



DeKalb County Office of the Chief Executive Officer
The Executive Branch

W. Burrell Ellis, Jr.
Chief Executive Officer

TO: Members, Board of Commissioners

FROM: W. Burrell Ellis, Jr., Chief Executive Officer

DATE: January 15, 2009

SUBJECT: 2009 Budget Recommendations

In compliance with the Organizational Act, enclosed is the Executive Budget recommendation for a balanced budget for FY 2009 for the various funds of DeKalb County Government. This recommendation is the culmination of extensive analysis and review of the budgetary needs and the financial resources available within the present extremely challenging economic environment.

Financial resources available for the FY 2009 Tax Funds Budget have declined and continue to be impacted due to the national economy. Sales taxes collected in the County for the HOST program, which comprise 16% of the total revenues in the Tax Funds, have declined in 2008 compared to 2007. In addition, the effect of residential building activity over the last several years in the County has been to substantially increase the financial requirement necessary to provide for a 100% Homestead Exemption. Sales taxes are projected to decrease from 2008 to 2009 by .3%, while the 100% Homestead Exemption requirement is projected to increase by 3.4% during the same time period. The following table illustrates this trend:

Year	Sales Tax Collection	Funding Necessary to Provide	
		Minimum Legal Exemption	100% Homestead Exemption
2005	\$ 89,900,550	\$68,052,300	\$124,520,774
2006	101,043,317	71,920,440	133,345,634
2007	100,632,759	80,834,654	133,010,742
2008	95,277,738	80,506,207	138,283,720
2009 proj.	95,000,000	76,222,190	143,002,482
2009 vs. 2008	.3%		3.4%

This Executive Budget recommendation maintains the implementation of certain public safety budgetary initiatives discussed during the past year. During FY 2009 the specific areas of concentration include:

- The establishment of a Chief Public Safety Officer to oversee the operation of Police, Fire and Rescue, the Medical Examiner, the Recorders Court, the Juvenile Court, and to serve as the liaison to the Sheriff, District Attorney and Solicitor General Offices and the Court System.
- Continuation of the 18-month Master Police Officer incentive plan designed to retain senior officers who attain this designation. I am recommending the funding for this program for the second half of 2009.
- Continual monitoring of overtime expenditures relative to budgeted amounts and anticipated salary savings.

During FY 2008, the County continued to deal with the population growth of the last decade and the commensurate increase in the demand for services. At the beginning of the last decade, the County's actual population was determined to be 553,800 according to the U.S. Census. During the second quarter of 2001, the County's 2000 population was officially restated at 665,865. **This constitutes a 20.2% growth factor, which validates the substantial growth in the demand for County services experienced in recent years.** At the end of 2008, the Atlanta Regional Commission estimates the County's population to be 727,600.

FY 2009 Budget Summary

- Departmental requests for the FY 2009 Tax Funds Budget identified \$708,990,340 in Operating costs and \$81,524,018 in Capital costs for a total 2009 budget request of \$790,514,358. In order to balance the budget, the recommendation for FY 2009 is \$601,426,326, before the inclusion of year-end encumbrances. Once the Oracle FMIS is closed the encumbrance carry-forward amount will be added by amendment. This represents a reduction of \$189,088,032 from departmental requests. This also represents a decrease of 5.4% from the mid-year adjusted FY 2008 Tax Funds Budget of \$635,621,075, which includes encumbrances. It is presently estimated that after the inclusion of year-end encumbrances, there will be budget growth of approximately -3%.
- The HOST Homestead Exemption has been included in the recommended Tax Funds Budget at the 90% use of funds level. The HOST requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. For three straight years the County provided for a 100% Homestead Exemption (1999 thru 2001), and the FY 2002, FY 2003, FY 2004, FY 2005, FY 2006, FY 2007, FY 2008 Tax Funds Budgets provided for an 86.8%, 60.58%, 59.07%, 54.64%, 56%, 60.8% and 58.3% Homestead Exemption, **respectively**. The presently recommended

Executive Budget, using the 90% of prior year HOST collections, provides for a Homestead Exemption of 60%.

The HOST program continues to be impacted by two financial trends:

1. The projected flat to declining growth rate of sales tax collections in FY 2009 as reflected in the table on page 1. Sales tax collections decreased every year from 2000 (\$87,658,299) through 2003 (\$81,684,425). The actual 2008 collections were below 2007 collections. The 2009 budget assumes no growth in HOST sales tax collections based on indications of a continuing slowdown in 2009 in the state economy.
2. The substantial increase (18,978 **from 2000-2008**) in the number of new owner-occupied residences in the County over the last eight years. This increase has the effect of **reducing** the impact of the HOST Homestead Exemption because available HOST funds must be divided among more residences.

The 2009 Recommended Executive Budget is based on current forecasts of tax digest values and verified year-end fund balances. Exact values will be available in June 2009 when the Board of Commissioners adopts the final millage rates for FY 2009. The voters approved the homestead value freeze referendum (HB 595) for County taxes only, in November 2006. The revaluation of such properties, absent the referendum freeze, would have normally provided an additional \$8 million for County services and debt service in 2007 and 2008.

- It has been determined that the cash available Fund Balance at the close of business on December 31, 2008 in the County's Tax Funds was \$9.0 million. Adding to this amount the HTRG grant receivable from the State of \$16.290 million for 2008 brings the cash & receivable fund balance as of 12/31/08 to \$25.227 million. **Approximately \$12.5 million in the Budgetary Reserve has been re-budgeted in the 2009 Budget.** The substantial decline in the Tax Funds fund balance is directly attributable to the following principal factors:

1. The State withholding \$16.3 million in HTRG funds after the County had been directed by O.C.G.A.36-89-4 to credit off homeowners tax bills this same amount which the State was legally committed to reimburse to the County. The State did not reimburse DeKalb or any other County. Adding this amount to the 12/31/08 fund balance results in a total of \$25 227 million. End of Year fund balance in an important factor in maintaining the County's two "AAA" credit ratings.
2. The accumulating annual impact of HB 595 "freezing" homestead values at the January 1, 2007 levels. As of the end of 2008 the total impact for 2 years from this legislation was \$8 million.
3. The continuing and pervasive effects of the economic recession impacting numerous revenue sources

Additional Considerations of the 2009 Budget

- A 60% Homestead Exemption is included in the 2009 Recommended Tax Funds Budget. Within the HOST Statute (OCGA 48-8-104), the legal requirement for the maximum and minimum usage relates to prior year collections only. Since the beginning of 1999, the County has granted Homestead Exemptions (HOST) amounting to \$65.8 million in excess of the legally mandated requirements of the HOST Statute. Under the recommended overall budget structure, the County will have available and has budgeted \$9.5 million for capital projects in the Tax Funds funded from HOST.
- Salary savings in the proposed 2009 Tax Funds Budget are anticipated at the level of \$18.5 million. This level of salary savings recognizes the high vacancy rate that currently exists in the Tax Funds Budget and assumes that on average approximately 386 positions will remain vacant during 2009.
- A pension contribution adjustment resulting from an actuarial recommendation of increasing the 2009 County Contribution to 9.5% (of payroll) from 8% (of payroll) will impact the 2009 Tax Funds Budget by approximately \$4.8 million. This adjustment is necessary primarily due to an increasing number of retirements and investment performance. An associated increase in the employees' contribution will increase the total deduction for employees to 4.5%. At the latest actuarial examination (4/2008) the fund was 81.83% funded. These contribution increases are actuarially determined to meet State funding requirements.

Executive Overview

In developing the recommendations for the 2009 Tax Funds Budget, the incoming Administration has had to recognize and accommodate the incorporation of the new City of Dunwoody. The legally required calculations under the Special Services Tax District statutes produce a millage rate increase of 79/100^{ths} of a mil in the unincorporated part of the County as a result of the incorporation of this new city. Final digest values, which will be known in May 2009, could have an additional impact on Tax Funds millage rates.

By my recommendation of 90/10 use of funds for HOST we are able to effectively neutralize the impact of this millage increase on the homeowner's tax bills for 2009.

Additional items considered within the 2009 Executive Budget are as follows:

- \$6.8 million has been reserved in this Budget to partially fund the 27th payday which will impact the County in 2009-2010. This amount is just for the Tax Funds. Other funds will be handled in like fashion.

- Suspension of the merit increment and Sick Leave Incentive for all County Employees in order to fund the 27th payday. This will result in an overall savings for a ten-month period (March 1 through December 31) of \$4.7 million.
- Master Police Officer Incentive Plan – funding is included in the FY 2009 Budget for incentive pay adjustments for MPOs, in accordance with existing county policy.
- I am recommending 47 full-time and five (5) part-time positions to cover the scheduled new library openings during 2009.
- Continued Expedited Implementation of 2006 Bond Projects: The 2009 Budget will continue the emphasis on the construction of Transportation, Library and Parks and Greenspace projects authorized in the 2006 Bond Program. The acquisition of additional parks and greenspace property has made excellent progress. The investment program for these bond proceeds has been successful to the extent that the Administration is considering recommending the use of interest income for specifically eligible projects.
- Consolidation of Information Systems Operational Systems: In 2008 positions were transferred into Information Systems (IS) from Police Telecommunications as part of the strategic plan to centralize responsibility for all information systems in one department. I am recommending the consolidation of the 311 operation into the IS Department at a lower level of effort.
- I am recommending suspension of the routine vehicle replacement program for 2009, and the deferral of vehicle replacement charges with the exception of helicopter replacement charges, charges due to loan replacement, and charges for lease purchase charges.
- Continued Focus on Upgrading Public Safety Facilities, Equipment and Capabilities: This Budget recommendation includes \$1.5 million to continue the process of converting all public safety communications (radios) to state-of-the-art digital platforms. In addition, funds are included in the Police Budget to retain and reassign 50 police officers who previously had covered the Dunwoody area to areas throughout unincorporated portions of the County.
- The incorporation of the City of Dunwoody has led to reductions in Parks, Transportation and Roads and Drainage. These reductions include the elimination of 3 positions in Parks and Recreation, and the freezing of eight (8) positions in Roads & Drainage.
- Other reductions required by the pressure of the 2009 revenue situation include reducing the Library's 2009 book budget, reducing temporary positions in Parks and Recreation by 186 positions, and reducing the number of take-home vehicles in the Police Department, starting with vehicles taken outside the County. Anticipated

Police Department, starting with vehicles taken outside the County. Anticipated savings in fuel costs were able to offset further reductions.

- In an effort to improve the efficiency of arts funding the Department of Arts, Culture, and Entertainment is being suspended as a separate Department, and its function consolidated into the Parks and Recreation Department. Operating funds for the Porter Sanford III Performing Arts Center and other arts functions are being transferred to the Facilities Management Department.

It is also important to consider issues that are not directly addressed in the recommended 2009 Budget. These issues include the following:

- Development of a long range program to generate a revenue source to fund the County's ongoing capital infrastructure needs. Although I am recommending a 90/10 HOST utilization in this budget (to overcome an increase in the millage rate in the unincorporated part of the County due to the creation of the new City of Dunwoody) in past years the HOST utilization has been set at 80/20.
- A related problem is the over-dependence of the County on residential property taxes in comparison with commercial property taxes. Currently, over 56% of the County's tax digest (real property) is represented by homestead residential values. This reflects the effects of residential construction over the last 8 years. In the long term, a relative balance between residential and commercial valuations should be sought. The County must take a more aggressive approach to encourage commercial and industrial development and redevelopment.
- In the second half of FY 2007, the Board of Commissioners advanced \$5 million to assist the Fulton-DeKalb Hospital Authority in dealing with serious and ongoing financial problems. The 2009 proposed Tax Funds Budget contains a modest increase for Grady Hospital to cover an increase in the cost of debt service. The funding level for Grady Hospital in this recommended budget is approximately \$23.6 million.

Other assumptions impacting the 2009 Budget include the following:

During 2009, the Administration will maintain an increased level of control over the filling of vacant positions as in 2008 and managerial controls will be strengthened to further control overtime.

The State of Georgia will maintain the implementation of the legally mandated Homeowner's Tax Relief Credit program, at the level of credit of \$8,000 per homestead for 2008 and 2009.

Personnel Changes Proposed for the FY 2009 Budget

The recommended budget includes a net reduction of 181 positions of all classes for the provision of County services. There are to be no reductions in sworn Public Safety personnel. Reduced funding for these positions is allocated as follows:

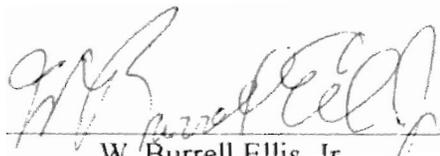
	General/STD* Fund	Fire Fund	Sanitation Fund	Water/Sewer Fund	Other Fund	Total
Public Safety	9	-2				7
Public Works	-1		-1	0	-1	-3
Leisure Services	-141					-141
Administrative	-50				6	-44
Total	-183	-2	-1	0	5	-181

* Special Tax Districts

Summary

The FY 2009 Executive Budget recommendation has been developed after comprehensive and careful analysis of the County's needs and resources. Such consideration has required difficult decisions during the end of 2008 into the beginning of 2009. The Executive Branch, with the cooperation of the Board of Commissioners, hopes to continue to focus on the main area of local government: to address the efficiency and effectiveness of the County's operations thereby ensuring the highest level of service delivery at the lowest cost to the County's citizens.

In FY 2009, the recommended Executive Budget provides for a focus on governmental efficiency and effectiveness, while at the same time substantially reducing the cost of government. The Executive Branch will renew its emphasis on customer service to our clients - the citizens and stakeholders of DeKalb County.



W. Burrell Ellis, Jr.
Chief Executive Officer

2009 BUDGET

	2008 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2008	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
GENERAL FUND												
C E O	\$2,050,730	\$2,050,730	\$2,146,792	\$0	\$2,146,792	4.7%	4.7%	\$1,932,038	\$0	\$1,932,038	-5.8%	-5.8%
BOARD OF COMM	2,527,939	2,527,939	2,527,939	0	2,527,939	0.0%	0.0%	2,717,453	0	2,717,453	7.5%	7.5%
ETHICS BOARD	1,000	1,000	1,000	0	1,000	0.0%	0.0%	988	0	988	-1.2%	-1.2%
LAW DEPARTMENT	4,688,623	4,688,623	4,690,337	0	4,690,337	0.0%	0.0%	4,382,966	0	4,382,966	-6.5%	-6.5%
G I S	2,448,810	2,448,810	2,486,490	0	2,486,490	1.5%	1.5%	2,257,117	0	2,257,117	-7.8%	-7.8%
FACILITIES MANAGEMENT	18,704,257	18,704,257	19,330,071	750,000	20,080,071	3.3%	7.4%	17,730,795	0	17,730,795	-5.2%	-5.2%
PURCHASING	4,367,444	4,367,444	4,402,612	174,448	4,577,060	0.8%	4.8%	4,051,290	0	4,051,290	-7.2%	-7.2%
HUMAN RESOURCES	4,284,514	4,284,514	4,186,534	0	4,186,534	-2.3%	-2.3%	3,461,479	0	3,461,479	-19.2%	-19.2%
INFORMATION SYSTEMS	21,031,587	21,031,587	22,977,999	284,438	23,262,437	9.3%	10.6%	20,087,862	0	20,087,862	-4.5%	-4.5%
FINANCE	6,650,394	6,650,394	6,995,865	0	6,995,865	5.2%	5.2%	6,387,963	0	6,387,963	-3.9%	-3.9%
PROP APPRAISAL	5,091,258	5,091,258	5,305,414	0	5,305,414	4.2%	4.2%	4,816,530	0	4,816,530	-5.4%	-5.4%
TAX COMM	7,200,492	7,200,492	7,936,508	21,500	7,958,008	10.2%	10.5%	7,155,339	0	7,155,339	-0.8%	-0.8%
REGISTRAR	5,372,416	5,372,416	1,861,585	0	1,861,585	-65.3%	-65.3%	1,766,181	0	1,766,181	-67.1%	-67.1%
SHERIFF	73,220,539	73,220,539	81,676,553	2,384,691	84,061,244	11.5%	14.8%	74,121,867	0	74,121,867	1.2%	1.2%
JUVENILE COURT	10,082,234	10,082,234	10,279,852	119,995	10,399,847	2.0%	3.2%	9,690,082	0	9,690,082	-3.9%	-3.9%
CHILD ADVOCATE	1,710,882	1,710,882	1,811,434	0	1,811,434	5.9%	5.9%	1,733,432	0	1,733,432	1.3%	1.3%
SUPERIOR COURT	8,947,437	8,947,437	9,692,770	77,533	9,770,303	8.3%	9.2%	8,596,239	0	8,596,239	-3.9%	-3.9%
CLERK SUP CT	5,324,006	5,324,006	6,083,890	49,500	6,133,390	14.3%	15.2%	5,101,122	0	5,101,122	-4.2%	-4.2%
STATE COURT	12,460,490	12,460,490	13,965,221	436,635	14,401,856	12.1%	15.6%	12,368,207	0	12,368,207	-0.7%	-0.7%
SOLICITOR	4,908,981	4,908,981	5,370,564	0	5,370,564	9.4%	9.4%	5,047,835	0	5,047,835	2.8%	2.8%
DISTRICT ATTY	11,868,438	11,868,438	12,966,490	2,134,611	15,101,101	9.3%	27.2%	11,976,368	0	11,976,368	0.9%	0.9%
PROBATE COURT	1,768,064	1,768,064	1,878,124	0	1,878,124	6.2%	6.2%	1,720,316	0	1,720,316	-2.7%	-2.7%
MED EXAMINER	2,652,868	2,652,868	2,731,294	0	2,731,294	3.0%	3.0%	2,599,669	0	2,599,669	-2.0%	-2.0%
PUBLIC DEFENDER	6,703,990	6,703,990	7,133,790	0	7,133,790	6.4%	6.4%	6,785,162	0	6,785,162	1.2%	1.2%
POLICE SUPPORT	5,408,014	5,757,326	6,313,547	1,914,862	8,228,409	9.7%	42.9%	5,215,337	(29,486)	5,185,851	-9.4%	-9.9%
MAGISTRATE COURT	2,605,718	2,605,718	4,006,723	30,462	4,037,185	53.8%	54.9%	2,501,412	0	2,501,412	-4.0%	-4.0%
FIRE RESCUE	16,034,785	16,034,785	18,715,908	1,002,732	19,718,640	16.7%	23.0%	16,031,603	0	16,031,603	0.0%	0.0%
PLANNING & DEVELOPMEN	1,452,151	1,452,151	1,576,418	0	1,576,418	8.6%	8.6%	1,448,897	0	1,448,897	-0.2%	-0.2%
PUB WKS-DIRECTOR	516,356	516,356	531,038	0	531,038	2.8%	2.8%	512,767	0	512,767	-0.7%	-0.7%
ECONOMIC DEVELOPMENT	1,161,685	1,161,685	1,256,652	96,305	1,352,957	8.2%	16.5%	1,127,522	0	1,127,522	-2.9%	-2.9%
LIBRARY	11,533,797	11,533,797	14,140,714	2,579,997	16,720,711	22.6%	45.0%	12,263,744	591,022	12,854,766	6.3%	11.5%
COOPERATIVE EXT	1,088,036	1,088,036	1,121,408	0	1,121,408	3.1%	3.1%	1,026,061	0	1,026,061	-5.7%	-5.7%
HEALTH	5,210,856	5,210,856	5,217,496	0	5,217,496	0.1%	0.1%	5,149,073	0	5,149,073	-1.2%	-1.2%
COMMUNITY SVC BD	2,284,313	2,284,313	2,284,313	0	2,284,313	0.0%	0.0%	2,256,029	0	2,256,029	-1.2%	-1.2%
DFACS	1,905,000	1,905,000	1,905,000	0	1,905,000	0.0%	0.0%	1,905,000	0	1,905,000	0.0%	0.0%
CONTR TO CIP	21,632,092	21,632,092	21,040,741	0	21,040,741	-2.7%	-2.7%	10,968,515	0	10,968,515	-49.3%	-49.3%
HUMAN SERVICES	5,135,100	5,135,100	6,137,472	146,323	6,283,795	19.5%	22.4%	4,922,217	0	4,922,217	-4.1%	-4.1%
311 CITIZENS HELP CTR	4,441,748	4,441,748	3,530,358	445,000	3,975,358	-20.5%	-10.5%	566,975	0	566,975	-87.2%	-87.2%
NON DEPT	21,975,595	21,975,595	22,587,613	0	22,587,613	2.8%	2.8%	26,205,934	0	26,205,934	19.3%	19.3%
TOTAL GEN FUND	\$326,452,639	\$326,801,951	\$348,804,529	\$12,649,032	\$361,453,561	6.7%	10.6%	\$308,589,386	\$567,542	\$309,156,928	-5.6%	-5.4%

2009 BUDGET

	2008 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2008	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
DESIGNATED SERV FUND												
PUB SAFETY-POLICE	\$108,752,347	\$108,403,035	\$120,594,097	\$22,548,064	\$143,142,161	11.2%	32.0%	\$108,004,130	\$0	\$108,004,130	-0.4%	-0.4%
PUB WKS-TRANSPORTATION	4,180,272	4,180,272	4,540,824	27,800	4,568,624	8.6%	9.3%	4,557,863	0	4,557,863	9.0%	9.0%
PUB WKS-RDS & DR	24,844,088	25,418,400	32,075,728	2,149,503	34,225,231	26.2%	34.6%	20,467,877	0	20,467,877	-19.5%	-19.6%
PARKS & RECREATION	22,535,938	22,535,938	25,036,730	4,201,098	29,237,828	11.1%	29.7%	18,888,306	0	18,888,306	-16.2%	-16.2%
OFFICE OF A C E	1,096,386	1,096,386	1,201,943	900,845	2,102,788	0.0%	91.8%	41,191	0	41,191	-96.2%	-96.2%
NON-DEPT	5,172,285	5,172,285	4,871,739	0	4,871,739	-5.8%	-5.8%	4,579,421	0	4,579,421	-11.5%	-11.5%
TOTAL STD-DS	\$166,581,316	\$166,806,316	\$188,321,061	\$29,827,310	\$218,148,371	12.9%	30.8%	\$156,538,788	\$0	\$156,538,788	-6.2%	-6.2%
SPECIAL TAX DIST-UNINCORPORATED												
C E O	\$260,695	\$200,695	\$215,632	\$0	\$215,632	7.4%	7.4%	\$312,721	\$0	\$312,721	55.8%	55.8%
FINANCE (BUSINESS LIC)	1,600,500	1,600,500	1,009,329	88,920	1,098,249	-36.9%	-31.4%	951,604	0	951,604	-40.6%	-40.5%
RECORDERS COURT	4,219,259	4,219,259	4,188,385	656,754	4,845,139	-0.7%	14.8%	3,551,353	0	3,551,353	-15.8%	-15.8%
PLANNING & DEVELOPMEN	1,747,826	1,747,826	1,172,202	0	1,172,202	-32.9%	-32.9%	1,109,838	0	1,109,838	-36.6%	-36.5%
PUB SAFETY-CODE ENF	1,749,177	1,749,177	2,264,774	0	2,264,774	29.5%	29.5%	1,962,252	0	1,962,252	12.2%	12.2%
NON-DEPARTMENTAL	223,283	223,283	217,667	0	217,667	-2.5%	-2.5%	194,034	0	194,034	-13.1%	-13.1%
				0					0			
TOTAL STD-UNINC	\$9,740,740	\$9,740,740	\$9,067,989	\$745,674	\$9,813,663	-6.9%	0.7%	\$8,081,802	\$0	\$8,081,802	-17.0%	-17.0%
FIRE FUND												
FIRE & RESCUE	\$56,961,390	\$56,961,390	\$62,711,800	\$2,685,035	\$65,396,835	10.1%	14.8%	\$53,217,684	\$0	\$53,217,684	-6.6%	-6.6%
NON-DEPARTMENTAL	\$3,350,441	\$3,350,441	\$3,347,170	0	\$3,347,170	-0.1%	-0.1%	\$2,181,866	0	\$2,181,866	-34.9%	-34.9%
TOTAL FIRE FUND	\$60,311,831	\$60,311,831	\$66,058,970	\$2,685,035	\$68,744,005	9.5%	14.0%	\$55,399,550	\$0	\$55,399,550	-8.1%	-8.1%
STD DEBT SERVICE/8=411	\$34,179,787	\$34,179,787	\$33,813,419	\$0	\$33,813,419	-1.1%	-1.1%	\$33,813,419	\$0	\$33,813,419	-1.1%	-1.1%
DEBT SERVICE/12=410	\$14,207,245	\$14,207,245	\$13,972,470	\$0	\$13,972,470	-1.7%	-1.7%	\$13,972,470	\$0	\$13,972,470	-1.7%	-1.7%
HOSPITAL FUND	\$22,861,063	\$22,861,063	\$22,861,063	\$0	\$22,861,063	0.0%	0.0%	\$23,613,931	\$0	\$23,613,931	3.3%	3.3%
VEHICLE RENTAL TAX FU	\$712,143	\$712,143	\$1,224,529	\$0	\$1,224,529	71.9%	71.9%	\$855,438	\$0	\$855,438	20.1%	20.1%
TOTAL TAX FUNDS	\$635,046,763	\$635,621,075	\$684,124,030	\$45,907,051	\$730,031,081	7.6%	14.9%	\$600,864,784	\$561,542	\$601,426,326	-5.5%	-5.4%

2009 BUDGET

	2008 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2008	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
NON-TAX FUNDS												
WAT & SEWER OPER												
OPERATING	\$165,360,467	\$165,360,467	\$154,623,391	\$4,119,366	\$158,742,757	-6.5%	-4.0%	\$156,004,621	\$0	\$156,004,621	-5.7%	-5.7%
FINAN-REV COLL	5,561,428	5,561,428	5,738,860	0	5,738,860	3.2%	3.2%	5,368,511	0	5,368,511	-3.5%	-3.5%
TOTAL W & S OPER	\$170,921,896	\$170,921,896	\$160,362,251	\$4,119,366	\$164,481,617	-6.2%	-3.8%	\$161,373,132	\$0	\$161,373,132	-5.6%	-5.6%
W & S SINKING	\$47,873,313	\$47,873,313	\$38,808,691	\$0	\$38,808,691	-18.9%	-18.9%	\$38,808,691	\$0	\$38,808,691	-18.9%	-18.9%
SANITATION												
OPERATING	\$80,770,914	\$80,770,909	\$81,039,953	\$1,535,244	\$82,575,197	0.3%	2.2%	\$71,137,917	(\$77,896)	\$71,060,021	-11.9%	-12.0%
FINANCE-REV COLL	227,427	227,427	243,889	0	243,889	7.2%	7.2%	243,889	0	243,889	7.2%	7.2%
TOTAL SAN FUND	\$80,998,341	\$80,998,336	\$81,283,842	\$1,535,244	\$82,819,086	0.4%	2.2%	\$71,381,806	(\$77,896)	\$71,303,910	-11.9%	-12.0%
AIRPORT	\$9,012,595	\$9,012,595	\$4,216,897	(\$30,308)	\$4,186,589	-53.2%	-53.5%	\$11,972,317	(\$29,627)	\$11,942,690	32.8%	32.5%
STORMWATER UTILITY	\$26,514,044	\$26,514,044	\$24,100,072	\$0	\$24,100,072	-9.1%	-9.1%	\$14,564,845	\$0	\$14,564,845	-45.1%	-45.1%
FLEET MAINTENANCE												
FLEET MAINT	\$32,035,845	\$34,285,845	\$35,611,345	\$138,054	\$35,749,399	3.9%	4.3%	\$29,730,042	\$0	\$29,730,042	-13.3%	-13.3%
PURCH-FL MAINT	\$0	\$0	\$0	0	\$0			\$0	0	\$0		
TOTAL FL MAINT	\$32,035,845	\$34,285,845	\$35,611,345	\$138,054	\$35,749,399	3.9%	4.3%	\$29,730,042	\$0	\$29,730,042	-13.3%	-13.3%
DEVELOPMENT FUND												
PLANNING & DEVELOPMENT	\$10,482,187	\$10,482,187	\$8,837,115	\$0	\$8,837,115	-15.7%	-15.7%	\$8,049,388	\$0	\$8,049,388	-23.2%	-23.2%
TOTAL DEV FUND	\$10,482,187	\$10,482,187	\$8,837,115	\$0	\$8,837,115	-15.7%	-15.7%	\$8,049,388	\$0	\$8,049,388	-23.2%	-23.2%
VEHICLE FUND	\$60,316,069	\$61,857,034	\$44,985,884	\$0	\$44,985,884	-27.3%	-27.3%	\$19,588,810	\$0	\$19,588,810	-68.3%	-68.3%
RISK MGMT FUND	\$94,485,070	\$94,451,511	\$92,032,479	\$0	\$92,032,479	-2.6%	-2.6%	\$95,688,999	\$0	\$95,688,999	1.3%	1.3%
WORKERS COMP	\$13,053,500	\$13,053,500	\$13,390,600	\$0	\$13,390,600	2.6%	2.6%	\$13,587,497	\$0	\$13,587,497	4.1%	4.1%
RECREATION FUND	\$1,802,402	\$1,802,402	\$2,798,933	\$0	\$2,798,933	55.3%	55.3%	\$514,509	\$0	\$514,509	-71.5%	-71.5%
GRANTS	\$40,714,871	\$51,023,208	\$42,226,527	\$0	\$42,226,527	-17.2%	-17.2%	\$42,226,527	\$0	\$42,226,527	-17.2%	-17.2%
LAW ENF CONF MON	\$3,429,350	\$4,099,906	\$3,273,239	\$0	\$3,273,239	-20.2%	-20.2%	\$3,270,465	\$0	\$3,270,465	-20.2%	-20.2%
HOTEL/MOTEL TAX	\$3,067,521	\$3,067,521	\$5,753,806	\$0	\$5,753,806	87.6%	87.6%	\$2,525,232	\$0	\$2,525,232	-17.7%	-17.7%
COUNTY JAIL FUND	\$1,675,000	\$1,675,000	\$1,675,000	\$0	\$1,675,000	0.0%	0.0%	\$1,675,000	\$0	\$1,675,000	0.0%	0.0%
JUVENILE SVCS FD	\$467,312	\$467,312	\$520,886	\$0	\$520,886	11.5%	11.5%	\$299,060	\$0	\$299,060	-36.0%	-36.0%
EMERGENCY TEL SYS	\$14,766,337	\$14,766,337	\$13,149,597	\$0	\$13,149,597	-10.9%	-10.9%	\$14,098,366	\$0	\$14,098,366	-4.5%	-4.5%
DRUG ABUSE TR & ED	\$149,773	\$149,773	\$98,879	\$0	\$98,879	-34.0%	-34.0%	\$274,851	\$0	\$274,851	83.5%	83.5%
STREET LIGHT FUND	\$4,342,009	\$4,342,009	\$3,328,053	\$27,800	\$3,355,853	-23.4%	-22.7%	\$5,916,704	\$0	\$5,916,704	36.3%	36.3%
SPEED HUMP MAINT.	\$1,358,928	\$1,358,928	\$1,517,739	\$0	\$1,517,739	11.7%	11.7%	\$1,746,292	\$0	\$1,746,292	28.5%	28.5%
VICTIM ASSISTANCE FD	\$1,001,999	\$1,001,999	\$2,349,224	\$0	\$2,349,224	134.5%	134.5%	\$2,349,224	\$0	\$2,349,224	134.5%	134.5%
PEG FUND	\$1,725,652	\$1,725,652	\$1,721,730	\$0	\$1,721,730	-0.2%	-0.2%	\$1,670,112	\$0	\$1,670,112	-3.2%	-3.2%

2009 BUDGET

	2008 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2008	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
	PS. & JUDICIAL FACILITIES	\$3,105,376	\$3,105,376	\$3,109,476	\$0	\$3,109,476	100.0%	100.0%	\$3,109,476	\$0	\$3,109,476	100.0%
REVENUE BONDS DEBT												
SERVICE LEASE PAYMENT	\$3,755,866	\$3,755,866	\$3,731,721	\$0	\$3,731,721	0.0%	0.0%	\$3,731,721	\$0	\$3,731,721	100.0%	100.0%

AUTHORIZED POSITIONS

1/14/2009

	POSITIONS AS OF 12/31/07				POSITIONS AS OF 09/30/08				CHANGES FOR 2009								DEPT TOTALS FOR 2009			
									DEPARTMENT REQUESTS				RECOMMENDATIONS							
	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL
CHIEF EXECUTIVE OFFICER	23			23	24			24	0			0	0			0	24			24
BOARD OF COMMISSIONERS	28		1	29	28		1	29	0			0	4			4	32		1	33
LAW DEPARTMENT	27			27	27			27	0			0	0			0	27			27
GIS	27			27	27			27	0			0	0			0	27			27
FACILITIES MANAGEMENT	84			84	84			84	0			0	0			0	84			84
PURCHASING	55			55	55			55	0			0	0			0	55			55
HUMAN RESOURCES/MERIT SYSTEM	39			39	38			38	0			0	0			0	38			38
INFORMATION SYSTEMS	112			112	120			120	5			5	11			11	131			131
FINANCE	89			89	89			89	0			0	-3		-3	0	86		0	86
PROP APPRAISAL	76			76	76			76	0			0	0			0	76			76
TAX COMMISSIONER	107	13		120	107	13		120	0			0	0			0	107	13		120
REGISTRAR	15	60		75	16	59		75	0			0	0			0	16	59		75
SHERIFF	856		1	857	856		1	857	57			57	0			0	856		1	857
JUVENILE COURT	87			87	87			87	3		1	4	0			0	87			87
SUPERIOR COURT	95		3	98	95		3	98	3			3	0			0	95		3	98
CLERK SUPERIOR CT	86			86	86			86	0			0	0			0	86			86
STATE COURT	177			177	177			177	7			7	0			0	177		0	177
SOLICITOR GENERAL	67		3	70	67		3	70	0			0	0			0	67		3	70
DISTRICT ATTORNEY	143	1	2	146	143	1	2	146	37		0	37	0			0	143	1	2	146
CHILD ADVOCATE	21			21	21			21	0			0	0			0	21			21
PROBATE COURT	25			25	25			25	0			0	0			0	25			25
MAGISTRATE COURT	14		23	37	14		23	37	1			1	0			0	14		23	37
MEDICAL EXAMINER	21			21	21			21	0			0	0			0	21			21
PUBLIC DEFENDER	72			72	72			72	0			0	0			0	72			72
POLICE - SUPPORT	219		150	369	223		150	373	45			45	9			9	232		150	382
FIRE & RESCUE	208			208	208			208	18			18	0			0	208			208
PLANNING & DEVELOPMENT	15			15	15			15	0			0	0			0	15			15
PUB WKS-DIR OFFICE	4			4	4			4	0			0	0			0	4			4
ECONOMIC DEV	10			10	10			10	3			3	0			0	10			10
LIBRARY	184		49	233	196		50	246	91		10	101	47		5	52	243		55	298
COOPERATIVE EXT	19		1	20	19		1	20	0			0	0			0	19		1	20
HEALTH	2			2	2			2	0			0	0			0	2			2
HUMAN SERVICES	22			22	25		1	26	1			1	0			0	25			25
CITIZENS HELP CENTER	62			62	62			62	0			0	-62		-62	0	0			0
TOTAL GEN FUND	3091	74	233	3398	3119	73	235	3427	271	0	11	282	6	0	5	11	3125	73	239	3437

AUTHORIZED POSITIONS

1/14/2009

	POSITIONS AS OF 12/31/07				POSITIONS AS OF 09/30/08				CHANGES FOR 2009								DEPT TOTALS FOR 2009			
									DEPARTMENT REQUESTS				RECOMMENDATIONS							
	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL
FIRE & RESCUE - FIRE	647		4	651	647		4	651	51	0	0	51	2	-4		-2	649	0		649
POLICE	1154			1154	1250			1250	211			211	0			0	1250			1250
PUBLIC WORKS-TRANSPORTATION	52			52	52			52	0			0	0			0	52			52
PUBLIC WORKS-R & D	378			378	378			378	30			30	-1			-1	377			377
PARKS & RECREATION	258	369	3	630	257	369	3	629	0	0		0	-3	-186		-189	254	183	3	440
ARTS, CULTURE & ENTERTAINMENT	4			4	4			4	0			0	-4			-4	0	0		0
TOTAL STD-DS	1846	369	3	2218	1941	369	3	2313	241	0	0	241	-8	-186	0	-194	1933	183	3	2119
FINANCE	14			14	14			14	4			4	0			0	14			14
RECORDERS COURT	61		3	64	61		3	64	15			15	0			0	61		3	64
PLANNING & DEVELOPMENT	14			14	14			14	0			0	0			0	14			14
POLICE - CODE ENFORCEMENT	38			38	38			38	0			0	0			0	38			38
TOTAL STD-UNINC	127	0	3	130	127	0	3	130	19	0	0	19	0	0	0	0	127	0	3	130
TOTAL TAX FUNDS	5711	447	239	6397	5834	446	241	6521	582	0	11	593	0	-190	5	-185	5834	256	245	6335
PLANNING & DEVELOPMENT	154	3		157	154	3		157	0			0	0			0	154	3		157
WATERSHED MANAGEMENT	729			729	771			771	62			62	0			0	771			771
FINANCE	115			115	94			94	0			0	0			0	94		0	94
PUBLIC WORKS-SANITATION	728			728	743			743	18			18	-1			-1	742			742
AIRPORT	27			27	28			28	-1			-1	-1			-1	27			27
PUBLIC WORKS-FLEET MAINT	177			177	177			177	5			5	0			0	177			177
ADJ. CHC TRANSFER POS T B D	-20			-20	-6			-6	0			0	6			6	0			0
SUBTOTAL OPERATING DEPTS	7621	450	239	8310	7795	449	241	8485	666	0	11	677	4	-190	5	-181	7799	259	245	8303
SPECIAL REVENUE & CAPITAL PROJECTS FUNDS	158	7	2	167	93	7		100	0			0	0			0	93	7	0	100
TOTAL COUNTY	7779	457	241	8477	7888	456	241	8585	666	0	11	677	4	-190	5	-181	7892	266	245	8403

2008 Actual Revenues and 2009 Recommended Revenues

Date Printed: 1/14/2009

Account String	Title	2007 Revenue	2008	2008 Revenue	Balance	Percent of	2009 Revenue
		Actual	Anticipations	Actual		Anticipation	Recommended
00005 311100 100 0000 0000	Real Property Taxes - Current	109,218,778	93,190,635	107,856,516	14,665,881	115.75%	121,753,410
00005 311100.270 0000 0000	Real Property Taxes - Current	29,434,669	29,902,845	31,428,983	1,526,138	105.00%	23,119,035
00005 311100 271 0000 0000	Real Property Taxes - Current	44,412,381	51,803,262	33,320,333	(18,482,929)	64.22%	48,148,566
00005 311100 273 0000 0000	Real Property Taxes - Current	11,026,969	10,409,529	11,339,128	929,599	108.04%	11,243,673
00005 311100 410 0000 0000	Real Property Taxes - Current	373,661	10,405,854	11,121,352	715,498	106.01%	11,464,191
00005 311100 411 0000 0000	Real Property Taxes - Current	19,678,817	26,427,665	27,089,048	661,383	102.15%	19,187,751
00005 311110 100 0000 0000	Public Utilities Taxes	8,098,243	3,685,286	3,534,997	(150,289)	102.84%	3,903,602
00005 311110 270 0000 0000	Public Utilities Taxes	2,026,979	1,085,325	975,587	(109,738)	98.52%	1,101,344
00005 311110 271 0000 0000	Public Utilities Taxes	2,063,704	1,151,134	1,023,412	(127,722)	97.25%	1,153,052
00005 311110 273 0000 0000	Public Utilities Taxes	837,533	417,598	369,902	(47,696)	95.41%	410,391
00005 311110 410 0000 0000	Public Utilities Taxes	530,487	248,682	224,921	(23,761)	97.28%	249,166
00005 311110 411 0000 0000	Public Utilities Taxes	1,056,115	613,452	659,776	46,324	91.42%	577,655
00005 311300 100 0000 0000	Personal Property Taxes - Curr	11,429,530	11,207,106	11,676,103	468,997	104.46%	11,826,811
00005 311300 270 0000 0000	Personal Property Taxes - Curr	3,663,746	3,758,350	3,595,404	(162,946)	95.92%	3,642,731
00005 311300 271 0000 0000	Personal Property Taxes - Curr	4,556,919	3,584,687	3,412,150	(172,537)	95.32%	3,418,317
00005 311300 273 0000 0000	Personal Property Taxes - Curr	1,290,091	1,322,855	1,227,526	(95,330)	93.04%	1,243,369
00005 311300 410 0000 0000	Personal Property Taxes - Curr	268,315	787,767	745,382	(42,385)	94.87%	774,586
00005 311300 411 0000 0000	Personal Property Taxes - Curr	859,530	1,898,157	1,649,391	(248,766)	86.97%	1,650,450
Subtotal Property Taxes		250,826,467	251,900,189	251,249,909	(650,280)	99.82%	264,868,100
00005 311200 100 0000 0000	Real Property Taxes - Prior Ye	5,386,708	4,200,000	4,924,460	724,460	118.90%	6,559,307
00005 311200 270 0000 0000	Real Property Taxes - Prior Ye	1,150,612	1,100,000	1,504,740	404,740	140.42%	1,854,758
00005 311200 271 0000 0000	Real Property Taxes - Prior Ye	1,135,947	1,200,000	1,624,997	424,997	139.52%	1,946,772
00005 311200 273 0000 0000	Real Property Taxes - Prior Ye	505,834	500,000	572,740	72,740	116.78%	693,544
00005 311200 410 0000 0000	Real Property Taxes - Prior Ye	437,751	450,000	459,229	9,229	103.74%	543,012
00005 311200 411 0000 0000	Real Property Taxes - Prior Ye	968,847	400,000	1,211,488	811,488	309.63%	1,294,908
00005 311310 100 0000 0000	Motor Vehicle Taxes	14,226,793	13,250,000	11,534,544	(1,715,456)	96.98%	11,328,374
00005 311310 270 0000 0000	Motor Vehicle Taxes	2,981,943	3,000,000	3,668,894	668,894	110.00%	3,717,754
00005 311310 271 0000 0000	Motor Vehicle Taxes	3,934,839	3,500,000	3,983,512	483,512	102.86%	4,035,606
00005 311310 273 0000 0000	Motor Vehicle Taxes	1,268,628	1,200,000	1,347,143	147,143	91.67%	1,364,703
00005 311310 410 0000 0000	Motor Vehicle Taxes	352,582	850,000	805,944	(44,056)	100.00%	816,482
00005 311310 411 0000 0000	Motor Vehicle Taxes	922,799	950,000	2,195,866	1,245,866	157.89%	2,223,461
00005 311320 100 0000 0000	Mobile Home Taxes	6,445	7,000	5,373	(1,627)	76.76%	4,343
00005 311320 270 0000 0000	Mobile Home Taxes	1,537	1,600	1,834	234	114.61%	1,824
00005 311320 271 0000 0000	Mobile Home Taxes	1,460	1,500	1,825	325	121.64%	1,830
00005 311320 273 0000 0000	Mobile Home Taxes	617	350	630	280	179.94%	627
00005 311320 410 0000 0000	Mobile Home Taxes	415	450	377	(73)	83.78%	375
00005 311320 411 0000 0000	Mobile Home Taxes	677	900	836	(64)	92.91%	853
00005 311340 100 0000 0000	Intangible Recording Taxes	4,314,804	4,500,000	2,962,730	(1,537,270)	65.84%	2,980,927
00005 311340 270 0000 0000	Intangible Recording Taxes	996,905	1,400,000	668,088	(731,912)	47.72%	800,000
00005 311340 271 0000 0000	Intangible Recording Taxes	1,218,115	1,600,000	795,423	(804,577)	49.71%	1,000,000
00005 311340 273 0000 0000	Intangible Recording Taxes	517,200	700,000	352,341	(347,659)	50.33%	400,000
00005 311340 410 0000 0000	Intangible Recording Taxes	354,622	500,000	241,588	(258,412)	48.32%	300,000

2008 Actual Revenues and 2009 Recommended Revenues

Date Printed: 1/14/2009

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.311340.411.0000.0000	Intangible Recording Taxes	219,647	400,000	143,431	(256,569)	35.86%	200,000
00005.311390.100.0000.0000	Heavy Equipment Taxes	4,766	25,000	1,309	(23,691)	5.24%	24,853
00005.311390.270.0000.0000	Heavy Equipment Taxes	1,178	7,000	404	(6,596)	5.78%	7,000
00005.311390.271.0000.0000	Heavy Equipment Taxes	1,144	8,000	424	(7,576)	5.30%	8,000
00005.311390.273.0000.0000	Heavy Equipment Taxes	474	2,700	145	(2,555)	5.38%	2,700
00005.311390.410.0000.0000	Heavy Equipment Taxes	316	2,000	89	(1,911)	4.46%	2,000
00005.311390.411.0000.0000	Heavy Equipment Taxes	596	2,000	241	(1,759)	12.07%	2,000
00005.311400.100.0000.0000	Personal Property Taxes - Prio	295,708	750,000	336,155	(413,845)	65.24%	838,266
00005.311400.270.0000.0000	Personal Property Taxes - Prio	72,634	220,000	104,714	(115,286)	69.00%	251,481
00005.311400.271.0000.0000	Personal Property Taxes - Prio	70,054	250,000	103,585	(146,415)	63.69%	274,076
00005.311400.273.0000.0000	Personal Property Taxes - Prio	29,878	100,000	37,962	(62,038)	58.33%	98,638
00005.311400.410.0000.0000	Personal Property Taxes - Prio	19,834	75,000	23,271	(51,729)	48.80%	62,658
00005.311400.411.0000.0000	Personal Property Taxes - Prio	32,477	40,000	53,264	13,264	172.19%	104,353
00005.316300.100.0000.0000	Bank Shares Taxes	33,487	-	-	-	-	-
00005.316300.272.0000.0000	Bank Shares Taxes	526,915	700,000	643,329	(56,671)	91.90%	661,310
00005.319101.100.0000.0000	Penalties - Current Year Tax	2,249,614	2,100,000	2,071,084	(28,916)	100.00%	2,100,000
00005.319102.100.0000.0000	Penalties - Prior Year Propert	1,961,305	1,800,000	2,153,360	353,360	119.63%	1,900,000
00005.319103.100.0000.0000	Penalties - Current Year Motor	2,222,453	2,200,000	2,170,324	(29,676)	100.00%	2,200,000
00005.319104.100.0000.0000	Penalties - Current Year Heavy	509	-	45	45	-	-
00005.341941.100.0000.0000	Commissions - Current Year Pro	5,632,483	5,100,000	5,511,967	411,967	100.00%	5,100,000
00005.341942.100.0000.0000	Commissions - Prior Year Prope	350,422	600,000	308,308	(291,692)	100.00%	600,000
00005.341943.100.0000.0000	Commissions - Current Year Hea	179	-	59	59	-	-
00005.341944.100.0000.0000	Commissions - Current Motor Ve	1,336,181	1,500,000	1,285,707	(214,293)	100.00%	1,500,000
00005.349902.100.0000.0000	Admin Fees - Property Taxes	1,414,787	1,700,000	1,610,047	(89,953)	100.00%	1,800,000
00005.343903.100.0000.0000	Admin Fees - Motor Vehicle	125,797	-	132,054	132,054	-	-
	Subtotal Other Taxes	57,288,921	56,893,500	55,555,878	(1,337,622)	98.35%	59,606,795
00005.313300.100.0000.0000	Host Sales Tax	60,379,655	60,726,552	60,480,101	(246,451)	99.59%	57,465,614
00005.313300.270.0000.0000	Host Sales Tax	15,094,914	15,150,000	13,049,114	(2,100,886)	86.13%	15,150,000
00005.313300.271.0000.0000	Host Sales Tax	2,012,655	2,020,000	1,739,882	(280,118)	86.13%	2,020,000
00005.313300.272.0000.0000	Host Sales Tax	17,107,569	17,170,000	14,788,996	(2,381,004)	86.13%	14,330,938
00005.313300.273.0000.0000	Host Sales Tax	6,037,965	6,060,000	5,219,646	(840,355)	86.13%	6,060,000
00005.314100.272.0000.0000	Hotel / Motel Tax	4,593,484	4,800,000	4,526,368	(273,632)	94.30%	4,270,000
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	3,786,618	2,500,000	3,499,347	999,347	139.97%	3,575,000
00005.314300.272.0000.0000	Mixed Drink Tax	548,468	580,000	554,108	(25,892)	95.54%	575,000
00005.314400.280.0000.0000	Rental Motor Vehicles Excise T	788,892	578,948	770,740	191,792	133.13%	650,000
00005.316200.272.0000.0000	Life & Property & Casualty Ins	28,101,439	28,901,439	28,786,397	(115,042)	99.60%	27,475,506
	Subtotal Excise Taxes	138,451,661	138,486,939	133,414,697	(5,072,242)	96.34%	131,572,058
	Subtotal Host Sales Tax	100,632,759	101,126,552	95,277,738	(5,848,814)		95,026,552
00005.389044.272.0000.0000	Returned Check (S)	(36,204)	-	(55,078)	(55,078)		
02131.321101.272.0000.0000	Beverage License - Beer, Wine	669,755	850,000	453,164	(396,836)	53.31%	850,000
02131.321102.272.0000.0000	Beverage License - Package Liq	105,860	175,000	208,158	33,158	118.95%	400,000

