND	23,006,404	27,298,237	26,897,428	28,789,497	22,298,237
00001134002273 FUND BAL HOSPITAL - RESV FOR EN	0	0	0	0	0
GRAND TOTAL HOSPITAL FUND	23,006,404	27,298,237	26,897,428	28,789,497	22,298,237

12/7/2007

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ACCOUNT DESCRIPTION	2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
SPECIAL TAX DISTRICT-DEBT SERVICE FUND - 411					
CATEGORY A					
00005311100411 REAL CURRENT	25,393,575	23,395,141	28,760,334	20,008,119	26,427,664
00005311300411 PERSONAL CURRENT	1,637,010	1,620,808	1,806,801	869,886	1,898,157
00005311110411 PUBLIC UTILITIES TAX	5,668	569,546	564,194	1,201,162	613,452
TOTAL PROPERTY TAXES	27,036,253	25,585,495	31,131,329	22,079,168	28,939,274
CATEGORY A1					
00005311200411 REAL PRIOR	441,466	928,129	892,363	954,943	400,000
00005311400411 PERSONAL PRIOR	43,129	59,447	29,338	52,183	40,000
00005311310411 MOTOR VEHICLE TAXES	891,478	900,000	1,692,461	800,000	950,000
00005311390411 HEAVY EQUIPMENT TAX	212	2,000	550	2,000	2,000
00005311320411 MOBILE HOME TAXES	759	800	653	800	900
00005311340411 INTANGIBLE RECORDING TAXES	264,997	400,000	201,938	220,296	400,000
TOTAL OTHER TAXES	1,642,041	2,290,376	2,817,303	2,030,222	1,792,900
CATEGORY D					
00005361001411 INTEREST ON INVESTMENT	490,995	250,000	440,512	480,559	300,000
09320393700411 ACCRUED INTEREST ON SALE	0	0	0	0	0
TOTAL USE OF MONEY & PROPERTY	490,995	250,000	440,512	480,559	300,000
CATEGORY Z					
00001134001411 FUND BALANCE FWD GO STD-DEBT	3,009,081	6,258,665	6,258,665	6,258,665	3,147,613
TOTAL GO STD-DEBT SERVICE FUND	32,178,370	34,384,536	40,647,809	30,848,613	34,179,787
00001134002411 FUND BAL GO STD - RESV FOR ENC	0	0	0	0	0
GRAND TOTAL GO STD DEBT FUND	32,178,370	34,384,536	40,647,809	30,848,613	34,179,787

12/7/2007

ACCOUNT DESCRIPTION		2006 ACTUAL REVENUE ACTUAL	2007 REVENUE ANTICIPATION 11/30/07	2007 REVENUE YTD ACTUAL 11/30/07	2007 REVENUE YEAREND EST 12/06/07	2008 REVENUE ANTICIPATION 12/06/07
REVENUE BONDS RENTAL CAR TAX - 280						
CATEGORY B						
10280314401280	CAR RENTAL TAXES	0	650,000	688,126	711,922	704,143
	TOTAL RENTAL					
CATEGORY D						
00005361001280	INTEREST ON INVEST CAR RENTAL	0	0	10,155	11,078	0
CATEGORY M						
10280389099280	OTHER MISCELLANEOUS	0	100,000	0	0	0
CATEGORY Z						
00001134001280	FUND BALANCE FWD - CAR TAX	0	0	0	0	8,000
	TOTAL REVENUE CAR RENTAL TAX	0	750,000	698,281	723,000	712,143

PROGRAM DESCRIPTION

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public.

MAJOR ACCOMPLISHMENTS 2007

Continued to investigate FAR part 150 Noise Compatibility Study noise abatement recommendations including formal departure procedures for turbojet aircraft.

Completed taxiway and runway pavement projects.

Implemented a 14-degree offset approach from the north which concentrates aircraft noise over a major transportation corridor.

MAJOR GOALS 2008

To continue proactive noise abatement actions above those recommended in FAR Part 150 Study, e.g., Formalized Departure Procedures to the South and Arrival Procedures from the North.

To accomplish major CIP projects on the airport, specifically the continuation of the Taxiway concrete rehabilitation project and the enhancements to the Runway Safety Area (RSA) 02R/20L.

To accomplish landside infrastructure improvements to existing infrastructure including the Airport Administration building, parking areas, T-Hangars.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Total Flight Operations	215,172	202,251	207,981	208,000	2.84%	210,000	0.96%
Open House Visitors	7,000	7,000	7,500	8,000	14.29%	8,500	6.25%
Airport Tenants	315	315	315	315	0.00%	315	0.00%
Based Aircraft	608	608	608	608	0.00%	608	0.00%
Acres Maintained	650	650	650	650	0.00%	650	0.00%
Building Maintained	14	14	14	14	0.00%	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	0.00%	1,100	0.00%

BUDGET 2008
FUND: AIRPORT
DEPARTMENT: AIRPORT

DATE: 12/4/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$1,404,898	\$1,573,501	\$1,509,145	\$1,686,674	\$1,866,354	\$1,259,162	\$2,008,015	7.59%
Maintenance	806,225	766,068	702,948	1,356,869	860,210	795,620	898,348	4.43%
Sub-Total	\$2,211,123	\$2,339,569	\$2,212,093	\$3,043,543	\$2,726,564	\$2,054,782	\$2,906,363	6.59%
Reserve	349,304	648,481	1,477,256	1,344,753	3,170,449	0	4,717,165	48.79%
Contribution To CIP	526,111	502,000	600,000	800,000	800,000	0	1,000,000	25.00%
Total	\$3,086,538	\$3,490,050	\$4,289,349	\$5,188,296	\$6,697,013	\$2,054,782	\$8,623,528	28.77%
Percent Change	8.85%	8.85%	22.90%	20.96%	29.08%	-69.32%	28.77%	
Actual Expenditures	\$2,754,420	\$2,640,289	\$3,671,910	\$3,885,981	\$4,112,962 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	28	27	27	27	27	28	28	3.70%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings were deducted from this budget.

The department's request of \$2,054,782 does not include Interfund Charges, the Airport Fund's Reserve For Appropriation, and the Transfer to the Airport CIP Fund. The CEO's Recommended budget of \$8,624,100 includes the Interfund Charges, the Airport Fund's Reserve for Appropriation, and the Transfer to the Airport CIP Fund.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 1 Airport Noise Environmental Technician position to manage the system of monthly noise complaints, manage multiple existing databases, explore the uses of current and future databases for noise and operations and provide technical service support to airport department administrative and maintenance staff operators. Included in this request is salary and benefits for 8 months. Recommended.	\$19,109	\$19,109
2. Addition of a Bobcat to perform small jobs where a back hoe is too large to address, such as maintenance of parking area, laying sod, and re-doing concrete, sidewalks and ramp areas. Recommended.	20,000	20,000
Total Program Modifications	\$39,109	\$39,109

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$1,220,518	\$1,172,312	\$1,275,963	1,248,037	\$1,335,711	\$1,419,077	1,427,105
Purchased/Contracted Services	150,189	118,183	280,573	272,898	161,901	212,652	197,412
Supplies	281,652	243,123	872,386	823,694	346,384	373,053	397,553
Capital Outlays	35,746	28,897	31,998	24,918	19,750	50,000	0
Interfund/Interdepartmental Charges	523,988	586,195	582,623	575,386	862,818	0	737,293
Other Costs	1,477,256	923,201	1,344,753	141,048	3,170,449	0	4,864,165
Other Financing	600,000	600,000	800,000	800,000	800,000	0	1,000,000
TOTAL	\$4,289,349	\$3,671,910	\$5,188,296	\$3,885,981	\$6,697,013	\$2,054,782	\$8,623,528

BUDGET 2008
FUND: GENERAL
DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT

10/29/2007

PROGRAM DESCRIPTION

To make the arts accessible to a growing community representing our youth and adults. To extend an opportunity to make DeKalb a regional arts source to those who live in the county as well as to visitors. To offer initiatives that will improve upon the quality of life. Strive to support and strengthen the economic viability within the metro region. In support of the vision of the CEO and the Board of Commissioners, the Office of Arts, Culture and Entertainment (A.C.E.) will address these challenges. In 2004, A.C.E. became a separate department, having previously been part of the Parks and Recreation Department.

MAJOR ACCOMPLISHMENTS 2007

Participated and/or sponsored the following events:

1. Multi-Cultural Festival.
2. TV Show.
3. Spaghetti Junction Film Festival.
4. Summer Music Series.
5. Neighborhood Art Festival.
6. Caribbean Festival.

MAJOR GOALS 2008

1. To continue development of our film activities.
2. To work with partnerships that include more children and seniors in DeKalb County.
3. To promote the Multi-Cultural Festival in conjunction with the International Village.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	% Change	Projected 2008	% Change
Attendance at							
1. Blues and Jazz Festival	15,000	20,000	22,000	20,000	-9%	25,000	25%
2. Youth Poetry Slam	N/A	1,500	1,700	1,500	0%	1,800	20%
3. George Washington Carver Exhibit	4,000	10,000	12,000	N/A	0%	12,500	0%
4. Brookhaven Arts Festival	N/A	2,000	2,500	5,000	0%	5,000	0%
5. Arts and Humanity Month	N/A	300	350	N/A	0%	N/A	0%
6. Holiday Pops Concert	N/A	120	150	N/A	0%	N/A	0%
7. DeKalb Lithonia R&B Jazz Series	N/A	40,000	50,000	N/A	0%	N/A	0%
8. Spaghetti Junction Film Festival	N/A	N/A	N/A	5,000	0%	6,000	20%
9. Caribbean Festival	N/A	N/A	N/A	10,000	0%	11,000	10%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT

10/29/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Arts Culture & Ent	\$0	\$790,325	\$984,092	\$1,071,235	\$1,139,317	\$1,283,107	\$990,838	-13.03%
Total	\$0	\$790,325	\$984,092	\$1,071,235	\$1,139,317	\$1,283,107	\$990,838	-13.03%
Percent Change	0.00%	0.00%	24.52%	8.86%	6.36%	12.62%	-13.03%	
Actual Expenditures	\$0	\$797,825	\$954,981	\$1,033,106	\$1,071,287	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	0	0	0	4	4	4	4	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.
This budget includes \$307,500 funding for the Arts Centers.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$268,798	\$246,194	\$247,454	\$137,891	\$231,711	\$264,353	\$230,555
Purchased/Contracted Services	552,381	503,568	684,686	752,587	783,423	898,554	702,600
Supplies	28,383	74,425	20,617	32,796	12,953	12,200	7,683
Capital Outlays	18,464	8,478	10,478	3,230	3,230	0	0
Interfund/Interdepartmental	0	1,250	0	2,075	0	0	0
Other Costs	116,066	121,066	108,000	104,527	108,000	108,000	50,000
TOTAL	\$984,092	\$954,981	\$1,071,235	\$1,033,106	\$1,139,317	\$1,283,107	\$990,838

BUDGET 2008

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 10/31/2007

PROGRAM DESCRIPTION

The Board of Commissioners is the legislative branch of DeKalb County Government with the power to: levy taxes; make appropriations; fix the rates of charges; authorize debt; establish, alter, or abolish public roads or election precincts; allow insolvent lists; accept provisions as the governing authority; regulate land use; create or change special taxing districts; determine the priority of capital improvements; call elections for bonds; and to fix and levy licenses and fees.

MAJOR ACCOMPLISHMENTS 2007

Met approximately 130 times in regular meetings, standing committee meetings, special called meetings, work sessions, and executive sessions. Responded to approximately 180 citizen contacts daily, processed approximately 930 Agenda Items, and processed 140 Proclamations/Resolutions. Completed its internal reorganization as recommended by the Carl Vinson Institute of Government at the University of Georgia in 2006. Created the office of Public Policy Research and Analysis to enable the Board to conduct independent research regarding items pending.

MAJOR GOALS 2008

To improve independent legislative oversight responsibility through utilization of professional staff review and analysis.
 To provide timely and accurate response to citizen inquires.
 To meet as required by law and as necessary to conduct the business of the County.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	2008/2007
District 1	\$105,000	\$125,000	\$167,541	\$197,997	\$227,283	\$233,884	\$233,884	2.90%
District 2	105,000	125,000	150,180	195,990	234,828	233,884	233,884	-0.40%
District 3	105,000	130,383	152,706	197,114	223,027	233,884	233,884	4.87%
District 4	105,000	125,000	150,000	199,309	233,190	233,884	233,884	0.30%
District 5	105,000	125,000	150,323	196,553	223,716	233,884	233,884	4.54%
District 6	105,000	125,000	151,018	216,161	230,535	233,884	233,884	1.45%
District 7	105,000	119,617	155,413	207,941	238,073	233,884	233,884	-1.76%
BOC Administration	170,576	170,576	203,839	385,040	698,645	688,281	702,817	0.60%
Total	\$905,576	\$1,045,576	\$1,281,021	\$1,796,104	\$2,309,297	\$2,325,469	\$2,340,005	1.33%
Percent Change	8.38%	15.46%	22.52%	40.21%	28.57%	29.47%	1.33%	
Actual Expenditures	\$821,709	\$870,991	\$1,166,665	\$1,623,394	\$1,867,993 (estimated)			

BUDGET 2008

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 10/31/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	17	17	17	25	28	28	28	0.00%
Part Time/Temporary	7	7	7	0	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Effective January 1, 2008, the base salary for each commissioner will be \$38,374.51.

The 2008 budget includes full-year funding for the Director of Policy Research & Analysis, Fiscal Analyst, Legislative Analyst, and part-time Administrative Assistant positions approved in 2007.

No salary savings have been deducted from this budget.

In order to better serve DeKalb County's citizens, it has been necessary to increase the Board's appropriations in recent years. The specific areas that have been addressed are: the addition of 7 part-time Commission Office Interns in 2003; the addition of a Chief of Staff position and 7 full-time Commission Office Aide positions in 2006; an increase in Purchased / Contracted Services in 2006 to fund temporary office help when needed; and the addition of Director of Policy Research & Analysis, Fiscal Analyst, Legislative Analyst, and part-time Administrative Assistant positions in 2007.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$927,096	\$861,131	\$1,243,519	\$1,051,764	\$1,699,695	\$1,720,969	\$1,750,518
Purchased/Contracted Services	324,393	288,257	520,795	538,198	564,926	564,925	549,912
Supplies	18,551	11,940	11,681	13,147	23,725	23,725	23,725
Capital Outlays	10,231	4,986	19,609	19,784	20,252	15,850	15,850
Other costs	750	350	500	500	700	0	0
TOTAL	\$1,281,021	\$1,166,665	\$1,796,104	\$1,623,394	\$2,309,297	\$2,325,469	\$2,340,005

BUDGET 2008**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DATE: 10/9/2007****PROGRAM DESCRIPTION**

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Bonds Outstanding	\$14,420,000	\$49,500,000	\$47,690,000	\$45,825,000	-3.91%	\$43,880,000	-4.24%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Bldg. Authority Bonds	\$800,000	\$1,096,538	\$1,125,250	\$3,022,631	\$2,457,116	\$3,738,771	\$3,738,771	52.16%
Total	\$800,000	\$1,096,538	\$1,125,250	\$3,022,631	\$2,457,116	\$3,738,771	\$3,738,771	
Percent Change		37.07%	2.62%	168.62%	-18.71%	52.16%	52.16%	
Actual Expenditures	\$212,071	\$1,078,790	\$1,911,779	\$4,266,105	\$2,457,116 (estimated)			

BUDGET 2008**FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT****DATE: 10/9/2007****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2007 are:

	Requested	Recommended
Principal 2003A Series	\$630,000	\$630,000
Interest 2003A Series	450,990	450,990
Principal 2005 Series	1,315,000	1,315,000
Interest 2005 Series	1,321,781	1,321,781
Paying Agent Fees	15,000	15,000
Other Misc.	6,000	6,000
TOTAL	\$3,738,771	\$3,738,771

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$48,060	\$0	\$7,053	\$1,554	(\$1,270,455)	\$8,000	\$6,000
Debt Service	1,077,190	1,911,779	3,015,578	4,264,551	3,727,571	3,732,771	3,732,771
TOTAL	\$1,125,250	\$1,911,779	\$3,022,631	\$4,266,105	\$2,457,116	\$3,738,771	\$3,738,771

BUDGET 2008

FUND: GENERAL AND SPECIAL TAX DISTRICT UNICORPORATED
DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 11/7/2007

PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

MAJOR ACCOMPLISHMENTS 2007

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.
 Established an effective agenda process for handling the County's business.

MAJOR GOALS 2008

- To maintain constructive working relationship with the Board of Commissioners.
- To continue to build confidence in DeKalb County Government.
- To continue to focus on economic development.
- To continue to evaluate opportunities to utilize enterprise zones to restore and nurture economic vitality.
- To recommend a balanced budget for the operation of county government
- To continue to provide strategic planning and monitoring of project implementation and HOST process.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Chief Executive Officer	\$296,504	\$298,713	\$364,180	\$390,302	\$393,790	\$414,282	\$397,057	0.83%
CEO - Operations	625,883	620,154	675,450	776,174	835,176	876,031	868,631	4.01%
CEO - Staff	452,122	441,181	444,485	418,268	464,591	485,547	450,117	-3.12%
Public Information	251,601	254,862	236,063	221,192	194,657	213,931	206,371	6.02%
Process Improvement	96,172	152,923	169,770	127,761	144,657	194,781	134,639	-6.93%
CATV Support (STD-Un)	111,501	106,686	163,765	167,613	175,025	200,695	200,695	14.67%
Total	\$1,833,783	\$1,874,519	\$2,053,712	\$2,101,311	\$2,207,895	\$2,385,267	\$2,257,510	2.25%
Percent Change	2.17%	2.22%	9.56%	2.32%	5.07%	8.03%	2.25%	
Actual Expenditures	\$1,669,993	\$1,744,578	\$1,964,824	\$2,026,275	\$2,007,273	(estimated)		

BUDGET 2008

**FUND: GENERAL AND SPECIAL TAX DISTRICT UNICORPORATED
DEPARTMENT: CHIEF EXECUTIVE OFFICER**

DATE: 11/7/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	22	23	23	23	23	25	23	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Effective January 1, 2008, the CEO's annual salary will be \$153,498.06.

\$24,730 in salary savings have been deducted from this budget; this is the equivalent of 1 position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. The addition of 2 positions: 1 Administrative Assistant and 1 Process Improvement Analyst to support the Director of Process Improvement. This request includes salary and benefits for 6 months.
Not Recommended.

Requested	Recommended
\$76,284	\$0

Total Program Modifications

Requested	Recommended
\$76,284	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended	Budget
Personal Services and Benefits	\$1,799,043	\$1,695,929	\$1,844,666	\$1,771,263	\$1,945,811	\$2,120,285	\$2,057,413	
Purchased/Contracted Services	183,256	206,609	189,079	201,009	189,765	195,865	140,765	
Supplies	40,415	33,331	38,652	28,587	34,563	32,975	23,190	
Capital Outlays	5,000	2,625	26	85	1,675	0	0	
Interdepartmental/Interfund Charges	25,823	26,155	28,713	25,156	35,906	35,967	35,967	
Other Costs	175	175	175	175	175	175	175	
TOTAL	\$2,053,712	\$1,964,824	\$2,101,311	\$2,026,275	\$2,207,895	\$2,385,267	\$2,257,510	

PROGRAM DESCRIPTION

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003.

MAJOR ACCOMPLISHMENTS 2007

1. Implementation of automated case management system, Client Profiles.
2. The department has completed the first "Kenny A" federal lawsuit monitoring period.
3. Met all hiring and retention requirements of the "Kenny A" settlement.
4. Submitted Compliance Monitors report to the Federal Court and other parties.

MAJOR GOALS 2008

1. To implement next phase of automated case management system to include enhanced remote computer access equipment for all.
2. To ensure that all child-clients are zealously represented, and cases monitored according to departmental policies.
3. To ensure that the Child Advocacy Center is found to be in substantial compliance with terms of the Federal Lawsuit Settlement Agreement.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Intern/Volunteer hours	8,061	13,978	5,037	3,136	-38%	3,200	2%
Professional services contractor hours	2,235	2,460	5,633	5,704	1%	3,500	-39%
Staff compensatory hours earned	730	936	1008	1,188	18%	1,500	26%
Conferences participated in by staff	N/A	13	15	63	320%	65	3%
Child-Client interviews	827	949	1,808	3,495	93%	3,750	7%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: CHILD ADVOCATE'S OFFICE

DATE: 11/7/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Child Advocates Office	\$304,341	\$676,756	\$726,722	\$1,094,063	\$1,596,000	\$1,730,072	\$1,699,667	6.50%
Total	\$304,341	\$676,756	\$726,722	\$1,094,063	\$1,596,000	\$1,730,072	\$1,699,667	6.50%
Percent Change	0.00%	222.37%	107.38%	150.55%	145.88%	8.40%	6.50%	
Actual Expenditures	\$275,126	\$601,283	\$657,802	\$1,028,763	\$1,524,928	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	8	8	8	15	21	21	21	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$573,521	\$514,186	\$874,305	\$743,972	\$1,400,202	\$1,508,280	\$1,508,280
Purchased/Contracted Services	93,943	84,328	128,145	173,815	131,115	151,735	138,735
Supplies	24,993	21,825	43,588	65,595	55,098	67,600	50,195
Capital Outlays	34,265	37,463	48,025	45,381	9,585	2,457	2,457
TOTAL	\$726,722	\$657,802	\$1,094,063	\$1,028,763	\$1,596,000	\$1,730,072	\$1,699,667

2008 BUDGET

Date: December 10, 2007

FUND: Capital Project Funds

DEPARTMENT: Various

PROGRAM DESCRIPTION: A Capital Project is "any Project in excess of \$25,000 with an estimated useful life of five years or greater." There are (17) capital project funds. The Capital Projects Budget Committee reviews funding requests submitted by county departments and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future.

RECENT CHANGES: In 2007 the CEO recommended \$20,250,000 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state federal grants, and sidewalk improvements. An additional \$5,000,000 of tax funds was recommended for building improvements, art center funding and information system improvements. The 2006 G. O. Bond projects have begun to address county needs in the areas of transportation, park acquisition and development, as well as new and existing libraries.

SUMMARY BY FUND	2003 Actual	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Change 2008/2007
<u>Tax Funds</u>								
General Fund - CIP	\$22,430,507	\$14,446,561	\$19,141,562	\$15,677,932	\$26,336,635	\$65,030,980	\$21,505,540	-18.34%
General Fund - TIP	4,003,588	3,897,460	0	0	0	0	0	0.00%
Fire Fund - CIP	82,500	0	0	0	0	8,284,370	0	0.00%
HOST Fund-CIP	0	0	1,800,000	0	0	0	0	0.00%
Subtotal	\$27,516,595	\$18,344,021	\$20,941,562	\$15,677,932	\$26,336,635	\$73,315,350	\$21,505,540	-18.34%
Percent change	358.36%	-33.33%	14.16%	-25.13%	22.00%			
<u>Enterprise Funds</u>								
Airport Fund - CIP	\$535,728	\$600,000	\$600,000	\$800,000	\$750,000	\$1,000,000	\$1,000,000	33.33%
Sanitation Fund - CIP	9,290,000	8,950,000	10,040,000	18,282,813	16,500,000	16,002,250	16,002,250	-3.02%
Water & Sewer R & E- CIP	24,931,158	61,618,432	39,781,693	48,664,061	15,912,366	55,142,500	11,864,112	-25.44%
Subtotal	\$34,756,886	\$72,168,432	\$50,421,693	\$67,746,874	\$33,162,366	\$72,144,750	\$28,866,362	-12.95%
Percent change	44.44%	107.64%	-30.13%	34.36%	-32.25%			
<u>Other Funds</u>								
Grant Fund *	\$807,104	\$1,133,463	\$999,538	\$0	\$0	\$0	\$0	0.00%
Confiscated Funds *	86,978	182,282	182,282	0	0	0	0	0.00%
Stormwater Utility Fund	0	0	10,000,000	0	0	0	0	0.00%
Fleet Maintenance Fund	0	70,000	0	0	0	2,500,000	2,500,000	0.00%
2006 Bond Interest						\$0	\$5,851,400	0.00%
Subtotal	\$1,394,082	\$1,385,745	\$11,181,820	\$0	\$0	\$2,500,000	\$8,351,400	0.00%
Percent change	307.25%	-0.60%	706.92%	-100.00%	0%			0.00%
Total - All Funds	\$63,667,583	\$91,898,198	\$82,545,075	\$83,424,806	\$69,498,001	\$147,960,100	\$58,723,302	-1.30%
Percent change	47.00%	44.34%	-10.18%	1.07%	-28.68%			

DEKALB COUNTY, GEORGIA - 2008 CIP REQUEST

DATE: December 12, 2007

DEPARTMENT: SUMMARY

DEPARTMENT	REQUEST	TOTAL RECOMMENDATIONS	FUNDING SOURCE									
			GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST	
Airport	1,000,000	1,000,000					1,000,000					
Board of Health	709,595	0										
Citizens Help Center	721,000	0										
Clerk of Superior Court	200,000	0										
Community Service Board	1,875,000	0										
Facilities Management	27,124,710	0										
Fire & Rescue Services	8,284,370	0										
Geographical Info. Systems	1,184,602	0										
Human Resources	225,000	0										
Human Services	104,225	0										
Information Systems	6,567,123	1,505,540	1,505,540									
Library	634,950	2,525,000									2,525,000	
Parks and Recreation	1,950,500	328,400									328,400	
Police	1,140,000	0										
Property Appraisal	210,200	0										
Purchasing	235,000	0										
PW-Fleet Maintenance	2,500,000	2,500,000										
PW-R & D	1,230,000	4,000,000									2,500,000	
PW-Sanitation	16,002,250	16,002,250								1,000,000	3,000,000	
PW-Transportation	20,000,000	19,000,000						16,002,250				
Recorders Court	535,000	0								19,000,000		
Sheriff	384,075	0										
Watershed Management	55,142,500	11,864,112							11,864,112			
PAGE TOTAL	147,960,100	68,723,302	\$1,505,540	\$0	\$0	\$0	\$0	\$1,000,000	\$16,002,250	\$11,864,112	\$20,000,000	\$8,351,400

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2007 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/12/2007

PAGE: 4

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE									
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST	
Parks and Recreation	Playground Repair & Renovation	1,000,000	0										
	Arabia Mountain:												
	Parking Lot, Restroom, Signage and Nature Center Restoration	950,500	0										
	Ball Field Maintenance & Equipment		326,400									326,400	
	Departmental Total:	1,950,500	326,400										
Police	Callaway Main Move	500,000	0										
	DC Power Conversion to AC	175,000	0										
	Implementation of Car Wash	235,000	0										
	Water & Sewer Phone Payment Project	230,000	0										
	Departmental Total:	1,140,000											
Property Appraisal	Tablet PCs	210,200	0										
	Departmental Total:	210,200											
Pub. Works-Fleet Maintenance	New Car & Pickup/Lube Building	2,500,000	2,500,000									2,500,000	
	Department Total:	2,500,000	2,500,000										
Pub. Works-Roads & Drainage	Bridge Maintenance Program	350,000	0										
	Assembly Room/Warehouse Bldg.	495,000	0										
	Vehicle Maintenance Building	300,000	0										
	School Flasher System	85,000	0										
	LARP		4,000,000								1,000,000	3,000,000	
Departmental Total:	1,230,000	4,000,000											
Pub. Works Transportation	2008 HOST Capital Outlay (as attached)	20,000,000	19,000,000								19,000,000		
	Departmental Total:	20,000,000	19,000,000										
Purchasing	Workstations for Purchasing:												
	Contract Administration Division	50,000	0										
	Contracts Division	50,000	0										
	Contract Compliance Division	25,000	0										
	Purchasing Division	50,000	0										
	Relocating and Install Mailboxes For Central Services	30,000	0										
	Repair & Renovation of Surplus Auction Trailer	30,000	0										
	Departmental Total:	235,000											
Recorders Court	Courthouse Renovations	300,000	0										
	Warrant Enforcement Unit	175,000	0										
	System Integration & Process Improvement	60,000	0										
	Departmental Total:	535,000											
Sheriff	Storage/Workshop Motor Pool	48,575	0										
	Tubing Main Control Air Compressor	25,000	0										
	Motorola Vehicle Radio Modems	187,500	0										
	CAD Mobile Client Access Licenses	123,000	0										
	Departmental Total:	384,075											
PAGE TOTAL		\$28,184,775	\$25,826,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000,000	\$5,826,400
SUB TOTAL		\$75,815,350	\$29,856,840	\$1,505,540	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000,000	\$8,351,400

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2007 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/12/2007

PAGE: 5

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE									
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST	
Airport	Rubber Removal	50,000	50,000					50,000					
	Trees & Obstruction Removal	50,000	50,000					50,000					
	Runway/Taxway Repairs	300,000	300,000					300,000					
	Airport Noise Operations Monitor	50,000	50,000					50,000					
	Airport Landside Repair & Improvments	475,000	475,000					475,000					
	T-Hangars/T-Sheds	50,000	50,000					50,000					
	Environmental Studies	25,000	25,000					25,000					
Subtotal		1,000,000	1,000,000					1,000,000	0	0	0	0	0
Sanitation	Relplacement of the Central Transfer Station	3,000,000	3,000,000						3,000,000				
	Final closure of the Municipal Solid Waste Disposal Cell Unit 2A	11,500,000	11,500,000						11,500,000				
	Phase 3, Unit 1	1,202,250	1,202,250						1,202,250				
	Seminole Land Acquisition & Soil Management	300,000	300,000						300,000				
Subtotal		16,002,250	16,002,250	0	0	0	0	0	16,002,250	0	0	0	0
Watershed Management	2008 R & E Projects (as attached)	55,142,500	11,864,112							11,864,112			
Subtotal		55,142,500	11,864,112	0	0	0	0	0	0	11,864,112	0	0	0
PAGE TOTAL		\$72,144,750	\$28,866,362	\$0	\$0	\$0	\$0	1,000,000	16,002,250	11,864,112	\$0	\$0	\$0
GRAND TOTAL		\$147,960,100	\$68,723,302	\$1,506,540	\$0	\$0	\$0	\$1,000,000	16,002,250	\$11,864,112	\$20,000,000	\$8,351,400	\$0

**Proposed 2008 HOST Projects
(11/28/07)**

Fed & State Funds

	BOC Dists		County Funds
TIP Projects (Federal/state matching funds)			
2008 Construction:			
Covington Highway, Phase 1 sidewalks (R/W)	5,7	\$2,317,000.00	\$450,000.00
Covington Highway Turn Lanes (R/W)	5,7	\$1,400,000.00	\$150,000.00
Memorial Drive, Phase 2 (CST)	3,4,6	\$8,847,990.00	\$1,800,000.00
Memorial Drive, Phase 3 (CST)	4,7	\$12,570,000.00	\$2,500,000.00
Lithonia Industrial Blvd, Ph 2 (CST)	5,7	\$6,909,996.00	\$2,500,000.00
Lithonia Streetscapes, Phase 2 (CST)	5,7	\$1,980,800.00	\$600,000.00
North Decatur Roundabout (CST)	2,6	\$2,320,000.00	\$300,000.00
Klondike Bike/ Ped (CST)	5,7	\$3,197,600.00	\$500,000.00
Kensington Sidewalks (CST)	4,6,7	\$744,800.00	\$300,000.00
Rainbow Drive Sidewalks	3,6	\$645,600.00	\$550,000.00
Rays Road Sidewalks (CST)	4,7	\$1,797,600.00	\$450,000.00
2 CMAQ Corridors (CST)	4,5,7	\$900,000.00	\$200,000.00
2009-10 Construction:			
Lithonia Industrial Blvd, Ph 3 (PE, R/W)	5,7	\$5,657,600.00	\$550,000.00
Turner Hill Road (PE)	5,7	\$3,724,000.00	\$250,000.00
Stone Mountain to Lithonia Bike Lanes (PE)	4,5,7	\$3,400,000.00	\$250,000.00
18 County Sidewalks, phase 2 (R/W)	1,2,3,5,6,7	\$3,896,000.00	\$800,000.00
Longer-Range:			
Panola Road widening (PE)	5,7	\$27,265,600.00	\$250,000.00
Bouldercrest Road widening (PE)	5,6	\$500,000.00	\$100,000.00
Other projects with matching funds (TE, LCI, CMAQ, PATH, CID)			
Tucker/ Main Street (CST)	1,7	\$1,600,000.00	\$500,000.00
Northlake TE Streetscapes (PE, R/W)	2,6, 7	\$500,000.00	\$200,000.00
Chamblee Streetscapes, Phase 2 (CST)	1,6	\$1,000,000.00	\$500,000.00
PATH project matching funds (CST)	Countywide	\$1,500,000.00	\$750,000.00
Perimeter CID matching funds (CST)	1,6	\$7,200,000.00	\$1,200,000.00
Other State Aid projects			
Winters Chapel @ Dunwoody Club	1,6	\$400,000.00	\$500,000.00
Boring @ Cocklebur	3,6	\$300,000.00	\$850,000.00
N. Indian Creek @ Memorial College Dr.	4,7	\$500,000.00	\$900,000.00
Memorial Drive @ Memorial College Drive	4,7	\$500,000.00	\$300,000.00
Emergency Bridge repairs	Countywide	N/A	\$300,000.00
Warranted Signal locations	Countywide	varies by location	\$500,000.00
Street Resurfacing/LARP match (\$3 Million in appropriated Bond interest also)	Countywide	\$4,000,000.00	\$1,000,000.00
		\$4,600,000.00	\$20,000,000.00
		\$105,574,586.00	
District Breakdown:			
District 1			\$4,010,000.00
District 2			\$1,810,000.00
District 3			\$4,510,000.00
District 4			\$6,760,000.00
District 5			\$7,110,000.00
District 6			\$8,375,000.00
District 7			\$12,925,000.00

2008 Watershed Management CIP Requests

Project Name	Department Priority	Amount Requested	Amount Recommended
Reservoir NTU meters / temperature probes	1	80,000	80,000
Henderson Booster pump station MCC & transfer Sw	2	95,000	
Midvale booster pump station MCC's	3	75,000	
Tucker Ground Storage repump station, MCC & transfer sw	4	75,000	
Transfer Pump 14 & 15	5	325,000	
Repaving existing plant	6	100,000	
Curb & Gutter	7	400,000	
Spare bowls for transfer pumps	8	110,000	
Laboratory equipment	1	65,000	65,000
Ultraviolet Disinfection	1	3,000,000	3,000,000
ILS Automatic Transfer Switch	2	35,000	
Fine Bubble Aerators	3	170,000	
Snapfinger Scum removal System	4	50,000	
Snapfinger Plant Scada System	5	1,050,000	
Primary Effluent Channel	6	1,500,000	
Generator for ILS	7	1,200,000	
Spare Aerator Brush	8	50,000	
Covered Area for Sludge Storage	9	500,000	
Lift Station Upgrade	1	7,000,000	7,000,000
Lime Conveyor	1	40,000	40,000
Pumps and Motors	2	400,000	
Clarifier Leveling and Repair	3	200,000	
GDOT, DeKalb Transportation & DWM Projects		7,436,000	
Manhole Inspection Study	1	4,000,000	1,679,112
Relining	2	6,000,000	
Pipe Bursting	3	4,000,000	
Closed-Circuit TV (CCTV) Inspection	4	6,000,000	
Manhole Rehab	5	3,000,000	
Flow Monitoring	6	1,836,500	
Modeling	7	350,000	
Service Lateral Maintenance and Rehabilitation	8	5,000,000	
Smoke Test	9	1,000,000	
Total Requested		55,142,500	11,864,112



DEKALB COUNTY GOVERNMENT

Capital Projects Budget Committee 2008

Recommendations

September 25, 2007

Committee Members:

Ann Kimbrough
Marvin Billups
Michael Bell
Ted Rhinehart
Patrick Ejike
Maria Mullins
Francis Kung'u
Chris Morris
Dale Phillips
David Fisher, Chairperson

Introduction

Using a similar method and approach applied in the previous budget year, participants of the Capital Projects Budget Committee reviewed, analyzed and prioritized capital project requests submitted by county departments. The committee coordinated with the Information Systems Department prioritizing information technology type requests. New this year was the application of five evaluation criteria used to develop the priority score of each request (i.e. Criticality, Condition, Cost, Consequences and Regulation Mandate).

Most, if not all, building maintenance type requests were consolidated within the Facilities Management Life-Cycle Repair/Replacement request.

Various requests can be funded by an enterprise fund or by something other than the General Fund. The committee takes no exceptions to these requests and with few, if any, exceptions did not include them in their recommendations.

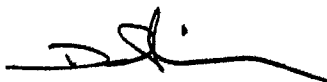
Although the level of funding available for capital projects is unknown at this time, the committee recognizes that General Funds may be limited. Consequently, the committee arranged the requests competing for General Funds into three groups – Obligations, Information Technology and Maintenance/Construction/Renovation. Within each group requests were sorted by priority scores, where the higher priority is represented by the higher number.

A copy of each capital project request is available for review in the Finance Department. A summary of all requests is attached.

Recommendation

The committee advances the requests listed in the attached tables that are prioritized as indicated. It is recommended that, upon a determination of available funds, the attached be used as a guide for recommending projects that will be advanced to the DeKalb County Board of Commissioners for inclusion in the 2008 Capital Budget.

Respectfully Submitted,



David Fisher, Chairperson
2008 Capital Projects Budget Committee

Capital Projects Budget Committee 2008 - Priority Recommendation

Funding Source: General Funds

Date: September 20, 2007

Obligations

List Line Number	Department	Project Description	Funds Requested (\$)	Obligation Type	Funding Obligation	Cumulative Sum (\$)
1	Clerk of Superior Court / Tax Assessors	Two Projects Started	1,545,000	Legal - Information Technology	1,545,000	1,545,000
Total			\$1,545,000		\$1,545,000	

Information Technology

List Line Number	Department	Project Description	Funds Requested (\$)	Priority Score (25-High and 1-Low)	Type	Funding Recommended	Cumulative Sum (\$)
1	Clerk of Superior Court / Tax Assessors	Mainframe Migration	500,000	16	Information Technology	500,000	500,000
2	Clerk of Superior Court / Tax Assessors	Security Network Access Control Identity Solution	657,500	16	Information Technology	657,500	1,157,500
3	Clerk of Superior Court / Tax Assessors	Data Storage & Disaster Recovery Project	770,000	16	Information Technology	770,000	1,927,500
4	Clerk of Superior Court / Tax Assessors	Oracle FMIS	500,000	16	Information Technology	500,000	2,427,500
5	Clerk of Superior Court / Tax Assessors	Window Server Consolidation	225,000	15	Information Technology	225,000	2,652,500
6	Clerk of Superior Court / Tax Assessors	AIX Server Consolidation	800,000	13	Information Technology	800,000	3,452,500
7	Clerk of Superior Court / Tax Assessors	Document Management Imaging System	1,101,550	13	Information Technology	1,101,550	4,554,050
8	Property Appraisal	Tablet BC's	210,200	13	Information Technology	210,200	4,764,250
9	Recorders Court	Systems Integration and Process Improvement	60,000	13	Information Technology	60,000	4,824,250
10	Sheriff's Office	Motorola Vehicle Radio Modems	187,500	13	Information Technology	187,500	5,011,750
11	Sheriff's Office	CAD Mobile Client Access Licenses	123,000	13	Information Technology	123,000	5,134,750
12	GIS	Parcel, Zoning & Land use GIS Project	799,997	12	Information Technology	799,997	5,934,747
13	GIS	GIS Base map Update Program	384,605	12	Information Technology	384,605	6,319,352
14	Library	Libraries iNet Connection	567,500	9	Information Technology	567,500	6,886,852
15	Clerk of Superior Court / Tax Assessors	Web Standardization	400,000	6	Information Technology	400,000	7,286,852
16	Clerk of Superior Court / Tax Assessors	Video Conferencing / Quality of Service	68,073	6	Information Technology	68,073	7,354,925
17	Clerk of Superior Court	Public Access to Historical Data	200,000	5	Information Technology	200,000	7,554,925
18	Library	PC Replacement	67,450	5	Information Technology	67,450	7,622,375
19	Community Service Board	Electronic Medical Records System	1,500,000	4	Information Technology	1,500,000	9,122,375
Total			\$9,122,375			\$9,122,375	

Maintenance, Construction & Renovation

List Line Number	Department	Project Description	Funds Requested (\$)	Priority Score (25-High and 1-Low)	Type	Funding Recommended	Cumulative Sum (\$)
1	Facilities Management	Life-Cycle Capital Repair Program	4,600,000	20	Maintenance	4,600,000	4,600,000
2	Fire & Rescue Services	Rebuild Fire Station 3	2,300,000	19	Construction / Renovation	2,300,000	6,900,000
3	Fire & Rescue Services	Rebuild Fire Station 7	223,000	18	Construction / Renovation	223,000	7,123,000
4	Fire & Rescue Services	Renovations of Fire Station 16	762,185	18	Construction / Renovation	762,185	7,885,185
5	Fire & Rescue Services	Renovation of Fire Station 14	762,185	18	Construction / Renovation	762,185	8,647,370
6	Fire & Rescue Services	Construct Fire Station 28 (Smokerise Area)	2,600,000	17	Construction / Renovation	2,600,000	11,247,370
7	Facilities Management	Decatur Parking Garage Restoration - Phase II	1,766,600	17	Maintenance	1,766,600	13,013,970
8	Animal Control	Renovation Facility	6,000,000	17	Construction / Renovation	6,000,000	19,013,970
9	Fire & Rescue Services	Construction New Fire Station 27	2,230,000	16	Construction / Renovation	2,230,000	21,243,970
10	Parks & Recreation	Playground Repair & Renovation	1,000,000	16	Maintenance	1,000,000	22,243,970
11	Fire & Police	Multi-Use Facility (Stone Crest Mall Area - Fire Station 27)	5,250,000	16	Construction / Renovation	5,250,000	27,493,970
12	Board of Health	Clifton Springs Renovations	38,200	16	Construction / Renovation	38,200	27,532,170
13	Facilities Management	Next Phase of Continuation of Maloof Building Renovation	1,250,000	15	Construction / Renovation	1,250,000	28,782,170
14	Citizen Help Center	Call Center Renovations	721,000	14	Construction / Renovation	721,000	29,503,170
15	Police	Training Facility & Firing Range Planning & Design	250,000	14	Construction / Renovation	250,000	29,753,170
16	Parks & Recreation	Arabia Mountain Various Construction	950,500	14	Construction / Renovation	950,500	30,703,670
17	Recorders Court	Warrant Enforcement Unit	175,000	13	Construction / Renovation	175,000	30,878,670
18	Purchasing & Contracting	Repair/Renovate of Surplus Auction Trailer	30,000	13	Construction / Renovation	30,000	30,908,670
19	Board of Health	Occupational Health Renov.	75,000	13	Construction / Renovation	75,000	30,983,670
20	Human Services	DeKalb Atlanta Senior Center Sliding Door Replacement	36,650	13	Construction / Renovation	36,650	31,020,320
21	Recorders Court	Courthouse Renovations	300,000	13	Construction / Renovation	300,000	31,320,320
22	Recorders Court	Renovate Old Juvenile Court	3,100,000	13	Construction / Renovation	3,100,000	34,420,320
23	Community Service Board	Service Center Bathroom Renovation	120,000	13	Construction / Renovation	120,000	34,540,320
24	Magistrate's Court	Renovate Existing Recorder's Court for Magistrate's Court	385,000	12	Construction / Renovation	385,000	34,925,320
29	Sheriff's Office	Storage / Workshop for Motor Pool	48,575	11	Construction / Renovation	48,575	34,973,895

Total \$34,973,895

\$34,973,895

Summary of All Capital Budget Requests

List Line Number	Department	Project Description	Funds Requested	Status, Recommended Action and/or Comments	GENERAL	Bonds	STD-DS	AIRPORT	SANITATION	Watershed Management	Fleet Maintenance Internal Services Fund	Operating Budget	OTHER
85	Watershed Management	Reservoir NTU Meters / Temp Probes	80,000	The committee takes no exception as this will be funded via other than the General Fund						X			
86	Watershed Management	Henderson Booster Pump Station MCC & T. Switch	95,000	The committee takes no exception as this will be funded via other than the General Fund						X			
87	Watershed Management	Midvale Booster Pump Station MCC's	75,000	The committee takes no exception as this will be funded via other than the General Fund						X			
88	Watershed Management	Tucker Ground Storage Repump Station, MCC & T. Switch	75,000	The committee takes no exception as this will be funded via other than the General Fund						X			
89	Watershed Management	Transfer Pump 14 & 15	325,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
90	Watershed Management	Repaving Existing Plant	100,000	The committee takes no exception as this will be funded via other than the General Fund						X			
91	Watershed Management	Curb & Gutter	400,000	The committee takes no exception as this will be funded via other than the General Fund						X			
92	Watershed Management	Spare Bowls for Transfer Pumps	110,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
93	Watershed Management - WQC Lab	Laboratory Equipment	65,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
94	Watershed Management - F & T	Ultraviolet Disinfection	3,000,000	The committee takes no exception as this will be funded via other than the General Fund						X			
95	Watershed Management - F & T	ILS Automatic Transfer Switch	35,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
96	Watershed Management - F & T	Fine Bubble Aerators	170,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
97	Watershed Management - F & T	Snapfinger Scum Removal System	50,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
98	Watershed Management - F & T	Snapfinger Plant Scada System	1,050,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
99	Watershed Management - F & T	Primary Effluent Channel	1,500,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
100	Watershed Management - F & T	Generator for ILS	1,200,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
101	Watershed Management - F & T	Spare Aerator Brush	50,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
102	Watershed Management - F & T	Covered Area for Sludge Storage	500,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
103	Watershed Management - F & T - 08032	Lift Station Upgrade	7,000,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
104	Watershed Management - F & T - 08033	Lime Conveyor	40,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
105	Watershed Management - F & T - 08033	Pumps and Motors	400,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
106	Watershed Management - F & T - 08033	Clarifier Leveling & Repair	200,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
107	Watershed Management - F & T - 08035	GDPT, DeKalb Transportation & DWM Projects	7,436,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
108	Watershed Management - F & T - 08042	Manhole Inspection Study	4,000,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
109	Watershed Management - F & T - 08042	Relining	6,000,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
110	Watershed Management - F & T - 08042	Pipe Bursting	4,000,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
111	Watershed Management - F & T - 08042	Closed - Circuit TV Inspection	6,000,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
112	Watershed Management - F & T - 08042	Manhole Rehab	3,000,000	The committee takes no exception as this will be funded via other than the General Fund.						X			
113	Watershed Management - F & T - 08042	Flow Monitoring	1,836,500	The committee takes no exception as this will be funded via other than the General Fund.						X			

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT:

SUMMARY

Page: 1

DEPARTMENT	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
			2008 Request	2008 Recommended	2009	2010	2011	2012
Airport	26,432,540	18,177,297	1,000,000	1,000,000	750,000	750,000	750,000	750,000
Board of Commissioner's	18,228	0	0	0	0	0	0	0
Board of Health	768,159	654,794	709,595	0	0	0	0	0
Building Authority- Juvenile Court	50,874,543	47,948,378	0	0	0	0	0	0
Citizens Help Center	0	0	721,000	0	0	0	0	0
Clerk of Superior Court	350,000	350,000	200,000	0	0	0	0	0
Community Development	38,480	38,480	0	0	200,000	200,000	20,000	200,000
Community Service Board	0	0	1,875,000	0	0	0	0	0
COPS	34,403,058	27,302,314	0	0	0	0	0	0
DFACS	14,200	14,030	0	0	0	0	0	0
Economic Development	285,000	178,160	0	0	0	0	0	0
Extension Service	80,100	24,147	0	0	0	0	0	0
Facilities Management	14,259,896	10,745,396	27,124,710	0	0	0	0	0
Finance	8,202	1,275	0	0	1,779,800	4,600,000	4,600,000	4,600,000
Fire & Rescue Services	1,806,868	1,631,182	8,284,370	0	0	0	0	0
Geographical Info. Systems	3,148,042	3,068,793	1,184,602	0	0	0	0	0
Human Resource	0	0	225,000	0	1,198,557	1,148,560	200,000	110,000
Human Services	0	0	104,225	0	0	0	0	0
Information Systems	29,353,090	26,041,933	6,567,123	1,505,540	2,577,000	1,887,000	0	0
Library	57,988,160	5,545,166	634,950	2,525,000	87,000	0	2,000	2,000
Parks	230,563,255	111,841,629	1,950,500	326,400	1,700,000	1,535,000	1,535,000	1,535,000
Planning & Development	100,000	100,000	0	0	0	0	0	0
Police	2,187,036	97,906	1,140,000	0	0	0	0	0
Property Appraisal	0	0	210,200	0	10,000	10,000	1,000	10,000
Public Safety- Judicial Facilities	57,982,465	43,754,869	0	0	0	0	0	0
Purchasing	0	0	235,000	0	0	0	0	0
PW-Fleet Maintenance	2,380,501	1,345,421	2,500,000	2,500,000	0	0	0	0
PW-Roads & Drainage	22,154,120	12,971,885	1,230,000	4,000,000	0	0	0	0
PW-Sanitation	100,698,887	78,868,052	16,002,250	16,002,250	350,000	350,000	350,000	350,000
PW-Transportation	343,454,863	205,490,312	20,000,000	19,000,000	15,300,000	21,300,000	11,300,000	13,050,000
Recorders Court	0	0	535,000	0	0	0	0	0
Sheriff	2,536,269	727,560	384,075	0	6,000	6,000	3,000	3,000
Stromwater Utility	26,177,517	20,026,230	0	0	0	0	0	0
Tax Commissioner	30,000	29,450	0	0	0	0	0	0
Watershed Management	828,137,678	746,242,921	55,142,500	11,864,112	0	0	0	0
					38,835,000	38,720,000	39,270,000	39,820,000
PAGE TOTAL	1,836,231,157	1,363,217,577	147,960,180	58,723,362	62,793,357	70,506,560	58,031,000	60,430,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Airport

PAGE: 2

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	Airport Fund	26,432,540	14,953,232							
REQUESTED			3,224,065							
Rubber Removal				1	50,000	50,000	100,000	100,000	100,000	100,000
Tree Obstruction Removal				2	50,000	50,000	50,000	50,000	50,000	50,000
Runway/Taxiway Repairs				3	300,000	300,000	350,000	350,000	350,000	350,000
Airport Noise Oper. Monitor				4	50,000	50,000	50,000	50,000	50,000	50,000
Landside Repair/ Improvement				5	475,000	475,000	100,000	100,000	100,000	100,000
T-Hangars/T-Sheds				6	50,000	50,000	75,000	75,000	75,000	75,000
Environmental Studies				7	25,000	25,000	25,000	25,000	25,000	25,000
PAGE TOTAL		26,432,540	18,177,297		1,000,000	1,000,000	750,000	750,000	750,000	750,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 12, 2007

DEPARTMENT: Board of Commissioners

PAGE: 3

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING Soapstone	CIP	18,228	0 0	0	0	0	0	0	0
		18,228	0	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Board of Health

PAGE: 4

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				* 2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	Health Bonds 1993	768,159	654,794 0							
REQUESTED										
DCBOH Improvements: Carpet replacement,				1	80,000	0	0	0	0	0
DCBOH Facility Plumbing & Plumbing Equipment				1	25,000	0	0	0	0	0
DCBOH Clifton Springs Renovations				2	38,200					
DCBOH North Facility Restoration: Safety & Environment				3	60,000	0	0	0	0	0
DCBOH Clifton Springs Facility Restoration & Safety				4	60,000	0	0	0	0	0
DCBOH Occupational Health Renovations				5	75,000	0	0	0	0	0
DCBOH Clifton Springs Renovations				6	52,213	0	0	0	0	0
DCBOH East Facility Restoration & Safety				7	60,000	0	0	0	0	0
DCBOH Vinson Facility Improvement & Restoration				8	25,000	0	0	0	0	0
DCBOH Kirkwood Facility Restoration: HIPAA & Safety				9	75,000	0	0	0	0	0
DCBOH Richardson Exterior & Interior Restoration				10	159,182	0	0	0	0	0
						0	0	0	0	0
PAGE TOTAL		768,159	654,794		709,595	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Building Authority-Juvenile Court

PAGE: 5

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	Building Authority	50,874,543	47,948,378 2,820,749	0	0	0	0	0	0
		50,874,543	50,769,127	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Citizens Help Center

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING			0							
REQUESTED	CIP		0		0	0	0	0	0	0
Call Center Renovations				1	721,000					
		0	0		721,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 12, 2007

DEPARTMENT: Clerk of Superior Court

PAGE: 7

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	350,000	301,502 48,498	0	0	0	0	0	0	
Public Access to Historical Data				1	200,000	0	200,000	200,000	20,000	200,000
		350,000	350,000		200,000	0	200,000	200,000	20,000	200,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Community Development

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING DeKalb/Atlant Housing Improve.	CIP	38,480	38,480 0	0	0	0	0	0	0
		38,480	38,480	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Clerk of Superior Court

PAGE: 7

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	350,000	301,502 48,498							
Public Access to Historical Data				1	200,000	0	200,000	200,000	20,000	200,000
		350,000	350,000		200,000	0	200,000	200,000	20,000	200,000

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2008-2012

DATE: December 11, 2007

DEPARTMENT: Community Service Board

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP		0							
			0							
REQUESTED										
Winn Way Crisis Center Roof				1	50,000	0	0	0	0	0
Clifton Springs Roof				2	50,000	0	0	0	0	0
Mental Retardation Service Bathroom Renovation				3	120,000	0	0	0	0	0
Clifton Springs HVAC Units				4	85,000	0	0	0	0	0
DeKalb CSB ITS				5	1,500,000	0	0	0	0	0
Crossroad at Fox Recovery Plumbing/Sewer Lines				6	35,000	0	0	0	0	0
Crossroad at Fox Recovery HVAC Units				7	35,000	0	0	0	0	0
PAGE TOTAL		0	0		1,875,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: COPS

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	6 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	COPS	34,403,058	27,302,314						
PAGE TOTAL		34,403,058	27,302,314	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: DFACS

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	14,200	14,030 0						
PAGE TOTAL		14,200	14,030	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Economic Development

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	285,000	178,160 0						
REQUESTED									
PAGE TOTAL		285,000	178,160	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Extension Service

PAGE: 13

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	80,100	24,147 0						
REQUESTED									
PAGE TOTAL		80,100	24,147	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2008-2012

DATE: December 11, 2007

DEPARTMENT: Facilities Management

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	14,259,896	9,772,345 973,051							
REQUESTED										
Capital Repairs/Lifecycle Repair Replacement	CIP			1	4,600,000	0		4,600,000	4,600,000	4,600,000
Decatur Parking Garage Restoration - Phase II	CIP			2	1,766,600	0	1,779,800	0	0	0
Malool Building Renovations	CIP			3	1,250,000	0	0	0	0	0
Renovations of Recorder;s Court Magistrate's Court	Potential Bond Program			4	385,000	0	0	0	0	0
Police Training Facility & Fire Range Planning Design	Potential Bond Program			5	250,000	0	0	0	0	0
Fire & Police Multi-Use Facility	Potential Bond Program			6	2,600,000	0	0	0	0	0
Renovation of Animal Control Facility	Potential Bond Program			7	6,000,000	0	0	0	0	0
Recorder's Court				8	3,100,000					
Restoration of Fire Stations 5, 10, 11, 13, 14 &16	Potential Bond Program			9	4,573,110	0	0	0	0	0
Construction of Fire Station 28 (Smokerise Area)	Potential Bond Program			10	2,600,000	0	0	0	0	0
Renovate Old Juvenile for										
PAGE TOTAL		14,259,896	10,746,396		27,124,710	0	1,779,800	4,600,000	4,600,000	4,600,000

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2008-2012

DATE: December 11, 2007

DEPARTMENT: Finance

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING Surplus Shed REQUESTED	CIP	8,202	1,275 0						
PAGE TOTAL		8,202	1,275	0	0	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Fire & Rescue Services

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	1,806,868	1,622,795 8,386							
REQUESTED										
Rebuild Fire Rescue Station 3	Pontential Bond Program			1	2,300,000	0	0	0	0	0
Rebuild Fire Station 7	Pontential Bond Program			2	2,230,000	0	0	0	0	0
Renovation of Fire Station 16	Pontential Bond Program			3	762,185	0	0	0	0	0
Revonation of Fire Station 14	Pontential Bond Program			4	762,185	0	0	0	0	0
Build Fire Station 27	Pontential Bond Program			5	2,230,000	0	0	0	0	0
PAGE TOTAL		1,806,868	1,631,182		8,284,370	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Geographical Information Systems

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
Existing	CIP	3,148,042	3,068,793							
REQUESTED										
Parcel Zoning, & Landuse	CIP			1	799,997	0	799,997	750,000	200,000	110,000
Annual GIS Basemap Update	CIP			2	384,605	0	398,560	398,560	0	0
PAGE TOTAL		3,148,042	3,068,793		1,184,602	0	1,198,557	1,148,560	200,000	110,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Human Development

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP								
DeKalb Atlanta Senior Center Roof	CIP			67,575					
DeKalb Atlanta Senior Center Sliding Doors	CIP			36,650					
PAGE TOTAL		0	0	104,225	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Human Resource

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING										
Modular Office Building	CIP			225,000						
PAGE TOTAL		0	0	225,000	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Human Services

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP									
DeKalb Atlanta Senior Center Roof	CIP			1	67,575					
DeKalb Atlanta Senior Center Sliding Doors	CIP			2	36,650					
PAGE TOTAL		0	0		104,225	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Information Systems

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				* Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	29,353,090	25,172,357 869,576							
REQUESTED										
Clerk of Superior Court Tax Assessor	GE Leasing			1	1,545,000	1,505,540	1,545,000	1,545,000	0	0
Mainframe Migration	CIP			2	500,000	0	0	0	0	0
Security Network Access Control (NAC) Identity Solution	CIP			3	657,500	0	0	0	0	0
Data Storage & Disaster Recovery Project	CIP			4	770,000	0	150,000	0	0	0
Windows Server Consolidation	CIP			5	225,000	0	0	0	0	0
Oracle FMIS	CIP			6	500,000		500,000			
AIX Server Consolidation	CIP			7	800,000		0	0	0	0
Document Management Imaging System	CIP			8	1,101,550	0	380,000	340,000	0	0
Web Standardization				9	400,000		0	0	0	0
Video Conferencing/Quality Service	CIP			10	68,073		2,000	2,000	2,000	2,000
GE Capital Tax Assessor/ Clerk Sup. Ct.	CIP									
PAGE TOTAL		29,353,090	25,041,933		6,567,123	1,505,540	2,577,000	1,887,000	2,000	2,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Library

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				* 2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	475,000	475,000 0							
REQUESTED	2006 G. O. Bonds	57,513,160	4,491,249 578,917							
Libraries iNet Connection	CIP			1	567,500	0	87,000	0	0	0
Library PC Replacement	CIP			2	67,450	0	0	0	0	0
Books				3		2,525,000				
PAGE TOTAL		57,988,160	5,445,166		634,950	2,525,000	87,000	0	0	0

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2008-2012

DATE: December 11, 2007

DEPARTMENT: Parks and Recreation

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	1,020,887	390,363 0							
	1987 Parks Bonds	211,718	46,911 0							
	2001 G.O. Bonds-Parks	122,087,671	75,639,982 3,746,230							
	2006 G.O. Bonds-Parks Greenspace	102,935,662	15,452,977 12,257,850							
	Community Greenspace	4,307,317	4,307,316							
Playground Repair & Renovation	CIP			1	1,000,000		1,000,000	1,000,000	1,000,000	1,000,000
Arabia Mountain: Parking Lot, Restroom, Signage and Nature Center restoration	CIP			2	950,500		165,000			
Parking Lot Repair & Maintenance							535,000	535,000	535,000	535,000
Ball Park Maintenance & Equip.						326,400				
		230,563,255	111,841,629		1,950,500	326,400	1,700,000	1,535,000	1,535,000	1,535,000

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Planning & Development

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	100,000	100,000						
		100,000	100,000	0	0	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Police

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	2,187,036	97,906							
Callaway Main Switch Move	CIP			1	500,000					
DC Power Conversion to AC	CIP			2	175,000					
Implementation of Car Wash	CIP			3	235,000					
Water & Sewer Phone Payment Project	CIP			4	230,000					
		2,187,036	97,906		1,140,000	0	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Property Appraisal

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	0	0							
REQUESTED										
Tablet PC Base Appraisal System	CIP			1	210,200	0	10,000	10,000	1,000	10,000
PAGE TOTAL		0	0		210,200	0	10,000	10,000	1,000	10,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Safety-Judicial Facilities Authority

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	Public Safety Judicial Authority	57,982,465	43,022,876						
REQUESTED			731,993						
PAGE TOTAL		57,982,465	43,754,869	0	0	0	0	0	10,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Purchasing

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING		0	0							
REQUESTED										
Workstations Administration	CIP			1	50,000	0	0	0	0	0
Workstations Contracts	CIP			2	50,000	0	0	0	0	0
Workstations Contract Compliance Division	CIP			3	25,000	0	0	0	0	0
Workstations Purchasing	CIP			4	50,000	0	0	0	0	0
Relocation & Installing Mailboxes				5	30,000	0	0	0	0	0
Repair/Renovation of Surplus Auction Trailer	CIP			6	30,000	0	0	0	0	0
PAGE TOTAL		0	0		235,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Fleet Maintenance

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				* 2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	Various	2,380,501	1,219,009							
REQUESTED			126,412							
New Car & Pickup/Lube Building				1	2,500,000	0	0	0	0	0
PAGE TOTAL		2,380,501	1,345,421		2,500,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Works - Roads & Drainage

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	CIP	22,154,120	12,916,857 55,028							
REQUESTED										
Bridge Maintenance	CIP			1	350,000	0	350,000	350,000	350,000	350,000
Assembly Room Warehouse Office Building	CIP			2	495,000	0	0	0	0	0
Vehicle Maintenance Shop	CIP			3	300,000	0	0	0	0	0
Central Pager School Clock System	CIP			4	85,000	0	0	0	0	0
LARP						4,000,000	0	0	0	0
PAGE TOTAL		22,154,120	12,971,885		1,230,000	4,000,000	350,000	350,000	350,000	350,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Works - Sanitation

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	Various	100,698,887	78,868,052							
REQUESTED										
Replacement of the Central Transfer Station	Sanitation Fund			1	3,000,000	3,000,000	0	0	0	0
Final Closure of Municipal Disposal Cell Unit 2A				2	11,500,000	11,500,000	0	0	0	0
Phase 3, Unit I				3	1,202,250	1,202,250	0	0	0	0
Seminole Land Acquisition & Soil Management				4	300,000	300,000	300,000	300,000	300,000	300,000
North Sanitation					0	0	7,000,000	0		0
South Sanitation					0	0	4,500,000	10,000,000	0	0
Green Energy Facility					0	0	3,500,000			
Engineering Services					0	0	0	3,000,000	0	0
Environmental Monitoring Services					0	0	0	1,500,000	0	0
East Sanitation					0	0	0	6,500,000	0	0
North Transfer station					0	0	0	0	7,500,000	0
Construction & Demolition Landfill					0	0	0	0	3,500,000	0
Phase 3 , Unit 2 Cell Development					0	0	0	0		
PAGE TOTAL		100,698,887	78,868,052		16,002,250	16,002,250	15,300,000	21,300,000	11,300,000	13,050,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Works - Transportation

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP Fund	51,256,237	25,927,543 3,059,333						
	HOST Capital	118,234,113	81,283,663 4,763,488						
	HOST Capital Outlay	90,777,748	44,915,819 9,434,686	20,000,000	19,000,000				
	HOST Supplemental								
REQUESTED	2006 G. O. Bonds	83,186,765	29,935,258 6,170,522						
PAGE TOTAL		343,454,863	205,490,312	20,000,000	19,000,000	0	0	0	0

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2008-2012

DATE: December 11, 2007

DEPARTMENT: **Recorders Court**

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING		0	0							
REQUESTED	CIP									
Court House Renovations	CIP			1	300,000	0	0	0	0	0
Warrant Enforcement Unit	CIP			2	175,000	0	0	0	0	0
System Intergration & Process Improvement	CIP			3	60,000	0	6,000	6,000	3,000	3,000
PAGE TOTAL		0	0		535,000	0	6,000	6,000	3,000	3,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Sheriff

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	Jail Bonds	2,536,269	309,937 417,623							
Bonds										
REQUESTED										
Storage/Workshop for Sheriff's Office Motor Pool				1	48,575	0	0	0	0	0
Tubing Main Control Air Compressor System				2	25,000	0	0	0	0	0
Motrola Vehicle Radio Modems				3	187,500	0	0	0	0	0
CAD Mobile Client Access Licenses				4	123,000	0	0	0	0	0
PAGE TOTAL		2,536,269	727,560		384,075	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Stormwater Utility

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	Stormwater Utility	26,177,517	17,552,275 2,473,954						
PAGE TOTAL		26,177,517	20,026,230	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Tax Commissioner

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	30,000	29,450 0						
PAGE TOTAL		30,000	29,450	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2008 Request	2008 Recommended	2009	2010	2011	2012	
EXISTING	W&S Bond	445,653,322	392,328,770 0							
REQUESTED	W&S R & E Fund	382,484,356	342,320,452 11,593,699							
Laboratory Equipment				1	65,000	65,000	0	0	0	0
Reservoir NTU meters / temperature probes				1	80,000	80,000	0	0	0	0
Ultraviolet Disinfection				1	3,000,000	3,000,000	0	0	0	0
LIFT STATION UPGRADE				1	7,000,000	7,000,000	0	0	0	0
Lime Conveyor				1	40,000	40,000	0	0	0	0
100071 - Manhole Inspection Study				1	4,000,000	1,679,112	3,500,000	3,500,000	3,500,000	3,500,000
Henderson Booster pump station MCC & transfer Sw.				2	95,000	0	0	0	0	0
ILS Automatic Transfer Switch				2	35,000	0	0	0	0	0
Pumps and Motors				2	400,000	0	0	0	0	0
100065, 100066, 100067 - Relining				2	6,000,000	0	6,000,000	6,000,000	6,000,000	6,000,000
Midvale booster pump station MCC's				3	75,000	0	0	0	0	0
Fine Bubble Aerators				3	170,000	0	0	0	0	0
Clarifier Leveling and Repair				3	200,000	0	0	0	0	0
100065, 100066, 100067 - Pipe Bursting				3	4,000,000	0	4,000,000	4,000,000	4,000,000	4,000,000
Tucker Ground Storage repump station, MCC & transfer sw.				4	75,000	0	0	0	0	0
PAGE TOTAL		828,137,678	746,242,921		25,235,000	11,864,112	13,500,000	13,500,000	13,500,000	13,500,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2008 Request	2008 Recommended	2009	2010	2011	2012
Snapfinger Scum Removal System				4	50,000	0	0	0	0	0
100065, 100066, 100067 - Closed-Circuit TV (CCTV) Inspection				4	6,000,000	0	6,000,000	6,000,000	6,000,000	6,000,000
Snapfinger Plant Scada System				5	1,050,000	0	0	0	0	0
Transfer Pump 14 & 15				5	325,000	0	0	0	0	0
100065, 100066, 100067 - Manhole Rehab				5	3,000,000	0	3,000,000	3,000,000	3,000,000	3,000,000
Repaving existing plant				6	100,000	0	0	0	0	0
Primary Effluent Channel				6	1,500,000	0	0	0	0	0
100065, 100066, 100067 - Flow Monitoring				6	1,836,500	0	1,985,000	1,520,000	1,520,000	1,520,000
Curb & Gutter				7	400,000	0	0	0	0	0
Generator for ILS				7	1,200,000	0	0	0	0	0
100029 - Modeling				7	350,000	0	350,000	350,000	350,000	350,000
Spare bowls for transfer pumps				8	110,000	0	0	0	0	0
Spare Aerator Brush				8	50,000	0	0	0	0	0
100065, 100066, 100067 - Service Lateral Maintenance and Rehabilitaion				8	5,000,000	0	5,000,000	5,000,000	5,000,000	5,000,000
Covered Area for Sludge Storage				9	500,000	0	0	0	0	0
PAGE TOTAL		0			21,471,500	0	16,335,000	15,870,000	15,870,000	15,870,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: December 11, 2007

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2008 Request	2008 Recommended	2009	2010	2011	2012
100065, 100066, 100067 - Smoke Test				9	1,000,000	0	1,000,000	800,000	800,000	800,000
GDOT, DeKalb Transportation & DWM Projects.				0	7,436,000	0	8,000,000	8,550,000	9,100,000	9,650,000
SUBTOTAL		0	0		8,436,000	0	9,000,000	9,350,000	9,900,000	10,450,000
TOTAL		828,137,678	746,242,921		55,142,508	11,864,112.00	38,835,000	38,726,000	39,279,000	39,820,000

* DEPARTMENT'S PRIORITY

BUDGET 2008**FUND: GENERAL****DEPARTMENT: CITIZENS HELP CENTER****DATE: 11/7/2007****PROGRAM DESCRIPTION**

The 311 Citizen Help Center (CHC) is a customer-focused one stop call center dedicated to enhancing the delivery of services to the citizens of DeKalb County. It was created in 2006.

We will provide valued support services to both internal and external customers.

We will foster a culture of excellence through teamwork, professionalism, knowledge, and accountability.

MAJOR ACCOMPLISHMENTS 2007

1. Initiated Oracle reporting enhancements to increase the tracking of county performance and measurements for accountability.
2. Restructured the internal 311 operation to increase quality assurance performance of the CHC Staff.
3. Integrated three new departments into 311 environment.
4. Conducted training sessions with remaining County departments and obtained information sufficient to support answering of questions.
5. Hired the staff necessary to handle the projected call volume.
6. Revised internal training program to enhance customer service skills.

MAJOR GOALS 2008

1. To increase citizen access to DeKalb County information and services through expanding contact channels.
2. To increase accountability for the delivery of customer throughout DeKalb County Government.
3. To improve the quality of information delivery by making it timely, accurate, consistent, and increasingly simple to access.
4. To activate the 311 telephone number.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Answer 80% of call within 30 seconds	N/A	N/A	211,053	456,313	216%	2,000,000	438%
% answer of all calls	N/A	N/A	90	75	-17%	85	113%
E-Mails processed	N/A	N/A	1,687	2,500	148%	8,000	320%
Create/Process Service Requests	N/A	N/A	87,000	250,000	287%	1,000,000	400%
Number of employees trained	N/A	N/A	171	300	175%	800	267%
Average speed of answer	N/A	N/A	26sec	60sec	N/A	45sec	N/A

BUDGET 2008

FUND: GENERAL

DEPARTMENT: CITIZENS HELP CENTER

DATE: 11/7/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Citizens Call Center	\$0	\$0	\$0	\$2,400,000	\$4,261,908	\$5,116,405	\$4,228,703	-1%
Total	\$0	\$0	\$0	\$2,400,000	\$4,261,908	\$5,116,405	\$4,228,703	-1%
Percent Change	0%	0%	0%	0%	178%	120%	1%	
Actual Expenditures	\$0	\$0	\$0	\$1,978,277	\$3,490,405	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2004 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	0	0	0	22	62	108	62	0%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

- | | | |
|---|-----------|-----|
| <p>1. Addition of 35 new call Operators and 2 team Leaders to handle the calls projected on a county wide basis. The increase is based on being able to answer 80% of calls within 60 seconds. Includes salaries, benefits and supplies for 37 people.
Not recommended at this time.</p> | \$853,331 | \$0 |
| <p>2. Addition of 2 Call Operators to handle responses to customers via E-Mail. Includes salaries, benefits and supplies for nine months.
Not recommended at this time.</p> | 57,298 | 0 |
| <p>3. Request dual monitors for each workstation in the Citizens Help Center to provide access to multiple applications at the same time.
Not recommended at this time.</p> | 104,250 | 0 |
| <p>4. Request 2 Senior Operator Positions to provide a career path within the organization and to help the less experienced Operators on a day to day basis. Includes salaries, benefits and supplies.
Not recommended. This is a Human Resource issue not a Budget issue.</p> | 87,244 | 0 |

BUDGET 2008

FUND: GENERAL

DEPARTMENT: CITIZENS HELP CENTER

DATE: 11/7/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)

A. Program Modifications and Recommendations (Con't)

5. Establish a technical support team within the Citizens Help Center. The Call Center is a dynamic environment that requires immediate and quick response. Add 1 Network Coordinator, 1 Telecom Specialist, and 1 System Administrator. Includes salaries, benefits and supplies for eight months.
This item is being considered in the IS Budget Recommendation.

Requested	Recommended
\$116,074	\$0

6. This request is to ask for money for a public education campaign to increase awareness of 311 services. Also, to educate the people on the appropriate use of 311.
Not recommended at this time.

60,000	0
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Total Program Modifications

\$1,278,197	\$0
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SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$748,753	\$550,425	\$1,753,072	\$2,591,863	\$2,290,040
Purchased/Contracted Services	0	0	1,191,532	1,124,170	1,303,983	2,019,716	1,871,663
Supplies	0	0	21,550	14,441	141,047	149,276	67,000
Capital Outlays	0	0	126,000	115,433	656,083	292,550	0
Interfund/Interdepartmental	0	0	312,165	173,809	407,723	63,000	0
TOTAL	\$0	\$0	\$2,400,000	\$1,978,277	\$4,261,908	\$5,116,405	\$4,228,703

BUDGET 2008
FUND: GENERAL
DEPARTMENT: CLERK OF SUPERIOR COURT

DATE: 11/7/2007

PROGRAM DESCRIPTION

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division of the Clerk's office is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes and transfer taxes on any document passing title to real property. The Micrographic Division performs copying and microfilming of records.

MAJOR ACCOMPLISHMENTS 2007

1. Completed the move from Judicial Towers to the Courthouse Annex of our Micro-graphic and UCC Departments.
2. Completed curriculum development and conducted training classes for the legal community "Getting Past the Clerk".
3. Continue to aide the District Attorney's Office, and law enforcement in the conviction of mortgage fraud cases, as well as establish a red flag system to potential fraud.
4. Completed the conversion to Banner 5.0.
5. Completed the automated phone system.

MAJOR GOALS 2008

1. To implement a new recording system that will include a website allowing customers to search and download image of documents.
2. To index and scan Real Estate documents prior to 1978.
3. To provide a new Notary and Trade name recording and imaging system.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Real Estate Instruments							
Recorded	283,299	280,501	275,432	310,000	12.55%	350,000	12.90%
Pages Assigned	1,160,614	1,171,837	1,121,654	1,250,000	11.44%	1,350,000	8.00%
Documents Microfilmed	1,355,631	1,179,275	1,713,529	2,000,000	16.72%	2,100,000	5.00%
Criminal Indictments							
Processed	4,053	4,599	4,351	5,000	14.92%	6,000	20.00%
Criminal Cases Disposed	N/A	4,546	4,851	4,900	1.01%	5,800	18.37%
Adoptions	N/A	305	303	305	0.66%	310	1.64%
Estimated Pages Intake							
Judicial	305,976	314,688	330,000	352,000	6.67%	374,000	6.25%
Civil Cases Processed	13,908	14,304	15,000	16,000	6.67%	17,000	6.25%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: CLERK OF SUPERIOR COURT

DATE: 11/7/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Clerk	\$4,270,416	\$4,333,168	\$5,010,308	\$4,901,497	\$4,947,066	\$5,451,081	\$5,150,727	4.12%
Total	\$4,270,416	\$4,333,168	\$5,010,308	\$4,901,497	\$4,947,066	\$5,451,081	\$5,150,727	4.12%
Percent Change	30.90%	1.47%	15.63%	-2.17%	0.93%	10.19%	4.12%	
Actual Expenditures	\$4,054,053	\$4,347,130	\$4,540,344	\$4,551,733	\$4,967,792 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	86	86	86	86	86	86	86	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
 No salary savings have been deducted from this department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Request 3M FRID Tracing System which tags and tracks legal files needed for judicial hearings Not recommended at this time.	\$102,915	\$0
Total Program Modifications	\$102,915	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended
Personal Services and Benefits	\$3,638,847	\$3,422,195	\$3,808,055	\$3,481,692	\$3,931,677	\$4,123,175	\$4,123,175
Purchased/Contracted Services	1,066,144	843,760	892,086	871,681	837,633	1,071,071	893,632
Supplies	134,007	123,934	112,874	111,565	110,541	104,420	84,420
Capital Outlays	160,082	139,227	76,982	75,567	55,715	140,915	38,000
Interfund/Interdepartmental Charges	0	0	0	0	0	0	0
Depreciation and amortization	0	0	0	0	0	0	0
Other costs	11,228	11,228	11,500	11,228	11,500	11,500	11,500
TOTAL	\$5,010,308	\$4,540,344	\$4,901,497	\$4,551,733	\$4,947,066	\$5,451,081	\$5,150,727

BUDGET 2008

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 9/12/2007

PROGRAM DESCRIPTION

The DeKalb Community Service Board was created by State law to provide mental health, mental retardation and substance abuse treatment and habilitation services. These programs were operated by the DeKalb County Board of Health prior to July 1, 1994. A thirteen member board is appointed by the local governing authority.

The DeKalb Community Service Board provides mental health, developmental disabilities, addictive diseases, and habitation services on a countywide basis to residents of DeKalb County. The agency provides services through six divisions: Office of Care Management, Medical Director, Behavioral Health Services, Child and Adolescent Services, Mental Retardation Services, and Administrative Services.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Mental retardation services are provided through a developmental evaluation clinic, a supported employment program and residential services. Substance abuse services are offered at three outpatient /day program locations and a specialized day program for women. Outpatient crisis intervention services include on-site screening, evaluation and crisis intervention. A 24-hour crisis telephone line provides crisis counseling, suicide prevention, and linkage and referral to other services. Administrative services provides personnel, financial, information services, and facilities management services to the agency.

This budget includes the county's contribution for the operation and delivery of services to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2007

Collaborated with the Board of Health to serve Torture and Trauma Victims at the Refugee Clinic.

Staffed a Mobile Crisis Unit with a DeKalb County Police Officer and a psychiatric nurse to provide services for psychiatric emergencies.

Collaborated with Traveler's Aid and HUD to provide housing and Case Management.

Collaborated with Department of Family and Children Services to provide summer recreational services for at risk youth.

Developed a Drug Court Program and a Criminal Justice program at the DeKalb County Jail.

MAJOR GOALS 2008

To involve consumers, their families, and the community in planning and public policy development.

To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.

To provide a safety net for individuals unable to access needed services elsewhere.

To promote innovation and best practices in services.

To define and evaluate performance, outcome, effectiveness, and costs of services.

To improve the health status of consumers.

BUDGET 2008

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 9/12/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Consumers	10,678	12,451	10,660	10,873	2.00%	11,091	2.00%
Consumers Enrolled in: Jail Services and DUI Program	346	735	334	341	2.10%	347	1.76%
Mental Health Services:							
Adult	7,093	9,200	8,500	8,670	2.00%	8,843	2.00%
Child & Adolescent	2,038	1,911	1,755	1,790	1.99%	1,826	2.01%
Developmental Disabilities	608	617	581	593	2.07%	604	1.85%
Addictive Services:							
Adult	1,507	3,103	1,813	1,849	1.99%	1,886	2.00%
Child & Adolescent	118	130	85	87	2.35%	88	1.15%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Community Service Board	\$2,281,313	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	0.00%
Total	\$2,281,313	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	0.00%
Percent Change	2.50%	-1.87%	-2.00%	4.12%	0.00%	0.00%	0.00%	
Actual Expenditures	\$2,284,313	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2008 Budget for the Community Service Board of \$40,780,444 has multiple funding sources including \$3,039,108 in federal grant-in-aid funds, \$10,621,891 in state grant-in-aid funds, \$2,284,313 in county funds, and \$24,835,432 in fee revenues, prior year funds and interest.

BUDGET 2008

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 9/12/2007

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

BUDGET REQUEST BY PROGRAM

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Mental Health Outpatient	\$1,257,241	Salaries
Crisis Intervention	286,727	Salaries
Mental Health Residential	69,555	Salaries
Child and Adolescent Outpatient Services	98,947	Salaries
Mental Retardation Outpatient Services	147,258	Salaries
Mental Retardation Services Center	397,626	Salaries, Contracts
Mental Retardation Workshop	26,959	Vehicle Operating Costs
Total	<u>\$2,284,313</u>	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	<u>2005 Budget</u>	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	
						<u>Requested</u>	<u>Recommended</u>
Other Costs	\$2,193,854	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313
TOTAL	<u>\$2,193,854</u>	<u>\$2,193,854</u>	<u>\$2,284,313</u>	<u>\$2,284,313</u>	<u>\$2,284,313</u>	<u>\$2,284,313</u>	<u>\$2,284,313</u>

BUDGET 2008

FUND: GENERAL

DEPARTMENT: EXTENSION SERVICE

DATE: 10/29/2007

PROGRAM DESCRIPTION

The DeKalb County Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

MAJOR ACCOMPLISHMENTS 2007

DeKalb Cooperative Extension was the 2007 recipient of the State Teacher Master Gardener Award.

One hundred fifty-nine master gardener volunteers donated 13,669 hours.

Fifteen 4-H'ers were selected to represent DeKalb County in Washington, D.C. to participate in the Citizen Washington Focus Conference.

MAJOR GOALS 2008

To continue to increase the general public's awareness and use of Cooperative Extension programs in the areas of 4-H and youth development.

To continue to increase the general public's awareness and use of Cooperative Extension programs in family and consumer sciences.

To increase volunteer participation in all programming and educational efforts to maximize organizational effectiveness.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	Projected % change
Publications	53,316	55,176	61,213	50,000	-18.32%	50,000	0.00%
Telephone/e-mails	88,874	89,657	95,197	100,000	5.05%	100,000	0.00%
Participants	88,237	87,321	92,356	93,000	0.70%	93,000	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$584,253	\$597,580	\$507,264	\$481,050	\$495,732	\$480,404	\$483,476	-2.47%
Youth Programs	138,574	142,260	147,056	160,091	173,516	179,071	177,891	2.52%
Family/Consumer Sci.	202,161	206,285	210,948	226,064	212,778	222,601	222,601	4.62%
Horticulture/Landscape	169,696	169,313	177,675	194,838	207,707	222,043	208,529	0.40%
Total	\$1,094,684	\$1,115,438	\$1,042,943	\$1,062,043	\$1,089,733	\$1,104,119	\$1,092,497	0.25%
Percent Change	3.28%	1.90%	-6.50%	1.83%	2.61%	1.32%	0.25%	
Actual Expenditures	\$1,036,077	\$1,089,892	\$938,342	\$979,474	\$993,615 (estimated)			

BUDGET 2008

FUND: GENERAL

DEPARTMENT: EXTENSION SERVICE

DATE: 10/29/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	18	18	18	19	19	19	19	0.00%
Part-time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$853,396	\$783,909	\$879,240	\$795,414	\$908,902	\$988,534	\$922,457
Purchased/Contracted Services	121,291	89,849	112,723	107,613	120,549	68,844	117,723
Supplies	25,908	33,124	37,229	43,507	32,352	33,841	27,266
Capital Outlays	0	0	7,150	7,123	0	0	0
Interfund/Interdeptmental Charges	26,262	18,242	12,562	13,306	14,816	0	12,151
Other Costs	12,625	13,217	13,140	12,510	13,114	12,900	12,900
Other Financing Uses	3,461	0	0	0	0	0	0
TOTAL	\$1,042,943	\$938,342	\$1,062,043	\$979,474	\$1,089,733	\$1,104,119	\$1,092,497

BUDGET 2008

FUND: JAIL FUND

DEPARTMENT: JAIL FUND

DATE: 12/3/2007

PROGRAM DESCRIPTION

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
County Jail Fund	\$1,545,350	\$1,786,513	\$1,846,000	\$1,830,000	\$1,830,000	\$1,675,000	\$1,675,000	-8.47%
Total Fund	\$1,545,350	\$1,786,513	\$1,846,000	\$1,830,000	\$1,830,000	\$1,675,000	\$1,675,000	
Percent Change		3.83%	3.33%	-0.87%	0.00%	-8.47%	0.00%	
Actual Expenditures	\$1,830,953	\$1,862,875	\$1,581,333	\$1,727,708	\$1,864,000 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

The \$1,675,000 in anticipated revenue is summarized as follows:

Superior Court	\$ 25,000
State Court	120,000
Juvenile Court	10,000
Sheriff	100,000
Magistrate Court	40,000
Recorder's Court	1,300,000
Other Governments	80,000
	<u>\$ 1,675,000</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2006 Budget	2008 Budget	
						Requested	Recommended
Other Financing	1,846,000	1,581,333	1,830,000	1,727,708	1,830,000	1,675,000	1,675,000
Total	\$1,846,000	\$1,581,333	\$1,830,000	\$1,727,708	\$1,830,000	\$1,675,000	\$1,675,000

BUDGET 2008

FUND: DEBT SERVICE GENERAL

DEPARTMENT: DEBT SERVICE GENERAL

DATE: 9/24/2007

PROGRAM DESCRIPTION

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Bonds Outstanding	133,590,000	125,400,000	117,150,000	108,780,000	-7.14%	99,330,000	-8.69%
Adopted Millage Rate	0.61	0.64	0.56	0.53	-5.36%	0.53	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Debt Service Fund	\$17,162,837	\$14,289,800	\$14,343,925	\$13,932,595	\$13,595,496	\$14,207,245	\$14,207,245	4.50%
Total	\$17,162,837	\$14,289,800	\$14,343,925	\$13,932,595	\$13,595,496	\$14,207,245	\$14,207,245	
Percent Change	4.65%	-16.74%	0.38%	-2.87%	-2.42%	4.50%	4.50%	
Actual Expenditures	\$16,055,725	\$14,438,219	\$14,057,544	\$2,718,418	\$13,590,500 (estimated)			

BUDGET 2008

FUND: DEBT SERVICE GENERAL

DEPARTMENT: DEBT SERVICE GENERAL

DATE: 9/24/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Debt Service Fund obligations in 2008 are:

	Requested	Recommended
Principal 2003 Series A (ref).	\$1,255,000	\$1,255,000
Principal 2003 Series B (ref).	3,645,000	3,645,000
Principal 1992 Series (ref).	4,550,000	4,550,000
Interest 1992 Series (ref).	407,700	407,700
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	1,194,445	1,194,445
Interest 2003 Series B (ref).	3,027,100	3,027,100
Paying Agent Fees	17,000	17,000
Other Misc.	11,000	11,000
 TOTAL	 \$14,207,245	 \$14,207,245

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$4,500	\$2,543	\$5,000	\$1,000	\$11,000	\$11,000	\$11,000
Debt Service	14,339,425	14,055,001	13,927,595	2,716,418	13,584,496	14,196,245	14,196,245
TOTAL	\$14,343,925	\$14,057,544	\$13,932,595	\$2,717,418	\$13,595,496	\$14,207,245	\$14,207,245

BUDGET 2008

FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DATE: 9/21/2007

PROGRAM DESCRIPTION

The Debt Service G.O. Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Parks Bond issuances. Revenue needed to make such payments is derived principally from a property tax levy charged on the Unincorporated area of the County. Part of the proposed FY2007 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. In addition the proposed FY2007 budget reflects estimated debt service for the new 2006 Bond Issue. The 230,000,000 Bond Referendum was approved by the voters on 11/08/05 and the new bond issue was completed in February, 2006.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Bonds							
Outstanding	100,910,000	93,465,000	310,210,000	296,435,000	-4.44%	282,050,000	-4.85%
Adopted Millage Rate	0.69	0.67	1.44	1.63	13.19%	1.63	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Debt Ser.G.O STD Fund	\$14,291,395	\$14,228,394	\$14,104,170	\$29,023,620	\$34,384,536	\$34,179,787	\$34,179,787	-0.60%
Total	\$14,291,395	\$14,228,394	\$14,104,170	\$29,023,620	\$34,384,536	\$34,179,787	\$34,179,787	
Percent Change	-0.62%	-0.44%	-0.87%	105.78%	18.47%	-0.60%	-0.60%	
Actual Expenditures	\$11,898,478	\$11,945,687	\$12,005,932	\$29,205,161	\$34,384,500 (estimated)			

BUDGET 2008

FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DATE: 9/21/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Debt Service G.O.STD Fund obligations in 2008 are:

	Requested	Recommended
Principal 2001 Series	\$8,360,000	\$8,360,000
Interest 2001 Series	3,497,763	3,497,763
Reserve for 2001 Series Interest	1,587,931	1,587,931
Principal 2006 Series	6,025,000	6,025,000
Interest 2006 Series	9,869,729	9,869,729
Reserve for 2006 Series Interest	4,814,364	4,814,364
Paying Agent Fees	15,000	15,000
Other Misc.	10,000	10,000
 TOTAL	<hr/> \$34,179,787	<hr/> \$34,179,787

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$2,000	\$0	\$3,000	\$3,000	\$10,000	\$10,000	\$10,000
Other Costs	2,094,207	0	2,094,207	0	6,683,745	6,402,295	6,402,295
Debt Service	12,007,963	12,005,932	26,926,413	29,202,161	27,690,791	27,767,492	27,767,492
TOTAL	<hr/> \$14,104,170	<hr/> \$12,005,932	<hr/> \$29,023,620	<hr/> \$29,205,161	<hr/> \$34,384,536	<hr/> \$34,179,787	<hr/> \$34,179,787

BUDGET 2008

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 11/7/2007

PROGRAM DESCRIPTION

The District Attorney's Office is responsible for the prosecution of adults charged with felonies committed in DeKalb County and the prosecution, either in Juvenile Court or Superior Court, of juvenile offenders. (Most juvenile cases are prosecuted in Juvenile Court; extra violent offenses committed by juveniles are prosecuted in Superior Court.) The Juvenile Court division prosecutes cases against those juveniles whose cases are within the jurisdiction of the Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Grand Jury. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the appellate courts of the State and in Federal Courts. Lastly, the District Attorney's Office also has a child support division and oversees the Board of Equalization.