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
02131.321103.272.0000.0000	Beverage License - Liquor Pour	485,814	650,000	659,153	9,153	101.41%	850,000
02131.321104.272.0000.0000	Beverage License - Sunday Sale	199,025	280,000	211,067	(68,933)	75.38%	350,000
02131.321201.272.0000.0000	Business License - General	14,408,450	14,500,000	13,543,175	(956,825)	93.40%	9,800,000
02131.321202.272.0000.0000	Business License - Adult Enter	706,032	870,000	851,672	(18,328)	97.89%	850,000
02131.321203.272.0000.0000	Business License - Cable Tv Fr	5,413,083	5,400,000	5,529,818	129,818	102.40%	5,450,000
04619.321204.271.0000.0000	Business License - Police	1,135,660	900,000	1,126,336	226,336	125.15%	895,974
Subtotal Licenses		23,087,476	23,625,000	22,527,465	(1,097,535)	95.35%	19,445,974
00005.361001.100.0000.0000	Interest On Investments	4,170,600	2,800,000	1,548,692	(1,251,308)	55.31%	2,601,836
00005.361001.270.0000.0000	Interest On Investments	(363,435)	30,700	(204,464)	(235,164)	-666.01%	(175,000)
00005.361001.271.0000.0000	Interest On Investments	(727,412)	150,000	(459,793)	(609,793)	-306.53%	(250,000)
00005.361001.272.0000.0000	Interest On Investments	99,794	350,300	15,355	(334,945)	4.38%	350,300
00005.361001.273.0000.0000	Interest On Investments	(222,186)	-	(94,244)	(94,244)		(60,000)
00005.361001.280.0000.0000	Interest On Investments	13,445	-	7,728	7,728		-
00005.361001.410.0000.0000	Interest On Investments	172,926	150,000	(223,775)	(373,775)	-149.18%	(250,000)
00005.361001.411.0000.0000	Interest On Investments	580,302	300,000	120,996	(179,004)	40.33%	300,000
06101.381002.271.0000.0000	Rental - Other	103,584	50,600	130,123	79,523	257.16%	50,600
06104.381002.271.0000.0000	Rental - Other	45,276	30,300	5,490	(24,810)	18.12%	30,300
06105.381002.271.0000.0000	Rental - Other	62,807	21,000	67,650	46,650	322.14%	21,000
07510.381002.100.0000.0000	Rental - Other	23,483	62,000	75,620	13,620	121.97%	62,000
09110.381001.100.0000.0000	Rental Of Real Estate	7,405	3,050	19,701	16,651	645.94%	13,000
Subtotal Use of Money & Property		3,966,590	3,947,950	1,009,079	(2,938,871)	25.56%	2,694,036
03220.332004.100.0000.0000	Social Security Bounty	-	50,000	-	(50,000)		50,000
03220.389022.100.0000.0000	Social Security Bounty	25,200	-	30,400	30,400		
04627.332002.271.0000.0000	Civil Defense	37,572	40,000	37,572	(2,428)	93.93%	37,572
Subtotal Federal Government		62,772	90,000	67,972	(22,028)	75.52%	87,572
03220.335004.100.0000.0000	State Prisoner Reimbursement	647,662	950,000	548,248	(401,752)	57.71%	950,000
03410.335003.100.0000.0000	Staff Reimbursement	160,375	212,500	212,500	-	100.00%	212,500
03570.335003.100.0000.0000	Staff Reimbursement	448,254	496,000	559,048	63,048	112.71%	496,000
03920.335003.100.0000.0000	Staff Reimbursement	1,254,740	1,300,000	1,031,951	(268,049)	79.38%	1,300,000
09110.335002.100.0000.0000	Emission Fees	350,501	400,000	353,620	(46,380)	88.41%	500,000
09110.335006.100.0000.0000	Homestead Exemption Credit	8,869,298	8,939,188	-	(8,939,188)	0.00%	18,969,638
09510.335006.273.0000.0000	Homestead Exemption Credit	1,047,481	1,057,154	-	(1,057,154)	0.00%	2,156,286
10270.335006.270.0000.0000	Homestead Exemption Credit	2,817,103	2,844,066	-	(2,844,066)		5,803,267
10271.335006.271.0000.0000	Homestead Exemption Credit	3,083,393	3,085,502	-	(3,085,502)		6,281,439
Subtotal State Government		18,678,807	19,284,410	2,705,367	(16,579,043)	14.03%	36,669,131
01150.338002.100.0000.0000	Eoa Payment In Lieu Of Taxes	54,157	4,481	9,701	5,220	216.50%	9,700
01150.338003.100.0000.0000	Ddcoa Payment In Lieu Of Taxes	-	5,000	-	(5,000)	0.00%	5,000
03220.336201.100.0000.0000	Local Prisoner Reimbursement	2,131,404	2,401,500	2,167,249	(234,251)	90.25%	2,401,500
04510.335010.100.0000.0000	Indigent Defense Program	374,126	500,000	496,183	(3,817)	99.24%	550,000

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
07510.381003.100.0000.0000	Art Centers Lease Payments	8,227	37,348	12,126	(25,222)	32.47%	37,348
09110.338001.100.0000.0000	Housing Authority Payment In L	(54,061)	115,000	94,419	(20,581)	82.10%	115,000
09110.338003.100.0000.0000	DUNWOODY PAYMTS SVCS				-		1,500,000
Subtotal Local Government		2,513,852	3,063,329	2,779,678	(283,651)	90.74%	4,618,548
03210.351902.100.0000.0000	Sheriff	1,651,824	900,000	179,531	(720,469)	19.95%	500,000
03410.351160.100.0000.0000	Juvenile Court	48,838	63,660	35,553	(28,107)	55.85%	64,000
03601.351110.100.0000.0000	Clerk Of Superior Court	41,409	-	43,146	43,146		
03601.351130.100.0000.0000	Magistrate Court	(31,118)	-	(38,192)	(38,192)		
03610.351110.100.0000.0000	Clerk Of Superior Court	5,236,924	7,686,465	4,674,804	(3,011,661)	60.82%	7,840,194
03710.351120.100.0000.0000	State Court	6,378,927	6,725,215	6,437,116	(288,099)	95.72%	7,109,719
04110.351150.100.0000.0000	Probate Court	628,555	758,625	725,607	(33,018)	95.65%	773,798
04710.351140.272.0000.0000	Recorders Court	15,681,672	17,430,659	21,930,811	4,500,152	125.82%	21,736,611
04810.351110.100.0000.0000	Clerk Of Superior Court	(4,883)	-	(4,955)	(4,955)		
Subtotal Fines & Forfeitures		29,632,150	33,564,624	33,983,422	418,798	101.25%	38,024,322
02135.345410.100.0000.0000	Parking Fees	125,812	150,000	145,862	(4,138)	97.24%	150,000
02910.341910.100.0000.0000	Election Qualifying Fees	-	-	(576)	(576)		30,000
02920.341910.100.0000.0000	Election Qualifying Fees	325,765	30,000	101,160	71,160	337.20%	
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	39,647	47,990	41,241	(6,749)	85.94%	48,000
03610.341901.100.0000.0000	Copying Fees	108,596	200,000	362,952	162,952	181.48%	161,079
03715.349908.100.0000.0000	Probation Fees	818,704	735,000	874,620	139,620	119.00%	800,000
04110.349906.100.0000.0000	Commitment Hearing Fees	24,369	90,000	14,481	(75,519)	16.09%	90,000
04510.349907.100.0000.0000	Public Defender Fees	5,140	3,500	8,440	4,940	241.14%	3,500
04604.342130.100.0000.0000	False Alarm Fees	110,761	200,000	65,225	(134,775)	32.61%	150,000
04608.349905.100.0000.0000	Firing Range Fees	5,026	4,000	4,557	557	113.93%	4,000
04616.322500.100.0000.0000	Animal License Fees	192,738	180,000	163,699	(16,301)	90.94%	180,000
04616.346101.100.0000.0000	Animal Adoption Fees	93,024	100,000	114,416	14,416	114.42%	150,000
04619.342310.271.0000.0000	Finger Printing Fees	12,795	7,000	24,635	17,635	351.93%	20,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	4,479,441	4,500,000	5,340,449	840,449	118.68%	4,500,000
04650.322211.272.0000.0000	Variance Permits	-	90,000	-	(90,000)		90,000
04810.351130.100.0000.0000	Magistrate Court	354,386	500,000	332,529	(167,471)	66.51%	500,000
05180.322210.272.0000.0000	Zoning Fees	102,115	100,000	77,914	(22,086)	77.91%	
05180.322211.272.0000.0000	Variance Permits	79,430	-	68,650	68,650		
05230.322210.272.0000.0000	Zoning Fees	-	-	-	-		100,000
05420.343901.271.0000.0000	Retention Pond Fees	1,056	-	1,030	1,030		-
06101.347502.271.0000.0000	Parks & Recreation Nonresident	4,460	23,000	228	(22,772)	0.99%	23,000
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	1,290	190,000	-	(190,000)	0.00%	190,000
06107.347202.271.0000.0000	Tennis Center Fees	19,965	20,000	24,725	4,725	123.63%	25,000
06108.347202.271.0000.0000	Tennis Center Fees	27,309	20,000	33,601	13,601	168.01%	25,000
06110.345201.271.0000.0000	Golf Course Green Fees	1,129,165	1,300,000	1,063,543	(236,457)	81.81%	1,300,000
06111.345201.271.0000.0000	Golf Course Green Fees	649,198	600,000	631,904	31,904	105.32%	625,000
06114.347201.271.0000.0000	Swimming Pool Admission Fees	94,553	75,000	164,484	89,484	219.31%	170,000

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Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
06125.347202.271.0000.0000	Tennis Center Fees	(26,738)	22,000	11,199	(10,801)	50.91%	22,000
06136.347501.271.0000.0000	Parks & Recreation Program Fee	194,650	-	158,073	158,073		
Subtotal Charges for Services		8,972,656	9,187,490	9,829,042	641,552	106.98%	9,356,579
00005.389044.271.0000.0000	Returned Check (S)	(2,791)	-	(1,426)	(1,426)		
00005.389099.100.0000.0000	Other Miscellaneous Revenue	1,346	-	500	500		
00005.392200.100.0000.0000	Sale Of Surplus Real Property	6,500	-	-	-		
00801.389001.100.0000.0000	Air Photo/Mapping	234,392	75,000	48,291	(26,709)	64.39%	75,000
01410.389099.100.0000.0000	Other Miscellaneous Revenue	1,761	-	9,778	9,778		
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	35,702	100,000	0	(100,000)	0.00%	100,000
01610.389099.100.0000.0000	Other Miscellaneous Revenue	499	1,500	1,125	(375)	75.00%	1,500
02110.389035.100.0000.0000	Special Events Deposits	(3,194)	(3,170)	(3,170)	-		
02710.341931.100.0000.0000	Sale Of Printed Materials	2,127	-	2,609	2,609		
02910.341930.100.0000.0000	Sale Of Voters Lists	452	0	3,818	3,818	2545493%	1,500
02920.341930.100.0000.0000	Sale Of Voters Lists	-	1,500	(25)	(1,525)	-1.67%	
02920.389099.100.0000.0000	Other Miscellaneous Revenue	9,333	-	15,855	15,855		
03220.389099.100.0000.0000	Other Miscellaneous Revenue	130,620	-	1,991	1,991		
03580.341931.100.0000.0000	Sale Of Printed Materials	32,463	-	36,082	36,082		
03587.389018.100.0000.0000	Superior Court Dispute Resolut	575,959	735,000	1,180,844	445,844	160.66%	650,000
03712.351905.100.0000.0000	Drug Fine Penalty	-	-	126,746	126,746		
03910.351903.100.0000.0000	District Attorney	7,106	-	4,219	4,219		
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	13,450	-	10,500	10,500		
04310.346901.100.0000.0000	Use Of Morgue	6,000	6,000	6,000	-	100.00%	6,000
04310.346902.100.0000.0000	Tissue Bank Program	43,650	80,000	40,050	(39,950)	50.06%	80,000
04604.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	100,000	100,000		
04605.341931.271.0000.0000	Sale Of Printed Materials	346,532	400,000	375,151	(24,849)	93.79%	450,000
04617.389039.271.0000.0000	Reimbursement For Overtime	17,731	100,000	12,706	(87,294)		100,000
04617.389099.271.0000.0000	Other Miscellaneous Revenue	41,516	-	86,496	86,496		
04810.389099.100.0000.0000	Other Miscellaneous Revenue	15,000	-	-	-		
05407.389045.271.0000.0000	Residential Parking Permits	931	-	846	846		
05407.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	840	840		
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	31,131	31,131		
05450.343203.271.0000.0000	Parking Lot Assessments	23,666	25,000	23,911	(1,089)	95.64%	25,000
05450.343223.271.0000.0000	Retention Ponds Maintenance As	461	5,000	57	(4,943)	1.13%	5,000
05740.389099.271.0000.0000	Other Miscellaneous Revenue	24,268	-	-	-		
05755.371001.271.0000.0000	Contributions And Donations Fr	12,525	-	-	-		
05766.389099.271.0000.0000	Other Miscellaneous Revenue	1,520	-	-	-		
06101.389099.271.0000.0000	Other Miscellaneous Revenue	7,153	-	10,761	10,761		50,000
06131.347501.271.0000.0000	Parks & Recreation Program Fee	22,090	-	-	-		
07520.347601.100.0000.0000	Senior Center Memberships	87,893	85,930	110,326	24,396	128.39%	150,000
07520.347602.100.0000.0000	Senior Center Gift Shop	11,935	2,499	2,525	26	101.05%	3,000
07520.381004.100.0000.0000	Senior Center Rentals	14,517	25,227	13,029	(12,198)	51.65%	30,000
07520.389023.100.0000.0000	Sale Of Food And Drinks	86,774	-	78,955	78,955		

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
07520.389099.100.0000.0000	Other Miscellaneous Revenue	2,306	-	7,519	7,519		
09110.341931.100.0000.0000	Sale Of Printed Materials	0	50,000	18	(49,982)	0.04%	50,000
09110.382503.100.0000.0000	Miscellaneous Telephones	968,694	1,200,000	1,048,681	(151,319)	87.39%	1,200,000
09110.389014.100.0000.0000	Bus Shelters	100,008	600,000	386,395	(213,605)	64.40%	600,000
09110.389021.100.0000.0000	Vending Machines	84,965	85,000	105,236	20,236	123.81%	110,000
09110.389099.100.0000.0000	Other Miscellaneous Revenue	590,963	1,301,500	1,039,343	(262,157)	79.86%	1,092,378
09110.392200.100.0000.0000	Sale Of Surplus Real Property	100,500	100,000	-	(100,000)	0.00%	100,000
09410.389041.270.0000.0000	Hazardous Waste Material Repor	24,950	55,000	9,257	(45,743)	16.83%	55,000
09410.389099.270.0000.0000	Other Miscellaneous Revenue	174	-	-	-		-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	25,000	-	(25,000)	0.00%	25,000
Subtotal Miscellaneous		3,682,447	5,055,987	4,926,968	(129,019)	97.45%	4,959,378
01120.341711.100.0000.0000	Facilities Management Charges	3,822,350	3,346,868	3,953,484	606,616	118.12%	-
01610.341714.100.0000.0000	Information Systems Charges	3,875,943	3,113,689	5,444,897	2,331,208	174.87%	-
05740.341713.271.0000.0000	Roads & Drainage Charges	-	200,000	-	(200,000)	0.00%	200,000
09110.341701.100.0000.0000	General Fund Administrative Ch	879,903	948,335	948,246	(89)	99.99%	598,101
09110.341702.100.0000.0000	General Fund Administrative Ch	1,716,302	1,783,412	2,001,024	217,612	112.20%	3,321,820
09110.341703.100.0000.0000	General Fund Administrative Ch	1,471,637	2,685,859	2,464,296	(221,563)	91.75%	2,753,861
09110.341704.100.0000.0000	General Fund Administrative Ch	301,727	323,833	323,832	(1)	100.00%	555,983
09110.341705.100.0000.0000	General Fund Administrative Ch	664,149	490,676	499,368	8,692	101.77%	690,466
09110.341706.100.0000.0000	General Fund Administrative Ch	278,543	300,000	223,429	(76,571)	74.48%	300,000
09110.341722.100.0000.0000	G I.S. Charges	58,609	37,900	104,280	66,380	275.15%	-
09410.341712.270.0000.0000	Fire Marshall Charges	-	-	3,150	3,150		-
Subtotal Interfund Charges		13,069,163	13,258,997	15,966,007	2,707,010	120.42%	8,420,231
00005.391273.100.0000.0000	Transfer From Hospital Fund	-	-	5,000,000	5,000,000		-
03220.391204.100.0000.0000	Transfer From County Jail Fund	1,584,351	1,730,000	2,361,052	631,052	136.48%	1,730,000
03815.391206.100.0000.0000	Transfer From Victim Assistanc	845,671	1,170,000	940,000	(230,000)	80.34%	1,948,699
09110.391211.100.0000.0000	Transfer From Streetlights Fun	-	225,000	225,000	-	100.00%	-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	7,799,839	8,239,137	8,120,529	(118,608)	98.56%	7,889,825
09110.391350.100.0000.0000	Transfer From Cip Fund	-	3,207,104	1,407,104	(1,800,000)	43.87%	-
09510.391100.273.0000.0000	Transfer From General Fund	5,000,000	-	-	-		-
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	85,297,572	85,369,374	87,035,219	1,665,845	98.98%	56,467,935
00005.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-		27,475,506
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	(85,297,572)	(84,772,099)	(87,035,219)	(2,263,120)		(55,870,660)
00005.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-		(27,475,506)
Subtotal Interfund Transfers		15,229,861	15,168,516	18,053,685	2,885,169	119.02%	12,165,799
00001.134001.100.0000.0000	Fund Balance	-	36,699,709	36,699,709	-	100.00%	399,475
00001.134001.270.0000.0000	Fund Balance	-	853,216	853,216	-	100.00%	70,356
00001.134001.271.0000.0000	Fund Balance	-	4,574,885	4,574,885	-	100.00%	267,243
00001.134001.272.0000.0000	Fund Balance	-	(402,367)	(402,367)	-	-	(286,697)
00001.134001.273.0000.0000	Fund Balance	-	1,090,877	1,090,877	-	100.00%	-

2008 Actual Revenues and 2009 Recommended Revenues

Date Printed: 1/14/2009

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00001.134001.280.0000.0000	Fund Balance	-	133,195	133,195	-	100.00%	205,438
00001.134001.410.0000.0000	Fund Balance	-	737,492	737,492	-	100.00%	10,000
00001.134001.411.0000.0000	Fund Balance	-	3,147,613	3,147,613	-	100.00%	8,271,988
Subtotal Fund Balance		-	46,834,621	46,834,621	-	100.00%	8,937,803
Total Before Fund Balance Resv For Encumbrance		565,462,823	620,361,552	598,903,791	(21,457,762)	12	601,426,326
00001.134002.100.0000.0000	Fund Balance - Reserve For En	-	10,333,916	10,333,916	-		9,715,984
00001.134002.270.0000.0000	Fund Balance - Reserve For En	-	903,729	903,729	-		813,144
00001.134002.271.0000.0000	Fund Balance - Reserve For En	-	4,454,071	4,454,071	-		3,877,386
00001.134002.272.0000.0000	Fund Balance - Reserve For En	-	402,367	402,367	-		808,824
Subtotal Fund Balance Resv For Encumbrance		-	16,094,083	16,094,083	-		15,215,338
Grand Total		565,462,823	636,455,635	614,997,874	(21,457,762)	96.72%	616,641,664

General Fund (100)

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue	2008	2008 Revenue	Balance	Percent of Anticipation	2009 Revenue Recommended
		Actual	Anticipations	Actual			
00005.311100.100.0000.0000	Real Property Taxes - Current	109,218,778	93,190,635	107,856,516	14,665,881	115.74%	121,753,410
00005.311110.100.0000.0000	Public Utilities Taxes	8,098,243	3,685,286	3,534,997	(150,289)	95.92%	3,903,602
00005.311300.100.0000.0000	Personal Property Taxes - Curr	11,429,530	11,207,106	11,676,103	468,997	104.18%	11,826,811
	Subtotal Property Taxes	128,746,551	108,083,027	123,067,616	14,984,589	113.86%	137,483,823
00005.311200.100.0000.0000	Real Property Taxes - Prior Ye	5,386,708	4,200,000	4,924,460	724,460	117.25%	6,559,307
00005.311310.100.0000.0000	Motor Vehicle Taxes	14,226,793	13,250,000	11,534,544	(1,715,456)	87.05%	11,328,374
00005.311320.100.0000.0000	Mobile Home Taxes	6,445	7,000	5,373	(1,627)	76.76%	4,343
00005.311340.100.0000.0000	Intangible Recording Taxes	4,314,804	4,500,000	2,962,730	(1,537,270)	65.84%	2,980,927
00005.311390.100.0000.0000	Heavy Equipment Taxes	4,766	25,000	1,309	(23,691)	5.24%	24,853
00005.311400.100.0000.0000	Personal Property Taxes - Prio	295,708	750,000	336,155	(413,845)	44.82%	838,266
00005.316300.100.0000.0000	Bank Shares Taxes	33,487	-	-	-	-	-
00005.319101.100.0000.0000	Penalties - Current Year Tax	2,249,614	2,100,000	2,071,084	(28,916)	98.62%	2,100,000
00005.319102.100.0000.0000	Penalties - Prior Year Propert	1,961,305	1,800,000	2,153,360	353,360	119.63%	1,900,000
00005.319103.100.0000.0000	Penalties - Current Year Motor	2,222,453	2,200,000	2,170,324	(29,676)	98.65%	2,200,000
00005.319104.100.0000.0000	Penalties - Current Year Heavy	509	-	45	45	-	-
00005.341941.100.0000.0000	Commissions - Current Year Pro	5,632,483	5,100,000	5,511,967	411,967	108.08%	5,100,000
00005.341942.100.0000.0000	Commissions - Prior Year Prope	350,422	600,000	308,308	(291,692)	51.38%	600,000
00005.341943.100.0000.0000	Commissions - Current Year Hea	179	-	59	59	-	-
00005.341944.100.0000.0000	Commissions - Current Motor Ve	1,336,181	1,500,000	1,285,707	(214,293)	85.71%	1,500,000
00005.349902.100.0000.0000	Admin Fees - Property Taxes	1,414,787	1,700,000	1,610,047	(89,953)	94.71%	1,800,000
00005.349903.100.0000.0000	Admin Fees - Motor Vehicle	125,797	-	132,054	132,054	-	-
00005.349904.100.0000.0000	Admin Fees - Heavy Equipment	-	-	-	-	-	-
	Subtotal Other Taxes	39,562,443	37,732,000	35,007,526	(2,724,474)	92.78%	36,936,070
00005.313300.100.0000.0000	Host Sales Tax	60,379,655	60,726,552	60,480,101	(246,451)	99.59%	57,465,614
	Subtotal Excise Taxes	60,379,655	60,726,552	60,480,101	(246,451)	99.59%	57,465,614
	Subtotal Host Taxes	60,379,655	60,726,552	60,480,101	(246,451)	99.59%	57,465,614
	Subtotal Licenses	-	-	-	-	-	-
00005.361001.100.0000.0000	Interest On Investments	4,170,600	2,800,000	1,548,692	(1,251,308)	55.31%	2,601,836
07510.381002.100.0000.0000	Rental - Other	23,483	62,000	75,620	13,620	121.97%	62,000
09110.381001.100.0000.0000	Rental Of Real Estate	7,405	3,050	19,701	16,651	645.94%	13,000
	Subtotal Use of Money & Property	4,201,488	2,865,050	1,644,013	(1,221,037)	57.38%	2,676,836
03220.332004.100.0000.0000	Social Security Bounty	-	50,000	-	(50,000)	0.00%	50,000
03220.389022.100.0000.0000	Social Security Bounty	25,200	-	30,400	30,400	-	-
	Subtotal Federal Government	25,200	50,000	30,400	(19,600)	60.80%	50,000
02810.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-	-	-
03220.335004.100.0000.0000	State Prisoner Reimbursement	647,662	950,000	548,248	(401,752)	57.71%	950,000
03410.335003.100.0000.0000	Staff Reimbursement	160,375	212,500	212,500	-	100.00%	212,500

General Fund (100)

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue	2008	2008 Revenue	Balance	Percent of	2009 Revenue
		Actual	Anticipations	Actual		Anticipation	Recommended
03570.335003.100.0000.0000	Staff Reimbursement	448,254	496,000	559,048	63,048	112.71%	496,000
03920.335003.100.0000.0000	Staff Reimbursement	1,254,740	1,300,000	1,031,951	(268,049)	79.38%	1,300,000
09110.335002.100.0000.0000	Emission Fees	350,501	400,000	353,620	(46,380)	88.41%	500,000
09110.335006.100.0000.0000	Homestead Exemption Credit	8,869,298	8,939,188	-	(8,939,188)	0.00%	18,969,638
09110.335009.100.0000.0000	Tax Commissioner Fica Reimburs	-	-	-	-		-
Subtotal State Government		11,730,830	12,297,688	2,705,367	(9,592,321)	22.00%	22,428,138
01150.338002.100.0000.0000	Eoa Payment In Lieu Of Taxes	54,157	4,481	9,701	5,220	216.50%	9,700
01150.338003.100.0000.0000	Ddcoa Payment In Lieu Of Taxes	-	5,000	-	(5,000)	0.00%	5,000
03220.336201.100.0000.0000	Local Prisoner Reimbursement	2,131,404	2,401,500	2,167,249	(234,251)	90.25%	2,401,500
04510.335010.100.0000.0000	Indigent Defense Program	374,126	500,000	496,183	(3,817)	99.24%	550,000
05210.381003.100.0000.0000	Art Centers Lease Payments	-	-	-	-		-
07510.381003.100.0000.0000	Art Centers Lease Payments	8,227	37,348	12,126	(25,222)	32.47%	37,348
09110.338001.100.0000.0000	Housing Authority Payment In L	(54,061)	115,000	94,419	(20,581)	82.10%	115,000
09110.338003.100.0000.0000	DUNWOODY PAYMTS SVCS	-	-	-	-		1,500,000
Subtotal Local Government		2,513,852	3,063,329	2,779,678	(283,651)	90.74%	4,618,548
03210.351902.100.0000.0000	Sheriff	1,651,824	900,000	179,531	(720,469)	19.95%	500,000
03410.351160.100.0000.0000	Juvenile Court	48,838	63,660	35,553	(28,107)	55.85%	64,000
03601.351110.100.0000.0000	Clerk Of Superior Court	41,409	-	43,146	43,146		-
03601.351130.100.0000.0000	Magistrate Court	(31,118)	-	(38,192)	(38,192)		-
03610.351110.100.0000.0000	Clerk Of Superior Court	5,236,924	7,686,465	4,674,804	(3,011,661)	60.82%	7,840,194
03710.351120.100.0000.0000	State Court	6,378,927	6,725,215	6,437,116	(288,099)	95.72%	7,109,719
04110.351150.100.0000.0000	Probate Court	628,555	758,625	725,607	(33,018)	95.65%	773,798
04810.351110.100.0000.0000	Clerk Of Superior Court	(4,883)	-	(4,955)	(4,955)		-
Subtotal Fnes & Forfeitures		13,950,477	16,133,965	12,052,611	(4,081,354)	74.70%	16,287,711
02135.345410.100.0000.0000	Parking Fees	125,812	150,000	145,862	(4,138)	97.24%	150,000
02910.341910.100.0000.0000	Election Qualifying Fees	-	-	(576)	(576)		30,000
02920.341910.100.0000.0000	Election Qualifying Fees	325,765	30,000	101,160	71,160	337.20%	-
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	39,647	47,990	41,241	(6,749)	85.94%	48,000
03610.341901.100.0000.0000	Copying Fees	108,596	200,000	362,952	162,952	181.48%	161,079
03715.349908.100.0000.0000	Probation Fees	818,704	735,000	874,620	139,620	119.00%	800,000
04110.349906.100.0000.0000	Commitment Hearing Fees	24,369	90,000	14,481	(75,519)	16.09%	90,000
04510.349907.100.0000.0000	Public Defender Fees	5,140	3,500	8,440	4,940	241.14%	3,500
04604.342130.100.0000.0000	False Alarm Fees	110,761	200,000	65,225	(134,775)	32.61%	150,000
04608.349905.100.0000.0000	Firing Range Fees	5,026	4,000	4,557	557	113.93%	4,000
04616.322500.100.0000.0000	Animal License Fees	192,738	180,000	163,699	(16,301)	90.94%	180,000
04616.346101.100.0000.0000	Animal Adoption Fees	93,024	100,000	114,416	14,416	114.42%	150,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	4,479,441	4,500,000	5,340,449	840,449	118.68%	4,500,000
04810.351130.100.0000.0000	Magistrate Court	354,386	500,000	332,529	(167,471)	66.51%	500,000
Subtotal Charges for Services		6,683,408	6,740,490	7,569,055	828,565	112.29%	6,766,579

General Fund (100)

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.389099.100.0000.0000	Other Miscellaneous Revenue	1,346	-	500	500	-	-
00005.392200.100.0000.0000	Sale Of Surplus Real Property	6,500	-	-	-	-	-
00801.389001.100.0000.0000	Air Photo/Mapping	234,392	75,000	48,291	(26,709)	64.39%	75,000
01410.389099.100.0000.0000	Other Miscellaneous Revenue	1,761	-	9,778	9,778	-	-
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	35,702	100,000	0	(100,000)	0.00%	100,000
01510.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
01610.389099.100.0000.0000	Other Miscellaneous Revenue	499	1,500	1,125	(375)	75.00%	1,500
02110.389035.100.0000.0000	Special Events Deposits	(3,194)	(3,170)	(3,170)	-	-	-
02120.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-
02710.341931.100.0000.0000	Sale Of Printed Materials	2,127	-	2,609	2,609	-	-
02910.341930.100.0000.0000	Sale Of Voters Lists	452	0	3,818	3,818	2545493.33%	1,500
02920.341930.100.0000.0000	Sale Of Voters Lists	-	1,500	(25)	(1,525)	-1.67%	-
02920.389099.100.0000.0000	Other Miscellaneous Revenue	9,333	-	15,855	15,855	-	-
03220.389099.100.0000.0000	Other Miscellaneous Revenue	130,620	-	1,991	1,991	-	-
03420.335003.100.0000.0000	Staff Reimbursement	-	-	-	-	-	-
03580.341931.100.0000.0000	Sale Of Printed Materials	32,463	-	36,082	36,082	-	-
03587.389018.100.0000.0000	Superior Court Dispute Resolut	575,959	735,000	1,180,844	445,844	160.66%	650,000
03712.351905.100.0000.0000	Drug Fine Penalty	-	-	126,746	126,746	-	-
03910.351903.100.0000.0000	District Attorney	7,106	-	4,219	4,219	-	-
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	13,450	-	10,500	10,500	-	-
04310.346901.100.0000.0000	Use Of Morgue	6,000	6,000	6,000	-	100.00%	6,000
04310.346902.100.0000.0000	Tissue Bank Program	43,650	80,000	40,050	(39,950)	50.06%	80,000
04604.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	100,000	100,000	-	-
04810.389099.100.0000.0000	Other Miscellaneous Revenue	15,000	-	-	-	-	-
07520.347601.100.0000.0000	Senior Center Memberships	87,893	85,930	110,326	24,396	128.39%	150,000
07520.347602.100.0000.0000	Senior Center Gift Shop	11,935	2,499	2,525	26	101.05%	3,000
07520.381004.100.0000.0000	Senior Center Rentals	14,517	25,227	13,029	(12,198)	51.65%	30,000
07520.389023.100.0000.0000	Sale Of Food And Drinks	86,774	-	78,955	78,955	-	-
07520.389099.100.0000.0000	Other Miscellaneous Revenue	2,306	-	7,519	7,519	-	-
09110.341931.100.0000.0000	Sale Of Printed Materials	0	50,000	18	(49,982)	0.04%	50,000
09110.382503.100.0000.0000	Miscellaneous Telephones	968,694	1,200,000	1,048,681	(151,319)	87.39%	1,200,000
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	-	-	-
09110.383001.100.0000.0000	Reimbursement For Damages	-	-	-	-	-	-
09110.389014.100.0000.0000	Bus Shelters	100,008	600,000	386,395	(213,605)	64.40%	600,000
09110.389021.100.0000.0000	Vending Machines	84,965	85,000	105,236	20,236	123.81%	110,000
09110.389099.100.0000.0000	Other Miscellaneous Revenue	590,963	1,301,500	1,039,343	(262,157)	79.86%	1,092,378
09110.392200.100.0000.0000	Sale Of Surplus Real Property	100,500	100,000	-	(100,000)	0.00%	100,000
	Subtotal Miscellaneous	3,161,722	4,445,986	4,377,240	(68,746)	98.45%	4,249,378
01120.341711.100.0000.0000	Facilities Management Charges	3,822,350	3,346,868	3,953,484	606,616	118.12%	-
01610.341714.100.0000.0000	Information Systems Charges	3,875,943	3,113,689	5,444,897	2,331,208	174.87%	-
09110.341701.100.0000.0000	General Fund Administrative Ch	879,903	948,335	948,246	(89)	99.99%	598,101
09110.341702.100.0000.0000	General Fund Administrative Ch	1,716,302	1,783,412	2,001,024	217,612	112.20%	3,321,820

General Fund (100)
2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
09110.341703.100.0000.0000	General Fund Administrative Ch	1,471,637	2,685,859	2,464,296	(221,563)	91.75%	2,753,861
09110.341704.100.0000.0000	General Fund Administrative Ch	301,727	323,833	323,832	(1)	100.00%	555,983
09110.341705.100.0000.0000	General Fund Administrative Ch	664,149	490,676	499,368	8,692	101.77%	690,466
09110.341706.100.0000.0000	General Fund Administrative Ch	278,543	300,000	223,429	(76,571)	74.48%	300,000
09110.341721.100.0000.0000	G.I.S. Charges - Fire	-	9,475	-	(9,475)	0.00%	-
09110.341722.100.0000.0000	G.I.S. Charges	58,609	37,900	104,280	66,380	275.15%	-
09110.341723.100.0000.0000	G.I.S. Charges - Development	-	18,950	-	(18,950)	0.00%	-
Subtotal Interfund Charges		13,069,163	13,058,997	15,962,857	2,903,860	122.24%	8,220,231
00005.391273.100.0000.0000	Transfer From Hospital Fund	-	-	5,000,000	5,000,000	-	-
03220.391204.100.0000.0000	Transfer From County Jail Fund	1,584,351	1,730,000	2,361,052	631,052	136.48%	1,730,000
03815.391206.100.0000.0000	Transfer From Victim Assistanc	845,671	1,170,000	940,000	(230,000)	80.34%	1,948,699
09110.391211.100.0000.0000	Transfer From Streetlights Fun	-	225,000	225,000	-	100.00%	-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	7,799,839	8,239,137	8,120,529	(118,608)	98.56%	7,889,825
09110.391350.100.0000.0000	Transfer From Cip Fund	-	3,207,104	1,407,104	(1,800,000)	-	-
10100.391250.100.0000.0000	Transfer From Grant Fund	-	-	-	-	-	-
Subtotal Interfund Transfers		10,229,861	14,571,241	18,053,685	3,482,444	123.90%	11,568,524
00001.134001.100.0000.0000	Fund Balance	-	36,699,709	36,699,709	-	100.00%	399,475
Subtotal Fund Balance		-	36,699,709	36,699,709	-	100.00%	399,475
00001.134002.100.0000.0000	Fund Balance - Reserve For En	-	10,333,916	10,333,916	-	100.00%	9,715,984
Subtotal Fund Balance Resv For Encumbrance		-	10,333,916	10,333,916	-	100.00%	9,715,984
Fund Total		294,254,649	326,801,951	330,763,774	3,961,824	101.21%	318,866,911

Fire Fund (270)

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.311100.270.0000.0000	Real Property Taxes - Current	29,434,669	29,902,845	31,428,983	1,526,138	105.10%	23,119,035
00005.311110.270.0000.0000	Public Utilities Taxes	2,026,979	1,085,325	975,587	(109,738)	89.89%	1,101,344
00005.311300.270.0000.0000	Personal Property Taxes - Curr	3,663,746	3,758,350	3,595,404	(162,946)	95.66%	3,642,731
	Subtotal Property Taxes	35,125,393	34,746,520	35,999,974	1,253,454	103.61%	27,863,110
00005.311200.270.0000.0000	Real Property Taxes - Prior Ye	1,150,612	1,100,000	1,504,740	404,740	136.79%	1,854,758
00005.311310.270.0000.0000	Motor Vehicle Taxes	2,981,943	3,000,000	3,668,894	668,894	122.30%	3,717,754
00005.311320.270.0000.0000	Mobile Home Taxes	1,537	1,600	1,834	234	114.61%	1,824
00005.311340.270.0000.0000	Intangible Recording Taxes	996,905	1,400,000	668,088	(731,912)	47.72%	800,000
00005.311390.270.0000.0000	Heavy Equipment Taxes	1,178	7,000	404	(6,596)	5.78%	7,000
00005.311400.270.0000.0000	Personal Property Taxes - Prio	72,634	220,000	104,714	(115,286)	47.60%	251,481
	Subtotal Other Taxes	5,204,809	5,728,600	5,948,673	220,073	103.84%	6,632,817
00005.313300.270.0000.0000	Host Sales Tax	15,094,914	15,150,000	13,049,114	(2,100,886)	86.13%	15,150,000
	Subtotal Excise Taxes	15,094,914	15,150,000	13,049,114	(2,100,886)	86.13%	15,150,000
	Subtotal Host Taxes	15,094,914	15,150,000	13,049,114	(2,100,886)	86.13%	15,150,000
00005.361001.270.0000.0000	Interest On Investments	(363,435)	30,700	(204,464)	(235,164)	-666.01%	(175,000)
	Subtotal Use of Money & Property	(363,435)	30,700	(204,464)	(235,164)	-666.01%	(175,000)
10270.335006.270.0000.0000	Homestead Exemption Credit	2,817,103	2,844,066	-	(2,844,066)	0.00%	5,803,267
10270.389008.270.0000.0000	Homestead Exemption Credit	-	-	-	-	-	-
	Subtotal State Government	2,817,103	2,844,066	-	(2,844,066)	0.00%	5,803,267
09410.389041.270.0000.0000	Hazardous Waste Material Repor	24,950	55,000	9,257	(45,743)	16.83%	55,000
09410.389099.270.0000.0000	Other Miscellaneous Revenue	174	-	-	-	-	-
	Subtotal Miscellaneous	25,124	55,000	9,257	(45,743)	16.83%	55,000
09410.341712.270.0000.0000	Fire Marshall Charges	-	-	3,150	3,150	-	-
	Subtotal Interfund Charges	-	-	3,150	3,150	-	-
10270.391350.270.0000.0000	Transfer From Cip Fund	-	-	-	-	-	-
	Subtotal Interfund Transfers	-	-	-	-	-	-
00001.134001.270.0000.0000	Fund Balance	-	853,216	853,216	-	100.00%	70,356
	Subtotal Fund Balance	-	853,216	853,216	-	100.00%	70,356
00001.134002.270.0000.0000	Fund Balance - Reserve For En	-	903,729	903,729	-	100.00%	813,144
	Subtotal Fund Balance Resv For Encumbrance	-	903,729	903,729	-	100.00%	813,144
	Fund Total	57,903,908	60,311,831	56,562,649	(3,749,182)	93.78%	56,212,694

STD-Designated Services Fund (271)
2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.311100.271.0000.0000	Real Property Taxes - Current	44,412,381	51,803,262	33,320,333	(18,482,929)	64.32%	48,148,566
00005.311110.271.0000.0000	Public Utilities Taxes	2,063,704	1,151,134	1,023,412	(127,722)	88.90%	1,153,052
00005.311300.271.0000.0000	Personal Property Taxes - Curr	4,556,919	3,584,687	3,412,150	(172,537)	95.19%	3,418,317
	Subtotal Property Taxes	51,033,004	56,539,083	37,755,895	(18,783,188)	66.78%	52,719,935
00005.311200.271.0000.0000	Real Property Taxes - Prior Ye	1,135,947	1,200,000	1,624,997	424,997	135.42%	1,946,772
00005.311310.271.0000.0000	Motor Vehicle Taxes	3,934,839	3,500,000	3,983,512	483,512	113.81%	4,035,606
00005.311320.271.0000.0000	Mobile Home Taxes	1,460	1,500	1,825	325	121.64%	1,830
00005.311340.271.0000.0000	Intangible Recording Taxes	1,218,115	1,600,000	795,423	(804,577)	49.71%	1,000,000
00005.311390.271.0000.0000	Heavy Equipment Taxes	1,144	8,000	424	(7,576)	5.30%	8,000
00005.311400.271.0000.0000	Personal Property Taxes - Prio	70,054	250,000	103,585	(146,415)	41.43%	274,076
	Subtotal Other Taxes	6,361,560	6,559,500	6,509,765	(49,735)	99.24%	7,266,284
00005.313300.271.0000.0000	Host Sales Tax	2,012,655	2,020,000	1,739,882	(280,118)	86.13%	2,020,000
	Subtotal Excise Taxes	2,012,655	2,020,000	1,739,882	(280,118)	86.13%	2,020,000
	Subtotal Host Taxes	2,012,655	2,020,000	1,739,882	(280,118)	86.13%	2,020,000
04619.321204.271.0000.0000	Business License - Police	1,135,660	900,000	1,126,336	226,336	125.15%	895,974
	Subtotal Licenses	1,135,660	900,000	1,126,336	226,336	125.15%	895,974
00005.361001.271.0000.0000	Interest On Investments	(727,412)	150,000	(459,793)	(609,793)	-306.53%	(250,000)
06101.381002.271.0000.0000	Rental - Other	103,584	50,600	130,123	79,523	257.16%	50,600
06104.381002.271.0000.0000	Rental - Other	45,276	30,300	5,490	(24,810)	18.12%	30,300
06105.381002.271.0000.0000	Rental - Other	62,807	21,000	67,650	46,650	322.14%	21,000
	Subtotal Use of Money & Property	(515,745)	251,900	(256,530)	(508,430)	-101.84%	(148,100)
04627.332002.271.0000.0000	Civil Defense	37,572	40,000	37,572	(2,428)	93.93%	37,572
	Subtotal Federal Government	37,572	40,000	37,572	(2,428)	93.93%	37,572
10271.335006.271.0000.0000	Homestead Exemption Credit	3,083,393	3,085,502	-	(3,085,502)	0.00%	6,281,439
10271.389008.271.0000.0000	Homestead Exemption Credit	-	-	-	-	-	-
	Subtotal State Government	3,083,393	3,085,502	-	(3,085,502)	0.00%	6,281,439
04619.342310.271.0000.0000	Finger Printing Fees	12,795	7,000	24,635	17,635	351.93%	20,000
05420.343901.271.0000.0000	Retention Pond Fees	1,056	-	1,030	1,030	-	-
06101.347502.271.0000.0000	Parks & Recreation Nonresident	4,460	23,000	228	(22,772)	0.99%	23,000
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	1,290	190,000	-	(190,000)	0.00%	190,000
06107.347202.271.0000.0000	Tennis Center Fees	19,965	20,000	24,725	4,725	123.63%	25,000
06108.347202.271.0000.0000	Tennis Center Fees	27,309	20,000	33,601	13,601	168.01%	25,000
06110.345201.271.0000.0000	Golf Course Green Fees	1,129,165	1,300,000	1,063,543	(236,457)	81.81%	1,300,000
06111.345201.271.0000.0000	Golf Course Green Fees	649,198	600,000	631,904	31,904	105.32%	625,000
06114.347201.271.0000.0000	Swimming Pool Admission Fees	94,553	75,000	164,484	89,484	219.31%	170,000
06125.347202.271.0000.0000	Tennis Center Fees	(26,738)	22,000	11,199	(10,801)	50.91%	22,000

STD-Designated Services Fund (271)

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
06136.347501.271.0000.0000	Parks & Recreation Program Fee	194,650	-	158,073	158,073		-
	Subtotal Charges for Services	2,107,704	2,257,000	2,113,424	(143,577)	93.64%	2,400,000
00005.389044.271.0000.0000	Returned Check (S)	(2,791)	-	(1,426)	(1,426)		-
04605.341931.271.0000.0000	Sale Of Printed Materials	346,532	400,000	375,151	(24,849)	93.79%	450,000
04617.389039.271.0000.0000	Reimbursement For Overtime	17,731	100,000	12,706	(87,294)	12.71%	100,000
04617.389099.271.0000.0000	Other Miscellaneous Revenue	41,516	-	86,496	86,496		-
05407.389045.271.0000.0000	Residential Parking Permits	931	-	846	846		-
05407.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	840	840		-
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	31,131	31,131		-
05450.343203.271.0000.0000	Parking Lot Assessments	23,666	25,000	23,911	(1,089)	95.64%	25,000
05450.343223.271.0000.0000	Retention Ponds Maintenance As	461	5,000	57	(4,943)	1.13%	5,000
05740.389099.271.0000.0000	Other Miscellaneous Revenue	24,268	-	-	-		-
05755.371001.271.0000.0000	Contributions And Donations Fr	12,525	-	-	-		-
05766.389099.271.0000.0000	Other Miscellaneous Revenue	1,520	-	-	-		-
06101.389099.271.0000.0000	Other Miscellaneous Revenue	7,153	-	10,761	10,761		50,000
06113.347503.271.0000.0000	Parks & Recreation Special Eve	-	-	-	-		-
06131.347501.271.0000.0000	Parks & Recreation Program Fee	22,090	-	-	-		-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	25,000	-	(25,000)	0.00%	25,000
	Subtotal Miscellaneous	495,602	555,000	540,471	(14,529)	97.38%	655,000
05740.341713.271.0000.0000	Roads & Drainage Charges	-	200,000	-	(200,000)	0.00%	200,000
	Subtotal Interfund Charges	-	200,000	-	(200,000)	0.00%	200,000
10271.391211.271.0000.0000	Transfer From Streetlights Fun	-	-	-	-		-
10271.391252.271.0000.0000	Transfer From 2000 Liebg Fund	-	-	-	-		-
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	85,297,572	85,369,374	87,035,219	1,665,845	101.95%	56,467,935
00005.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-		27,475,506
10271.391581.271.0000.0000	Transfer From Stormwater Utili	-	-	-	-		-
	Subtotal Interfund Transfers	85,297,572	85,369,374	87,035,219	1,665,845	101.95%	83,943,441
00001.134001.271.0000.0000	Fund Balance	-	4,574,885	4,574,885	-	100.00%	267,243
	Subtotal Fund Balance	-	4,574,885	4,574,885	-	100.00%	267,243
00001.134002.271.0000.0000	Fund Balance - Reserve For En	-	4,454,071	4,454,071	-	100.00%	3,877,386
	Subtotal Fund Balance Resv For Encumbrance	-	4,454,071	4,454,071	-	100.00%	3,877,386
	Fund Total	151,048,976	166,806,316	145,630,989	(21,175,327)		160,416,174