MAJOR ACCOMPLISHMENTS 2007

The District Attorney's office had many accomplishments in 2007 while maintaining a 85-90% conviction rate. The highlights include:

1. Launched a Gang Prosecution Unit to better serve the community effected by those crimes.
2. Created a Pre-Trial Diversion Program to rehabilitate non-violent, first time offenders.
3. Maximized asset forfeiture procedures to increase County revenue.
4. Hosted crime prevention seminars for citizens.
5. Created topical information brochures on various crimes.
6. Expanded victim advocacy to include a dedicated advocate for advocacy within the appeals and Pre-Trial Diversion process.
7. Hosted 1st annual "Just Us G.A.L.S." conference.

MAJOR GOALS 2008

1. To continue justice through prosecution of criminal cases while upgrading internal office efficiency through systems communication and technology, professional training and resource development, and streamlined policy and procedure.
2. To respond to community concerns relating to violent crime by expanding the scope of services in targeted areas and of special interest.
3. To continue pro-active community involvement on crime prevention and prosecution through education, professional training, community input on needs, and agency coordination.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: DISTRICT ATTORNEY

DATE: 11/7/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Cases reviewed by DA	7,046	7,439	7,222	7,350	2%	7,497	2%
True Bills by Grand Jury	4,004	4,801	4,298	4,500	5%	4,725	5%
Defendants arrested	7,600	8,031	7,799	8200	5%	8,610	5%
Defendants tried by Jury	118	109	112	115	3%	150	30%
New cases appealed	50	54	61	55	-10%	57	4%
Number of Trials	108	105	107	110	3%	120	9%
Percent of cases obligated with Child Support order	7622	7,786	7,329	6423	-12%	7,065	10%
Percent of Child Support cases paying as ordered	4595	4,771	3,951	3276	-17%	4,496	37%
Child Support cases unallocated	691	735	769	787	2%	654	-17%

BUDGET SUMMARY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
District Attorney	\$5,216,175	\$5,668,772	\$6,082,457	\$6,531,464	\$7,560,955	\$9,424,718	\$7,940,955	5.03%
Child Supp. Recovery (100% State Reimbursement)	1,187,412	1,180,539	1,273,358	1,215,524	1,241,990	1,338,779	1,276,248	2.76%
Board of Equalization	250,678	229,427	241,422	200,076	207,408	253,255	212,456	2.43%
Victim/Witness Asst. (100% Reimbursement from Victim/Witness Fund)	227,367	238,890	442,814	626,499	576,580	773,310	567,654	-1.55%
Juvenile Ct. Solicitor	1,085,098	1,178,458	1,270,405	1,461,985	1,623,459	1,903,774	1,866,413	14.97%
Total	\$7,966,730	\$8,496,086	\$9,310,456	\$10,035,548	\$11,210,392	\$13,693,836	\$11,863,726	5.83%
Percent Change	0.00%	9.59%	7.79%	11.71%	22.15%	22.20%	5.83%	
Actual Expenditures	\$7,700,080	\$8,094,474	\$8,885,783	\$10,161,309	\$11,375,810	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	130	133	137	138	143	160	143	0.00%
Part Time/Temporary	1	3	3	3	3	3	3	0.00%

BUDGET 2008**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 11/7/2007****INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

	Requested	Recommended
1. Addition of 1 Attorney, 1 Investigator, and 1 Victim Witness Program Coordinator to expand the resources that will focus on crimes committed against the elderly. The White Collar unit must turn away about 200 cases annually because of limited manpower. Includes salaries, benefits and supplies. Not recommended at this time.	\$171,656	\$0
2. Addition of 1 Attorney, 1 Investigator, and 1 Administrative Aide to create a Cold Case Unit. Includes salaries, benefits and supplies. Not recommended at this time.	187,699	0
3. Addition of 1 Juvenile Court Attorney to absorb the additional work transferred from the Juvenile Court. Includes salaries, benefits and supplies. Not recommended at this time.	61,283	0
4. Addition of 1 Paralegal to absorb the addition workload transferred from the Juvenile Court. Includes salaries, benefits, and supplies. Not recommended at this time.	41,970	0
5. Addition of 1 Attorney to create a Grand Jury Unit. Includes salaries, benefits, and supplies. Not recommended at this time.	67,789	0
6. Addition of 1 Legal Secretary to assist with additional workload in the District Attorney's Office that was transferred from the Juvenile Court. Includes salaries, benefits, and supplies. Not recommended at this time.	38,406	0
7. Addition of 1 Part Time Receptionist to assist the already under-staffed support staff in the Juvenile Court Division of the District Attorney's Office. Includes salaries, benefits and supplies. Not recommended at this time.	21,017	0

BUDGET 2008

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 11/7/2007

Program Modification and Recommendations (Con't)

	Requested	Recommended
8. Addition of 1 Attorney to support the mission and expansion of the Drug Court program through the creation of a full-time Drug Court prosecutor. Includes salaries, benefits and supplies. Not recommended at this time.	\$89,286	\$0
9. Addition of 1 Investigative Intake Tech to assist with the increased workload and implementation of file imaging system. Includes salaries, benefit and supplies. Not recommended at this time.	34,582	0
10. To adjust the current Community Prosecutor Position from part time to full time. The community response has dictated that the workload for this person be modified to full time to meet the community needs. Includes salaries, benefits and supplies. Not recommended at this time.	32,409	0
11. Addition of 4 Paralegals positions to the Superior Court caseload for certain crimes and reduce the caseload to employee ratio of 253:1. Includes salaries, benefits and supplies. Not recommended at this time.	167,881	0
Total Program Modifications	\$913,978	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$7,928,912	\$7,554,365	\$8,519,880	\$8,285,406	\$9,287,105	\$11,369,725	\$9,944,926
Purchased/Contracted Services	880,391	790,601	787,393	911,539	975,548	1,228,534	924,813
Supplies	233,293	280,289	231,032	375,881	360,984	400,661	302,927
Capital Outlays	70,876	62,824	46,246	43,583	22,298	83,718	46,340
Interfund/Interdepartment Charges	109,799	110,665	100,546	129,011	132,358	105,500	139,022
Other Costs	343	0	0	0	151,270	505,698	505,698
Other Financing Uses	86,842	87,039	350,451	415,889	280,829	0	0
TOTAL	\$9,310,456	\$8,885,783	\$10,035,548	\$10,161,309	\$11,210,392	\$13,693,836	\$11,863,726

BUDGET 2008**FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 12/11/2007****PROGRAM DESCRIPTION**

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the 2007 budget.

REVENUE SUMMARY	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Estimated	% change	2008 Projected	% change
Interest on Investments	\$1,365	(\$473)	(\$1,715)	(\$1,226)	\$2,728	-28.51%	\$1,500	-45.01%
Drug Fine Penalty	61,450	67,349	33,387	41,295	77,589	87.89%	95,000	22.44%
Transfer to Grant Fund	2,846	80,524	0	0	0	-96.47%	0	-96.47%
Reserve for Appropriation	0	0	67,294	15,201	14,846	-2.34%	0	-2.00%
Fund Balance	90,182	20,122	35,895	28,230	22,037	-21.94%	38,575	75.05%
Total Revenue	\$155,843	\$167,522	\$134,861	\$83,500	\$117,200	40.36%	\$135,075	-46.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Parks & Recreation	\$52,500	\$52,500	\$36,902	\$14,514	\$14,514	\$14,514	\$14,514	0.00%
Cooperative Extension	26,100	26,100	17,277	15,031	19,477	21,400	21,400	9.87%
Drug Abuse Treatment and Education	82,082	10,000	45,972	49,116	23,713	0	58,119	-100.00%
DeKalb County Drug Court	0	75,000	69,037	30,679	30,679	43,200	41,042	40.81%
Total	\$160,682	\$163,600	\$169,188	\$109,340	\$88,383	\$79,114	\$135,075	-49.31%
Percent Change	36.58%	1.82%	3.42%	23.71%	11.72%	-10.49%	52.83%	
Actual Expenditures	\$135,721	\$131,626	\$106,632	\$61,462	\$78,625 (estimated)			

BUDGET 2008

FUND: SPECIAL REVENUE

DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 12/11/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

In September 2006, the Drug Court established its own drug-testing lab. The lab will allow the Drug Court to provide a more advanced and reliable drug screening technology while decreasing screening costs.

The total amount recommended is \$135,075 : It will be appropriated as follows:

- \$41,042 to the DeKalb County Drug Court for drug abuse treatment services,
- \$14,514 for the continuation of the Exercise Right Choice Scholarship program,
- \$21,400 to provide supplies, travel, and 4-H leader supplements for the 4-H Program.
- \$58,119 for the Reserve for Appropriation for fund solvency.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Purchased/Contracted Services	\$143,388	\$99,187	\$64,630	\$49,677	\$83,445	\$65,714	\$63,556
Supplies	7,900	7,445	14,031	11,785	1,346	13,400	13,400
Other Costs	17,900	0	30,769	0	3,592	0	58,119
TOTAL	\$169,188	\$106,632	\$109,430	\$61,462	\$88,383	\$79,114	\$135,075

BUDGET 2008
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 11/5/2007

PROGRAM DESCRIPTION

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies, and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. The core of our recruitment and retention activity is based on international business trends.

MAJOR ACCOMPLISHMENTS 2007

- Landed and retained multiple businesses with a multi-million dollar impact, including CIS Biotec/Grace Labs, Kaiser Permanente, ALDI Inc., Zaxby's, Ecolink, and Wal-Mart - Chamblee.
- Named as the State of Georgia's 50th Entrepreneur Friendly Designated County.
- Launched the first year of Destination Retail DeKalb's five year strategic plan by participating in the International Council of Shopping Centers' trade show and conference.
- Completed the Go DeKalb Business Breakfast Series.
- Partnered to finance the DeKalb County Arts and Community Center.

MAJOR GOALS 2008

- To partner to create 1,500 new jobs, to retain 500 jobs, and to secure \$300 million dollars in new investments.
- To develop and implement the second year of the Retail DeKalb Initiative as a strategic marketing plan to encourage new business attraction and development.
- To plan and partner with regional economic development leaders in hosting the 2008 International Economic Development Council's annual meeting as a way to further market the metro region.
- To create and implement a Life Science Branding Campaign.

KEY INDICATORS *	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
New Jobs	3,062	3,440	2,834	1,500	-47.07%	1,500	0.00%
Retained Jobs	1,281	911	1,395	500	-64.16%	500	0.00%
New Investment (\$million)	303	326	303	300	-0.99%	300	0.00%

*Note: The department's goals each year are to: Create 1,500 new jobs; Retain 500 jobs; Secure \$300 million in new investments.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 11/5/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Econ. Development	\$948,761	\$808,512	\$1,078,938	\$1,031,192	\$1,177,934	\$1,715,381	\$1,165,351	-1.07%
Total	\$948,761	\$808,512	\$1,078,938	\$1,031,192	\$1,177,934	\$1,715,381	\$1,165,351	-1.07%
Percent Change	46.98%	-14.78%	33.45%	-4.43%	14.23%	45.63%	-1.07%	
Actual Expenditures	\$930,201	\$799,198	\$1,078,845	\$1,005,796	\$1,113,874 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	8	8	8	9	10	12	10	0%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

An appropriation of \$50,000 has been requested and recommended in the Office of Economic Development's 2008 Budget for sponsorship of the 2008 CEO Roundtable Discussion and Awards Ceremony.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Add 1 Economic Development Coordinator Senior position and funds for marketing and materials for trade shows to recruit retail development.	Requested	Recommended
	\$200,853	\$0

Not Recommended.

2. Add 1 Financial Project Administrator position to pursue alternate funding options for Economic Development activities.	85,038	0
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Not Recommended.

Total Program Modifications	\$285,891	\$0
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BUDGET 2008
FUND: GENERAL
DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 11/7/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$698,998	\$678,631	\$716,728	\$716,831	\$815,853	\$907,843	\$805,952
Purchased / Contracted Services	360,564	385,596	286,774	272,239	341,260	776,718	344,887
Supplies	15,336	14,619	17,735	12,971	20,821	24,820	14,512
Capital Outlays	4,041	0	6,200	0	0	6,000	0
Interfund / Interdepartmental Charges	0	0	3,755	3,755	0	0	0
TOTAL	\$1,078,938	\$1,078,845	\$1,031,192	\$1,005,796	\$1,177,934	\$1,715,381	\$1,165,351

BUDGET 2008

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 12/4/2007

PROGRAM DESCRIPTION

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

REVENUE SUMMARY	2003	2004	2005	2006	2007	% change	2008	% change
Interest on Investments	\$60,000	\$60,000	\$90,000	\$200,000	\$75,000	-62.50%	\$200,000	166.67%
Wired User Fees	5,641,326	5,856,624	5,808,237	4,886,879	5,500,000	12.55%	5,300,000	-3.64%
Wireless User Fees	4,352,778	5,179,838	5,395,966	8,228,654	6,400,000	-22.22%	8,000,000	25.00%
Fund Balance	4,688,943	6,653,035	7,810,545	9,896,248	2,104,208	-78.74%	767,400	-63.53%
Reserve for								
Encumbrances Forward	0	0	0	1,701,891	4,095,555	140.65%	0	-80.42%
Total	\$14,743,048	\$17,749,497	\$19,104,748	\$24,913,672	\$18,174,763	-27.05%	\$14,267,400	-21.50%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Telephone Service	\$750,000	\$1,050,000	\$1,050,000	\$1,000,000	\$700,000	\$700,000	\$700,000	0.00%
CAD Payments	1,407,250	0	0	908,000	2,724,804	0	0	-100.00%
E-911 Center Build-out	0	0	0	10,600,000	4,530,555	0	0	-100.00%
Reserve for Appropriation	4,940,723	6,085,770	6,603,422	1,041,787	1,383,393	4,907,132	4,249,652	207.19%
Transfer to General Fund	4,942,690	6,547,986	8,686,200	9,097,494	8,156,011	9,145,000	8,617,748	5.66%
Phases 1 and 2 / Cost								
Recovery To Providers	2,702,385	4,065,741	2,765,126	2,266,391	680,000	700,000	700,000	2.94%
Total	\$14,743,048	\$17,749,497	\$19,104,748	\$24,913,672	\$18,174,763	\$15,452,132	\$14,267,400	-21.50%
Percent Change	20.06%	20.39%	7.64%	30.41%	-27.05%	-14.98%	-21.50%	
Actual Expenditures	\$8,360,292	\$9,742,651	\$10,599,178	\$21,935,409	\$18,174,384	(estimated)		

BUDGET 2008**FUND: SPECIAL REVENUE****DEPARTMENT: EMERGENCY TELEPHONE FUND****DATE: 12/4/2007****INFORMATION RELATIVE TO REQUESTED BUDGET**

The user fees for wired and wireless telephones remain unchanged at \$1.50 per month.

A new E911 Communications Center became operational in 2007. Total expenditures from the E911 Fund for this project are projected at \$19,300,000 for fiscal years 2005, 2006, and 2007. The 2008 Budget provides no additional funding for build-out costs.

State Law (O.C.G.A. § 46-5-134) requires that if unexpended revenues (fund balance) at the end of a fiscal year are projected to exceed the previous year's unexpended revenues by 1 1/2 times, user fees must be adjusted to avoid that condition. Mid-year 2008 action on users fees may be required.

The total amount recommended is \$14,267,400; it will be appropriated as follows:

- E-911 Telephone Service	\$700,000
- Reserve for Appropriation	4,249,652
- Wireless Provider Cost Recovery	700,000
- Transfer to General Fund *	8,617,748
Total	\$14,267,400

* The transfer to the General Fund of \$8,617,748 includes: \$7,660,165 for personnel costs, \$153,000 for operating supplies, \$389,710 for operating services and charges, and \$414,873 for maintenance and repair.

Also, the transfer to the General Fund includes funding for 9 additional positions recommended for the Police Communications cost center: 8 Departmental Microsystems Specialists and 1 Departmental Information Systems Manager. The total impact on the 2008 Budget is \$389,426, which includes salary and benefits for 8 months and computers.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$3,815,126	\$2,881,814	\$14,353,131	\$10,045,415	\$3,505,233	\$1,400,000	\$1,400,000
Supplies	0	0	420,000	728,356	236,631	0	0
Capital Outlays	0	2,459	1,260	3,718,448	4,893,496	0	0
Other Costs	6,603,422	0	1,041,787	0	1,383,393	4,907,132	4,249,652
Other Financing Uses	8,686,200	7,714,905	9,097,494	7,443,190	8,156,011	9,145,000	8,617,748
TOTAL	\$19,104,748	\$10,599,178	\$24,913,672	\$21,935,409	\$18,174,763	\$15,452,132	\$14,267,400

BUDGET 2008**FUND: GENERAL****DEPARTMENT: ETHICS****DATE: 9/12/2007****PROGRAM DESCRIPTION**

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November, 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR ACCOMPLISHMENTS 2007

Conducted 4 regular meetings and investigated no formal complaints.

MAJOR GOALS 2008

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Formal Complaints							
Investigated	6	3	2	0	-100.00%	3	100.00%
Advisory Opinions							
Rendered	1	0	0	0	0.00%	0	0.00%
Regular And Special Meetings Held	7	4	4	4	0.00%	4	0.00%

BUDGET 2008

FUND: GENERAL

DEPARTMENT: ETHICS

DATE: 9/12/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Ethics Board	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	0.00%
Total	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	0.00%
Percent Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Actual Expenditures	\$52	\$622	\$44	\$29	\$500 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$2,000	\$44	\$2,000	\$29	\$2,000	\$2,000	\$2,000
TOTAL	\$2,000	\$44	\$2,000	\$29	\$2,000	\$2,000	\$2,000

BUDGET 2008**FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 11/7/2007****PROGRAM DESCRIPTION**

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services.

MAJOR ACCOMPLISHMENTS 2007

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2007 are:

1. Completion of performance contracting installations and upgrades.
2. Completion of the Juvenile Justice facility.
3. Continued renovation of the West Exchange buildings.
4. Completion of Phases 1 of the Fleet Maintenance facility.
5. Completion of the Ponce building renovations.
6. Completion of Fire Station 25.
7. Continued design and development of New Courthouse renovations.
8. Continued renovations of Memorial Drive Office Park and roof replacement.
9. Continued design, development and renovation of the Maloof Building
10. Continued the Maloof Parking structural renovation.
11. Continued development and design of the South DeKalb Performing Arts Center.

MAJOR GOALS 2008

1. To continue monitoring of Performance Contracting initiatives.
2. To continue the major renovation and construction projects with PS&J Authority (W Exchange buildings, New Courthouse renovation Phase 2 Fleet Maintenance), continued upgrading of Trinity Parking Deck, continuation of Memorial Drive Office Park renovation, Continued renovation of Maloof building, construction of the South DeKalb Arts Center, and other major projects.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Square Footage Maintained	4,338,239	4,840,425	5,216,675	5,376,879	3%	5,501,879	2%
Maintenance Cost Per Sq. Ft	\$1.02	\$0.95	\$0.95	\$1.16	22%	\$1.13	-3%
Number of Facilities	250	253	253	256	1%	257	0%
Construction/Renovation Sq. Ft.	320342	922,680	1,174,979	1,389,000	18%	1,590,000	14%
Custodial Sq. Ft.	1,175,000	1,213,102	1,264,716	1,749,285	38%	1,750,000	0%
Security Sq. Ft.	692,522	1,003,880	1,153,880	1,110,500	-4%	982,615	-12%
Work Order Requests Generated	41,343	46,300	50,271	52,784	5%	56,214	6%

BUDGET 2008

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 11/7/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$1,165,987	\$1,090,363	\$1,031,878	\$905,564	\$923,664	\$952,559	\$933,559	1.07%
Maint./Construction	4,771,374	4,215,183	5,130,813	5,421,495	6,250,077	6,815,363	5,993,379	-4.11%
Environmental	1,883,388	2,407,906	2,388,804	2,247,410	2,473,770	3,142,478	3,093,510	25.05%
Utilities & Insurance	2,000,503	2,423,532	4,260,808	5,795,972	6,240,618	6,531,121	6,211,127	-0.47%
Security	906,601	1,050,624	1,511,869	1,267,477	1,421,388	1,003,348	1,003,348	-29.41%
Architectural & Eng.	355,040	447,856	394,913	477,704	687,883	499,779	499,779	-27.35%
Total	\$11,082,893	\$11,635,464	\$14,719,085	\$16,115,622	\$17,997,400	\$18,944,648	\$17,734,702	-1.46%
Percent Change	-3.64%	4.99%	26.50%	9.49%	11.68%	17.55%	-1.46%	
Actual Expenditures	\$11,004,542	\$11,414,436	\$14,859,079	\$16,661,302	\$18,517,362	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	119	98	88	84	84	84	84	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$389,685 has been deducted as salary savings; this is the equivalent of 10 positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Provide funding for cosmetic maintenance that has been deferred due to budget constraints.
Not Recommended at this time.

Total Program Modifications

	Requested	Recommended
	\$500,000	\$0
	\$500,000	\$0

BUDGET 2008**FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 11/7/2007****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$4,600,070	\$3,892,285	\$4,427,367	\$4,098,056	\$4,898,803	\$4,898,760	\$4,615,069
Purchased/Contracted Services	5,598,882	7,195,918	6,024,911	7,363,660	6,478,758	7,088,606	6,559,606
Supplies	3,821,384	3,056,906	3,850,363	3,395,387	4,315,033	4,977,011	4,579,756
Capital Outlays	5,770	12,635	30,776	15,363	6,216	0	0
Interfund/Interdepartmental Charges	692,979	701,335	619,026	618,414	902,873	574,407	574,407
Capital Lease Payments	0	0	949,104	956,346	1,395,717	1,405,864	1,405,864
Other Financing Uses	0	0	214,075	214,075	0	0	0
TOTAL	\$14,719,085	\$14,859,079	16,115,622	\$16,661,302	\$17,997,400	\$18,944,648	\$17,734,702

BUDGET 2008

DATE : 11/6/2007

FUND: GENERAL

DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

PROGRAM DESCRIPTION

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff.

The Office of Child Protection includes the following services: Child Protective Services; Foster Care and Children's Center; Adoptions; Services to unmarried parents; Institutional Care; Custody investigations; Supervision of children in after-care; Service to unaccompanied refugee minors; Emancipation services for children leaving foster care; Development of resources for children; Maintenance of independent living homes for children 16 years old and older.

The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate.

MAJOR ACCOMPLISHMENTS 2007

Terminated on 47 children and finalized adoptions for 60 children.

Average time from termination to adoption finalization decreased from nine months to four months.

Caseload cap of 12 cases per worker was consistently maintained.

Ongoing Foster Care caseloads have been reduced from an average of 25 to 18 per case worker.

Met standard of promptness for Family Medicaid.

Reduced the TANF caseload by 45%.

MAJOR GOALS 2008

To increase positive permanencies by 20% or greater for all children in care.

To improve Medicaid only application processing procedures.

To improve records management and caseload validation.

To increase Food Stamp participation through increased outreach initiatives.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
General Welfare Cases	2,404	9,170	2,404	2,486	3.41%	2,500	0.56%
Child Welfare Cases	6,523	6,539	5,945	6,100	2.61%	6,000	-1.64%
Medicaid, TANF							
Food Stamps	65,912	67,380	65,912	59,462	-9.79%	61,000	2.59%

BUDGET 2008

FUND: GENERAL

DATE : 11/6/2007

DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
General Assistance	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	0.00%
Child Welfare Program	569,386	528,000	528,000	528,000	528,000	528,000	528,000	0.00%
Administration Services	1,240,597	1,210,500	1,200,209	1,061,285	1,042,000	1,042,000	1,042,000	0.00%
Children's Emerg. Shelter	47,990	0	0	0	0	0	0	0.00%
Total	\$2,192,973	\$2,073,500	\$2,063,209	\$1,924,285	\$1,905,000	\$1,905,000	\$1,905,000	0.00%
Percent Change	-25.47%	-5.45%	-0.50%	-6.73%	-1.00%	0.00%	0.00%	
Actual Expenditures	\$2,156,869	\$2,011,184	\$1,974,785	\$1,905,000	\$1,905,000	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	0	0	0	0	0	0	0	0%

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits							
Purchased / Contracted Services	\$158,209	\$69,779	\$19,285	\$0	\$0	\$0	\$0
Supplies	0	6	0	0	0	0	0
Interfund / Interdepartmental Charges	1,042,000	1,042,000	0	0	0	0	0
Other Costs	863,000	863,000	1,905,000	1,905,000	1,905,000	1,905,000	1,905,000
TOTAL	\$2,063,209	\$1,974,785	\$1,924,285	\$1,905,000	\$1,905,000	\$1,905,000	\$1,905,000

BUDGET 2008

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED

DEPARTMENT: FINANCE

DATE: 11/28/2007

PROGRAM DESCRIPTION

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

MAJOR ACCOMPLISHMENTS 2007

- Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.
- Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).
- Provided information concerning the creation of the city of Dunwoody before the General Assembly.
- Presented information concerning the mileage rates to the public and elected officials.
- Arranged for Lease Purchase of critical equipment and computer systems to meet the County's needs.
- Conducted and completed a service delivery cost fee study for the Planning and Development department.

MAJOR GOALS 2008

- To provide timely information and reporting to the CEO, the Board of Commissioners, and the public.
- To maintain the highly satisfactory bond ratings.
- To continue to refine the implementation of the Oracle Public Sector Budgeting, Projects and Grants and the Grant Proposal Modules.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Audits	1,127	1,517	1,810	1,900	4.97%	1,960	3.16%
Business Licenses Revenue	\$11,732,781	\$12,621,255	\$13,866,797	\$14,150,517	2.05%	\$14,858,043	5.00%
Budgets Monitored (mill)	\$866	\$975	\$1,178	\$1,193	1.27%	\$1,229	3.02%

BUDGET 2008

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED

DEPARTMENT: FINANCE

DATE: 11/28/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Directors' Office	\$796,327	\$779,302	\$964,800	\$918,505	\$961,278	\$988,785	\$967,135	0.61%
Treasury/Accounting	1,050,834	1,159,522	1,193,885	1,235,889	1,267,786	1,380,103	1,285,194	1.37%
Internal Audit/Bus.Lic.	1,656,231	1,663,848	1,693,337	1,677,551	1,881,323	2,360,167	2,237,550	18.93%
Budget & Grants	881,962	1,007,681	1,126,996	1,133,151	1,177,951	1,245,535	1,238,510	5.14%
Risk Management	2,256,951	2,387,543	2,514,540	2,577,582	2,592,160	3,065,234	2,569,605	-0.87%
Total	\$6,642,305	\$6,997,896	\$7,493,558	\$7,542,678	\$7,880,498	\$9,039,824	\$8,297,994	5.30%
Percent Change	3.46%	5.35%	7.08%	0.66%	4.48%	14.71%	5.30%	
Actual Expenditures	\$6,136,603	\$6,287,374	\$6,515,628	\$7,021,172	\$7,730,923	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	153	95	102	103	103	110	103	0.00%
Part Time/Temporary	1	1	0	0	0	0	0	0.00%
Total FT/PT	154	96	102	103	103	110	103	

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

Treasury & Accounting Division:

1. Add 3 Accounting Technicians to the Accounts Payable staff to improve organizational effectiveness and meet required workload with the implementation of Oracle FMIS and APS systems. This request includes salaries and benefits for 8 months.

\$64,379

\$0

Not Recommended.

BUDGET 2008

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED
DEPARTMENT: FINANCE

DATE: 11/28/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations

Internal Audit/Business License Division:

2. Add 2 License Inspectors to address additional activity associated with the implementation of the Hansen system, increase new business registrations and strengthen ability to enforce occupational tax codes. This request includes salaries and benefits for 8 months. Requested Recommended
\$40,502 \$0
Not Recommended.

3. Add 1 Delinquent Collection Officer position (Business License Division) to assist the manager with tasks associated with the Hansen System, the 311 system and various administrative duties associated with customer service, payroll, Oracle and to monitor and ensure timely remittances of excise tax receipts. This request includes salary and benefits for 8 months. 25,679 0
Not Recommended.

4. Add 1 Customer Service Representative position - (Business License Division) to address customer service concerns, monitor the intake of counter customers, answer incoming calls and serve as back-up to counter staff. Currently, these duties are performed by temporary personnel. This request includes salary and benefit for 8 months. 20,251 0
Not Recommended.

Total Program Modifications \$150,811 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$5,868,355	\$5,315,973	\$6,094,183	\$5,757,766	\$6,355,130	\$7,196,862	\$6,628,662
Purchased / Contracted Services	644,387	521,530	607,152	484,727	636,903	685,976	557,078
Supplies	181,818	173,914	178,206	131,023	166,156	172,344	142,383
Capital Outlays	26,032	22,057	59,816	43,814	(71,177)	35,750	18,350
Interfund / Interdepartmental Charges	772,966	482,154	603,321	603,842	793,486	948,892	951,521
TOTAL	<u>\$7,493,558</u>	<u>\$6,515,628</u>	<u>\$7,542,678</u>	<u>\$7,021,172</u>	<u>\$7,880,498</u>	<u>\$9,039,824</u>	<u>\$8,297,994</u>

BUDGET 2008

FUND: WATER SEWER

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/10/2007

PROGRAM DESCRIPTION

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes. All meter readings are also performed by this section.

MAJOR ACCOMPLISHMENTS 2007

- Billed every water & sewer billing group as scheduled.
- Reduced large accounts with more than 90 days past due.
- Shortened the Oracle Financial Management System month-end close.

MAJOR GOALS 2008

- Maximize collection rates for all billings.
- To bill every water and sewer service account on time.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Water Meters	178,579	183,243	186,480	188,800	1.24%	191,500	1.43%
Water Billings	1,155,887	1,465,720	1,390,812	1,410,000	1.38%	1,450,000	2.84%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Revenue Collections (Water & Sewer)	\$4,764,541	\$5,194,204	\$5,515,945	\$6,569,156	\$7,398,412	\$7,322,375	\$5,449,957	-26.34%
Total	\$4,764,541	\$5,194,204	\$5,515,945	\$6,569,156	\$7,398,412	\$7,322,375	\$5,449,957	-26.34%
Percent Change	4.85%	9.02%	6.19%	19.09%	12.62%	-1.03%	-25.57%	
Actual Expenditures	\$4,780,211	\$4,805,176	\$5,541,136	\$5,904,357	\$7,079,436	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	51	113	120	121	115	115	94	-18.26%
Part-Time	0	0	1	1	0	0	0	

BUDGET 2008

FUND: WATER SEWER

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/10/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

This budget reflects the transfer of 21 Meter Reading positions to the Watershed Management Department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Convert Accounting Technician position (#0220-00274) to an Accountant in the Cash Management Division to assist the Cash Manager. Conversion of the Accounting Technician position includes salary and benefits for 10 months.

Recommended. No additional funding is required.

Requested Recommended

\$4,979 \$0

Total Program Modifications

\$4,979 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$4,813,684	\$4,466,453	\$5,431,806	\$4,931,124	\$5,342,743	\$5,278,525	\$4,443,107
Purchased / Contracted Services	680,632	810,138	1,171,895	1,004,370	1,960,600	1,963,110	1,142,110
Supplies	190,377	129,915	95,770	104,319	120,334	197,450	156,450
Capital Outlays	0	0	5,550	1,050	77,300	45,000	20,000
Interfund / Interdepartmental Charges	(168,748)	134,630	(135,865)	(136,506)	(102,565)	(161,710)	(311,710)
TOTAL	\$5,515,945	\$5,541,136	\$6,569,156	\$5,904,357	\$7,398,412	\$7,322,375	\$5,449,957

BUDGET 2008

FUND: SANITATION

12/11/2007

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

PROGRAM DESCRIPTION

The Sanitation Assessment/ Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director, or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

MAJOR ACCOMPLISHMENTS 2007

Developed custom reports within Oracle to enable the County to distribute Annual Financial Report in a timely manner.

MAJOR GOALS 2008

To maximize collection rates for all billings.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Commercial Billings	104,664	94,044	101,790	124,500	8.24%	120,000	17.89%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Revenue Collections (Sanitation)	\$217,135	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427	\$227,427	1.15%
Total	\$217,135	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427	\$227,427	1.15%
Percent Change	13.76%	5.88%	-6.65%	7.88%	-2.88%	1.15%	0.00%	
Actual Expenditures	\$217,135	\$229,892	\$214,605	\$231,517	\$224,849 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

BUDGET 2008

FUND: SANITATION

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

12/11/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Interfund / Interdepartmental Charges	<u>\$214,605</u>	<u>\$214,605</u>	<u>\$231,517</u>	<u>\$231,517</u>	<u>\$224,849</u>	<u>\$227,427</u>	<u>\$227,427</u>
TOTAL	\$214,605	\$214,605	\$231,517	\$231,517	\$224,849	\$227,427	\$227,427

BUDGET 2008

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 11/29/2007

PROGRAM DESCRIPTION

The DeKalb County Fire and Rescue Department provides efficient and effective service to the citizens of DeKalb County through Community Life Safety Education, Fire Prevention, Fire Inspection, Fire Investigation, Fire Suppression, Advanced Life Support Transport Services, Hazardous Materials Response, Technical Rescue Response, Aircraft Rescue, Firefighting and SWAT Medic Response. These functions are supported by twenty-six (26) fire stations and sixty-four (64) emergency response units.

MAJOR ACCOMPLISHMENTS 2007

- Recertified all personnel in state firefighting and medical requirements.
- Handled over 164,000 responses, ranks DeKalb County Fire Rescue (DCFR) 10th busiest fire service in the United State.
- Deployed an average of 38 Advanced Life Support Units per day, increases survivability of all DeKalb County citizens and visitors.
- Implemented a comprehensive Inventory Management System for accurate inventory data and reports.
- Inspected and tested all self-contained breathing apparatus and components.
- Conducted training classes to ensure that the EMS staff accurately and efficiency prepares the Patient Care Reports. This should ensure that the billing and collection process is efficient.
- Instituted training and oversight programs to reduce on the job injuries and overall Workers Compensation expenses.
- Reformatted and implemented the department strategic plan for 2007-2008.
- Switched over to the new Computer Aided Dispatch (CAD) System - Interact successfully.

MAJOR GOALS 2008

- To continue improve physical health and wellness through implementation of comprehensive Health, Wellness & Fitness Initiative.
- To improve operational effectiveness through practical application for basic fire and medical skills.
- To continue community involvement and participation through our Community Education Unit.
- To increase EMS collections by 15% through educating and tracking employees on patient documentations.
- To reduce on the job injuries and overall Workers' Compensation costs by 20% through our safety committee that will emphasize fire safety issues and compliances.
- To continue diagnostic testing with the most technological advanced Zoll E Series cardiac monitors/defibrillators.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimate 2007	% Change	Projected 2008	% Change
Reduction in Response Times (minutes)	5.39	5.12	5.00	5.12	5.28	3%	5.44	3%
Emergency Responses	123,794	129,984	132,253	152,605	164,000	7%	175,528	7%

BUDGET 2008

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 11/29/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Amin/ Support and Technical Services	\$2,847,483	\$5,252,995	\$723,505	\$92,563	\$38,335	\$0	\$0	
Fire Marshal	1,456,673	1,609,755	0	0	0	0	0	0.00%
Fire Operations	38,754,810	39,338,752	46,360,189	48,668,335	51,067,344	55,748,998	52,030,190	1.89%
Fire Rescue Services	14,796,748	14,825,969	16,610,039	15,308,573	15,937,193	17,658,299	16,027,577	0.57%
Interfund	1,552,679	1,757,506	3,251,299	3,491,781	5,604,276	5,604,276	4,439,471	-20.78%
Total	\$59,408,393	\$62,784,977	\$66,945,032	\$67,561,252	\$72,647,148	\$79,011,573	\$72,497,238	-0.21%
Percent Change	29.42%	5.68%	6.63%	0.92%	7.53%	-0.21%		
Actual Expenditures	\$56,282,398	\$59,249,624	\$62,243,933	\$63,571,099	\$70,661,969	(estimated)		

FUNDING SOURCES	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Fire Fund	\$42,613,625	\$45,029,548	\$47,357,647	\$49,047,401	\$56,709,955	\$61,353,274	\$56,469,661	-0.42%
General Fund	\$13,668,773	\$14,220,076	\$14,886,286	\$14,523,698	\$15,937,193	\$17,658,299	\$16,027,577	0.57%
Total	\$56,282,398	\$59,249,624	\$62,243,933	\$63,571,099	\$72,647,148	\$79,011,573	\$72,497,238	-0.21%

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full-Time (Fire Fund)	638	637	637	652	647	679	647	0.00%
Temp/Pos (Fire Fund)	4	4	4	4	4	0	4	0.00%
Full-Time (General Fund)	208	208	208	208	208	226	208	0.00%
Total FT/PT	850	849	849	864	859	905	859	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET
GENERAL FUND**

\$610,580 in salary savings has been deducted in the General Fund for this department in 2008; this is equivalent of 15 full-time positions.

BUDGET 2008

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 11/29/2007

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

FIRE FUND

\$827,568 in salary savings has been deducted in the Fire Fund for this department in 2008; this is equivalent of 21 full-time positions.

The recommended 2008 Budget includes funding in the amount of \$51,585 for the conversion of 4 part-time positions to one full-time Supply Specialist and one full-time Administrative Assistant position.

The 2008 Recommended Budget includes funding of \$258,055 for the 5 year lease/purchase for 65 Zoll E Series cardiac monitor/defibrillators.

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
Fire General- Fund 100 (04930)		
1. The addition of 4 Firefighter 1 positions to staff the new Rescue Unit in Battalion 3 housed at Station 7 This request includes uniforms, protective equipment, salaries and benefits for 9 months. Not Recommended.	\$129,938	\$0
2. The addition of 4 Fire Medic 1 positions to staff the new Rescue Unit in Battalion 3 housed at Station 7 This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 9 months. Not Recommended.	321,239	0
3. The addition of 10 Fire Medic 1 positions to staff the new Station 27 in the Stonecrest Mall Area. This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 6 months. Not Recommended.	380,451	0
Fire Operations-Fire Fund (04925)		
4. The addition of 28 positions: 22 Firefighter 1 and 6 Fire Captains to staff the new Station 27 in the Stonecrest Mall Area. This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 6 months. Not Recommended.	1,377,525	\$0

BUDGET 2008

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 11/29/2007

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations

	Requested	Recommended
Fire Operations-Fire Fund (04925)		
5. Convert 2 Temporary Fire Fighter 1 positions to 1 full-time Supply Specialist position to perform the job tasks of warehouse work. This request includes uniform, salary and benefits for 9 months. Not Recommended.	\$25,705	\$0
6. Convert 2 Temporary Fire Fighter 1 positions to 1 Administrative Assistant position to support Resource Management. This request includes salary and benefits for 9 months. Not Recommended.	25,880	\$0
Total Program Modifications	\$2,260,738	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$51,912,569	\$47,019,497	\$52,670,623	\$48,477,054	\$54,177,436	\$59,062,404	\$55,796,276
Purchased/Contracted Services	1,104,136	956,787	1,149,229	1,174,629	1,490,205	1,450,605	1,310,219
Supplies	3,162,890	3,160,718	3,238,876	3,652,499	3,269,127	3,798,610	2,947,294
Capital Outlays	545,148	546,883	370,290	370,311	209,623	218,685	114,985
Interdepartmental/Interfund Services	10,220,289	10,560,048	10,132,234	9,896,606	13,200,757	14,187,269	12,034,464
Other Costs	0	0	0	0	0	0	0
Other Financing	0	0	0	0	300,000	294,000	294,000
TOTAL	\$66,945,032	\$62,243,933	\$67,561,252	\$63,571,099	\$72,647,148	\$79,011,573	\$72,497,238

BUDGET 2008**FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 10/31/2007****PROGRAM DESCRIPTION**

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. Our goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with numerous business processes/work flows and IT systems that the county uses.

MAJOR ACCOMPLISHMENTS 2007

Completing fourth phase of the Annual Basemap project.

Requisitioned request for proposal for parcel conversion.

Renewed pictometry license for 2007 re-flight.

Spatially enabled the Street Address Maintenance System (SAMS) to become the County's enterprise customer maintenance system.

MAJOR GOALS 2008

1. To complete one-third of parcel conversion project.

2. To deploy E-GIS project.

3. To make users more efficient and facilitate the use of GIS data in all departments with mapping function.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
GIS Database Features	240	240	305	325	27.08%	330	1.54%
Workstations with GIS/ CAD Software	157	160	160	160	0.00%	165	3.13%
Plotters	17	18	18	19	0.00%	20	11.11%
Mapping/Data Requests	156	163	152	150	-6.75%	150	-1.32%
Parcels Conveyed	43,571	40,808	40,401	38,000	-1.00%	39,000	-3.47%
Deeds Entered	40,225	37,779	36,773	34,000	-2.66%	34,000	-7.54%
# of Deed Books Read	1,150	1,348	1,229	1,100	-8.83%	1,000	-18.63%
Property Sales Revenue	\$352,448	\$172,197	\$364,631	\$100,000	111.75%	\$50,000	-86.29%
Map Sales Revenue	\$20,809	\$15,339	\$9,209	\$5,000	-39.96%	\$5,000	-45.71%

BUDGET 2008

FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS

DATE: 10/31/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
GIS	\$1,166,162	\$828,370	\$980,763	\$1,156,564	\$1,219,409	\$1,246,248	\$1,176,376	-3.53%
Property Mapping	\$854,829	\$930,197	\$1,015,123	\$1,087,480	\$1,193,777	\$1,286,300	\$1,254,535	5.09%
Total	\$2,020,991	\$1,758,567	\$1,995,886	\$2,244,044	\$2,413,186	\$2,532,548	\$2,430,911	0.73%
Percent Change	6.00%	-12.98%	13.50%	12.43%	7.54%	4.95%	0.73%	
Actual Expenditures	\$1,779,765	\$1,489,041	\$1,648,197	\$1,952,117	\$2,259,519 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	26	26	26	26	27	27	27	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted in this department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,507,907	\$1,261,415	\$1,474,659	\$1,405,110	\$1,608,767	\$1,728,093	\$1,707,328
Purchased/Contracted Services	300,131	237,223	439,549	175,867	480,067	515,955	441,283
Supplies	70,813	64,517	64,419	105,650	100,944	89,500	89,300
Capital	117,035	85,042	265,418	265,376	223,408	199,000	193,000
Other Financing Uses	0	0	0	114	0	0	0
TOTAL	\$1,995,886	\$1,648,197	\$2,244,045	\$1,952,117	\$2,413,186	\$2,532,548	\$2,430,911

**2008 BUDGET
FUND: GRANTS
DEPARTMENT: VARIOUS**

DATE: November 1, 2007

PROGRAM DESCRIPTION

The function of the Grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grants account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently seven active funds established for grants: Funds 250, 252, 253, 254, 255, 256, 257.

RECENT MAJOR CHANGES

The County has received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant plus additional funding provided by the County, in the amount of \$612,013 from the U.S. Department of Justice. In addition, Fire & Rescue have submitted a proposal to receive approximately \$1.7M in awards from the Assistance to Firefighter organization. The District Attorney is expecting notification for \$104,114 in grant awards. Human Services is expecting \$1,064,627.00 from ARC for 2008. The Magistrate Courts has been granted \$318,918 for 2008 for the County's Substance Abuse program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Requested	2008 Recommended	2008/2007 Increase/Decrease
CD	\$25,135,060	\$26,372,182	\$12,259,636.00	\$22,814,621	\$22,814,621	\$26,005,360	\$26,005,360	13.99%
DeKalb WD	4,150,980	3,255,934	6,582,457	4,604,970	4,604,970	4,921,351	4,921,351	6.87%
Other	26,984,918	13,080,092	12,730,749	10,687,003	10,687,003	7,383,891	7,383,891	-30.91%
Pending	992,257	692,559	0	0	0	0	0	0.00%
Block Grant #9 (Fund 256)	0	0	187,945	136,058	0	0	0	0.00%
Judicial Assistance								
Grant #10 (JAG) (Fund 257)	0	0	366,940	366,940	366,940	223,276	223,276	-39.15%
Grant #11 (JAG) (Fund 257)	0	0	0	321,718	321,718	233,876	233,876	-27.30%
Grant #12 (JAG) (Fund 257)	0	0	0	0	0	612,013	612,013	0.00%
Total	\$57,263,215	\$43,400,767	\$32,127,727	\$38,931,310	\$38,795,252	\$39,379,767	\$39,379,767	1.51%
Percent change	-25.80%	-24.21%	-25.97%	-10.30%	20.75%	1.51%	1.51%	

**2008 BUDGET
 FUND: GRANTS
 DEPARTMENT: VARIOUS**

DATE: November 1, 2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Requested	2008 Recommended	2008/2007 Increase/Decrease
Full-time	254	250	182	188	155	155	155	0.00%
Part-time	9	2	2	2	3	3	3	0.00%
Temporary	2	8	8	7	7	7	7	0.00%

IMPORTANT CURRENT ISSUES

The County has implemented a new Oracle financial management system which has had a tremendous impact on the way the County currently budgets and accounts for grant funds. One change is that there is no longer a need to have grants in pending status as we do not set-up the award without prior Board of Commissioners approval.

OTHER INFORMATION RELATIVE TO 2008 BUDGET

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2008. These figures appear to be significantly less than those of prior years. However, the prior years' figures reflect total end-of-year appropriations which includes grants approved during that year, whereas the 2007 figure represents the 2007 end-of-year balance only. Additional grants will be appropriated as they are received during 2008.

FUTURE CONSIDERATIONS

The County anticipates the receipt of additional funds in 2008 from the U.S. Department of Housing and Urban Development and the Georgia Department of Labor. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2008.

BUDGET 2008

FUND: HOSPITAL

DEPARTMENT: HOSPITAL

DATE: 11/29/2007

PROGRAM DESCRIPTION

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	% change	Projected 2008	% change
Adopted Mill Rate	0.88	0.98	0.83	0.89	7.23%	0.89	0.00%
DeKalb % Deficit Share	25.28%	25.28%	25.28%	27.12%	7.28%	27.12%	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Fulton-DeKalb Hospital Authority (Grady)								
Current Year Operations	\$14,135,329	\$14,135,329	\$14,135,329	\$14,510,329	\$19,466,335	\$28,954,640	\$9,341,335	-52.01%
Children's Health Care - Hughes Spalding	0	0	0	0	0	125,000	125,000	0.00%
Grady DeKalb General Support	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0.00%
Debt Service	6,106,765	6,106,765	6,069,206	6,074,416	6,431,138	6,393,327	6,431,138	0.00%
Sub-Total	\$20,262,094	\$20,262,094	\$20,224,535	\$20,604,745	\$25,917,473	\$35,492,967	\$15,917,473	-38.58%
DeKalb Grady Clinic								
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
Other								
Emergency Medical Service								
To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Recoup payment from Budgetary Reserve	0	0	0	0	0	0	5,000,000	100.00%
Total	\$21,642,858	\$21,642,858	\$21,605,299	\$21,985,509	\$27,298,237	\$36,873,731	\$22,298,237	-18.32%
Percent Change Actual Expenditures	2.25%	0.00%	-0.17%	1.76%	24.16%	35.08%	-18.32%	
	\$21,587,115	\$21,619,258	\$21,600,064	\$21,958,342	\$27,293,237 (estimated)			

BUDGET 2008**FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 11/29/2007****INFORMATION RELATIVE TO REQUESTED BUDGET**

On November 6, 2007, the Board of Commissioners adopted a resolution to provide Grady Hospital an additional one time payment of \$5,000,000, with the condition, that the Fulton DeKalb Hospital Authority provide a binding written plan of action to the Board of Commissioners that resolves the financial crisis facing Grady Hospital, within 60 days of the approval of the resolution. If the plan is not provided, the \$5,000,000 shall be a pre-payment of DeKalb County's 2008 monetary obligation to the Fulton DeKalb Hospital Authority.

The Fulton/DeKalb Hospital Authority Board requested \$28,954,640 for Grady Hospital operations for 2008. This is a \$14.4 million increase above the 2007 budget of \$14, 504,146, which excludes the one time \$5,000.000 payment. This increase will address Grady's operating losses and improve efficiencies.

The 2008 recommended budget for hospital operations of \$9,466,335 includes \$9,321,335 for operations and \$125,000 for Children's Healthcare at Hughes Spalding.

The 2008 recommended budget includes the transfer of \$5,000,000 from the Hospital Fund to the General Fund Budgetary Reserve to recover the \$5,000,000 payment for Grady Hospital approved by the Board of Commissioners in 2007. In 2007, \$5,000,000 was transferred from the Budgetary Reserve to fund the one time payment to Grady Hospital.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764
Other Costs	21,493,535	21,493,300	21,873,745	21,851,578	27,186,473	22,186,473	22,186,473
TOTAL	\$21,605,299	\$21,600,064	\$21,985,509	\$21,958,342	\$27,298,237	\$22,298,237	\$22,298,237

BUDGET 2008

FUND: SPECIAL REVENUE

DEPARTMENT: HOTEL / MOTEL FUND

DATE: 12/5/2007

PROGRAM DESCRIPTION

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, for 1988, and approved again for 1989 through 2006 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

MAJOR GOALS 2008

- To position DeKalb County as the affordable and accessible destination for a vacations, group tours or meetings in the Atlanta area.
- To continue to promote the value of DeKalb County.
- To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Gross Room Rentals	\$106,000,000	\$115,919,077	\$115,919,077	\$149,199,960	\$97,570,840	-34.60%	\$100,497,660	3.00%
Total Tax Collected	\$5,300,000	\$5,778,566	\$5,778,566	\$7,459,998	\$7,683,798	3.00%	\$7,914,312	3.00%

REVENUE SUMMARY	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Hotel/ Motel Tax	\$1,951,283	\$2,061,899	\$2,338,876	\$2,607,708	\$2,747,123	5.35%	\$2,800,000	1.92%
Fund Balance	157,025	198,506	209,476	230,592	346,434	50.24%	416,614	20.26%
Total	\$2,108,308	\$2,260,405	\$2,548,352	\$2,838,300	\$3,093,557	8.99%	\$3,216,614	3.98%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
DeKalb Convention & Visitors Bureau (DCVB)	\$1,947,500	\$1,852,500	\$2,400,000	\$2,450,000	\$2,800,000	\$2,800,000	\$2,800,000	0.00%
DeKalb Council for the Arts	102,500	97,500	0	0	0	0	0	0.00%
Reserve for Appropriation	157,025	198,506	209,476	230,592	346,434	416,614	416,614	20.26%
Total	\$2,207,025	\$2,148,506	\$2,609,476	\$2,680,592	\$3,146,434	\$3,216,614	\$3,216,614	2.23%
Percent Change	-15.30%	-2.65%	21.46%	2.73%	17.38%	2.23%	2.23%	
Actual Expenditures	\$1,909,802	\$2,050,928	\$2,317,760	\$2,607,708	\$2,747,123	(estimated)		

BUDGET 2008

FUND: SPECIAL REVENUE

DEPARTMENT: HOTEL / MOTEL FUND

DATE: 12/5/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

Continuation of the hotel-motel tax through 2007 was approved by the Board of Commissioners in November 2006. The Board of Commissioners is expected to approve the continuation of the levy for 2008 at the December 11, 2007 BOC meeting.

In 2006, the BOC approved a contract with the DeKalb Convention and Visitors Bureau (DCVB) to promote tourism, conventions, and trade shows with DCVB as the only provider. The current contract with DCVB includes four annual renewals and will expire on December 31, 2010.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Other Costs	\$2,609,476	\$2,317,760	\$2,680,592	\$2,607,708	\$3,146,434	\$3,216,614	\$3,216,614

BUDGET 2008

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 11/7/2007

PROGRAM DESCRIPTION

The Human Resources and Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. The department's five divisions perform distinct functions with specific responsibilities.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation and title changing of existing positions, recommends classifications for new positions, conducts salary surveys, and maintains the the official personnel records of county employees.

The Employee Relations Division is responsible for handling grievances that are directed to the Human Resources and Merit System from employees and applicants, counseling employees, and processing appeals to the Merit System Council and Hearing Officers.

The Recruiting Division advertises vacancies and performs specialized recruitment activities, receives and screens applications, advises applicants concerning openings for which they may qualify, and develops and administers tests and other evaluation measures.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordinating of Human Resource reports; training, security, testing and updates of the PeopleSoft Human Resource Management System application, coordinates and oversees electronic records management, and serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs. It conducts needs assessments and utilizes class evaluations to determine skills gaps, coordinates and conducts professional development training classes, and retains outside vendors on contract for workshops and classes. When necessary, internal staff is recruited and certified to assist in training delivery.

MAJOR ACCOMPLISHMENTS 2007

Reviewed over 22,000 applications and tested over 6,000 applicants, classified 110 new positions approved by the BOC, reviewed 400 job specifications, and reorganized two departments.

Revised the Drug and Alcohol Testing policy and procedures.

Created a new executive pay scale.

MAJOR GOALS 2008

To recommend market adjustments for classifications below market and realign the compensation plan.

To enhance the recruiting technology processes and expand the use of PeopleSoft's recruiting module.

To update the disciplinary tracking system, analyze disciplinary trends and utilize the data to enhance employee performance at all levels.

BUDGET 2008

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 11/7/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Projected 2007	% change	Estimated 2008	% change
Applications Received	22,525	19,147	18,603	22,650	21.75%	22,650	0.00%
Employment Registers	504	486	559	660	18.07%	560	-15.15%
Classifications	906	954	875	880	0.57%	860	-2.27%
Employee Assistance Cases	1,150	1,632	1,518	1,500	-1.19%	1,500	0.00%
Classes Scheduled	240	373	394	410	4.06%	450	9.76%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Human Resources	\$2,941,057	\$2,803,537	\$3,340,035	\$4,012,176	\$3,282,107	\$3,537,103	\$3,360,736	2.40%
Employee Health Clinic	0	0	0	216,321	311,761	320,919	320,919	2.94%
Training & Development	321,129	349,992	411,313	511,591	325,028	374,787	302,665	-6.88%
Total	\$3,262,186	\$3,153,529	\$3,751,348	\$4,740,088	\$3,918,896	\$4,232,809	\$3,984,320	1.67%
Percent Change	8.39%	-3.33%	18.96%	26.36%	-17.32%	8.01%	1.67%	
Actual Expenditures	\$2,568,333	\$2,636,692	\$2,794,385	\$3,199,227	\$3,406,383 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	34	34	34	37	38	38	38	0.00%
Time Limited	0	0	1	1	1	0	0	-100.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$104,295 has been deducted as salary savings; this is the equivalent of 2 positions.

One full -time time limited position, Oracle Technical Training Consultant, will be deleted.

The 2008 recommended Budget includes \$261,000 for promotional testing for Police Services and Fire Services.

BUDGET 2008

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 11/7/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,323,636	\$1,868,479	\$2,864,398	\$1,983,635	\$2,727,082	\$2,806,029	\$2,701,194
Purchased/Contracted Services	1,204,967	822,450	1,730,475	1,100,522	1,086,646	1,320,653	1,206,015
Supplies	84,675	72,502	86,515	71,512	86,280	80,418	69,742
Capital Outlays	135,590	30,230	57,500	39,195	3,133	18,340	0
Interfund/ Interdepartmental Charges	2,480	724	1,200	4,363	15,755	7,369	7,369
TOTAL	\$3,751,348	\$2,794,385	\$4,740,088	\$3,199,227	\$3,918,896	\$4,232,809	\$3,984,320

BUDGET 2008
FUND: GENERAL
DEPARTMENT: HUMAN SERVICES

DATE: 11/28/2007

PROGRAM DESCRIPTION

The Human Services Department was created per BOC action on September 12, 2005. The Human Services Department manages the Office of Senior Affairs, and contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to human services. The Department coordinates the County's Human/Community Services Grant and General Funds, reviews various grant proposals from non-profit and community organizations requiring County approval, coordinates or participates in various planning initiatives, provides general information to the public, and provides technical assistance to nonprofit agencies. The Office of Senior Affairs serves as the "Gateway" and primary agency responsible for access to available services; monitors the contract performance goals and outcomes of subcontractors providing senior services in DeKalb County. The Lou Walker Multipurpose Facility in DeKalb County is specifically designed to meet the needs and interests of today's older adults and offers classes, programs and services that introduce vibrant and stimulating opportunities.

MAJOR ACCOMPLISHMENTS 2007

Implemented the Living Well workshop, Chronic Disease Self Management Program, conducted sessions for Homebound seniors and those attending the neighborhood senior centers.
Continued the Dual Membership program with Beulah Community Family Life Center created by the Faith Organization & County Uplifting Seniors.
Expanded the DeKalb County Reimbursement DRIVE Vouchers Program to serve more seniors including seniors of the Latin American Association who have no other transportation options.
Produced, in coordination with Senior Connection and Project Video a 30-60 minute educational video to teach seniors how to make healthier choices in food preparation and purchasing.
Continued to support the Board of Health's Steps to a Healthier DeKalb program through the addition of programs to teach about diabetes and obesity.
Continued to collaborate with the DeKalb County SPARC Prevention Service Council and the Office of Senior Affairs and was able to provide over 50 seniors flu vaccines through the "Vote and Vax" campaign during the flu season.
Held the Medicare Bus Tour Event on July 20, 2007.
Recognition given to the Lou Walker Center by the National Council of Aging as a national model for senior centers.

MAJOR GOALS 2008

To expand senior services as the County-Based Aging (CBA) for DeKalb County and to coordinate the effective use of existing resources (Federal, State, and Local) to support the delivery of services to seniors and their caregivers.
To continue the Transition of the County's five neighborhood (congregate meal sites) senior center programs to a senior wellness program model which supports the "continuum of care" needed to improve the quality of life of aging seniors.
To continue the Office of Senior Affairs serving as the "Gateway" for senior services through the DeKalb Senior Link Line which will provide 10,000 contacts during 2008.
To secure federal grant funding and to provide financial support for technical assistance through the FOCUS Coalition.
To improve the information systems infrastructure through digital signage, scalable database (myseniorcenter.org), the web, and maintain national accreditation standards and to publish outcome measurement reports on physical activity impacts and improvement on the health status of seniors.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: HUMAN SERVICES

DATE: 11/28/2007

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Projected 2007	% change	Estimated 2008	% change
Grant Apps Reviewed	55	52	52	53	49	-7.55%	52	6.12%
No of Citizen Visits to Cty. Human Svc. Ctrs.	517,434	520,882	481,503	505,578	511,510	1.17%	525,000	2.64%
Contracts for Senior Information Referral	5,000	8,727	12,911	12,838	11,400	-11.20%	10,000	-12.28%
Outreach Presentations	0	0	26	24	33	37.50%	30	-9.09%
Seniors Transported	398	400	423	420	420	0.00%	435	3.57%
Average Daily Attendance At Lou Walker Sr., Ctr.	N/A	N/A	N/A	500	525	5.00%	600	14.29%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$576,106	\$429,150	\$1,239,451	\$1,152,935	\$1,325,644	\$1,302,402	\$1,225,632	-7.54%
Lou Walker Senior Center	68,970	39,524	44,342	1,014,822	1,540,768	1,716,620	1,551,614	0.70%
Senior Citizens	129,089	328,276	144,241	141,480	235,538	432,354	2,088,693	786.78%
Total	\$774,165	\$796,950	\$1,428,034	\$2,309,237	\$3,101,950	\$3,451,376	\$4,865,939	56.87%
Percent Change	30.80%	34.65%	79.19%	61.71%	34.33%	11.26%	56.87%	
Actual Expenditures	\$768,824	\$803,550	\$1,430,229	\$2,497,969	\$2,855,735	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	11	12	18	18	22	27	22	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The budget includes transfer of the monitoring of the Not-For-Profit agencies Grant funds of \$1,715,437 from the Budget and Grants Division to Human Services. A videoconferencing system for the interactive delivery of instructional programs originating from the Lou Walker Senior Citizen Center will be transmitted to the other neighborhood senior centers.

The 2008 Budget includes full year funding for three full time positions, an Equipment Operator, a Special Project Coordinator and a Fiscal Coordinator positions which were approved in the 2007 Budget adoption.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
Cost Center 07530		
1. Transfer 2 Informational & Referral Specialist positions for the Office of Senior Affairs, currently paid from the Community Development Block Grant (CDBG) to the Human Services Tax Funds budget. The 2007 expenditures for staff dedicated to implementation services for Seniors will exceed CDBG funding. These positions are responsible for preparing and executing all processes related to the annual departmental budget submittal and verifying all grant expenditures with the Title 3/ARC grant for the Office of Senior Affairs. Included in this request are salaries and benefits for 12 months. Not Recommended at this time.	\$92,592	\$0
2. Transfer an Administrative position for the Office of Senior Affairs that is currently paid from the Community Development Block Grant (CDBG) to the Human Services Tax Funds budget. The 2007 expenditures for staff dedicated to implementation services for Seniors will exceed CDBG funding. This position is responsible for preparing invoices, compiled document submission to the appropriate departments, staff reimbursements, assist with payroll. Included in this request is salary and benefit for 12 months. Not Recommended at this time.	42,008	0
3. Voucher Program - This is for the DeKalb County Reimbursement Vouchers for the Elderly (DRIVE) program which will supplement 120 seniors' transportation expenses in DeKalb County. Not Recommended at this time.	32,000	0
Cost Center 07520		
4. Addition of one Volunteer Coordinator position to coordinate, schedule, and monitor the activities of over 232 volunteers who have provided over 10,000 hours of service through May 2006. Currently, this function is being provided through a professional service contract. Included in this request is salary and benefits for 8 months. Not Recommended at this time.	20,251	0
5. Addition of one Administrative Assistant to staff the front desk at the Lou Walker Senior Center. This position will meet and greet members and guests while assuring HIPAA-compliance in maintaining sensitive and confidential membership information. Included in this request is salary and benefits for 8 months. Not Recommended at this time.	22,755	0
Total Program Modifications	\$209,606	\$0

BUDGET 2008
FUND: GENERAL
DEPARTMENT: HUMAN SERVICES

DATE: 11/28/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$905,913	\$874,430	\$1,275,018	\$1,078,490	\$1,474,721	\$1,576,507	\$1,537,101
Purchased/Contracted Services	187,373	197,940	731,563	1,128,809	1,259,202	1,520,472	2,064,651
Supplies	27,563	35,597	140,788	142,677	224,857	130,700	119,100
Capital Outlay	13,291	12,101	9,938	6,977	33,850	79,630	64,760
Interfund/Interdepartmental Charges	0	20	0	2,205	61,200	2,287	2,287
Other Costs	293,894	310,141	151,930	138,811	48,120	141,780	1,078,040
TOTAL	\$1,428,034	\$1,430,229	\$2,309,237	\$2,497,969	\$3,101,950	\$3,451,376	\$4,865,939

BUDGET 2008
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 11/14/2007

PROGRAM DESCRIPTION

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. The department has a robust and secure technology infrastructure. A comprehensive suite of software applications are maintained and supported including PeopleSoft, Hansen, and the Oracle E-Business Suite. Information technology support and services are provided to the critical facets of County services including Police, Judicial, Fire & Rescue, and Watershed Management.

MAJOR ACCOMPLISHMENTS 2007

- Started second phase of the AIX consolidation at the Disaster Recovery site.
- Completed the first phase of the Windows data storage upgrade.
- Completed installation of a state-of-the-art e-mail archival system to aid in better management of Exchange e-mail data.
- Completed upgrades to the County's intrusion detection systems, which offer a high level of monitoring of viruses, worms, trojans, and other network attacks.
- Completed the migration of 4,864 PCs and 230 servers to the DCG Domain. Migrated 4,751 mailboxes to Exchange 2003.

MAJOR GOALS 2008

- To continue the Data Storage and Disaster Recovery project to support and protect current business applications such as FMIS, Banner, PeopleSoft, and Cpak.
- To improve current network security by installing and implementing a Network Access Control solution.
- To implement server virtualization.
- To implement a critical applications test environment.
- To upgrade / replace Enterasys Firewall switches.
- To implement INET access for the DeKalb County Board of Health and the Public Library.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
% of computer related problems reported to Help Desk resolved to customer satisfaction	NA	85	89	61	-31.46%	85	39.34%
System & Program Requests Received	NA	4,562	4,269	9,157	114.50%	11,000	20.13%
Help Desk Calls	NA	17,588	13,215	15,401	16.54%	18,000	16.88%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 11/14/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$7,286,750	\$6,330,619	\$11,309,196	\$13,140,384	\$16,741,165	\$24,520,478	\$16,825,012	0.50%
Operations	4,002,347	4,028,405	1,035,636	419,402	14,890	0	0	-100.00%
Proj. Dev. / Implement.	69,121	227,737	41,576	0	0	0	0	0.00%
Communications	933,542	0	0	0	0	0	2,514,424	0.00%
	<u>\$12,291,760</u>	<u>\$10,586,761</u>	<u>\$12,386,408</u>	<u>\$13,559,785</u>	<u>\$16,756,054</u>	<u>\$24,520,478</u>	<u>\$19,339,436</u>	<u>15.42%</u>
Percent Change	3.40%	-13.87%	17.00%	9.47%	23.57%	46.34%	15.42%	
Actual Expenditures	\$9,642,165	\$9,087,181	\$10,366,018	\$16,563,018	\$16,756,054	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	83	88	90	91	112	158	120	7.14%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$615,000 has been deducted as salary savings; this is the equivalent of 11 full-time positions.

This budget recognizes the implementation of Executive Order 7-4. The executive order moves: 7 positions from the Police Telecommunications cost center in the General Fund (04603) to the Office of Information Systems Communications cost center in the General Fund (01620); 1 position from the Police Communications cost center in the General Fund (04604) to the Office of Information Systems Communications cost center in the General Fund (01620); non-personnel operating appropriations originally requested for the Police Telecommunications cost center in the General Fund (04603) to the Office of Information Systems Communications cost center in the General Fund. The net effect on the Office of Information Systems: Personal Services and Benefits are increased by 8 positions, Salary and Benefits of \$479,384; non-personnel operating appropriations are increased by \$2,035,040. See "A. Program Modifications and Recommendations" below for information regarding 2 program modifications originally requested by Police cost center 04603.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 2 IS Security Administrator positions to address growth in users and applications. Includes salaries and benefits for 8 months. Not Recommended.	\$91,683	\$0
2. The addition of 4 positions: 2 IS Field Service Specialist positions and 2 IS Help Desk Analyst positions to address increasing Help Desk calls and escalations. Includes salaries and benefits for 8 months and computers. Not Recommended.	165,893	0
3. The addition of 13 Program Analyst positions: 4 Program Analyst I's, 5 Program Analyst II's, 4 Program Analyst III's to address the increasing number of applications run in the Oracle environment. Includes salaries and benefits for 8 months and computers. Not Recommended.	527,024	0
4. The addition of 4 positions: 2 IS Microsystems Specialists and 2 IS Microsystems Specialists Sr. to address increased workload in administering AIX and Windows servers. Includes salaries and benefits for 8 months and computers. Not Recommended.	173,103	0
5. The addition of 2 Network Engineer positions to address increased workload in maintaining the County INET. Includes salaries and benefits for 8 months and computers. Not Recommended.	83,608	0
6. The addition of 2 Program Analyst III positions to address added workload from the County's Judicial departments' applications. Includes salaries and benefits for 8 months and computers. Not Recommended.	88,495	0
7. The addition of 2 Program Analyst II positions to address maintenance and reporting issues with the Hansen application and the Recorder's Court imaging system. Includes salaries and benefits for 8 months and computers. Not Recommended.	82,084	0
8. The addition of 2 Program Analyst II positions to address support and maintenance of the Cpak system and Tax Assessor system. Includes salaries and benefits for 8 months and computers. Not Recommended.	85,208	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

	Requested	Recommended
9. The addition of 2 Program Analyst II positions to support County-wide imaging applications. Includes salaries and benefits for 8 months and computers. Not Recommended.	\$83,608	\$0
10. The addition of 1 Program Analyst II position to address increasing requests from departments for Internet and Intranet websites. Includes salary and benefits for 8 months and computer. Not Recommended.	41,803	0
11. The addition of 4 positions: 2 Program Analyst II's and 2 IS Function Project Leaders to address increasing programming requests from the Police Department. Includes salaries and benefits for 8 months. Not Recommended.	145,347	0
12. The addition of 4 vehicles: 2 sedans and 2 vans to address field transportation issues in the Desktop support group and the Network support group. Not Recommended.	71,000	0
13. (Note: this program modification was originally requested in the Police Communications cost center. See note above regarding Executive Order 7-4.) The addition of 2 Telecommunications Specialist positions to address growing infrastructure and the Citizen Help Center. Includes salaries and benefits for 8 months, supplies, and computers. Not Recommended.	0	0
14. (Note: this program modification was originally requested in the Police Communications cost center. See note above regarding Executive Order 7-4.) The addition of 1 administrative sedan to address field support issues for the Telecommunications group. Not Recommended.	0	0
15. (Note: this program modification was originally requested by the Tax Commissioner's Department.) The addition of 1 IS Technical Support Analyst to support the Tax Collection System. Includes salary and benefits for 8 months, supplies, and computer. This project has been put on hold. Not Recommended.	0	0
16. (Note: this program modification was originally requested by the Citizen Help Center Department.) The addition of 3 positions to provide dedicated support to the Citizen Help Center: 1 Network Coordinator, 1 Telecommunications Specialist, and 1 System Administrator. Includes salaries and benefits for 8 months, supplies, and computers. Not Recommended.	0	0
Total Program Modifications	\$1,638,856	\$0

BUDGET 2008
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 11/14/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$4,718,157	\$4,732,860	\$5,537,737	\$5,422,624	\$7,054,310	\$10,743,295	\$7,560,475
Purchased / Contracted Services	7,267,239	5,320,415	7,558,644	10,523,974	8,651,769	12,628,288	11,216,274
Supplies	175,129	114,408	355,580	264,282	204,116	122,548	116,550
Capital Outlays	215,402	188,501	96,202	344,128	833,462	940,200	422,000
Interfund / Interdepartmental Charges	10,480	9,835	11,623	8,011	12,397	86,147	24,137
TOTAL	\$12,386,408	\$10,366,018	\$13,559,785	\$16,563,018	\$16,756,054	\$24,520,478	\$19,339,436

BUDGET 2008

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 11/7/2007

PROGRAM DESCRIPTION

Hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

MAJOR ACCOMPLISHMENTS 2007

1. Successfully managed approximately \$1 million dollars of federal, state, and local grant funds that have been used to implement Court programming for youth sentenced to probation, and to address the therapeutic and counseling needs of offending youth.
2. Successfully relocated entire Juvenile Court Operations from the old courthouse to the new courthouse with minimal downtime and productivity interruption. The relocation included the Juvenile Court, the Juvenile Court Division of the District Attorney's Office, the Public Defender and the Child Advocate's Office.

MAJOR GOALS 2008

1. To continue growth and management of Truancy Court and Juvenile Rebound Drug Court to address issues of truancy and youth drug related offenses.
2. To fully upgrade ACS Banner program application to 5.1 and implement ACS Banner Risk and Needs Assessment.
3. To research and create a non-profit organization to support the Grants and Program Unit of the Juvenile Court.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Delinquent Charges	8,220	8,372	9,026	9326	3%	9,684	4%
Unruly Charges	1,644	2,145	1,978	2,106	6%	2,168	3%
Deprived Charges	2,049	2,145	1,978	2,106	6%	2,168	3%
Traffic Charges	1,040	933	931	961	3%	1,009	5%
Special Proceedings	313	638	560	584	4%	613	5%
Warrants Issued	1,450	1,415	1,590	1,487	-6%	1,496	1%
Points II Program (informal)	N/A	808	853	897	5%	917	2%
Truancy Citation (informal)	N/A	834	870	1,253	44%	1,398	12%
Status Offenders (informal)	N/A	525	626	679	8%	713	5%

BUDGET 2008

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 11/7/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$2,749,038	\$2,718,933	\$3,141,541	\$3,189,400	\$3,366,082	\$3,696,894	\$7,126,276	111.71%
Probation Services	2,806,218	3,017,002	2,907,788	2,874,668	2,983,307	3,002,426	2,970,541	-0.43%
Total	\$5,555,256	\$5,735,935	\$6,049,329	\$6,064,068	\$6,349,389	\$6,699,320	\$10,096,817	59.02%
Percent Change	0.00%	3.25%	5.46%	0.24%	4.71%	5.51%	59.02%	
Actual Expenditures	\$5,634,509	\$5,878,796	\$5,468,592	\$5,529,610	\$5,985,056 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	89	90	87	87	87	90	87	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$98,599 has been deducted as salary savings; this is the equivalent of 3 positions.

The 2008 budget includes the annual lease payments, \$3,738,771, for the new Juvenile Justice Center.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. One Administrative Assistant to perform routine clerical and administrative duties currently performed by the Director of Court Services, and to provide additional staff to handle the increase in the number of cases. Includes salaries, benefits and supplies. Not recommended at this time.	\$27,569	\$0
2. One Juvenile Program Administrator to implement a full-time mediation program, which will address and dispose of cases that do not require a formal court appearance. Includes salaries, benefits and supplies. Not recommended at this time.	32,958	0
3. One Juvenile Probation Officer to redistribute the caseload assigned to the Probation Division and to reduce the number of cases assigned to each Probation Officer. Includes salaries, benefits, and supplies. Not recommended at this time.	31,885	0
Total Program Modifications	\$92,412	\$0

BUDGET 2008

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 11/7/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$4,942,936	\$4,552,627	\$4,851,470	\$4,665,903	\$5,210,922	\$5,575,316	\$5,340,528
Purchased/Contracted Services	939,447	815,007	965,667	697,485	822,208	821,247	4,461,032
Supplies	105,206	89,979	136,600	126,372	169,739	177,239	169,739
Interfund/Interdepartmental Charges	29,078	9,912	12,126	10,350	50,800	31,100	31,100
Capital Outlays	2,662	1,067	8,715	9,467	5,720	6,331	6,331
Other Costs	28,058	0	71,138	0	88,067	88,087	88,087
Other Financing Sources	1,942	0	18,352	20,034	1,933	0	0
TOTAL	\$6,049,329	\$5,468,592	\$6,064,068	\$5,529,610	\$6,349,389	\$6,699,320	\$10,096,817

BUDGET 2008

FUND: SPECIAL REVENUE

DEPARTMENT: JUVENILE SERVICES FUND

DATE: 10/15/2007

PROGRAM DESCRIPTION

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation
7. Truancy Intervention Services

REVENUE SUMMARY								
	2003	2004	2005	2006	2007	% Change	2008	% Change
Chgs for County Services	\$47,000	\$60,000	\$71,751	\$162,856	\$271,739	66.86%	\$538,864	98.30%
Fund Balance Forward	4,831	35,849	14,353	77,761	134,827	0.00%	134,827	0.00%
Total	\$51,831	\$95,849	\$86,104	\$240,617	\$406,566	66.86%	\$673,691	65.70%
BUDGET SUMMARY BY DIVISION/PROGRAM								
	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Juvenile Services Fund	\$51,831	\$95,849	\$86,104	\$240,617	\$406,566	\$673,691	\$673,691	65.70%
Total	\$51,831	\$95,849	\$86,104	\$240,617	\$406,566	\$673,691	\$673,691	
	0.00%	84.93%	-10.17%	179.45%	68.97%	65.70%	65.70%	
Actual Expenditures	\$41,052	\$95,604	\$12,612	\$14,290	\$3,029 (estimated)			

BUDGET 2008

FUND: SPECIAL REVENUE

DEPARTMENT: JUVENILE SERVICES FUND

DATE: 10/15/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$86,104	\$12,612	\$240,617	\$14,290	\$406,566	\$673,691	\$673,691
Total	\$86,104	\$12,612	\$240,617	\$14,290	\$406,566	\$673,691	\$673,691

BUDGET 2008

FUND: LAW ENFORCEMENT CONFISCATED MONIES

DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES

DATE: 10/10/2007

PROGRAM DESCRIPTION

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Federal Police	\$1,787,900	\$1,563,454	\$2,149,335	\$2,614,114	\$2,550,813	\$1,685,676	\$1,685,676	-33.92%
Federal Sheriff	125,881	118,489	36,061	171,118	102,641	729,330	729,330	610.56%
Federal/Treasury Sheriff	2,473	4,531	60,840	30,661	11,752	6,657	6,657	-43.35%
State Sheriff	11,471	119,089	204,665	128,849	12,700	16,674	16,674	31.29%
State District Attorney	456,918	314,187	224,138	300,330	318,256	196,303	196,303	-38.32%
State Police	495,210	443,294	422,160	716,581	656,773	547,000	547,000	-16.71%
Total	\$2,879,853	\$2,563,044	\$3,097,199	\$3,961,653	\$3,652,935	\$3,181,640	\$3,181,640	-12.90%
Percent Change	-13.44%	-11.00%	20.84%	27.91%	-7.79%	-12.90%	-12.90%	
Actual Expenditures	\$1,763,105	\$908,880	\$2,168,490	\$1,245,256	\$2,575,533	(Estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2008 Appropriation for this Fund represents the estimated end of 2007 fund balances.

BUDGET 2008**FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE****DATE: 10/10/2007**

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$584,963	\$282,080	\$1,703,841	\$868,595	\$428,224	\$212,977	\$212,977
Supplies	267,727	252,735	150,393	209,192	9,380	6,657	6,657
Capital Outlays	692,619	619,070	324,953	178,624	215,650	729,330	729,330
Interdepartment/Interfund Charges	0	0	16,845	7,944	0	0	0
Other Costs (Reserve for Appropriation)	549,494	12,209	1,765,615	(19,099)	2,999,682	2,232,676	2,232,676
Other Financing Uses	1,002,396	1,002,396	0	0	0	0	0
TOTAL	\$3,097,199	\$2,168,490	\$3,961,647	\$1,245,256	\$3,652,936	\$3,181,640	\$3,181,640

BUDGET 2008
FUND: GENERAL
DEPARTMENT: LAW

DATE: 10/29/2007

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

MAJOR ACCOMPLISHMENTS 2007

Surpassed all performance measurement goals.

Continued reduction in jury trials and substantial monetary judgments due to proactive and aggressive litigation tactics.

MAJOR GOALS 2008

1. To win or settle majority of litigation files.
2. To provide prompt response to written requests for legal opinions and requests to draft ordinances.
3. To provide prompt review of standard form contracts.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Case files Opened	942	783	940	985	4.79%	1,000	1.52%
Total Case files Closed	812	748	691	960	38.93%	975	1.56%
Total Case files Pending	1,856	1,658	1,534	1,950	27.12%	2,000	2.56%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Law	\$2,478,369	\$2,873,903	\$3,293,732	\$4,147,441	\$4,690,127	\$4,926,675	\$4,800,362	2.35%
Total	\$2,478,369	\$2,873,903	\$3,293,732	\$4,147,441	\$4,690,127	\$4,926,675	\$4,800,362	
Percent Change	20.38%	15.96%	14.61%	25.92%	13.08%	5.04%	2.35%	
Actual Expenditures	\$2,085,165	\$2,285,568	\$3,851,305	\$3,905,644	\$4,186,703 (estimated)			

BUDGET 2008
FUND: GENERAL
DEPARTMENT: LAW

DATE: 10/29/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	25	27	27	27	27	27	27	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes \$75,000 for court imposed monitoring of the Child Advocate's Office for compliance with order issued in the Kenny A. Case. No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended
Personal Services and Benefits	\$2,080,166	\$1,663,811	\$2,084,035	\$2,084,577	\$2,513,473	\$2,705,167	\$2,705,167
Purchased/Contracted Services	1,144,628	2,126,983	1,992,958	1,737,271	2,074,857	2,124,908	2,014,595
Supplies	63,938	59,616	60,698	73,559	81,697	81,600	80,600
Capital Outlays	5,000	895	9,750	10,237	20,100	15,000	0
TOTAL	\$3,293,732	\$3,851,305	\$4,147,441	\$3,905,644	\$4,690,127	\$4,926,675	\$4,800,362

PROGRAM DESCRIPTION

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 22 public library facilities supported by a Library Processing Center. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 700 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Public meeting spaces are available in 16 library branches.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping an accurate patron file; advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

MAJOR ACCOMPLISHMENTS 2007

Increased library traffic by 2.4% as compared to 2006.

Increased the circulation of library materials by 2.7% as compared to 2006.

Awarded the program management contract for the management of the library bond construction program through 2010.

Awarded design contracts to five architectural firms for nine library bond projects.

Awarded construction contracts to two construction firms for nine library bond projects.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: LIBRARY

DATE: 11/13/2007

MAJOR GOALS 2008

- To secure sufficient staffing to operate bond libraries coming online in 2008.
- To improve public and staff security in library facilities.
- To increase availability of library materials to the public through collection growth.
- To continue design and construction of libraries in the 2005 Bond Program.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Patron Visits	2,968,638	3,153,749	3,216,230	3,292,187	2.36%	3,200,000	-2.80%
Materials Checked Out	3,162,716	3,372,021	3,400,671	3,491,216	2.66%	3,400,000	-2.61%
Online Public Access Catalog	930,145	1,018,415	1,082,423	4,025,659	271.91%	3,700,000	-8.09%
Community Meetings	2,117	1,938	2,179	2,250	3.26%	1,900	-15.56%
Libraries	23	23	23	22	-4.35%	23	4.55%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$2,495,752	\$2,479,687	\$2,501,242	\$2,548,594	\$2,871,756	\$3,389,395	\$2,992,102	4.19%
Information Services	3,512,812	3,576,665	3,821,524	3,922,850	3,821,273	4,476,760	3,933,573	2.94%
Circulation	2,435,840	2,736,080	2,820,979	2,846,143	2,996,480	3,371,719	3,038,577	1.40%
Technical Services	1,782,635	1,757,899	1,829,503	2,154,404	2,636,099	3,318,873	649,975	-75.34%
Automation	267,133	308,866	313,538	325,309	343,977	443,463	347,180	0.93%
Maintenance/Operations	543,211	609,233	620,386	632,915	654,290	927,360	673,122	2.88%
Total	\$11,037,383	11,468,430	11,907,172	12,430,215	13,323,875	15,927,570	\$11,634,529	-12.68%
Percent Change	8.89%	3.91%	3.83%	4.39%	7.19%	19.54%	-12.68%	
Actual Expenditures	10,781,663	10,943,273	11,429,763	12,008,663	13,164,533	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	176	177	177	180	184	298	184	0.00%
Part Time/Temporary	51	49	49	49	49	61	49	0.00%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: LIBRARY

DATE: 11/13/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

\$52,962 has been deducted as salary savings, this is the equivalent of 1 full-time Librarian position.