STD-Unicorporated Fund (272)
2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.316300.272.0000.0000	Bank Shares Taxes	526,915	700,000	643,329	(56,671)	91.90%	661,310
	Subtotal Other Taxes	526,915	700,000	643,329	(56,671)	91.90%	661,310
00005.313300.272.0000.0000	Host Sales Tax	17,107,569	17,170,000	14,788,996	(2,381,004)	86.13%	14,330,938
00005.314100.272.0000.0000	Hotel / Motel Tax	4,593,484	4,800,000	4,526,368	(273,632)	94.30%	4,270,000
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	3,786,618	2,500,000	3,499,347	999,347	139.97%	3,575,000
00005.314300.272.0000.0000	Mixed Drink Tax	548,468	580,000	554,108	(25,892)	95.54%	575,000
00005.316200.272.0000.0000	Life & Property & Casualty Ins	28,101,439	28,901,439	28,786,397	(115,042)	99.60%	27,475,506
	Subtotal Excise Taxes	54,137,579	53,951,439	52,155,215	(1,796,224)	96.67%	50,226,444
	Subtotal Host Taxes	17,107,569	17,170,000	14,788,996	(2,381,004)	86.13%	14,330,938
00005.389044.272.0000.0000	Returned Check (S)	(36,204)	-	(55,078)	(55,078)		-
02131.321101.272.0000.0000	Beverage License - Beer, Wine	669,755	850,000	453,164	(396,836)	53.31%	850,000
02131.321102.272.0000.0000	Beverage License - Package Liq	105,860	175,000	208,158	33,158	118.95%	400,000
02131.321103.272.0000.0000	Beverage License - Liquor Pour	485,814	650,000	659,153	9,153	101.41%	850,000
02131.321104.272.0000.0000	Beverage License - Sunday Sale	199,025	280,000	211,067	(68,933)	75.38%	350,000
02131.321201.272.0000.0000	Business License - General	14,408,450	14,500,000	13,543,175	(956,825)	93.40%	9,800,000
02131.321202.272.0000.0000	Business License - Adult Enter	706,032	870,000	851,672	(18,328)	97.89%	850,000
02131.321203.272.0000.0000	Business License - Cable Tv Fr	5,413,083	5,400,000	5,529,818	129,818	102.40%	5,450,000
	Subtotal Licenses	21,951,816	22,725,000	21,401,129	(1,323,871)	94.17%	18,550,000
00005.361001.272.0000.0000	Interest On Investments	99,794	350,300	15,355	(334,945)	4.38%	350,300
	Subtotal Use of Money & Property	99,794	350,300	15,355	(334,945)	4.38%	350,300
04710.351140.272.0000.0000	Recorders Court	15,681,672	17,430,659	21,930,811	4,500,152	125.82%	21,736,611
	Subtotal Fnes & Forfeitures	15,681,672	17,430,659	21,930,811	4,500,152	125.82%	21,736,611
04650.322211.272.0000.0000	Variance Permits	-	90,000	-	(90,000)	0.00%	90,000
04650.322212.272.0000.0000	Subdivision Fees	-	-	-	-		-
04650.322230.272.0000.0000	Sign Permit Fees	-	-	-	-		-
05180.322210.272.0000.0000	Zoning Fees	102,115	100,000	77,914	(22,086)	77.91%	-
05180.322211.272.0000.0000	Variance Permits	79,430	-	68,650	68,650		-
05230.322210.272.0000.0000	Zoning Fees	-	-	-	-		100,000
05230.322211.272.0000.0000	Variance Permits	-	-	-	-		-
05230.322211.272.0000.0000	Variance Permits	-	-	-	-		-
	Subtotal Charges for Services	181,545	190,000	146,564	(43,436)	77.14%	190,000
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	(85,297,572)	(84,772,099)	(87,035,219)	(2,263,120)		(55,870,660)
00005.316200.272.0000.0000	Life & Property & Casualty Ins						(27,475,506)
	Subtotal Interfund Transfers	(85,297,572)	(84,772,099)	(87,035,219)	(2,263,120)		(83,346,166)
00001.134001.272.0000.0000	Fund Balance	-	(402,367)	(402,367)	-		(286,697)
	Subtotal Fund Balance	-	(402,367)	(402,367)	-		(286,697)

STD-Unicorporated Fund (272) 2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00001.134002.272.0000.0000	Fund Balance - Reserve For En	-	402,367	402,367	-	100.00%	808,824
	Subtotal Fund Balance Resv For Encumbrance	-	(402,367)	(402,367)	-		808,824
	Fund Total	7,281,749	9,770,566	8,452,450	(1,318,116)	86.51%	8,890,626

Hospital Fund (273)

2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.311100.273.0000.0000	Real Property Taxes - Current	11,026,969	10,409,529	11,339,128	929,599	108.93%	11,243,673
00005.311110.273.0000.0000	Public Utilities Taxes	837,533	417,598	369,902	(47,696)	88.58%	410,391
00005.311300.273.0000.0000	Personal Property Taxes - Curr	1,290,091	1,322,855	1,227,526	(95,330)	92.79%	1,243,369
	Subtotal Property Taxes	13,154,593	12,149,982	12,936,556	786,574	106.47%	12,897,433
00005.311200.273.0000.0000	Real Property Taxes - Prior Ye	505,834	500,000	572,740	72,740	114.55%	693,544
00005.311310.273.0000.0000	Motor Vehicle Taxes	1,268,628	1,200,000	1,347,143	147,143	112.26%	1,364,703
00005.311320.273.0000.0000	Mobile Home Taxes	617	350	630	280	179.94%	627
00005.311340.273.0000.0000	Intangible Recording Taxes	517,200	700,000	352,341	(347,659)	50.33%	400,000
00005.311390.273.0000.0000	Heavy Equipment Taxes	474	2,700	145	(2,555)	5.38%	2,700
00005.311400.273.0000.0000	Personal Property Taxes - Prio	29,878	100,000	37,962	(62,038)	37.96%	98,638
	Subtotal Other Taxes	2,322,631	2,503,050	2,310,961	(192,089)	92.33%	2,560,212
00005.313300.273.0000.0000	Host Sales Tax	6,037,965	6,060,000	5,219,646	(840,355)	86.13%	6,060,000
	Subtotal Excise Taxes	6,037,965	6,060,000	5,219,646	(840,355)	86.13%	6,060,000
	Subtotal Host Taxes	6,037,965	6,060,000	5,219,646	(840,355)	86.13%	6,060,000
00005.361001.273.0000.0000	Interest On Investments	(222,186)	-	(94,244)	(94,244)		(60,000)
	Subtotal Use of Money & Property	(222,186)	-	(94,244)	(94,244)		(60,000)
09510.335006.273.0000.0000	Homestead Exemption Credit	1,047,481	1,057,154	-	(1,057,154)	0.00%	2,156,286
	Subtotal State Government	1,047,481	1,057,154	-	(1,057,154)	0.00%	2,156,286
09510.391100.273.0000.0000	Transfer From General Fund	5,000,000	-	-	-		-
	Subtotal Interfund Transfers	5,000,000	-	-	-		-
00001.134001.273.0000.0000	Fund Balance	-	1,090,877	1,090,877	-	100.00%	-
	Subtotal Fund Balance	-	1,090,877	1,090,877	-	100.00%	-
	Fund Total	27,340,485	22,861,063	21,463,795	(1,397,268)	93.89%	23,613,931

Rental Motor Vehicle Tax Fund (280) 2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	08 YTD %	2009 Revenue Recommended
00005 314400 280.0000.0000	Rental Motor Vehicles Excise T	788,892	578,948	770,740	191,792	133.13%	133.13%	650,000
	Subtotal Excise Taxes	788,892	578,948	770,740	191,792	133.13%	133.13%	650,000
	Subtotal Host Taxes	-	-	-	-			-
00005 361001 280.0000.0000	Interest On Investments	13,445	-	7,728	7,728			-
	Subtotal Use of Money & Property	13,445	-	7,728	7,728			-
10280 389099 280.0000.0000	Other Miscellaneous Revenue	-	-	-	-			-
	Subtotal Miscellaneous	-	-	-	-			-
00001 134001 280.0000.0000	Fund Balance	-	133,195	133,195	-	100.00%	100.00%	205,438
	Subtotal Fund Balance	-	133,195	133,195	-	100.00%	100.00%	205,438
	Fund Total	802,338	712,143	911,663	199,520		128.02%	855,438

GO Bonds Debt Service Fund (410)
2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.311100.410.0000.0000	Real Property Taxes - Current	373,661	10,405,854	11,121,352	715,498	106.88%	11,464,191
00005.311110.410.0000.0000	Public Utilities Taxes	530,487	248,682	224,921	(23,761)	90.45%	249,166
00005.311300.410.0000.0000	Personal Property Taxes - Curr	268,315	787,767	745,382	(42,385)	94.62%	774,586
	Subtotal Property Taxes	1,172,463	11,442,303	12,091,654	649,351	105.68%	12,487,943
00005.311200.410.0000.0000	Real Property Taxes - Prior Ye	437,751	450,000	459,229	9,229	102.05%	543,012
00005.311310.410.0000.0000	Motor Vehicle Taxes	352,582	850,000	805,944	(44,056)	94.82%	816,482
00005.311320.410.0000.0000	Mobile Home Taxes	415	450	377	(73)	83.78%	375
00005.311340.410.0000.0000	Intangible Recording Taxes	354,622	500,000	241,588	(258,412)	48.32%	300,000
00005.311390.410.0000.0000	Heavy Equipment Taxes	316	2,000	89	(1,911)	4.45%	2,000
00005.311400.410.0000.0000	Personal Property Taxes - Prio	19,834	75,000	23,271	(51,729)	31.03%	62,658
	Subtotal Other Taxes	1,165,521	1,877,450	1,530,498	(346,952)	81.52%	1,724,527
00005.361001.410.0000.0000	Interest On Investments	172,926	150,000	(223,775)	(373,775)	-149.18%	(250,000)
	Subtotal Use of Money & Property	172,926	150,000	(223,775)	(373,775)	-149.18%	(250,000)
09310.391551.410.0000.0000	Transfer From Airport Fund	-	-	-	-		-
	Subtotal Interfund Transfers	-	-	-	-		-
00001.134001.410.0000.0000	Fund Balance	-	737,492	737,492	-	100.00%	10,000
	Subtotal Fund Balance	-	737,492	737,492	-	100.00%	10,000
00001.134002.410.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-
	Subtotal Fund Balance Resv For Encumbrance	-	-	-	-		-
	Fund Total	2,510,909	14,207,245	14,135,870	(71,375)	99.50%	13,972,470

GO STD Bond Debt Service Fund (411)
2008 Actual Revenues and 2009 Recommended Revenues

Account String	Title	2007 Revenue Actual	2008 Anticipations	2008 Revenue Actual	Balance	Percent of Anticipation	2009 Revenue Recommended
00005.311100.411.0000.0000	Real Property Taxes - Current	19,678,817	26,427,665	27,089,048	661,383	102.50%	19,187,751
00005.311110.411.0000.0000	Public Utilities Taxes	1,056,115	613,452	659,776	46,324	107.55%	577,655
00005.311300.411.0000.0000	Personal Property Taxes - Curr	859,530	1,898,157	1,649,391	(248,766)	86.89%	1,650,450
	Subtotal Property Taxes	21,594,463	28,939,274	29,398,214	458,940	101.59%	21,415,856
00005.311200.411.0000.0000	Real Property Taxes - Prior Ye	968,847	400,000	1,211,488	811,488	302.87%	1,294,908
00005.311310.411.0000.0000	Motor Vehicle Taxes	922,799	950,000	2,195,866	1,245,866	231.14%	2,223,461
00005.311320.411.0000.0000	Mobile Home Taxes	677	900	836	(64)	92.91%	853
00005.311340.411.0000.0000	Intangible Recording Taxes	219,647	400,000	143,431	(256,569)	35.86%	200,000
00005.311390.411.0000.0000	Heavy Equipment Taxes	596	2,000	241	(1,759)	12.07%	2,000
00005.311400.411.0000.0000	Personal Property Taxes - Prio	32,477	40,000	53,264	13,264	133.16%	104,353
	Subtotal Other Taxes	2,145,043	1,792,900	3,605,126	1,812,226	201.08%	3,825,575
00005.361001.411.0000.0000	Interest On Investments	580,302	300,000	120,996	(179,004)	40.33%	300,000
	Subtotal Use of Money & Property	580,302	300,000	120,996	(179,004)	40.33%	300,000
00001.134001.411.0000.0000	Fund Balance	-	3,147,613	3,147,613	-	100.00%	8,271,988
	Subtotal Fund Balance	-	3,147,613	3,147,613	-	100.00%	8,271,988
00001.134002.411.0000.0000	Fund Balance - Reserve For En	-	-	-	-	-	-
	Subtotal Fund Balance Resv For Encumbrance	-	-	-	-	-	-
	Fund Total	24,319,808	34,179,787	36,271,949	2,092,162	106.12%	33,813,419

PROGRAM DESCRIPTION

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public.

MAJOR ACCOMPLISHMENTS 2008

Continued to investigate FAR part 150 Noise Compatibility Study noise abatement recommendations including formal departure procedures for turbojet aircraft.
 Completed taxiway and runway pavement projects.
 Implemented a 14-degree offset approach from the north which concentrates aircraft noise over a major transportation corridor.

MAJOR GOALS 2009

To continue proactive noise abatement actions above those recommended in FAR Part 150 Study, e.g., Formalized Departure Procedures to the South and Arrival Procedures from the North.
 To continue major CIP projects on the airport, specifically the Taxiway concrete rehabilitation project and the enhancements to the Runway Safety Area (RSA) 02R/20L.
 To continue landside infrastructure improvements to existing infrastructure including the Airport Administration building, parking areas, T-Hangars.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Total Flight Operations	202,251	207,981	207,981	208,000	0.01%	210,000	0.96%
Open House Visitors	7,000	7,500	7,500	8,000	6.67%	8,500	6.25%
Airport Tenants	315	315	315	315	0.00%	315	0.00%
Based Aircraft	608	608	608	608	0.00%	608	0.00%
Acres Maintained	650	650	650	650	0.00%	650	0.00%
Building Maintained	14	14	14	14	0.00%	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	0.00%	1,100	0.00%

BUDGET 2009
 FUND: AIRPORT
 DEPARTMENT: AIRPORT

DATE: 1/10/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$1,475,501	\$1,509,145	\$1,761,670	\$2,197,642	\$2,116,500	\$2,290,854	\$2,225,832	5.17%
Maintenance	766,068	702,948	1,356,869	860,210	928,871	895,735	813,462	-12.42%
Sub-Total	\$2,241,569	\$2,212,093	\$3,118,538	\$3,057,852	\$3,045,370	\$3,186,589	\$3,039,294	-0.20%
Reserve	648,481	1,477,256	1,269,758	2,839,051	4,967,225	0	7,903,396	59.11%
Contribution To CIP	600,000	600,000	800,000	800,000	1,000,000	1,000,000	1,000,000	0.00%
Total	\$3,490,050	\$4,289,349	\$5,188,296	\$6,696,903	\$9,012,595	\$4,186,589	\$11,942,690	32.51%
Percent Change	8.85%	22.90%	20.96%	29.08%	34.58%	-53.55%	32.51%	
Actual Expenditures	\$2,640,289	\$3,671,910	\$3,885,981	\$3,627,457	\$4,024,508	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	27	27	27	27	28	27	27	-3.57%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings were deducted from this budget.

The 2009 budget includes two John Deere riding mowers, Z850A 31 hp Pro 72" Mid-Z, which were judged to be equipment and not vehicles.

\$1,000,000 has been included in the budget to fund Airport CIP projects.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Deletion of 1 Senior Crew Worker position since position has not been staffed for last two years.
Recommended.

	Requested	Recommended
	-\$30,308	-\$30,308
Total Program Modifications	-\$30,308	-\$30,308

BUDGET 2009
 FUND: AIRPORT
 DEPARTMENT: AIRPORT

DATE: 1/10/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$1,275,963	1,248,037	\$1,335,711	1,308,149	\$1,427,105	\$1,427,958	1,388,743
Purchased/Contracted Services	280,573	272,898	161,901	242,458	259,395	240,140	237,685
Supplies	872,386	823,694	346,384	338,579	422,031	464,738	464,738
Capital Outlays	31,998	24,918	19,750	17,310	3,721	22,900	21,400
Interfund/Interdepartmental Charges	582,623	575,386	862,818	858,692	739,412	883,853	811,937
Other Costs	1,344,753	141,048	3,095,454	37,274	5,114,225	147,000	8,018,187
Other Financing	800,000	800,000	874,885	824,995	1,046,707	1,000,000	1,000,000
TOTAL	\$5,188,296	\$3,885,981	\$6,696,903	\$3,627,457	\$9,012,595	\$4,186,589	\$11,942,690

BUDGET 2009

FUND: GENERAL

DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT

1/12/2009

PROGRAM DESCRIPTION

To make the arts accessible to a growing community representing our youth and adults. To extend an opportunity to make DeKalb a regional arts source to those who live in the county as well as to visitors. To offer initiatives that will improve upon the quality of life. Strive to support and strengthen the economic viability within the metro region. In support of the vision of the CEO and the Board of Commissioners, the Office of Arts, Culture and Entertainment (A.C.E.) will address these challenges. In 2004, A.C.E. became a separate department, having previously been part of the Parks and Recreation Department.

MAJOR ACCOMPLISHMENTS 2008

Participated and/or sponsored the following events:

1. 7th annual DeKalb Blues and Jazz Festival.
2. Caribbean Carnival and Festival.
3. The Big Read Program.
4. Youth Poetry Slam.
5. Spaghetti Junction Film Festival.

MAJOR GOALS 2009

1. Create and distribute monthly A.C.E. Newsletter and web-site.
2. Develop partnerships that include more children and seniors of DeKalb County.
3. Create Arts and Entertainment Living TV Show on DCTV (bi-monthly).

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	% Change	Projected 2009	% Change
Attendance at							
1. Blues and Jazz Festival	20,000	22,000	20,000	40,000	100%	40,000	0%
2. Youth Poetry Slam	1,500	1,700	1,500	2,000	33%	2,000	0%
3. George Washington Carver Exhibit	10,000	12,000	N/A	N/A	0%	N/A	0%
4. Brookhaven Arts Festival	2,000	2,500	5,000	N/A	0%	N/A	0%
5. Arts and Humanity Month	300	350	N/A	N/A	0%	N/A	0%
6. Holiday Pops Concert	120	150	N/A	N/A	0%	N/A	0%
7. DeKalb Lithonia R&B Jazz Series	40,000	50,000	N/A	N/A	0%	N/A	0%
8. Spaghetti Junction Film Festival	N/A	N/A	5,000	5,000	0%	5,000	0%
9. Caribbean Festival	N/A	N/A	10,000	15,000	50%	15,000	0%

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT

1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Arts Culture & Ent	\$790,325	\$984,092	\$1,071,235	\$1,139,317	\$1,096,386	\$2,102,788	\$41,191	-96.24%
Total	\$790,325	\$984,092	\$1,071,235	\$1,139,317	\$1,096,386	\$2,102,788	\$41,191	-96.24%
Percent Change	0.00%	24.52%	8.86%	6.36%	-3.77%	91.79%	-96.24%	
Actual Expenditures	\$0	\$954,981	\$1,033,106	\$1,025,570	\$1,097,233	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	4	4	4	4	4	4	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Administration recommends elimination of this department and transferring the programs and duties administered by A.C.E. to other departments. Funds for the operation of the Porter Sanford III Performing Arts Center are included in the Facilities Management Department budget. Funds for the contributions to the neighborhood Arts Centers are included in the budget for the Parks and Recreation Department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Provide funding for the new Porter Sanford III Performing Arts and Community Center scheduled to open in December 2008. Includes salaries, benefits, and supplies.
Not Recommended at this time. See above information pertaining to the Arts Center.

Requested Recommended

\$900,845 \$0

Total Program Modifications

\$900,845 \$0

BUDGET 2009

FUND: GENERAL

DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT

1/12/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$247,454	\$137,891	\$231,711	\$151,605	\$230,555	\$495,084	\$41,191
Purchased/Contracted Services	684,686	752,587	783,423	763,701	751,708	1,462,829	0
Supplies	20,617	32,796	12,953	3,158	5,617	118,625	0
Capital Outlays	10,478	3,230	3,230	506	506	26,250	0
Interfund/Interdepartmental	0	2,075	0	0	0	0	0
Other Costs	108,000	104,527	108,000	106,600	108,000	0	0
TOTAL	\$1,071,235	\$1,033,106	\$1,139,317	\$1,025,570	\$1,096,386	\$2,102,788	\$41,191

BUDGET 2009

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 1/9/2009

PROGRAM DESCRIPTION

The Board of Commissioners is the legislative branch of DeKalb County Government with the power to: levy taxes; make appropriations; fix the rates of charges; authorize debt; establish, alter, or abolish public roads or election precincts; allow insolvent lists; accept provisions as the governing authority; regulate land use; create or change special taxing districts; determine the priority of capital improvements; call elections for bonds; and to fix and levy licenses and fees.

MAJOR ACCOMPLISHMENTS 2008

Met approximately 130 times in regular meetings, standing committee meetings, special called meetings, work sessions, and executive sessions. Responded to approximately 180 citizen contacts daily, processed approximately 930 Agenda Items, and processed 140 Proclamations/Resolutions.

MAJOR GOALS 2009

To improve independent legislative oversight responsibility through utilization of professional staff review and analysis.
To provide timely and accurate response to citizen inquires.
To meet as required by law and as necessary to conduct the business of the County.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	2009/2008
District 1	\$125,000	\$167,541	\$197,997	\$227,283	\$252,409	\$248,395	\$234,155	-7.23%
District 2	125,000	150,180	195,990	234,828	256,230	248,395	234,155	-8.62%
District 3	130,383	152,706	197,114	223,027	239,287	248,395	234,155	-2.14%
District 4	125,000	150,000	199,309	233,190	250,729	248,395	234,155	-6.61%
District 5	125,000	150,323	196,553	223,716	235,366	248,395	234,155	-0.51%
District 6	125,000	151,018	216,161	230,535	254,447	248,395	234,155	-7.97%
District 7	119,617	155,413	207,941	238,073	254,188	248,395	234,155	-7.88%
BOC Administration	170,576	203,839	385,040	738,645	785,284	789,174	745,228	-5.10%
BOC - Clerk	0	0	0	0	0	0	333,140	100.00%
Total	\$1,045,576	\$1,281,021	\$1,796,104	\$2,349,297	\$2,527,939	\$2,527,939	\$2,717,453	7.50%
Percent Change	15.46%	22.52%	40.21%	30.80%	7.60%	0.00%	7.50%	
Actual Expenditures	\$870,991	\$1,166,665	\$1,623,394	\$1,987,356	\$2,360,585 (estimated)			

BUDGET 2009

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 1/9/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	17	17	25	28	28	28	32	14.29%
Part Time/Temporary	7	7	0	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Effective January 1, 2009, the base salary for each commissioner will be \$39,126.09.

No salary savings have been deducted from this budget.

In order to better serve DeKalb County's citizens, it has been necessary to increase the Board's appropriations in recent years. The specific areas that have been addressed are: the addition of 7 part-time Commission Office Interns in 2003; the addition of a Chief of Staff position and 7 full-time Commission Office Aide positions in 2006; an increase in Purchased / Contracted Services in 2006 to fund temporary office help when needed; and the addition of Director of Policy Research & Analysis, Fiscal Analyst, Legislative Analyst, and part-time Administrative Assistant positions in 2007.

On January 6, 2009, the Board of Commissioners created the position of Clerk to the Board of Commissioners and the Chief Executive Officer in response to Senate Bill 52, which transferred the duties of the Clerk from the Finance Department to the Board of Commissioners. Funding (salary and benefits) for that new position and for the transfer of three existing positions supporting the Clerk from the Finance Department is recommended in this budget, along with operating expenses. The total impact of this on the department for Fiscal Year 2009 is \$333,140.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,243,519	\$1,051,764	\$1,689,695	\$1,355,362	\$1,705,518	\$1,988,539	\$2,268,962
Purchased/Contracted Services	520,795	538,198	608,479	557,717	737,910	515,400	415,491
Supplies	11,681	13,147	24,583	16,982	30,335	24,000	33,000
Capital Outlays	19,609	19,784	25,841	56,677	54,176	0	0
Other costs	500	500	700	618		0	0
TOTAL	\$1,796,104	\$1,623,394	\$2,349,297	\$1,987,356	\$2,527,939	\$2,527,939	\$2,717,453

BUDGET 2009

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DATE: 10/23/2008

PROGRAM DESCRIPTION

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2008	% change	Projected 2009	% change
Total Bonds Outstanding	\$47,690,000	\$45,825,000	\$43,880,000	\$41,935,000	-4.43%	\$39,940,000	-4.76%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Bldg. Authority Bonds	\$1,096,538	\$1,125,250	\$3,022,631	\$3,730,571	\$3,755,866	\$3,731,721	\$3,731,721	-0.64%
Total	\$1,096,538	\$1,125,250	\$3,022,631	\$3,730,571	\$3,755,866	\$3,731,721	\$3,731,721	
Percent Change		2.62%	168.62%	23.42%	0.68%	-0.64%	-0.64%	
Actual Expenditures	\$1,078,790	\$1,911,779	\$4,266,105	\$3,638,066	\$3,742,500 (estimated)			

BUDGET 2009

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DATE: 10/23/2008

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

Requested Recommended

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2009 are:

Principal 2003A Series	\$640,000	\$640,000
Interest 2003A Series	438,390	438,390
Principal 2005 Series	1,355,000	1,355,000
Interest 2005 Series	1,282,331	1,282,331
Paying Agent Fees	10,000	10,000
Other Misc.	6,000	6,000
TOTAL	\$3,731,721	\$3,731,721

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$7,053	\$1,554	\$3,000	\$0	\$6,000	\$6,000	\$6,000
Debt Service	3,015,578	4,264,551	3,727,571	3,683,066	3,749,866	3,725,721	3,725,721
TOTAL	\$3,022,631	\$4,266,105	\$3,730,571	\$3,683,066	\$3,755,866	\$3,731,721	\$3,731,721

BUDGET 2009

FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

MAJOR ACCOMPLISHMENTS 2008

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.

Established an effective agenda process for handling the County's business.

Maintained the transportation parks and library projects authorized in the 2001 and 2006 Referendum Bond Issues.

Emphasized providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue departments.

Fully implemented the new 311 Citizens Call Center.

MAJOR GOALS 2009

To recommend a balanced budget for the operation of county government to the new administration.

To continue to build confidence in DeKalb County Government.

To continue to focus on economic development.

To continue to evaluate opportunities to utilize enterprise zones to restore and nurture economic vitality.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Chief Executive Officer	\$298,713	\$364,180	\$390,302	\$393,790	\$393,852	\$410,601	\$376,069	-4.52%
CEO - Operations	620,154	675,450	776,174	835,176	868,363	866,857	829,933	-4.43%
CEO - Staff	441,181	444,484	418,268	464,591	452,535	480,365	465,285	2.82%
Public Information	254,862	236,063	221,192	194,656	203,789	252,032	141,104	-30.76%
Process Improvement	152,923	169,770	127,761	144,656	132,191	136,937	119,647	-9.49%
CATV Support (STD-Un)	106,686	163,765	167,613	175,026	200,695	316,642	312,721	136.57%
Total	\$1,874,519	\$2,053,712	\$2,101,310	\$2,207,895	\$2,251,425	\$2,463,434	\$2,244,759	-0.30%
Percent Change	9.56%	2.32%	5.07%	1.97%	9.42%	-8.88%	-0.30%	
Actual Expenditures	\$1,744,578	\$1,964,824	\$2,026,275	\$2,178,098	\$2,220,648	(estimated)		

BUDGET 2009

FUND: GENERAL AND SPECIAL TAX DISTRICT UNICORPORATED
 DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	23	23	23	23	24	24	24	4.35%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

Effective January 1, 2009 a new CEO will take office; the annual salary will be \$153,498.06.

On October 21, 2008, the Board of Commissioners (BOC) approved the transfer of \$155,000 from the General Fund Reserve for Appropriation for expenses related to the CEO Elect transition team. The transition team will make recommendations to the CEO Elect on process improvement initiatives and budget priorities for the County's 2009 Budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$1,844,666	\$1,771,263	\$1,945,811	\$1,918,036	\$2,057,413	\$2,174,875	\$2,125,381
Purchased/Contracted Services	189,079	201,009	189,765	177,677	135,752	132,320	73,060
Supplies	38,652	28,587	34,563	33,192	22,059	21,100	9,700
Capital Outlays	26	85	1,675	10,051	59	0	0
Interdepartmental/Interfund Charges	28,713	25,156	35,906	38,967	35,967	134,964	36,443
Other Costs	175	175	175	175	175	175	175
TOTAL	\$2,101,311	\$2,026,275	\$2,207,895	\$2,178,098	\$2,251,425	\$2,463,434	\$2,244,759

PROGRAM DESCRIPTION

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003.

MAJOR ACCOMPLISHMENTS 2008

1. Successfully completed three (3) consecutive compliance terms of "Kenny A" federal lawsuit settlement agreement.
2. Expanded paralegal duties and responsibilities in support of attorneys and investigators, thereby further improving efficiency in case management.
3. Procurement of laptops for all attorneys and investigators and implementation of remote accessibility for case management by all staff.
4. Represented more than 1,091 child-clients, while adhering to the heightened standards of the department.
5. Continued enhancement of staff knowledge base through increased participation of discipline specific training and conferences.

MAJOR GOALS 2009

1. Finding of substantial compliance for 18 consecutive months with terms of "Kenny A" federal lawsuit settlement agreement resulting in dismissal of action by federal court.
2. Implementation of next phase of Client Profiles: to include upgrade and integration of Outlook exchange application and phased integration of relevant documents as PDF files into system comprehensive remote file access.
3. Further enhancement of client representation and protection of Child Client's interest through involvement of specialized and professional intervention.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Intern/Volunteer hours	13,978	5,037	2,717	3,580	32%	3,800	6%
Professional services contractor hours	2,460	5,633	5,271	4,629	-12%	4,500	-3%
Staff compensatory hours earned	936	1008	905	565	-38%	650	15%
Conferences participated in by staff	13	15	36	45	25%	60	33%
Child-Client interviews	949	1,808	3,696	3,352	-9%	3,375	1%

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: CHILD ADVOCATE'S OFFICE

DATE: 1/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Child Advocates Office	\$676,756	\$726,722	\$1,094,063	\$1,596,000	\$1,710,882	\$1,811,434	\$1,733,432	1.32%
Total	\$676,756	\$726,722	\$1,094,063	\$1,596,000	\$1,710,882	\$1,811,434	\$1,733,432	1.32%
Percent Change	100.00%	7.38%	50.55%	45.88%	7.20%	5.88%	1.32%	
Actual Expenditures	\$601,283	\$657,802	\$1,028,763	\$1,496,467	\$1,586,556	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	8	8	15	21	21	21	21	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$874,305	\$743,972	\$1,250,202	\$1,208,609	\$1,508,280	\$1,613,531	\$1,575,261
Purchased/Contracted Services	128,145	173,815	256,115	223,444	140,073	149,018	124,286
Supplies	43,588	65,595	80,098	50,759	51,029	45,247	30,247
Capital Outlays	48,025	45,381	9,585	13,655	11,500	900	900
Other Costs	0	0	0	0	0	2,738	2,738
TOTAL	\$1,094,063	\$1,028,763	\$1,596,000	\$1,496,467	\$1,710,882	\$1,811,434	\$1,733,432

2008 BUDGET

Date: January 12, 2009

FUND: Capital Project Funds

DEPARTMENT: Various

PROGRAM DESCRIPTION. A Capital Project is "any Project in excess of \$25,000 with an estimated useful life of five years or greater." There are (17) capital project funds. The Capital Projects Budget Committee reviews funding requests submitted by county departments and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future.

RECENT CHANGES In 2008 the CEO recommended \$19,600,000 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management, match funding for state federal grants, and sidewalk improvements. An additional \$1,505,540 of tax funds was recommended for building improvements, art center funding and information system improvements.

For 2009 the CEO recommends using HOST proceeds at 90% tax relief 10% Capital Outlay. This results in \$9,527,774 in HOST Capital Outlay funds for transportation projects. In addition, \$1,440,741 is recommended for Information System projects.

SUMMARY BY FUND	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Change 2008/2009
<u>Tax Funds</u>								
General Fund - CIP	\$14,446,561	\$19,141,562	\$15,677,932	\$26,336,635	\$21,632,092	\$67,451,792	\$10,968,515	-49.30%
General Fund - TIP	3,897,460	0	0	0	0	0	0	0.00%
Fire Fund - CIP	0	0	0	0	0	0	0	0.00%
HOST Fund-CIP	0	1,800,000	0	0	0	0	0	0.00%
Subtotal	\$18,344,021	\$20,941,562	\$15,677,932	\$26,336,635	\$21,632,092	\$67,451,792	\$10,968,515	-49.30%
Percent change	-33.33%	14.16%	-25.13%	22.00%				
<u>Enterprise Funds</u>								
Airport Fund - CIP	\$600,000	\$600,000	\$800,000	\$750,000	\$1,046,707	\$1,000,000	\$1,000,000	-4.46%
Sanitation Fund - CIP	9,950,000	10,040,000	18,282,813	16,500,000	16,283,087	14,300,000	7,300,000	-55.17%
Water & Sewer R & E- CIP	61,618,432	39,781,693	48,664,061	15,912,366	8,676,937	17,954,000	7,767,624	-10.48%
Subtotal	\$72,168,432	\$50,421,693	\$67,746,874	\$33,162,366	\$26,006,731	\$33,254,000	\$16,067,624	-38.22%
Percent change	107.64%	-30.13%	34.36%	-32.25%				
<u>Other Funds</u>								
Grant Fund *	\$1,133,463	\$999,538	\$0	\$0	\$0	\$0	\$0	0.00%
Confiscated Funds *	182,282	182,282	0	0	0	0	0	0.00%
Stormwater Utility Fund	0	10,000,000	0	0	0	0	0	0.00%
Fleet Maintenance Fund	70,000	0	0	0	3,500,000	0	0	0.00%
2006 Bond Interest	0	0	0	0	5,851,400	0	0	0.00%
Subtotal	\$1,385,745	\$11,181,820	\$0	\$0	\$9,351,400	\$0	\$0	0.00%
Percent change	-0.60%	706.92%	-100.00%	0%				
Total - All Funds	\$91,898,198	\$82,545,075	\$83,424,806	\$59,499,001	\$56,990,223	\$100,705,792	\$27,036,139	-52.56%
Percent change	44.34%	-10.18%	1.07%	-28.68%				

DEKALB COUNTY, GEORGIA - 2009 CIP REQUEST

DATE: January 13, 2009

DEPARTMENT: SUMMARY

DEPARTMENT	REQUEST	TOTAL RECOMMENDATIONS	FUNDING SOURCE								
			GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST
Airport	1,000,000	1,000,000					1,000,000				
Board of Health	342,382	0									
Citizens Help Center	390,000	0									
Clerk of Superior Court	450,000	0									
Community Service Board	1,125,000	0									
Facilities Management	24,862,960	0									
Finance	162,646	0									
Fire & Rescue Services	7,695,000	0									
Geographical Info. Systems	250,000	0									
Human Services	132,225	0									
Information Systems	8,451,027	1,440,741	1,440,741								
Library	85,500	0									
Parks and Recreation	1,830,000	0									
Police	3,974,000	0									
Property Appraisal	277,400	0									
PW-Fleet Maintenance	5,056,364	0									
PW-R & D	5,230,000	4,000,000								4,000,000	
PW-Sanitation	14,300,000	7,300,000						7,300,000			
PW-Transportation	5,527,774	5,527,774									5,527,774
Recorders Court	457,454	0									
Sheriff	1,002,060	0									
Tax Commissioners	150,000	0									
Watershed Management	17,954,000	7,767,624							7,767,624		
PAGE TOTAL	100,705,792	27,036,139	\$1,440,741	\$0	\$0	\$0	\$1,000,000	\$7,300,000	\$7,767,624	\$9,527,774	\$0

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2009 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 1/13/2009

PAGE: 4

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE								
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST
Parks and Recreation	Pavilion Repair, Renovation & Installation	300,000	0									
	Playground Repair & Renovation	1,180,000	0									
	Natural Resource Management	350,000	0									
	Departmental Total:	1,830,000	0									
Police	Purchase of Helicopter # 3	3,400,000	0									
	Implementation of Fuel Island @ W Exchange	230,000	0									
	Implementation of a Car Wash	270,000	0									
	Security Gate @ W Exchange	24,000	0									
	Construction of a Steel Garage	50,000	0									
	Departmental Total:	3,974,000	0									
Property Appraisal	Replacement PCs	46,200	0									
	Tablet PCs	231,200	0									
	Departmental Total:	277,400	0									
Pub Works-Fleet Maintenance	New Car & Pickup/Lube Building	4,000,000	0									
	Fuel Site- Fleet Administration	648,892	0									
	Fuel Site- Fire/Rescue & Police Headquarters	407,472	0									
	Department Total:	5,056,364	0									
Pub Works-Roads & Drainage	Bridge Maintenance Program	350,000	0									
	Assembly Room/Warehouse Bldg.	495,000	0									
	Vehicle Maintenance Building	300,000	0									
	Central Pager School System	85,000	0									
	LARP	4,000,000	4,000,000								4,000,000	
	Departmental Total:	5,230,000	4,000,000									
Pub Works Transportation	2008 HOST Capital Outlay (as attached)	5,527,774	5,527,774								5,527,774	
	Departmental Total:	5,527,774	5,527,774									
Recorders Court	Warrant Enforcement Unit	457,454	0									
	Departmental Total:	457,454	0									
Sheriff	Maintenance of Door Sliders	78,170	0									
	Upgrade of Wash Center	136,390	0									
	Replacement of Vulcan Ovens for Inmates		0									
	Kitchen	80,000	0									
	Modems for Digital Radio System Upgrade	197,500	0									
	Fire Alarms System	510,000	0									
	Departmental Total:	1,002,060	0									
Tax Commissioner	Repair/replace roof 4380 Memorial Dr	150,000	0									
	Departmental Total:	150,000	0									
PAGE TOTAL		\$23,505,052	\$9,527,774	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,527,774	\$0
SUB TOTAL		\$67,451,792	\$10,968,515	\$1,440,741	\$0	\$0	\$0	\$0	\$0	\$0	\$9,527,774	\$0

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 20079 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 1/13/2009

PAGE: 5

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE									
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER/ OR INTEREST	
Airport	Rubber Removal	150,000	150,000					150,000					
	Trees & Obstruction Removal	50,000	50,000					50,000					
	Runway/Taxiway Repairs	325,000	325,000					325,000					
	Airport Noise Operations Monitor	50,000	50,000					50,000					
	Airport Grounds/Facility Repairs & Improvements	200,000	200,000					200,000					
	T-Hangars/T-Sheds	200,000	200,000					200,000					
	Environmental Studies	25,000	25,000					25,000					
Subtotal		1,000,000	1,000,000					1,000,000	0	0	0	0	0
Sanitation	Closure Municipal Solid Waste 2A	6,000,000	6,000,000						6,000,000				
	Linecrest Road Extension	1,000,000	1,000,000						1,000,000				
	Central Complex	4,000,000	0						0				
	Landfill Infrastructure Project	3,000,000	0						0				
	Land Acquisition & Soil Management	300,000	300,000						0	300,000			
Subtotal		14,300,000	7,300,000	0	0	0	0	0	7,300,000	0	0	0	0
Watershed Management	2008 R & E Projects (as attached)	17,954,000	7,767,624							7,767,624			
Subtotal		17,954,000	7,767,624	0	0	0	0	0	0	7,767,624	0	0	0
PAGE TOTAL		\$33,254,000	\$16,067,624	\$0	\$0	\$0	\$0	1,000,000	7,300,000	7,767,624	\$0	\$0	\$0
GRAND TOTAL		\$100,705,792	\$27,036,139	\$1,440,741	\$0	\$0	\$0	1,000,000	7,300,000	\$7,767,624	\$9,527,774	\$0	\$0

Project Name	Request (90/10)
Memorial Drive Streetscapes (phases 2 and 3)	\$1,300,000.00
Lithonia Industrial Blvd Extensions (phases 1 and 3)	\$1,927,774.00
North Decatur Roundabout (LCI)	\$300,000.00
S. Hairston Sidewalks	\$500,000.00
Tucker/ Main Street (LCI, TE, CMAQ)	\$200,000.00
N. Indian Crk @ Memorial College Dr (ST Aid)	\$400,000.00
Memorial Dr @ Memorial College Drive (ST Aid)	\$400,000.00
Glenwood Avenue, Phase 2 (HPP)	\$100,000.00
PATH project matching funds	400,000.00
Resurfacing (LARP Matching Funds)	4,000,000.00
Total	9,527,774.00

Department of Watershed Management
2009 CIP Request

Number	Priority	Cost Center	Title	FY 2009	
				Fund 512	Fund 513
1	1	8028	Replace Scott Boulevard Water Main		4,000,000
2	2	8028	Annual Engineering Contract		1,500,000
3	3	8028	Annual Water Construction Contract		1,000,000
4	4	8036	Water and Sewer Relocation Adjust for Roadway		2,000,000
5	5	8038	Pipe Bursting		1,000,000
6	6	8028	Manhole Rehabilitation		500,000
7	7	8042	Pipecams Purchase		50,000
8	8	8042	Smoke Testing		500,000
9	9	8042	Service lateral Maintenance and Rehabilitation		500,000
10	10	8042	Closed Circuit TV (CCTV) Inspection		500,000
11	11	8042	Flow Monitoring		500,000
12	12	8042	Relining		500,000
13	13	8042	Vegetation Clearing		500,000
14	14	8042	Septic Tank Elimination Program		1,000,000
15	15	8028	Water Systems Interconnections		500,000
16	16	8028	Spare Bowls for Transfer Pumps		340,000
17	17	8028	Raw Water Pump Motor		160,000
18	18	8028	Henderson Booster Pumping Station		87,000
19	19	8028	Tucker Ground Storage Repump Station		75,000
20	20	8028	Midvale Booster Pumping Station		62,000
21	21	8028	Water Meter Installation		500,000
22	22	8028	Water Service Line Renewal - Annual		500,000
23	23	8028	Water Meter Replacement		500,000
24	24	8028	Scum System Upgrade - Snapfinger		80,000
25	25	8028	Hypochlorite Generation	0	
26	26	8028	Replace Candler Road Water Main	0	
27	27	8028	Replace Glenwood 36" - 42" PCP Water Main	0	
28	28	8028	County Main Renewal, County Forces		1,000,000
29	29	8028	Fireline Installation Contract		100,000
30	30	8028	Water System Security Design & Installation	0	
31	31	8028	Subdivisions & Water Main Extensions		0
32	32	8028	Additional Clear Wells & Pumping Stations	0	
33	33	8028	Snapfinger WWTP Expansion - Design	0	
34	34	8028	Snapfinger WWTP Expansion - Construction	0	
35	35	8032	Pole Bridge WWTP Expansion - Design / Bid	0	
36	36	8032	Pole Bridge WWTP Expansion - Construction	0	
37	37	8028	Snapfinger and Pole Bridge Interplant Tunnel Design / Bid	0	
38	38	8028	Snapfinger and Pole Bridge Interplant Tunnel Construction	0	
39	39	8028	East Area Tunnel Design / Bid	0	
40	40	8028	East Area Tunnel Construction	0	
41	41	8028	Lower Crooked Creek Lift Station Flow Monitoring Systems	0	
42	42	8028	Stone Crest Sanitary Sewer Upgrade - Design	0	
43	43	8028	Honey Creek Lift Station Upgrade - Design	0	
44	44	8001	DWM Business Plan		0
45	45	8042	Water and Wastewater Modeling Assistance		0
46	46	8028	Lift Station Upgrade / Rehabilitation	0	
47	47	8042	Sewer and Manhole Inspection Study	0	
48	48	8028	South River Water Plant - Feasibility Study	0	
49	49	8028	Dunwoody Pipe Replacement	0	
50	50	8042	Manhole Raising Contract		0
51	51	8001	Wastewater System Security Design & Installation	0	
52	52	8028	Influent Lift Station Upgrade Project - Snapfinger	0	
53	53	8030	Pole Bridge - Ultraviolet Disinfection	0	
54	54	8028	Snapfinger - Ultraviolet Disinfection	0	
55	55	8028	Water and Wastewater Master Plan	0	

Department of Watershed Management
2009 CIP Request

56	56	8028 Lawn Maintenance Equipment			0	
57	57	8028 Install Transfer Pumps			0	
58	58	8028 Upgrade Water Pumping Stations			0	
59	59	8028 Replace Henderson Booster Station			0	
60	60	8028 Replace Steel Drive Booster Station			0	
61	61	8028 Auto Meter Reading			0	
62	62	8028 North Shallowford Pumping Station Upgrade				C
63	63	8028 Cathodic Protection for Water Tanks				C
64	64	8028 Water Tank Painting				0
65		8028 Tilly Mill Pumping Station Upgrade				0
66		8028 Rober Drive Storage Tank and Booster Pump Station				0
67		8028 Rober Drive Storage Tank and Booster Pump Station - Design				0
68		8028 Scott Candler Header Piping Emergency Repair				0
69		8028 Scott Candler Electrical Emergency Repair				0
70		8028 Vulnerability Assessment Study - Water				0
71		8028 New Chattahoochee River Raw Water Intake and Pumping Station			0	
72		8028 Existing Chattahoochee River Raw Water Intake and Pumping			0	
73		8028 Raw Water Transmission Line			0	
74		8028 Rehabilitation / Replace Gas Station Pumps			0	
75		8028 Snapfinger Solids Handling Upgrade			0	
76		8001 Vulnerability Assessment Study - Sewer				0
77		8028 Hydraulic Pump Purchase				0
78		8028 Lift Station Radio Upgrade				0
Total					0	17,954,000

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2009-2013

DATE: January 13, 2009

DEPARTMENT:

SUMMARY

Page: 1

DEPARTMENT	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
				2009 Request	2009 Recommended	2010	2011	2012	2013
Airport	33,171,209	2,146,850,256		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Board of Health	771,480	654,794		342,382	0	0	0	0	0
Citizens Help Center	0	0		390,000	0	0	0	0	0
Clerk of Superior Court	350,000	350,000		450,000	0	262,500	262,500	262,500	262,500
Community Service Board	0	0		1,125,000	0	0	0	0	0
Facilities Management	14,260,616	12,678,923		24,862,960	0	5,779,800	4,600,000	4,600,000	4,600,000
Finance	8,202	1,275		162,646	0	0	0	0	0
Fire & Rescue Services	1,806,868	1,631,182		7,695,000	0	0	0	0	0
Geographical Info. Systems	3,282,591	3,227,510		250,000	0	0	0	0	0
Human Services	0	0		132,225	0	0	0	0	0
Information Systems	32,058,630	27,854,359		8,451,027	1,440,741	0	0	0	0
Library	61,306,645	22,376,485		85,500	0	0	0	0	0
Parks	234,975,176	127,366,681		1,830,000	0	2,800,000	3,180,000	1,800,000	1,980,000
Police	2,187,036	208,857		3,974,000	0	5,000	5,000	0	0
Property Appraisal	0	0		277,400	0	10,500	11,025	11,578	12,155
PW-Fleet Maintenance	2,380,501	1,345,421		5,056,364	0	0	0	0	0
PW-Roads & Drainage	26,154,120	17,063,623		5,230,000	4,000,000	350,000	350,000	360,000	350,000
PW-Sanitation	116,701,137	107,200,413		14,300,000	7,300,000	21,300,000	28,800,000	12,300,000	16,050,000
PW-Transportation	373,943,709	267,183,035		5,527,774	5,527,774	0	0	0	0
Recorders Court	0	0		457,454	0	7,200	7,200	7,200	7,200
Sheriff	2,597,122	2,184,916		1,002,060	0	122,620	214,560	122,620	78,170
Tax Commissioner	30,000	29,450		150,000	0	0	0	0	0
Watershed Management	850,897,685	781,990,912		17,954,000	7,767,624	148,075,000	180,750,000	139,650,000	32,402,500
PAGE TOTAL	1,756,882,727	3,520,198,092		100,705,792	27,036,139	179,712,620	219,180,285	160,103,896	58,742,525

* DEPARTMENTS PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Airport

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	Airport Fund	33,171,209	2,144,889,640							
REQUESTED			1,960,616							
Rubber Removal			1	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Tree Obstruction Removal			2	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Runway/Taxiway Repairs			3	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Airport Noise Oper Monitor			4	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Ground/Facility Repairs			5	200,000	200,000	200,000	200,000	200,000	200,000	200,000
T-Hangars/T-Sheds			6	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Environmental Studies			7	25,000	25,000	25,000	25,000	25,000	25,000	25,000
PAGE TOTAL		33,171,209	2,146,850,256		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Board of Health

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	Health Bonds 1993	771,480	654,794 0							
REQUESTED										
DCBOH Clifton Springs Parking Lot Restoration				1	60,000	0	0	0	0	0
DCBOH Clifton Springs Patient Service Renovations				2	38,200	0				
DCBOH Richardson Exterior & Interior Restoration				3	159,182	0	0	0	0	0
DCBOH East Facility Restoration				4	60,000	0	0	0	0	0
DCBOH Clifton Springs & Richardson Plumbing Restoration				5	25,000	0	0	0	0	0
PAGE TOTAL		771,480	654,794		342,382	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Citizens Help Center

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING			0		0	0	0	0	0	0
REQUESTED	CIP		0							
Call Center Renovations				1	390,000	0				
			0		390,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Community Service Board

PAGE: 6

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP		0							
REQUESTED			0							
Crisis Center Roof				1	50,000	0	0	0	0	0
Clifton Springs Roof				2	50,000	0	0	0	0	0
North DeKalb Center Roof				3	50,000	0	0	0	0	0
Mental Retardation Service Bathroom Renovation				4	120,000	0	0	0	0	0
Clifton Springs HVAC Units				5	85,000	0	0	0	0	0
DeKalb Regional Crisis Center HVAC Units				6	35,000	0	0	0	0	0
Telephone System for DeKalb Community Service Board				7	700,000	0	0	0	0	0
Crossroad at Fox Recovery Plumbing/Sewer Lines				8	35,000	0	0	0	0	0
PAGE TOTAL		0	0		1,125,000	0	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Facilities Management

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	14,260,616	12,364,827 314,096							
REQUESTED										
Capital Repairs/Lifecycle Repair Replacement				1	4,600,000	0		4,600,000	4,600,000	4,600,000
Trinity Parking Garage Phase II				2	1,862,960	0	1,779,800	0	0	0
Court System Construction Projects				3	4,000,000	0	4,000,000	0	0	0
Executive Park Demolition				4	650,000	0	0	0	0	0
Malool Building Renovations				5	1,500,000	0	0	0	0	0
Animal Control Expansion & Renovations				6	6,000,000	0	0	0	0	0
Relocate Information Systems				7	6,000,000	0	0	0	0	0
Temporary Housing Trailer at Avondale Fire Station				8	250,000	0	0	0	0	0
PAGE TOTAL		14,260,616	12,678,923		24,862,960	0	5,779,800	4,600,000	4,600,000	4,600,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Finance

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING Surplus Shed	CIP	8,202	1,275							
REQUESTED Parking Deck Collection Equipment -125 W Trinity					162,646	0	0	0	0	0
PAGE TOTAL		8,202	1,275		162,646	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2012**

DATE: January 13, 2009

DEPARTMENT: Fire & Rescue Services

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	1,806,868	1,622,795 8,386							
REQUESTED										
Rebuild Fire Rescue Station 3				1	2,590,000	0	0	0	0	0
Rebuild Fire Station 7				2	2,590,000	0	0	0	0	0
Build Additional Fire Station 27				3	2,515,000	0	0	0	0	0
PAGE TOTAL		1,806,868	1,631,182		7,695,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2012**

DATE: January 13, 2009

DEPARTMENT: Geographical Information Systems

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
Existing	CIP	3,282,591	1,542,967							
REQUESTED			1,684,544							
Annual GIS Basemap Update				1	250,000	0	0	0	0	0
PAGE TOTAL		3,282,591	3,227,510		250,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Human Services

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP									
DeKaib Atlanta Senior Center Roof				1	67,575	0				
DeKaib Atlanta Senior Center Sliding Doors				2	36,650	0				
Lithonia Senior Center Restrooms Renovation				3	28,000	0				
PAGE TOTAL		0	0		132,225	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Information Systems

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	32,058,630	27,716,536 137,823							
REQUESTED										
IBM Lease Agreementt Project				1	2,132,687	0	0	0	0	0
Data Storage & Disater Recovery Project				2	1,066,000	0	0	0	0	0
DC Power Conversion to AC				3	175,000	0	0	0	0	0
Probate Court Mainframe Migration				4	220,000	0	0	0	0	0
Mainframe Migration Miscellaneous Items				5	100,000	0	0	0	0	0
End of Life Core CPU Processor/Chasis (Nortel)				6	350,000	0	0	0	0	0
IS Window Server				7	92,123	0	0	0	0	0
IS Data Storage				8	595,012	0	0	0	0	0
AIX Consolidation Hardware				9	238,307	0	0	0	0	0
Security Network Access Control (NAC) Identity Solution				10	574,300	0	0	0	0	0
Splitting Oracle Application & Database Tier				11	150,000	0	0	0	0	0
Active Directory Monitoring				12	66,857	0	0	0	0	0
Juvenile Court Banner Upgrade				13	100,000	0	0	0	0	0
PAGE TOTAL		32,058,630	27,854,359		5,860,286	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Information Systems

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	32,058,630	27,716,536 137,823							
REQUESTED										
Imaging Records Management System				14	375,000	0	0	0	0	0
Session Direct				15	40,000	0	0	0	0	0
Callaway Main Switch				16	500,000	0	0	0	0	0
WEB Content Management System				17	120,000	0	0	0	0	0
Records Management Workflow System				18	115,000	0	0	0	0	0
Tax Assessor/Clerk Superior Court GE Capital					1,440,741	1,440,741	0	0	0	0
PAGE TOTAL		32,058,630	27,854,359		2,590,741	1,440,741	0	0	0	0
IS TOTAL		32,058,630	55,708,718		8,451,027	1,440,741	0	0		0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Library

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	542,450	508,465 12,987							
REQUESTED	2006 G. O. Bonds	60,764,195	11,940,385 9,914,648							
Library PC Replacement				1	85,500	0	0	0	0	0
PAGE TOTAL		61,306,645	22,376,485		85,500	0	0	0	0	0

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2009-2013

DATE: January 13, 2009

DEPARTMENT: Parks and Recreation

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	1,020,887	390,363 0							
	1987 Parks Bonds	213,611	46,911 0							
	2001 G.O. Bonds-Parks	123,282,770	81,752,678 2,176,180							
	2006 G.O. Bonds-Parks Greenspace	106,150,590	30,628,253 8,064,979							
	Community Greenspace	4,307,317	4,307,316							
Pavilion Repair, Renovation & Installation				1	300,000	0	300,000	300,000	300,000	300,000
Playground Repair & Renovation & Nature Center restoration				2	1,180,000	0	1,000,000	1,180,000	1,000,000	1,180,000
Natural Resource Management Ball Park Maintenance & Equip.				3	350,000	0	1,500,000	1,700,000	500,000	500,000
		234,975,176	127,366,681		1,830,000	0	2,800,000	3,180,000	1,800,000	1,980,000

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Police

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	2,187,036	97,906 110,951							
Purchase of Helicopter #3				1	3,400,000	0				
Implementation of a Fuel Island				2	230,000	0				
Implementation of Car Wash				3	270,000	0	5,000	5,000		
Security Gate at West Exchange				4	24,000	0				
Construction of a Steel Garage				5	50,000	0				
		2,187,036	208,857		3,974,000	0	5,000	5,000	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2008-2012**

DATE: January 13, 2009

DEPARTMENT: Property Appraisal

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2008 Request	2008 Recommended	2009	2010	2011	2012
EXISTING	CIP	0	0							
REQUESTED										
Replacement PC's				1	46,200	0	0	0	0	0
Tablet PC's				2	231,200	0	10,500	11,025	11,576	12,155
PAGE TOTAL		0	0		277,400	0	10,500	11,025	11,576	12,155

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-20013**

DATE: January 13, 2009

DEPARTMENT: Public Work - Fleet Maintenance

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN						
					2009 Request	2009 Recommended	2010	2011	2012	2013	
EXISTING	Various	2,380,501	1,289,009 56,412								
REQUESTED											
New Car & Pickup/Lube Building					1	4,000,000	0	0	0	0	0
Fuel Site - Fleet Administration					2	648,892	0	0	0	0	0
Fuel Site-Fire/Rescue & Police Headquarters				3	407,472	0	0	0	0	0	
PAGE TOTAL		2,380,501	1,345,421		5,056,364	0	0	0	0	0	

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works - Roads & Drainage

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE *	5 YEAR PLAN						
				2009 Request	2009 Recommended	2010	2011	2012	2013	
EXISTING	CIP	26,154,120	17,023,595 40,028							
REQUESTED										
Bridge Maintenance				1	350,000	0	350,000	350,000	350,000	350,000
Assembly Room Warehouse Office Building				2	495,000	0	0	0	0	0
Vehicle Maintenance Shop				3	300,000	0	0	0	0	0
Central Pager School Clock System				4	85,000	0	0	0	0	0
LARP					4,000,000	4,000,000				
PAGE TOTAL		26,154,120	17,063,623		5,230,000	4,000,000	350,000	350,000	350,000	350,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works - Sanitation

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2009 Request	2009 Recommended	2010	2011	2012	2013	
EXISTING	Various	116,701,137	85,905,275 21,295,138							
REQUESTED	Sanitation Fund									
Closure 2A				1	6,000,000	6,000,000	0	0	0	0
Linecrest Road Extension				2	1,000,000	1,000,000	0	0	0	0
Central Complex				3	4,000,000	0	8,000,000	14,000,000		
Landfill Infrastructure				4	3,000,000	0	0	0	0	0
Land Acquisition & Soil Management				5	300,000	300,000	300,000	300,000	300,000	300,000
Engineering Services					0	0	3,000,000	0		0
South Sanitation					0	0	4,500,000	10,000,000	0	0
Green Energy Facility					0	0	3,500,000			
Engineering Services					0	0	0	3,000,000	0	0
Environmental Monitoring Services					0	0	0	1,500,000	0	0
South Sanitation					0	0	2,000,000		0	5,000,000
North Transfer station					0	0	0	0	8,500,000	0
Construction & Demolition Landfill					0	0	0	0	3,500,000	0
Phase 3, Unit 2 Cell Development					0	0	0	0	0	12,750,000
PAGE TOTAL		116,701,137	107,200,413		14,300,000	7,300,000	21,300,000	28,800,000	12,300,000	18,050,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works - Transportation

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP Fund	46,657,569	26,832,727 1,689,866						
	HOST Capital	125,068,731	95,976,207 1,199,379						
	HOST Capital Outlay	118,451,416	67,525,418 8,817,024	5,527,774	5,527,774				
	HOST Supplemental								
REQUESTED	2006 G. O Bonds	83,765,994	55,528,283 9,614,131						
PAGE TOTAL		373,943,709	267,183,035	5,527,774	5,527,774	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: **Recorders Court**

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING		0	0							
REQUESTED	CIP									
Warrant Enforcement Unit	CIP			1	457,454	0	7,200	7,200	7,200	7,200
PAGE TOTAL		0	0		457,454	0	7,200	7,200	7,200	7,200

* DEPARTMENT'S PRIORITY

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM

2009-2013

DATE: January 13, 2009

DEPARTMENT: Sheriff

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				*	2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	Jail Bonds	2,597,122	1,987,126 197,790							
Bonds										
REQUESTED										
Maintenance of Door Sliders				1	78,170	0	78,170	78,170	78,170	78,170
Upgrade of Wash Center				2	136,390	0	44,450	136,390	44,450	0
Replacement of Vulcan Ovens for Inmate Kitchen				3	80,000	0				
Modems for Digital Radio CAD Mobile Client Access				4	197,500	0	0	0	0	0
Fire Alarm System				5	510,000	0	0	0	0	0
PAGE TOTAL		2,597,122	2,184,916		1,002,060	0	122,620	214,560	122,620	78,170

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Tax Commissioner

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
EXISTING	CIP	30,000	29,450 0							
Repair/replace Roog					150,000	0	0	0	0	0
PAGE TOTAL		30,000	29,450		150,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	1011	2012	2013
EXISTING	W&S Bond	450,877,032	350,491,468 47,873,114							
REQUESTED	W&S R & E Fund	400,020,653	369,937,827 13,688,503							
Replace Scott Blvd. Water Main				1	4,000,000	4,000,000	0	0	0	0
Annual Engineering Contract				2	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Annual Water Construction				3	1,000,000	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Water & Sewer Relocation Adjust for Roadway				4	2,000,000	1,267,624	6,500,000	7,000,000	7,250,000	7,500,000
Pipe Bursting				5	1,000,000	0	3,200,000	3,400,000	3,600,000	3,800,000
Manhole Rehabilitation 100071				6	500,000	0	1,500,000	1,500,000	1,500,000	1,500,000
Pipecans Purchase				7	50,000	0	50,000	50,000	75,000	75,000
Smoke Testing 100065,100066, 100067, 100070, 100071				8	500,000	0	1,000,000	1,000,000	1,000,000	1,000,000
Service Lateral Maintenance and Rebalitation 100065, 100066, 1000070, 100071				9	500,000	0	1,000,000	1,250,000	1,250,000	1,250,000
Closed Circuit TV (CCTV) Inspection 100065,100066, 100067, 100070, 1000071				10	500,000	0	2,000,000	2,250,000	2,250,000	2,250,000
Flow Monitoring 100065, 100066, 100067, 100070, 100071				11	500,000	0	1,000,000	1,000,000	1,000,000	1,000,000
Relining 100065,100066,100067, 100070, 100071				12	500,000	0	2,000,000	2,000,000	2,000,000	2,000,000
PAGE TOTAL		850,897,685	781,990,912		12,550,000	7,767,624	21,750,000	22,950,000	23,425,000	23,875,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-20013**

DATE: January 13, 2009

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
100065, 100066, 100067, 100070, 100071 - Vegetation Cleaning				13	500,000	0	1,000,000	1,000,000	1,000,000	1,000,000
Septic Tank Elimination Program				14	1,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
Water Systems Interconnections				15	500,000	0	1,000,000	1,000,000	1,000,000	0
Spare Bowls for Transfer Pumps				16	340,000	0	0	0	0	0
Raw Water Pump Motor				17	160,000	0	0	0	0	0
Henterson Booster Pumping Station				18	87,000	0	0	0	0	0
Tucker Ground Storage Repump Station				19	75,000	0	0	0	0	0
Midvale Booster Pumping Station				20	62,000	0	0	0	0	0
Water Meter Installation				21	500,000	0	1,000,000	1,000,000	1,000,000	1,000,000
Water Service Line Renewal				22	500,000	0	500,000	500,000	500,000	0
Water Meter Replacement				23	500,000	0	1,500,000	1,500,000	1,500,000	0
Scum System Upgrade- Snapfinger				24	80,000	0	0	0	0	0
Hypochlorite Generation				25	0	0	3,000,000	0	0	0
Replace Candler Rd Water Main				26	0	0	4,000,000	0	0	0
Replace Glenwood 36"-42" PCP Water Main				27	0	0	5,000,000	0	0	0
PAGE TOTAL		0	0		4,304,000	0	18,000,000	6,000,000	6,000,000	3,000,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
County Main Renewal				28	1,000,000	0	2,000,000	2,000,000	2,000,000	2,000,000
Fireline Installation Contract				29	100,000	0	100,000	100,000	100,000	100,000
Water System Design & Installation				30	0	0	2,400,000	2,750,000	3,025,000	3,327,500
Subdivisions & Water Main Extensions				31	0	0	100,000	100,000	100,000	100,000
Additional Clear Wells & Pumping Stations				32	0	0	35,000,000	0	0	0
Snapfinger WWTP Expansion - Design				33	0	0	10,000,000	0	0	0
Snapfinger WWTP Expansion - Construction				34	0	0	0	0	0	0
Pole Bridge WWTP Expansion Design				35	0	0	0	5,000,000	0	0
Pole Bridge WWTP Expansion Construction				36	0	0	0	0	0	0
Snapfinger & Pole Bridge Interplant Tunnel Design				37	0	0	10,000,000	0	0	0
Snapfinger & Pole Bridge Interplant Tunnel Construction				38	0	0	18,000,000	90,000,000	67,000,000	0
East Area Tunnel Design				39	0	0	19,425,000	45,875,000	35,000,000	0
East Area Tunnel Construction				40		0				
Lower Crooked Lift Station Monitoring Systems				41			3,000,000	3,000,000	3,000,000	0
Stone Crest Sanitary Sewer Upgrade-Design				42			8,300,000	2,500,000	0	0
SUBTOTAL		0	0		1,100,000	0	108,325,000	151,325,000	110,225,000	5,527,500

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works -Water & Sewer

PAGE: 28

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
Honey Creek Lift Station Upgrade - Design				43	0		2,700,000	0	0	0
DWM Business Plan				44	0		400,000	0	0	0
Water & Wastewater Modeling				45	0		150,000	150,000	150,000	150,000
Lift Station Upgrade				46	0		2,000,000	2,300,000	2,300,000	2,300,000
Sewer & Manhole Inspection				47	0		2,000,000	2,000,000	2,000,000	2,000,000
South River Water Plant Study				48	0		1,300,000	3,900,000	0	0
Dunwoody Pipe Replacement				49	0		3,000,000	0	0	0
Manhole Raising Contract				50	0		2,000,000	2,000,000	2,000,000	2,000,000
Wastewater System Security Design & Installation				51	0		750,000	0	0	0
Influent Lift Station Upgrade				52	0		1,500,000	0	0	0
Pole Bridge-Ultraviolet Disinfection				53	0		175,000	3,000,000	0	0
Snapfinger - Ultraviolet Disinfection				54	0		3,175,000	0	0	0
Water & Wastewater Mater Plan				55	0		1,000,000	1,000,000	1,000,000	0
Lawn Equipment				56	0		0	0	25,000	0
Install Transfer Pumps				57	0		500,000	0	0	0
Upgrade Water Pumping				58	0		500,000	0	0	0
Replace Henderson Booster Station				59	0		0	0	2,000,000	0
SUBTOTAL		0	0		0	0	21,150,000	14,350,000	9,475,000	6,450,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: January 13, 2009

DEPARTMENT: Public Works -Water & Sewer

PAGE: 29

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN					
					2009 Request	2009 Recommended	2010	2011	2012	2013
Replace Steel Booster Station				60	0		0	0	1,300,000	0
Auto Meter Reading				61	0		1,000,000	1,000,000	1,000,000	0
N Shallowford Pumping Station Upgrade				62	0		1,500,000	0	0	0
Cathodic Protection for Water Tanks				63	0		750,000	500,000	500,000	500,000
Water Tank Painting				64	0		1,000,000	1,000,000	1,000,000	0
Tilly Milly Pumping Station Upgrade										
Robert Drive Storage Tank & Booster Pump Station										
Robert Drive Storage Tank & Booster Pump Station - Design										
Scott Candler Header Piping										
Scott Candler Electrical System										
Vulnerability Assesment										
New Chattahoochee River										
PAGE TOTAL		0	0		0	0	4,250,000	2,500,000	3,800,000	500,000
W&S TOTAL		850,897,685	781,990,912		17,954,000	7,767,824.00	148,075,000	180,750,000	139,850,000	32,402,500

* DEPARTMENT'S PRIORITY

BUDGET 2009

FUND: GENERAL

DEPARTMENT: CITIZENS HELP CENTER

DATE: 1/12/2009

PROGRAM DESCRIPTION

The 311 Citizen Help Center (CHC) is a customer-focused one stop call center dedicated to enhancing the delivery of services to the citizens of DeKalb County. It was created in 2006.

MAJOR ACCOMPLISHMENTS 2008

1. Expanded hours of operation to assist Voter Registration and Elections. The hours coincided with poll hours of operation. The 311 additional hours were accomplished without expending any overtime.
2. Fifty five percent of all service requests created by 311 were processed and completely handled within the call center. This was accomplished by having sufficient Knowledge Base information to answer customer questions.
3. Increased awareness of 311 in the community.

MAJOR GOALS 2009

1. To increase citizen access to DeKalb County information and services through expansion of contact channels.
2. To increase accountability of customer service throughout DeKalb County Government.
3. To improve the quality of information delivery by making it timely, accurate, consistent and simple to access.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Answer 80% of call within 30 seconds	N/A	211,053	456,313	531,860	17%	1,000,000	88%
% answer of all calls	N/A	90	75	90	20%	85	-6%
E-Mails processed	N/A	1,687	2,500	3,000	20%	4,500	50%
Create/Process Service Requests	N/A	87,000	259,375	372,072	43%	500,000	34%
Number of employees trained	N/A	171	300	390	30%	415	6%
Average speed of answer	N/A	26sec	60sec	25sec	N/A	30sec	N/A

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Citizens Call Center	\$0	\$0	\$2,400,000	\$4,261,908	\$4,441,748	\$3,975,358	\$566,975	-87%
Total	\$0	\$0	\$2,400,000	\$4,261,908	\$4,441,748	\$3,975,358	\$566,975	-87%
Percent Change			100%	78%	4%	-11%	-86%	
Actual Expenditures			\$1,978,277	\$3,791,295	\$4,026,040	(estimated)		

BUDGET 2009

FUND: GENERAL

DEPARTMENT: CITIZENS HELP CENTER

DATE: 1/12/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	0	0	22	62	62	62	0	-100%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Administration recommends downsizing this organization and consolidating the function under Information Systems. Nine positions will be transferred effective with budget adoption, and 53 positions will be eliminated.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Install an Outbound Message Alert system to make customers aware of events going on in the County, i.e. Boil Water Alerts and other emergency situations. Not Recommended at this time.	\$400,000	\$0
2. Funds for Consultant services to support the system and lease payment for a new server. Not Recommended at this time.	45,000	0
Total Program Modifications	\$445,000	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget Requested	2009 Budget Recommended
Personal Services and Benefits	\$748,753	\$550,425	\$1,753,072	\$1,291,166	\$2,290,040	\$2,526,414	\$566,975
Purchased/Contracted Services	1,191,532	1,124,170	1,303,983	1,170,976	2,056,588	1,399,894	0
Supplies	21,550	14,441	141,047	32,585	67,941	49,050	0
Capital Outlays	126,000	115,433	656,083	623,760	27,179	0	0
Interfund/Interdepartmental	312,165	173,809	407,723	672,808	0	0	0
TOTAL	\$2,400,000	\$1,978,277	\$4,261,908	\$3,791,295	\$4,441,748	\$3,975,358	\$566,975

BUDGET 2009**FUND: GENERAL****DEPARTMENT: CLERK OF SUPERIOR COURT****DATE: 1/9/2009****PROGRAM DESCRIPTION**

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division of the Clerk's office is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes and transfer taxes on any document passing title to real property. The Micrographic Division performs copying and microfilming of records.

MAJOR ACCOMPLISHMENTS 2008

In addition to our continuous quality and quantity of work flow, with twenty-four hour turn around of documents, anti-fraud process, on-going training for staff and our legal community, we have successfully implemented a four day work week, while maintaining delivery of services five days a week. We have completed the move of our Adoptions, Appeals, Passport, and Court Registry to the newly renovated Courthouse. We have successfully completed the transition, training and implementation of our new and improved land records system. We now provide on-line Notary Commission applications.

MAJOR GOALS 2009

1. Imaging and file conversion, including indexing and retrieval capabilities, enabling us to complete an emergency preparedness and recovery plan.
2. As now required by law, to transmit to the National Sex Offender Registry.
3. To utilize electronic sentencing in all court rooms.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Real Estate Instruments							
Recorded	280,501	275,432	250,200	245,000	-2.08%	258,000	5.31%
Pages Assigned	1,171,837	1,121,654	929,921	925,000	-0.53%	972,000	5.08%
Documents Microfilmed	1,179,275	1,713,529	1,741,447	1,785,086	2.51%	1,874,340	5.00%
Criminal Indictments							
Processed	4,599	4,351	4,306	4,558	5.85%	4,786	5.00%
Criminal Cases Disposed	4,546	4,851	4,366	5,006	14.66%	5,256	4.99%
Adoptions	305	303	241	226	-6.22%	237	4.87%
Estimated Pages Intake							
Judicial	314,688	330,000	437,465	515,970	17.95%	593,366	15.00%
Civil Cases Processed	14,304	15,000	12,499	14,742	17.95%	16,953	15.00%

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: CLERK OF SUPERIOR COURT

DATE: 1/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Clerk	\$4,333,168	\$5,010,308	\$4,901,497	\$4,947,066	\$5,324,006	\$6,133,390	\$5,101,122	-4.19%
Total	\$4,333,168	\$5,010,308	\$4,901,497	\$4,947,066	\$5,324,006	\$6,133,390	\$5,101,122	-4.19%
Percent Change	32.82%	15.63%	-2.17%	0.93%	7.62%	15.20%	-4.19%	
Actual Expenditures	\$4,347,130	\$4,540,344	\$4,551,733	\$4,858,158	\$5,342,358 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	86	86	86	86	86	86	86	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Request to purchase and install Session Direct Module to automate courtroom case processing. Software and supplies. Not Recommended at this time.	\$29,500	\$0
2. Request to purchase and install the accounting module for the Banner System. Software and installation. Not Recommended at this time.	20,000	0
Total Program Modifications	\$49,500	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	2009 Recommended
Personal Services and Benefits	\$3,808,055	\$3,481,692	\$3,931,677	\$3,859,309	\$4,123,175	\$4,798,319	\$4,323,317
Purchased/Contracted Services	892,086	871,681	837,633	824,003	1,041,006	1,108,571	660,805
Supplies	112,874	111,565	110,541	109,802	108,300	140,000	95,500
Capital Outlays	76,983	75,567	55,715	53,869	40,025	75,000	10,000
Other Costs	11,500	11,228	11,500	11,176	11,500	11,500	11,500
TOTAL	\$4,901,497	\$4,551,733	\$4,947,066	\$4,858,158	\$5,324,006	\$6,133,390	\$5,101,122

BUDGET 2009

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 1/13/2009

PROGRAM DESCRIPTION

The DeKalb Community Service Board was created by State law to provide mental health, mental retardation and substance abuse treatment and habilitation services. These programs were operated by the DeKalb County Board of Health prior to July 1, 1994. A thirteen member board is appointed by the local governing authority.

The DeKalb Community Service Board provides mental health, developmental disabilities, addictive diseases, and habitation services on a countywide basis to residents of DeKalb County. The agency provides services through six divisions: Office of Care Management, Medical Director, Behavioral Health Services, Child and Adolescent Services, Mental Retardation Services, and Administrative Services.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Mental retardation services are provided through a developmental evaluation clinic, a supported employment program and residential services. Substance abuse services are offered at three outpatient /day program locations and a specialized day program for women. Outpatient crisis intervention services include on-site screening, evaluation and crisis intervention. A 24-hour crisis telephone line provides crisis counseling, suicide prevention, and linkage and referral to other services. Administrative services provides personnel, financial, information services, and facilities management services to the agency.

This budget includes the county's contribution for the operation and delivery of services to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2008

Staffed a Mobile Crisis Unit with a DeKalb County Police Officer and a psychiatric nurse to provide services for psychiatric emergencies.
Collaborated with Department of Family and Children Services to provide summer recreational services for at risk youth.
Continued to operate a Drug Court Program and a Criminal Justice program at the DeKalb County Jail.
Collaborated with the Department of Family and Children Services through the Therapeutic Foster Care program for seriously challenged youth.

MAJOR GOALS 2009

To involve consumers, their families, and the community in planning and public policy development.
To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.
To provide a safety net for individuals unable to access needed services elsewhere.
To promote innovation and best practices in services.
To define and evaluate performance, outcome, effectiveness, and costs of services.
To improve the health status of consumers.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 1/13/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Consumers	12,451	10,660	10,374	10,581	2.00%	10,793	2.00%
Consumers Enrolled in:							
Jail Services and DUI Program	735	334	556	577	3.78%	589	2.08%
Mental Health Services:							
Adult	9,200	8,500	6,407	6,535	2.00%	6,666	2.00%
Child & Adolescent	1,911	1,755	1,345	1,372	2.01%	1,399	1.97%
Developmental Disabilities	617	581	594	606	2.02%	618	1.98%
Addictive Services:							
Adult	3,103	1,813	4,257	4,342	2.00%	4,429	2.00%
Child & Adolescent	130	85	85	87	2.35%	88	1.15%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Community Service Board	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029	-1.24%
Total	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029	-1.24%
Percent Change	-1.87%	-2.00%	4.12%	0.00%	0.00%	0.00%	-1.24%	
Actual Expenditures	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2009 Budget for the Community Service Board of \$32,029,241 has multiple funding sources including \$3,039,108 in federal grant-in-aid funds, \$11,301,378 in state grant-in-aid funds, \$2,284,313 (requested) in county funds, and \$15,404,443 in fee revenues, prior year funds and interest.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 1/13/2009

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

BUDGET REQUEST BY PROGRAM

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Mental Health Outpatient	\$1,257,241	Salaries
Crisis Intervention	286,727	Salaries
Mental Health Residential	69,555	Salaries
Child and Adolescent Outpatient Services	98,947	Salaries
Mental Retardation Outpatient Services	147,258	Salaries
Mental Retardation Services Center	397,626	Salaries, Contracts
Mental Retardation Workshop	26,959	Vehicle Operating Costs
Total	\$2,284,313	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	<u>2006 Budget</u>	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	
						<u>Requested</u>	<u>Recommended</u>
Other Costs	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029
TOTAL	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029

BUDGET 2009

FUND: GENERAL

DEPARTMENT: COOPERATIVE EXTENSION SERVICE

DATE: 1/9/2009

PROGRAM DESCRIPTION

The DeKalb County Cooperative Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

MAJOR ACCOMPLISHMENTS 2008

DeKalb Cooperative Extension was the 2008 Southern Region Award Winner in Housing (Radon Awareness).

DeKalb Cooperative Extension was the 2008 State Award Winner for Young Professional 4-H and the Georgia Extension Association 4-H State Award for Excellence in Camping.

MAJOR GOALS 2009

To continue to increase the general public's awareness and use of Cooperative Extension programs in the areas of 4-H and youth development.

To continue to increase the general public's awareness and use of Cooperative Extension programs in family and consumer sciences.

To increase volunteer participation in all programming and educational efforts to maximize organizational effectiveness.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	Projected % change
Publications	55,176	61,213	58,312	60,000	-4.74%	60,000	0.00%
Telephone/e-mails	89,657	95,197	96,123	97,000	0.97%	97,000	0.00%
Participants	87,321	92,356	86,749	86,000	-6.07%	86,000	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$597,580	\$507,264	\$481,050	\$495,732	\$485,745	\$501,603	\$419,701	-13.60%
Youth Programs	142,260	147,056	160,091	173,516	176,758	187,816	184,330	4.28%
Family/Consumer Sci.	206,285	210,948	226,064	212,778	221,845	218,481	216,324	-2.49%
Horticulture/Landscape	169,313	177,675	194,838	207,707	203,688	213,508	205,706	0.99%
Total	\$1,115,438	\$1,042,943	\$1,062,043	\$1,089,733	\$1,088,036	\$1,121,408	\$1,026,061	-5.70%
Percent Change	1.90%	-6.50%	1.83%	2.61%	-0.16%	3.07%	-5.70%	
Actual Expenditures	\$1,089,892	\$938,342	\$979,474	\$980,315	\$1,058,039 (estimated)			

BUDGET 2009

FUND: GENERAL

DEPARTMENT: COOPERATIVE EXTENSION SERVICE

DATE: 1/9/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	18	18	19	19	19	19	19	0.00%
Part-time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$59,000 has been deducted for salary savings; this is the equivalent of 1 full-time position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$879,240	\$795,414	\$908,902	\$812,656	\$922,457	\$954,483	\$882,108
Purchased/Contracted Services	112,723	107,613	120,549	101,941	114,783	107,478	93,234
Supplies	37,229	43,507	32,352	34,163	25,705	32,750	25,450
Capital Outlays	7,150	7,123	0	0	0	0	0
Interfund/Interdepartmental Charges	12,562	13,306	14,816	18,076	12,151	13,497	12,069
Other Costs	13,140	12,510	13,114	13,479	12,940	13,200	13,200
TOTAL	\$1,062,043	\$979,474	\$1,089,733	\$980,315	\$1,088,036	\$1,121,408	\$1,026,061

BUDGET 2009

FUND: JAIL FUND

DEPARTMENT: JAIL FUND

DATE: 1/13/2009

PROGRAM DESCRIPTION

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
County Jail Fund	\$1,846,000	\$1,846,000	\$1,830,000	\$1,864,000	\$1,675,000	\$1,675,000	\$1,675,000	0.00%
Total Fund	\$1,846,000	\$1,846,000	\$1,830,000	\$1,864,000	\$1,675,000	\$1,675,000	\$1,675,000	
Percent Change	19.46%	0.00%	-0.87%	1.86%	-10.14%	0.00%	0.00%	
Actual Expenditures	\$1,581,333	\$1,581,333	\$1,727,708	\$1,584,351	\$1,675,000 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

The \$1,675,000 in anticipated revenue is summarized as follows:

Superior Court	\$ 25,000
State Court	120,000
Juvenile Court	10,000
Sheriff	100,000
Magistrate Court	40,000
Recorder's Court	1,300,000
Other Governments	80,000
	<u>\$ 1,675,000</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget Requested	2009 Budget Recommended
Other Financing	1,830,000	1,727,708	1,864,000	1,584,351	1,675,000	1,675,000	1,675,000
Total	\$1,830,000	\$1,727,708	\$1,864,000	\$1,584,351	\$1,675,000	\$1,675,000	\$1,675,000

BUDGET 2009

FUND: DEBT SERVICE GENERAL

DEPARTMENT: DEBT SERVICE GENERAL

DATE: 10/23/2008

PROGRAM DESCRIPTION

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Bonds Outstanding	125,000,000	117,150,000	108,780,000	99,330,000	-8.69%	89,595,000	-9.80%
Adopted Millage Rate	0.64	0.56	0.53	0.51	-3.77%	0.51	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2003 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Debt Service Fund	\$14,289,800	\$14,343,925	\$13,932,595	\$13,595,496	\$14,207,245	\$13,972,470	\$13,972,470	-1.65%
Total	\$14,289,800	\$14,343,925	\$13,932,595	\$13,595,496	\$14,207,245	\$13,972,470	\$13,972,470	
Percent Change	-16.74%	0.38%	-2.87%	-2.42%	4.50%	-1.65%	-1.65%	
Actual Expenditures	\$14,438,219	\$14,057,544	\$2,718,418	\$13,574,248	\$14,184,000 (estimated)			

BUDGET 2009

FUND: DEBT SERVICE GENERAL

DEPARTMENT: DEBT SERVICE GENERAL

DATE: 10/23/2008

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Requests and Recommendations**

Requested Recommended

The amounts required for the Debt Service Fund obligations in 2009 are:

Principal 2003 Series A (ref).	\$1,320,000	\$1,320,000
Principal 2003 Series B (ref).	3,895,000	3,895,000
Principal 1992 Series (ref).	4,520,000	4,520,000
Interest 1992 Series (ref).	135,600	135,600
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	1,143,270	1,143,270
Interest 2003 Series B (ref).	2,838,600	2,838,600
Paying Agent Fees	15,000	15,000
Other Misc.	5,000	5,000
TOTAL	\$13,972,470	\$13,972,470

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$5,000	\$1,000	\$11,000	\$0	\$11,000	\$20,000	\$20,000
Debt Service	13,927,595	2,716,418	13,584,496	13,574,248	14,196,245	13,952,470	13,952,470
TOTAL	\$13,932,595	\$2,717,418	\$13,595,496	\$13,574,248	\$14,207,245	\$13,972,470	\$13,972,470

BUDGET 2009

FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT
 DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DATE: 11/17/2008

PROGRAM DESCRIPTION

The Debt Service G.O. Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances primarily benefitting the unincorporated areas of the County. Revenue needed to make such payments is derived principally from a property tax levy charged on the unincorporated area of the County. Part of the proposed FY2009 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. The proposed FY2009 budget reflects estimated debt service for both the 2001 and 2006 Bond Issues. The 2001 Referendum for \$125,000,000 provided funds for protecting and conserving greenspace in the unincorporated areas of the County. The 2006 Referendum for \$230,000,000 approved by the voters on 11/08/05 provided funds for several projects in the unincorporated areas of the County. This Referendum provided \$79,000,000 for Special Transportation Projects, \$96,460,000 for Parks and Greenspace Projects and \$54,540,000 for Library Projects. As the cities did not participate in the vote they are exempted from payment for this debt service.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Bonds							
Outstanding	93,465,000	310,210,000	296,415,000	282,030,000	-4.85%	267,130,000	-5.28%
Adopted Millage Rate	0.67	1.44	1.63	1.47	-9.82%	1.45	-1.36%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Debt Ser.G.O STD Fund	\$14,228,394	\$14,104,170	\$29,023,620	\$34,384,536	\$34,179,787	\$33,813,419	\$33,813,419	-1.07%
Total	\$14,228,394	\$14,104,170	\$29,023,620	\$34,384,536	\$34,179,787	\$33,813,419	\$33,813,419	
Percent Change	-0.44%	-0.87%	105.78%	18.47%	-0.60%	-1.07%	-1.07%	
Actual Expenditures	\$11,945,687	\$12,005,932	\$29,205,161	\$27,677,561	\$27,714,500 (estimated)			

BUDGET 2009

FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT
DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DATE: 11/17/2008

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

Requested Recommended

The amounts required for the Debt Service G.O.STD Fund obligations in 2009 are:

Principal 2001 Series		\$8,700,000	\$8,700,000
Interest 2001 Series		3,175,863	3,175,863
Reserve for 2001 Series Interest		1,398,463	1,398,463
Principal 2006 Series		6,200,000	6,200,000
Interest 2006 Series		9,628,729	9,628,729
Reserve for 2006 Series Interest		4,690,364	4,690,364
Paying Agent Fees		15,000	15,000
Other Misc.		10,000	10,000
TOTAL		\$33,818,419	\$33,818,419

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$3,000	\$3,000	\$10,000	\$1,000	\$10,000	\$10,000	\$10,000
Other Costs	2,094,207	0	6,683,745	0	6,402,295	6,088,827	6,088,827
Debt Service	26,926,413	29,202,161	27,690,791	27,676,561	27,767,492	27,714,592	27,714,592
TOTAL	\$29,023,620	\$29,205,161	\$34,384,536	\$27,677,561	\$34,179,787	\$33,813,419	\$33,813,419

BUDGET 2009**FUND: GENERAL****DEPARTMENT: DISTRICT ATTORNEY****DATE: 1/9/2009****PROGRAM DESCRIPTION**

The District Attorney's Office is responsible for the prosecution of adults charged with felonies committed in DeKalb County and the prosecution, either in Juvenile Court or Superior Court, of juvenile offenders. (Most juvenile cases are prosecuted in Juvenile Court; extra violent offenses committed by juveniles are prosecuted in Superior Court.) The Juvenile Court division prosecutes cases against those juveniles whose cases are within the jurisdiction of the Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Grand Jury. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the appellate courts of the State and in Federal Courts. Lastly, the District Attorney's Office also has a child support division and oversees the Board of Equalization.

MAJOR ACCOMPLISHMENTS 2008

1. Maintained a 85%-90% conviction rate.
2. Hosted crime prevention seminars for citizens.
3. Hosted 2nd annual "Just Us G.A.L.S". conference.
4. Started the process for identifying needs for Elder Abuse/Disable Adult victims.
5. Participated in the county-wide CJIS (Criminal Justice Information System) project for over-all technology improvement.
6. Have had significant impact in the prosecution of gang and cold case prosecution.

MAJOR GOALS 2009

1. To continue justice through prosecution of criminal cases while upgrading internal office efficiency through systems communications and technology, professional training and resource development, and streamlined policy and procedures.
2. To respond to community concerns relating to violent crime by expanding the scope of services in targeted areas and of special interest.
3. To continue pro-active community involvement on crime prevention and prosecution through education, professional training, community input on needs, and agency coordination.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 1/9/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Cases reviewed by DA	7,439	7,222	6,683	7,497	12%	7,800	4%
True Bills by Grand Jury	4,801	4,298	4,313	4,725	10%	4,950	5%
Defendants arrested	8,031	7,799	7,151	8,610	20%	9,200	7%
Defendants tried by Jury	109	112	113	150	33%	165	10%
New cases appealed	54	61	61	57	-7%	60	5%
Number of Trials	105	107	105	120	14%	115	-4%
Percent of cases obligated with Child Support order	7,786	7,329	7,541	7,065	-6%	7,100	0%
Percent of Child Support cases paying as ordered	4,771	3,951	4,026	4,496	12%	4,258	-5%
Child Support cases unallocated	735	769	785	654	-17%	625	-4%

BUDGET SUMMARY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
District Attorney	\$5,663,660	\$6,082,457	\$6,531,464	\$7,560,955	\$7,928,045	\$10,848,202	\$7,890,540	-0.47%
Child Supp. Recovery (100% State Reimbursement)	1,180,539	1,273,358	1,215,524	1,241,990	1,276,377	1,565,704	1,495,781	17.19%
Board of Equalization	229,427	241,422	200,076	207,408	214,302	251,032	210,067	-1.98%
Victim/Witness Asst.	238,890	442,814	626,499	576,580	583,072	635,238	595,324	2.10%
Juvenile Ct. Solicitor	1,178,458	1,270,405	1,461,985	1,623,459	1,866,643	1,800,925	1,784,656	-4.39%
Total	\$8,490,974	\$9,310,456	\$10,035,548	\$11,210,392	\$11,868,438	\$15,101,101	\$11,976,368	0.91%
Percent Change	9.65%	7.79%	11.71%	5.87%	27.24%	22.20%	0.91%	
Actual Expenditures	\$8,094,474	\$8,885,783	\$10,161,309	\$11,048,826	\$11,707,550 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	133	137	138	143	143	180	143	0.00%
Part Time/Temporary	3	3	3	3	3	1	3	0.00%

BUDGET 2009

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 1/9/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

\$60,780 has been deducted as salary savings; this is the equivalent of 1 position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 1 Attorney and 1 Legal Secretary to support the mission and expansion of the Drug Court program through the creation of a full-time Drug Court prosecutor. Includes salaries, benefits and supplies. Not Recommended at this time.	\$132,797	\$0
2. Addition of 4 Paralegals positions to handle the Superior Court caseload for certain crimes and reduce the caseload to employee ratio of 250:1. Includes salaries, benefits and supplies. Not Recommended at this time.	177,676	0
3. Addition of 3 Investigator Principal's to handle the high number of murder cases. Includes salaries, benefits and supplies. Not Recommended at this time.	177,145	0
4. Addition of 1 Investigative Intake Tech and 1 Office Assistant to assist with the increased workload and implementation of the file imaging system. Includes salaries and supplies. Not Recommended at this time.	69,847	0
5. Addition of 1 Attorney, 1 Investigator Principal, and 1 Senior Legal Secretary to create a Fast Track Unit for Magistrate Court to provide more representation at hearings. Includes salaries, benefits and supplies. Not Recommended at this time.	176,318	0
6. Addition of 1 Attorney, 1 Investigator, and 1 Victim Witness Program Coordinator to expand the resources that will focus on crimes committed against the elderly. Includes salaries, benefits and supplies. Not Recommended at this time.	204,855	0
7. Addition of 1 Office Assistant Senior to assist the already under-staffed support Staff. Includes salaries, benefits and supplies. Not Recommended at this time.	33,145	0

BUDGET 2009

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 1/9/2009

Program Modification and Recommendations (Con't)

	Requested	Recommended
8. Addition of 1 Attorney and 1 Investigator Principal to investigate public wrongdoing. Includes salaries benefits and supplies. Not Recommended at this time.	\$146,162	\$0
9. Addition of 1 Attorney, 1 Investigator Principal and 1 Senior Legal Secretary to create a Grand Jury Unit. Includes salaries, benefits and supplies. Not Recommended at this time.	168,473	0
10. Convert the current Community Prosecutor Position from part time to full time. The community response has dictated that the workload for this person be modified to full time to meet the community needs. 1 Attorney IV. Includes salaries, benefits and supplies. Not Recommended at this time.	80,570	0
11. Addition of 1 Attorney and 1 Investigator Principal to create a team devoted to expanding the use of modern technology in investigations and trial for better more efficient collection and presentation of evidence. Includes salaries, benefits and supplies. Not Recommended at this time.	125,353	0
12. Addition of 1 Attorney and 1 Investigator Principal to the White Collar Unit to improve services to the Victims of white collar crimes with an emphasis on mortgage fraud, telemarketing schemes and identity theft. Includes salaries, benefits and supplies. Not Recommended at this time.	122,162	0
13. Addition of a Deputy Chief Investigator DA to represent the Commission on Accreditation for Law Enforcement Agencies to strengthen crime prevention and control capabilities, formalize essential management procedures, establish fair and nondiscriminatory personnel practices, and improve service delivery within the District Attorney's Office. Includes salaries, benefits and supplies. Not Recommended at this time.	64,591	0
14. Create a Cold Case Unit to use modern DNA technology to review and solve old cases. Addition of 1 Attorney, 1 Investigator Principal DA, and 1 Senior Legal Secretary. Includes salaries, benefits and supplies. Not Recommended at this time.	198,502	0

BUDGET 2009

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 1/9/2009

Program Modification and Recommendations (Con't)

	Requested	Recommended
15. Addition of 1 Investigator Principal and 1 Attorney to improve services offered by the DA's Crimes Against Children's Unit. Includes salaries, benefits and supplies. Not Recommended at this time.	\$122,162	\$0
16. Addition of 1 Paralegal to assist with the increased workload transferred to the DA's office from Juvenile Court. Includes salaries, benefits and supplies. Not Recommended at this time.	44,418	0
17. Addition of 1 Attorney to absorb the additional work as a result of the increase in Juvenile Petitions. Includes salaries, benefit and supplies. Not Recommended at this time.	64,591	0
18. Addition of 1 Office Assistant Senior to convert the current part time BOE Administrative Assistant to full time. Includes salaries, benefits and supplies. Not Recommended at this time.	25,844	0
Total Program Modifications	\$2,134,611	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006		2007		2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$8,519,880	\$8,285,406	\$9,272,105	\$9,115,304	\$9,944,926	\$12,490,782	\$10,121,899
Purchased/Contracted Services	787,393	911,539	978,548	956,587	914,145	1,285,681	919,753
Supplies	231,032	375,881	372,984	365,453	323,973	436,405	283,705
Capital Outlays	46,246	43,583	22,298	12,163	36,365	143,172	2,780
Interfund/Interdepartment Charges	100,546	129,011	132,358	138,864	143,331	190,061	143,231
Other Costs	0	0	(28,354)	0	177,294	0	505,000
Other Financing Uses	350,452	415,888	460,454	460,454	328,404	555,000	0
TOTAL	\$10,035,548	\$10,161,309	\$11,210,392	\$11,048,826	\$11,868,438	\$15,101,101	\$11,976,368

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 1/9/2009

PROGRAM DESCRIPTION

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the 2009 budget.