5 enlarged library branches (Hairston Crossing, Salem-Panola, Northlake-Barbara Loar, Northeast Plaza, and Embry Hills) are expected to open in 2008.

Additional library staff have been requested for two months prior to the actual public opening of new and expanded branches so that training of personnel and the preparation of the branch for opening can occur.

Library's base budget request of \$2,025,000 and Program Modification #8 of \$500,000 for the materials collection will be funded using the 2006 bond issue interest, as a CIP Project.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 06810 - Administration

1. The addition of 7 FT positions to administratively support the increased need for fiscal supervision of its budgeted funds and assets, the increased need for personnel administration, and the increased need for staff development due to the expansion of the library through the Bond Program. An additional \$254,588 is requested for Purchased Property Services, such as cleaning, general repair water, sewer; Purchased Services, such as printing, publications, postage, and insurance; Utilities, such as electricity and gas; and other miscellaneous supplies. Includes salaries and benefits for the months specified in the table below.
Not Recommended.

Requested	Recommended
\$364,701	\$0

Months	6 Months		5 Months		4 Months		2 Months		1 Month	
	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Accountant	1	0								
Librarian, Principal	1	0								
Library Accounts Payable Assistant	1	0								
Office Assistant	3	0								
Payroll Personnel Technician	1	0								
Sub-Total	7	0	0	0	0	0	0	0	0	0

Total Positions Requested	7	FT	7
		PT	0
Total Positions Recommended	0	FT	0
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06820 - Information Services

2. The addition of 40 positions: 38 FT and 2 PT to provide a sufficient level of programming and community outreach for the new branches and the older expanded sites. Includes salaries and benefits for the following positions for the months specified in the table below.

Requested Recommended
 \$476,381 \$0

Not Recommended.

Locations / Functions	Information Svcs		Embry Hills		Hairston Crossing		Toco Hill		Ellenwood	
	NE Plaza		Northlake - Barbara Loar		Salem - Panola		Tucker		Scott Candler	
	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Months: Requested/Recommended	6	4	5	2	4	1	2	0	1	0
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Librarian, Principal	1	0	1	0	2	0	3	0		
Librarian Senior	3	0			1	0	3	0	2	0
Librarian					2	0	5	0	2	0
Library Specialist Senior	1	0	0	0	2	0	3	0	2	0
Library Specialist Senior PT							2	0		
Library Specialist	1	0								
Office Assistant	3	0								
Sub-Total	9	0	1	0	7	0	16	0	6	0

Total Positions Requested	39	FT	37
		PT	2
Total Positions Recommended	0	FT	0
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06830 - Circulation

3. The addition of 41 positions: 35 full-time and 6 part-time to staff 10 bond program and 2 non-bond program libraries that are projected to open by the end of 2008 or early 2009 and to provide the additional staff to support the expanded library system. Includes salaries and benefits for the following positions for the months specified.

Requested Recommended
 \$300,881 \$0

Not Recommended.

Locations / Functions	Information Svcs		Embry Hills		Hairston Crossing		Toco Hill		Ellenwood	
	NE Plaza		Barbara Loar		Salem - Panola		Tucker		Scott Candler	
	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Months: Requested/Recommended	6	4	5	2	4	1	2	0	1	0
Library Specialist	2	0	3	0	3	0	4	0	3	0
Library Technician	3	0	3	0	5	0	6	0	4	0
Library Technician PT					2	0	4	0		
Sub-Total	5	0	6	0	10	0	14	0	7	0

Total Positions Requested	42	FT	36
		PT	6
Total Positions Recommended	0	FT	0
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06840 - Technical Services

4. The addition of 7 full-time positions to select, purchase, catalog, and process books and media due to the library expansion for the Bond Program. Includes salaries and benefits for the following positions for the months specified in the table below.

Requested Recommended
 \$143,012 \$0

Not Recommended.

Months Positions: Requested/Recommended	6 Months		5 Months		4 Months		2 Months		1 Month	
	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Librarian Senior	1	0								
Librarian	2	0								
Library Specialist	1	0								
Accounting Technician	3	0								
Sub-Total	7	0	0	0	0	0	0	0	0	0

Total Positions Requested	7	FT	7
		PT	0
Total Positions Recommended	0	FT	0
		PT	0

Cost Center 06850 - Automation

5. The addition of 3 full-time positions to address the growing demand for computerized services including maintaining the functionality, security, and currency of a network encompassing more than 335 new staff and user workstations at 25 remote sites due to the expansion of the library through the Bond Program. Includes salaries and benefits for the following positions for the months specified in the table below.

\$78,376 \$0

Not Recommended.

Months Positions: Requested/Recommended	6 Months		5 Months		4 Months		2 Months		1 Month	
	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Library System Analyst	1	0								
Department Microsystems Spec	2	0								
Sub-Total	3	0	0	0	0	0	0	0	0	0

Total Positions Requested	3	FT	3
		PT	0
Total Positions Recommended	0	FT	0
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06860 - Maintenance & Operations

6. The addition of 23 positions: 20 full-time and 3 part-time for the routine maintenance and upkeep of Library buildings, courier service among 25 branches, and physical security for the expansion of the library through the Bond Program. Includes salaries and benefits for the following positions for the months specified.
Not Recommended.

Requested Recommended
 \$158,689 \$0

Locations / Functions	Information Svcs		Embry Hills		Hairston Crossing		Toco Hill		Ellenwood	
	NE Plaza		Barbara Loar		Salem - Panola		Tucker		Scott Candler	
	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Security Guard	1	0	1	0	2	0	6	0	2	0
Custodian					2	0	2	0		
Custodian PT	1	0	2	0					1	0
General Maint Worker	1	0								
Courier	2	0								
Sub-Total	5	0	3	0	4	0	8	0	3	0

Total Positions Requested	23	FT	19
		PT	4
Total Positions Recommended	0	FT	0
		PT	0

Cost Center 06860

7. The addition of 5 full-time Security Guard positions to provide security services for the following branches: Clarkston, Covington, Flat Shoals, Stone Mountain-Sue Kellogg, and Wesley Chapel/W. C. Brown. Includes salaries and benefits for 8 months.
Not Recommended.

\$95,549 \$0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06840

8. Increase the DeKalb County Public Library's materials collection by increasing the DeKalb County allocation for library materials by \$500,000.

Requested	Recommended
\$500,000	\$0

This program modification is recommended as a CIP project. See Information Relative to Requested Budget section on page 3.

Total Program Modifications

\$2,117,589	\$0
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SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$9,487,686	\$9,102,364	\$9,808,997	\$9,427,261	\$10,217,000	\$12,018,348	\$10,555,580
Purchased / Contracted Services	95,083	1,872	90,000	50,467	32,120	61,120	61,120
Supplies	1,300,400	1,300,040	1,525,400	1,525,000	2,027,400	2,527,400	2,400
Interfund / Interdepartmental Charges	7,387	8,303	10,052	10,160	12,631	13,390	13,390
Other Costs	1,016,616	1,017,184	995,766	995,776	1,034,724	1,307,312	1,002,039
TOTAL	\$11,907,172	\$11,429,763	\$12,430,215	\$12,008,663	\$13,323,875	\$15,927,570	\$11,634,529

PROGRAM DESCRIPTION

The Court decides whether to issue arrest and search warrants after hearing evidence to determine whether there is probable cause. The Court sets bonds by individual hearings in felony cases and by schedule in most misdemeanor cases and conducts preliminary hearings in most cases to determine whether there is enough evidence to prosecute the defendant. The criminal division must remain open every day (approximately 16 hours) to accommodate the needs of the Sheriff's Office and Police Departments, as well as the public. In civil cases, the Court hears most types of cases where the amount at issue is within the Court's jurisdictional limit. The Court offers simplified, speedy procedures designed to allow persons to pursue small claims without the aid of an attorney.

MAJOR ACCOMPLISHMENTS 2007

Established a Jail Diversion Program for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness presently being detained in the DeKalb County Jail.
 Processed family violence and stalking protection order cases for Superior Court.
 Established The Electronic Warrant Interchange (EWI) which enables the Police Department and several municipalities to secure arrest warrants without leaving their jurisdiction or their respective duty locations.

MAJOR GOALS 2008

To provide expanded service through Jail Diversion Program.
 To insure legal representation for the defendant and providing necessary counseling.
 To expand electronic warrant interchange (EWI) 24 hours to include operations from Judge's home during hours that the Magistrate Office is closed.
 To continue to provide an expanded and structured approach to family violence and stalking protection order cases.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2008	%change
Bond Hearings	6,700	7,000	7,305	6,600	-9.65%	7,000	6.06%
Commitment Hearings	31,000	32,000	31,129	26,500	-14.87%	30,000	13.21%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Magistrate Court	\$1,404,028	\$1,529,637	\$2,218,647	\$2,279,013	\$2,532,607	\$3,529,832	\$2,622,216	3.54%
	\$1,404,028	\$1,529,637	\$2,218,647	\$2,279,013	\$2,532,607	\$3,529,832	\$2,622,216	3.54%
Percent Change	4.80%	8.95%	45.04%	2.72%	11.13%	39.38%	3.54%	
Actual Expenditures	\$1,312,608	\$1,534,973	\$1,969,038	\$2,181,959	\$2,403,851	(estimated)		

BUDGET 2008
FUND: GENERAL
DEPARTMENT: MAGISTRATE COURT

DATE: 11/7/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	5	6	13	14	14	14	14	0.00%
Part Time/Temporary	23	23	23	23	23	23	23	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
 No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
 No Program Modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended	Budget
Personal Services and Benefits	\$1,982,864	\$1,796,821	\$2,078,857	\$1,997,966	\$2,316,475	\$3,194,632	\$2,376,440	
Purchased / Contracted Services	125,839	92,045	109,843	99,302	134,537	229,200	175,776	
Supplies	86,677	59,569	69,179	63,657	76,189	84,000	65,000	
Capital Outlays	17,829	16,030	16,834	16,834	804	17,000	0	
Other Costs	5,438	4,573	4,300	4,200	4,603	5,000	5,000	
TOTAL	\$2,218,647	\$1,969,038	\$2,279,013	\$2,181,959	\$2,532,607	\$3,529,832	\$2,622,216	

PROGRAM DESCRIPTION

The Medical Examiner performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

MAJOR ACCOMPLISHMENTS 2007

Thorough and comprehensive investigation of all reported deaths, resulting in the proper determination of cause and manner of death and the dissemination of accurate information to the appropriate individuals and agencies.

Performance of numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory (forensic science center), with no identifiable, significant errors.

Deployment of the technical body recovery team (TBRT), on over 40 death scenes this past year, resulting in the safe and successful recovery of the dead body from difficult and precarious, environments without injury to team members or loss/damage of equipment.

The Medical Examiner's office generated \$38,250 in revenue for the County through the use of the sterile autopsy/operating room.

MAJOR GOALS 2008

1. To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.
2. To continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.
3. To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: MEDICAL EXAMINER

DATE: 11/9/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Deaths Investigated	1,647	1,569	1,702	1,750	2.82%	1,800	3%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Medical Examiner	\$1,783,247	\$1,989,761	\$2,149,472	\$2,350,640	\$2,462,057	\$2,774,039	\$2,643,212	7.36%
Total	\$1,783,247	\$1,989,761	\$2,149,472	\$2,350,640	\$2,462,057	\$2,774,039	\$2,643,212	7.36%
Percent Change	6.42%	11.58%	8.03%	9.36%	4.74%	12.67%	7.36%	7.36%
Actual Expenditures	\$1,771,471	\$1,940,322	\$2,140,563	\$2,335,674	\$2,457,960	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	18	20	21	21	21	21	21	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

This budget includes \$660,000, for the medical services contract for the Chief Medical Examiner. This represents a 10% increase above the 2007 medical services contract of \$600,000. The increase recognizes the escalating cost of medical services.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Additional Equipment

1. One addition to the fleet: One 2008 Ford Crown Victoria with police package, configured as a K-9 unit.
Recommend continued use of a pool vehicle to support this function.

Total Program Modifications

Requested Recommended

\$24,891	\$0
<hr/>	<hr/>
\$24,891	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,363,872	\$1,351,932	\$1,456,335	\$1,413,269	\$1,542,289	\$1,705,428	\$1,625,989
Purchased/Contracted Services	565,650	564,554	678,119	684,889	683,305	754,446	753,154
Supplies	129,665	137,868	145,653	156,678	142,226	156,140	141,485
Capital Outlays	3,000	1,081	11,100	9,935	5,000	19,750	7,200
Interdepartment/Interfund Charges	87,285	85,128	59,433	70,903	89,237	138,275	115,384
TOTAL	\$2,149,472	\$2,140,563	\$2,350,640	\$2,335,674	\$2,462,057	\$2,774,039	\$2,643,212

BUDGET 2008**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 11/30/2007****PROGRAM DESCRIPTION**

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, Pensioners Health/Life Insurance, and the Attendance Incentive Program. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Contingency, and Budgetary Reserve.

MAJOR CHANGES IN 2008 RECOMMENDED BUDGET

Transferred the funding for nonprofit payments and responsibility as well as the Set Aside for Senior Services to the Human Services Department.
 Transferred the funding for the Building Authority (Juvenile) Revenue Bonds Lease Purchase payments to Juvenile Court.
 Transferred the funding for the Lease Purchase payments for the South DeKalb Arts Center to Rental Motor Vehicle Excise Tax Fund.

OTHER INFORMATION RELATIVE TO 2008 BUDGET

The Contingency account is recommended at \$800,000.
 The Budgetary Reserve account is recommended at \$18,521,431 which includes the return of the \$5,000,000 advance to Grady Hospital in 2007.
 The Reserve for Process Improvements account is recommended at \$100,000.
 The Lobbying Contracts account are recommended at \$265,000.
 Tax Funds Payment to Car & Truck Maintenance Facility funded by Vehicle Fund Loan is \$414,689.

HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
COPS - Principal & Interest	\$1,479,072	\$1,479,071	\$1,953,159	\$1,953,159	\$1,956,334	\$1,956,459	\$1,956,459
Building Authority (Juv) Revenue Bonds	1,134,190	0	3,001,631	4,090,636	5,784,463	0	0
Lease Purchase of Real Estate							
Public Safety / Judicial Authority P&I	1,950,000	1,950,000	2,121,628	2,121,628	1,020,484	3,105,376	0
South DeKalb Arts Center	0	0	0	0	750,000	0	0
Pensioners Group Insurance	0	0	8,166,374	8,704,187	9,543,213	9,543,213	9,543,213
Atlanta Regional Commission	846,560	846,560	683,120	683,120	683,120	700,960	700,960

BUDGET 2008**FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS (continued)****DATE: 11/30/2007**

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Reserves & Contingencies							
Contingency	\$1,000,000	\$0	\$1,000,000	\$0	(\$7,144,124)	\$1,000,000	\$800,000
Budgetary Reserve	16,869,915	0	18,521,431	0	13,521,431	18,521,431	18,521,431
Reserve for Appropriation - Reserve	36,321	0	2,949,394	0	10,244,582	35,134	35,134
Reserve for Appropriation - TADS	36,643	0	249,890	0	249,890	463,136	463,136
Reserve for Process Improvement	847,363	832,990	665,872	623,883	474,963	150,000	100,000
Economic Development Incentive	955,000	0	1,000,000	0	0	1,000,000	0
Various Insurance Costs:							
Unemployment Compensation	13,647	0	227,928	241,634	184,493	184,493	184,493
Non-Immunity	241,634	0	976,576	778,461	345,927	345,927	345,927
Monies & Securities	778,461	0	43,849	0	13,365	13,365	13,365
Buildings & Contents	0	0	109,848	114,766	221,683	221,683	221,683
Loss Control	114,766	0	38,760	74,363	13,647	13,647	13,647
Boiler/Machinery	74,363	0	8,742	9,404	14,656	14,656	14,656
Professional Services							
Lobbying Contract (Local)	161,000	0	161,280	300,000	150,000	150,000	150,000
Lobbying Contract (National)	121,000	0	121,000	99,212	115,000	115,000	115,000
Auditing Fees	224,000	175,250	224,000	163,750	202,000	300,000	300,000
Attendance Incentive	(9,300,000)	0	1,137,434	640,537	1,632,377	1,390,960	1,390,960
Excess Salary Savings	(7,200,000)	0	(7,500,000)	0	(7,500,000)	(4,000,000)	(9,300,000)
Stormwater Fees Owed by County	0	0	275,424	226,188	208,436	244,000	244,000
Other							
Dues, Books, Subscriptions	55,000	53,194	55,000	43,322	43,325	43,325	43,325
Georgia Forestry Commission	0	0	1,500	1,472	1,500	2,508	2,508
Electricity	0	0	0	(1,154,539)	0	0	0

BUDGET 2008

FUND: TAX FUNDS

DEPARTMENT: NON-DEPARTMENTAL

DATE: 11/30/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	(\$5,937,179)	\$1,439,233	(\$5,984,332)	\$1,536,896	(\$5,841,841)	(\$2,325,564)	(\$7,692,637)
Purchased/Contracted Services	4,305,266	3,158,388	4,608,138	3,671,296	7,395,425	10,770,705	5,131,134
Supplies	55,000	53,613	55,000	(1,111,173)	43,325	43,325	43,325
Capital Outlays	300,000	97,600	0	0	0	0	0
Interfund/Interdepartmental Charges	1,192,416	1,192,416	983,994	983,994	2,109,278	1,712,134	2,126,823
Other Costs	29,834,735	12,491,914	33,748,980	10,216,048	32,929,515	32,956,156	30,683,693
Debt Services	2,613,262	1,479,071	4,954,790	6,043,795	1,956,334	1,956,459	1,956,459
Other Financing Uses	969,212	969,212	915,578	915,578	968,260	0	0
TOTAL	\$33,332,712	\$20,881,446	\$39,282,148	\$22,256,434	\$39,560,296	\$45,113,215	\$32,248,797

SUMMARY BY FUND OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
General	\$26,438,038	\$14,116,224	\$32,218,696	\$14,916,870	\$32,012,515	\$33,717,484	\$23,269,947
Fire	3,103,087	3,007,222	3,056,304	3,186,254	3,259,856	3,481,829	3,401,624
STD-DESIGNATED SERVICES	3,610,046	3,580,153	3,822,633	3,955,364	4,089,896	7,687,792	5,343,722
STD-UNINCORPORATED	181,541	177,848	184,515	197,946	198,029	233,504	233,504
TOTAL	\$33,332,712	\$20,881,445	\$39,282,148	\$22,256,434	\$39,560,296	\$45,120,609	\$32,248,797

BUDGET 2008

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 12/6/2007

PROGRAM DESCRIPTION

The Department provides a variety of recreation service/activities by planning, developing, managing, operating and maintaining parks, open spaces and recreational facilities, and other designated County properties through its four operating divisions. The Administrative Division provides general management, payroll, budgetary, safety/risk management, IT and administrative support for the entire department. The Recreation Service Division provides recreation opportunities at parks and recreation centers located throughout the County. Programs are available for all ages from pre-school through seniors and for the disabled. Activities include instructional classes, youth and adult sports, swimming, day camps, playgrounds and other special events. The Parks Service Division is responsible for the maintenance of the parks system, other departmental facilities, and all public grounds excluding right-of-way. The Park Planning and Development Division is responsible for administration of all bond funded & capital improvement projects, marketing and promotion, and private and public funding assistance.

MAJOR ACCOMPLISHMENTS 2007

1. Opened Brook Run Skate Park.
2. Held Swim meet at Emory with 2,000 participants.
3. Held senior Olympics with 238 Participants.
4. Browns Mill Family Aquatics and new Recreation Centers are under construction.
5. Developed work order system through EAM software.
6. Created partnership with Warren Technical School.
7. Relocated the North Service Center.
8. Created partnership with Tyler Perry for film being made at Forty Oaks.

MAJOR GOALS 2008

1. To implement the Active Network. (TAN)
2. To ensure the highest level of maintenance, safety, and security throughout the Park System.
3. To provide diverse programs and services at an optimal level for all citizens of all ages.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Recreation Centers- Participants Served	105,000	195,025	206,862	210,000	2%	225,000	7%
Parks Facilities - Total Acreage	5,400	5,400	6,000	6,400	7%	6,500	2%
Parks Facilities - Acres Maintained	4,523	4,532	4,532	5,400	19%	5,450	1%
Sports and Athletics - Youth Served	19,200	19,200	26,000	27,000	4%	28,000	4%

BUDGET 2008

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 12/6/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Parks & Recreation	\$17,387,098	\$17,835,388	\$19,600,188	\$19,878,433	\$22,310,590	\$26,396,653	\$22,182,713	-0.57%
Total	\$17,387,098	\$17,835,388	\$19,600,188	\$19,878,433	\$22,310,590	\$26,396,653	\$22,182,713	-0.57%
Percent Change	0.00%	2.58%	9.89%	1.42%	12.24%	18.31%	-0.57%	
Actual Expenditures	\$15,900,581	\$16,689,896	\$17,676,772	\$18,754,128	\$21,816,986	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	237	232	235	245	258	283	258	0.00%
Part Time/Temporary	332	349	372	372	372	486	372	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$913,232 is being taken as salary savings which is equivalent to 25 positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 7 full time Grounds Technicians positions for the Stationary Site Maintenance Team. (SSMT) The SSMT provides maintenance support for the Bond Program Improvement Projects. Currently there are 22 positions assigned to the SSMT. 2008 is year 2 of the buildup staffing requirement for the team. By the end of 2009 (year 3), 29 positions will be assigned to SSMT. Includes salaries, benefits, supplies, and vehicles for the team. Not Recommended at this time.	\$312,488	\$0
2. Addition of 3 full time Maintenance Mechanics and 1 cargo van. These positions are part of a multi-year program to establish a comprehensive labor force of twelve service positions to respond to work orders throughout the Park System. Includes salaries, benefits and supplies. Not Recommended at this time.	94,718	0

BUDGET 2008

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 12/6/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)

A. Program Modifications and Recommendations (Con't)

	Requested	Recommended
3. Addition of 6 infield rake machines, two for each District to maintain the Ball Fields. Recommend funding in the CIP Budget using 2006 Park Bond Interest monies as the source.	\$73,200	\$0
4. Addition of 6 ten-foot wing mowers, two for each District to maintain the Ball Fields. Recommend funding in the CIP Budget using 2006 Park Bond Interest monies as the source.	253,200	0
5. Addition of staffing and expenses for the new Browns Mill Family Aquatics Center which will open in September 2008. The staffing will include 34 temporary positions: They are 1 Pool Manager, 3 Senior Lifeguards, 24 Lifeguards and 6 Recreation Assistants. Includes salaries benefits and supplies. Not Recommended at this time.	312,795	0
6. Addition of staffing and expenses for the new Redan Recreation Center scheduled to open in September 2008. The staffing includes 5 full time positions: 1 Recreation Center Director, 2 Recreation Center Leaders, and 2 custodians. Also, there will be 17 temporary positions: 12 Recreation Assistants and 5 Recreation Instructors. Includes salaries, benefits and supplies. Not Recommended at this time.	195,940	0
7. Addition of staffing and expenses for the opening of the new Exchange Park Recreation Center in September 2008. The staffing will include 5 full time positions: 1 Recreation Center Director, 2 Recreation Center Leaders, and 2 Custodians. Also, there will be 17 temporary positions: 12 Recreation Assistants and 5 Recreation Instructors. Includes salaries, benefits and supplies. Not Recommended at this time.	185,704	0
8. Addition of staffing and expenses for the new Wade Walker Aquatics Center which will be opening in September 2008. The staffing will include 29 temporary positions: 3 Pool Managers, 15 Lifeguards, 3 Recreation Assistants, 5 Recreation Instructors and 3 Senior Lifeguards. Includes salaries, benefits and supplies. Not Recommended at this time.	334,739	0

BUDGET 2008

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 12/6/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)

A. Program Modifications and Recommendations (Con't)

Requested Recommended

9. Addition of staffing and expenses for the new Wade Walker Recreation Center which will open in September 2008. The staffing will include 5 full time positions: 1 Recreation Center Director, 2 Recreation Center Leaders, and 2 Custodians. Also there will be 17 temporary positions: 12 Recreation Assistants and 5 Recreation Instructors.

Not Recommended at this time.

\$254,062 \$0

Total Program Modifications

\$2,016,846 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$12,005,729	\$10,063,671	\$12,345,574	\$10,830,791	\$13,072,030	\$15,314,256	\$13,376,721
Purchased/Contracted Services	3,088,488	2,568,062	3,091,341	3,336,447	3,215,032	3,931,208	3,365,118
Supplies	1,729,860	2,190,796	1,887,232	2,129,679	2,331,017	2,909,753	1,795,155
Capital Outlays	71,957	66,083	115,746	72,694	49,413	20,441	20,441
Interfund/ Interdeptmental Charges	2,364,307	2,338,366	2,109,005	2,007,278	2,964,318	3,720,995	3,175,278
Other Costs	338,947	449,794	329,535	377,239	678,780	500,000	450,000
Other Financing	900	0	0	0	0	0	0
TOTAL	\$19,600,188	\$17,676,772	\$19,878,433	\$18,754,128	\$22,310,590	\$26,396,653	\$22,182,713

BUDGET 2008

FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

DEPARTMENT: PEG FUND

DATE: 12/5/2007

PROGRAM DESCRIPTION

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

REVENUE SUMMARY	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Estimated	% change	2008 Projected	% change
Interest	\$21,686	\$20,667	\$54,114	\$86,977	\$10,000	0.00%	\$10,000	0.00%
PEG Fund Contribution	720,486	122,994	85,794	166,728	82,930	-50.26%	77,176	-6.94%
Fund Balance Forward	1,530,135	1,627,111	1,608,744	1,434,434	1,482,770	3.37%	1,270,423	-14.32%
Total Revenue	\$2,272,307	\$1,770,772	\$1,748,652	\$1,688,139	\$1,575,700	-6.66%	\$1,357,599	-13.84%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
PEG Fund	\$2,300,136	\$1,762,111	\$1,778,744	\$1,552,434	\$1,575,700	\$1,577,465	\$1,357,599	-13.84%
Total	\$2,300,136	\$1,762,111	\$1,778,744	\$1,552,434	\$1,575,700	\$1,577,465	\$1,357,599	-13.84%
Percent Change	72.83%	-23.39%	0.94%	-12.72%	1.50%	0.11%	-13.84%	
Actual Expenditures	\$645,195	\$188,448	\$389,419	\$249,231	\$305,004	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding sources for the 2008 Budget are:

Per subscriber fees from Cable Franchisee	\$77,176
Interest	10,000
Fund balance forward	1,270,423
Total	\$1,357,599

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full-time	1	1	1	1	1	1	1	0.00%

BUDGET 2008**FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 12/5/2007****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested by this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$32,326	\$15,912	\$30,453	\$33,351	\$39,334	\$41,131	\$41,131
Purchased/Contracted Services	1,584,528	271,005	1,385,431	160,564	1,422,628	1,422,334	1,202,468
Supplies	20,671	20,598	18,257	17,072	13,738	14,000	14,000
Capital Outlays	141,219	81,904	118,293	38,244	100,000	100,000	100,000
TOTAL	\$1,778,744	\$389,419	\$1,552,434	\$249,231	\$1,575,700	\$1,577,465	\$1,357,599

BUDGET 2008

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/6/2007

PROGRAM DESCRIPTION

The Planning and Development Department comprises three (3) main divisions: Administration, Planning Services and Land Development Services. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments. The Planning Services Division is comprised of (2) sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth, including preparation of the County's Comprehensive Plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the County. The current Planning Section has four areas of responsibilities: Zoning, Subdivision and Land Development, Historic Preservation, Urban Design and Overlay Districts. These also include making recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations through public hearings to the Board of Commissioners, Planning Commission, Zoning Board of Appeals and Historic Preservation Commission. Land Development Services is comprised of four (4) sections; Environmental, Land Development, Plans Review & Permits, and Inspections. These four sections are responsible for land development plans review, permits and inspections; tree ordinance and silt and erosion control plans review and inspections; structural plans review and inspections, issuance of building, plumbing, mechanical, electrical, sign, sewer tap, and home occupation permits, issuance of certificate of occupancy or completeness and zoning approval of business license applications.

MAJOR ACCOMPLISHMENTS 2007

Completed the Candler Road Livable Cities Initiative.
 Adopted the 2025 comprehensive plan.
 Prepared the I-20 overlay district ordinance.
 Deployed a mobile field inspection device for building, land development and environmental staff.

MAJOR GOALS 2008

To select a consultant to complete phase I of the zoning update and link phase II to the GIS Department's enterprise GIS.
 To develop a databank for county wide planning and development analysis.
 To reduce building permit processing time and maintain the turn around time in land development application processing.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Permits Issued:							
Buildings	9,433	9,694	11,148	8,200	15%	8,560	4.39%
Electrical	13,237	15,133	17,402	12,000	15%	12,800	6.67%
Heating, Venting, and Air Conditioning (HVAC)	7,188	6,706	7,710	5,200	15%	5,480	5.38%
Plumbing	7,439	7,647	8,794	6,500	15%	6,700	3.08%
Signs	593	555	570	520	3%	520	0.00%
Lot Divisions	61	98	161	110	64%	150	36.36%
Sketch Plats Reviewed	56	70	78	90	11%	100	11.11%

BUDGET 2008

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT**

DATE: 12/6/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration (GEN)	\$802,283	\$628,002	\$718,749	\$575,350	\$674,153	\$711,597	\$461,597	-31.53%
Long Range Planning (GEN)	554,701	475,255	549,119	591,604	773,151	816,668	770,268	-0.37%
Administration (DEV)	6,780,015	4,089,095	5,058,010	3,691,143	3,006,422	3,024,548	2,786,108	-7.33%
Development Support (DEV)	329,550	268,811	309,003	378,982	218,261	295,129	142,139	-34.88%
Environ. Plans Review & Inspection (DEV)	1,554,621	1,468,222	1,540,020	1,605,410	1,668,717	1,861,409	1,767,980	5.95%
Land Development (DEV)	1,760,785	1,689,803	1,839,301	1,829,806	1,356,679	1,845,180	1,535,559	13.19%
Permits & Zoning (DEV)	993,301	1,027,326	903,272	1,205,037	1,241,615	1,323,921	1,084,903	-12.62%
Structural Inspections (DEV)	2,848,884	3,256,131	2,866,903	2,725,033	3,117,068	3,320,803	3,090,311	-0.86%
Zoning Analysis (STD)	739,956	736,764	788,165	845,614	942,362	1,535,429	1,503,753	59.57%
Total	\$16,364,095	\$13,639,409	\$14,572,542	\$13,447,979	\$12,998,428	\$14,734,684	\$13,142,618	1.11%

Percent Change 12.42% -16.65% 6.84% -7.72% -3.34% 9.57% 1.11%

Actual Expenditures \$12,727,701 \$11,324,662 \$11,559,407 \$11,754,883 \$11,550,100 (estimated)

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	173	174	182	182	182	183	182	0.00%
Part Time/Temporary	5	3	3	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. The Department's 2008 recommended budget of \$13,142,618 is comprised of 3 funds:

General Fund	\$1,231,865	9%
Special Tax District Fund	\$1,503,753	11%
Development Fund	\$10,407,000	79%

Development Fund:

The Development Fund portion of this department's budget must be self supporting and balanced.

The Development Fund portion of the 2008 budget request was \$11.6 million vs. an estimated revenue of \$10.4 million. The recommended budget of \$10,407,000 represents a 10.8% decrease below the requested budget. \$1,081,365 has been deducted for salary savings; this is the equivalent of 24 full-time positions.

BUDGET 2008

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/6/2007

INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)

General Fund:

No salary savings have been deducted in 2008.

Special Tax District- Designated Services:

No salary savings have been deducted in 2008.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

General Fund

1. Funding to update the DeKalb County Zoning Ordinance; includes funding for other professional services, computer equipment, software and operating supplies.

Not recommended at this time.

Requested Recommended

\$250,000 \$0

General Fund

2. The addition of 1 Urban Planner to re-enforce the implementation of the newly adopted comprehensive plan, supplies necessary to support personnel. Salary and benefits requested for eight months.

Not recommended at this time.

40,033 0

Development Fund

3. 2 additions to the fleet: 1 F-150 Pick Up Truck and 1 SUV . These vehicles will be utilized by the Environmental Division arborist and plan reviewers for field inspections.

Not recommended at this time.

41,000 0

Total Program Modifications

\$331,033 \$0

BUDGET 2008

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
 DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/8/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$9,393,394	\$8,847,275	\$9,432,851	\$8,289,019	\$9,454,128	\$10,577,632	\$9,449,842
Purchased/Contracted Services	1,204,615	1,241,768	1,178,646	1,469,071	1,273,903	1,662,186	1,263,471
Supplies	248,810	243,649	161,896	288,301	328,486	289,271	272,501
Capital Outlays	691,630	175,186	53,559	62,740	490,236	87,890	36,079
Interfund/Interdepartmental Charges	786,171	763,831	1,647,228	1,624,430	1,430,864	2,117,705	2,120,725
Other Cost	2,247,922	287,698	973,799	21,322	20,811	0	0
TOTAL	\$14,572,542	\$11,559,407	\$13,447,979	\$11,754,883	\$12,998,428	\$14,734,684	\$13,142,618

FUNDING SOURCES

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	Requested 2008	Recommended 2008
General Fund	\$1,267,868	\$1,126,001	\$1,166,954	\$1,106,807	\$1,447,304	\$1,528,265	\$1,231,865
Std-Unincorp.Fund	788,165	647,854	845,614	647,257	942,362	1,535,429	1,503,753
Development Fund	12,516,509	9,785,552	11,435,411	10,000,819	10,608,762	11,670,990	10,407,000
TOTAL	\$14,572,542	\$11,559,407	\$13,447,979	\$11,754,883	\$12,998,428	\$14,734,684	\$13,142,618

BUDGET 2008**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DATE: 11/30/2007****DEPARTMENT: POLICE SERVICES****PROGRAM DESCRIPTION**

The Police Department consists of the Office of the Chief of Police, which is comprised of the Chief of Staff, Communications & Interactive Community Policing, Field Operations Bureau, Investigation Bureau, and Support Services Bureau. Each area works together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. Primary activities include: the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, traffic laws and applicable ordinances, and the provision of specialized support services. The Department seeks to embrace Interactive Community Policing through proactive strategies and problem-solving techniques.

MAJOR ACCOMPLISHMENTS 2007

Appointed a new Chief of Police.

Implemented the Interactive Community Policing Initiative.

Acquired five Mobile Police Precincts utilizing seized funds.

Activated a state-of-the-art E-911 Communications Center at Police Headquarters.

Developed and implemented a new Computer Aided Dispatch system at the E-911 Communications Center.

MAJOR GOALS 2008

To recruit, train, and activate additional police officers being requested for the Interactive Community Policing initiative.

To successfully utilize and monitor the progress of the Mobile Precincts.

To implement the initiatives presented (reinstatement of tasers, take home vehicles, video cameras, pay enhancements).

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
General Investigations	49,498	48,884	40,790	42,829	5.00%	40,000	-6.61%
Gen. Invest. Cleared	21,841	19,545	18,515	19,273	4.09%	20,300	5.33%
Citations Issued	229,282	205,233	180,591	168,841	-6.51%	175,000	3.65%
Animal Calls Handled	31,929	29,897	31,334	32,900	5.00%	33,100	0.61%
911 Calls	1,117,149	1,144,709	1,152,101	1,153,432	0.12%	1,250,000	8.37%

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DATE: 11/30/2007

DEPARTMENT: POLICE SERVICES

BUDGET SUMMARY BY COST CENTER	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administrative Services	\$1,291,910	\$2,241,045	\$2,913,976	\$2,832,434	\$2,494,605	\$2,986,338	\$2,662,932	6.75%
Telecommunications	1,520,236	2,704,582	2,596,297	3,956,662	2,849,165	2,871,764	0	-100.00%
Communications	9,795,150	10,426,085	14,078,345	13,330,068	16,805,424	17,024,596	16,077,750	-4.33%
Crossing Guards	662,152	701,667	741,131	1,255,660	704,753	848,820	836,520	18.70%
Training & Personnel Dev.		-3,000		2,619	5,641	0	0	-100.00%
Firing Range	14,370	12,600	22,125	24,800	31,330	66,550	66,550	112.41%
Animal Control	1,908,556	2,107,755	2,246,177	2,397,331	2,739,932	3,179,773	3,025,813	10.43%
Interfund Support - Gen.	(9,625,109)	(10,011,294)	(14,048,004)	(14,353,718)	(21,556,853)	(18,502,710)	(18,502,710)	-14.17%
Records	1,877,001	2,050,247	2,190,289	2,289,541	2,340,963	2,462,755	2,372,212	1.33%
Assistant Director	494,938	501,287	504,627	708,900	1,756,301	2,687,624	2,628,264	49.65%
Service Support	1,025,874	2,069,376	1,641,940	1,376,342	1,023,447	1,183,753	885,280	-13.50%
Internal Affairs	601,617	710,685	803,400	1,055,464	932,507	902,169	869,099	-6.80%
Criminal Investigation Div.	11,161,040	7,524,022	10,035,008	9,760,646	14,253,353	14,491,501	14,388,863	0.95%
Special Investigations	5,929,269	6,071,366	7,217,232	6,845,237	8,006,665	8,085,274	7,845,553	-2.01%
Training	1,403,550	1,331,249	2,280,302	2,312,842	1,759,741	1,487,709	1,401,126	-20.38%
Uniform Division	37,368,101	45,559,429	45,287,476	48,461,019	49,237,024	75,101,533	52,971,281	7.58%
Precincts	246,576	257,650	188,995	200,500	203,288	183,600	180,600	-11.16%
Intelligence / Permits	342,357	513,356	476,871	643,818	683,718	630,232	615,532	-9.97%
Recruiting & Background	490,294	593,233	566,011	758,929	697,413	876,221	832,650	19.39%
Homeland Security	889,858	1,133,477	1,226,441	1,693,909	2,128,183	2,733,150	2,580,879	21.27%
Technology Unit	1,024,979	0				0	0	0.00%
Crime Scene	908,864	1,019,134	1,142,612	1,052,689	1,162,088	1,215,522	1,164,522	0.21%
Interfund Support - STD	10,485,394	10,357,782	14,471,895	16,176,147	21,878,485	16,292,209	16,934,296	-22.60%
Code Enforcement	1,343,453	1,325,315	1,412,472	1,702,790	1,846,654	2,334,497	1,804,017	-2.31%
Total	\$81,160,430	\$89,197,048	\$97,995,618	\$104,484,628	\$111,983,826	\$139,142,880	\$111,641,029	-0.31%
Percent Change	7.94%	9.90%	9.86%	6.62%	7.18%	33.17%	-0.31%	
Actual Expenditures	\$77,875,712	\$84,806,319	\$91,156,505	\$98,384,197	\$105,928,016	(estimated)		

BUDGET 2008**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DATE: 11/30/2007****DEPARTMENT: POLICE SERVICES**

FUNDING SOURCES	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Budget	Requested 2008	Recommended 2008	Increase 2007/2006
Std-Des. Serv. Fund	\$71,728,756	\$77,841,260	\$83,971,928	\$89,796,899	\$106,063,175	\$128,333,252	\$105,670,157	-0.37%
Std-Unincorp. Fund	1,263,294	1,210,876	1,093,934	1,164,780	1,846,654	2,334,497	1,804,017	-2.31%
General Fund	4,883,662	5,754,183	6,090,643	7,422,517	4,073,997	8,475,131	4,166,855	2.28%
Total	\$77,875,712	\$84,806,319	\$91,156,505	\$98,384,197	\$111,983,826	\$139,142,880	\$111,641,029	-0.31%

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full-Time (Std-D.S.)	1,012	1,058	1,056	1,062	1,154	1,354	1,204	4.33%
Full-Time (Std-Unincorp)	26	26	26	34	38	43	38	0.00%
Full-Time (General)	188	228	239	225	219	212	219	0.00%
Part-Time (General)	150	150	150	150	150	150	150	0.00%
Total F/T	1,226	1,312	1,321	1,321	1,411	1,609	1,461	3.54%
Total P/T	150	150	150	150	150	150	150	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**POLICE SUPPORT (GENERAL FUND)**

\$67,512 has been deducted as salary savings; this is the equivalent of 2 full-time positions.

The 2008 Budget includes, in Purchased/Contracted Services, funding for the second of 5 annual lease-purchase payments of \$4,880,084 for equipment to upgrade the County's radio communications system from analog to digital and to national standards. This is part of a multi-year program that also involves upgrading to digital-compatible portable and mobile radios in the various departments that use the system.

This budget recognizes the implementation of Executive Order 7-4. The executive order moves: 7 positions from the Police Telecommunications cost center in the General Fund (04603) to the Office of Information Systems Communications cost center in the General Fund (01620); 1 position from the Police Communications cost center in the General Fund (04604) to the Office of Information Systems Communications cost center in the General Fund (01620); 1 position from the Police Telecommunications cost center in the General Fund (04603) to the Citizen Help Center cost center in the General Fund (07801); non-personnel operating appropriations originally requested for the Police Telecommunications cost center in the General Fund (04603) to the Office of Information Systems Communications cost center in the General Fund. The net effect on the Police Department budget: Personal Services and Benefits are decreased by 9 positions, Salary and Benefits of \$529,063; non-personnel operating appropriations in the base budget request are decreased by \$2,298,965. See "A. Program Modifications and Recommendations" below for information regarding 2 program modifications originally requested by Police cost center 04603, to be considered in the Office of Information Systems' budget request.

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 11/30/2007

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

CODE ENFORCEMENT - (STD UNINCORP FUND)

\$200,000 has been deducted as salary savings; this is the equivalent of 5 full-time positions.

The 2007 Budget authorized the addition of 4 Code Enforcement Officer positions. This budget recognizes full year funding for those positions.

POLICE SERVICES - (STD DES SERV FUND)

\$3,099,110 has been deducted as salary savings; this is the equivalent of 70 full-time positions.

On June 26, 2007, Chief of Police Bolton presented the "Road to Success Action Plan" to the Board of Commissioners. Among the initiatives outlined in the plan for implementing Interactive Community Policing, five are part of the Department's 2008 Budget Request: Adding 200 officer positions as part of a plan to add 800 officers over four years, a three-year pay enhancement plan, a plan to provide certain officers "take home" vehicles, a reinstatement of the use of tasers, and the installation of digital video cameras in patrol cars. See "A. Program Modifications and Recommendations" for more details.

\$2,876,512 has been recommended to fund 50 Police Officer positions to meet the requirements of Universal Hiring Grant #2002ULWX0029 (4751). Funding will be required through 2008 to meet the grant requirements.

\$75,000 has been recommended for matching funds for miscellaneous grants.

On September 1, 2007, 50 Police Officer positions previously funded through a transfer to the Grant Fund to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648) were transferred to the Special Tax District - Designated Services Fund. This budget recognizes the full year funding of those positions in this fund. The impact of this on the 2008 Budget is \$3,025,812, salaries and benefits.

The 2007 Budget authorized the addition of 25 Police Officer positions. This budget recognizes full year funding of those positions. In April, 2007, the Board also approved four months' funding for an additional 25 Police Officer positions previously authorized but not funded due to salary savings. The salary savings deducted from this budget is the equivalent of 70 positions, which again includes the 25 positions partially funded in 2007. The 2007 Budget also authorized the addition of 17 positions in various divisions (6 Police Officers in the Homeland Security Division; 8 Investigative Aides Senior in the Criminal Investigations Division; 1 Legal Advisor and 2 Administrative Assistant II's in the Assistant Director's Division). This budget recognizes full year funding of those positions.

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 11/30/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
Uniform (4617) 1. The addition of 200 Police Officer positions as part of a 4 year plan to add 800 positions to improve the department's sworn officer per population ratio and to institute Interactive Community Policing. Recommend the addition of 50 Police Officer positions; salary and benefits for 5 months and personal supplies. Funding for vehicles from Tax Funds is deferred at this time.	\$10,321,431	\$1,269,931
Uniform (4617) 2. Funding to increase pay rates for sworn personnel by 8% in year one of a 3 year plan to address competitiveness with other local law enforcement agencies. Not Recommended at this time. Suggest additional analysis to identify changes to specific classifications to address competitiveness.	4,921,982	0
Uniform (4617) 3. The addition of 100 police package vehicles in year one of a 3 year plan to provide "take home cars" for every Police Officer Master position to improve public visibility and to compete with other local law enforcement agencies. Not Recommended at this time. The expense of additional commute miles plus additional fixed costs need to be carefully weighed against outcomes which are difficult to quantify (i.e., improved morale, lower crime rates).	4,120,000	0
Uniform (4617) 4. Funding for the purchase of 435 Taser stun weapons as part of a plan to provide the weapons to every officer. Not Recommended at this time. It is suggested that alternate funding be sought through confiscated funds.	\$435,000	\$0
Uniform (4617) 5. Funding for the purchase of 213 digital video cameras in a program to equip patrol cars with video cameras in a program to better document patrol activities. Not Recommended at this time. It is suggested that alternate funding be sought through confiscated funds.	659,235	0
Code Enforcement (4650) 6. The addition of 5 Code Enforcement Officer positions to address population growth and timeliness of inspections. Not Recommended at this time due to historically high vacancies.	294,851	0

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 11/30/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Telecommunications (4603)

Requested Recommended

7. The addition of 2 Telecommunications Specialists to address growing County infrastructure and to support the Citizen Help Center. Note: This program modification will be considered as part of the Office of Information Systems' 2008 Budget recommendation.

66,615 0

Not Recommended. Per Executive Order 7-4, this modification is being considered in the Information Systems budget recommendation.

Telecommunications (4603)

8. The addition of 1 administrative sedan to address transportation issues in the Telecommunications Division.

14,200 0

Not Recommended. Per Executive Order 7-4, this modification is being considered in the Information Systems budget recommendation.

Communications (4604)

9. The addition of 9 Information Systems positions to support the E911 Communications Center: 8 Departmental Microsystems Specialists and 1 Departmental Information Systems Manager. These positions are to be funded from the Emergency Telephone System Fund through the monthly funding transfer.

0 389,426

Recommended. 8 months salary and benefits, and computers.

10. The funding of a longevity incentive for Master Police Officers in the amount of \$4,000 upon reaching 5 years of service. The payments are proposed as 18 monthly installments, with 12 in 2008.

0 740,160

Recommended. Includes incentive and benefits.

Total Program Modifications

\$20,833,314 \$2,399,517

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 11/30/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personnel Services and Benefits	\$75,772,091	\$70,325,422	\$78,149,354	\$74,107,533	\$82,662,442	\$102,480,373	\$89,135,484
Purchased/Contracted Services	10,405,998	9,138,423	10,231,836	8,666,788	14,485,033	15,361,460	11,530,592
Supplies	3,021,912	2,911,856	4,471,329	3,963,090	3,953,284	9,190,572	3,476,977
Capital Outlays	1,463,331	1,267,207	1,346,835	1,252,562	1,304,893	901,621	373,918
Interfund/Interdepartmental Charges	3,657,096	3,802,726	4,854,541	5,158,819	3,966,989	8,899,429	4,172,546
Other Costs	11,367	0	195,330	0	45,782	2,309,425	2,951,512
Other Financing	3,663,823	3,710,872	5,235,403	5,235,403	5,565,403	0	0
TOTAL	\$97,995,618	\$91,156,505	\$104,484,628	\$98,384,197	\$111,983,826	\$139,142,880	\$111,641,029

BUDGET 2008

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 11/7/2007

PROGRAM DESCRIPTION

The Judge of the Probate Court is elected by popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness, hospitalization, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

MAJOR ACCOMPLISHMENTS 2007

Established the DeKalb Probate Information Center which allowed the citizens of DeKalb County, who meet certain criteria, to have a 45 minute session with an attorney to assist with uncontested probate matters.

Installed a space saving system which allows the Probate Court to store larger volume of records on site and gives the citizens better access to public records.

MAJOR GOALS 2008

To continue the advanced computerization for the Probate Court (Banner Conversion), which will require additional staff training.

To improve court operations, continue to seek ways to utilize new technology to provide better services to the citizens of DeKalb County.

To improve the technology skills of Probate Court employees so that the on-line systems use can be more effective and efficient.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Petitions Filed: Wills, Probates, Administrations, Guardianships	16,563	15,991	15,452	13,900	-3%	14,000	-10%
Annual Returns Filed on Estate and Guardianships	1,355	1,330	1,147	1,200	-14%	1,300	5%
Inventories Filed on Estates and Guardianships	400	422	295	430	-30%	450	46%
Certified Copies Issued	14,235	11,250	10,307	11,250	-8%	11,500	9%
Personal Status Reports	670	660	549	690	-17%	700	26%
Marriage Licenses	4,870	4,744	4,459	4,665	-6%	4,750	5%
Certified Copies of Marriage License	11,110	10,661	6,809	6,400	-36%	6,500	-6%
Pistol Licenses	3,551	3,705	2,717	3,070	-27%	3,325	13%
Emergency Hospital Orders	200	300	254	285	-15%	300	12%
Commitment Hearings	295	300	314	350	5%	365	11%
Retardation Hearings	6	3	0	30	-100%	60	100%
Writ of Habeas Corpus	0	1	0	1	-100%	1	0%
Continued Habitation	1	0	0	0	0%	0	0%

BUDGET 2008

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 11/7/2007

DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	2008/2007
Probate Court	\$1,477,846	\$1,495,940	\$1,584,281	\$1,653,261	\$1,692,423	\$1,829,069	\$1,771,190	4.65%
Total	\$1,477,846	\$1,495,940	\$1,584,281	\$1,653,261	\$1,692,423	\$1,829,069	\$1,771,190	4.65%
Percent Change	22.52%	1.22%	5.91%	4.35%	2.37%	8.07%	4.65%	
Actual Expenditures	\$1,429,814	\$1,433,217	\$1,517,622	\$1,581,462	\$1,657,526 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	24	24	24	24	25	25	25	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended	Budget
Personal Services and Benefits	\$1,420,245	\$1,384,708	\$1,471,242	\$1,426,631	\$1,515,593	\$1,613,052	\$1,590,029	
Purchased/Contracted Services	93,590	69,738	91,252	86,056	112,062	162,917	135,377	
Supplies	64,762	55,714	56,285	51,913	43,339	48,100	40,784	
Capital Outlays	0	0	25,925	9,748	15,681	0	0	
Other Costs	5,684	7,464	8,557	7,114	5,748	5,000	5,000	
TOTAL	\$1,584,281	\$1,517,624	\$1,653,261	\$1,581,462	\$1,692,423	\$1,829,069	\$1,771,190	

BUDGET 2008

FUND: GENERAL

DEPARTMENT: PROPERTY APPRAISAL

DATE: 10/29/2007

PROGRAM DESCRIPTION

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, exempt and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. Annually, the department processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

MAJOR ACCOMPLISHMENTS 2007

All properties were reviewed and appropriate changes were made to produce an acceptable tax digest. Tax digest valuations were released to the Tax Commissioner before the Georgia Code mandated date of June 1st. The 2007 Digest was the first digest in the State to be accepted for billing purposes.

MAJOR GOALS 2008

1. To gain approval of the prior year tax digest from the Georgia Department of Revenue.
2. To perform all functions necessary to compile the 2008 tax digest by June 1, 2008.
3. To complete conversion from the current CAMA system (OASIS) to the new CAMA system (REALWARE).

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Taxable real estate parcels	213,020	215,804	220,164	225,278	2.32%	230,000	2.10%
Exempt real estate parcels	4,777	4,919	4,831	4,888	1.18%	4,950	1.27%
Public utility parcels	275	286	269	271	0.74%	271	0.00%
Building permits processed	4,500	4,500	4,500	4,500	0.00%	4,500	0.00%
Assessment notices mailed	116,881	125,071	118,587	46,802	-60.53%	50,000	6.83%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Property Appraisal	\$4,592,154	\$4,635,696	\$4,860,552	\$5,021,974	\$5,247,210	\$5,471,941	\$5,025,719	-4.22%
Total	\$4,592,154	\$4,635,696	\$4,860,552	\$5,021,974	\$5,247,210	\$5,471,941	\$5,025,719	-4.22%
Percent Change	-8.90%	0.95%	4.85%	3.32%	4.49%	4.28%	-4.22%	
Actual Expenditures	\$4,377,658	\$4,376,840	\$4,339,466	\$4,584,575	\$4,617,367 (estimated)			

BUDGET 2008

FUND: GENERAL

DEPARTMENT: PROPERTY APPRAISAL

DATE: 10/29/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	76	76	76	76	76	76	76	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$31,206 has been deducted for salary savings; this is the equivalent of 1 full-time position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended
Personal Services and Benefits	\$4,302,294	\$3,822,248	\$4,347,657	\$3,996,458	\$4,706,058	\$5,002,972	\$4,589,604
Purchased/Contracted Services	377,782	341,491	469,080	387,350	419,079	363,467	336,613
Supplies	135,288	130,660	158,770	155,173	77,836	73,000	67,000
Capital	45,188	43,943	46,467	45,594	32,518	32,502	32,502
Interfund/Interdeptmental Charges	0	1,124	0	0	11,719	0	0
TOTAL	\$4,860,552	\$4,339,466	\$5,021,974	\$4,584,575	\$5,247,210	\$5,471,941	\$5,025,719

BUDGET 2008
FUND: GENERAL
DEPARTMENT: PUBLIC DEFENDER

DATE: 10/29/2007

PROGRAM DESCRIPTION

The Public Defender is responsible for providing for the defense of indigent persons charged with felony offenses, misdemeanors, and juvenile delinquency where incarceration is a possibility. The Public Defender also provides attorneys for appeals and to represent parents in child deprivation cases in Juvenile Court. The Public Defender's office also handles appeals to the Supreme Court of Georgia and the Court of Appeals.

MAJOR ACCOMPLISHMENTS 2007

The DeKalb County Public Defender has now become the Stone Mountain Circuit Public Defender. The office is a state agency with the county providing the vast majority of the funding and staff. Under state law the office is responsible for the defense of people who can't hire a lawyer for their defense in Superior Court, State Court, Magistrate Court, Juvenile Court and to a limited degree in Recorder's Court. The Public Defender also handles appeals from these courts.

MAJOR GOALS 2008

1. To deal with problems with cases involving conflicts of interest.
2. To deal with State mandates.
3. To attempt to improve communication with jail inmates.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Death Penalty Cases Closed	0	0	0	0	0.00%	0	0.00%
Felonies Closed	3,837	4,677	5,002	4,880	-2.44%	5,000	2.46%
Juvenile Delinquency	1,800	1,881	2,567	2,286	-10.95%	2,300	0.61%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Public Defender	\$5,114,339	\$5,946,754	\$6,616,557	\$6,024,364	\$6,593,230	\$6,940,622	\$6,706,184	1.71%
Total	\$5,114,339	\$5,946,754	\$6,616,557	\$6,024,364	\$6,593,230	\$6,940,622	\$6,706,184	1.71%
Percent Change	5.94%	8.80%	11.26%	9.83%	-8.95%	5.27%	1.71%	
Actual Expenditures	\$5,089,243	\$5,184,215	\$5,629,475	\$5,947,983	\$6,336,927 (estimated)			

BUDGET 2008

FUND: GENERAL

DEPARTMENT: PUBLIC DEFENDER

DATE: 10/29/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	62	71	71	72	72	72	72	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$150,000 has been deducted for salary savings; this value is that of the vacant Public Defender position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended
Personal Services and Benefits	\$6,277,242	\$5,270,399	\$5,623,663	\$5,612,893	\$6,171,305	\$6,504,307	\$6,354,303
Purchased/Contracted Services	128,284	121,564	193,881	121,428	221,475	257,732	197,182
Supplies	96,481	117,433	102,880	104,245	88,688	88,000	74,116
Capital Outlays	13,637	13,258	40,735	36,254	9,604	14,500	4,500
Interfund/Interdepartmental Charges	100,913	106,821	63,205	73,163	102,158	76,083	76,083
TOTAL	\$6,616,557	\$5,629,475	\$6,024,364	\$5,947,983	\$6,593,230	\$6,940,622	\$6,706,184

BUDGET 2008**FUND: GENERAL****DEPARTMENT: PUBLIC HEALTH****DATE: 9/17/2007****PROGRAM DESCRIPTION**

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major divisions: the Office of the Director, Community Health and Prevention Services, and Administration. The Office of the Director oversees administrative, programmatic, clinical, and prevention services of the Board of Health. This division includes Emergency Preparedness, Marketing and Business Development, and Environmental Health. The Community Health and Prevention Services Division works to improve the health and well being of the people who live, work, and play in DeKalb County. The division provides primary prevention services and primary care services at five community health centers. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board. The Administration Division includes Finance, Human Resources, Internal Services, Information Technology, and Vital Records.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

MAJOR ACCOMPLISHMENTS 2007

Finalized the DeKalb County Pandemic Influenza Plan.

Conducted the Youth Risk Behavior Survey at 19 DeKalb County Public Schools and completed the Youth Risk Behavior Survey Report.

Facilitated the development of the physical and activity and nutrition policy adopted by the DeKalb County Schools.

Maintained the Live Healthy DeKalb Coalition to focus on prevention of diabetes, obesity, and hospitalizations due to asthma and tobacco use.

Implemented the new Swimming Pool Regulations.

Enhanced operational readiness of the Board of Health and community partners through the procurement of current command and control and communication systems.

MAJOR GOALS 2008

To increase health education and clinical services to meet the health needs of the citizens of DeKalb County.

To continue to prepare DeKalb County and its partners to coordinate, plan, and respond to all hazardous emergencies with public health implications.

To develop a comprehensive pediatric and adult primary care program at two health centers.

To reduce the prevalence of identified food borne illness risk factors in establishments by 10%.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH

DATE: 9/17/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Patient Encounters	226,610	225,132	218,970	206,187	-5.84%	202,665	-1.71%
Clinic Dental Visits	4,926	5,653	5,558	4,419	-20.49%	4,390	-0.66%
STD/HIV Services Patients Served	10,748	10,104	10,260	10,762	4.89%	12,344	14.70%
Immunization - Patients Served	53,605	55,597	57,435	52,004	-9.46%	52,412	0.78%
WIC - Average Monthly Caseload	21,358	22,488	23,085	22,796	-1.25%	23,500	3.09%
Family Planning Patients Served	5,990	9,156	5,010	3,726	-25.63%	6,000	61.03%
Food Service Program	14,000	27,695	29,784	25,363	-14.84%	30,000	18.28%
On-site Sewage Disposal	7,000	8,635	7,856	8,189	4.24%	7,800	-4.75%
Rodent Control Baiting	5,800	5,103	5,618	5,636	0.32%	5,500	-2.41%
Swimming Pool Activities	10,500	10,463	11,704	11,505	-1.70%	10,500	-8.74%
Radon Testing	1,750	2,389	2,268	1,952	-13.93%	1,700	-12.91%
West Nile Virus, Number of Contacts	8,000	4,962	17,468	18,253	4.49%	18,000	-1.39%
Body Crafting	N/A	50	87	171	100.00%	150	-12.28%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
County Positions	\$172,453	\$156,565	\$170,687	\$186,158	\$115,031	\$89,024	\$89,024	-22.61%
County Contribution	5,099,825	5,199,829	5,145,832	5,145,832	5,145,832	5,145,832	5,145,832	0.00%
Maintenance & Repair	32,250	27,740	30,514	0	0	0	0	0.00%
Total	\$5,304,528	\$5,384,134	\$5,347,033	\$5,331,990	\$5,260,863	\$5,234,856	\$5,234,856	-0.49%
Percent Change	3.85%	1.50%	-0.69%	-0.28%	-1.33%	-0.49%	-0.49%	
Actual Expenditures	\$5,233,691	\$5,333,728	\$5,319,149	\$5,321,967	\$5,241,000 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
County: Full Time	3	3	3	3	2	2	2	0.00%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH

DATE: 9/17/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

The Board of Health's 2008 Budget of \$32,537,994 has multiple funding sources including \$2,238,759 in federal grant-in-aid funds, \$13,997,536 in state grant-in-aid funds, \$5,145,832 in county funds, and \$11,151,867 in fee revenues, prior year funds, and interest.

BUDGET REQUEST ALLOCATION BY PROGRAM

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Clinical & Prevention Services	\$2,123,685	Salaries
Environmental Health Services	1,651,812	Inspections of Food Establishments
Occupational Health Services	456,950	Drug Testing for DeKalb County Police and Fire Services
Dental Health Services	232,077	Salaries
School Health Services	90,567	Hearing, Vision, Dental Screenings for the DeKalb County School System
Facility and Building Cost	590,742	Custodial, Security, Utility Costs for county-owned Health Centers
Total	\$5,145,832	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$170,687	\$170,584	\$186,158	\$176,135	\$115,031	\$89,024	\$89,024
Purchased/Contracted Services	30,514	2,733	0	0	0	0	0
Other Costs	5,145,832	5,145,832	5,145,832	5,145,832	5,145,832	5,145,832	5,145,832
TOTAL	\$5,347,033	\$5,319,149	\$5,331,990	\$5,321,967	\$5,260,863	\$5,234,856	\$5,234,856

BUDGET 2008

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND

DATE: 10/9/2007

PROGRAM DESCRIPTION

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Bonds Outstanding	\$50,000,000	\$49,100,000	\$48,125,000	\$47,125,000	-2.08%	\$46,095,000	-2.19%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Bldg. Authority Bonds	\$0	\$0	\$2,881,511	\$9,096,626	\$3,105,376	\$3,105,376	\$3,105,376	0.00%
Total	\$0	\$0	\$2,881,511	\$9,096,626	\$3,105,376	\$3,105,376	\$3,105,376	
Percent Change				215.69%	-65.86%	0.00%	0.00%	
Actual Expenditures	\$0	\$20,449,770	\$2,950,000	\$9,097,680	\$3,102,376 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2006, the budget was amended to include an increase in lease payments to cover funding for the new E-911 Center. In 2007, lease payments to cover the Revenue Bond obligations were budgeted.

BUDGET 2008

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND

DATE: 10/9/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Public Safety and Judicial Facilities Authority Revenue Bonds Fund obligations in 2008 are:

	Requested	Recommended
Principal 2004 Series		
Interest 2004 Series	\$1,030,000	\$1,030,000
Professional Services	2,062,376	2,062,376
Other Misc.	10,000	10,000
	3,000	3,000
TOTAL	\$3,105,376	\$3,105,376

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Capital Outlays	\$2,881,511	\$2,950,000	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	0	0	3,096,626	3,097,680	3,105,376	3,105,376	3,105,376
Debt Service	0	0	6,000,000	6,000,000	0	0	0
TOTAL	\$2,881,511	\$2,950,000	\$9,096,626	\$9,097,680	\$3,105,376	\$3,105,376	\$3,105,376

BUDGET 2008

FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 10/29/2007

PROGRAM DESCRIPTION

The Public Works Director is charged with providing leadership and oversight to the four divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation and Transportation. The Public Works Director provides direct communication to the Administration and, when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an on-going responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure.

MAJOR ACCOMPLISHMENTS 2007

1. Maintained the county fleet at a 95% availability rate or higher.
2. Continued to implement design and construction of projects contained in the HOST and the 2005 Transportation Bond Program.
3. Continued implementation of the Storm Water Utility program including updating the 2005 property information database, collection of fees for 2006, design and construction of high priority projects, establishment of flood plain mapping and storm water structure inventory programs, and obtaining approval of the 2006 MS4 report to EPD.
4. Completed construction and start up of the LFGTE (landfill gas-to-energy) project, completed construction of infrastructure improvement project at Seminole Road MSW (municipal solid waste) Landfill, and continued construction of phase 3, unit 1 of the Seminole Road MSW landfill.

MAJOR GOALS 2008

To continue work on the design and construction of HOST Program and Infrastructure projects, and sanitation system improvements.
To evaluate department operations and implement organizational and operational improvements.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Public Works/Director	\$285,584	\$313,702	\$465,087	\$478,350	\$509,864	\$707,501	\$517,886	1.57%
Total	\$285,584	\$313,702	\$465,087	\$478,350	\$509,864	\$707,501	\$517,886	
Percent Change	-17.20%	9.85%	48.26%	2.85%	6.59%	38.76%	1.57%	
Actual Expenditures	\$323,785	\$303,852	\$392,186	\$477,175	\$481,774 (estimated)			

BUDGET 2008

FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 10/29/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	3	3	4	4	4	6	4	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

As part of the 2006 Budget, the Water & Sewer Division of the Public Works Department was established as an independent department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. The transfer of 1 Office Assistant Sr., and 1 Asst. Dir. PW - Finance/Admin.

The transfer of 1 Office Assistant Sr., and 1 Assistant Dir. PW - Finance/Admin. from the Water and Sewer Fund to the General Tax Fund will provide administrative support and fiscal coordination of contracts, budgets, request for proposals and bond projects.

Not Recommended.

Requested	Recommended
\$176,509	\$0

Total Program Modifications

\$176,509	\$0
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	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$439,832	\$369,891	\$446,666	\$454,016	\$479,940	\$676,821	\$500,312
Purchased/Contracted Services	9,000	6,212	18,585	13,052	19,890	20,130	12,074
Supplies	7,805	7,602	6,712	4,753	7,497	4,300	4,300
Capital Outlays	0	0	0	0	0	5,050	0
Interdepartment/Interfund Charges	8,450	8,481	6,387	5,354	2,537	1,200	1,200
TOTAL	\$465,087	\$392,186	\$478,350	\$477,175	\$509,864	\$707,501	\$517,886

BUDGET 2008**FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/4/2007****PROGRAM DESCRIPTION**

Public Works - Fleet Maintenance is comprised of seven organizational divisions: (1) Administrative Division - responsible for personnel and accounting functions for the department; (2) Car & Pickup Division - responsible for maintaining all cars and trucks (up to 10,000 lbs. GVW); (3) Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop which provides repairs for accident related damage; (4) Sanitation Division - responsible for maintaining all trucks belonging to the Sanitation Department that are in excess of 10,000 lbs.; (5) Field Operations Division - responsible for maintaining all trucks in excess of 10,000 lbs. (other than Sanitation), including on-site repairs and lubrication for vehicles in the field, as well as wrecker service; (6) Fire/Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; (7) Services Division - includes the Tire Shop, which is responsible for servicing all requests for tire replacement/repair, and the Lubrication Section, which performs preventive maintenance lubrication.

MAJOR ACCOMPLISHMENTS 2007

Maintained operational readiness level at 95% or higher two consecutive years.
 Reduced percent of over-due preventive maintenance checks to less than 3% of the overall fleet.
 Relocated Fleet Administrative Division and Fire/Rescue Division to renovated facilities on Memorial Drive.
 Conducted annual "Safety Day".

MAJOR GOALS 2008

Maintain 95% operational availability for all vehicles and equipment assigned to the fleet.
 Maintain over-due preventive maintenance services at less than 3% of the vehicles and equipment assigned to the fleet.
 Increase the use of automated diagnostics for vehicle engines, transmissions, and electrical systems.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change 2008/2007
Vehicles Added to the Fleet	69	130	30	35	54	54.29%	27	-50.00%
Fleet Size	2,759	2,918	2,991	3,293	3,565	8.26%	3625	1.68%
Miles Traveled (Millions)	33	34	33	30	31	3.33%	33	6.45%
Repair Orders Completed	21,060	20,030	36,863	36,500	38,042	4.22%	39,900	4.88%

BUDGET 2008

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/4/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Vehicle Maintenance	\$22,841,070	\$24,501,163	\$27,515,660	\$31,360,639	\$31,603,230	\$31,753,405	\$31,100,000	-1.59%
Purchasing	461,998	301,939	4,114	216	0	0	0	0.00%
Total	\$23,303,068	\$24,803,102	\$27,519,774	\$31,360,855	\$31,603,230	\$31,753,405	\$31,100,000	-1.59%
Percent Change	6.08%	6.44%	10.95%	13.96%	0.77%	0.48%	-1.59%	
Actual Expenditures	\$19,531,882	\$21,516,387	\$27,322,824	\$32,167,233	\$31,184,980	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	168	176	176	176	177	177	177	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$185,781 has been deducted as salary savings; this is the equivalent of 6 full-time positions.

Funding for fuel cost is recommended based on Department of Energy projections currently available. Due to the volatility of the fuel market, it may be necessary to reevaluate appropriations for fuel costs at Mid-Year 2008.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

BUDGET 2008**FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/4/2007****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$8,121,718	\$7,711,926	\$8,423,974	\$8,064,336	\$8,797,871	\$9,206,623	\$9,042,863
Purchased/Contracted Services	3,866,812	3,423,238	3,999,315	4,085,717	4,233,304	3,944,600	3,877,228
Supplies	14,122,824	16,309,261	17,237,380	18,471,402	17,569,936	17,600,250	17,154,000
Capital Outlays	101,552	71,869	117,909	22,718	21,121	17,800	45,800
Interdepartmental/Interfund Charges	381,884	(703,951)	385,703	905,355	390,997	394,132	356,484
Other Costs	924,983	510,481	1,196,574	617,703	590,000	590,000	623,625
TOTAL	\$27,519,774	\$27,322,824	\$31,360,855	\$32,167,233	\$31,603,230	\$31,753,405	\$31,100,000

BUDGET 2008**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE****DATE: 11/29/2007****PROGRAM DESCRIPTION**

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of Dekalb and the motoring public.

MAJOR ACCOMPLISHMENTS 2007

Paved 50 miles of County Roads.

Constructed 3,600 linear feet of new sidewalk.

Completed construction of 56 major drainage projects (over \$25,000).

Received 8,126 service requests while completing approximately 4,847.

Continued implementation of the Stormwater Utility User Fee with a collection rate of 98.6% (\$17 million).

MAJOR GOALS 2008

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2008.

To continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Rds. Resurfaced (miles)	20	20	21	20	0.00%	20	0.00%
Patching by County (Tons)	48,000	50,000	30,000	35,000	-30.00%	35,000	0.00%
Citizens Drainage Projects (Tons)	4,396	5,275	2,094	4,200	-20.38%	4,600	9.52%

BUDGET 2008

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 11/29/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$519,069	\$912,676	\$609,372	\$653,125	\$722,892	\$622,561	\$622,561	-13.88%
Maintenance	572,973	1,827,290	2,679,866	3,122,179	2,794,931	3,350,911	2,549,135	-8.79%
Road Maintenance	13,183,404	11,349,238	14,561,233	14,308,444	12,794,845	16,399,638	10,817,185	-15.46%
Support Services	3,076,716	2,928,390	2,551,092	3,044,374	3,009,072	3,336,552	2,930,965	-2.60%
Drainage Maintenance	3,283,758	1,985,364	384,029	262,488	(33,127)	291,128	0	-100.00%
Storm Water Management	238,846	254,640	158,188	65,323	29,289	98,431	0	-100.00%
Speed Humps	273,266	335,876	399,968	230,510	248,071	258,998	258,622	4.25%
Traffic Operations	0	0	630,136	884,496	887,980	1,031,027	964,392	8.61%
Signals	0	0	2,774,441	3,201,658	3,297,964	3,431,703	2,805,488	-14.93%
Signs & Paint	0	0	1,379,597	2,054,811	2,115,766	2,338,340	2,100,583	-0.72%
Total	\$21,148,032	\$19,593,474	\$26,127,922	\$27,827,409	\$25,867,683	\$31,159,289	\$23,048,931	-10.90%
Percent Change	-18.32%	-7.35%	33.35%	6.50%	-7.04%	20.46%	-10.90%	
Actual Expenditures	\$20,803,773	\$19,218,748	\$24,289,110	\$24,289,110	\$25,777,388	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	243	283	379	378	378	409	378	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Stormwater Utility Fund will reimburse Public Works - Roads and Drainage a total of \$9,487,315 in 2008. \$653,166 has been deducted for salary savings; this is the equivalent of 23 full-time positions.

Local Assistance Road Program (LARP) request of \$5 million dollars is recommended to be funded at \$4,000,000: \$3,000,000 from accrued interest earned from the 2006 G.O. Transportation Bonds, and \$1,000,000 to be funded from HOST proceeds.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Safety Staff

1. The addition of 5 positions: 1 Departmental Safety Coordinator, 1 Assistant Departmental Safety Coordinator, 1 Administrative Assistant, and 2 Equipment Operator Principals, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will heighten organizational effectiveness by ensuring that the department and County's safety processes operate efficiently and effectively through adherence to Risk Management and OSHA standards and guidelines.

Requested Recommended

\$188,227 \$0

Not recommended at this time. Services provided by the Finance Department as part of Risk Management Safety Program.

BUDGET 2008

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 11/29/2007

A. Program Modifications and Recommendations (cont.)

Engineering Technician

2. The addition of 1 position: 1 Engineering Technician. Salary and benefits requested for 8 months. 1 addition to the fleet: 1 1/2 Ton Pick Up. This position will enable the department to monitor all resurfacing projects for compliance with state and federal regulations.

Requested Recommended

43,769 0

Not recommended at this time. Justification for the position is unclear.

Night Maintenance Crew

3. The addition of 6 positions: 1 Crew Supervisor (CDL), 1 Equipment Operator Principal, 1 Equipment Monitor Senior, 1 Crew Worker Sr. and 2 Equipment Operators, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will be assigned to the night maintenance function and should reduce the overtime generated from 1 crew which provides emergency services for public safety.

140,661 0

Not recommended at this time. Justification for this crew is unclear.

Signal Shop Staff

4. The addition of 4 positions: 1 Construction Inspector, 1 Engineering Technician, 2 Assistant Traffic Signal Installers and equipment, supplies. Salary and benefits requested for 8 months. 1 addition to fleet: 1 sign truck, heavy extend lift. These positions will be assigned to the signal shop to provide Roads & Drainage the resources to give adequate response to the high volume of utilities protection center requests.

126,724 0

Not recommended at this time.

Drainage Engineering Technician & Equipment

5. The addition of 1 position: 1 Engineering Technician. Salary and benefits requested for 8 months. 2 additions to the fleet: 1 pressure pump @\$56,500 and 1 TV Van @\$62,236. This position will assist the Drainage Section in meeting new Stormwater requirements of documentation and customer service. This function is currently being accomplished by engineering staff.

148,705 0

Not recommended at this time.

Cemetery Maintenance and Landscaping Crew

6. The addition of 7 positions: 1 Crew Supervisor, 1 Equipment Operator Principal, 1 Equipment Monitor Senior, 1 Equipment Operator, 3 Crew Workers and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. 8 additions to the fleet: 1 dump truck (12yd.), 1 squad truck, 1 dump truck (5yd.), 2 flat bed trailers (20 ton), 1 flat bed vault truck, 1 backhoe, and 1 riding mower. Roads & Drainage is responsible for indigent burials in the County. This program modification will enhance their ability to accomplish this task. This crew will also be utilized to augment landscaping functions for drainage and road projects when not involved in burial tasks.

722,036 0

Not recommended at this time. Justification for the modification does not indicate need for a crew.

BUDGET 2008

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 11/29/2007

A. Program Modifications and Recommendations (cont.)

Traffic Signal Equipment (2 Bucket Trucks)

7. 2 additions to the fleet: 2 bucket trucks. These additions to the fleet would allow the Signals Division to support the expanding traffic signal maintenance program. The division currently utilizes four trucks and six crews. These additional vehicles would allow all crews to be assigned a specific vehicle which would increase their efficiency.
Not recommended at this time. Justification is not sufficient for expenditure.

Requested	Recommended
292,400	0

Sign Installation Crew

8. The addition of 3 positions: 1 Crew Supervisor (CDL), 2 Traffic Signs/Marking Installer and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. 1 addition to the fleet: 1 bucket truck, These positions will add a crew and a truck to the sign installation, repair, replacement, and maintenance function. This program modification would create a formalized sign maintenance program rather than just a response program which currently exists.
Not recommended at this time.

206,022	0
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Sign Shop Staff

9. The addition of 1 position: 1 Construction Inspector, supplies necessary to support personnel. Salary and benefits requested for 8 months. This position will allow for the establishment of a formalized sign maintenance program rather than a reactive program which exists under the current staffing.
Not recommended at this time. Suggest consolidation of related mods into one program for consideration at a later time.

30,735	0
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Trench Roller

10. 1 addition to the fleet: 1 trench roller. This addition to the fleet is requested due to the department having to frequently rent this item from outside contractors. The purchase of this critical piece of equipment will increase the divisions' productivity while reducing costs. Currently, in order to use this critical piece of equipment on pipe projects, it must be rented from outside contractors with related delivery and pick-up charges.
Not recommended at this time.

66,700	0
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Additional Equipment

11. The addition of 1 position: 1 Engineer, supplies necessary to support personnel. Salary and benefits for 8 months. 4 additions to the fleet: 2 Excavators, 1 Mower (40" Head), 1 trailer and 1 1/2 Ton Pick Up. These additions to the fleet are requested to reduce the rentals of this type of equipment for recurring road maintenance projects.
Not recommended at this time. Justification for the modification is insufficient.

203,223	0
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BUDGET 2008

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 11/29/2007

A. Program Modifications and Recommendations (cont.)

Drainage Engineering Technician & Equipment

12. The addition of 2 positions: 1 Engineer, and 1 Office Assistant. Salary and benefits requested for 8 months. These positions will assist the County in monitoring, field checking and maintaining the traffic signal systems.

Not recommended at this time.

Requested Recommended

57,335 0

Total Program Modifications

\$2,226,537 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$17,288,948	\$15,716,295	\$17,563,564	\$15,716,295	\$18,539,503	\$20,327,315	\$18,867,923
Purchased/Contracted Services	4,024,095	4,307,410	\$5,441,342	4,307,410	\$3,702,523	\$6,195,037	1,214,067
Supplies	5,347,815	4,934,595	\$7,258,353	4,934,595	\$7,835,842	\$7,791,134	7,579,424
Capital Outlays	519,205	517,151	\$460,213	517,151	\$569,504	\$908,585	397,535
Interfund/Interdepartmental Charges	(1,052,141)	(1,186,341)	(\$2,896,063)	(1,186,341)	(\$4,779,689)	(\$4,062,782)	(5,010,018)
TOTAL	\$26,127,922	\$24,289,110	\$27,827,409	\$24,289,110	\$25,867,683	\$31,159,289	\$23,048,931

BUDGET 2008

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/6/2007

PROGRAM DESCRIPTION

The Residential Collection Division provides twice-a-week curbside collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week collection of yard waste and curbside collection of yard waste and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

MAJOR ACCOMPLISHMENTS 2007

- Completion of the new Municipal Solid Waste Landfill Phase III Unit 1 cell for disposal of residential and business generated waste.
- The Seminole Road Landfill increased in density of solid waste through efficient management and has extended its site life from 2084 to 2099.
- Implementation of the Litter Abatement and Adopt a MARTA Stop programs.
- Gained Notice to Proceed for the replacement of the Central Transfer Station off Memorial Drive.

MAJOR GOALS 2008

- Replacement of the Central Transfer Station.
- Replacement of the Animal Crematory.
- Implementation of the comprehensive Litter Program.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Residences Served	175,326	163,859	171,871	172,700	0%	173,500	0%
Seminole Landfill (Tons)	548,325	509,480	573,677	579,414	1%	585,208	1%

BUDGET 2008

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/6/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Revenue Coll.	\$217,135	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427	\$227,427	1.15%
Administration	4,582,869	4,547,651	4,936,541	5,502,882	6,906,557	7,052,649	7,058,476	2.20%
Processing	7,981,396	7,228,440	8,763,483	9,337,125	9,447,538	9,602,404	9,533,608	0.91%
Residential Coll.	22,555,797	23,359,979	19,575,943	16,875,908	17,362,876	17,426,486	17,425,856	0.36%
Special Collections	0	0	6,478,445	8,271,482	9,464,520	9,963,569	9,463,569	0.00%
Commercial Coll.	7,097,306	1,147,982	2,058,568	1,543,412	1,307,026	1,370,560	1,370,560	4.86%
Commercial Support	0	5,130,481	5,031,856	5,133,397	6,452,909	5,653,801	5,653,801	-12.38%
Landfill	4,568,369	4,424,892	5,136,914	5,106,898	5,764,374	6,343,468	6,343,468	10.05%
Mowing	1,389,435	1,478,024	1,763,728	1,608,211	2,004,260	2,334,792	2,083,029	3.93%
	\$48,392,307	\$47,547,341	\$53,960,083	\$53,610,832	\$58,934,909	\$59,975,156	\$59,159,794	0.38%
Reserve	10,483,392	13,799,323	2,297,112	2,520,005	2,596,075	2,250,000	3,623,296	39.57%
Contribution to CIP	9,290,000	9,950,000	13,950,000	18,282,813	16,447,500	16,002,250	16,002,250	-2.71%
Total	\$68,165,699	\$71,296,664	\$70,207,195	\$74,413,650	\$77,978,484	\$78,227,406	\$78,785,340	1.03%
Percent Change	0.00%	4.59%	-1.53%	5.99%	4.79%	0.32%	1.03%	
Actual Expenditures	\$53,960,589	\$63,923,846	\$64,111,324	\$68,786,178	\$71,702,818	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	684	699	709	715	728	745	737	1.24%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

The recommended budget includes a contribution to the Sanitation CIP of \$16,002,250.

BUDGET 2008**FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 12/6/2007****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	Requested	Recommended
1. Addition of a Columbia Low Profile Trailer Tipper for the Seminole Landfill to reduce the unloading time from 20 minutes to 3 minutes. Recommended.	\$354,253	\$354,253
2. Addition of 3 Light Weight Tractors with Wet Kits, 3 Walking Floor Trailers with solid bottoms, and 2 Senior Equipment Operators and 4 Senior Crew workers. Salaries, benefits and supplies. Recommended.	592,400	592,400
3. Addition of 7 positions; 2 Driver Crew Leaders, 4 Refuse Collectors, 1 Field Supervisor, 2 Residential Rear Loaders and 1 Supervisor Vehicle. These additions are needed to keep up with collections in the Southern part of the County which is the fastest growing section of the county. Includes salaries, benefits and supplies. Recommended.	551,224	551,224
4. Addition of 1 Field Supervisor and 1 vehicle to improve the response time to customer inquiries in the North Residential area. Includes salaries, benefits and supplies. Recommended.	54,062	54,062
5. Addition of 1 Hybrid Vehicle for use by Keep DeKalb Beautiful to travel throughout the County for speaking engagements. Not Recommended at this time.	27,200	0
6. During 2007, Sanitation will have five flatbed trucks due for replacement. The request is for all five of these vehicles be upgraded to Grapple Trucks to better serve the population with Special Collections. Recommended. These upgrades should be paid for out of the vehicle fund under the definition of normal upgrade.	500,000	0
10. Addition of 1 Principal Equipment Operator with HAMA Certification, (Allows the driver to carry fuels and lubricants on the road), on their CDL for Seminole landfill. Includes salaries benefits and supplies. Recommended.	24,091	24,091
11. Addition of 1 All Terrain Rubber Tire Backhoe for the Seminole Landfill Recommended.	52,000	52,000

BUDGET 2008

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/6/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)

A. Program Modifications and Recommendations (Con't)

	Requested	Recommended
12. Addition of 1 Skid Steer Loader for use at the East Transfer Station. Recommended.	\$37,000	\$37,000
13. Addition of 1 Skid Steer Loader for use at the North Transfer Station Recommended.	37,000	37,000
14. Addition of 1 Cargo Van for use at the Central Transfer Station for dead animal collections Recommended.	27,000	27,000
15. Addition of 1 Crew Cab Service Vehicle for use at the North Transfer Station. Not Recommended at this time.	22,500	0
16. Addition of 1 Crew Cab Service Vehicle for use at the East Transfer Station. Not Recommended at this time.	22,500	0
17. Addition of 7 positions; 1 Field Supervisor, 4 Senior Equipment Operators, 2 Senior Crew Workers, 1 Squad Vehicle, 3 Kubota Mowers and 1 Passenger Van for the mowing crew to do vacant lots and rights of way. Not Recommended at this time.	251,763	0
18. Addition of 1 Principal Equipment Operator with HAMA Certification on their CDL. Not Recommended at this time.	24,091	0
Total Program Modifications	\$2,577,084	\$1,729,030

BUDGET 2008

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/6/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$27,960,055	\$24,470,193	\$27,297,228	\$24,619,088	\$28,401,047	\$30,369,678	\$30,274,849
Purchased/Contracted Services	2,703,027	2,700,832	4,067,097	4,417,368	5,881,792	4,988,994	4,975,244
Supplies	1,971,650	2,087,266	2,443,901	2,476,668	2,654,965	2,276,949	2,273,774
Capital Outlays	738,295	278,145	353,455	267,108	207,924	9,350	9,350
Interfund/Interdepartmental Charges	19,806,891	19,828,381	18,648,673	17,869,939	20,916,618	21,454,936	20,751,328
Other Costs	3,077,277	796,507	3,320,483	853,194	3,468,638	3,125,249	4,498,545
Other Financing Sources	13,950,000	13,950,000	18,282,813	18,282,813	16,447,500	16,002,250	16,002,250
Total	\$70,207,195	\$64,111,324	\$74,413,650	\$68,786,178	\$77,978,484	\$78,227,406	\$78,785,340

BUDGET 2008**FUND: STORMWATER UTILITY****DEPARTMENT: STORMWATER****DATE: 12/10/2007****PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Roads & Drainage Division of the Public Works Department is responsible for the managing of the Stormwater Program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Stormwater Administration	\$677,755	\$7,242,061	\$14,587,366	\$21,662,934	\$22,540,936	\$22,595,499	\$22,595,499	0.24%
Reserve for Appropriations	0	2,838,132	3,101,640	0	3,480,873	3,480,873	3,480,873	0.00%
Contributions to CIP	0	0	10,000,000	0	0	0	0	0.00%
Total	\$677,755	\$10,080,193	\$27,689,006	\$21,662,934	\$26,021,809	\$26,076,372	\$26,076,372	0.21%
Percent Change	0.00%	1387.29%	174.69%	-21.76%	20.12%	0.21%	0.21%	
Actual Expenditures	\$597,755	\$7,703,726	\$26,738,351	\$17,864,716	\$18,765,544 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

\$9,487,315 will be transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to cover costs related to the Stormwater Program.