	2004	2005	2006	2007	2008		2009	
REVENUE SUMMARY	Actual	Actual	Actual	Actual	Estimated	% change	Projected	% change
Interest on Investments	(\$473)	(\$1,715)	(\$1,226)	\$2,619	\$1,500	-313.62%	\$1,500	0.00%
Drug Fine Penalty	67,349	33,387	41,295	36,884	53,273	44.43%	120,000	125.25%
Transfer to Grant Fund	80,524	0	0	0	0	0.00%	0	0.00%
Reserve for Appropriation	0	67,294	15,201	75,617	95,000	25.63%	0	-100.00%
Fund Balance	20,122	35,895	28,230	0	0	-21.35%	153,351	-21.35%
Total Revenue	\$167,522	\$134,861	\$83,500	\$115,120	\$149,773	30.10%	\$274,851	83.51%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Parks & Recreation	\$52,500	\$36,902	\$14,514	\$11,094	\$14,514	\$14,514	\$14,514	0.00%
Cooperative Extension	26,100	17,277	15,031	19,477	21,150	21,300	21,300	0.71%
Drug Abuse Treatment & Education	10,000	45,972	49,116	54,220	55,842	24,000	67,094	-57.02%
DeKalb County Drug Court	75,000	69,037	30,679	3,592	58,267	43,094	171,943	-26.04%
Total	\$163,600	\$169,188	\$109,340	\$88,383	\$149,773	\$102,908	\$274,851	-31.29%
Percent Change	39.06%	3.42%	-35.37%	-19.17%	69.46%	-31.29%	83.51%	
Actual Expenditures	\$131,626	\$106,632	\$61,462	\$76,397	\$76,704 (estimated)			

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 1/9/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

In September 2006, the Drug Court established its own drug-testing lab. The lab will allow the Drug Court to provide a more advanced and reliable drug screening technology, while reducing screening costs.

The total amount recommended is \$274,851 It will be appropriated as follows:

- \$43,094 to the DeKalb County Drug Court for drug abuse treatment services.
- \$14,514 for the continuation of the Exercise Right Choice Scholarship program.
- \$21,300 to provide supplies, travel, and 4-H leader supplements for the 4-H Program.
- \$24,000 for the SMART Moves program for disadvantaged DeKalb County children and youth program.
- \$171,943 for the Reserve for Appropriation for fund solvency.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Purchased/Contracted Services	\$64,630	\$49,677	\$82,145	\$73,163	\$78,641	\$68,908	\$68,908
Supplies	14,031	11,785	2,646	3,234	12,865	10,000	10,000
Other Costs	30,769	0	3,592	0	58,267	24,000	195,943
TOTAL	\$109,430	\$61,462	\$88,383	\$76,397	\$149,773	\$102,908	\$274,851

PROGRAM DESCRIPTION

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. The core of our recruitment and retention activity is based on international business trends.

MAJOR ACCOMPLISHMENTS 2008

Landed and retained multiple businesses with a multi-million dollar impact, including Children's Healthcare of Atlanta, Holiday Inn, INTEC Billing Inc., Skyland Trail, Image First, and Ricoh.
 Partnered with the Residential and Elderly Care Authority to spearhead the First Responders Housing Initiative.
 Began Implementing plans to host the 2009 Bioscience Conference.
 Launched the second year of the Destination Retail DeKalb's five year strategic plan by participating in the International Council of Shopping Centers' trade show and conference.
 Completed two International Trade Missions (Trinidad & Tobago and Ningbo, China).
 Hosted the International Economic Development Council's 2008 Annual Conference.

MAJOR GOALS 2009

To partner to create 1,500 new jobs, to retain 500 jobs, and to secure \$300 million dollars in new investments.
 To develop and implement the third year of the Destination Retail DeKalb Initiative as a strategic marketing plan to encourage new business attraction and development.
 To plan and partner with regional economic development leaders in hosting the 2009 Bio/Life Science Annual Conference as a way to further market the metro region.
 To continue to develop and implement the International Business Recruitment Initiative as a way to forge international relationships and increase foreign direct investment opportunities.

KEY INDICATORS *	Actual	Actual	Actual	Estimated	% change	Projected	% change
	2005	2006	2007	2008		2009	
New Jobs	3,440	2,843	1,438	1,500	4.31%	1,500	0.00%
Retained Jobs	911	1,395	275	500	81.82%	500	0.00%
New Investment (\$million)	326	303	207	300	44.93%	300	0.00%

*Note: The department's goals each year are to: Create 1,500 new jobs; Retain 500 jobs; Secure \$300 million in new investments.

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Econ. Development	\$808,512	\$1,078,938	\$1,031,192	\$1,177,934	\$1,161,685	\$1,352,957	\$1,127,522	-2.94%
Total	\$808,512	\$1,078,938	\$1,031,192	\$1,177,934	\$1,161,685	\$1,352,957	\$1,127,522	-2.94%
Percent Change	-14.78%	33.45%	-4.43%	14.23%	-1.38%	16.47%	-2.94%	
Actual Expenditures	\$799,198	\$1,078,845	\$1,005,796	\$1,083,465	\$1,126,180 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	8	8	9	10	10	13	10	0%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Add 1 Economic Development Coordinator Senior position to recruit retail development.

Requested	Recommended
\$40,976	\$0

Not Recommended.

2. Add 1 Office Assistant Senior to address administrative and coordinating tasks.

Requested	Recommended
22,879	0

Not Recommended.

3. Add 1 Financial Officer position to pursue alternate funding options for Economic Development activities.

Requested	Recommended
32,450	0

Not Recommended.

Total Program Modifications

Requested	Recommended
\$96,305	\$0

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: ECONOMIC DEVELOPMENT

DATE: 1/12/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006	2006	2007	2007	2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$716,728	\$716,831	\$815,853	\$767,176	\$805,952	\$954,395	\$840,458
Purchased / Contracted Services	286,774	272,239	341,260	279,772	333,275	371,562	270,700
Supplies	17,735	12,971	20,821	36,518	22,459	27,000	16,364
Capital Outlays	6,200	0	0	0	0	0	0
Interfund / Interdepartmental Charges	3,755	3,755	0	0	0	0	0
TOTAL	\$1,031,192	\$1,005,796	\$1,177,934	\$1,083,465	\$1,161,685	\$1,352,957	\$1,127,522

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 1/12/2009

PROGRAM DESCRIPTION

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

REVENUE SUMMARY	2004	2005	2006	2007	2008	% change	2009	% change
Interest on Investments	\$60,000	\$90,000	\$200,000	\$75,000	\$200,000	166.67%	\$50,000	-75.00%
Wired User Fees	5,856,623	5,808,237	4,886,879	5,500,000	5,300,000	-3.64%	5,050,000	-4.72%
Wireless User Fees	5,179,838	5,395,966	8,228,654	6,400,000	8,000,000	25.00%	7,050,000	-11.88%
Fund Balance	6,653,035	7,810,545	9,896,248	2,104,208	845,688	-59.81%	1,948,366	130.39%
Reserve for								
Encumbrances Forward	0	0	1,701,891	4,095,555	420,649	-89.73%	0	-100.00%
Total	\$17,749,496	\$19,104,748	\$24,913,672	\$18,174,763	\$14,766,337	-18.75%	\$14,098,366	-4.52%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Telephone Service	\$1,050,000	\$1,050,000	\$1,000,000	\$700,000	\$700,000	\$750,000	\$750,000	7.14%
CAD Payments	0	0	908,000	2,724,804	0	0	0	0.00%
CAD Consulting	0	0	0	0	49,934	0	57,000	14.15%
Training	0	0	0	0	0	0	53,000	0.00%
E-911 Center Build-out	0	0	10,600,000	4,530,555	219,365	0	0	-100.00%
Operating Supplies	0	0	0	0	0	0	122,215	0.00%
Equipment	0	0	0	0	0	0	258,684	0.00%
Reserve for Appropriation	6,085,770	6,603,422	1,041,787	1,383,393	3,978,628	1,332,691	2,953,187	-25.77%
Transfer to General Fund	6,547,985	8,686,200	9,097,494	8,156,011	8,967,060	10,266,906	8,827,280	-1.56%
Phases 1 and 2 / Cost								
Recovery To Providers	4,065,741	2,765,126	2,266,391	680,000	851,350	800,000	1,077,000	26.50%
Total	\$17,749,496	\$19,104,748	\$24,913,672	\$18,174,763	\$14,766,337	\$13,149,597	\$14,098,366	-4.52%
Percent Change	20.39%	7.64%	30.41%	-27.05%	-18.75%	-10.95%	-4.52%	
Actual Expenditures	\$9,742,651	\$10,599,178	\$21,935,409	\$18,074,548	\$11,476,385			

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 1/12/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

The user fees for wired and wireless telephones remain unchanged at \$1.50 per month.

Research and investigation is currently underway by DeKalb County and AT&T regarding that company's calculations for wireless recovery charges. At issue is whether the company is bound to a \$0.07 per line per month charge or if it can charge the County the legal maximum of \$0.30. An additional \$270,000 has been recommended for wireless recovery charges in anticipation of an increase.

State Law (O.C.G.A. § 46-5-134) requires that if unexpended revenues (fund balance) at the end of a fiscal year are projected to exceed the previous year's unexpended revenues by 1 1/2 times, user fees must be adjusted to avoid that condition. Action on user fees during 2009 may be required.

The total amount recommended is \$13,791,384; it will be appropriated as follows:

- E-911 Telephone Service	\$750,000
- Supplies, Equipment, Consulting	\$490,899
- Reserve for Appropriation	2,646,205
- Wireless Provider Cost Recovery	1,077,000
- Transfer to General Fund *	8,827,280
Total	<u>\$13,791,384</u>

* The transfer to the General Fund of \$8,827,280 includes: \$7,746,792 for personnel costs, \$453,750 for operating supplies, \$211,738 for operating services and charges, and \$415,000 for maintenance and repair.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$14,353,131	\$10,045,415	\$3,505,233	\$6,140,784	\$1,601,284	\$1,550,000	\$1,937,000
Supplies	420,000	728,356	236,631	258,013	5,518	0	122,215
Capital Outlays	1,260	3,718,448	4,893,496	3,875,913	213,847	0	258,684
Other Costs	1,041,787	0	1,383,393	0	3,978,628	1,332,691	2,953,187
Other Financing Uses	9,097,494	7,443,190	8,156,011	7,799,839	8,967,060	10,266,906	8,827,280
TOTAL	\$24,913,672	\$21,935,409	\$18,174,763	\$18,074,548	\$14,766,337	\$13,149,597	\$14,098,366

BUDGET 2009

FUND: GENERAL

DEPARTMENT: ETHICS

DATE: 1/13/2009

PROGRAM DESCRIPTION

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November, 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR ACCOMPLISHMENTS 2008

Conducted 4 regular meetings and investigated no formal complaints.

MAJOR GOALS 2009

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Formal Complaints Investigated	3	2	0	0	0.00%	3	100.00%
Advisory Opinions Rendered	0	0	0	0	0.00%	0	0.00%
Regular And Special Meetings Held	4	4	4	4	0.00%	4	0.00%

BUDGET 2009
FUND: GENERAL
DEPARTMENT: ETHICS

DATE: 1/13/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Ethics Board	\$2,000	\$2,000	\$2,000	\$2,000	\$1,000	\$1,000	\$988	-1.20%
Total	\$2,000	\$2,000	\$2,000	\$2,000	\$1,000	\$1,000	\$988	-1.20%
Percent Change	0.00%	0.00%	0.00%	0.00%	-50.00%	0.00%	0.00%	
Actual Expenditures	\$622	\$44	\$29	\$3	\$300 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$2,000	\$29	\$2,000	\$3	\$1,000	\$1,000	\$988
TOTAL	\$2,000	\$29	\$2,000	\$3	\$1,000	\$1,000	\$988

BUDGET 2009

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 1/12/2009

PROGRAM DESCRIPTION

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services.

MAJOR ACCOMPLISHMENTS 2008

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2008 are: expansion of Juvenile Justice facility (additional courtroom), completion of West Exchange Building renovations, continued design, development and renovation of the new courthouse, continued renovation of the Maloof building, continued renovations of the Maloof Parking Deck, continued construction of the South DeKalb Performing Arts Center, various design and renovations of the Callanwolde Center, design and construction of Roadhaven/Watershed facility, renovation of 311 office space, design and conceptual plans for South Precinct Police Station, design and conceptual plans for Drug Court renovation/move to Bobby Burgess building, design and conceptual plans for Police Academy Trailers and other renovation projects.

MAJOR GOALS 2009

1. To continue monitoring of Performance Contracting initiatives.
2. Continuation of major renovation and construction projects.
3. Continued maintenance, repair or replacement of major HVAC equipment, roofs elevators, swimming pools, etc. as funding is available.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Square Footage Maintained	4,840,425	5,216,675	5,376,879	5,376,879	0%	5,559,404	3%
Maintenance Cost Per Sq. Ft	\$0.95	\$0.95	\$1.16	\$1.16	0%	\$1.36	17%
Number of Facilities	253	253	256	257	0%	262	2%
Construction/Renovation Sq. Ft.	922680	1,174,979	1,389,000	1,253,815	-10%	985,000	-21%
Custodial Sq. Ft.	1,213,102	1,264,716	1,749,285	1,754,525	0%	1,786,445	2%
Security Sq. Ft.	1,003,880	1,153,880	1,110,500	883,464	-20%	921,464	4%
Work Order Requests Generated	46,300	50,271	52,784	53,922	2%	55,250	2%

BUDGET 2009

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$1,090,363	\$1,031,878	\$905,564	\$923,664	\$946,340	\$960,955	\$841,131	-11.12%
Maint./Construction	4,215,183	5,130,813	5,421,495	5,860,856	6,256,403	7,568,479	6,019,590	-3.79%
Environmental	2,407,906	2,388,804	2,247,410	2,635,770	3,414,110	3,383,302	3,082,746	-9.71%
Utilities & Insurance	2,423,532	4,260,808	5,795,972	6,467,839	6,097,771	6,930,342	6,560,342	7.59%
Security	1,050,624	1,511,869	1,267,477	1,421,388	1,049,878	697,996	696,914	-33.62%
Architectural & Eng.	447,856	394,913	477,704	687,883	939,755	538,997	530,072	-43.59%
Total	\$11,635,464	\$14,719,084	\$16,115,622	\$17,997,400	\$18,704,257	\$20,080,071	\$17,730,795	-5.20%

Percent Change -3.64% 26.50% 9.49% 11.68% 3.93% 11.57% -5.20%

Actual Expenditures \$11,414,436 \$14,859,079 \$16,661,302 \$17,896,911 \$17,998,660 (estimated)

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	98	88	84	84	84	84	84	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$488,032 has been deducted as salary savings; this is the equivalent of 12 positions.

As part of the Arts reorganization, the contract for the operation of the Porter Sanford III Arts Center, is included in this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Provide funding for cosmetic maintenance that has been deferred due to budget constraints.
Not Recommended at this time.

	Requested	Recommended
1. Provide funding for cosmetic maintenance that has been deferred due to budget constraints. Not Recommended at this time.	\$750,000	\$0
Total Program Modifications	\$750,000	\$0

BUDGET 2009

FUND: GENERAL

DEPARTMENT: FACILITIES MANAGEMENT

DATE: 1/12/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$4,427,367	\$4,098,056	\$4,424,582	\$4,344,742	\$4,615,069	\$5,090,213	\$4,470,595
Purchased/Contracted Services	6,024,911	7,363,660	6,725,758	7,574,591	7,719,463	7,689,991	6,699,964
Supplies	3,850,363	3,395,387	4,542,254	3,693,819	4,289,666	5,195,200	4,538,451
Capital Outlays	30,776	15,363	6,216	5,623	0	0	0
Interfund/Interdepartmental Charges	619,026	618,414	902,874	905,919	583,001	662,116	579,234
Capital Lease Payments	949,104	956,346	1,395,717	1,372,218	1,497,059	1,442,551	1,442,551
Other Financing Uses	214,075	214,075	0	0	0	0	0
TOTAL	\$16,115,622	\$16,661,302	17,997,400	\$17,896,911	\$18,704,257	\$20,080,071	\$17,730,795

PROGRAM DESCRIPTION

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff.

The Office of Child Protection includes the following services: Child Protective Services; Diversion; Foster Care; Adoptions; Services to unmarried parents; Institutional Care; Custody investigations; Supervision of children in after-care; Service to unaccompanied refugee minors; Emancipation services for children leaving foster care; Development of resources for children; Maintenance of independent living homes for children 16 years old and older.

General Assistance provides financial support services to families to prevent homelessness by providing help with rent and utilities.

The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate.

MAJOR ACCOMPLISHMENTS 2008

Foster Care increased visitation to 95% for sibling visitation in the specialized units.

Caseload cap of 12 cases per worker was consistently maintained in the specialized units.

Ongoing Foster Care caseloads continue to be an average of 18 or lower per case worker.

The Diversion Unit assessed and served over 974 families.

The Independent Living Program had 31 students graduate from high school or complete their GED.

Temporary Assistance for Needy Families (TANF) continues to have over 50% of customers exiting program due to employment.

MAJOR GOALS 2009

To increase positive permanencies by 20% or greater for all children in care.

To improve Medicaid only application processing procedures.

To improve records management and caseload validation.

To increase Food Stamp participation through increased outreach initiatives.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
General Welfare Cases	9,170	2,404	2,486	3,644	46.58%	4,000	9.77%
Child Welfare Cases	6,539	5,490	5,460	4,763	-12.77%	5,000	4.98%
Medicaid, TANF							
Food Stamps	67,380	65,912	68,180	78,789	15.56%	91,049	15.56%

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: FAMILY AND CHILDREN'S SERVICES

DATE : 11/6/2008

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
General Assistance	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	0.00%
Child Welfare Program	528,000	528,000	528,000	528,000	528,000	528,000	528,000	0.00%
Administration Services	1,210,500	1,200,209	1,061,285	1,042,000	1,042,000	1,042,000	1,042,000	0.00%
Total	\$2,073,500	\$2,063,209	\$1,924,285	\$1,905,000	\$1,905,000	\$1,905,000	\$1,905,000	0.00%
Percent Change	-5.45%	-0.50%	-6.73%	-1.00%	0.00%	0.00%	0.00%	
Actual Expenditures	\$2,011,184	\$1,974,785	\$1,905,000	\$1,905,000	\$1,905,000	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	0	0	0	0	0	0	0	0%

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2007 Actual	2007 Budget	2006 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$19,285	\$0	\$0	\$0	\$0	\$0	\$0
Other Costs	1,905,000	1,905,000	1,905,000	1,905,000	1,905,000	1,905,000	1,905,000
TOTAL	\$1,924,285	\$1,905,000	\$1,905,000	\$1,905,000	\$1,905,000	\$1,905,000	\$1,905,000

BUDGET 2009

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED

DEPARTMENT: FINANCE

DATE: 1/9/2009

PROGRAM DESCRIPTION

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

MAJOR ACCOMPLISHMENTS 2008

Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.

Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).

Provided information concerning the creation of the city of Dunwoody before the General Assembly.

Presented information concerning the millage rates to the public and elected officials.

Renewed over 20,000 General Business Occupational Tax Certificates, and over 1,000 Alcoholic Beverage Licenses were registered.

Implemented the Records Center imaging program, and completed the automation of Planning and Development Board of Appeals files that accounted for 450,000 images.

Automated the record inventory system which allows departments to have constant access to their inventory on their desk top.

Arranged for Lease Purchase of critical equipment and computer systems to meet the County's needs.

Conducted and completed a service delivery cost fee study for the Planning and Development Department.

MAJOR GOALS 2009

To provide timely information and reporting to the CEO, the Board of Commissioners, and the public.

To maintain the highly satisfactory bond ratings.

To continue to refine the implementation of the Oracle Public Sector Budgeting, Hansen, Projects and Grants and the Grant Proposal Modules.

To reinstate and expand the County's Business License Inspection Program.

To improve compliance and timeliness of collections relative to renewal fees due from commercially located businesses and mixed drink excise taxes due from businesses with consumption-on-premise (COP) operations.

To implement imaging for some County's departments such as State Court, Finance and the District Attorney's Office.

BUDGET 2009

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED

DEPARTMENT: FINANCE

DATE: 1/9/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Audits	1,517	1,810	2,317	2,500	7.90%	2,700	8.00%
Business Licenses Revenue	\$12,621,255	\$13,866,797	\$14,408,450	\$14,500,000	0.64%	\$10,800,000	-25.52%
Budgets Monitored (mill)	\$975	\$1,044	\$1,105	\$1,260	14.03%	\$1,320	4.76%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Directors' Office	\$779,302	\$964,800	\$918,505	\$961,278	\$952,774	\$976,709	\$689,855	-27.60%
Treasury/Accounting	1,159,522	1,193,885	1,235,889	1,267,786	1,275,458	1,313,640	1,265,635	-0.77%
Internal Audit/Bus.Lic.	1,663,848	1,693,337	1,677,551	1,881,323	2,237,726	1,803,915	1,628,594	-27.22%
Budget & Grants	1,007,681	1,126,996	1,133,151	1,177,951	1,233,938	1,314,744	1,274,338	3.27%
Risk Management	2,387,543	2,514,450	2,577,582	2,592,160	2,550,998	2,685,106	2,481,145	-2.74%
Total	\$6,997,896	\$7,493,468	\$7,542,678	\$7,880,498	\$8,250,894	\$8,094,114	\$7,339,567	-11.05%
Percent Change	3.46%	7.08%	0.66%	4.48%	4.70%	-1.90%	-11.05%	
Actual Expenditures	\$6,287,374	\$6,515,628	\$7,021,172	\$7,605,266	\$8,085,010	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	95	102	103	103	103	107	100	-2.91%
Part Time/Temporary	1	0	0	0	0	0	0	0.00%
Total FT/PT	96	102	103	103	103	107	100	-2.91%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$89,708, in salary savings has been deducted from this budget; this is the equivalent of 2 positions.

On January 6, 2009, the Board of Commissioners created the position of Clerk to the Board of Commissioners and the Chief Executive Office in response Senate Bill 52, which transferred the duties of the Clerk from the Finance Department to the Board of Commissioners. \$200,944 in salaries and benefits has been deducted from the General Fund budget. Three positions will be transferred to the Board of Commissioners.

The 2009 basic budget includes the purchase and installation of Parking Deck Collection equipment for the entrance and exit areas of the Courthouse Parking Deck.

BUDGET 2009

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED
 DEPARTMENT: FINANCE

DATE: 1/9/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

Internal Audit/Business License Division:

1. Add 2 License Inspectors to address additional activity associated with the implementation of the Hansen system, increase new business registrations and strengthen ability to enforce occupational tax codes. This request includes salaries and benefits for 8 months.

\$45,756 \$0

Not Recommended.

2. Add 2 Office Assistant positions - (Business License Division) to address customer service concerns, processing business license applications, monitor the intake of counter customers, answer incoming calls and serve as back-up to counter staff. Currently, these duties are performed by temporary personnel. This request includes salaries and benefits for 8 months.

43,164 0

Not Recommended.

Total Program Modifications

\$88,920 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$6,094,183	\$5,757,766	\$6,355,130	\$6,182,855	\$6,628,662	\$7,098,460	\$6,503,668
Purchased / Contracted Services	607,152	484,727	658,808	548,903	536,369	550,874	415,227
Supplies	178,206	131,023	171,655	145,060	127,311	124,965	106,354
Capital Outlays	59,816	43,814	29,612	22,379	21,672	4,350	4,350
Interfund / Interdepartmental Charges	603,321	603,842	665,293	706,069	936,880	315,465	309,968
TOTAL	\$7,542,678	\$7,021,172	\$7,880,498	\$7,605,266	\$8,250,894	\$8,094,114	\$7,339,567

BUDGET 2009

FUND: WATER SEWER

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes.

MAJOR ACCOMPLISHMENTS 2008

Billed every water & sewer billing group as scheduled.
 Reduced large accounts with more than 90 days past due.
 Shortened the Oracle Financial Management System month-end close.

MAJOR GOALS 2009

To continue maximizing collection rates for all billings.
 To bill every water and sewer service account on time.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Water Meters	183,243	186,480	18,062	190,394	954.11%	192,755	1.24%
Water Billings	1,465,720	1,390,812	1,559,234	1,529,360	-1.92%	1,550,771	1.40%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Revenue Collections (Water & Sewer)	\$5,194,204	\$5,515,945	\$6,569,156	\$7,398,412	\$5,561,428	\$5,738,860	\$5,368,511	-3.47%
Total	\$5,194,204	\$5,515,945	\$6,569,156	\$7,398,412	\$5,561,428	\$5,738,860	\$5,368,511	-3.47%
Percent Change	6.19%	19.09%	12.62%	-24.83%	3.19%	-6.45%	-3.47%	
Actual Expenditures	\$4,805,176	\$5,541,136	\$5,904,357	\$6,686,713	\$5,372,141	(estimated)		

BUDGET 2009

FUND: WATER SEWER

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	113	120	121	115	94	94	94	0.00%
Part-Time	0	1	1	0	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$5,431,806	\$4,931,125	\$5,342,743	\$5,235,504	\$4,443,107	\$4,641,296	\$4,485,499
Purchased / Contracted Services	1,171,895	1,004,370	1,855,600	1,207,660	1,200,580	1,225,840	963,840
Supplies	95,770	104,318	210,334	280,461	168,951	161,100	161,918
Capital Outlays	5,550	1,050	92,300	98,873	60,500	14,500	14,500
Interfund / Interdepartmental Charges	(135,865)	(136,506)	(102,565)	(135,785)	(311,710)	(303,876)	(257,246)
TOTAL	\$6,569,156	\$5,904,357	\$7,398,412	\$6,686,713	\$5,561,428	\$5,738,860	\$5,368,511

BUDGET 2009

FUND: SANITATION

1/8/2009

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

PROGRAM DESCRIPTION

The Sanitation Assessment/ Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director, or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

MAJOR ACCOMPLISHMENTS 2008

Collected about 97% of commercial accounts billed on time.

MAJOR GOALS 2009

To continue the collection for all County commercial sanitation billing usages.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Commercial Billings	94,044	101,790	124,500	125,000	22.31%	120,000	-3.61%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Revenue Collections (Sanitation)	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427	\$243,889	\$243,889	7.24%
Total	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427	\$243,889	\$243,889	7.24%
Percent Change	5.88%	-6.65%	7.88%	-2.88%	1.15%	7.24%	0.00%	
Actual Expenditures	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

BUDGET 2009

FUND: SANITATION

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

1/8/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Interfund / Interdepartmental Charges	\$231,517	\$231,517	\$224,849	\$224,849	\$227,427	\$243,889	\$243,889
TOTAL	\$231,517	\$231,517	\$224,849	\$224,849	\$227,427	\$243,889	\$243,889

BUDGET 2009

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 1/9/2009

PROGRAM DESCRIPTION

The DeKalb County Fire and Rescue Department provides efficient and effective service to the citizens of DeKalb County through Community Life Safety Education, Fire Prevention, Fire Inspection, Fire Investigation, Fire Suppression, Advanced Life Support Transport Services, Hazardous Materials Response, Technical Rescue Response, Aircraft Rescue, Firefighting and SWAT Medic Response. These functions are supported by twenty-six (26) fire stations and sixty-four (64) emergency response units.

MAJOR ACCOMPLISHMENTS 2008

Recertified all personnel in state firefighting and medical requirements.

Completed over 164,000 responses, ranks DeKalb County Fire Rescue (DCFR) 8th busiest fire service in the United State.

Deployed an average of 38 Advanced Life Support Units per day, which increases survivability of all DeKalb County citizens and visitors.

Inspected and tested all self-contained breathing apparatus and components.

Reduced On-the-Job-Injuries (OJIs) and vehicle accidents over 50%.

Instituted training and oversight programs to reduce on the job injuries and overall Workers Compensation expenses.

Reformatted and implemented the department strategic plan for 2008-2009 phases of the Department Strategic Plan.

Hired 25 pre-trained East Point Fire Department former employees.

Acquired \$4M+ in Grant funding from GEMA/UASI for self contained breathing apparatus (SCBA) and a second set of turnout gear for all sworn personnel.

MAJOR GOALS 2009

To improve operational effectiveness through practical application of basic fire and medical skills.

To increase citizen involvement in department functions.

To continue community involvement and participation through our Community Education Unit.

To increase EMS collections by 10% through educating and tracking employees on patient documentations.

To reduce on the job injuries and overall Workers' Compensation costs by 10% through our safety committee that will emphasize fire safety issues and compliances.

To reduce the time from recruitment to hire for new applications.

To implement the grant purchasing process from GEMA/UASI 2006 and 2007 funding.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimate 2008	% Change	Projected 2009	% Change
Reduction in Response Times (minutes)	5:12	5:00	5:12	5:45	5:12	-10%	5:22	3%
Emergency Responses	129,984	132,253	164,378	166,894	175,528	5%	188,560	7%

BUDGET 2009

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 1/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Amin/ Support and Technical Services	\$5,252,995	\$723,505	\$92,564	\$38,335	\$22,670	\$0	\$0	0.00%
Fire Marshal	1,609,755	0	0	0	0	0	0	0.00%
Fire Operations	39,338,752	46,360,189	48,668,334	51,067,344	52,499,249	60,957,364	48,735,899	-7.17%
Fire Rescue Services	14,825,969	16,610,039	15,308,573	15,937,193	16,034,785	19,718,640	16,031,603	-0.02%
Interfund	1,757,506	3,251,299	3,491,214	5,604,276	4,439,471	4,439,471	4,481,785	0.95%
Total	\$62,784,977	\$66,945,032	\$67,560,685	\$72,647,148	\$72,996,175	\$85,115,475	\$69,249,287	-5.13%
Percent Change	5.68%	6.63%	0.92%	7.53%	0.48%	16.60%	-5.13%	
Actual Expenditures	\$59,249,624	\$62,243,933	\$63,571,099	\$70,451,399	\$71,100,074	(estimated)		

FUNDING SOURCES	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Fire Fund	\$45,029,548	\$47,357,647	\$49,047,401	\$55,386,201	\$56,961,390	\$65,396,835	\$53,217,684	-6.57%
General Fund	\$14,220,076	\$14,886,286	\$14,523,698	\$15,065,198	\$16,034,785	\$19,718,640	\$16,031,603	-0.02%
Total	\$59,249,624	\$62,243,933	\$63,571,099	\$70,451,399	\$72,996,175	\$85,115,475	\$69,249,287	-5.13%

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full-Time (Fire Fund)	638	637	637	652	647	698	649	0.31%
Temp/Pos (Fire Fund)	4	4	4	4	4	0	0	0.00%
Full-Time (General Fund)	208	208	208	208	208	226	208	0.00%
Total FT/PT	850	849	849	864	859	924	857	0.31%

INFORMATION RELATIVE TO REQUESTED BUDGET**GENERAL FUND**

\$ 719,705 in salary savings has been deducted in the General Fund for this department in 2009; this is equivalent of 15 full-time positions.

BUDGET 2009

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 1/9/2009

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

FIRE FUND

\$1,415,190 in salary savings has been deducted in the Fire Fund for this department in 2009; this is equivalent of 30 full-time positions.

Funding in the amount of \$38,253 for the conversion of 4 part-time positions to one full-time Supply Specialist and one full-time Administrative Assistant position is included in the 2009 recommended basic budget.

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

Fire General- Fund 100 (04930)

1. The addition of 4 Fire Medic 1 positions to staff the new Rescue Unit in Battalion 3 housed at Station 7. This request includes uniforms, protective equipment, salaries and benefits for 6 months.

\$386,922

\$0

Not Recommended.

2. The addition of 4 Fire Fighter 1 positions to staff the new Rescue Unit in Battalion 3 housed at Station 7. This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 6 months.

102,243

0

Not Recommended.

3. The addition of 10 Fire Medic 1 positions to staff Rescue Unit at the new Station 27 in the Stonecrest Mall Area. This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 6 months.

513,567

0

Not Recommended.

Fire Operations-Fire Fund (04925)

4. The addition of 28 positions: 22 Firefighter 1 and 6 Fire Captains, 1 Engine, 1 Rescue Unit to staff the new Station 27 in the Stonecrest Mall Area. This request includes uniforms, protective equipment, vehicle, vehicle insurance, vehicle maintenance, salaries and benefits for 6 months.

1,601,565

0

Not Recommended.

BUDGET 2009

FUND: FIRE FUND AND GENERAL FUND

DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 1/9/2009

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations	Requested	Recommended
Fire Operations-Fire Fund (04925)		
5. The addition of 21 positions: 21 Firefighter 1 as part of a 3-year phase-in to meet the (NFPA) National Fire Protection Association Standard for Safe and Effective Apparatus Staffing. This request includes salaries and benefits for 6 months. Not Recommended.	\$536,777	\$0
6. Funding to acquire 120 Road Safety monitoring devices for the DCFR fleet. Not Recommended.	508,440	0
7. Convert 2 Temporary Fire Fighter 1 positions to 1 full-time Supply Specialist position to perform the job tasks of warehouse work. This request includes uniform, salary and benefits for 6 months. Recommended as reallocation in the basic budget.	19,214	0
8. Convert 2 Temporary Fire Fighter 1 positions to 1 Administrative Assistant position to support Resource Management. This request includes salary and benefits for 6 months. Recommended as reallocation in the basic budget.	19,039	0
Total Program Modifications	\$3,687,767	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$51,912,569	\$47,019,497	\$52,670,623	\$48,477,054	\$55,796,276	\$63,108,668	\$56,514,116
Purchased/Contracted Services	1,104,136	956,787	1,149,229	1,174,629	1,238,733	1,764,693	1,184,161
Supplies	3,162,890	3,160,718	3,238,876	3,652,499	3,426,671	5,098,686	2,336,935
Capital Outlays	545,148	546,883	370,290	370,311	206,032	249,869	85,000
Interdepartmental/Interfund Services	10,220,289	10,560,048	10,132,234	9,896,606	12,034,463	14,599,559	8,835,075
Other Financing	0		0	0	294,000	294,000	294,000
TOTAL	\$66,945,032	\$62,243,933	\$67,561,252	\$63,571,099	\$72,996,175	\$85,115,475	\$69,249,287

BUDGET 2009

FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS

DATE: 1/8/2009

PROGRAM DESCRIPTION

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. Our goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with the numerous business processes/work flows and IT systems that the county uses.

MAJOR ACCOMPLISHMENTS 2008

Completed fourth phase of the Annual Basemap project.
 Developed and deployed new software for input of deeds, plats, sales, ownership and addresses.
 Incorporated new imaging software for Superior Court's parcel mapping workflow.
 Upgraded survey ground control monumentation.

MAJOR GOALS 2009

To complete parcel conversion project.
 To deploy Countywide E-GIS project.
 To make users more efficient and facilitate the use of GIS data in all departments with mapping function.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
GIS Database Features	305	311	338	338	0.00%	325	-3.85%
Workstations with GIS/ CAD Software	160	190	350	350	0.00%	400	14.29%
Plotters connected to GIS	18	18	18	19	5.56%	19	0.00%
Mapping/Data Requests	163	152	155	150	-3.23%	150	0.00%
Parcels Conveyed	40,125	40,399	35,315	30,000	-15.05%	30,000	0.00%
Deeds Entered	37,321	36,772	32,967	30,000	-9.00%	30,000	0.00%
Property Sales Revenue	\$172,197	\$364,631	\$329,000	\$50,000	-84.80%	\$50,000	0.00%
Map Sales Revenue	\$15,339	\$9,209	\$6,063	\$5,000	-17.53%	\$5,000	0.00%

BUDGET 2009

FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS

DATE: 1/8/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
GIS	\$828,370	\$980,763	\$1,156,564	\$1,219,409	\$1,203,591	\$1,264,935	\$1,115,198	-7.34%
Property Mapping	\$930,197	\$1,015,123	\$1,087,480	\$1,193,777	\$1,245,219	\$1,221,555	\$1,141,919	-8.30%
Total	\$1,758,567	\$1,995,886	\$2,244,044	\$2,413,186	\$2,448,810	\$2,486,490	\$2,257,117	-7.83%
Percent Change	-12.98%	13.50%	12.43%	7.54%	1.48%	1.54%	-7.83%	
Actual Expenditures	\$1,489,041	\$1,648,197	\$1,952,117	\$2,176,658	\$2,203,089 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	26	26	26	27	27	27	27	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$59,000 has been deducted for salary savings; this is the equivalent of 1 full-time position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$1,474,659	\$1,405,110	\$1,608,767	\$1,533,795	\$1,707,328	\$1,690,975	\$1,591,407
Purchased/Contracted Services	439,549	175,867	480,067	344,387	461,553	505,265	444,610
Supplies	64,419	105,650	100,944	103,948	76,467	82,250	74,100
Capital	265,418	265,376	223,408	194,529	203,462	208,000	147,000
Other Financing Uses	0	114	0	0	0	0	0
TOTAL	\$2,244,045	\$1,952,117	\$2,413,186	\$2,176,659	\$2,448,810	\$2,486,490	\$2,257,117

2009 BUDGET
 FUND: GRANTS
 DEPARTMENT: VARIOUS

DATE: January 14, 2009

PROGRAM DESCRIPTION

The function of the Grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grant account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently seven active funds established for grants: Funds 250, 252, 253, 254, 255, 256, 257.

RECENT MAJOR CHANGES

The County has received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant plus additional funding provided by the County, in the amount of \$156,663 from the U.S. Department of Justice. The Drug Court expects to receive \$886,577.00 (over a three year period) from Health & Human Services. The Police department anticipates the receipt of \$95,000.00 from the National Institute of Justice for Forensic Science improvements. The Magistrate Courts has been granted \$318,918 for 2008 for the County's Substance Abuse program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Requested	2009 Recommended	2009/2008 Increase/Decrease
CD	\$26,372,182	\$12,259,636.00	\$22,814,621	\$22,814,621	\$22,482,377	\$23,781,650	\$23,781,650	5.78%
DeKaib WD	3,255,934	6,582,457	4,604,970	4,604,970	4,921,351	4,447,357	4,447,357	-9.63%
Other	13,080,092	12,730,749	10,687,003	10,687,003	8,173,420	13,201,075	13,201,075	61.51%
Pending	692,559	0	0	0	0	0	0	0.00%
Grant #9 (LLEBG) (Fund 256)	0	187,945	136,058	0	0	0	0	0.00%
Grant #10 (JAG) (Fund 257)	0	366,940	366,940	366,940	205,672	0	0	-100.00%
Grant #11 (JAG) (Fund 257)	0	0	321,718	321,718	244,520	123,585	123,585	-49.46%
Grant #12 (JAG) (Fund 257)	0	0	0	0	619,975	451,775	451,775	-27.13%
Grant #13 (JAG) (Fund 257)	0	0	0	0	221,086	221,086	221,086	0.00%
Total	\$43,400,767	\$32,127,727	\$38,931,310	\$38,795,252	\$36,868,401	\$42,226,527	\$42,226,527	14.53%
Percent change	-43.77%	-25.97%	21.18%	20.75%	-5.30%	14.53%	14.53%	

2009 BUDGET
 FUND: GRANTS
 DEPARTMENT: VARIOUS

DATE: January 14, 2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Requested	2009 Recommended	2009/2008 Increase/Decrease
Full-time	250	182	188	154	89	89	89	0.00%
Part-time	2	2	2	2	0	0	0	0.00%
Temporary	8	8	7	7	7	7	7	0.00%

IMPORTANT CURRENT ISSUES

The County has implemented a new Oracle financial management system which has had a tremendous impact on the way the County currently budgets and accounts for grant funds. One change is that there is no longer a need to have grants in pending status as we do not set-up the award without prior Board of Commissioners approval.

OTHER INFORMATION RELATIVE TO 2009 BUDGET

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2009. Additional grants will be appropriated as they are received during 2009.

FUTURE CONSIDERATIONS

The County anticipates the receipt of an additional \$18 million in 2009 for Neighborhood Restabilization from the U.S. Department of Housing and Urban Development. In addition, the County continues to receive funding from the the Georgia Department of Labor for Youth, Adult and Dislocated Workers. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2009. The Drug Court expects to receive \$886,577.00 (over a three year period) from Health & Human Services. The Police department anticipates the receipt of \$95,000.00 from the National Institute of Justice for Forensic Science improvements.

BUDGET 2009

FUND: HOSPITAL

DEPARTMENT: HOSPITAL

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	% change	Projected 2009	% change
Adopted Mill Rate	0.98	0.83	0.89	0.84	-5.62%	0.89	5.95%
DeKalb % Deficit Share	25.28%	25.28%	27.12%	25.29%	-6.75%	27.12%	7.24%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
<u>Fulton-DeKalb Hospital Authority (Grady)</u>								
Current Year Operations	\$14,135,329	\$14,135,329	\$14,510,329	\$19,466,335	\$9,341,335	\$14,341,335	\$14,467,767	54.88%
Children's Health Care - Hughes Spalding	0	0	0	0	125,000	125,000	125,000	0.00%
Grady DeKalb General Support	20,000	20,000	20,000	20,000	20,000	20,000	37,985	89.93%
Debt Service	6,106,765	6,069,206	6,074,416	6,431,138	6,993,964	6,993,964	7,602,415	8.70%
Sub-Total	\$20,262,094	\$20,224,535	\$20,604,745	\$25,917,473	\$16,480,299	\$21,480,299	\$22,233,167	34.91%
<u>DeKalb Grady Clinic</u>								
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
<u>Other</u>								
Emergency Medical Service								
To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Recoup payment from Budgetary Reserve	0	0	0	0	5,000,000	0	0	100.00%
Total	\$21,642,858	\$21,605,299	\$21,985,509	\$27,298,237	\$22,861,063	\$22,861,063	\$23,613,931	3.29%
Percent Change	0.00%	-0.17%	1.76%	24.16%	-16.25%	0.00%	3.29%	
Actual Expenditures	\$21,619,258	\$21,600,064	\$21,958,342	\$27,297,669	\$22,861,063 (estimated)			

BUDGET 2009

FUND: HOSPITAL

DEPARTMENT: HOSPITAL

DATE: 1/8/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2008 adopted budget included the transfer of \$5,000,000 from the Hospital Fund to the General Fund Budgetary Reserve to recover the \$5,000,000 payment for Grady Hospital approved by the Board of Commissioners in 2007. In 2007, \$5,000,000 was transferred from the Budgetary Reserve to fund the one time payment to Grady Hospital.

The 2009 recommended budget for hospital operations totaling \$14,592,767 includes \$14,341,335 for operations, a one time payment of \$126,432 that was due in 2008 and \$125,000 for Children's Healthcare at Hughes Spalding.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	106,764	106,764	75,764	106,764	106,764	106,764
Other Financing Uses	0	0	0	0	5,000,000	0	0
Other Costs	21,873,745	21,851,578	27,186,473	27,221,905	17,749,299	22,749,299	23,502,167
TOTAL	\$21,985,509	\$21,958,342	\$27,298,237	\$27,297,669	\$22,861,063	\$22,861,063	\$23,613,931

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: HOTEL / MOTEL FUND

DATE: 1/9/2009

PROGRAM DESCRIPTION

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, for 1988, and approved again for 1989 through 2008 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

MAJOR GOALS 2009

- To position DeKalb County as the affordable and accessible destination for a vacations, group tours or meetings in the Atlanta area.
- To continue to promote the value of DeKalb County.
- To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Gross Room Rentals	\$115,919,077	\$115,919,077	\$149,199,960	\$149,199,960	\$97,570,840	-34.60%	\$100,497,660	3.00%
Total Tax Collected	\$5,778,566	\$5,778,566	\$7,459,998	\$7,459,998	\$7,683,798	3.00%	\$7,914,312	3.00%

REVENUE SUMMARY	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Hotel/ Motel Tax	\$2,061,899	\$2,338,876	\$2,607,708	\$2,607,708	\$2,686,294	3.01%	\$2,274,000	-15.35%
Fund Balance	198,506	209,476	230,592	230,592	267,512	16.01%	251,232	-6.09%
Total	\$2,260,405	\$2,548,352	\$2,838,300	\$2,838,300	\$2,953,806	4.07%	\$2,525,232	-14.51%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
DeKalb Convention & Visitors Bureau (DCVB)	\$1,852,500	\$2,400,000	\$2,450,000	\$2,800,000	\$2,800,000	\$2,500,000	\$2,500,000	-10.71%
DeKalb Council for the Arts	97,500	0	0	0	0	0	0	0.00%
Reserve for Appropriation	198,506	209,476	230,592	346,434	267,521	46,629	25,232	-90.57%
Total	\$2,148,506	\$2,609,476	\$2,680,592	\$3,146,434	\$3,067,521	\$2,546,629	\$2,525,232	-17.68%
Percent Change	-17.54%	21.46%	2.73%	17.38%	-2.51%	-16.98%	-17.68%	
Actual Expenditures	\$2,050,928	\$2,317,760	\$2,607,708	\$2,758,852	\$2,624,808	(estimated)		

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: HOTEL / MOTEL FUND

DATE: 1/9/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

Continuation of the hotel-motel tax through 2008 was approved by the Board of Commissioners in December 2007. The Board of Commissioners is expected to approve the continuation of the levy for 2009 at the January 13, 2009 BOC meeting.

In 2006, the BOC approved a contract with the DeKalb Convention and Visitors Bureau (DCVB) to promote tourism, conventions, and trade shows with DCVB as the only provider. The current contract with DCVB includes four annual renewals and will expire on December 31, 2010.

The impact of the incorporation of the city of Dunwoody is expected to be a \$526,000 reduction in 2009 revenue.

During 2008, HB 1168 was enacted allowing for an increase in the Hotel Motel Tax from 5% to 8%. Consideration will be undertaken in 2009 to enact this increase for DeKalb County pending local legislation by the state legislature.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Other Costs	\$2,680,592	\$2,607,708	\$3,146,434	\$2,758,852	\$3,067,521	\$2,546,629	\$2,525,232

BUDGET 2009

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Human Resources and Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. The department's five divisions perform distinct functions with specific responsibilities.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation and title changing of existing positions, recommends classifications for new positions, conducts salary surveys, and maintains the the official personnel records of county employees.

The Employee Relations Division is responsible for handling grievances that are directed to the Human Resources and Merit System from employees and applicants, counseling employees, and processing appeals to the Merit System Council and Hearing Officers.

The Recruiting Division advertises vacancies and performs specialized recruitment activities, receives and screens applications, advises applicants concerning openings for which they may qualify, and develops and administers tests and other evaluation measures.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordinating of Human Resource reports; training, security, testing and updates of the PeopleSoft Human Resource Management System application, coordinates and oversees electronic records management, and serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs. It conducts needs assessments and utilizes class evaluations to determine skills gaps, coordinates and conducts professional development training classes, and retains outside vendors on contract for workshops and classes. When necessary, internal staff is recruited and certified to assist in training delivery.

MAJOR ACCOMPLISHMENTS 2008

Completed a comprehensive salary survey of county positions and identified classifications below market, where adjustments to classifications were needed to maintain competitiveness.

Implemented the Occupational Health Manager software which enhanced scheduling and tracking post-employment physical examinations, recruiting and managing personnel with Commercial Driver's Licenses, and scheduling and tracking medical examinations for employees in safety sensitive classifications.

MAJOR GOALS 2009

To conduct a countywide classification and pay study to realign the county's compensation plan.

To update the disciplinary tracking system, analyze disciplinary trends and utilize the data to enhance employee performance at all levels.

To increase the recruitment of Public Safety positions.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 1/8/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Projected 2008	% change	Estimated 2009	% change
Applications Received	19,147	18,603	21,608	22,650	4.82%	18,000	-20.53%
Employment Registers	486	559	418	560	33.97%	300	-46.43%
Classifications	954	875	891	860	-3.48%	850	-1.16%
Employee Assistance Cases	1,632	1,518	1,608	1,500	-6.72%	1,500	0.00%
Classes Scheduled	373	394	326	320	-1.84%	315	-1.56%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Human Resources	\$2,803,537	\$3,340,035	\$4,012,176	\$3,282,107	\$3,588,767	\$3,459,151	\$2,779,976	-22.54%
Employee Health Clinic	0	0	216,321	311,761	324,784	356,128	340,697	4.90%
Training & Development	349,922	411,313	511,591	325,028	370,963	371,255	340,806	-8.13%
Total	\$3,153,459	\$3,751,348	\$4,740,088	\$3,918,896	\$4,284,514	\$4,186,534	\$3,461,479	-19.21%
Percent Change	-3.33%	18.96%	26.36%	-17.32%	9.33%	-2.29%	-19.21%	
Actual Expenditures	\$2,636,692	\$2,794,385	\$3,199,227	\$3,258,319	\$3,738,498	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	34	34	37	38	38	38	38	0.00%
Time Limited	0	1	1	1	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$125,748 has been deducted as salary savings; this is the equivalent of 2 positions.

\$180,000 was requested to conduct a classification and compensation study; this is not recommended at this time.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 1/8/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006	2006	2007	2007	2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$2,864,398	\$1,983,635	\$2,727,082	\$2,167,666	\$2,701,194	\$2,879,549	\$2,572,796
Purchased/Contracted Services	1,730,475	1,100,522	1,086,646	1,016,045	1,505,840	1,172,275	831,278
Supplies	86,515	71,512	86,280	62,854	70,110	56,430	49,000
Capital Outlays	57,500	39,195	3,133	3,134	7,369	69,500	4,500
Interfund/ Interdepartmental Charges	1,200	4,363	15,755	8,620	0	8,780	3,905
TOTAL	\$4,740,088	\$3,199,227	\$3,918,896	\$3,258,319	\$4,284,513	\$4,186,534	\$3,461,479

PROGRAM DESCRIPTION

The Human Services Department was created per BOC action on September 12, 2005. The Human Services Department manages the Office of Senior Affairs, and contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to human services. The Department coordinates the County's Human/Community Services Grant and General Funds, reviews various grant proposals from non-profit and community organizations requiring County approval, coordinates or participates in various planning initiatives, provides general information to the public, and provides technical assistance to nonprofit agencies. The Office of Senior Affairs serves as the "Gateway" and primary agency responsible for access to available services; monitors the contract performance goals and outcomes of subcontractors providing senior services in DeKalb County. The Lou Walker Multipurpose Facility in DeKalb County is specifically designed to meet the needs and interests of today's older adults and offers classes, programs and services that introduce vibrant and stimulating opportunities.

MAJOR ACCOMPLISHMENTS 2008

Renovated the computer labs in DeKalb-Atlanta, Lithonia and South DeKalb senior centers and updated Microsoft application and internet access.
Purchased three cold service counters and two hot service counters for the Scottsdale, South DeKalb and Lithonia senior centers.
Implemented the UPRIGHT Falls Prevention community based program that addressed the major risk factors that cause falls; 34 seniors were seen at the vision clinic and 30 received in-home safety assignments. The program was nominated for a Health Impact Award from the National Injury Center for Control and Prevention.
Conducted four (4) Stanford University Chronic Disease Self-Management courses with outreach impacting over 150 people.
Recognition given to the Lou Walker Center by the National Council of Aging as a national model for senior centers.
Awarded the 2008 National Association of Counties (NACo) Achievement for its program and projects.
Updated Non-profit Human/Community Services directory.
Processed 65 grant applications for 2009 funding and provide staff support, coordinated grant review activities for the Human Services Coordinating Committee.

MAJOR GOALS 2009

To implement a Swipe Card Tracking System in each of the senior centers.
To implement (My Senior Center) online registration for classes and use a new information system that will meet the needs of the facility and members.
To establish collaborations with universities and other community partners that will assist in determining measurable outcomes of innovative programs offered at the facility.
To provide Adult Daycare/In-Home Respite and Transportation vouchers to caregivers of DeKalb seniors no longer able to attend neighborhood senior centers but not "ready" for nursing home care.
To provide minor home repair or renovation vouchers to DeKalb seniors who wish to stay in their homes and communities.
To rebuild the South DeKalb senior center.

BUDGET 2009
FUND: GENERAL
DEPARTMENT: HUMAN SERVICES

DATE: 1/8/2009

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Projected 2008	% change	Estimated 2009	% change
Grant Apps Reviewed	52	52	53	56	65	16.07%	67	3.08%
No of Citizen Visits to Cty. Human Svc. Ctrs.	517,434	520,882	505,578	515,510	525,000	1.84%	530,000	0.95%
Contracts for Senior Information Referral	5,000	8,727	12,838	11,400	9,661	-15.25%	10,000	3.51%
Outreach Presentations	0	0	26	24	30	25.00%	30	0.00%
Senior Transported	398	400	420	423	395	-6.62%	415	5.06%
Average Daily Attendance At Lou Walker Sr., Ctr.	N/A	N/A	500	586	597	1.88%	600	0.50%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$429,150	\$1,239,451	\$1,152,935	\$1,245,143	\$1,383,980	\$2,717,092	\$1,806,260	30.51%
Lou Walker Senior Center	39,524	44,342	1,014,822	1,620,768	1,665,835	1,631,690	1,441,571	-13.46%
Senior Citizens	328,276	144,241	141,480	236,039	2,085,285	1,935,013	1,674,386	-19.70%
Total	\$796,950	\$1,428,034	\$2,309,237	\$3,101,950	\$5,135,100	\$6,283,795	\$4,922,217	-4.15%
Percent Change	34.65%	141.28%	61.71%	34.33%	65.54%	22.37%	-4.15%	
Actual Expenditures	\$803,550	\$1,430,229	\$2,497,969	\$2,901,789	\$5,033,218	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	12	18	18	18	25	26	25	0.00%
Part Time	0	0	0	0	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2009 Budget includes full year funding for 3 full-time positions, a Deputy Senior Service Administrator, Office Software Specialist, Administrative Assistant 1, and one part-time Informal Referral Specialist position transferred from the Grant fund to the General Fund in June 2008.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: HUMAN SERVICES

DATE: 1/8/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 07510

1. Addition of one Juvenile Program Administrator position for the Meeting of the Hearts mentoring program for children of incarcerated parents. Includes salary and benefits for 9 months.

Requested	Recommended
\$46,323	\$0

Not Recommended.

2. Funding to provide administrative support to the DeKalb Early Learning and School Readiness Commission/DeKalb Partners for Early Learning program.

20,000	0
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Not Recommended.

3. Youth Commission - Funding to support the DeKalb County Youth Commission program, a leadership program established to involve youth from varied social economic backgrounds.

30,000	0
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Not Recommended.

Cost Center 07530

4. Home Repair- funding for minor housing improvement, modification and/or repair services designated to promote the safety and well-being of adults in their residences, to improve internal and external accessibility, to reduce the risk of injury, and to improve energy efficiency, structural integrity and health conditions and safety to the environment.

50,000	0
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Not Recommended.

Total Program Modifications

\$146,323	\$0
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SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$1,275,018	\$1,078,490	\$1,394,721	\$1,297,410	\$1,537,101	\$1,894,183	\$1,804,099
Purchased/Contracted Services	731,562	1,128,809	1,408,673	1,334,850	1,426,357	2,636,698	1,976,649
Supplies	140,789	142,676	170,857	194,270	125,484	157,030	89,600
Capital Outlay	9,938	9,183	18,379	12,360	57,047	29,150	6,000
Interfund/Interdepartmental Charges	151,930	123,482	61,200	62,789	102,064	6,734	6,339
Other Costs	0	15,329	48,120	110	1,887,047	1,560,000	1,039,530
TOTAL	\$2,309,237	\$2,497,969	\$3,101,950	\$2,901,789	\$5,135,100	\$6,283,795	\$4,922,217

PROGRAM DESCRIPTION

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. The department has a robust and secure technology infrastructure. A comprehensive suite of software applications are maintained and supported including PeopleSoft, Hansen, and the Oracle E-Business Suite. Information technology support and services are provided to the critical facets of County services including Police, Judicial, Fire & Rescue, and Watershed Management. The Department also manages the County network, which includes over 200 sites, and all telecommunication needs for DeKalb County.

MAJOR ACCOMPLISHMENTS 2008

- Migrated Information Systems Police Servers from the Bobby Burgess Building to the West Exchange campus.
- Implemented new antivirus software (Sophos).
- Completed the AIX Server Consolidation.
- Implemented Veritas Data Backup and Recovery software.
- Completed the integration of GIS, Tax Assessor, and Tax Commissioner data.
- Completed the File Server Consolidation for all DeKalb County departments.

MAJOR GOALS 2009

- To identify and establish Best Practices standards and methodologies for technical support, application development and support, database management, and change management to standardize support efforts and lower the total cost of ownership.
- To implement the partition of a single physical server into multiple virtual servers to better utilize hardware resources while reducing hardware and maintenance costs.
- To consolidate / virtualize the County data storage environment to enable the recentralization of storage in order to reduce hardware and software maintenance costs.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
% of computer related problems reported to Help Desk resolved to customer satisfaction	85	89	72	80	11.11%	85	6.25%
System & Program Requests Received	4,562	4,269	4,461	5,100	14.32%	11,000	115.69%
Help Desk Calls	17,588	13,215	11,558	14,500	25.45%	18,000	24.14%

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: INFORMATION SYSTEMS

DATE: 1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$6,330,619	\$11,309,196	\$13,140,384	\$18,141,165	\$18,692,768	\$20,385,513	\$18,436,240	-1.37%
Operations	4,028,405	1,035,636	419,402	14,890	396	0	0	-100.00%
Proj. Dev. / Implement.	227,737	41,576	0	0	0	0	0	0.00%
Communications	0	0	0	0	2,338,424	2,876,924	1,651,622	-29.37%
	\$10,586,761	\$12,386,408	\$13,559,785	\$18,156,054	\$21,031,587	\$23,262,437	\$20,087,862	-4.49%
Percent Change	-13.87%	17.00%	9.47%	33.90%	15.84%	10.61%	-4.49%	
Actual Expenditures	\$9,087,181	\$10,366,018	\$16,563,018	\$17,893,146	\$21,031,587	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	88	90	91	112	120	125	131	9.17%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$774,000 has been deducted as salary savings; this is the equivalent of 12 full-time positions.

This budget recognizes the implementation of Executive Order 8-1. The executive order moves: 1 position from Sanitation and 1 position from Roads & Drainage to the Information Systems cost center. The Department's Personal Services and Employee Benefits budget is increased by 2 positions and \$137,519.

The Administration has recommended downsizing the Citizens Help Center and consolidating the function under Information Systems. Nine positions will be transferred to IS effective with budget adoption. This recommendation reflects the transfer of \$769,428 of operating appropriations (non-Personal Services), with Personal Services and Employee Benefits to be transferred effective with budget adoption.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 1 Disaster Recovery Analyst I position to coordinate the County's Information Systems disaster recovery program. Not Recommended.	\$58,205	\$0
2. The addition of 2 Telecommunications Specialist positions to address growing infrastructure and the Citizen Help Center. Not Recommended.	74,514	0
3. The addition of 1 administrative sedan to address field support issues for the Telecommunications group. Not Recommended.	14,200	0
Total Program Modifications	\$146,919	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$5,537,737	\$5,422,624	\$6,494,310	\$6,376,651	\$7,560,475	\$9,536,030	\$7,903,644
Purchased / Contracted Services	7,558,644	10,523,974	9,211,769	9,425,266	11,403,252	12,590,122	11,291,926
Supplies	355,580	264,282	204,116	169,631	101,367	247,698	198,098
Capital Outlays	96,202	344,128	833,462	506,034	401,079	852,200	665,000
Interfund / Interdepartmental Charges	11,623	8,011	12,397	15,565	24,137	36,387	29,194
Other Costs	0	0	1,400,000	1,399,998	341,277	0	0
Other Financing Uses	0	0	0	0	1,200,000	0	0
TOTAL	\$13,559,785	\$16,563,018	\$18,156,054	\$17,893,146	\$21,031,587	\$23,262,437	\$20,087,862

BUDGET 2009

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 1/9/2009

PROGRAM DESCRIPTION

Hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

MAJOR ACCOMPLISHMENTS 2008

This year, the Juvenile Court continued to successfully manage approximately \$500,000 dollars in federal, state, and local government grant funds that were utilized to implement therapeutic Juvenile Court Programming for children sentenced to probation. This grant funding and the therapeutic programs also addresses the counseling needs for offending children to successfully rehabilitate those children in the community. The Juvenile Court continued the Rebound Drug Court and Truancy Court to address the substance abuse and truancy issues of offending children. The Juvenile Court also began the application process for 501-3C non-profit status for the Grants and Programs Unit and anticipates full 501-3C non-profit status by July 2009. The Juvenile Court participated in several CEO "Show on the Road" events and our Judges served in advisory roles on several community forums sponsored by the District Attorney's Office and the Solicitor General's Office.

MAJOR GOALS 2009

1. Increase Grant Funding by 10% through effective research and submission of grant applications for therapeutic programs to funding agencies in the federal, state and local branches of government.
2. Review overall Juvenile Court Program Management issues and continue to streamline the Juvenile Court based on research of current justice trends.
3. Fully upgrade ACS Banner program application to 5.1 and implement ACS Banner Risk and Needs Assessment.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Delinquent Charges	8,372	9,026	8,718	9029	4%	9,284	3%
Unruly Charges	2,145	1,975	2,007	2,184	9%	2,209	1%
Deprived Charges	2,145	1,694	1,676	1,714	2%	1,741	2%
Traffic Charges	931	933	620	613	-1%	637	4%
Special Proceedings	638	561	520	537	3%	541	1%
Warrants Issued	1,415	1,590	1,503	1,542	3%	1,563	1%
Points II Program (informal)	808	853	897	2,247	151%	2,461	10%
Truancy Citation (informal)	834	870	1,253	1,398	12%	1,409	1%
Status Offenders (informal)	525	626	679	713	5%	746	5%

BUDGET 2009

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 1/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$2,718,933	\$3,141,541	\$3,189,400	\$3,383,506	\$7,144,305	\$7,502,239	\$7,042,957	-1.42%
Probation Services	3,017,002	2,907,788	2,874,668	2,965,883	2,937,929	2,897,608	2,647,125	-9.90%
Total	\$5,735,935	\$6,049,329	\$6,064,068	\$6,349,389	\$10,082,234	\$10,399,847	\$9,690,082	-3.89%
Percent Change	3.25%	5.46%	0.24%	4.71%	58.79%	3.15%	-3.89%	
Actual Expenditures	\$5,878,796	\$5,468,592	\$5,529,610	\$5,794,818	\$9,839,410 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	90	87	87	87	87	90	87	0.00%
Part Time	0	0	0	0	0	1	0	

INFORMATION RELATIVE TO REQUESTED BUDGET

\$171,601 has been deducted as salary savings; this is the equivalent of 4 positions.

The 2009 budget includes the annual lease payments, \$3,731,721, for the new Juvenile Justice Center.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 1 Administrative Assistant to perform routine clerical and administrative duties currently performed by the Director of Court Services, and to provide additional staff to handle the increase in the number of cases. Includes salaries, benefits and supplies. Not Recommended at this time.	\$28,707	\$0
2. Addition of 1 Juvenile Program Administrator to implement a full-time mediation program, which will address and dispose of cases that do not require a formal court appearance. Includes salaries, benefits and supplies. Not Recommended at this time.	41,366	0
3. Addition of 1 Part Time Court Reporter to handle the increase in appeals which require research in-house. Currently this task is performed by court reporters under contract with the Court. Not Recommended at this time.	17,294	0

BUDGET 2009

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 1/9/2009

Program Modifications and Recommendations(Con't)

	Requested	Recommended
4. Addition of 1 Juvenile Probation Officer to redistribute the caseload assigned to the Probation Division and to reduce the number of cases assigned to each Probation Officer. Includes salaries, benefits, and supplies. Not Recommended at this time.	\$32,628	\$0
Total Program Modifications	\$119,995	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$4,851,470	\$4,665,903	\$5,210,922	\$4,886,135	\$5,340,528	\$5,637,874	\$5,205,642
Purchased/Contracted Services	965,667	697,485	822,208	648,887	4,429,829	4,428,112	4,270,827
Supplies	136,600	126,372	169,739	139,299	154,232	158,731	111,231
Interfund/Interdepartmental Charges	12,126	10,350	50,800	105,147	67,029	5,664	3,627
Capital Outlays	8,715	9,467	5,719	7,521	6,529	90,773	20,062
Other Costs	71,138	0	82,170	0	41,561	78,693	78,693
Other Financing Sources	18,352	20,034	7,830	7,830	42,526	0	0
TOTAL	\$6,064,068	\$5,529,610	\$6,349,389	\$5,794,818	\$10,082,234	\$10,399,847	\$9,690,082

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: JUVENILE SERVICES FUND

DATE: 1/12/2009

PROGRAM DESCRIPTION

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention Services.

REVENUE SUMMARY	2004	2005	2006	2007	2008	% Change	2009	% Change
Chgs for County Services	\$60,000	\$71,751	\$162,856	\$271,739	\$269,477	-0.83%	\$65,000	-75.88%
Fund Balance Forward	35,849	14,353	77,761	134,827	197,835	0.00%	234,060	0.00%
Total	\$95,849	\$86,104	\$240,617	\$406,566	\$467,312	-0.83%	\$299,060	-36.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Juvenile Services Fund	\$95,849	\$86,104	\$240,617	\$406,566	\$467,312	\$520,886	\$299,060	-36.00%
Total	\$95,849	\$86,104	\$240,617	\$406,566	\$467,312	\$520,886	\$299,060	
	0.00%	-10.17%	179.45%	68.97%	14.94%	11.46%	-36.00%	
Actual Expenditures	\$95,604	\$12,612	\$14,290	\$9,168	\$17,887	(estimated)		

BUDGET 2009

FUND: SPECIAL REVENUE

DEPARTMENT: JUVENILE SERVICES FUND

DATE: 1/12/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$240,617	\$14,290	\$406,566	\$9,168	\$467,312	\$520,886	\$299,060
Total	\$240,617	\$14,290	\$406,566	\$9,168	\$467,312	\$520,886	\$299,060

BUDGET 2009**FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES**

DATE: 1/13/2009

PROGRAM DESCRIPTION

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Federal Police	\$1,563,454	\$2,149,335	\$2,614,114	\$3,549,710	\$1,818,442	1,580,607	1,580,607	-13.08%
Federal Sheriff	4,531	36,061	30,661	11,752	869	394,093	394,093	45250.19%
Federal/Treasury Sheriff	118,489	60,841	171,111	723,624	678,258	(3,756)	(3,756)	-100.55%
State Sheriff	119,089	204,665	128,849	21,215	6,769	(2,636)	(2,636)	-138.94%
State District Attorney	314,187	224,138	300,330	425,880	358,721	58,113	58,113	-83.80%
State Police	443,293	422,159	716,581	1,308,729	1,236,847	1,244,044	1,244,044	0.58%
Total	\$2,563,042	\$3,097,199	\$3,961,647	\$6,040,910	\$4,099,906	\$3,270,466	\$3,270,466	-20.23%
Percent Change	-22.96%	20.84%	27.91%	52.48%	-32.13%	-20.23%	-20.23%	
Actual Expenditures	\$908,880	\$2,168,490	\$1,245,256	\$2,925,759	\$2,248,532			

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2009 Appropriation for this Fund represents the end of year 2008 fund balances.

BUDGET 2009

FUND: LAW ENFORCEMENT CONFISCATED MONIES

DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES

DATE: 1/13/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
	\$1,703,841	\$868,595	\$1,120,078	\$812,190	\$602,700	\$562,170	\$562,170
Purchased/Contracted Services							
Supplies	150,393	209,192	308,079	240,093	152,694	(3,756)	(3,756)
Capital Outlays	324,953	178,624	979,536	345,446	862,406	394,093	394,093
Interdepartment/Interfund Charges	16,845	7,944	1,553,805	1,603,421	508,073	0	0
Other Costs (Reserve for Appropriation)	1,765,614	(19,099)	2,067,800	(87,004)	1,974,033	2,317,959	2,317,959
Other Financing Uses	0	0	11,613	11,613	0	0	0
TOTAL	\$3,961,647	\$1,245,256	\$6,040,910	\$2,925,759	\$4,099,906	\$3,270,466	\$3,270,466

BUDGET 2009
FUND: GENERAL
DEPARTMENT: LAW

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

MAJOR ACCOMPLISHMENTS 2008

Continued reduction in jury trials and substantial monetary judgments due to proactive and aggressive litigation tactics.
 Drafted substantive ordinances.
 Drafted numerous overlay districts and amendments to overlay districts.

MAJOR GOALS 2009

To win or settle majority of litigation files.
 To provide prompt response to written requests for legal opinions and requests to draft ordinances.
 To provide prompt review of standard form contracts.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Case files Opened	783	940	917	999	8.94%	1,025	2.60%
Total Case files Closed	748	691	830	950	14.46%	975	2.63%
Total Case files Pending	1,658	1,534	1,795	1,800	0.28%	1,825	1.39%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Law	\$2,873,903	\$3,293,732	\$4,147,441	\$4,690,127	\$4,688,623	\$4,690,337	\$4,382,966	-6.52%
Total	\$2,873,903	\$3,293,732	\$4,147,441	\$4,690,127	\$4,688,623	\$4,690,337	\$4,382,966	
Percent Change	15.96%	14.61%	25.92%	13.08%	-0.03%	0.04%	-6.52%	
Actual Expenditures	\$2,582,496	\$3,851,305	\$3,905,644	\$4,126,925	\$3,689,530	(estimated)		

BUDGET 2009
FUND: GENERAL
DEPARTMENT: LAW

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	27	27	27	27	27	27	27	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$59,000 has been deducted for salary savings; this is the equivalent of 1 full-time position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	2009 Recommended
Personal Services and Benefits	\$2,084,035	\$2,084,577	\$2,513,473	\$2,517,845	\$2,705,167	\$2,855,297	\$2,739,775
Purchased/Contracted Services	1,992,958	1,737,271	2,074,857	1,483,735	1,901,699	1,748,040	1,568,191
Supplies	60,698	73,559	81,697	91,998	77,707	87,000	75,000
Capital Outlays	9,750	10,237	20,100	33,347	4,050	0	0
TOTAL	\$4,147,441	\$3,905,644	\$4,690,127	\$4,126,925	\$4,688,623	\$4,690,337	\$4,382,966

PROGRAM DESCRIPTION

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 22 public library facilities supported by a Library Processing Center. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 700 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Public meeting spaces are available in 16 library branches.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping an accurate patron file; advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

MAJOR ACCOMPLISHMENTS 2008

- Increased circulation of library materials by 8% as compared to 2007 despite the closing of two branches for construction.
- Library website was accessed remotely 1,028,049 times.
- Increased access of on-line research databases by 10% as compared to 2007 to 105,677 times.
- Increased attendance of library programs by 14% as compared to 2007 to over 84,000 persons.
- Redesigned website to add new features and increased functionality.

BUDGET 2009
FUND: GENERAL
DEPARTMENT: LIBRARY

DATE: 1/12/2009

MAJOR GOALS 2009

- To secure sufficient staffing to operate bond libraries coming online in 2009.
- To improve public and staff security in library facilities.
- To increase open hours schedule of 2 area libraries to equal schedules of the other 5 area libraries.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Patron Visits	3,153,749	3,216,230	3,292,187	3,273,489	-0.57%	3,200,000	-2.24%
Materials Checked Out	3,372,021	3,400,671	3,491,216	3,781,006	8.30%	4,000,000	5.79%
Online Public Access Catalog	1,018,415	1,082,423	4,025,659	4,298,344	6.77%	4,300,000	0.04%
Community Meetings	1,938	2,179	2,250	1,916	-14.84%	2,000	4.38%
Libraries	23	23	23	21	-8.70%	24	14.29%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$2,479,687	\$2,501,242	\$2,548,594	\$2,871,756	\$2,891,370	\$3,659,518	\$2,966,748	2.61%
Information Services	3,576,665	3,821,524	3,922,850	3,821,273	3,933,573	4,731,249	4,214,107	7.13%
Circulation	2,736,080	2,820,979	2,846,143	2,996,480	3,038,577	3,471,683	3,068,396	0.98%
Technical Services	1,757,899	1,829,503	2,154,404	2,636,099	649,975	3,372,705	1,301,965	100.31%
Automation	308,866	313,538	325,309	343,977	347,180	494,884	502,305	44.68%
Maintenance/Operations	609,233	620,386	632,915	654,290	673,122	990,672	801,245	19.03%
Total	\$11,468,430	11,907,172	12,430,215	13,323,875	11,533,797	16,720,711	\$12,854,766	11.45%

Percent Change 8.89% 3.83% 4.39% 7.19% -13.44% 44.97% 11.45%

Actual Expenditures 10,781,663 10,943,273 12,008,663 13,093,986 11,486,236 (estimated)

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	177	177	180	184	184	287	231	25.54%
Part Time/Temporary	49	49	49	49	49	60	54	10.20%

BUDGET 2009

DATE: 1/12/2009

FUND: GENERAL

DEPARTMENT: LIBRARY

INFORMATION RELATIVE TO REQUESTED BUDGET

\$105,942 has been deducted as salary savings, this is the equivalent of 2 full-time Librarian positions.

4 enlarged library branches (Hairston Crossing, Salem-Panola, Northlake-Barbara Loar, and Embry Hills) are expected to open in 2009. A new library at Stonecrest is expected to open in December 2009.

Thirteen positions were added by the Board of Commissioners on September 23, 2008 which were originally requested as part of the 2009 Budget Request. Corresponding changes have been made to the original request.

The Library book budget is \$500,000.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 06810 - Administration

1. The addition of 7 FT positions to administratively support the increased need for fiscal supervision of its budgeted funds and assets, the increased need for personnel administration, and the increased need for staff development due to the expansion of the library through the Bond Program. An additional \$327,223 is requested for Purchased Property Services, such as cleaning, general repair water, sewer; Purchased Services, such as printing, publications, postage, and insurance; Utilities, such as electricity and gas; and other miscellaneous supplies. Includes salaries and benefits for the months specified in the table below.

Requested Recommended

\$461,427 \$197,576

Partially Recommended as per below table. An additional \$187,110 is recommended for operating expenses for the new libraries. Library Accounts Payable Assistant position approved by BOC on 9/23/08.

Months	8 Months		6 Months		4 Months		2 Months		1 Month	
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Financial Officer			1	0						
Librarian, Principal			1	0						
Library Accounts Payable Assistant	1									
Office Assistant			3	0						
Payroll Personnel Technician			1	1						
Sub-Total	1	0	6	1	0	0	0	0	0	0

Total Positions Requested	7	FT	7
		PT	0
Total Positions Recommended	1	FT	1
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06820 - Information Services

2. The addition of 34 positions: 32 FT and 2 PT to provide a sufficient level of programming and community outreach for the new branches and the older expanded sites. Includes salaries and benefits for the following positions for the months specified in the table below.

Requested Recommended

\$630,234 \$165,041

Recommended as per the table below. 2 Librarian, Principal positions approved by BOC on 9/23/08.

Open / Need Staff (Months)	3	5	9	11	8	10	0	0	3	5	3	5	1	3
Locations / Functions	Embry Hills		Northlake		Toco Hills		Northeast Plaza		Hairston Crossing		Salem Panola		Scott Candler	
Months: Requested/Recommended	5		8		8		6	4	5	3	5	3	3	1
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Librarian, Principal			1		1		1	1	1	1	1	1		
Librarian Senior							1	1	1	1			1	1
Librarian									1	1	1	1	1	1
Library Specialist Senior	1	0					1	0	1	0	1	0	1	0
Sub-Total	1	0	1	0	1	0	3	2	4	3	3	2	3	2

Open / Need Staff (Months)	1	3	2	4	0	0	0	0	0	0	0	0
Locations / Functions	Stonecrest		Tucker		Dunwoody		Redan-Trotti		Branch Services		Svcs / Program	
Months: Requested/Recommended	3	1	4	2	6		6		6		6	4
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Librarian, Principal	1	1	1	1								
Librarian Senior	2	2	1	1							1	1
Librarian	2	2	1	1	1	0	1	0				
Library Specialist Senior	2	0	1	0					1	0	1	0
Library Specialist Senior P/T					1	0	1	0				
Sub-Total	7	5	4	3	2	0	2	0	1	0	2	1

Total Positions Requested	34	FT	32
		PT	2
Total Positions Recommended	18	FT	18
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06830 - Circulation

3. The addition of 36 positions: 30 full-time and 6 part-time to staff 10 bond program and 2 non-bond program libraries that are projected to open by the end of 2008 or early 2009 and to provide the additional staff to support the expanded library system. Includes salaries and benefits for the following positions for the months specified.

Requested Recommended

\$403,685 \$138,715

Partially Recommended as per the table below.

Open / Need Staff (Months)	3	5	9	11	8	10	0	0	3	5	3	5	1	3
Locations / Functions	Embry Hills		Northlake		Toco Hills		Northeast Plaza		Hairston Crossing		Salem Panola		Scott Candier	
Months: Requested/Recommended	5	3	6	4	6	4	6	4	5	3	5	3	3	1
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Library Specialist	1	0	1	0	1	0	2	1	2	1	1	0	1	0
Library Technician	2	2	1	1	1	1	3	3	2	2	3	3	1	1
Library Technician P/T									1	1	1	1		
Sub-Total	3	2	2	1	2	1	5	4	5	4	5	4	2	1

Open / Need Staff (Months)	1	3	2	4	0	0	0	0
Locations / Functions	Stonecrest		Tucker		Dunwoody		Redan-Trotti	
Months: Requested/Recommended	3	1	4	2	6		6	
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Library Specialist	2	1	1	0				
Library Technician	4	4			1	0		
Library Technician P/T			1	1	1	0	2	0
Sub-Total	6	5	2	1	2	0	2	0

Total Positions Requested	36	FT	30
		PT	6
Total Positions Recommended	23	FT	20
		PT	3

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06840 - Technical Services

4. The addition of 8 full-time positions to select, purchase, catalog, and process books and media due to the library expansion for the Bond Program. Includes salaries and benefits for the following positions for the months specified in the table below.

Requested Recommended

\$177,615 \$0

Recommended as per the table below. 1 Librarian Senior, 1 Library Specialist, and 3 Librarian Technician positions approved by BOC on 9/23/08.

Locations / Functions	Technical Services			
	8		6	
Months: Requested/Recommended	Req	Rec	Req	Rec
Librarian Senior	1			
Librarian			2	0
Library Specialist	1			
Library Technician	3			
Office Assistant			1	0
Sub-Total	5	0	3	0

Total Positions Requested	8	FT	8
		PT	0
Total Positions Recommended	0	FT	0
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06850 - Automation

5. The addition of 3 full-time positions to address the growing demand for computerized services including maintaining the functionality, security, and currency of a network encompassing more than 335 new staff and user workstations at 25 remote sites due to the expansion of the library through the Bond Program. Includes salaries and benefits for the following positions for the months specified in the table below.

Requested Recommended

\$99,388 \$18,713

Recommended as per the table below. 2 Department Microsystems Specialist positions approved by BOC on 9/23/08.

Locations / Functions	Automation			
	8		4	
Months: Requested/Recommended	8		4	
Positions: Requested/Recommended	Req	Rec	Req	Rec
Library System Analyst			1	1
Department Microsystems Spec	2	0		
Sub-Total	2	0	1	1

Total Positions Requested	3	FT	3
		PT	0
Total Positions Recommended	1	FT	1
		PT	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06860 - Maintenance & Operations

6. The addition of 21 positions: 18 full-time and 3 part-time for the routine maintenance and upkeep of Library buildings, courier service among 25 branches, and physical security for the expansion of the library through the Bond Program. Includes salaries and benefits for the following positions for the months specified.

Requested Recommended

\$233,722 \$70,977

Recommended as per the table below. 1 Custodian P/T and 1 Security Guard position approved by BOC on 9/23/08.

Open / Need Staff (Months)	3	5	9	11	8	10	0	0	3	5	3	5	1	3
Locations / Functions	Embry Hills		Northlake		Toco Hills		Northeast Plaza		Hairston Crossing		Salem Panola		Scott Candier	
Months: Requested/Recommended	5	3	8		8		6	4	5	3	5	3	3	
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Custodian									1	1	1	1		
Custodian P/T	1	1	1				1	1						
Security Guard			1		1		1	0	1	0	1	0	1	0
Sub-Total	1	1	2	0	1	0	2	1	2	1	2	1	1	0

Locations / Functions	Stonecrest		Tucker		Redan-Trotti		Administration	
Months: Requested/Recommended	3	1	4	2	6		6	4
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Custodian	1	1	1	1				
Custodian P/T								
Security Guard	2	0	2	0	1	0		
Courier							2	2
General Maintenance Worker							1	1
Sub-Total	3	1	3	1	1	0	3	3

Total Positions Requested	21	FT	18
		PT	3
Total Positions Recommended	9	FT	7
		PT	2

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06860

7. The addition of 5 full-time Security Guard positions to provide security services for the following branches: Clarkston, Covington, Flat Shoals, Stone Mountain-Sue Kellogg, and Wesley Chapel/W. C. Brown. Includes salaries and benefits for 6 months.

Requested Recommended

\$73,926 \$0

Not Recommended.

Locations / Functions	Clarkston		Covington		Flat Shoals		Stone Mountain		Wesley Chapel	
Months: Requested/Recommended	6		6		6		6		6	
Positions: Requested/Recommended	Req	Rec	Req	Rec	Req	Rec	Req	Rec	Req	Rec
Security Guard	1	0	1	0	1	0	1	0	1	0
Sub-Total	1	0	1	0	1	0	1	0	1	0

Total Positions Requested: 5 FT 5

Total Positions Recommended: 0 FT 0

Cost Center 06840

8. Increase the DeKalb County Public Library's materials collection by increasing the DeKalb County allocation for library materials by \$500,000.

\$500,000 \$0

Not Recommended.

Total Program Modifications

\$2,579,997 \$591,022

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$9,808,997	\$9,427,261	\$10,208,955	\$9,981,025	\$10,555,580	\$12,597,524	\$11,296,518
Purchased / Contracted Services	90,000	50,467	40,165	37,528	58,147	58,600	58,600
Supplies	1,525,400	1,525,000	2,027,400	2,027,276	188	2,525,188	500,000
Interfund / Interdepartmental Charges	10,052	10,160	12,631	13,433	13,843	20,464	19,312
Other Costs	995,766	995,776	1,034,724	1,034,724	906,039	1,518,935	960,336
TOTAL	\$12,430,215	\$12,008,663	\$13,323,875	\$13,093,986	\$11,533,797	\$16,720,711	\$12,854,766

PROGRAM DESCRIPTION

The Court decides whether to issue arrest and search warrants after hearing evidence to determine whether there is probable cause. The Court sets bonds by individual hearings in felony cases and by schedule in most misdemeanor cases and conducts preliminary hearings in most cases to determine whether there is enough evidence to prosecute the defendant. The criminal division must remain open every day (approximately 16 hours) to accommodate the needs of the Sheriff's Office and Police Department, as well as the public. In civil cases, the Court hears most types of cases where the amount at issue is within the Court's jurisdictional limit. The Court offers simplified, speedy procedures designed to allow persons to pursue small claims without the aid of an attorney.

MAJOR ACCOMPLISHMENTS 2008

Established a Jail Diversion Program for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness presently being detained in the DeKalb County Jail.
 Processed family violence and stalking protection order cases for Superior Court.
 Established The Electronic Warrant Interchange (EWI) which enables the Police Department and several municipalities to secure arrest warrants without leaving their jurisdiction or their respective duty locations.

MAJOR GOALS 2009

To provide expanded service through Jail Diversion Program insuring legal representation for the defendant and any necessary counseling.
 To expand electronic warrant interchange (EWI) 24 hours to include operations from Judge's home during hours that the Magistrate Office is closed.
 To continue to provide an expanded and structured approach to family violence and stalking protection order cases.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2009	%change
Bond Hearings	7,000	7,305	6,600	7,000	6.06%	7,000	0.00%
Commitment Hearings	32,000	31,129	26,500	30,000	13.21%	30,000	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Magistrate Court	\$1,529,637	\$2,218,647	\$2,279,013	\$2,547,607	\$2,605,718	\$4,037,185	\$2,501,412	-4.00%
	\$1,529,637	\$2,218,647	\$2,279,013	\$2,547,607	\$2,605,718	\$4,037,185	\$2,501,412	-4.00%
Percent Change	4.80%	45.04%	2.72%	11.79%	2.28%	54.94%	-4.00%	
Actual Expenditures	\$1,534,973	\$1,969,038	\$2,181,959	\$2,345,790	\$2,581,297	(estimated)		

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: MAGISTRATE COURT

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	6	13	14	14	14	15	14	0.00%
Part Time/Temporary	23	23	23	23	23	23	23	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of an Investigator for Pre-Trial Services for more efficient and effective operation of the Pre-Trial Release Program. This request includes operating supplies, salary and benefits for 8 months. Not Recommended.	\$30,462	\$0
Total Program Modifications	\$30,462	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$2,078,857	\$1,997,966	\$2,316,475	\$2,169,878	\$2,376,440	\$3,709,765	\$2,311,148
Purchased / Contracted Services	109,843	99,302	149,537	111,853	171,494	217,420	143,824
Supplies	69,179	63,657	76,188	60,805	51,680	104,500	41,640
Capital Outlays	16,834	16,834	804	804	804	0	0
Other Costs	4,300	4,200	4,603	2,450	5,300	5,500	4,800
TOTAL	\$2,279,013	\$2,181,959	\$2,547,607	\$2,345,790	\$2,605,718	\$4,037,185	\$2,501,412

PROGRAM DESCRIPTION

The Medical Examiner performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

MAJOR ACCOMPLISHMENTS 2008

Completed thorough and comprehensive investigation of all reported deaths, resulting in the proper determination of cause and manner of death and the dissemination of accurate information to the appropriate individuals and agencies.

Performed numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory with no identifiable, significant errors.

Deployed the technical body recovery team (TBRT) to over 40 death scenes this past year, resulting in the safe and successful recovery of the dead body from difficult and precarious environments without injury to team members, or loss/damage of equipment.

Generated \$38,250 in revenue for the County through the use of the sterile autopsy/operating room.

MAJOR GOALS 2009

To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.

To continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.

To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: MEDICAL EXAMINER

DATE: 1/9/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Deaths Investigated	1,647	1,702	1,595	1,750	9.72%	1,750	0%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Medical Examiner	\$1,989,761	\$2,149,472	\$2,350,640	\$2,462,057	\$2,652,869	\$2,731,294	\$2,599,669	-2.01%
Total	\$1,989,761	\$2,149,472	\$2,350,640	\$2,462,057	\$2,652,869	\$2,731,294	\$2,599,669	-2.01%
Percent Change	11.58%	8.03%	9.36%	4.74%	7.75%	10.94%	-2.01%	-2.01%
Actual Expenditures	\$1,940,322	\$2,140,563	\$2,335,674	\$2,311,318	\$2,525,354	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	20	21	21	21	21	21	21	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

This budget includes \$660,000, for the medical services contract for the Chief Medical Examiner.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006	2006	2007	2007	2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$1,456,335	\$1,413,269	\$1,542,289	\$1,542,813	\$1,625,989	\$1,685,546	\$1,656,101
Purchased/Contracted Services	678,119	684,889	683,305	515,559	742,313	760,590	745,450
Supplies	145,653	156,678	142,226	153,431	157,784	166,185	134,593
Capital Outlays	11,100	9,935	5,000	10,787	7,200	11,200	0
Interdepartment/Interfund Charges	59,433	70,903	89,237	88,728	119,583	107,773	63,525
TOTAL	\$2,350,640	\$2,335,674	\$2,462,057	\$2,311,318	\$2,652,869	\$2,731,294	\$2,599,669

BUDGET 2009

FUND: TAX FUNDS

DEPARTMENT: NON-DEPARTMENTAL

DATE: 1/14/2009

PROGRAM DESCRIPTION

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, Pensioners Health/Life Insurance, and the Attendance Incentive Program. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Contingency, and Budgetary Reserve.

OTHER INFORMATION RELATIVE TO 2009 BUDGET

The Contingency account is recommended at \$7,876,976 which includes \$6,876,976 for the 27th payday in 2010.

The Budgetary Reserve account is recommended at \$12,721,548.

The Reserve for Appropriation account is recommended at \$157,361.

The Attendance Incentive account is recommended at \$0.

The Reserve for Process Improvements account is recommended at \$0.

The Nonimmunity account is recommended at \$0.

The Lobbying Contracts account are recommended at \$265,000.

HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
COPS - Principal & Interest	\$1,953,159	\$1,953,159	\$1,953,159	\$1,953,159	\$1,956,334	\$1,952,134	\$1,952,134
Building Authority (Juv) Revenue Bonds	3,001,631	4,090,636	3,001,631	4,090,636	5,784,463	0	0
Lease Purchase of Real Estate							
Public Safety / Judicial Authority P&I	2,121,628	2,121,628	2,121,628	2,121,628	3,109,666	3,109,476	3,109,476
South DeKalb Arts Center	0	0	0	0	750,000	0	0
Pensioners Group Insurance	0	8,337,442	8,166,374	8,704,187	9,543,213	9,021,771	9,021,771
Atlanta Regional Commission	683,120	683,120	683,120	683,120	683,120	700,960	700,960

BUDGET 2009

FUND: TAX FUNDS

DEPARTMENT: NON-DEPARTMENTAL

DATE: 1/14/2009

HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS (continued)

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Reserves & Contingencies							
Contingency	\$1,000,000	\$0	\$1,000,000	\$0	(\$7,144,124)	\$7,876,976	\$7,876,976
Budgetary Reserve	18,521,431	0	18,521,431	0	13,521,431	12,721,548	12,721,548
Reserve for Appropriation - Reserve	2,949,394	0	2,949,394	0	10,244,582	157,361	157,361
Reserve for Tax Allocation Districts	249,890	0	249,890	0	249,890	481,507	481,507
Reserve for Process Improvement	665,872	623,883	665,872	623,883	474,963	0	0
Economic Development Incentive	1,000,000	0	1,000,000	0	0	0	0
Various Insurance Costs:							
Unemployment Compensation	221,033	227,928	227,928	241,634	184,493	219,798	219,798
Non-Immunity	184,493	976,576	976,576	778,461	345,927	0	0
Monies & Securities	345,927	43,849	43,849	0	13,365	24,199	24,199
Buildings & Contents	13,365	109,848	109,848	114,766	221,683	133,926	133,926
Loss Control	221,683	38,760	38,760	74,363	13,647	221,033	221,033
Boiler/Machinery	13,647	8,742	8,742	9,404	14,656	0	0
Professional Services							
Lobbying Contract (Local)	161,280	300,000	161,280	300,000	150,000	150,000	150,000
Lobbying Contract (National)	121,000	99,212	121,000	99,212	115,000	115,000	115,000
Auditing Fees	224,000	163,750	224,000	163,750	202,000	265,000	265,000
Attendance Incentive	0	1,077,568	1,137,434	640,537	1,632,377	0	0
Excess Salary Savings	(7,500,000)	0	(7,500,000)	0	(7,500,000)	(5,993,505)	(5,993,505)
Stormwater Fees Owed by County	1,952,134	0	275,424	226,188	208,436	227,786	227,786
Other							
Dues, Books, Subscriptions	55,000	43,322	55,000	43,322	43,325	43,325	43,325
Georgia Forestry Commission	1,500	1,472	1,500	1,472	1,500	1,156	1,156
Electricity	0	(1,154,539)	0	(1,154,539)	0	0	0

BUDGET 2009

FUND: TAX FUNDS

DEPARTMENT: NON-DEPARTMENTAL

DATE: 1/14/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	(\$5,984,332)	\$1,536,896	(\$6,928,476)	\$1,557,756	(\$7,692,637)	(\$5,773,707)	(\$5,773,707)
Purchased/Contracted Services	4,608,138	3,671,296	7,395,425	7,521,096	5,131,134	5,125,944	5,125,944
Supplies	55,000	(1,111,173)	43,325	1,033,992	43,325	43,325	43,325
Interfund/Interdepartmental Charges	983,994	983,994	2,109,278	730,652	1,626,823	379,158	379,158
Other Costs	32,409,975	10,387,033	26,489,515	9,947,934	29,652,253	31,434,401	31,434,401
Debt Services	6,043,795	6,043,795	1,956,334	1,955,383	1,959,582	1,952,134	1,952,134
Other Financing Uses	915,578	915,578	5,968,260	5,968,260	0	0	0
Retirement Services	0	0	0	(83)	0	0	0
TOTAL	\$39,032,148	\$22,427,420	\$37,033,661	\$28,714,990	\$30,720,480	\$33,161,255	\$33,161,255

SUMMARY BY FUND OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
General	\$31,968,696	\$15,084,912	\$29,485,880	\$21,802,582	\$21,974,471	\$26,205,934	\$26,205,934
Fire	3,056,304	3,189,198	3,259,856	3,088,509	3,350,441	2,181,866	2,181,866
STD-DESIGNATED SERVICES	3,822,633	3,955,364	4,089,896	3,660,563	5,172,285	4,579,421	4,579,421
STD-UNINCORPORATED	184,515	197,946	198,029	163,336	223,283	194,034	194,034
TOTAL	\$39,032,148	\$22,427,420	\$37,033,661	\$28,714,990	\$30,720,480	\$33,161,255	\$33,161,255

BUDGET 2009

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 1/13/2009

PROGRAM DESCRIPTION

The Department provides a variety of programs and services through four divisions. Recreation Services provides programs, classes, sports, swim lessons, day camps, and other events. Parks Services provides maintenance and environmental stewardship to parks, other departmental facilities, and all public grounds. Planning and Development manages all bond fund and capital improvement projects, planning, marketing and promotions. Administration is responsible for budget and finance, procurement, payroll, safety/risk management and information technology.

MAJOR ACCOMPLISHMENTS 2008

1. Opened the Browns Mill Family Aquatic Center.
2. Renovated Ashford Park.
3. Developed the operating and maintenance agreement with the YMCA for future Wade Walker Recreation Center.
4. Completed the architectural plans for the new Exchange Park Recreation Center.
5. Provided grounds maintenance for more than 280 park events.

MAJOR GOALS 2009

1. Complete the development plans for the Redan Park Recreation Center.
2. Increase, expand and improve park facilities.
3. Develop standards to promote sustainable maintenance for parks and facilities.