The recommended budget of \$26,076,372 includes reserve for appropriation in the amount of \$3,480,873.

BUDGET 2008
FUND: STORMWATER UTILITY
DEPARTMENT: STORMWATER

DATE: 12/10/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	1,206,632	3,596,249	6,542,303	5,294,172	7,746,780	7,746,770	7,746,770
Supplies	4,488,758	4,502,314	3,845,216	3,840,340	5,005,114	5,005,112	5,005,112
Interdepartment/Interfund Services	8,891,978	8,891,978	7,691,439	8,730,204	9,789,042	9,843,617	9,843,617
Other Costs	3,101,640	0	3,583,976	0	3,480,873	3,480,873	3,480,873
Other Financing Uses	10,000,000	9,747,810	0	0	0	0	0
TOTAL	\$27,689,006	\$26,738,351	\$21,662,934	\$17,864,716	\$26,021,809	\$26,076,372	\$26,076,372

BUDGET 2008**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS-TRANSPORTATION****DATE: 11/29/2007****PROGRAM DESCRIPTION**

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects.

MAJOR ACCOMPLISHMENTS 2007

Completed 11 miles of Phase II Bond Sidewalk Program.
 Completed design of intersection widening of N. Clarendon Road at Rockbridge Road.
 Completed Candler Road Streetscape acquisition from I-285 to Memorial Drive.
 Completed acquisition for bike path on S. Fork Peachtree Creek Trail that connects Mason Mill Park and Medlock Bridge Park.
 Completed management of intersection improvements of Brownsmill Road at Klondike Road.

MAJOR GOALS 2008

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.
 To improve the safety and efficiency of existing Transportation infrastructure.
 To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Road Design Projects							
Completed (miles)	8	14	12	6	-14.29%	7	16.67%
Traffic Counts	320	320	300	390	-6.25%	400	2.56%
Land Acquisitions Condemnations	4	19	10	10	-47.37%	7	-30.00%

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 11/29/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administrative Services	\$762,970	\$840,313	\$477,024	\$633,002	\$914,645	\$821,941	\$815,194	-10.87%
HOST Project	0	0	0	56,918	0	0	0	0.00%
Engineering Operations	583,989	806,123	893,686	103,772	35,990	0	0	-100.00%
Design & Survey	545,949	494,929	529,043	550,512	566,885	572,443	570,343	0.61%
Construction Management	978,645	619,905	760,098	921,103	1,000,949	979,368	898,330	-10.25%
Land Acquisition	341,013	340,392	389,772	334,532	300,621	376,418	373,918	24.38%
Support Services	13,500	0	0	0	0	0	0	0.00%
Traffic Planning	1,034,655	1,172,812	506,414	856,718	902,962	1,090,167	1,021,717	13.15%
Traffic Calming	336,306	336,439	342,949	463,581	401,562	417,190	371,390	-7.51%
Traffic Lights	557,500	659,500	785,060	6,685	60	0	0	-100.00%
Traffic Signals	2,555,233	2,885,715	127,991	61,824	35,382	1,310	0	-100.00%
Signs & Paint	1,221,335	1,603,286	16,400	7,511	35,965	9,591	0	-100.00%
Total	\$8,931,095	\$9,759,414	\$4,828,437	\$3,996,158	\$4,195,021	\$4,268,428	\$4,050,892	-3.44%
Percent Change	5.30%	9.27%	-50.53%	-17.24%	4.98%	1.75%	-3.44%	
Actual Expenditures	\$7,866,695	\$7,501,976	\$4,148,637	\$3,814,651	\$4,077,551 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	125	119	52	52	52	52	52	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$58,388 in salary savings has been deducted from this budget; this is the equivalent of 2 full-time positions.

BUDGET 2008

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 11/29/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
Traffic Engineering		
1. Addition to Fleet		
One F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace pool vehicle.	\$22,150	\$0
Not Recommend.		
Traffic Engineering		
2. Addition to Fleet		
One F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace pool vehicle.	22,150	0
Not Recommend.		
Traffic Engineering		
3. Addition to Fleet		
One F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace pool vehicle.	22,150	0
Not Recommend.		
Traffic Engineering		
4. Addition to Fleet		
One F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace pool vehicle.	22,150	0
Not Recommend.		
Traffic Engineering		
5. Addition to Fleet		
One F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace pool vehicle.	22,150	0
Not Recommend.		
6. Addition to Fleet		
One F-150 1/2 Ton Pick-Up with bed cover. Vehicle required by construction management staff to support HOST and bond projects.		
Not Recommend.		
	<hr/>	<hr/>
	22,150	0
Total Program Modifications	\$132,900	\$0

BUDGET 2008**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****DEPARTMENT: PUBLIC WORKS-TRANSPORTATION****DATE: 11/29/2007****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$3,149,643	\$2,780,371	\$3,168,494	\$2,921,630	\$3,130,791	\$3,396,446	\$3,338,058
Purchased/Contracted Services	343,427	243,983	444,755	476,082	507,838	452,010	444,510
Supplies	1,043,858	696,503	123,237	218,134	102,067	72,550	53,802
Capital Outlays	84,919	68,387	93,472	53,305	44,742	169,253	58,503
Interfund/Interdepartmental Charges	206,590	359,393	166,200	145,500	409,583	178,169	156,019
TOTAL	\$4,828,437	\$4,148,637	\$3,996,158	\$3,814,651	\$4,195,021	\$4,268,428	\$4,050,892

BUDGET 2008

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 11/8/2007

PROGRAM DESCRIPTION

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, and vendor search and analysis for all County government agencies. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2007

1. Revised Request for Information regarding the automated purchasing system.
2. Continued to purge vendor list.
3. Participated in "How to Do Business Expositions".
4. Presented monthly small vendor seminars.
5. Monitored purchasing card program countywide.
6. Created Purchasing Intranet website, enhanced Oracle APS (Automated Purchasing System) to assist user departments.

MAJOR GOALS 2008

1. To continue to enhance Oracle Automated Purchasing System to assist end users.
2. To administer the Purchasing Card Program Countywide.
3. To process Purchase Requisitions, Invitations to Bid and RFP's (Request for Proposals) in an expeditious manner.
4. To certify and register Local Small Business Enterprises, Minority Business Enterprises and Women Business Enterprises.

PROGRAM DATA	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
No. of Purchase Requisitions processed	7,410	7,505	7,867	8,950	13.77%	9,200	2.79%
No. Requests for Proposals issued	23	25	48	55	14.58%	65	18.18%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Administration	\$1,233,022	\$1,305,422	\$949,668	\$1,272,354	\$1,376,027	\$1,610,066	\$1,365,277	-0.78%
Fleet Maintenance	461,998	301,939	0	0	0	0	0	0.00%
Central Services	385,934	402,343	325,189	334,084	382,121	447,683	376,678	-1.42%
Contracts	975,652	1,155,238	956,887	807,293	1,026,764	1,209,294	1,053,297	2.58%
Contract Compliance	348,055	358,797	453,048	472,311	458,737	633,387	456,220	-0.55%
Purchasing Procurement	0	0	834,766	907,340	939,489	1,197,400	1,006,291	7.11%
Total	\$3,404,661	\$3,523,739	\$3,519,558	\$3,793,382	\$4,183,138	\$5,097,830	\$4,257,763	1.78%
Percent Change	21.14%	3.50%	-0.12%	7.78%	10.27%	21.87%	1.78%	
Actual Expenditures	\$3,293,386	\$3,167,909	\$3,463,098	\$3,935,495	\$4,156,797 (estimated)			

BUDGET 2008

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 11/8/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	56	50	51	55	55	62	55	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 1 Lead Senior Buyer to serve as the Oracle training assistant, supplies necessary to support personnel. Salary and benefits requested for six months. Not Recommended.	\$34,109	\$0
2. The addition of 1 Purchasing Assistant to assist with Oracle functions and purchasing related issues, supplies necessary to support personnel. Salary and benefits requested for six months. Not Recommended.	21,084	0
3. Moving expenses to relocate the Central Services Division from the Callaway Building to another facility. Not Recommended.	25,000	0
4. Moving expenses to relocate Purchasing and Contracting, Administrative Division, and the Director's Office in the Maloof Building. Not Recommended.	35,000	0
5. Moving expenses to relocate the Purchasing Division in the Maloof Building. Not Recommended.	40,000	0
6. Moving expenses to relocate the Contract Compliance Division in the Maloof Building. Not Recommended.	25,000	0
7. Moving expenses to relocate the Contracts Division in the Maloof Building. Not Recommended.	40,000	0
8. The addition of 3 Sr. Contract Compliance Officers in the Contracts Division to administer the new provisions and mandates of the LSBE Ordinance. Supplies necessary to support personnel. Salary and benefits requested for six months. Not Recommended.	85,967	0

BUDGET 2008

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 11/8/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (cont.)

A. Program Modifications and Recommendations (cont.)

	Requested	Recommended
9. Purchase of Lektriever file storage system. This device will be used by the Contracts Division. Not Recommended.	20,000	0
10. Purchase of Lektriever file storage system. This device will be used by the Purchasing Division. Not Recommended.	20,000	0
11. The addition of 1 Mail Room Clerk to assist with parcel and package processing. Salary and benefits requested for six months. Not Recommended.	13,755	0
12. The addition of 1 Administrative Assistant in the Contracts Division to aid in the processing of telephone calls, mail distribution, processing of open-records request and other administrative duties, supplies necessary to support personnel. Salary and benefits requested for six months. Not Recommended.	24,431	0
Total Program Modifications	\$384,346	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget Requested	Recommended
Personal Services and Benefits	\$3,009,218	\$2,725,130	\$3,027,658	\$2,960,896	\$3,346,015	\$3,792,091	\$3,505,105
Purchased/Contracted Services	337,918	457,565	470,955	446,184	571,530	980,050	560,023
Supplies	96,716	210,956	194,966	467,131	179,241	195,900	170,400
Capital Outlays	64,651	61,151	92,025	49,164	61,732	114,804	7,250
Interfund/Interdepartmental Charges	11,055	8,296	7,778	12,120	24,620	14,985	14,985
TOTAL	\$3,519,558	\$3,463,098	\$3,793,382	\$3,935,495	\$4,183,138	\$5,097,830	\$4,257,763

BUDGET 2008

FUND: SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: RECORDERS COURT

DATE: 11/8/2007

PROGRAM DESCRIPTION

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records for DeKalb County; MARTA; the Emory Police Department's traffic, parking, and ordinance citations; Georgia State Patrol traffic citations; and ordinance violation citations issued by various DeKalb County Departments.

MAJOR ACCOMPLISHMENTS 2007

Moved to an entirely paperless judicial process by implementing an imaging system, improving the use of the case management system, and integrating the use of the two systems for cohesive use by the Court.

Rebid the Probation Services Contract.

Upgraded the courthouse security systems by introducing new policies and procedures, new equipment, and replacing private security personnel with sworn law enforcement officers from the Sheriff's Department.

Implemented the use of a satellite office and courtroom.

Implemented a Warrant Enforcement Unit.

MAJOR GOALS 2008

To renovate the courthouse to include a new courtroom, better entrance and exit for crowds, and proper corresponding renovations for the increased volume.

To implement a new collections and systems integration team, with the proper equipment and resources that will allow them to make optimal use of the Court's paperless environment.

To collect past-due fines and other outstanding debts to the County.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Number of citations	153,465	195,863	228,251	288,251	17.52%	300,000	11.84%
Number of cases closed	137,837	120,488	77,320	111,100	43.69%	121,000	8.91%
No. of warrants issued	6,703	3,200	4,271	5,250	22.92%	6,300	20.00%
Number of Court sessions	1,341	1,351	1,182	1,267	7.19%	1,250	-1.34%

BUDGET 2008

FUND: SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: RECORDERS COURT

DATE: 11/8/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Recorders Court	\$2,752,462	\$3,317,390	\$3,284,296	\$3,353,438	\$4,050,232	\$4,951,701	\$4,187,106	3.38%
Total	\$2,752,462	\$3,317,390	\$3,284,296	\$3,353,438	\$4,050,232	\$4,951,701	\$4,187,106	3.38%
Percent Change	3.41%	20.52%	-1.00%	2.11%	20.78%	22.26%	3.38%	
Actual Expenditures	\$2,521,989	\$2,901,399	\$2,962,117	\$3,128,007	\$3,991,546	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	51	51	51	52	61	70	61	0.00%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$147,215 has been deducted as salary savings, this is the equivalent of 5 full-time positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Addition of 5 positions: 1 Associate Judge, 1 Tribunal Technician Senior, 1 Tribunal Technician, 1 Records Technician, and 1 Administrative Assistant I to staff for an additional courtroom to accommodate the large volume of citations and the continually swelling crowds: Included in this request are salaries and benefits for 8 months, furniture, supplies, computers, and printers. Not Recommended.	Requested \$218,901	Recommended \$0
2. Addition of 4 positions: 1 Senior Systems/Procedures Administrator, 2 Data Entry Supervisors, and 1 Administrative Assistant I to identify and manage opportunities for systems integration, process improvement, and increased the capacity of the court's imaging and court management system. Included in this request are salaries and benefits for 8 months, furniture, supplies, computers and printers. Not Recommended.	128,511	0
Total Program Modifications	\$347,412	\$0

BUDGET 2008**FUND: SPECIAL TAX DISTRICT UNINCORPORATED****DEPARTMENT: RECORDERS COURT****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE****DATE: 11/8/2007**

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$2,364,553	\$2,115,533	\$2,672,439	\$2,424,987	\$2,998,096	\$3,476,323	\$3,050,040
Purchased/Contracted Services	230,272	201,221	227,961	269,496	451,196	504,815	252,259
Supplies	55,397	42,904	55,821	45,795	59,610	151,500	83,500
Capital Outlays	48,120	17,505	53,935	46,947	44,733	44,127	26,371
Interfund/Interdepartmental Charges	584,954	584,954	340,782	340,782	495,096	771,936	771,936
Other Costs	1,000		2,500	0	1,500	3,000	3,000
TOTAL	\$3,284,296	\$2,962,117	\$3,353,438	\$3,128,007	\$4,050,232	\$4,951,701	\$4,187,106

BUDGET 2008

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 10/10/2007

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to insure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

MAJOR GOALS 2008

1. Consolidate the Summer Camp program as a Tax Fund based core program, rather than funding it partially through Tax Fund and partially through the Recreation Fund.
2. Reduce the dependence on the Recreation Fund Budgets due to the number of supported programs.
3. Use the Recreation Fund to expand existing programs, add new programs and equipment at all centers.

REVENUE SUMMARY	2003	2004	2005	2006	2007	%Change	2008	%Change
Recreation Program Fees	\$1,218,068	\$1,045,185	\$1,960,242	\$1,946,246	\$1,885,618	-3.12%	\$2,164,623	14.80%
Fund Balance Forward	573,308	594,949	101,542	0	0	0.00%	0	
Total	\$1,791,376	\$1,640,134	\$2,061,784	\$1,946,246	\$1,885,618	-3.12%	\$2,164,623	14.80%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Recreation Activities	\$1,791,376	\$1,640,134	\$2,061,784	\$1,946,246	\$1,885,618	\$2,164,623	\$2,164,623	14.80%
Total	\$1,791,376	\$1,640,134	\$2,061,784	\$1,946,246	\$1,885,618	\$2,164,623	\$2,164,623	14.80%
	0.00%	-8.44%	25.71%	-5.60%	-3.12%	14.80%	14.80%	
Actual Expenditures	\$1,345,792	\$1,299,238	\$1,419,678	\$1,732,204	\$1,673,552 (estimated)			

BUDGET 2008

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 10/10/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,186,627	\$961,165	\$1,224,287	\$1,189,247	\$1,089,558	\$1,387,429	\$1,387,429
Purchased/Contracted Services	406,523	218,442	338,232	214,452	381,696	383,160	383,160
Supplies	353,846	240,071	337,626	308,154	414,364	394,034	394,034
Capital Outlays	13,246	0	26,101	351	0	0	0
Other Costs	101,542	0	0	0	0	0	0
Interfund/Interdepartmental	0	0	20,000	20,000	0	0	0
Total	\$2,061,784	\$1,419,678	\$1,946,246	\$1,732,204	\$1,885,618	\$2,164,623	\$2,164,623

BUDGET 2008

FUND: GENERAL

DEPARTMENT: REGISTRAR AND ELECTIONS

DATE: 11/8/2007

PROGRAM DESCRIPTION

The DeKalb County Board of Registration and Elections provides voter registration and election services to the residents of DeKalb County. The responsibilities of the Registration Division are: to register all eligible voters; record voter's name change/address, remove voters for various reasons, digitize each voter's signature from new registration applications or name change; secure polling locations that are handicap accessible; consolidate, alter and divide precincts as required by the Georgia Election Code; maintain and update all district lines in accordance with applicable legislation; train staff in the use of DRE and Optical Scan equipment and operate the absentee poll advance voting locations .

The responsibilities of the Elections Division are: to qualify Nonpartisan Candidates; process and maintain Campaign Contribution Disclosure Reports and Financial Disclosure Statements; service and maintain voting units; ensure all new legislation is implemented for standard operating procedures; to train temporary staff to assist in day-to-day and election day events; develop the digital ballot images for Touch Screen Voting System using the Global Election Management System (GEMs); calculate and order optical scan Absentee, Provisional, Challenged ballots; recruit staff and train poll officials, warehouse and equipment delivery personnel; deliver election supplies and equipment; exercise operational control over precincts on election day; perform ballot tabulation on election night.

MAJOR ACCOMPLISHMENTS 2007

Audited 26 precincts with over 3000 voters. Redrew boundary lines for 8 precincts which create 5 new precincts that will ease overcrowding
Audited all 193 precincts, made corrections and changes as needed and audited the voter registration file.
Processed over 32,365 registration cards; 21,387 signatures entered and digitized; 12,841 name/address changes; 8,560 deletions; 13,541 transferred to other counties and identified 7,622 duplicate voters already registered in other counties by July 31, 2007.
Conducted one countywide, two special municipal and seven general municipal elections.
Developed and implemented a new and improved election material inventory procedure for over 20,000 election supplies.
Presented a new security process to the State Election Board. This process will be implemented as a statewide security standard.
Attended training on new election laws, procedures and updates for Express Polls and Photo ID.

MAJOR GOALS 2008

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions, and no contact confirmations.
To operate the Absentee Poll plus five additional Advance Voting sites for the 5 major countywide elections in 2008.
To extensively cross-train staff on all electronic voting equipment to better serve the citizens of DeKalb County.
To recruit, staff and conduct formal training of poll officials and election workers for 2008 countywide and municipal elections.
To establish property accountability and perform functional tests on Touch Screen and Express Poll Units.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: REGISTRAR AND ELECTIONS

DATE: 11/8/2007

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Registered Voters	364,394	404,539	388,993	396,000	400,000	-1.77%	450,000	12.50%
New Registered Voters Name and Address Changes	34,154	74,400	31,449	36,388	22,000	-13.57%	50,000	127.27%
# of Precincts	14,592	41,987	20,732	23,181	25,000	-10.56%	24,000	-4.00%
	184	189	188	188	193	0.00%	193	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Registrar	\$842,653	\$1,200,288	\$814,085	\$1,118,115	\$1,053,583	\$1,265,175	1,253,560	18.98%
Elections	757,011	1,733,654	1,600,112	2,592,181	1,284,237	2,512,555	2,418,710	88.34%
Election Workers	12,500	2,270,909	175,000	1,602,421	0	1,946,172	1,725,952	100.00%
Total	\$1,612,164	\$5,204,851	\$2,589,197	\$5,312,717	\$2,337,820	\$5,723,902	\$5,398,222	130.91%
Percent Change	64.57%	222.85%	-50.25%	105.19%	-56.00%	144.84%	130.91%	
Actual Expenditures	1,631,621	\$4,630,768	\$2,344,720	\$3,992,389	\$2,660,834 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	12	13	13	15	15	15	15	0.00%
Part Time/Temporary	60	60	60	60	60	60	60	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

The 2008 Recommend Budget of \$5,398,902 is a \$3,060,320, 131%, increase above the 2007 Budget. The 2008 Budget reflects that this period will be a Presidential election year and that multiple elections will be conducted during the year.

BUDGET 2008

FUND: GENERAL

DEPARTMENT: REGISTRAR AND ELECTIONS

DATE: 11/8/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Employee Benefits	\$1,013,363	\$1,053,152	\$3,021,968	\$2,384,166	\$891,216	\$4,112,267	\$3,890,432
Purchased / Contracted Services	1,454,444	1,156,677	1,552,343	1,299,398	1,347,229	802,482	774,482
Supplies	105,584	120,423	649,395	292,000	80,746	775,828	700,500
Capital Outlays	6,000	7,156	76,611	6,721	17,434	31,725	31,208
Interfund / Interdepartmental Charges	9,805	7,312	2,400	5,104	1,195	1,600	1,600
Other Financing Uses	0	0	10,000	5,000	0	0	0
TOTAL	\$2,589,197	\$2,344,720	\$5,312,717	\$3,992,389	\$2,337,820	\$5,723,902	\$5,398,222

BUDGET 2008

FUND: TAX FUNDS

DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND

DATE: 12/3/2007

PROGRAM DESCRIPTION

On November 28, 2006, the Board of Commissioners approved the levy of a tax on the rental of motor vehicles in DeKalb County at the rate of three (3) percent. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The Rental Motor Vehicle Tax Fund was created in 2007 to provide an accounting entity for recording transactions related to the 3% levy on the rental of motor vehicles in DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures.

MAJOR GOALS 2008

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Gross Car Rentals	\$0	\$0	\$0	\$0	\$25,000,000	N/A	\$32,000,000	28.00%
Total Tax Collected	\$0	\$0	\$0	\$0	\$750,000	N/A	\$960,000	28.00%

REVENUE SUMMARY	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Rental Car Tax	\$0	\$0	\$0	\$0	\$674,000	N/A	\$704,143	4.47%
Interest of Investments	\$0	\$0	\$0	\$0	\$3,000	N/A	\$0	-100.00%
Fund Balance	0	0	0	0	0	N/A	8,000	N/A
Total	\$0	\$0	\$0	\$0	\$677,000	N/A	\$712,143	N/A

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
South DeKalb Arts Center	\$0	\$0	\$0	\$0	\$750,000	\$712,143	\$712,143	-5.05%
Reserve for Appropriation	0	0	0	0	0	0	0	0.00%
Total	\$0	\$0	\$0	\$0	\$750,000	\$712,143	\$712,143	-5.05%
Percent Change	0.00%	0.00%	0.00%	0.00%	0.00%	-5.05%	-5.05%	
Actual Expenditures	\$0	\$0	\$0	\$0	\$669,000	(estimated)		

BUDGET 2008

FUND: TAX FUNDS

DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND

DATE: 12/3/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the DeKalb Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The tax will be effective January 1, 2007 and will expire on December 31, 2038.

The Development Authority of DeKalb County will issue 10-year bonds with the County's lease payments servicing the bond indebtedness.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Other Costs	\$0	\$0	\$0	\$0	\$750,000	\$712,143	\$712,143

BUDGET 2008**FUND: RISK MANAGEMENT****DEPARTMENT: RISK MANAGEMENT****DATE: 12/3/2007****PROGRAM DESCRIPTION**

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was created with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

REVENUE SUMMARY	2003	2004	2005	2006	2007	% change	2008	% change
Employee Contributions	\$17,359,280	\$22,984,681	\$22,643,711	\$23,525,858	\$28,507,918	3.90%	\$31,802,180	11.56%
Charges to County	\$42,456,286	\$36,294,557	38,680,067	48,481,618	41,843,297	25.34%	53,056,658	26.80%
Fund Balance	4,548,154	4,819,543	4,299,350	7,740,923	11,225,683	80.05%	8,132,256	-27.56%
Total Revenue	\$64,363,720	\$64,098,781	\$65,623,128	\$79,748,399	\$81,576,898	21.52%	\$92,991,094	13.99%

BUDGET 2008

FUND: RISK MANAGEMENT

DEPARTMENT: RISK MANAGEMENT

DATE: 12/3/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Workers Comp.	\$6,253,295	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Unemployment Comp	200,000	289,833	299,832	300,000	306,000	341,520	341,520	11.61%
Group Health & Life	54,048,110	59,795,635	60,932,540	75,215,319	75,703,508	85,936,712	85,936,712	13.52%
Buildings & Contents	759,360	843,841	965,983	897,244	1,487,029	1,082,175	1,082,175	-27.23%
Boiler & Machinery	39,552	51,065	51,700	48,400	116,746	158,682	158,682	35.92%
Non-Immunity Exp.	1,000,000	915,626	996,009	1,000,383	1,206,330	1,947,727	1,947,727	61.46%
Vehicle Liability	1,655,858	1,905,509	2,041,966	1,930,000	2,004,300	2,078,000	2,078,000	3.68%
Airport Liability	12,000	24,632	14,932	6,900	18,016	8,600	8,600	-52.26%
Police Helicopters	190,000	141,838	161,000	140,710	270,047	122,000	122,000	-54.82%
Monies, Securities	95,545	32,717	48,900	81,545	47,135	49,491	49,491	5.00%
Loss Control	110,000	98,084	110,266	55,874	101,476	100,000	100,000	-1.45%
Other	0	0	0	72,023	316,312	1,166,187	1,166,187	268.68%
Total Risk Management	\$64,363,720	\$64,098,781	\$65,623,128	\$79,748,399	\$81,576,898	\$92,991,094	\$92,991,094	13.99%
Percent Change	23.43%	-0.41%	2.38%	21.52%	2.29%	13.99%	13.99%	
Actual Expenditures	\$53,786,720	\$59,783,062	\$63,655,558	\$69,699,846	\$76,256,250 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

The Fund's 2008 Budget of \$92,991,084 represents an increase of \$11,414,196 (13.99%) as compared to the 2007 appropriation of \$81,576,898. The largest category, Group Health and Life, increased by \$10,233,204 to \$85,936,712 (13.52%).

Vehicle Liability and Airport Liability insurance premiums are expected to increase by 3.8% and 52.26% respectively.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$3,455,247	\$2,719,352	\$3,316,164	\$2,649,011	\$4,361,060	\$3,763,948	\$3,763,948
Interfund / Interdepartmental Charges	996,009	444,473	1,000,383	761,336	1,206,330	1,947,727	1,947,727
Other Costs	4,101,200	463,366	10,532,392	294,607	5,490,448	3,197,585	3,197,585
Payroll Liabilities	57,070,672	60,028,367	64,899,460	65,994,893	70,519,060	84,081,834	84,081,834
TOTAL	\$65,623,128	\$63,655,558	\$79,748,399	\$69,699,846	\$81,576,898	\$92,991,094	\$92,991,094

BUDGET 2008**FUND: WORKERS COMPENSATION****DEPARTMENT: WORKERS COMPENSATION****DATE: 11/28/2007****PROGRAM DESCRIPTION**

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

REVENUE SUMMARY	2003	2004	2005	2006	2007	% change	2008	% change
County Contribution	\$1,954,338	\$3,289,004	\$4,958,488	\$6,253,852	\$5,277,630	-15.61%	\$5,795,443	9.81%
Fund Balance	4,301,353	3,031,597	3,331,842	4,637,964	6,708,868	44.65%	6,653,057	-0.83%
Total Revenue	\$6,255,691	\$6,320,601	\$8,290,330	\$10,891,816	\$11,986,498	10.05%	\$12,448,500	3.85%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Workers Comp.	\$6,253,295	\$6,339,714	\$8,378,090	\$11,161,817	\$11,986,498	\$12,448,500	\$12,448,500	3.85%
Percent Change	-13.64%	1.38%	32.15%	33.23%	7.39%	3.85%	3.85%	
Actual Expenditures	\$3,224,094	\$2,988,379	\$4,318,849	\$4,663,939	\$5,341,306 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget Requested	2008 Budget Recommended
Purchased / Contracted Services	\$1,015,760	\$1,063,509	\$1,855,309	\$982,860	\$1,709,464	\$1,135,000	\$1,135,000
Interfund / Interdepartmental Charges	3,390,421	3,255,340	4,024,175	3,681,079	3,991,606	4,738,000	\$4,738,000
Other Costs	3,971,909	0	5,282,334	0	6,285,428	6,575,500	\$6,575,500
Total Risk Management	\$8,378,090	\$4,318,849	\$11,161,817	\$4,663,939	\$11,986,498	\$12,448,500	\$12,448,500

PROGRAM DESCRIPTION

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Administrative Division supports the overall operations of the Sheriff's Office through the Human Resources Section, the Fiscal Management Section, and the Information Systems Section. The Community Relations Division acts as the liaison between the Sheriff's Office and the citizens of DeKalb County. The Jail Division is the largest division of the Sheriff's Office and is responsible for the care, custody, and control over inmates and must ensure that they appear for court, serve their sentences, or wait for transfer to other institutions. The Field Division is a 24-hour, 7-day a week operation that is the main law enforcement arm of the County Sheriff's Office: serving criminal warrants, enforcing state laws and county ordinances, locating and arresting fugitives, transporting prisoners, and serving civil processes. The Court Division is responsible for the security of the Courthouse complex, the citizens, and the employees who enter therein. The Court Division also provides security for Juvenile Court and Recorder's Court, in addition to protecting and serving over 25 judges.

MAJOR ACCOMPLISHMENTS 2007

Assumed full security control over the Juvenile Justice Center Complex and Parking Garage.
 Separated medical, dental and mental health for greater accountability and cost savings.
 Extracted pharmaceutical services from medical contract to achieve an even greater cost savings.
 Increased productivity in the Criminal Process Section by redesigning the office space.
 Upgraded the inmate cable system which allows information to reach the inmate population in English and Spanish.
 Established a relationship with Fulton County Sheriff's Office to house their inmates resulting in a significant contribution to DeKalb County.

MAJOR GOALS 2008

To stabilize the vacancy rate of the detention officer positions from approximately 40 to less than 10.
 To computerize the inmate medical records center.
 To obtain accreditation from the American Correctional Association (ACA).

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Fugitive Arrests	1,082	1,150	1,457	846	-41.94%	1,072	26.71%
Warrants Processed	14,038	15,689	15,304	15,970	4.35%	15,654	-1.98%
Inmate Admissions	39,767	41,238	44,681	45,576	2.00%	46,471	1.96%
Average daily pop.	2,856	2,894	2,849	2,797	-1.83%	2,850	1.89%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: SHERIFF

DATE: 11/28/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Sheriff	\$2,340,006	\$2,762,859	\$2,718,679	\$2,606,604	\$2,719,932	\$2,934,735	\$2,920,935	7.39%
Administration	2,089,387	1,943,106	1,901,979	2,251,701	2,124,063	2,313,868	2,261,050	6.45%
Community Relations	146,426	156,544	170,569	178,817	159,338	12,100	11,100	-93.03%
Field Division	6,460,868	6,290,815	7,060,217	7,876,702	10,371,276	10,592,410	9,241,009	-10.90%
Jail	40,441,415	44,318,126	46,821,654	48,655,720	47,840,705	51,342,655	47,931,889	0.19%
Jail Inmate Services	63,500	98,800	168,660	157,250	161,764	157,100	94,512	-41.57%
Court	5,886,941	6,085,768	6,968,840	7,612,178	8,763,501	9,729,097	9,423,813	7.53%
Total	\$57,428,543	\$61,656,018	\$65,810,598	\$69,338,972	\$72,140,579	\$77,081,965	\$71,884,308	-0.36%
Percent Change	3.84%	7.36%	6.74%	5.36%	4.04%	6.85%	-0.36%	-0.36%
Actual Expenditures	\$56,771,527	\$60,253,326	\$63,831,391	\$70,017,610	\$72,696,538	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	756	756	838	841	856	904	856	0.00%
Part Time	0	0	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,459,120 in salary savings has been deducted from this budget; this is the equivalent of 40 full-time positions.

This budget includes \$10,784,520 for the medical services contract. This funded request represents a 12.9% savings below the budgeted value for the 2007 medical services contract. This budget includes \$1,300,000 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$12,084,520.

\$2,000,000 is recommended for overtime. In 2007, the Sheriff is projected to expend \$3,166,888 in overtime.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 2 full time positions: 1 Deputy Sheriff Lt. and 1 Deputy Sheriff Sgt., to provide additional security at the Juvenile Justice Center and to more effectively supervise the security operations. Includes salaries, benefits and equipment for 9 months. Justification for positions is unclear. Twelve positions were added for additional Juvenile Court security in 2007. Not Recommended.	\$93,984	\$0
2. The addition of 26 full time positions: 2 Sheriff Processing Technicians, 20 Deputy Sheriffs, 2 Deputy Sheriff Sgt., 2 Deputy Sheriff Lt. These positions will be assigned to the Criminal Process and Field Divisions to serve warrants and temporary protection orders ordered by the Courts. Not Recommended.	965,908	0
3. The addition of 20 full time Detention Officer positions to provide additional staffing and reduce the overtime in the Jail cost center. Includes salaries, benefits and supplies for 9 months. Not Recommended.	614,108	0
4. Add 4 vehicles (4 Dodge Chargers). These four vehicles will replace 4 fleet units. Not Recommended. Recommend continued use of fleet units.	219,504	0
Total Program Modifications	<hr/> \$1,893,504	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Personal Services and Benefits	\$41,377,887	\$40,616,279	\$43,259,751	\$44,065,859	\$47,352,307	\$52,714,860	\$49,050,323
Purchased / Contracted Services	14,841,676	14,553,966	16,488,348	16,416,650	15,436,443	14,035,522	13,965,222
Supplies	8,259,123	7,228,043	7,856,855	7,780,264	7,536,005	8,787,120	7,625,736
Capital Outlays	434,642	542,685	317,195	324,508	486,335	379,286	214,650
Interfund / Interdepartmental Charges	746,378	746,644	860,401	892,746	1,177,694	1,031,777	894,977
Other Costs	132,312	126,687	198,181	179,343	137,106	133,400	133,400
Debt Service	0	0	297,179	297,179	0	0	0
Other Financing Uses	18,580	17,087	61,062	61,061	14,689	0	0
TOTAL	\$65,810,598	\$63,831,391	\$69,338,972	\$70,017,610	\$72,140,579	\$77,081,965	\$71,884,308

BUDGET 2008
FUND: GENERAL
DEPARTMENT: SOLICITOR - GENERAL

DATE: 11/5/2007

PROGRAM DESCRIPTION

The Office of DeKalb County Solicitor-General's mission is to prosecute those responsible for misdemeanor crimes committed in DeKalb County. While maintaining the highest ethical standards, the Solicitor-General's office will endeavor to assure a diligent, fair, just, efficient and effective prosecution to ensure justice prevails for the victims, defendants and citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2007

Developed a Pre-Trial Diversion Program where an offender who takes rehabilitation classes and submits to drug screenings and/or pays restitution will be allowed the opportunity to dismiss his/her case.

MAJOR GOALS 2008

To create a Family Protective Services Division that would prosecute and investigate truancy, elder abuse, and child abandonment.
 To incorporate an additional division to educational neglect court.

To create an elder abuse multidisciplinary task force that would review crimes against elder citizens and make proper recommendations.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Cases Received	10,499	12,783	13,009	14,638	12.52%	16,300	11.35%
Domestic Violence Cases	2,187	1,974	2,509	3,259	29.89%	3,995	22.58%
Accusations Filed	10,793	11,786	11,956	12,254	2.49%	10,904	-11.02%
Cases Tried by Jury	N/A	338	350	330	-5.71%	335	1.52%
Jail Plea Cases Handled	6,082	5,232	5,048	5,136	1.74%	5,500	7.09%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Solicitor, State Court	\$3,172,327	\$3,381,830	\$3,502,834	\$4,183,036	\$4,004,258	\$4,211,646	\$4,086,688	2.06%
Victim Assistance	557,015	494,330	670,692	865,173	808,120	840,385	850,365	5.23%
Total	\$3,729,342	\$3,876,160	\$4,173,526	\$5,048,209	\$4,812,378	\$5,052,031	\$4,937,053	2.59%
Percent Change	10.21%	3.94%	7.67%	20.96%	-4.67%	4.98%	2.59%	
Actual Expenditures	\$3,311,460	\$3,252,299	\$3,639,363	\$4,164,446	\$4,549,730	(estimated)		

BUDGET 2008
FUND: GENERAL
DEPARTMENT: SOLICITOR - GENERAL

DATE: 11/5/2007

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	59	59	63	65	67	67	67	0.00%
Part Time/Temporary	12	12	4	4	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$55,901 has been deducted as salary savings; this is the equivalent of 1 full-time position. Effective January 1, 2008, the Solicitor's annual salary will be \$152,966.75.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	2008 Recommended	Budget
Personal Services and Benefits	\$3,617,357	\$3,204,845	\$4,534,637	\$3,765,270	\$4,313,020	\$4,550,062	\$4,492,588	
Purchased/Contracted Services	192,921	129,363	242,415	146,334	251,192	306,925	257,710	
Supplies	147,499	120,717	135,474	136,776	93,883	96,364	88,075	
Capital Outlays	10,816	6,989	73,153	46,692	59,563	750	750	
Interfund/Interdepartmental Charges	79,073	68,009	29,325	36,547	55,965	57,834	57,834	
Other Costs	91,987	24,810	379	0	38,755	40,096	40,096	
Other Financing	33,872	84,629	32,826	32,826	0	0	0	
TOTAL	\$4,173,526	\$3,639,363	\$5,048,209	\$4,164,446	\$4,812,378	\$5,052,031	\$4,937,053	

BUDGET 2008

FUND: SPEED HUMPS

DEPARTMENT: SPEED HUMPS

DATE: 12/11/2007

PROGRAM DESCRIPTION

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Speed Humps Installed	120	68	68	50	-26.47%	50	0.00%
Total Speed Hump Districts	4	7	7	18	157.14%	20	11.11%

REVENUE SUMMARY	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Interest	\$3,292	\$13,394	\$10,000	\$30,000	200.00%	\$40,000	33.33%
Assessments	206,854	216,878	120,000	120,000	0.00%	130,000	8.33%
Fund Balance Jan. 1	225,590	431,381	660,329	908,417	37.57%	1,049,365	15.52%
Fund Balance Reserve Enc.	0	2,073	0	3,433	0.00%	0	0.00%
Total Revenue	\$435,736	\$663,726	\$790,329	\$1,061,850	34.36%	\$1,219,365	14.83%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Speed Hump Fund	\$376,855	\$582,882	\$790,329	\$1,061,850	\$354,580	\$1,219,365	14.83%
Total Fund	\$376,855	\$582,882	\$790,329	\$1,061,850	\$354,580	\$1,219,365	14.83%
Percent Change	249.46%	54.67%	35.59%	34.36%	-66.61%	243.89%	
Actual Expenditures	\$4,355	\$3,398	\$18,983	\$12,486 (estimated)			
Fund Balance Dec. 31	\$431,381	\$660,329	\$908,417	\$1,049,365 (estimated)			

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Supplies	\$377,500	\$3,398	\$513,323	\$18,983	\$517,433	\$27,045	\$27,045
Reserve for Appropriation	205,382	0	277,006	0	544,417	327,535	1,192,320
TOTAL	\$582,882	\$3,398	\$790,329	\$18,983	\$1,061,850	\$354,580	\$1,219,365

PROGRAM DESCRIPTION

The State Court was created by the Acts of the Legislature of 1951, as amended. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven judges who serve a four year term and are elected in a county wide non-partisan election.

The Probation Division of State Court provides professional, community based probation and pre-trial diversion services to the DeKalb County Superior Court, State Court, and Magistrate Court and to the adult offenders sentenced for misdemeanor criminal offenses by these courts.

The Marshal's Division of State Court is responsible for enforcing the Orders, Writs, and Precepts of the State and Magistrate Courts of DeKalb County.

MAJOR ACCOMPLISHMENTS 2007

Judges Division:

Continued to implement the DUI Court Program and Anger Management classes.

Continued the Project Achieve-GED Program, which provides an opportunity for defendants charged with non-violent crimes to get a GED, in lieu of incarceration.

Continued the Work Release Program for those defendants who are serving jail time to maintain full-time employment.

Probation Division:

Participated in a research project, funded by the National Institute of Justice to determine the potential effectiveness of the use of polygraph testing for high risk domestic violence perpetrators.

Obtained and implemented a state-of-the-art case management and financial computer system to maximize efficiency and effective operations for cases, fines, restitution, supervision and child support fees.

Marshal's Division:

Marshal's Division upgraded the Mobile Data Terminals which will help to increase service of all paperwork by 10%. Increased agency standards of training (firearms/self-defense) and has reorganized the eviction section.

MAJOR GOALS 2007

To explore, investigate and consider more useful means of electronically filing and maintaining records.

To maintain current service levels in all departments taking into consideration the increase in filings of all matters, civil and criminal cases.

To increase the collection of fees in the Probation Division by 3% in fines, restitution, child support and supervision.

To increase Marshal's Division's service of court ordered documents.

BUDGET 2008
FUND: GENERAL
DEPARTMENT: STATE COURT

DATE: 11/15/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
<u>Clerk:</u>							
State Court Filings	65,098	65,094	71,087	76,796	9.21%	84,260	9.72%
Magistrate Cr. Filings	83,588	84,590	91,216	85,242	7.83%	91,350	7.17%
<u>Marshall:</u>							
Civil Suits	15,975	17,660	16,885	18,557	-4.39%	20,020	7.88%
Dispossessory	39,317	35,823	35,489	39,295	-0.93%	41,653	6.00%
Evictions Writs	15,290	12,839	12,438	12,843	-3.12%	13,870	8.00%
<u>Probation:</u>							
Probation cases	7,990	9,426	9,189	9,586	-2.51%	9,810	2.34%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Judges	\$3,024,113	\$3,221,524	\$3,197,047	\$3,369,597	\$3,532,116	\$3,793,552	\$3,711,048	5.07%
Clerk	3,460,398	3,868,434	4,083,749	4,049,343	4,398,602	4,723,091	4,401,777	0.07%
Probation	1,620,774	1,695,071	1,698,130	1,892,049	1,859,270	1,968,574	1,884,824	1.37%
Marshall	1,654,461	1,809,288	1,894,299	2,322,505	2,195,911	2,672,506	2,256,674	2.77%
	\$9,759,746	\$10,594,317	\$10,873,225	\$11,633,494	\$11,985,899	\$13,157,723	\$12,254,323	2.24%
Percent Change	7.87%	8.55%	2.63%	6.99%	3.03%	9.78%	2.24%	
Actual Expenditures	\$9,333,919	\$9,740,417	\$10,029,891	\$11,346,439	\$11,953,507	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	165	170	173	177	177	182	177	0.00%
Part Time/Temporary	2	0	0	0	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$38,980 in salary savings have been deducted from this budget; this is the equivalent of 1 position.
The 2008 Budget includes \$50,000 for the County's continuing participation in Project Achieve (GED) program.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Add a Project Achieve (GED) Coordinator, liaison between Court and defendants; produce reports, make recommendations and help defendants to achieve his/her GED in lieu of incarceration. This request includes salary and benefits for 8 months.

Requested **Recommended**
\$47,104 **\$0**

Not Recommended at this time.

2. Add 4 Deputy Marshals, to address the increased number of documents sent to the Marshal's Office. This request includes salaries and benefits for 8 months.

\$311,140 **\$0**

Not Recommended at this time.

Total Program Modifications

\$358,244 **\$0**

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$9,356,957	\$8,788,932	\$9,940,453	\$9,767,902	\$10,354,569	\$11,168,104	\$10,707,004
Purchased / Contracted Services	884,597	641,095	801,963	745,005	881,734	1,073,154	917,725
Supplies	341,977	319,319	576,123	488,823	404,413	487,271	378,500
Capital Outlays	58,876	34,915	104,297	103,551	84,649	97,300	36,000
Interfund / Interdepartmental Charges	230,818	241,270	197,318	230,450	250,534	311,894	195,094
Other Costs	0	(40)	2,632	0	10,000	20,000	20,000
Other Financing	0	4,400	10,708	10,708	0	0	0
TOTAL	\$10,873,225	\$10,029,891	\$11,633,494	\$11,346,439	\$11,985,899	\$13,157,723	\$12,254,323

BUDGET 2008
FUND: STREET LIGHTS
DEPARTMENT: STREET LIGHTS

DATE: 12/11/2007

PROGRAM DESCRIPTION

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Total Number of Street Lights Installed	731	773	952	850	-10.71%	850	0.00%

REVENUE SUMMARY	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Interest on Investments	\$2,664	(\$4,881)	(\$52,287)	\$30,000	-157.38%	(\$77,000)	-356.67%
HOST	0	(204)	0	0	0.00%	0	0.00%
Assessments	3,189,678	3,218,932	3,285,673	4,127,505	25.62%	5,655,011	37.01%
Fund Balance	112,813	67,106	(300,886)	(851,968)	183.15%	(951,132)	11.64%
Fund Balance Reserve for Approp.	0	0	7,960	427	-94.64%	0	-100.00%
Total Revenue	\$3,305,155	\$3,280,953	\$2,940,460	\$3,305,964	12.43%	\$4,626,879	39.96%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Street Light Fund	\$3,233,814	\$3,403,107	\$3,295,225	\$3,305,964	\$3,745,268	\$4,626,880	39.96%
Total Fund	\$3,233,814	\$3,403,107	\$3,295,225	\$3,305,964	\$3,745,268	\$4,626,880	39.96%
Percent Change	8.77%	2.96%	-3.17%	0.33%	13.29%	39.96%	
Actual Expenditures	\$3,238,049	\$3,573,881	\$3,792,428	\$3,907,005 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	1	1	1	1	1	1	1	0.00%

BUDGET 2008**FUND: STREET LIGHTS****DEPARTMENT: STREET LIGHTS****DATE: 12/11/2007****INFORMATION RELATIVE TO REQUESTED BUDGET**

Due to increases in the cost of energy it is recommended that user fees be increased for this fund. A proposed rate increase of \$.12 per foot is recommended in this budget. This rate increase should eliminate negative fund balance forward and provide a reserve for appropriation that will provide a cushion against future utility rate increases.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$75,750	\$80,267	\$84,718	\$84,803	\$90,757	\$90,768	\$91,875
Purchased/Contracted Services	2,000	7,615	154,230	32,542	150,727	153,500	152,393
Supplies	3,257,250	3,485,999	3,055,277	3,675,083	3,401,000	3,501,000	3,501,000
Capital Outlays	1,000	0	1,000	0	0	0	0
Other Costs	67,107	0	0	0	-336,520	0	881,612
TOTAL	\$3,403,107	\$3,573,881	\$3,295,225	\$3,792,428	\$3,305,964	\$3,745,268	\$4,626,880

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

MAJOR ACCOMPLISHMENTS 2007

Expanded services of the Drug Court lab to other Courts and agencies.
 Addition of a Paralegal position at the Family Law Center to assist pro se parties with state mandated child support forms.
 Established a separate Superior Court Information System (IS) domain.

MAJOR GOALS 2008

To continue the expansion of Drug Court treatment alternatives; move Drug Court to County Space.
 To provide additional services at Family Law Information Center in relation to State mandated child support guidelines.
 To increase the use of technology in the Superior Court.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Civil Case Filings	3,298	3,717	4,026	4,300	8.31%	4,600	14.26%
Domestic Case Filings	9,831	9,853	10,060	11,000	2.10%	11,500	14.31%
Felony Case Filings	6,134	6,715	6,221	6,300	-7.36%	6,500	4.48%
Civil & Domestic Case Dispositions	12,196	13,359	18,120	19,000	35.64%	20,000	10.38%

BUDGET 2007
FUND: GENERAL
DEPARTMENT: SUPERIOR COURT

DATE: 11/28/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Judges	\$2,365,660	\$2,521,013	\$2,552,290	\$2,944,141	\$2,926,177	\$3,126,241	\$3,086,841	5.49%
Court Administration	1,244,237	1,407,303	1,738,214	1,924,870	1,863,356	2,102,445	1,849,835	-0.73%
Court Reporters	1,458,343	1,568,278	1,602,738	1,669,937	1,759,199	1,869,582	1,777,082	1.02%
Jury Management	1,233,747	1,105,643	1,022,858	1,039,898	1,019,750	1,219,351	1,144,128	12.20%
Divorce Seminar	79,550	71,414	78,455	84,570	86,226	101,872	90,372	4.81%
Alimony/Support	0	0	61	0	36,305	0	0	-100.00%
Pre-trial Services	362,390	302,686	0	0	0	0	0	0.00%
Dispute Resolution	541,346	605,350	612,325	639,037	664,844	713,512	653,982	-1.63%
Grand Jury	97,352	86,400	113,040	97,440	110,920	301,700	171,700	54.80%
	\$7,382,625	\$7,668,087	\$7,719,981	\$8,399,893	\$8,466,777	\$9,434,703	\$8,773,940	3.63%
Percent Change	5.77%	3.87%	0.68%	8.81%	0.80%	11.43%	3.63%	
Actual Expenditures	\$6,897,509	\$7,116,423	\$7,242,051	\$7,360,680	\$8,237,651	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	96	96	90	93	95	98	95	0.00%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%
Total FT/PT	99	99	93	96	98	101	98	

INFORMATION RELATIVE TO REQUESTED BUDGET

\$30,002, in salary savings have been deducted from this budget; this is the equivalent of 1 position.

The budget includes full-year funding for the Law Library Coordinator position approved at the Feb 27, 2007 BOC meeting and the Paralegal position to the Family Law Center approved at the Mar 27, 2007 BOC meeting.

**BUDGET 2007
 FUND: GENERAL
 DEPARTMENT: SUPERIOR COURT**

DATE: 11/28/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Add 3 Office Assistant Senior positions, to support the new Superior Court Information Desk. This request includes salaries and benefits for 10 months. Not Recommended at this time.	\$81,966	\$0
Total Program Modifications	\$81,966	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Employee Benefits	\$4,708,726	\$4,653,098	\$5,266,025	\$5,100,020	\$5,613,259	\$6,085,963	\$5,979,455
Purchased / Contracted Services	2,651,963	2,209,523	2,664,550	1,859,465	2,490,952	3,031,140	2,541,685
Supplies	209,331	194,169	209,273	163,791	240,784	235,500	201,900
Capital Outlays	107,961	94,261	128,179	107,538	77,301	52,100	20,900
Other Costs	0	0	0	0	14,481	0	0
Other Financing Uses	42,000	84,000	101,866	101,866	0	0	0
Retirement Benefits Paid	0	7,000	30,000	28,000	30,000	30,000	30,000
TOTAL	\$7,719,981	\$7,242,051	\$8,399,893	\$7,360,680	\$8,466,777	\$9,434,703	\$8,773,940

BUDGET 2008
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 11/8/2007

PROGRAM DESCRIPTION

The Tax Commissioner is the elected constitutional officer responsible for the collection of real, personal, and ad valorem taxes imposed by the State, County, and School System governments, and for the issuance of vehicle license tags and registration. The Tax Commissioner processes homestead and special exemptions; updates property, taxpayer and payment data to billing and records systems, compiles an annual tax digest for approval by the State Department Of Revenue (DOR); calculates and issues annual property tax statements; collects real, personal, public utility, mobile home, timber and heavy duty equipment taxes.

MAJOR ACCOMPLISHMENTS 2007

Successfully designed and implemented phase 1 of the new Oracle based Tax Accounting System which included qualification and awarding of homestead exemptions and sanitation abatements.

Converted legacy ownership data for tax years 2001-2008.

Educated taxpayers of new homestead assessment freeze exemption by designing and mailing 150,000 applications and informational brochures.

MAJOR GOALS 2008

To enhance customer service flow in Motor Vehicle division.

To complete design and implementation of new Oracle based Tax Collection and Accounting system for the Property Tax Division.

To accommodate new statutory requirements regarding the issuance of tax liens in the Delinquent Collections division.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Number of Property Tax Accounts Billed	238,159	240,022	244,373	249,478	2.09%	257,040	3.03%
Homestead Exemptions Processed	15,148	14,289	13,425	13,510	0.63%	13,510	0.00%
Number of Motor Vehicle Registration Transactions	524,242	530,423	539,509	561,089	4.00%	572,310	2.00%
Delinquent Accounts Collected (\$)	\$29,252,851	\$25,251,858	\$31,070,320	\$36,000,000	15.87%	\$36,000,000	0.00%

BUDGET 2008
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 11/8/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Tax Collection	\$885,079	\$956,999	\$1,161,540	\$1,315,572	\$1,321,143	\$1,361,384	\$1,345,807	1.87%
Motor Vehicle Tax	3,128,690	3,040,723	3,098,397	3,162,704	3,384,208	3,426,933	3,416,683	0.96%
Motor Vehicle Temporary	61,814	61,814	60,284	61,899	61,899	64,859	64,859	4.78%
Motor Vehicle Security	86,000	63,000	97,597	92,500	88,368	88,360	85,500	-3.25%
Delinquent Tax	738,613	880,991	938,935	949,436	1,062,844	1,119,640	1,067,740	0.46%
Admin. & Accounting	1,018,240	1,111,947	1,190,194	1,232,666	1,170,881	1,291,666	1,198,977	2.40%
Total	5,918,436	6,115,474	6,546,946	6,814,777	\$7,089,342	\$7,352,842	\$7,179,566	1.27%
Percent Change	5.61%	3.33%	7.06%	4.09%	4.03%	3.72%	1.27%	
Actual Expenditures	\$5,813,458	\$6,096,828	\$6,349,674	\$6,573,660	\$6,924,290 (estimated)			

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Full Time	104	107	107	107	107	108	107	0.00%
Part Time/Temporary	13	13	13	13	13	13	13	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
 No Salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 1 Mid-Size Sedan to replace current pool vehicle. This is a 1997 Ford Taurus with mileage in excess of 117,373 miles. Not Recommended.	\$16,000	\$0
2. Addition of 1 3/4T Cargo Van to replace current pool vehicle. This is a 1995 Ford pick-up with mileage in excess of 115,000 miles. Not Recommended.	20,500	0

BUDGET 2008
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 11/8/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations

	Requested	Recommended
3. Add one full-time IS Technical Support Analyst position to maintain and support new Oracle Tax Collection System. Included in this request are salary and benefits for 12 months. Not Recommended.	\$82,659	\$0
Total Program Modifications	\$119,159	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Personal Services and Benefits	\$5,016,563	\$4,924,743	\$5,295,755	\$5,110,261	\$5,558,013	\$5,742,375	\$5,665,616
Purchased / Contracted Services	1,278,588	1,182,467	1,283,702	1,226,989	1,349,173	1,383,836	1,333,469
Supplies	141,904	140,467	141,760	134,809	130,875	138,280	131,530
Capital Outlays	92,848	87,386	78,492	77,084	35,360	33,900	31,000
Interfund / Interdepartmental Charges	13,443	12,212	11,468	22,118	13,110	52,051	15,551
Other costs	3,600	2,400	3,600	2,400	2,811	2,400	2,400
TOTAL	\$6,546,946	\$6,349,674	\$6,814,777	\$6,573,660	\$7,089,342	\$7,352,842	\$7,179,566

BUDGET 2008

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/12/2007

PROGRAM DESCRIPTION

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

Additions-to-the-fleet will be recommended separately in the individual department budgets but are included here for total purposes.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change 2008/2007
Vehicles in Fleet	2,768	2,918	2,991	3,293	3,565	8.26%	3,611	1.29%
Vehicles Replaced	295	246	338	217	401	84.79%	363	-9.48%
Vehicles Added	69	130	30	35	54	54.29%	46	-14.81%
Vehicles LP Replacements	19	8	28	12	10	-16.67%	59	490.00%

IMPORTANT CURRENT ISSUES

In 1993 \$5,000,000 was transferred from the Vehicle Fund Reserve for Appropriation to the tax funds; \$2,500,000 is still owed the Vehicle Fund by the tax funds.

Since 1997 the County has utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases.

In 2000 the BOC amended the budget to transfer \$1,443,841 from the Vehicle Fund Future Replacement - Tax account.

The Reserve for Appropriation in this fund was replaced with a Future Replacement-Tax account, and a Future Replacement-Non Tax account. This results from the Board's decision to defer repayment of the funding removed from the Vehicle Fund in 1993 and 2000.

The Tax Fund Reserve remains dangerously low. If the \$3,943,841 owed the Vehicle Fund by the Tax Funds is not repaid in the near future, the Vehicle Fund may not be able to properly support tax funded departments' replacement requirements.

The 2008 Budget includes the impact of a loan of \$2,500,000 to the CIP Fund to fund the build-out of the Car & Pickup Facility. The loan is to be paid back to the Vehicle Replacement Fund, plus 5% interest, over a period of three (3) years. The first year's payment of \$659,941 is included in the 2008 Anticipation for Vehicle Replacement Charges. \$414,689 will be paid by the Tax Funds; \$245.252 will be paid by Non-Tax Funds.

BUDGET 2008

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/12/2007

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Replacement	\$38,248,290	\$44,212,658	\$51,080,529	\$56,003,010	\$53,400,628	\$31,506,023	\$34,217,342	-35.92%
Additions	4,717,955	5,577,213	12,512,077	6,242,591	5,397,572	12,179,880	2,149,153	-60.18%
Total	\$42,966,245	\$49,789,871	\$63,592,606	\$62,245,601	\$58,798,199	\$43,685,903	\$36,366,495	-38.15%
Percent Change	12.54%	15.88%	27.72%	-2.12%	-5.54%	-25.70%	-38.15%	
Actual Expenditures	\$15,130,586	\$28,318,142	\$41,869,954	\$39,491,945	\$43,322,248	(estimated)		

MAJOR CHANGES IN 2008 RECOMMENDED BUDGET:

- Replacement of 363 vehicles at the budgeted cost of \$21,566,500
- Purchase 46 additions to the fleet at the cost of \$2,149,153
- Replacement of 59 LP vehicles to the lease program with a purchase price of \$3,062,000

INFORMATION RELATIVE TO REQUESTED BUDGET

Replacement charges are calculated for each individual unit. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

Funds reserved for future replacement were previously appropriated in a Reserve for Appropriation Account. These funds are now appropriated into accounts reflecting the source of the funding as follows:

Future Replacement-Tax:	\$4,854,720
Future Replacement-Non Tax:	\$5,052,872

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). In the 2007 budget funds are budgeted for lease purchase payments as follows:

Lease purchase payments:	\$677,401
Vehicles in program:	91
Remaining Principal Amount:	\$1,352,699

Vehicles to be acquired under the program in 2007 are listed below with the additions to the fleet. Other units may be added to the program as analysis indicates.

BUDGET 2008

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/12/2007

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$19,371,800
Departmental Replacement Charges	12,445,542
Aircraft Replacement Charges	600,000
Miscellaneous Revenue	1,126,400
Investment Income	1,000,000
Contribution for Additions	1,822,753
TOTAL RECOMMENDED BUDGET	\$36,366,495

FUTURE CONSIDERATIONS

Without repayment of the \$3,943,841 owed the Vehicle Fund by the Tax Funds, 2008 may be the last year that the Vehicle Fund can fully support vehicle replacement for tax funded departments.

The Vehicle Replacement Fund will receive payments of \$982,524 in both 2009 and 2010 Fiscal Years in return for the 2008 loan of \$2,500,000 for the Car & Pickup Facility build-out.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

B. Equipment

Replacements	Requested	Recommended	Number Scheduled
Sedans/SUV/Vans & Pickups	\$8,094,500	\$7,314,500	232
Construction Equipment	2,243,000	2,243,000	20
Heavy Trucks	10,856,000	10,856,000	62
Portable Equipment	1,153,000	1,153,000	49
TOTAL	\$22,346,500	\$21,566,500	363
Lease Purchase Replacements	\$3,062,000	\$3,062,000	59

BUDGET 2008**FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 12/12/2007****B. Equipment (continued)****Additional**

A complete listing of recommended additions to the fleet is included below:

DEPARTMENT	DESCRIPTION	RECOMMENDED
Parks	Infield Rakes (6)	\$73,200
Parks	Wing Mowers (6)	253,200
Sanitation	Waste Tipper (1)	352,253
Sanitation	Walking Floor Trailers (3)	192,000
Sanitation	Light Weight Wet Kit Tractors (3)	360,000
Sanitation	Rear End Res Loaders (2)	340,000
Sanitation	F150 4 dr Pickup with bed cover (1)	17,500
Sanitation	F150 4 dr Pickup with bed cover (1)	17,500
Sanitation	4 Wheel Dr Rubber Tire Backhoe (1)	50,000
Sanitation	JD 328 Skid Loader (1)	35,000
Sanitation	JD 328 Skid Loader (1)	35,000
Sanitation	Cargo Van (1)	22,500
Airport	Bobcat (1)	20,000
Watershed Management	Chevrolet Malibu Sedan (1)	14,000
Watershed Management	Pickup Truck (2)	70,000
Watershed Management	1-Ton Utility Body Pickup Truck (1)	27,000
Watershed Management	1-Ton Utility Body Pickup Truck (1)	27,000
Watershed Management	F-150 Pickup Truck (1)	16,000
Watershed Management	E-250 3/4-ton Van (1)	20,000
Watershed Management	1-Ton Utility Body Pickup Truck (1)	27,000
Watershed Management	F-150 Pickup Truck (1)	17,000
Watershed Management	4-door Sedan (1)	13,000
Watershed Management	Ford Expedition XLT 4x4 SUV (1)	24,000
Watershed Management	3/4-ton Extended Cab 4x4 Pickup Truck (7)	126,000
	Total Additions Purchased	\$2,149,153

BUDGET 2008

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/12/2007

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Purchased / Contracted Services	\$2,111,313	\$3,095,632	\$860,252	\$1,206,431	\$715,918	\$0	\$0
Capital Outlays	42,532,676	36,574,908	37,824,305	37,217,411	39,173,610	29,879,880	23,715,653
Interfund / Interdepartmental Charges	3,520,860	2,199,414	1,901,722	1,068,104	2,186,167	243,250	243,250
Other Costs	15,427,757	0	21,659,322	0	16,722,504	13,562,773	9,907,592
Other Financing Uses	0	0	0	0	0	0	2,500,000
TOTAL	\$63,592,606	\$41,869,954	\$62,245,601	\$39,491,945	\$58,798,199	\$43,685,903	\$36,366,495

BUDGET 2008

**FUND: VICTIM ASSISTANCE
DEPARTMENT: VICTIM ASSISTANCE**

DATE: 12/11/2007

PROGRAM DESCRIPTION

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

REVENUE SUMMARY	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Estimated	% change	2008 Projected	% change
Other Local Governments/ Agencies	\$280,089	\$115,725	\$99,945	\$596,835	\$164,321	-72.47%	\$150,000	-8.72%
Fines and Forfeitures	847,616	978,426	722,954	935,265	713,669	-23.69%	800,000	12.10%
Fund Balance	429,128	503,199	504,711	430,146	402,341	-6.46%	0	-100.00%
Reserve for Appropriation	0	0	83,476	0	0	0.00%	0	0.00%
Total Revenue	\$1,556,833	\$1,597,350	\$1,411,086	\$1,962,246	\$1,280,331	-34.75%	\$950,000	-25.80%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Victim Assistance	\$1,279,128	\$1,453,199	\$1,941,686	\$1,960,334	\$1,552,341	\$1,577,516	\$950,000	-38.80%
Total	\$1,279,128	\$1,453,199	\$1,941,686	\$1,960,334	\$1,552,341	\$1,577,516	\$950,000	-38.80%
Percent Change	18.64%	13.61%	33.61%	0.96%	-20.81%	1.62%	-38.80%	
Actual Expenditures	\$1,053,634	\$1,092,639	\$837,691	\$1,583,344	\$1,280,331 (estimated)			

BUDGET 2008

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/11/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

This fund has experienced a decrease in Revenues in 2005, 2006 and 2007. The projected revenue for 2008 of \$950,000 is a \$345,714 decrease (25%) below the estimated 2007 revenue.

The Board of Commissioners (BOC) issued a directive that costs associated with the DA's and Solicitor's victim assistance programs should be funded first and any remaining dollars will be used to fund the victim assistance programs administered by the eligible non-profit organizations.

The total funding available in 2008 is \$950,000.

\$1,190,266 has been requested to fund the Victim Assistance programs administered by the DA and the Solicitor and \$940,000 has been recommended.

Also, \$10,000 is recommended for Interpreter services for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order (TPO's), as mandated by the legislation that established the fund.

The Human Service Community Center (HSCC) has requested \$377,250 for the non-profit agencies, \$0 has been recommended in 2008 for the Victim Assistance programs administered by the non-profit organizations.

DEPARTMENTAL REQUEST AND C.E.O RECOMMENDATIONS

Description / Program	Requested	Recommended
Cost Center 03815		
1. Reimburse the costs for 7 positions in the District Attorney's Office.	\$579,654	\$470,000
Cost Center 03930		
2. Reimburse the costs for 11 positions in the Solicitor's Office.	610,612	470,000
3. Interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order.	10,000	10,000
Human Services Non Profit Agencies		
4. Center for Pan Asian Community Services for violence intervention program.	33,250	0
5. DeKalb Rape Crisis Center: funding for recurring annual contract.	61,750	0

BUDGET 2008

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/11/2007

DEPARTMENTAL REQUEST AND C.E.O RECOMMENDATIONS (continued)

Description / Program	Requested	Recommended
Human Services Non Profit Agencies		
6. Georgia Center for Children: funding for recurring annual contract.	100,000	0
7. Safe Haven Transitional for services to displaced battered women and children.	10,000	0
8. International Women's House for crisis intervention services.	52,250	0
9. Women Moving On: funding for recurring annual contract.	120,000	0
Total	\$1,577,516	\$950,000

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Requested	Budget Recommended
Purchased / Contracted Services	\$10,000	\$6,322	\$10,000	\$8,349	\$10,000	\$10,000	\$10,000
Other Costs	584,882	228,000	855,717	299,552	618,362	377,250	0
Other Financing	858,317	858,317	1,075,969	529,790	1,331,972	1,190,266	940,000
TOTAL	\$1,453,199	\$1,092,639	\$1,941,686	\$837,691	\$1,960,334	\$1,577,516	\$950,000

BUDGET 2008

FUND: WATER AND SEWER OPERATING

DEPARTMENT: WATERSHED MANAGEMENT

DATE: 12/10/2007

PROGRAM DESCRIPTION

The authorized positions assigned to the Department of Watershed Management, plus the positions funded by department and assigned to Finance's Revenue Collections Division, together support the directives of the department: to treat and pump potable water to the 660,000 customers in DeKalb County, as well as portions of Rockdale, Clayton and Henry Counties, through the 2,450 miles of water distribution pipes installed and maintained by the department; to collect and treat wastewater from DeKalb County, as well as portions of Gwinnett, Clayton, Rockdale and Henry Counties, through the 2,200 miles of the sewer collection system and 60 pumping stations operated and maintained by the department; and, to comply with all Federal and State mandates for drinking water production, wastewater treatment, and biosolids management.

MAJOR ACCOMPLISHMENTS 2007

Completed construction of the new 150/200 Million Gallons per Day (MGD) drinking water production plant.

Started construction on the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs including the completion of ROW acquisition and permitting.

Completed the Department's Strategic Information Systems Master Plan which networks the county's collection and distribution facilities for the first time.

Continued implementation and coordination of the Watershed Management Plan for the South River basin, and assessment for proposed CIP for future wastewater treatment.

Continued major programs for identification and reduction of infiltration and inflow to the County's collection system, and for comprehensive inventory of collection system for preventive maintenance.

Upgraded Snapfinger ILS Drives to world class digital controls and HMI interfaces.

MAJOR GOALS 2008

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

To operate modernized infrastructure supporting distribution and collections systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

To provide efficient and quality service to all inhabitants of DeKalb while maintaining the lowest possible costs to our customers.

To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

BUDGET 2008

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/10/2007

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% Change	Projected 2008	% Change
Complaints per year per 10,000 Customers	727	694	634	800	26%	700	-13%
Percent unbilled or unaccounted-for Water	13.9%	9.8%	16.4%	15.5%	-5%	10.0%	-35%
Water Main Failures per 1,000 miles of water main	163	93	178	200	12%	175	-13%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	100%	100%	100%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
Director's Office	\$2,580,431	\$2,884,232	\$3,131,738	\$3,777,753	\$6,135,794	\$4,566,520	\$4,529,339	-26.18%
Administration	8,276,791	8,198,447	8,109,729	7,739,874	8,974,121	9,429,638	10,423,670	16.15%
Data Management	2,170,495	3,103,664	3,488,044	4,194,206	3,627,278	4,166,036	3,890,940	7.27%
Filtration and Treatment	31,739,680	32,122,445	38,208,770	39,969,332	50,511,623	48,169,122	48,790,186	-3.41%
Construction and Maint.	29,744,655	32,876,574	36,402,715	35,837,250	37,652,849	40,934,652	36,070,655	-4.20%
Capitalization	(5,225,000)	(7,017,000)	(5,163,000)	(5,680,000)	(5,765,000)	(5,752,998)	-5,752,998	-0.21%
Sub-Total W&S Ops	\$69,287,052	\$72,168,362	\$84,177,996	\$85,838,415	\$101,136,665	\$101,512,970	\$97,951,792	-3.15%
Transfers and Reserves	58,423,464	49,174,483	61,294,613	60,611,810	45,407,633	46,545,885	56,012,997	23.36%
Revenue and Collections	4,764,541	5,194,204	5,515,945	6,569,156	7,398,412	7,322,375	5,449,957	-26.34%
Total Fund	\$132,475,057	\$126,537,049	\$150,988,554	\$153,019,381	\$153,942,708	\$155,381,230	\$159,414,746	3.55%
Percent Change	13.04%	-4.48%	19.32%	1.35%	0.60%	0.93%	3.55%	
Actual Expenditures	113,907,100	119,597,729	149,615,772	147,870,605	144,749,326	(estimated)		

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
DWM (FT)	688	713	732	736	729	836	774	6.17%
Finance (FT/PT)	51	113	120	121	115	115	94	-18.26%

BUDGET 2008

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/10/2007

INFORMATION RELATIVE TO REQUESTED BUDGET

The recommended budget of \$159,414,746 is a 7.43% increase above the 2007 budget. The increase is due to the 2007 rate increase. No salary savings have been deducted from this budget.

The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

The Board of Commissioners approved a 16% rate increase effective January 1, 2008.

The meter reading function is transferred from the Finance Department to the Department of Watershed Management as part of the 2008 Budget Request. The transfer to the Renewal and Extension Fund (513) is \$11,864,112.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 08001

Requested Recommended

- | | | |
|---|-----------|-----------|
| 1. Addition of 2 positions: 1 Deputy Director for Watershed Protection and 1 Deputy Director for Long Range Planning and Asset Management. Included in this request are salaries and benefits for 12 months, cell phone service, and computers.
Recommended salary, benefits, and equipment for 8 months. | \$302,860 | \$122,548 |
| 2. Addition of 1 Project Analyst position to manage multiple contracts and vendors with the expansion of the wastewater plants and tunnels. Included in this request is salary and benefits for 9 months and a computer.
Recommended salary, benefits, and equipment for 8 months. | 43,196 | 38,349 |
| 3. Addition of 2 positions: 1 Manager, Public Relations and 1 Graphic Design Technician to provide education on watershed protection, water, and wastewater services to the public. Included in this request are salaries and benefits for 9 months, cell service for the Manager, and computers.
Recommended salary, benefits, and equipment for 8 months. | 113,358 | 63,894 |
| 4. Addition of a Chevrolet Malibu for public relations, employee training, and special projects. Included in this request is vehicle insurance and maintenance.
Recommended. | 15,200 | 15,200 |

Cost Center 08009

- | | | |
|---|---------|---|
| 5. Addition of 3 General Foreman positions for field supervision for the expansion of the GIS mapping program to assist employees and to make decisions. Included in this request are salaries and benefits for 9 months, 3 pickup trucks with vehicle insurance and maintenance, and uniforms and supplies.
Not Recommended. | 198,468 | 0 |
|---|---------|---|

BUDGET 2008

FUND: WATER AND SEWER OPERATING

DEPARTMENT: WATERSHED MANAGEMENT

DATE: 12/10/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations (continued)

Requested Recommended

6. Addition of 1 Project Coordinator position to manage and direct GIS-related projects to include database management, special project map creation, and data quality control to allow Senior Engineer to concentrate of engineering-related functions. Included in this request is salary and benefits for 9 months, computer, and supplies.
Not Recommended.

\$43,128 \$0

7. Addition of two pickup trucks to increase the ability of survey teams to move and survey faster to replace vehicles pulled by Fleet but not replaced. Included in this request are vehicle insurance and maintenance.
Recommended.

72,400 72,400

Cost Center 08022

8. Addition of one 1-ton pick up truck with utility body. Currently, a mechanic is using surplus vehicle #2500, which will be taken by Fleet Maintenance in the near future. Mechanic must load and unload tools for every job as vehicle is shared with other mechanics. Included in this request is vehicle insurance and maintenance.
Recommended.

28,200 28,200

9. Addition of one 1-ton pick up truck with utility body. Currently, a mechanic is using surplus vehicle #2012 which will be taken by Fleet Maintenance in the near future. Mechanic must load and unload tools for every job as vehicle is shared with other mechanics. Included in this request is vehicle insurance and maintenance.
Recommended.

28,250 28,250

10. Addition of a F-150 pick-up truck for the Maintenance Supervisor and Assistant Maintenance Supervisor. These positions have to travel to different locations throughout the county to monitor work, perform inspections, perform repairs if necessary, and attend meetings at remote locations. Included in this request is the vehicle plus maintenance and insurance.
Recommended.

17,200 17,200

11. Addition of an E-250, 3/4-ton van with safety cage and cargo bins to transport an Electrician/Electronic Technician to work on motor controls, security systems, and SCADA systems. The employee has to wait for a vehicle to become available to service the distribution system. Included in this request are a vehicle plus maintenance and insurance.
Recommended.

21,250 21,250

12. Addition of a one-ton utility body pickup truck for the Senior Mechanic (supervisor) who is currently using a surplus vehicle to travel to several locations to monitor work, perform inspections, and perform repairs as well as attend meetings. Included in this request is vehicle insurance and maintenance.
Recommended.

28,200 28,200

BUDGET 2008

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/10/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations (continued)

Requested Recommended

Cost Center 08023

13. Addition of 1 Water Wastewater Lab Tech position for the new instrumentation lab at the new Scott Candler Water Treatment Plant. Additional instrumentation was added at the new water treatment plant to perform additional testing required by both the improved design of the new plan and by new Federal Regulations. Included in this request is salary and benefits for 8 months.
Recommended.

\$27,663 \$27,663

Cost Center 08032

14. Addition of a Mechanic for lift station maintenance. It is estimated that the number of lift stations will grow to approximately 70 by January 2008. It has become difficult to maintain the current 62 lift stations with three employees. Included in this request is salary and benefits for 8 months, vehicle, maintenance, and insurance.
Not Recommended.

49,603 0

15. Addition of 1 Instrument and Control (I&C) Specialist position to maintain the operations of the Pole Bridge facility's plant and collection system's Supervisory Control and Data Acquisition System (SCADA). The Snapfinger I&C Specialist is unable to perform work at Pole Bridge given the workload at Snapfinger. Included in this request is salary and benefits for 8 months, vehicle, maintenance, and insurance.
Recommended.

64,973 64,973

16. Addition of 2 Crew Worker positions to help with the general maintenance of lift stations as well as acting as a safety person for confined space entry to 13 below ground lift stations. Included in this request are salaries and benefits for 8 months.
Not Recommended.

38,221 0

Cost Center 08033

17. Addition of an administrative four-door sedan for the I&C Specialist to be able to travel to remote sites. This will replace the loaner vehicle currently being used. This position currently supervises all electrical and electronic technicians at Snapfinger and Pole Bridge. Included in this request is vehicle insurance and maintenance.
Recommended.

14,200 14,200

BUDGET 2008**FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATERSHED MANAGEMENT****DATE: 12/10/2007****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations (continued)****Cost Center 08036**

	Requested	Recommended
18. Addition of 4 positions: 1 Cross Connection Control Supervisor, 2 Cross-Connection Control Specialists, 1 Service Request Technician to expand Cross-Connection Control in support of the Cross Connection Control/Backflow Prevention (CCC/BFP) Program to satisfy the Georgia EPD's requirements for the Safe Drinking Water Act. Included in this request are salaries and benefits for 9 months, three vehicles with insurance and maintenance, and equipment. Not Recommended.	\$179,032	\$0
19. Addition of 5 positions: 1 Principal Engineer, 1 Chief Construction Inspector, 2 Construction Inspectors, and 1 Electrical Inspector II for Contracts to cope with the new capital improvement and development projects. Included in this request are salaries and benefits for 9 months, equipment, and supplies. Not Recommended.	182,975	0
20. Addition of 3 positions: 1 Senior Engineer, 1 Engineering Technician Supervisor, and 1 Engineering Technician Senior for design projects to replace annual consultants for small projects that could be done in-house. In-house oversight is needed for large capital improvement projects. Included in this request are salaries and benefits for 9 months, two vehicles, equipment and supplies, and vehicle insurance and maintenance. Not Recommended.	144,550	0
21. Addition of 4 positions: 1 Principal Engineer, 2 Senior Engineers, 1 Principal Engineering Technician for development projects in order to review plans in a timely manner as well as monitor the construction of new infrastructure to manage the excessive workload. Included in this request are salaries and benefits for 9 months, 4 vehicles with maintenance and insurance, equipment, and supplies. Not Recommended.	246,859	0
22. Addition of 3 positions: 1 Engineering Supervisor and 2 Engineers for planning and design to review electrical engineering plans pertaining to new design and construction, plant expansions, and tunnels. Included in this request are salaries and benefits for 9 months, supplies and equipment. Not Recommended.	136,182	0
23. Addition of 2 positions: 1 Principal Engineer and 1 Senior Engineer for GDOT and Host Transportation Projects to monitor and coordinate the relocation of existing water and sewer lines, relocate water meters and fire hydrants, and engineering support. Included in this request are salaries and benefits for 9 months, supplies, and equipment. Not Recommended.	87,513	0

BUDGET 2008

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/10/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

	Requested	Recommended
A. Program Modifications and Recommendations (continued)		
24. Addition of 3 positions: 1 Engineering Supervisor and 2 Engineers for planning and design to review mechanical engineering plans pertaining to new design and construction, plant expansions, and tunnels. Included in this request are salaries and benefits for 9 months, supplies and equipment. Not Recommended.	\$136,182	\$0
25. Addition of 4 positions: 1 Principal Engineer, 1 Senior Engineer, and 2 GIS specialists to use the recently purchased Wallingford software known as Infoworks to model the existing water and sewer lines to determine the existing capacity at any given location as well as determine the long-term needs and impacts of Capital Improvement Projects. Included in this request are salaries and benefits for 9 months, equipment, and supplies. Not Recommended.	148,383	0
26. Deletion of Office Assistant position currently assigned to the Public Works - Director. Included in this request are salaries and benefits for 12 months. Not Recommended.	(38,255)	0
27. Addition of 6 positions: 3 Crew Supervisors and 3 Crew Worker Seniors to staff the valve trucks requested in the 2008 Capital Improvement Request for cost center 08036. These crews will exercise 50,000 plus valves to prevent water line breaks and disruption of service. Included in this request is salaries and benefits for 9 months, equipment, and vehicle insurance and maintenance for 3 vehicles. Recommended.	179,258	179,258
Cost Center 08037		
28. Addition of 16 positions: 4 Crew Supervisor CDL, 9 Crew Worker Senior, and 3 Equipment Operator Principal to address current consent orders and effectively respond to sewer system emergency back-up calls assigned to C&M District 1 (North DeKalb County). Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vactor truck, one small Vactor truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance. Not Recommended.	1,449,036	0
Cost Center 08038		
29. Addition of 5 positions: 1 Crew Supervisor and 4 Crew Workers to provide additional manpower, equipment, and resources to address current consent orders and satisfy sanitary sewer overflows (sewer spills). Included in this request are salaries and benefits for 8 months, 2 vehicles, trailer, equipment, maintenance, and insurance. Not Recommended.	346,734	0

BUDGET 2008

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/10/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations (continued)

Requested Recommended

Cost Center 08040

30. Addition of 2 Dispatcher positions to handle customer calls due to an increased work load. The addition of these positions are expected to reduce current overtime and assist with the increased work load which the 311 System has added. Included in this request are salaries and benefits for 8 months, uniforms, and computers.
Recommended.

\$55,118 \$55,118

Cost Center 08041

31. Addition of 12 positions: 3 Crew Supervisor CDLs and 9 Crew Workers to provide additional manpower, equipment, and resources to address current consent orders and satisfy sanitary sewer overflows (sewer spills) in District 3 (South DeKalb County). Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vactor truck, one small Vactor truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance.
Not Recommended.

1,330,792 0

Cost Center 08042

32. Addition of 10 positions: 2 Crew Supervisors, 6 Senior Crew Workers, 1 Construction Inspector, and 1 Senior Data Control Technician to determine deficiencies in the capacity of the wastewater collection system as new developments and businesses come to the County. Included in this request are salaries and benefits for 8 months, three vehicles with maintenance and insurance, and equipment.
Not Recommended.

304,605 0

33. Addition of 9 positions: 1 FOG Control Program Manager, 5 Senior Compliance Inspectors, 2 Compliance Supervisors, and 1 Office Assistant for Fats, Oil, and Grease (FOG) for expansion and rehabilitation of the County sewer mains, services and the reduction of Sanitary Sewer Overflows within the wastewater collection system due to spills occurring when sewer lines are blocked by cooking or other grease. On March 27, 2007, the Board of Commissioners approved the FOG codes and ordinances. Included in this request are salary and benefits for 9 months, eight vehicles truck with insurance and maintenance, and computers.
Recommended salary, benefits, and equipment for 8 months.

559,928 521,137

34. Addition of 7 positions: 1 Crew Supervisor, 1 Construction Inspector, 1 Senior Engineering Technician, 1 Administrative Assistant, 1 Compliance and Infrastructure Supervising Engineer, and 2 Project Managers to create a flow monitoring group. Included in this request are salaries and benefits for 8 months, five vehicles with maintenance and insurance, supplies, and equipment.
Not Recommended.

401,790 0

BUDGET 2008

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/10/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations (continued)

Requested Recommended

35. Deletion of 1 Assistant Director Public Works position currently assigned to the Public Works - Director. Included in this request are salaries and benefits for 12 months.
Not Recommended.

(\$123,092) \$0

36. Addition of 21 positions: 1 Revenue Collection Supervisor Sr., 1 Field Service Representative, 1 Accounting Technician Senior, and 18 Meter Readers. Positions are reassigned from Finance to the Department of Watershed Management. Included in this request are salaries and benefits, supplies, equipment, and vehicle expenses.
Not Recommended.

0 1,038,439

Total Program Modifications

\$6,833,960 \$2,336,279

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005	2005	2006	2006	2007	2008 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$41,521,219	\$37,192,400	\$43,661,931	\$39,626,885	\$44,074,108	\$48,386,314	\$45,735,800
Purchased/Contracted Services	11,807,750	10,287,612	12,922,674	12,982,389	15,676,786	11,498,955	10,645,174
Supplies	13,484,879	15,187,437	15,244,834	19,073,316	21,633,712	20,932,107	20,790,215
Capital Outlays	126,170	197,369	152,600	167,335	629,804	1,603,083	993,581
Interfund/Interdepartmental Charges	8,975,443	7,924,537	6,448,882	5,892,558	10,087,634	10,902,340	8,848,855
Other Costs	20,378,480	11,899,297	18,316,807	10,390,750	21,077,030	20,998,546	22,001,546
Other Financing Uses	54,694,613	66,927,120	56,271,653	59,737,372	40,763,634	41,059,885	50,399,575
TOTAL	\$150,988,554	\$149,615,772	\$153,019,381	\$147,870,605	\$153,942,708	\$155,381,230	\$159,414,746

BUDGET 2008

FUND: WATER SEWER SINKING FUND

DEPARTMENT: WATER SEWER SINKING FUND

DATE: 10/9/2007

PROGRAM DESCRIPTION

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003 and 2006 Bonds, 2) paying the fees of paying agents.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Estimated 2007	% change	Projected 2008	% change
Total Bonds Outstanding	\$505,365,000	\$497,815,000	\$575,404,000	\$568,090,000	-1.27%	\$550,235,000	-3.14%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2008/2007
W & S Sinking Fund	\$37,520,524	\$39,557,127	\$40,169,694	\$40,200,246	\$43,726,862	\$36,699,884	\$36,699,884	-16.07%
Total	\$37,520,524	\$39,557,127	\$40,169,694	\$40,200,246	\$43,726,862	\$36,699,884	\$36,699,884	
Percent Change	0.00%	5.43%	1.55%	0.08%	8.77%	-16.07%	-16.07%	
Actual Expenditures	\$31,482,587	\$31,507,571	\$32,125,708	\$34,044,242	\$35,607,825 (estimated)			

BUDGET 2008

FUND: WATER SEWER SINKING FUND

DEPARTMENT: WATER SEWER SINKING FUND

DATE: 10/9/2007

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Sinking Fund obligations in 2008 are:

	Requested	Recommended
Principal 1999 Series	\$1,130,000	\$1,130,000
Principal 2000 Series	3,190,000	3,190,000
Principal 2003 Series A & B	4,590,000	4,590,000
Principal 2006 Series A & B	1,730,000	1,730,000
Interest 1999 Series	214,212	214,212
Interest 2000 Series	660,406	660,406
Interest 2003 Series A & B	8,605,613	8,605,613
Interest 2006 Series A & B	18,539,653	18,539,653
Paying Agent Fees	40,000	40,000
TOTAL	\$38,699,884	\$38,699,884

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2005 Budget	2005 Actual	2006 Budget	2006 Actual	2007 Budget	2008 Budget	
						Requested	Recommended
Other Costs	\$8,028,049	\$0	\$8,026,865	\$0	\$8,229,038	\$0	\$0
Debt Service	32,141,635	32,125,710	32,173,381	34,044,242	35,497,824	38,699,884	38,699,884
TOTAL	\$40,169,684	\$32,125,710	\$40,200,246	\$34,044,242	\$43,726,862	\$38,699,884	\$38,699,884