KEY INDICATORS	Actual	Actual	Actual	Estimated	% Change	Projected	% Change
	2005	2006	2007	2008		2009	
Recreation Centers- Participants Served	195,025	125,000	143,000	145,000	1%	175,000	21%
Parks Facilities - Total Acreage	5,400	6,000	6,469	6,479	0%	6,700	3%
Parks Facilities - Acres Maintained	4,523	4,532	4,593	4,603	0%	5,025	9%
Sports and Athletics - Youth Served	19,200	26,000	62,000	98,000	58%	167,000	70%

BUDGET 2009

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE
 DEPARTMENT: PARKS AND RECREATION

DATE: 1/13/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Parks & Recreation	\$17,835,388	\$19,600,188	\$19,878,433	\$22,310,590	\$22,535,938	\$29,237,828	\$18,888,306	-16.19%
Total	\$17,835,388	\$19,600,188	\$19,878,433	\$22,310,590	\$22,535,938	\$29,237,828	\$18,888,306	-16.19%
Percent Change	0.00%	9.89%	1.42%	12.24%	1.01%	29.74%	-16.19%	
Actual Expenditures	\$16,689,896	\$17,676,772	\$18,754,128	\$20,678,805	\$20,172,061	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	232	235	245	258	257	272	254	-1.17%
Part Time/Temporary	349	372	372	372	372	422	186	-50.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,200,255 has been deducted as salary savings which is the equivalent of 30 positions.
 \$800,916 has been deducted from the Temporary Salary Account which is equivalent of 186 temporary positions.
 \$500,000 has been deducted from this budget due to service reductions associated with the City of Dunwoody.
 Three positions will be abolished in District Service Center 1 due to service reductions associated with the City of Dunwoody.
 \$225,000 is included in this 2009 budget for the payment to the three Art Centers. This amount was previously budgeted in the Arts Culture and Entertainment budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

- Acquire new office space to relocate the Northern Service Center, which is presently located in Liane Levitan Park at Brook Run.
Not Recommended at this time. Requested: \$3,000,000 Recommended: \$0
- Provide funding for the new Redan Recreation Center which is scheduled to be opened in late 2009. Addition of 1 Recreation Center Director, 2 Recreation Center Leaders, 2 Custodians and 17 Temporary Employees (12 Recreation Assistants and 5 Instructors). Includes salaries, benefits and supplies needed for the new facility for four months.
Not Recommended at this time. Requested: 272,713 Recommended: 0

BUDGET 2009

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 1/13/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)

A. Program Modifications and Recommendations (Con't)

Requested Recommended

3 Additional funding for the new Browns Mill Aquatics Facility. The facility requires 1 Temporary Pool Manager, 3 Temporary Senior Life Guards, 24 Temporary Lifeguards, and 6 Temporary Recreational Assistants. Includes salaries, benefits, supplies, electricity, chemicals and operating supplies for the facility. Not Recommended at this time.	312,795	0
4. Addition of 7 Ground Service Technicians to provide comprehensive maintenance to the high use Parks Facilities. Also, this request is for 3 Crew Cab Trucks and 3 Trucksters and other small machinery. Includes salaries, benefits and supplies. Not Recommended at this time.	\$322,303	0
5. Addition of a Mini Lift Bus to transport handicapped individuals to and from facilities. Not Recommended at this time.	85,000	0
6. Addition of 3 Skilled Maintenance Mechanics and 1 Cargo Van to help manage the 10 year life cycle maintenance plan. Includes salaries, benefits and supplies. Not Recommended at this time.	100,887	0
7. Addition of 2 4-wheel trucksters for maintenance purposes at the Arabia Mountain Preserve. This request includes money for the construction of a shed to store the vehicles. Not Recommended at this time.	107,400	0
Total Program Modifications	\$4,201,098	\$0

BUDGET 2009

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE

DEPARTMENT: PARKS AND RECREATION

DATE: 1/13/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$12,345,574	\$10,830,791	\$12,898,401	\$11,394,979	\$13,339,056	\$15,143,290	\$12,040,270
Purchased/Contracted Services	3,091,342	3,336,447	3,409,567	3,250,628	3,496,042	7,148,250	3,292,822
Supplies	1,887,232	2,129,679	2,333,925	2,496,390	1,970,314	2,636,368	1,733,663
Capital Outlays	115,746	72,694	53,413	45,222	52,802	23,300	3,000
Interfund/ Interdepartmental Charges	2,109,005	2,007,277	2,964,318	3,031,112	3,221,890	3,680,787	1,187,718
Other Costs	329,535	377,239	650,966	460,473	455,833	605,833	630,833
TOTAL	\$19,878,433	\$18,754,128	\$22,310,590	\$20,678,805	\$22,535,938	\$29,237,828	\$18,888,306

BUDGET 2009

FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

DATE: 1/13/2009

DEPARTMENT: PEG FUND

PROGRAM DESCRIPTION

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

REVENUE SUMMARY	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Estimated	% change	2009 Projected	% change
Interest	\$20,667	\$54,114	\$86,977	\$84,204	\$10,000	0.00%	\$10,000	0.00%
PEG Fund Contribution	122,994	85,794	166,728	105,967	77,176	-27.17%	146,368	89.65%
Fund Balance Forward	1,627,111	1,608,744	1,434,434	1,482,770	1,638,476	10.50%	1,513,744	-7.61%
Total Revenue	\$1,770,772	\$1,748,652	\$1,688,139	\$1,672,941	\$1,725,652	3.15%	\$1,670,112	-3.22%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
PEG Fund	\$1,762,111	\$1,778,744	\$1,552,434	\$1,575,700	\$1,725,652	\$1,721,730	\$1,670,112	-3.22%
Total	\$1,762,111	\$1,778,744	\$1,552,434	\$1,575,700	\$1,725,652	\$1,721,730	\$1,670,112	-3.22%
Percent Change	32.40%	0.94%	-12.72%	1.50%	9.52%	-0.23%	-3.22%	
Actual Expenditures	\$188,448	\$389,419	\$249,231	\$83,603	\$243,468	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding sources for the 2009 Budget are:

Per subscriber fees from Cable Franchisee	\$146,368
Interest	10,000
Fund balance forward	1,513,744
Total	\$1,670,112

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full-time	1	1	1	1	1	1	1	0.00%

BUDGET 2009

FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND

DEPARTMENT: PEG FUND

DATE: 1/13/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications are requested by this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$30,453	\$33,351	\$39,334	\$38,820	\$41,131	\$41,228	\$41,228
Purchased/Contracted Services	1,385,431	160,564	1,422,628	197,142	1,569,810	1,566,502	1,514,884
Supplies	18,257	17,072	13,738	13,594	14,566	14,000	14,000
Capital Outlays	118,293	38,244	100,000	(165,953)	100,145	100,000	100,000
TOTAL	\$1,552,434	\$249,231	\$1,575,700	\$83,603	\$1,725,652	\$1,721,730	\$1,670,112

BUDGET 2009

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 1/12/2009

PROGRAM DESCRIPTION

The Planning and Development Department comprises three (3) main divisions: Administration, Planning Services and Land Development Services. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments. The Planning Services Division is comprised of (2) sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth, including preparation of the County's Comprehensive Plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the County. The current Planning Section has four areas of responsibilities: Zoning, Subdivision and Land Development, Historic Preservation, Urban Design and Overlay Districts. These also include making recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations through public hearings to the Board of Commissioners, Planning Commission, Zoning Board of Appeals and Historic Preservation Commission. Land Development Services is comprised of four (4) sections; Environmental, Land Development, Plans Review & Permits, and Inspections. These four sections are responsible for land development plans review, permits and inspections; tree ordinance and silt and erosion control plans review and inspections; structural plans review and inspections, issuance of building, plumbing, mechanical, electrical, sign, sewer tap, and home occupation permits, issuance of certificate of occupancy or completeness and zoning approval of business license applications.

MAJOR ACCOMPLISHMENTS 2008

- Completed the Candler Road Livable Cities Initiative.
- Adopted the 2025 comprehensive plan.
- Prepared the I-20 overlay district ordinance
- Deployed a mobile field inspection device for building, land development and environmental staff.

MAJOR GOALS 2009

- To select a consultant to complete phase I of the zoning update and link phase II to the GIS Department's enterprise GIS.
- To develop a databank for county wide planning and development analysis
- To reduce building permit processing time and maintain the turn around time in land development application processing.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Permits Issued:							
Buildings	9,694	8,269	8,127	5,039	-2%	2,519	-50.01%
Electrical	15,133	14,210	12,598	9,109	-11%	4,554	-50.01%
Heating, Venting, and Air Conditioning (HVAC):	6,706	6,597	5,523	4,308	-16%	2,154	-50.00%
Plumbing	7,647	7,205	6,749	5,689	-6%	2,844	-50.01%

BUDGET 2009

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
 DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration (GEN)	\$628,002	\$718,749	\$575,350	\$677,103	\$722,517	\$857,638	\$801,927	10.99%
Long Range Planning (GEN)	475,255	549,119	591,604	770,201	729,635	718,780	646,970	-11.33%
Administration (DEV)	4,089,095	5,058,010	3,691,143	3,166,002	2,835,781	2,294,108	3,749,893	32.23%
Development Support (DEV)	268,811	309,003	378,982	197,181	143,676	133,945	129,934	-9.56%
Environ. Plans Review & Inspection (DEV)	1,468,222	1,540,020	1,605,410	1,658,717	1,771,853	1,570,053	682,033	-61.51%
Land Development (DEV)	1,689,803	1,839,301	1,829,805	1,334,679	1,542,165	1,426,454	1,345,774	-12.73%
Permits & Zoning (DEV)	1,027,326	903,272	1,205,037	1,205,115	1,086,559	870,629	845,513	-22.18%
Structural Inspections (DEV)	3,256,131	2,866,903	2,725,033	3,047,069	3,102,152	2,541,926	1,296,241	-58.21%
Zoning Analysis (STD)	736,764	788,165	845,615	942,362	1,747,826	1,172,202	1,109,838	-36.50%
Total	\$13,639,409	\$14,572,542	\$13,447,978	\$12,998,426	\$13,682,164	\$11,585,735	\$10,608,123	-22.47%
Percent Change	-16.65%	6.84%	-7.72%	-3.34%	5.26%	-15.32%	-22.47%	
Actual Expenditures	\$11,324,662	\$11,559,407	\$11,754,883	\$12,359,452	\$12,411,370 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time (General)	17	17	15	15	15	15	15	0.00%
Full Time (Std-Unincorp)	12	12	13	14	14	14	14	0.00%
Full Time (Development)	145	153	154	154	154	154	154	0.00%
Part-Time (Development)	3	3	3	3	3	3	3	0.00%
Total F/T	174	182	182	183	183	183	183	0.00%
Total P/T	3	3	3	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. The Department's 2009 recommended budget of \$11,732,123 is comprised of 3 funds:

General Fund	\$1,448,897	14%
Special Tax District Fund	\$1,109,838	10%
Development Fund	\$8,049,388	76%

Development Fund:

The Development Fund portion of this department's budget must be self supporting and balanced.

The Development Fund portion of the 2009 budget request was \$8.8 million vs. an estimated revenue of \$8.0 million. The recommended budget of \$8,049,388 represents a 8.9% decrease below the requested budget.

\$1,952,317 has been deducted for salary savings; this is the equivalent of 26 full-time positions.

BUDGET 2009

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
 DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 1/12/2009

INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)

General Fund:

No salary savings have been deducted in 2009.

Special Tax District- Designated Services:

No salary savings have been deducted in 2009.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$9,432,851	\$8,289,019	\$9,295,628	\$8,895,706	\$9,371,230	\$8,495,730	\$6,324,534
Purchased/Contracted Services	1,085,946	1,469,071	1,438,402	1,354,236	1,852,649	1,034,971	961,635
Supplies	266,596	288,301	313,535	196,882	285,209	217,615	182,214
Capital Outlays	53,559	62,740	55,478	32,962	28,888	47,508	6,553
Interfund/Interdepartmental Charges	1,647,228	1,624,430	1,874,572	1,878,856	2,129,155	1,789,911	1,635,845
Other Cost	961,799	21,322	20,811	811	15,033	0	1,497,342
TOTAL	\$13,447,978	\$11,754,883	\$12,998,426	\$12,359,452	\$13,682,164	\$11,585,735	\$10,608,123

FUNDING SOURCES	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	Requested 2009	Recommended 2009
General Fund	\$1,166,954	\$1,106,807	\$1,447,302	\$1,430,312	\$1,452,152	\$1,576,418	\$1,448,897
Std-Unincorp Fund	845,615	647,257	942,362	850,177	1,747,826	1,172,202	1,109,838
Development Fund	11,435,410	10,000,819	10,608,763	10,078,747	10,482,186	8,837,115	8,049,388
TOTAL	\$13,447,978	\$11,754,883	\$12,998,426	\$12,359,452	\$13,682,164	\$11,585,735	\$10,608,123

BUDGET 2009

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED
GENERAL FUND
DEPARTMENT: POLICE SERVICES**

DATE: 1/14/2009

PROGRAM DESCRIPTION

The Police Department consists of the Office of the Chief of Police, which is comprised of the Chief of Staff, Community, Media & Administrative Affairs, Field Operations Bureau, Investigations Bureau, and Support Services Bureau. Collectively, the bureaus work together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. Proactive strategies and problem solving techniques include Interactive Community Policing (ICP) prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, traffic laws and applicable ordinances, and the provision of specialized support services.

MAJOR ACCOMPLISHMENTS 2008

- Implemented the "Back on the Block" Initiative to target high crime areas.
- Ordered an additional Mobile Precinct for Interactive Community Policing, bringing the total to six.
- Successfully recruited and hired fifty additional officers approved in the 2008 Budget.
- Revisited the components of the Road to Success Action Plan for tasers, video cameras in vehicles, and the need for specialized training after Grand Jury investigation results.
- Started the Chaplaincy Program to address issues that may face officers, employees, and their families in crisis situations.

MAJOR GOALS 2009

- To continue collaborative and enhanced relationships between the community and the Police Department developing a partnership that focuses on problem solving techniques throughout the community.
- To fill all funded vacancies during the budget year working with the Board of Commissioners to address officer shortage issues and to provide a competitive pay increase.
- To meet national standards regarding case clearing rates.
- To save twelve lives this year on the highways by increasing patrol.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
General Investigations	48,884	40,790	34,309	29,108	-15.16%	32,019	10.00%
Gen. Invest. Cleared	19,545	18,515	17,156	12,730	-25.80%	14,003	10.00%
Citations Issued	205,233	180,591	156,243	190,589	21.98%	209,647	10.00%
Animal Calls Handled	29,897	31,334	28,569	31,788	11.27%	34,966	10.00%
911 Calls	1,144,709	1,152,101	1,195,196	1,403,180	17.40%	1,543,498	10.00%

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 1/14/2009

BUDGET SUMMARY BY COST CENTER	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administrative Services	\$2,241,045	\$2,913,976	\$2,832,434	\$2,494,605	\$2,659,737	\$2,997,172	\$2,844,169	6.93%
Telecommunications	2,704,582	2,596,297	3,956,662	2,849,165	1,049,044	0	0	-100.00%
Communications	10,426,085	14,078,345	13,330,068	16,805,424	16,597,529	19,482,975	16,473,460	-0.75%
Crossing Guards	701,667	741,131	1,255,660	704,753	833,520	1,399,785	777,222	-6.75%
Training & Personnel Dev	(3,000)	0	2,619	5,641	0	0	0	0.00%
Firing Range	12,600	22,125	24,800	31,330	58,057	78,980	34,030	-41.39%
Animal Control	2,107,755	2,246,177	2,397,331	2,739,932	3,062,149	4,027,150	3,211,397	4.87%
Interfund Support - Gen.	(10,011,294)	(14,048,004)	(14,353,718)	(21,556,853)	(18,502,710)	(19,757,653)	(18,154,421)	-1.88%
Records	2,050,247	2,190,289	2,289,541	2,340,963	2,371,696	2,641,806	2,423,276	2.17%
Assistant Director	501,287	504,627	708,900	1,756,301	2,610,327	1,052,682	856,854	-67.17%
Service Support	2,069,376	1,641,940	1,376,342	1,023,447	811,538	1,337,308	778,484	-4.07%
Internal Affairs	710,685	803,400	1,055,464	932,507	865,203	759,978	721,420	-16.62%
Criminal Investigation Div	7,524,022	10,035,008	9,760,646	14,247,553	14,300,741	14,784,654	13,798,783	-3.51%
Special Investigations	6,071,366	7,217,232	6,845,237	8,032,465	7,748,088	8,597,638	7,157,096	-7.63%
Training	1,331,249	2,280,302	2,312,842	1,759,741	1,518,081	2,024,645	1,519,854	0.12%
Uniform Division	45,559,429	45,287,476	48,461,019	50,101,241	56,860,817	90,419,965	61,523,781	8.20%
Precincts	257,650	188,995	200,500	203,288	179,993	222,842	201,917	12.18%
Intelligence / Permits	513,356	476,871	643,818	683,718	606,567	644,347	442,240	-27.09%
Recruiting & Background	593,233	566,011	758,929	697,413	799,494	813,548	748,268	-6.41%
Homeland Security	1,133,477	1,226,441	1,693,909	2,118,183	2,620,929	3,022,579	2,712,451	3.49%
Crime Scene	1,019,134	1,142,612	1,052,689	1,162,088	1,170,982	1,799,723	1,338,508	14.31%
Interfund Support - STD	10,357,782	14,471,895	16,176,147	21,004,268	15,938,580	15,020,446	13,781,198	-13.54%
Code Enforcement	1,325,315	1,412,472	1,702,790	1,846,654	1,749,177	2,264,774	1,962,252	12.18%
Total	\$89,197,048	\$97,995,618	\$104,484,628	\$111,983,826	\$115,909,538	\$153,635,344	\$115,152,239	-0.65%
Percent Change	9.90%	9.86%	6.62%	7.18%	3.51%	37.19%	-0.65%	
Actual Expenditures	\$84,806,319	\$91,156,505	\$98,384,197	\$104,590,784	\$114,856,322	(estimated)		

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 1/14/2009

FUNDING SOURCES	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Std-Des. Serv. Fund	\$77,841,260	\$83,971,928	\$89,796,899	\$101,098,444	\$108,403,035	\$143,142,161	\$108,004,130	-0.37%
Std-Unincorp. Fund	1,210,876	1,093,934	1,164,780	1,443,893	1,749,177	2,264,774	1,962,252	12.18%
General Fund	5,754,183	6,090,643	7,422,517	2,048,447	5,757,326	8,228,409	5,185,857	-9.93%
Total	\$84,806,319	\$91,156,505	\$98,384,197	\$104,590,784	\$115,909,538	\$153,635,344	\$115,152,239	-0.65%

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full-Time (Std-D.S.)	1,058	1,056	1,062	1,154	1,250	1,461	1,250	0.00%
Full-Time (Std-Unincorp)	26	26	34	38	38	38	38	0.00%
Full-Time (General)	228	239	225	219	223	268	232	4.04%
Part-Time (General)	150	150	150	150	150	150	150	0.00%
Total F/T	1,312	1,321	1,321	1,411	1,511	1,767	1,520	0.60%
Total P/T	150	150	150	150	150	150	150	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET**POLICE SUPPORT (GENERAL FUND)**

\$1,003,000 has been deducted as salary savings; this is the equivalent of 20 full-time positions.

As part of a reorganization, the Chief Executive Officer is recommending the addition of 2 positions in the General Fund: Chief Public Safety Officer and Administrative Assistant II. The impact of 12 months salary and benefits is \$284,814.

The 2009 Budget includes, in Purchased/Contracted Services, funding for the third of 5 annual lease-purchase payments of \$4,880,084 for equipment to upgrade the County's radio communications system from analog to digital and to national standards. This is part of a multi-year program that also involves upgrading to digital-compatible portable and mobile radios in the various departments that use the system.

CODE ENFORCEMENT - (STD UNINCORP FUND)

\$151,500 has been deducted as salary savings; this is the equivalent of 3 full-time positions.

BUDGET 2009

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED
GENERAL FUND
DEPARTMENT: POLICE SERVICES**

DATE: 1/14/2009

**INFORMATION RELATIVE TO REQUESTED BUDGET (continued)
POLICE SERVICES - (STD DES SERV FUND)**

\$2,360,000 has been deducted as salary savings; this is the equivalent of 44 full-time positions.

On June 26, 2007, Chief of Police Bolton presented the "Road to Success Action Plan" to the Board of Commissioners. Among the initiatives outlined in the plan for implementing Interactive Community Policing, five are part of the Department's 2009 Budget Request: Adding 200 officer positions, a three-year pay enhancement plan, a plan to provide certain officers "take home" vehicles, a reinstatement of the use of tasers, and the installation of digital video cameras in patrol cars. See "A. Program Modifications and Recommendations" for more details.

\$108,561 has been recommended for matching funds for miscellaneous grants.

On August 23, 2008, 50 Police Officer positions previously funded through a transfer to the Grant Fund to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648) were transferred to the Special Tax District - Designated Services Fund. This budget recognizes the full year funding of those positions in this fund. The impact of this on the 2009 Budget is \$3,104,406, which includes salaries and benefits.

The 2008 Budget authorized the addition of 50 Police Officer positions. This budget recognizes full year funding of those positions.

The 2008 Budget authorized the payment of a longevity incentive for Master Police Officers reaching 5 years or longer in service. The \$5,000 incentive is being paid over 18 months. The amount estimated for 2009 (which includes the remaining amounts for officers who began receiving the incentive in 2008 [405 officers] plus additional officers newly qualifying [34 officers]) is \$902,000 (Salary and FICA).

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

**A. Program Modifications and Recommendations
Uniform (4617)**

1 Funding to increase pay rates for sworn personnel by 8% in year one of a 3 year plan to address competitiveness with other local law enforcement agencies.

Requested Recommended

\$5,661,429 \$0

Not Recommended.

BUDGET 2009

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED
GENERAL FUND
DEPARTMENT: POLICE SERVICES**

DATE: 1/14/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Uniform (4617)		
2. The addition of 200 Police Officer positions as part of the Road to Success Action Plan. Salary and Benefits for four groups of 50 Officers (10 months, 9 months, 8 months, and 6 months).	11,262,408	0
Not Recommended.		
Uniform (4617)		
3. The addition of 100 police package vehicles in a plan to provide "take home cars" for officers to improve public visibility and to compete with other local law enforcement agencies.	\$4,120,000	\$0
Not Recommended.		
Uniform (4617)		
4. Funding for the purchase of 443 Taser stun weapons as part of a plan to provide the weapons to every officer.	443,000	0
Not Recommended.		
Uniform (4617)		
5. Funding for the purchase of 213 digital video cameras in a program to equip patrol cars with video cameras in a program to better document patrol activities.	659,235	0
Not Recommended.		
Crime Scene (4631)		
6. The addition of 9 positions (6 Crime Scene Investigators, 2 Latent Print Examiners, 1 Latent Print Examiner, Sr.) to address increases in cases and CALEA (Commission on Accreditation for Law Enforcement Agencies) standards.	323,084	0
Not Recommended.		
Communications (4604)		
7. The addition of 2 Administrative Assistant I positions: One in the E911 Communications Center and one in the Information Services Division Command Center, to address administrative work.	57,841	0
Not Recommended.		

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

SPECIAL TAX DISTRICT - UNINCORPORATED

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 1/14/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Assistant Director (4610)

8. The addition of 2 Public Information Officer positions to address media and public relations. 78,908 0
Not Recommended.

Animal Control (4616)

9. The addition of 7 Animal Control Officer positions and 3 vehicles to address overtime and temporary labor costs. \$283,520 (\$29,480)
Recommended. 8 months salary and benefits, proportional decrease in Overtime and Temporary Labor, no additional vehicles.

School Crossing Guards (4607)

10. Increase hourly pay rates for school crossing guards from a two-tiered rate of \$8.19 for entry level and \$8.58 for experienced, to a three-tiered rate of \$11.79 for entry level, \$12.38 for experienced, and \$14.44 for supervisors. 488,756 0
Not Recommended.

11. The addition of 30 E911 Operator positions and 6 E911 Shift Supervisor positions to address increased call activity. 1,084,745 0
Not Recommended.

Total Program Modifications \$24,462,926 (\$29,480)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personnel Services and Benefits	\$78,149,354	\$74,107,533	\$83,536,659	\$78,039,295	\$92,403,881	\$118,770,946	\$98,361,126
Purchased/Contracted Services	10,231,836	8,666,788	14,549,033	13,304,263	12,069,725	13,334,977	11,415,326
Supplies	4,471,329	3,963,090	3,919,284	3,396,344	3,741,352	9,988,798	3,228,946
Capital Outlays	1,346,835	1,252,562	1,274,893	1,322,122	1,356,158	1,604,596	90,254
Interfund/Interdepartmental Charges	4,854,541	5,158,819	3,966,989	3,804,496	4,382,625	9,827,466	1,948,026
Other Costs	195,330	0	45,782	127,147	28,591	108,561	108,561
Other Financing	5,235,403	5,235,403	4,691,186	4,597,118	1,927,205	0	0
TOTAL	\$104,484,628	\$98,384,197	\$111,983,826	\$104,590,784	\$115,909,538	\$153,635,344	\$115,152,239

BUDGET 2009

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 1/9/2009

PROGRAM DESCRIPTION

The Judge of the Probate Court is elected by popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness, hospitalization, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

MAJOR ACCOMPLISHMENTS 2008

Implemented a computerized certified mail system to reduce mailing errors to the public.

A number of estate, marriage and other retention schedule documents were imaged, exported to compact disc and sent to our storage facility.

Tested a new pistol license program.

MAJOR GOALS 2009

To continue the advanced computerization for the Probate Court (Agile Court Conversion) case management system.

To implement the new pistol license program in conjunction with the purchase of new pistol license ID card printer.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Petitions Filed: Wills, Probates, Administrations, Guardianships	15,991	15,452	15,504	16,000	3.20%	16,200	1.25%
Annual Returns Filed on Estate and Guardianships	1,330	1,147	1,237	1,300	5.09%	1,350	3.85%
Inventories Filed on Estates and Guardianships	422	295	393	380	-3.31%	400	5.26%
Certified Copies Issued	11,250	10,307	11,009	11,500	4.46%	11,800	2.61%
Personal Status Reports	660	549	644	700	8.70%	750	7.14%
Marriage Licenses	4,744	4,459	4,656	4,750	2.02%	5,000	5.26%
Certified Copies of Marriage License	10,661	6,089	6,313	6,500	2.96%	6,700	3.08%
Pistol Licenses	1,370	1,551	2,096	2,250	7.35%	2,400	6.67%
Emergency Hospital Orders	221	254	262	270	3.05%	280	3.70%
Commitment Hearings	300	314	323	340	5.26%	355	4.41%
Retardation Hearings	3	0	21	43	104.76%	60	39.53%

BUDGET 2009

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 1/9/2009

DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Probate Court	\$1,495,940	\$1,584,281	\$1,653,261	\$1,692,423	\$1,768,064	\$1,878,124	\$1,720,316	-2.70%
Total	\$1,495,940	\$1,584,281	\$1,653,261	\$1,692,423	\$1,768,064	\$1,878,124	\$1,720,316	-2.70%
Percent Change	24.02%	5.91%	4.35%	2.37%	4.47%	6.22%	-2.70%	
Actual Expenditures	\$1,433,217	\$1,517,622	\$1,581,462	\$1,683,072	\$1,732,384	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	24	24	24	24	25	25	25	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	2009 Recommended	Budget
Personal Services and Benefits	\$1,471,242	\$1,426,631	\$1,515,593	\$1,514,542	\$1,590,029	\$1,635,370	\$1,558,230	
Purchased/Contracted Services	91,252	86,056	112,062	106,621	136,703	175,000	116,654	
Supplies	56,285	51,913	43,339	46,468	36,332	49,000	30,932	
Capital Outlays	25,925	9,748	15,681	11,534	0	13,754	9,500	
Other Costs	8,557	7,114	5,748	3,907	5,000	5,000	5,000	
TOTAL	\$1,653,261	\$1,581,462	\$1,692,423	\$1,683,072	\$1,768,064	\$1,878,124	\$1,720,316	

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PROPERTY APPRAISAL

DATE: 1/8/2009

PROGRAM DESCRIPTION

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, exempt and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. Annually, the department processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

MAJOR ACCOMPLISHMENTS 2008

All properties were reviewed and appropriate changes were made to produce an acceptable tax digest.

Tax digest valuations were released to the Tax Commissioner before the Georgia Code mandated date of June 1st.

The 2007 Digest was officially approved, meeting all State requirements.

MAJOR GOALS 2009

To gain approval of the prior year tax digest from the Georgia Department of Revenue.

To perform all functions necessary to compile the 2009 tax digest by June 1, 2009.

To complete conversion from the OASIS computer assisted mass appraisal system (CAMA) to the Realware CAMA system.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Taxable real estate parcels	215,804	220,164	225,221	229,715	2.30%	235,000	2.30%
Exempt real estate parcels	4,919	4,831	4,926	4,983	1.97%	5,100	2.35%
Public utility parcels	286	269	250	279	-7.06%	280	0.36%
Building permits processed	4,500	4,500	4,500	4,500	0.00%	4,500	0.00%
Assessment notices mailed	125,071	118,587	46,802	29,856	-60.53%	25,000	-16.26%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Property Appraisal	\$4,635,696	\$4,860,552	\$5,021,974	\$5,247,210	\$5,091,257	\$5,305,414	\$4,816,530	-5.40%
Total	\$4,635,696	\$4,860,552	\$5,021,974	\$5,247,210	\$5,091,257	\$5,305,414	\$4,816,530	-5.40%
Percent Change	0.95%	4.85%	3.32%	4.49%	-2.97%	4.21%	-5.40%	
Actual Expenditures	\$4,376,840	\$4,339,466	\$4,584,575	\$4,523,086	\$4,443,246 (estimated)			

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PROPERTY APPRAISAL

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	76	76	76	76	76	76	76	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$236,001 has been deducted for 2009 salary savings; this is the equivalent of 4 full-time positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	2009 Recommended
Personal Services and Benefits	\$4,347,657	\$3,996,458	\$4,706,058	\$4,038,289	\$4,589,604	\$4,811,383	\$4,437,052
Purchased/Contracted Services	469,080	387,350	419,079	376,113	376,632	376,612	286,633
Supplies	158,770	155,173	77,836	65,457	68,997	68,996	57,420
Capital	46,467	45,594	32,518	43,181	56,024	48,423	35,425
Interfund/Interdepartmental Charges	0	0	11,719	46	0	0	0
TOTAL	\$5,021,974	\$4,584,575	\$5,247,210	\$4,523,086	\$5,091,257	\$5,305,414	\$4,816,530

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PUBLIC DEFENDER

DATE: 1/9/2009

PROGRAM DESCRIPTION

The Public Defender is responsible for providing for the defense of indigent persons charged with felony offenses, misdemeanors, and juvenile delinquency where incarceration is a possibility. The Public Defender also provides attorneys for appeals and to represent parents in child deprivation cases in Juvenile Court. The Public Defender's office also handles appeals to the Supreme Court of Georgia and the Court of Appeals. The DeKalb County Public Defender has now become the Stone Mountain Circuit Public Defender. The office is a state agency with the county providing the vast majority of the funding and staff. Under state law the office is responsible for the defense of people who can't hire a lawyer for their defense in Superior Court, State Court, Magistrate Court, Juvenile Court and to a limited degree in Recorder's Court. The Public Defender also handles appeals from these courts.

MAJOR ACCOMPLISHMENTS 2008

The Public Defender's Office experienced a leadership transition in 2008, with the retirement of the Chief Public Defender who had previously held this position for 24 years. The Public Defender's Office has also experienced drastic cuts in the State Budget which resulted in the loss of three attorneys who represented conflict cases. In spite of these challenges, the Public Defender's Office has continued to deliver high quality indigent defense representation to the Courts and the County.

MAJOR GOALS 2009

- To have a smooth transition in leadership with the new Circuit Public Defender.
- To deal with State mandates.
- To improve communication with jail inmates.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Death Penalty Cases							
Closed	0	0	0	0	0.00%	0	0.00%
Felonies Closed	4,677	5,002	4,863	5,000	2.82%	5,200	4.00%
Juvenile Delinquency	1,881	2,567	2,409	2,300	-4.52%	2,400	4.35%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Public Defender	\$5,946,754	\$6,616,557	\$6,024,364	\$6,593,230	\$6,703,991	\$7,133,790	\$6,785,162	1.21%
Total	\$5,946,754	\$6,616,557	\$6,024,364	\$6,593,230	\$6,703,991	\$7,133,790	\$6,785,162	1.21%
Percent Change	-9.81%	11.26%	9.83%	-8.95%	9.44%	8.20%	1.21%	
Actual Expenditures	\$5,089,243	\$5,184,215	\$5,947,983	\$6,322,296	\$6,546,970 (estimated)			

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PUBLIC DEFENDER

DATE: 1/9/2009

AUTHORIZED POSITIONS	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	Requested 2008	Recommended 2008	Increase 2009/2008
Full Time	62	71	71	72	72	72	72	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$59,000 has been deducted for salary savings; this is the equivalent of 1 position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	2009 Recommended
Personal Services and Benefits	\$5,623,663	\$5,612,893	\$6,171,305	\$5,972,686	\$6,354,303	\$6,767,373	\$6,556,683
Purchased/Contracted Services	193,881	121,428	221,475	152,342	188,323	195,576	113,706
Supplies	102,880	104,245	88,688	87,752	74,973	74,973	52,189
Capital Outlays	40,735	36,254	9,604	9,132	7,843	6,343	0
Interfund/Interdeptmental Charges	63,205	73,163	102,158	100,384	78,549	89,525	62,584
TOTAL	\$6,024,364	\$5,947,983	\$6,593,230	\$6,322,296	\$6,703,991	\$7,133,790	\$6,785,162

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PUBLIC HEALTH

DATE: 1/9/2009

PROGRAM DESCRIPTION

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major divisions: the Office of the Director, Community Health and Prevention Services, and Administration. The Office of the Director oversees administrative, programmatic, clinical, and prevention services of the Board of Health. This division includes Emergency Preparedness, Marketing and Business Development, and Environmental Health. The Community Health and Prevention Services Division works to improve the health and well being of the people who live, work, and play in DeKalb County. The division provides primary prevention services and primary care services at five community health centers. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board. The Administration Division includes Finance, Human Resources, Internal Services, Information Technology, and Vital Records.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

MAJOR ACCOMPLISHMENTS 2008

Administered the Behavioral Risk Factor Surveillance Survey.

Published the 2008 Youth Risk Behavior Survey Report.

Facilitated the development of the physical and activity and nutrition policy adopted by the DeKalb County Schools.

Provided over 15,000 flu vaccines to citizens in DeKalb County.

Implemented the new Food Service Regulation.

Enhanced operational readiness of the Board of Health and community partners through the procurement of current command and control and communication systems.

MAJOR GOALS 2009

To sustain and enhance prevention and health care services to decrease morbidity and mortality from infectious diseases.

To continue to prepare DeKalb County and its partners to coordinate, plan, and respond to all hazardous emergencies with public health implications.

To decrease health disparities by improving awareness and delivery of DeKalb County Board of Health Services.

To reduce the prevalence of identified food borne illness risk factors in establishments by 10%.

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PUBLIC HEALTH

DATE: 1/9/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Patient Encounters	225,132	218,970	206,187	194,178	-5.82%	189,809	-2.25%
Clinic Dental Visits	5,653	5,558	4,419	2,798	-36.68%	2,632	-5.93%
STD/HIV Services Patients							
Served	10,104	10,260	10,762	10,285	-4.43%	11,513	11.94%
Immunization - Patients							
Served	55,597	57,435	52,004	43,088	-17.14%	42,339	-1.74%
WIC - Average Monthly							
Caseload	22,488	23,085	22,796	24,003	5.29%	24,864	3.59%
Family Planning Patients							
Served	9,156	5,010	3,726	4,244	13.90%	4,172	-1.70%
Food Service Program	27,695	29,784	25,363	27,884	9.94%	31,000	11.17%
On-site Sewage Disposal	8,635	7,856	8,189	8,148	-0.50%	9,000	10.46%
Rodent Control Baiting	5,103	5,618	5,636	4,285	-23.97%	4,800	12.02%
Swimming Pool Activities	10,463	11,704	11,505	7,764	-32.52%	9,000	15.92%
Radon Testing	2,389	2,268	1,952	1,568	-19.67%	1,500	-4.34%
West Nile Virus, Number of Contacts	4,962	17,468	18,253	17,978	-1.51%	19,800	10.13%
Body Crafting	50	87	171	192	100.00%	200	4.17%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
County Positions	\$156,565	\$170,687	\$186,158	\$115,031	\$89,024	\$95,664	\$91,795	3.11%
County Contribution	5,199,829	5,145,832	5,145,832	5,145,832	5,121,832	5,121,832	5,057,278	-1.26%
Maintenance & Repair	27,740	30,514	0	0	0	0	0	0.00%
Total	\$5,384,134	\$5,347,033	\$5,331,990	\$5,260,863	\$5,210,856	\$5,217,496	\$5,149,073	-1.19%
Percent Change	1.50%	-0.69%	-0.28%	-1.33%	-0.95%	0.13%	-1.19%	
Actual Expenditures	\$5,333,728	\$5,319,149	\$5,321,967	\$5,223,021	\$5,212,856	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
County: Full Time	3	3	3	3	2	2	2	0.00%

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PUBLIC HEALTH

DATE: 1/9/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

The Board of Health's 2009 Budget of \$33,187,308 has multiple funding sources including \$2,266,641 in federal grant-in-aid funds, \$15,022,468 in state grant-in-aid funds, \$5,121,832 (requested) in county funds, and \$10,776,367 in fee revenues, prior year funds, and interest.

BUDGET REQUEST ALLOCATION BY PROGRAM

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Clinical & Prevention Services	\$2,340,152	Salaries
Environmental Health Services	1,457,629	Inspections of Food Establishments
Occupational Health Services	472,793	Drug Testing for DeKalb County Police and Fire Services
Dental Health Services	232,072	Salaries
School Health Services	60,634	Hearing, Vision, Dental Screenings for the DeKalb County School System
Facility and Building Cost	558,552	Custodial, Security, Utility Costs for county-owned Health Centers
Total	\$5,121,832	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$186,158	\$176,135	\$115,031	\$77,189	\$89,024	\$95,664	\$91,795
Other Costs	5,145,832	5,145,832	5,145,832	5,145,832	5,121,832	5,121,832	5,057,278
TOTAL	\$5,331,990	\$5,321,967	\$5,260,863	\$5,223,021	\$5,210,856	\$5,217,496	\$5,149,073

BUDGET 2009

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND

DATE: 10/23/2008

PROGRAM DESCRIPTION

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Bonds Outstanding	\$49,100,000	\$48,125,000	\$47,125,000	\$46,095,000	-2.19%	\$45,030,000	-2.31%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Bldg. Authority Bonds	\$0	\$2,881,511	\$9,096,626	\$3,105,376	\$3,105,376	\$3,109,476	\$3,109,476	0.13%
Total	\$20,449,770	\$2,881,511	\$9,096,626	\$3,105,376	\$3,105,376	\$3,109,476	\$3,109,476	
Percent Change		-85.91%	215.69%	-65.86%	0.00%	0.13%	0.13%	
Actual Expenditures	\$0	\$2,950,000	\$9,097,680	\$3,092,376	\$3,095,376 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2006, the budget was amended to include an increase in lease payments to cover funding for the new E-911 Center. In 2007, lease payments to cover the Revenue Bond obligations were budgeted.

BUDGET 2009

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND

DATE: 10/23/2008

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Public Safety and Judicial Facilities Authority Revenue Bonds Fund obligations in 2009 are:

	Requested	Recommended
Principal 2004 Series	\$1,065,000	\$1,065,000
Interest 2004 Series	2,031,476	2,031,476
Professional Services	10,000	10,000
Other Misc.	3,000	3,000
TOTAL	\$3,109,476	\$3,109,476

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	3,096,626	3,097,680	3,105,376	3,092,376	3,105,376	3,109,476	3,109,476
Debt Service	6,000,000	6,000,000	0	0	0	0	0
TOTAL	\$9,096,626	\$9,097,680	\$3,105,376	\$3,092,376	\$3,105,376	\$3,109,476	\$3,109,476

BUDGET 2009

FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 1/9/2009

PROGRAM DESCRIPTION

The Public Works Director is charged with providing leadership and oversight to the four divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation and Transportation. The Public Works Director provides direct communication to the Administration and, when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an on-going responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure.

MAJOR ACCOMPLISHMENTS 2008

- Maintained the county fleet at a 95% availability rate or higher.
- Continued design and construction of transportation improvement projects.
- Continued to repair, replace and upgrade aging and failed storm water infrastructure throughout the County.
- Continued construction of the new Central Transfer Station for Sanitation within budget and ahead of schedule.

MAJOR GOALS 2009

- To continue to develop department facilities and public infrastructure.
- To continue to focus on providing improved service to the Citizens of the County and customer departments.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Public Works/Director	\$313,702	\$465,087	\$478,350	\$509,864	\$516,356	\$531,038	\$512,767	-0.70%
Total	\$313,702	\$465,087	\$478,350	\$509,864	\$516,356	\$531,038	\$512,767	
Percent Change	-3.11%	48.26%	2.85%	6.59%	1.27%	2.84%	-0.70%	
Actual Expenditures	\$303,852	\$392,186	\$477,175	\$502,870	\$520,090 (estimated)			

BUDGET 2009

FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 1/9/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	3	4	4	4	4	4	4	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2008, elements of the Stormwater Management Program were transferred to the Watershed Management Department.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$446,666	\$454,016	\$479,940	\$483,369	\$500,312	\$513,924	\$502,416
Purchased/Contracted Services	18,585	13,052	19,890	12,597	11,574	11,574	7,750
Supplies	6,712	4,753	7,497	3,661	3,270	3,270	465
Interdepartment/Interfund Charges	6,387	5,354	2,537	3,243	1,200	2,270	2,136
TOTAL	\$478,350	\$477,175	\$509,864	\$502,870	\$516,356	\$531,038	\$512,767

BUDGET 2009

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

PROGRAM DESCRIPTION

Public Works - Fleet Maintenance is comprised of seven organizational divisions: (1) Administrative Division - responsible for personnel and accounting functions for the department; (2) Car & Pickup Division - responsible for maintaining all cars and trucks (up to 10,000 lbs. GVW); (3) Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop which provides repairs for accident related damage; (4) Sanitation Division - responsible for maintaining all trucks belonging to the Sanitation Department that are in excess of 10,000 lbs.; (5) Field Operations Division - responsible for maintaining all trucks in excess of 10,000 lbs. (other than Sanitation), including on-site repairs and lubrication for vehicles in the field, as well as wrecker service; (6) Fire/Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; (7) Services Division - includes the Tire Shop, which is responsible for servicing all requests for tire replacement/repair, the Lubrication Section (which performs preventive maintenance lubrication), and maintenance for fueling facilities.

MAJOR ACCOMPLISHMENTS 2008

Maintained operational readiness level at 95% or higher for the third consecutive year.
 Maintained the level of over-due preventive maintenance checks to less than 5% of the overall fleet.
 Reduced incidents and accidents from 14 in 2007 to 5 in 2008.
 Maintained EPD compliance with fuel sites and hazardous waste.

MAJOR GOALS 2009

To maintain 95% operational availability for all vehicles and equipment assigned to the fleet.
 To provide efficient support to County departments in determining specifications and making recommendations.
 To improve space, safety, and efficiency with the construction of a new facility and fueling sites.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change 2009/2008
Vehicles Added to the								
Fleet	130	30	35	54	120	122.22%	0	-100.00%
Fleet Size	2,918	2,991	3,293	3,565	3,745	5.05%	3,745	0.00%
Miles Traveled (Millions)	34	33	30	31	33	6.45%	33	0.00%
Repair Orders Completed	20,030	36,863	36,500	38,042	39,900	4.88%	41,895	5.00%

BUDGET 2009

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Vehicle Maintenance	\$24,501,163	\$27,515,660	\$31,360,639	\$31,603,230	\$34,285,845	\$35,749,399	\$29,730,042	-13.29%
Purchasing	301,939	4,114	216	0	0	0	0	0.00%
Total	\$24,803,102	\$27,519,774	\$31,360,855	\$31,603,230	\$34,285,845	\$35,749,399	\$29,730,042	-13.29%
Percent Change	6.44%	10.95%	13.96%	0.77%	8.49%	4.27%	-13.29%	
Actual Expenditures	\$21,516,387	\$27,322,824	\$32,167,233	\$28,466,761	\$36,592,305			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2008/2007
Full Time	176	176	176	177	177	182	177	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$400,880 has been deducted as salary savings; this is the equivalent of 10 full-time positions.

Funding for fuel cost is recommended based on Department of Energy projections currently available. Due to the volatility of the fuel market, it may be necessary to reevaluate appropriations for fuel costs at Mid-Year 2009.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Add 5 positions: 2 Service Technician III and 3 Service Technician IV positions to address growth in the fleet, overtime, and outsourcing.

Not Recommended.

	Requested	Recommended
	\$138,054	\$0
Total Program Modifications	\$138,054	\$0

BUDGET 2009

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	<u>2006</u> <u>Budget</u>	<u>2006</u> <u>Actual</u>	<u>2007</u> <u>Budget</u>	<u>2007</u> <u>Actual</u>	<u>2008</u> <u>Budget</u>	<u>2009 Budget</u>	
						<u>Requested</u>	<u>Recommended</u>
Personal Services and Benefits	\$8,423,974	\$8,064,337	\$8,497,871	\$8,490,856	\$8,792,863	\$9,746,989	\$8,952,698
Purchased/Contracted Services	3,999,315	4,085,717	4,626,304	4,625,728	4,479,217	4,509,043	4,379,599
Supplies	17,237,380	18,471,402	17,631,936	14,524,500	19,984,546	20,379,927	16,013,918
Capital Outlays	117,909	22,718	21,121	12,612	9,165	254,450	29,450
Interdepartmental/Interfund Charges	385,703	905,355	292,997	295,112	400,054	268,990	102,839
Other Costs	1,196,574	617,703	533,000	517,953	620,000	590,000	251,538
TOTAL	\$31,360,855	\$32,167,233	\$31,603,230	\$28,466,761	\$34,285,845	\$35,749,399	\$29,730,042

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE

DATE: 1/13/2009

PROGRAM DESCRIPTION

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of DeKalb and the motoring public.

MAJOR ACCOMPLISHMENTS 2008

Paved 50 miles of County Roads

Constructed 3,600 linear feet of new sidewalk.

Completed construction of 56 major drainage projects (over \$25,000).

Received 8,126 service requests while completing approximately 4,847.

Continued implementation of the Stormwater Utility User Fee with a collection rate of 98.6% (\$17 million).

MAJOR GOALS 2009

To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2008.

To continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Rds. Resurfaced (miles)	20	21	22	22	7.50%	20	-6.98%
Patching by County (Tons)	50,000	30,000	35,600	32,800	-34.40%	35,000	6.71%
Citizens Drainage Projects (Tons)	5,275	2,094	2,121	2,108	-60.05%	4,600	118.27%

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
 DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE

DATE: 1/13/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	912,676	609,372	653,125	722,892	623,561	\$646,034	\$411,735	-33.97%
Maintenance	1,827,290	2,679,866	3,122,179	2,794,931	2,837,866	3,661,826	2,204,372	-22.32%
Road Maintenance	11,349,238	14,561,233	14,308,444	12,794,845	11,504,691	17,424,443	9,764,530	-15.13%
Support Services	2,928,390	2,551,092	3,044,374	3,009,072	2,933,184	3,406,389	1,486,078	-49.34%
Drainage Maintenance	1,985,364	384,029	262,488	(33,127)	64,464	28,884	0	-100.00%
Storm Water Management	254,640	158,188	65,323	29,289	17,198	488,558	0	-100.00%
Speed Humps	335,876	399,968	230,510	248,071	261,084	271,027	250,180	-4.18%
Traffic Operations	0	630,136	884,496	887,980	967,644	1,069,662	946,122	-2.22%
Signals	0	2,774,441	3,201,658	3,297,964	3,637,758	4,417,690	3,275,702	-9.95%
Signs & Paint	0	1,379,597	2,054,811	2,115,766	2,570,950	2,810,718	2,129,158	-17.18%
Total	\$19,593,474	\$26,127,922	\$27,827,409	\$25,867,683	\$25,418,400	\$34,225,231	\$20,467,877	-19.48%
Percent Change	-7.35%	33.35%	6.50%	-7.04%	-1.74%	34.65%	-19.48%	
Actual Expenditures	\$19,999,740	\$24,289,110	\$26,588,701	\$24,754,146	\$24,472,990	(estimated)		
AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	283	379	378	378	378	408	377	-0.26%

INFORMATION RELATIVE TO REQUESTED BUDGET

The Stormwater Utility Fund will reimburse Public Works - Roads and Drainage a total of \$9,372,234 in 2009.

\$735,365 has been deducted for salary savings; this is the equivalent of 23 full-time positions.

Local Assistance Road Program (LARP) request of \$5 million dollars is recommended to be funded at \$4,000,000 from HOST proceeds. Additional funding will be considered from accrued interest as part of the CIP budget adjustment.

The Roads and Drainage Budget includes the transfer of salary and benefits for six Stormwater positions to the Department of Watershed Management.

\$1,422,000 has been deducted from this budget due to service reductions associated with the City of Dunwoody.

One IS Field Service Specialist Sr. has been transferred to Information Systems to create better efficiency per Executive Order 8-1.

BUDGET 2009

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 1/13/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Safety Staff

1 The addition of 5 positions: 1 Departmental Safety Coordinator, 1 Assistant Departmental Safety Coordinator, 1 Administrative Assistant, and 2 Equipment Operator Principals, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will heighten organizational effectiveness by ensuring that the department and County's safety processes operate efficiently and effectively through adherence to Risk Management and OSHA standards and guidelines

Requested Recommended

\$204,537 0

Not recommended at this time. Services provided by the Finance Department as part of Risk Management Safety Program.

Night Maintenance Crew

2 The addition of 6 positions: 1 Crew Supervisor (CDL), 1 Equipment Operator Principal, 1 Equipment Monitor Senior, 1 Crew Worker Sr and 2 Equipment Operators, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will be assigned to the night maintenance function and should reduce the overtime generated from 1 crew which provides emergency services for public safety

157,316 0

Not recommended at this time. Justification for this crew is unclear.

Signal Shop Staff

3 The addition of 4 positions: 1 Construction Inspector, 1 Engineering Technician, 2 Assistant Traffic Signal Installers and equipment, supplies. Salary and benefits requested for 8 months. 1 addition to fleet: 1 sign truck, heavy extend lift. These positions will be assigned to the signal shop to provide Roads & Drainage the resources to give adequate response to the high volume of utilities protection center requests

138,495 0

Not recommended at this time.

Drainage Engineering Technician

4 The addition of 1 position: 1 Engineering Technician. Salary and benefits requested for 8 months. This position will enable the department to monitor all resurfacing projects for compliance with state and federal regulations.

28,884 0

Not recommended at this time. Justification for the position is unclear.

Cemetery Maintenance and Landscaping Crew

5 The addition of 7 positions: 1 Crew Supervisor, 1 Equipment Operator Principal, 1 Equipment Monitor Senior, 1 Equipment Operator, 3 Crew Workers and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. 8 additions to the fleet: 1 dump truck (12yd.), 1 squad truck, 1 dump truck (5yd.), 2 flat bed trailers (20 ton), 1 flat bed vault truck, 1 backhoe, and 1 riding mower. Roads & Drainage is responsible for indigent burials in the County. This program modification will enhance their ability to accomplish this task. This crew will also be utilized to augment landscaping functions for drainage and road projects when not involved in burial tasks.

740,349 0

Not recommended at this time. Justification for the modification does not indicate need for a crew.

BUDGET 2009

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 1/13/2009

A. Program Modifications and Recommendations (cont.)

Requested Recommended

Traffic Signal Equipment (2 Bucket Trucks)

6. 2 additions to the fleet: 2 bucket trucks. These additions to the fleet would allow the Signals Division to support the expanding traffic signal maintenance program. The division currently utilizes four trucks and six crews. These additional vehicles would allow all crews to be assigned a specific vehicle which would increase their efficiency.

292,400

0

Not recommended at this time. Justification is not sufficient for expenditure.

Sign Installation Crew

7. The addition of 3 positions: 1 Crew Supervisor (CDL), 2 Traffic Signs/Marking Installers and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. 1 addition to the fleet: 1 bucket truck. These positions will add a crew and a truck to the sign installation, repair, replacement, and maintenance function. This program modification would create a formalized sign maintenance program rather than just a response program which currently exists.

214,481

0

Not recommended at this time.

Sign Shop Staff

8. The addition of 1 position: 1 Construction Inspector, supplies necessary to support personnel. Salary and benefits requested for 8 months. This position will allow for the establishment of a formalized sign maintenance program rather than a reactive program which exists under the current staffing.

34,450

0

Not recommended at this time. Suggest consolidation of related mods into one program for consideration at a later time.

Trench Roller

9. 1 addition to the fleet: 1 trench roller. This addition to the fleet is requested due to the department having to frequently rent this item from outside contractors. The purchase of this critical piece of equipment will increase the divisions' productivity while reducing costs. Currently, in order to use this critical piece of equipment on pipe projects, it must be rented from outside contractors with related delivery and pick-up charges.

66,700

0

Not recommended at this time.

Additional Equipment

10. The addition of 1 position: 1 Engineer, supplies necessary to support personnel. Salary and benefits for 8 months. 4 additions to the fleet: 2 Excavators, 1 Mower (40" Head), 1 trailer and 1 1/2 Ton Pick Up. These additions to the fleet are requested to reduce the rentals of this type of equipment for recurring road maintenance projects.

207,655

0

Not recommended at this time. Justification for the modification is insufficient.

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
 DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE

DATE: 1/13/2009

A. Program Modifications and Recommendations (cont.)

Requested Recommended

Drainage Engineering Technician & Equipment

11. The addition of 2 positions: 1 Engineer, and 1 Office Assistant. Salary and benefits requested for 8 months. These positions will assist the County in monitoring, field checking and maintaining the traffic signal systems. Not recommended at this time.

64,236 0

Total Program Modifications

\$2,149,503 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$17,563,564	\$17,247,923	\$18,539,503	\$17,509,919	\$18,867,923	\$20,990,291	\$17,834,328
Purchased/Contracted Services	\$5,441,342	5,284,316	\$3,702,523	3,254,097	\$1,590,409	\$6,605,927	851,576
Supplies	\$7,258,353	7,121,339	\$7,835,842	7,399,666	\$9,740,475	\$9,800,494	8,296,278
Capital Outlays	\$460,213	517,428	\$569,504	36,426	\$399,411	\$557,846	73,380
Interfund/Interdepartmental Charges	(\$2,896,063)	(3,582,305)	(\$4,779,689)	(3,451,760)	(\$5,179,818)	(\$3,729,327)	(6,587,685)
Depreciation	0	0	0	5,798	0	0	0
TOTAL	\$27,827,409	\$26,588,701	\$25,867,683	\$24,754,146	\$25,418,400	\$34,225,231	\$20,467,877

BUDGET 2009

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 1/13/2009

PROGRAM DESCRIPTION

The Residential Collection Division provides twice-a-week curb-side collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week collection of yard waste and curbside collection of yard waste and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

MAJOR ACCOMPLISHMENTS 2008

Completion of the Central Transfer Station and Administration Building located in the Public Works Complex between Memorial Drive and Kensington Road. Surpassed 20,000 residences in our Curb Side Recycling Program. Received two Event Recycling trailers from the Department of Community Affairs. Received excellence awards from ACCG, NACo, and SWANA for the Green Energy Program. Finalized contract with Waste Management for 5% royalty payments for converting Natural Gas to be supplied to Atlantic Station.

MAJOR GOALS 2009

1. Construction of the Gas Collection and Control System for closure of Cell 2A.
2. Construction of Closure for Phase 2A.
3. Demolition of the old Fire and Finance Building on Work Camp and the conceptual design of the new multi departmental complex building.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Residences Served	163,859	171,871	172,700	172,000	0%	173,000	1%
Seminole Landfill (Tons)	509,480	573,677	579,414	732,938	26%	750,000	2%

BUDGET 2009

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 1/13/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Revenue Coll.	\$229,892	\$214,605	\$231,517	\$224,849	\$227,427	\$243,889	\$243,889	7.24%
Administration	4,547,651	4,936,541	5,502,882	6,906,557	7,651,053	8,739,714	8,668,345	13.30%
Processing	7,228,440	8,763,483	9,337,125	9,447,538	10,240,706	10,229,195	8,715,227	-14.90%
Residential Coll.	23,359,979	19,575,943	16,875,908	17,362,876	17,994,008	18,609,744	15,746,083	-12.49%
Special Collections	0	6,478,445	8,271,482	9,464,520	10,017,467	10,191,120	8,411,309	-16.03%
Commercial Coll.	1,147,982	2,058,568	1,543,412	1,307,026	1,453,185	1,243,820	940,315	-35.29%
Commercial Support	5,130,481	5,031,856	5,133,397	6,452,909	5,808,487	6,496,679	5,082,987	-12.49%
Landfill	4,424,892	5,136,914	5,106,898	5,764,374	6,779,358	7,095,515	5,953,134	-12.19%
Mowing	1,478,024	1,763,728	1,608,211	2,004,260	2,139,934	2,669,410	1,845,389	-13.76%
	\$47,547,341	\$53,960,083	\$53,610,832	\$58,934,909	\$62,311,625	\$65,519,086	\$55,606,678	-10.76%
Reserve	13,799,323	2,297,112	2,520,005	2,596,075	2,403,624	3,000,000	8,397,232	249.36%
Contribution to CIP	9,950,000	13,950,000	18,282,813	16,447,500	16,283,087	14,300,000	7,300,000	-55.17%
Total	\$71,296,664	\$70,207,195	\$74,413,650	\$77,978,484	\$80,998,336	\$82,819,086	\$71,303,910	-11.97%
Percent Change	0.00%	-1.53%	5.99%	4.79%	3.87%	2.25%	-11.97%	
Actual Expenditures	\$63,923,846	\$64,111,324	\$68,786,178	\$72,277,458	\$75,377,605	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	684	709	715	728	743	761	742	-0.13%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$753,128 has been deducted as salary savings which is equivalent to 21 positions.

The recommended budget includes a contribution to the Sanitation CIP of \$7,300,000.

With the adoption of this budget, one Microsystem Specialist will transfer to Information Systems.

BUDGET 2009

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 1/13/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 1 Safety Officer and 1 Crew Cab Vehicle for North Residential. Salaries, benefits and supplies are included. Not Recommended at this time.	\$62,590	\$0
2. Addition of 1 Safety Officer and 1 Crew Cab Vehicle for South Residential. Salaries, benefits and supplies are included. Not Recommended at this time.	62,590	0
3. Addition of 1 Safety Officer and 1 Crew Cab Vehicle for East Residential. Salaries, benefits and supplies are included. Not Recommended at this time.	62,590	0
4. Addition of 1 Crew Supervisor, 3 Equipment Operators Seniors, 2 John Deere Tractors, 1 Ditch Witch Tractor, 1 Hydro seeder, 1 Hay Bale Machine and 1 4x4 Crew Cab Pickup Vehicle to establish a maintenance crew at the Seminole Landfill. Salaries, benefits and supplies are included. Not Recommended at this time.	363,501	0
5. Addition of 1 Fork Lift Tractor for moving inventories, supplies, and loading items. Not Recommended at this time.	32,000	0
6. Addition of 2 Tractor Trailer Operators for the East Transfer Station. Salaries, benefits and supplies are included. Not Recommended at this time.	51,373	0
7. Addition of 2 Crew Supervisors, 4 Equipment Operator Seniors, 2 Crew Cab Vehicles and 4 Mowing Tractors. The current Mowing Crews cannot keep up with the FEMA buyout program and the additional streetscapes that are being built. Salaries, benefits and supplies are included. Not Recommended at this time.	587,996	0
8. Addition of 1 Hybrid Vehicle for use by Keep DeKalb Beautiful. Not Recommended at this time.	31,300	0

BUDGET 2009

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 1/13/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)

A. Program Modifications and Recommendations (Con't)

	Requested	Recommended
9. Addition of 1 Ton Four Door Crew Cab Vehicle for use at the North Transfer Station Not Recommended at this time.	\$25,300	\$0
10. Addition of 1 Ton Four Door Crew Cab Vehicle for use at the East Transfer Station. Not Recommended at this time.	25,300	0
11. Addition of 1 Principal Equipment Operator with a HazMat Endorsement for the landfill. Salaries, benefits and supplies are included. Not Recommended at this time.	25,836	0
12. Addition of 2 Senior Crew Workers for the East Transfer Station to keep up with the requirements of our permits and regulations. Salaries, benefits and supplies are included. Not Recommended at this time.	42,360	0
13. Addition of 1 Crew Worker and 1 Four Door Crew Cab Vehicle to focus on routine maintenance at the Central Transfer Station. Salaries, benefits and supplies are included. Not Recommended at this time.	57,404	0
14. Addition of 1 Hydraulic Hammer attachment to crush rocks and reuse as necessary at Seminole Landfill. Not Recommended at this time.	142,000	0
15. Addition of 1 Skid Steer Loader for use at the Central Transfer Station. Not Recommended at this time.	41,000	0
16. The transfer of 1 Microsystems Specialist to Information Systems. Recommended.	(77,896)	(77,896)
Total Program Modifications	\$1,535,244	(\$77,896)

BUDGET 2009

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 1/13/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006	2006	2007	2007	2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$27,297,228	\$24,619,088	\$28,401,047	\$26,212,307	\$30,274,849	\$31,697,872	\$29,431,942
Purchased/Contracted Services	4,067,097	4,417,368	5,881,792	5,726,259	6,268,978	5,494,804	5,308,628
Supplies	2,443,901	2,476,668	2,654,965	2,422,263	2,665,738	3,777,079	3,497,954
Capital Outlays	353,455	267,108	207,924	194,937	27,046	45,562	40,612
Interfund/Interdepartmental Charges	18,648,673	17,869,939	20,916,618	20,567,954	22,199,766	23,651,520	16,271,651
Other Costs	3,320,483	853,194	3,468,638	685,926	3,278,873	3,852,249	9,453,123
Other Financing Sources	18,282,813	18,282,813	16,467,814	16,467,814	16,283,087	14,300,000	7,300,000
Total	\$74,413,650	\$68,786,178	\$77,978,484	\$72,277,458	\$80,998,336	\$82,819,086	\$71,303,910

BUDGET 2009

FUND: STORMWATER UTILITY
 DEPARTMENT: STORMWATER

DATE: 1/13/2009

PROGRAM DESCRIPTION

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Department of Watershed Management is responsible for the managing of the Stormwater Program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Stormwater Administration	\$7,242,061	\$14,587,366	\$21,662,934	\$24,884,955	\$24,807,193	\$24,100,072	\$13,564,845	-45.32%
Reserve for Appropriations	2,838,132	3,101,640	0	736,855	1,706,852	0	1,000,000	-41.41%
Contributions to CIP	0	10,000,000	0	0	0	0	0	0.00%
Total	\$10,080,193	\$27,689,006	\$21,662,934	\$25,621,810	\$26,514,045	\$24,100,072	\$14,564,845	-45.07%
Percent Change	1387.29%	174.69%	-21.76%	18.27%	3.48%	-9.10%	-45.07%	
Actual Expenditures	\$7,703,726	\$26,738,351	\$17,866,619	\$22,500,598	\$25,244,735 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

\$9,372,234 will be transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to cover costs related to the Stormwater Program

The recommended budget of \$14,564,845 includes reserve for appropriation in the amount of \$1,000,000.

BUDGET 2009

FUND: STORMWATER UTILITY
DEPARTMENT: STORMWATER

DATE: 1/13/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personnel Services and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	6,542,303	5,294,172	8,196,780	7,395,188	11,246,072	11,246,072	2,521,904
Supplies	3,845,216	3,842,243	5,005,114	4,801,210	2,772,699	2,772,699	67,916
Interdepartment/Interfund Services	7,691,439	8,730,204	9,789,042	9,259,872	9,859,803	10,081,301	10,975,025
Depreciation and Amortization	0	0	0	6,022	0	0	0
Other Costs	3,583,976	0	736,855	(61,694)	1,706,852	0	1,000,000
Other Financing Uses	0	0	1,894,019	1,100,000	928,619	0	0
TOTAL	\$21,662,934	\$17,866,619	\$25,621,810	\$22,500,598	\$26,514,045	\$24,100,072	\$14,564,845

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 1/12/2009

PROGRAM DESCRIPTION

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects.

MAJOR ACCOMPLISHMENTS 2008

- Completed construction of Glenwood Road Improvements Phase I.
- Completed Fellowship at Idlewood Intersection Improvements.
- Completed Panola to DeKalb Medical Parkway Connector.
- Completed Rock Springs at Evans Mill Roads intersection improvements.
- Completed right-of-way for GDOT bid for Candler Road Streetscape Phase 2, and Lithonia Industrial Boulevard Extension Phase 2.

MAJOR GOALS 2009

- To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.
- To improve the safety and efficiency of existing Transportation infrastructure.
- To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Miles of Sidewalks							
Constructed (miles)	12	23	20	5	-75.00%	10	100.00%
Traffic Counts	300	300	450	400	-11.11%	400	0.00%
Land Acquisitions Condemnations	41	10	12	2	-83.33%	10	400.00%

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 1/12/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administrative Services	\$840,313	\$477,024	\$633,002	\$914,645	\$831,383	\$860,665	\$660,325	-20.58%
HOST Project	0	0	56,918	0	0	0	0	0.00%
Engineering Operations	806,123	893,686	103,772	35,990	280	152,135	688,635	245841%
Design & Survey	494,929	529,043	550,512	566,885	594,118	801,208	720,296	21.24%
Construction Management	619,905	760,098	921,103	1,000,949	972,745	986,601	939,209	-3.45%
Land Acquisition	340,392	389,772	334,532	300,621	374,007	386,278	372,574	-0.38%
Support Services	0	0	0	0	0	0	0	0.00%
Traffic Planning	1,172,812	506,414	856,718	902,962	1,022,965	1,087,858	902,663	-11.76%
Traffic Calming	336,439	342,949	463,581	401,562	373,339	293,879	274,161	-26.57%
Traffic Lights	659,500	785,060	6,685	60	60	0	0	0.00%
Traffic Signals	2,885,715	127,991	61,824	35,382	2,511	0	0	0.00%
Signs & Paint	1,603,286	16,400	7,511	35,965	8,864	0	0	0.00%
Total	\$9,759,414	\$4,828,437	\$3,996,158	\$4,195,021	\$4,180,272	\$4,568,624	\$4,557,863	9.03%
Percent Change	9.27%	-50.53%	-17.24%	4.98%	-0.35%	8.91%	9.03%	
Actual Expenditures	\$7,501,976	\$4,148,637	\$3,814,651	\$4,023,383	\$4,127,905 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	119	52	52	52	52	52	52	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$118,000 in salary savings has been deducted from this budget; this is the equivalent of 2 full-time positions.

This budget recommends appropriations for highway and intersection lighting of \$561,000 and \$126,635 for interstate lighting maintenance contracts.

These expenditures were previously accounted for in the Street Light Fund.

\$100,000 has been deducted from this budget due to service reductions associated with the City of Dunwoody.

BUDGET 2009

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 1/12/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Traffic Engineering

1 Addition to Fleet

One F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace pool vehicle

Not Recommended.

	Requested	Recommended
	\$27,800	\$0
Total Program Modifications	\$27,800	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	<u>2006</u> <u>Budget</u>	<u>2006</u> <u>Actual</u>	<u>2007</u> <u>Budget</u>	<u>2007</u> <u>Actual</u>	<u>2008</u> <u>Budget</u>	<u>2009</u> <u>Requested</u>	<u>Budget</u> <u>Recommended</u>
Personal Services and Benefits	\$3,168,494	\$2,921,630	\$3,130,791	\$3,052,637	\$3,338,058	\$3,536,083	\$3,332,408
Purchased/Contracted Services	444,755	476,082	507,838	469,823	575,400	705,441	509,985
Supplies	123,237	218,134	102,067	82,815	48,787	48,268	600,878
Capital Outlays	93,472	53,305	44,742	11,540	5,756	17,270	8,409
Interfund/Interdepartmental Charges	166,200	145,500	409,583	406,568	212,272	261,562	106,183
TOTAL	\$3,996,158	\$3,814,651	\$4,195,021	\$4,023,383	\$4,180,272	\$4,568,624	\$4,557,863

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, and vendor search and analysis for all County government agencies. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2008

Revised Request for Information regarding the automated purchasing system.

Continued to purge vendor list.

Participated in "How to Do Business Expositions".

Presented monthly small vendor seminars.

MAJOR GOALS 2009

To enhance training for Purchasing and Contracting staff on policies and procedures.

To enhance training for County employees on Purchasing and Contracting Policies and Procedures.

To process Purchase Requisitions, Invitations to Bid and RFP's (Request for Proposals) in an expeditious manner, in accordance with legal requirements.

To certify and register Local Small Business Enterprises, Minority Business Enterprises and Women Business Enterprises.

PROGRAM DATA	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
No. of Purchase Requisitions processed	7,505	7,867	11,050	15,250	38.01%	17,350	13.77%
No. Requests for Proposals issued	25	48	45	60	33.33%	65	8.33%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Administration	\$1,305,422	\$949,668	\$1,272,354	\$1,376,027	\$1,373,058	\$1,384,443	\$1,137,932	-17.12%
Central Services	402,343	325,189	334,084	382,121	394,256	423,890	381,271	-3.29%
Contracts	1,155,238	956,887	807,293	1,026,764	1,084,007	1,113,614	1,074,461	-0.88%
Contract Compliance	358,797	453,048	472,311	458,737	490,798	606,695	496,039	1.07%
Purchasing Procurement	0	834,766	907,340	939,489	1,025,325	1,048,418	961,587	-6.22%
Total	\$3,221,800	\$3,519,558	\$3,793,382	\$4,183,138	\$4,367,444	\$4,577,060	\$4,051,290	-7.24%
Percent Change	14.64%	9.24%	7.78%	10.27%	4.41%	4.80%	-7.24%	
Actual Expenditures	\$3,293,386	\$3,167,909	\$3,935,495	\$3,997,745	\$4,234,987 (estimated)			

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	50	51	55	55	55	60	55	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$59,000 has been deducted for salary savings; this is the equivalent of 1 full-time position.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 1 Lead Senior Buyer to perform all Oracle APS and FMIS training for County Employees, supplies necessary to support personnel. Salary and benefits requested for eight months. Not Recommended.	\$46,863	\$0
2. The addition of 1 Lead Contract Compliance Officer/Outreach in the Contracts Division to supervise and monitor LSBE participation in all County contracts. Supplies necessary to support personnel. Salary and benefits requested for eight months. Not Recommended.	41,531	0
3. The addition of 1 Sr. Contract Compliance Officer in the Contract Compliance Division to assist in monitoring the provisions and mandates of the new LSBE Ordinance. Supplies necessary to support personnel. Salary and benefits requested for eight months. Not Recommended.	36,907	0
4. The addition of 1 Purchasing Assistant to assist the Lead Sr. Buyer with training and processing unmatched invoices. Salary and benefits requested for eight months. Not Recommended.	29,752	0
5. The addition of 1 Mail Room Clerk to assist in processing all mail within one day, which is a necessity with time-sensitive deliveries. This will alleviate the back log of packages processed through UPS. Salary and benefits requested for eight months. Not Recommended.	19,935	0
Total Program Modifications	\$174,988	\$0

BUDGET 2009

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 1/8/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personnel Services and Benefits	\$3,027,658	\$2,960,896	\$3,346,015	\$3,305,481	\$3,505,105	\$3,720,080	\$3,405,696
Purchased/Contracted Services	470,955	446,184	571,530	422,454	582,399	554,758	418,335
Supplies	194,966	467,131	179,241	231,282	251,244	223,022	211,822
Capital Outlays	92,025	49,164	61,732	21,095	13,711	60,000	0
Interfund/Interdepartmental Charges	7,778	12,120	24,620	17,433	14,985	19,200	15,437
TOTAL	\$3,793,382	\$3,935,495	\$4,183,138	\$3,997,745	\$4,367,444	\$4,577,060	\$4,051,290

BUDGET 2009

FUND: SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: RECORDERS COURT

DATE: 1/8/2009

PROGRAM DESCRIPTION

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records for DeKalb County; MARTA; the Emory Police Department's traffic, parking, and ordinance citations; Georgia State Patrol traffic citations; and ordinance violation citations issued by various DeKalb County Departments.

MAJOR ACCOMPLISHMENTS 2008

Reduced the number of days required for citation input into the system to less than five days.

Implemented web payments.

Implemented kiosk payments.

MAJOR GOALS 2009

To integrate all Recorders Court case management systems for seamless paperless workflow.

To renovate the courthouse to include a new courtroom, better entrance and exit for crowd control and proper corresponding renovations for the increased volume.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Number of citations	195,863	228,251	212,224	211,636	-0.28%	222,218	5.00%
Number of citations closed	120,488	77,320	113,582	130,620	15.00%	133,885	2.50%
Number of warrants issued	3,200	4,271	5,646	10,747	90.35%	12,682	18.01%
Number of court sessions	1,351	1,182	1,085	1,092	0.65%	1,125	3.02%

BUDGET 2009

FUND: SPECIAL TAX DISTRICT UNINCORPORATED

DEPARTMENT: RECORDERS COURT

DATE: 1/8/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Recorders Court	\$3,317,390	\$3,284,296	\$3,353,438	\$4,050,232	\$4,219,259	\$4,845,139	\$3,551,353	-15.83%
Total	\$3,317,390	\$3,284,296	\$3,353,438	\$4,050,232	\$4,219,259	\$4,845,139	\$3,551,353	-15.83%
Percent Change	20.52%	-1.00%	2.11%	20.78%	4.17%	14.83%	-15.83%	
Actual Expenditures	\$2,901,399	\$2,962,117	\$3,128,007	\$3,783,460	\$5,014,547	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	51	51	52	61	61	67	61	0.00%
Part Time/Temporary	3	3	3	3	3	20	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$232,995 has been deducted as salary savings, this is the equivalent of 7 full-time positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 04710

	Requested	Recommended
1. Addition of 16 Temporary Deputy positions to serve outstanding bench warrants with a current value of \$30,000,000. Included in this request are salaries and FICA for 8 months, 6 vehicles with maintenance and insurance and supplies. Not Recommended.	\$411,869	\$0
2. Addition of a Warrant Enforcement Manager position to manage the Warrant Enforcement Division. Included in this request is salary and benefits for 8 months, computer, and supplies. Not Recommended.	58,761	0
3. Addition of a Part-Time Judge for the Failure-To-Appear (FTA) Court to adjudicate defendants arrested on Recorders Court warrants to relieve pressure on the regular jail calendar. Included in this request is salary and benefits for 8 months, computer, and supplies. Not Recommended.	58,899	0

BUDGET 2009

FUND: SPECIAL TAX DISTRICT UNINCORPORATED
 DEPARTMENT: RECORDERS COURT

DATE: 1/8/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Continued)

A. Program Modifications and Recommendations

Cost Center 04710

- | | Requested | Recommended |
|--|-----------|-------------|
| 4. Addition of 2 positions: 1 Tribunal Technician for the FTA Court to support the judge and 1 Records Technician Lead to support the Warrant Enforcement Division. Included in this request are salaries and benefits for 8 months, computers, and supplies.
Not Recommended. | \$52,487 | \$0 |
| 5. Addition of 3 positions: 1 Tribunal Technician, 1 Records Technician Senior, and 1 Office Assistant Senior to process the vast increase in workload that the current staff has been unable to handle. Included in this request are salaries and benefits for 8 months, furniture, supplies, computers and printer.
Not Recommended. | 74,738 | 0 |

Total Program Modifications	\$656,754	\$0
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SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,672,439	\$2,424,987	\$2,864,096	\$2,674,849	\$3,032,040	\$3,898,277	\$2,990,886
Purchased/Contracted Services	227,961	269,496	585,196	503,653	304,232	721,101	484,445
Supplies	55,821	45,795	59,610	50,872	75,952	103,478	54,000
Capital Outlays	53,935	46,947	44,733	58,989	32,098	14,775	19,022
Interfund/Interdepartmental Charges	340,782	340,782	495,096	495,096	771,936	104,508	0
Other Costs	2,500	0	1,500	0	3,000	3,000	3,000
TOTAL	\$3,353,438	\$3,128,007	\$4,050,232	\$3,783,460	\$4,219,259	\$4,845,139	\$3,551,353

BUDGET 2009

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 1/13/2009

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to insure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

MAJOR GOALS 2009

1. Consolidate the Summer Camp program as a Tax Fund based core program, rather than funding it partially through Tax Fund and partially through the Recreation Fund.
2. Reduce the dependence on the Recreation Fund Budgets due to the number of supported programs.
3. Use the Recreation Fund to expand existing programs, add new programs and equipment at all centers.

REVENUE SUMMARY	2004	2005	2006	2007	2008	%Change	2009	%Change
Recreation Program Fees	\$1,045,185	\$1,960,242	\$1,946,246	\$1,885,618	\$1,802,402	-4.41%	\$1,217,248	-32.47%
Fund Balance Forward	594,949	101,542	0	0	0	0.00%	-702,739	
Total	\$1,640,134	\$2,061,784	\$1,946,246	\$1,885,618	\$1,802,402	-4.41%	\$514,509	-71.45%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Recreation Activities	\$1,640,134	\$2,061,784	\$1,946,246	\$1,885,618	\$1,802,402	\$2,798,933	\$514,509	-71.45%
Total	\$1,640,134	\$2,061,784	\$1,946,246	\$1,885,618	\$1,802,402	\$2,798,933	\$514,509	-71.45%
	0.00%	25.71%	-5.60%	-3.12%	-4.41%	55.29%	-71.45%	
Actual Expenditures	\$1,299,238	\$1,419,678	\$1,731,398	\$1,755,927	\$1,697,427	(estimated)		

BUDGET 2009

FUND: RECREATION

DEPARTMENT: RECREATION FUND

DATE: 1/13/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

The Negative Fund Balance for this Fund continues to grow. In 2009, the expenses for this Fund are being reduced in an attempt to eliminate the negative Fund Balance. This is likely to result in fewer programs being offered under this Fund.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006	2006	2007	2007	2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$1,224,287	\$1,189,247	\$1,089,558	\$1,227,232	\$1,015,741	\$2,126,759	\$485,004
Purchased/Contracted Services	338,232	213,702	381,696	251,430	393,404	333,580	29,505
Supplies	337,626	308,098	414,364	314,679	393,257	338,594	0
Capital Outlays	26,101	351	0	0	0	0	0
Other Costs	0	0	0	(37,415)	0	0	0
Interfund/Interdepartmental	20,000	20,000	0	0	0	0	0
Total	\$1,946,246	\$1,731,398	\$1,885,618	\$1,755,927	\$1,802,402	\$2,798,933	\$514,509

PROGRAM DESCRIPTION

The DeKalb County Board of Registration and Elections provides voter registration and election services to the residents of DeKalb County. The responsibilities of the Registration Division are: to register all eligible voters; record voter's name change/address, remove voters for various reasons, digitize each voter's signature from new registration applications or name change; secure polling locations that are handicap accessible; consolidate, alter and divide precincts as required by the Georgia Election Code; maintain and update all district lines in accordance with applicable legislation; train staff in the use of DRE and Optical Scan equipment and operate the absentee poll advance voting locations.

The responsibilities of the Elections Division are: to qualify Nonpartisan Candidates; process and maintain Campaign Contribution Disclosure Reports and Financial Disclosure Statements; service and maintain voting units; ensure all new legislation is implemented for standard operating procedures; to train temporary staff to assist in day-to-day and election day events; develop the digital ballot images for Touch Screen Voting System using the Global Election Management System (GEMs); calculate and order optical scan Absentee, Provisional, Challenged ballots; recruit staff and train poll officials, warehouse and equipment delivery personnel; deliver election supplies and equipment; exercise operational control over precincts on election day; perform ballot tabulation on election night.

MAJOR ACCOMPLISHMENTS 2008

Successfully passed three Georgia Secretary of State audits without prior notification.
Processed new voter registration applications, which included the digitization of signature, name/address changes, deletion and no contact information.
Processed over 76,000 registration cards; 47,000 new registrations; 39,000 name/address changes; 20,000 deletions; 25,000 transferred to other counties and identified 15,000 duplicate voters already registered in other counties as of August 2008.
Conducted a minimum of ten Elections: Presidential Preference Primary, General Primary, General Election, special election for District 93 with runoff, Special Election for newly created City of Dunwoody. Verified recall petition for City of Lithonia, and conduct Recall Election and Special Election.
Recruited and trained poll officials to adequately staff 193 polling places.
Operated the elections warehouse to timely and accurately support 193 polls plus absentee and advance voting sites.

MAJOR GOALS 2009

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions, and no contact confirmations.
To audit precincts and ensure each street file is in the correct political district in preparation for 2010 census.
To recruit, staff and conduct formal training of poll officials and election workers for 2009 countywide and municipal elections.
To operate the warehouse efficiently, maintain voting equipment and perform testing on all voting equipment, as required.

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: REGISTRAR AND ELECTIONS

DATE: 1/9/2009

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Registered Voters	404,539	388,993	403,419	406,469	450,000	10.71%	435,000	-3.33%
New Registered Voters Name and Address Changes	74,400	31,449	36,388	40,720	50,000	22.79%	20,000	-60.00%
# of Precincts	41,987	20,732	23,181	22,022	24,000	8.98%	20,000	-16.67%
	189	188	188	188	193	2.66%	193	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Registrar	\$1,200,288	\$814,085	\$1,118,115	\$1,031,583	\$1,227,873	\$1,078,086	991,369	-19.26%
Elections	1,733,654	1,600,112	2,592,181	1,619,033	2,418,591	498,226	484,533	-79.97%
Election Workers	2,270,909	175,000	1,602,421	0	1,725,952	285,273	290,279	-83.18%
Total	\$5,204,851	\$2,589,197	\$5,312,717	\$2,650,616	\$5,372,416	\$1,861,585	\$1,766,181	-67.13%
Percent Change	222.85%	-50.25%	105.19%	-50.11%	102.69%	-65.35%	-67.13%	
Actual Expenditures	\$4,630,768	\$2,344,720	\$3,992,389	\$2,475,932	\$4,934,293	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	12	13	13	15	16	16	16	0.00%
Part Time/Temporary	60	60	60	60	59	59	59	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

The decrease of the 2009 Budget relative to the 2008 Budget is primarily due to the decrease in the number of elections to be supported in an off-year. On 01/08/2008, the BOC approved a Time Limited position which has been classified as a Voter Registration Technician.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Employee Benefits	\$3,021,968	\$2,384,166	\$891,216	\$1,174,182	\$3,890,433	\$1,284,310	\$1,265,833
Purchased / Contracted Services	1,552,343	1,299,398	1,640,025	1,169,229	771,531	479,075	428,876
Supplies	649,395	292,000	101,516	108,976	650,144	82,900	49,257
Capital Outlays	76,611	6,721	16,664	21,899	58,708	14,300	14,300
Interfund / Interdepartmental Charges	2,400	5,104	1,195	1,646	1,600	1,000	7,915
Other Financing Uses	10,000	5,000	0	0	0	0	0
TOTAL	\$5,312,717	\$3,992,389	\$2,650,616	\$2,475,932	\$5,372,416	\$1,861,585	\$1,766,181

BUDGET 2009

FUND: TAX FUNDS

DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND

DATE: 1/12/2009

PROGRAM DESCRIPTION

On November 28, 2006, the Board of Commissioners approved the levy of a tax on the rental of motor vehicles in DeKalb County at the rate of three (3) percent. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The Rental Motor Vehicle Tax Fund was created in 2007 to provide an accounting entity for recording transactions related to the 3% levy on the rental of motor vehicles in DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures.

MAJOR GOALS 2009

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Gross Car Rentals	\$0	\$0	\$0	\$28,252,855	\$26,537,492	-6.07%	\$26,048,081	-1.84%
Total Tax Collected	\$0	\$0	\$0	\$788,892	\$655,014	-16.97%	\$707,825	8.06%

REVENUE SUMMARY	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Rental Car Tax	\$0	\$0	\$0	\$669,143	\$770,740	15.18%	\$650,000	-15.67%
Interest of Investments	0	0	0	0	7,728	N/A	0	-100.00%
Fund Balance	0	0	0	0	133,195	N/A	205,438	54.24%
Total	\$0	\$0	\$0	\$669,143	\$911,663	36.24%	\$855,438	-6.17%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
South DeKalb Arts Center	\$0	\$0	\$0	\$750,000	\$712,143	\$710,825	\$710,825	-0.19%
Reserve for Appropriation	0	0	0	0	0	73,460	144,613	0.00%
Total	\$0	\$0	\$0	\$750,000	\$712,143	\$784,285	\$855,438	20.12%

Percent Change 0.00% 0.00% 0.00% 100.00% -5.05% 10.13% 20.12%

Actual Expenditures \$0 \$0 \$0 \$669,143 \$706,225 (estimated)

BUDGET 2009

FUND: TAX FUNDS

DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND

DATE: 1/12/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the DeKalb Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The tax will be effective January 1, 2007 and will expire on December 31, 2038.

The City of Dunwoody has passed an ordinance to institute a Rental Motor Vehicle Tax within their boundaries which will decrease DeKalb County's revenue by approximately \$50,000.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	<u>2006 Budget</u>	<u>2006 Actual</u>	<u>2007 Budget</u>	<u>2007 Actual</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	
						Requested	Recommended
Other Costs	\$0	\$0	\$750,000	\$669,143	\$712,143	\$784,285	\$855,438

BUDGET 2009

FUND: RISK MANAGEMENT

DEPARTMENT: RISK MANAGEMENT

DATE: 1/14/2009

PROGRAM DESCRIPTION

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was created with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

REVENUE SUMMARY	2004	2005	2006	2007	2008	% change	2009	% change
Employee Contributions	\$22,984,681	\$22,643,711	\$23,525,858	\$28,507,918	\$25,739,193	21.18%	\$22,046,087	-14.35%
Charges to County	\$36,294,557	38,680,067	48,481,618	41,843,297	58,586,086	-13.69%	55,635,210	-5.04%
Fund Balance	4,819,543	4,299,350	7,740,923	11,225,683	10,126,232	45.02%	18,007,702	77.83%
Total Revenue	\$64,098,781	\$65,623,128	\$79,748,399	\$81,576,898	\$94,451,511	2.29%	\$95,688,999	1.31%

BUDGET 2009

FUND: RISK MANAGEMENT

DEPARTMENT: RISK MANAGEMENT

DATE: 1/14/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Unemployment Comp	289,833	299,832	300,000	306,000	341,520	270,461	270,461	-20.81%
Group Health & Life	59,795,635	60,932,540	75,215,319	75,703,508	85,588,712	86,927,798	86,927,798	1.56%
Buildings & Contents	843,841	965,983	897,244	1,487,029	1,540,166	1,397,894	1,397,894	-9.24%
Boiler & Machinery	51,065	51,700	48,400	116,746	214,928	112,906	112,906	-47.47%
Non-Immunity Exp.	915,626	996,009	1,000,383	1,206,330	1,454,057	1,694,986	1,694,986	16.57%
Vehicle Liability	1,905,509	2,041,966	1,930,000	2,004,300	2,078,000	2,059,205	2,059,205	-0.90%
Airport Liability	24,632	14,932	6,900	18,016	16,034	2,466	2,466	-84.62%
Police Helicopters	141,838	161,000	140,710	270,047	122,000	167,346	167,346	37.17%
Monies, Securities	32,717	48,900	81,545	47,135	49,491	81,022	81,022	63.71%
Loss Control	98,084	110,266	55,874	101,476	101,476	375,935	375,935	270.47%
Other	0	0	72,023	316,312	2,945,128	2,598,978	2,598,978	-11.75%
Total Risk Management	\$64,098,781	\$65,623,128	\$79,748,399	\$81,576,898	\$94,451,511	\$95,688,999	\$95,688,999	1.31%
Percent Change	22.92%	2.38%	21.52%	2.29%	15.78%	1.31%	1.31%	
Actual Expenditures	\$59,783,062	\$63,655,558	\$69,699,846	\$76,658,345	\$87,469,187	(estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

The Fund's 2009 Budget of \$95,688,999 represents an increase of \$1,237,487 (1.31%) as compared to the 2008 appropriation of \$94,451,111. The largest category, Group Health and Life, increased by \$1,339,086 to \$86,927,798 (1.56%).

In order to reduce the county's contribution for employee and retiree Health Insurance costs, the County changed the administration and processing of self-insured health insurance from United Healthcare and Blue Cross / Blue Shield to Cigna. Kaiser remained as the fully-insured provider. Also, the dental insurance providers changed from United Healthcare and Blue Cross / Blue Shield to United Concordia. Finally, the prescription component was withdrawn from the health insurers and changed to Caremark.

The Loss Control category increased from \$101,476 to \$375,935 (270.47%) due to the introduction of a Wellness Program to reimburse employees for health club memberships.

BUDGET 2009

FUND: RISK MANAGEMENT

DEPARTMENT: RISK MANAGEMENT

DATE: 1/14/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Purchased / Contracted Services	3,316,164	2,649,011	4,361,060	3,765,607	4,469,646	4,615,206	4,615,206
Interfund / Interdepartmental Charges	1,000,383	761,336	1,206,330	525,288	1,454,057	1,500,000	1,500,000
Other Costs	10,532,392	294,607	5,490,448	127,126	4,479,533	15,478,555	15,478,555
Payroll Liabilities	64,899,460	65,994,893	70,519,060	72,240,323	84,081,834	73,845,238	73,845,238
Holding Accounts	0	0	0	0	(33,559)	0	0
TOTAL	\$79,748,399	\$69,699,846	\$81,576,898	\$76,658,345	\$94,451,511	\$95,688,999	\$95,688,999

BUDGET 2009

FUND: WORKERS COMPENSATION

DEPARTMENT: WORKERS COMPENSATION

DATE: 1/14/2009

PROGRAM DESCRIPTION

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

REVENUE SUMMARY	2004	2005	2006	2007	2008	% change	2009	% change
County Contribution	\$3,308,116	\$5,046,248	\$6,523,853	\$5,277,630	\$5,770,690	9.34%	\$5,455,305	-5.47%
Fund Balance	3,031,597	3,331,842	4,637,964	6,708,868	7,282,810	8.55%	8,132,192	11.66%
Total Revenue	\$6,339,714	\$8,378,090	\$11,161,817	\$11,986,498	\$13,053,500	8.90%	\$13,587,497	4.09%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Workers Comp.	\$6,339,714	\$8,378,090	\$11,161,817	\$11,986,498	\$13,053,500	\$13,587,497	\$13,587,497	4.09%
Percent Change	1.38%	32.15%	33.23%	7.39%	8.90%	4.09%	4.09%	
Actual Expenditures	\$2,988,379	\$4,318,849	\$4,663,939	\$4,996,972	\$5,227,220 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$1,855,309	\$982,860	\$1,709,464	\$1,482,006	\$1,199,315	\$1,250,000	\$1,250,000
Interfund / Interdepartmental Charges	4,024,175	3,681,079	3,991,606	3,577,735	4,738,000	5,073,500	5,073,500
Other Costs	5,282,334	0	6,285,428	(62,769)	7,116,185	7,263,997	7,263,997
Total Risk Management	\$11,161,817	\$4,663,939	\$11,986,498	\$4,996,972	\$13,053,500	\$13,587,497	\$13,587,497

PROGRAM DESCRIPTION

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail.

The Administrative Division supports the overall operations of the Sheriff's Office through the Human Resources Section, the Fiscal Management Section, and the Information Systems Section.

The Community Relations Division acts as the liaison between the Sheriff's Office and the citizens of DeKalb County.

The Jail Division is the largest division of the Sheriff's Office and is responsible for the care, custody, and control over inmates and must ensure that they appear for court, serve their sentences, or wait for transfer to other institutions.

The Field Division is a 24-hour, 7-day a week operation that is the main law enforcement arm of the County Sheriff's Office: serving criminal warrants, enforcing state laws and county ordinances, locating and arresting fugitives, transporting prisoners, and serving civil processes.

The Court Division is responsible for the security of the Courthouse complex, the citizens, and the employees who enter therein. The Court Division also provides security for Juvenile Court and Recorder's Court, in addition to protecting and serving over 25 judges.

MAJOR ACCOMPLISHMENTS 2008

Achieved "Triple Crown" status by attaining simultaneous accreditation through the Commission on Accreditation for Law Enforcement (CALEA), the Commission on Accreditation for Corrections (CAC) of the American Correctional Association (ACA), and the National Commission on Correctional Health Care (NCCHC).

Reduced vacancies by 150%.

MAJOR GOALS 2009

To maintain minimal staffing vacancies which will also significantly reduce overtime costs.

To redesign court security command center to provide for greater security.

To maintain Triple Crown Status.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Fugitive Arrests	1,528	1,457	879	771	-12.29%	1,036	34.37%
Warrants Screened	14,038	15,304	15,958	16,056	0.61%	15,773	-1.76%
Inmate Admissions	40,509	44,681	39,574	40,375	2.02%	41,813	3.56%
Average daily pop.	2,894	2,849	2,808	2,864	1.99%	2,921	1.99%

BUDGET 2009
FUND: GENERAL
DEPARTMENT: SHERIFF

DATE: 1/8/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Sheriff	\$2,762,859	\$2,718,679	\$2,606,604	\$2,719,932	\$2,913,142	\$3,179,904	\$2,992,487	2.72%
Administration	1,943,106	1,901,979	2,251,701	2,124,063	2,264,096	2,427,934	2,219,383	-1.97%
Community Relations	156,544	170,569	178,817	159,338	12,290	10,100	9,575	-22.09%
Field Division	6,290,815	7,060,217	7,876,702	10,371,276	9,257,349	12,082,491	9,692,595	4.70%
Jail	44,318,126	46,821,654	48,655,720	47,840,705	49,191,970	55,588,409	49,316,539	0.25%
Jail Inmate Services	98,800	168,660	157,250	161,764	126,842	139,700	117,041	-7.73%
Court	6,085,768	6,968,840	7,612,178	8,763,501	9,454,850	10,632,706	9,774,247	3.38%
Total	\$61,656,018	\$65,810,598	\$69,338,972	\$72,140,579	\$73,220,539	\$84,061,244	\$74,121,867	1.23%
Percent Change	7.36%	6.74%	5.36%	4.04%	1.50%	14.81%	1.23%	1.23%
Actual Expenditures	\$60,253,326	\$63,831,391	\$70,017,610	\$72,413,511	\$75,322,069	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	756	838	841	856	856	913	856	0.00%
Part Time	0	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,301,431 in salary savings has been deducted from this budget; this is the equivalent of 25 full-time positions.

This budget includes \$10,904,495 for the medical services contract. This represents a 2.2% decrease below the 2008 appropriation, \$11,159,610, for the medical services contract. This budget includes \$1,500,000 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$12,404,495.

\$1,837,183 is recommended for overtime. In 2008, the Sheriff is projected to expend \$4,882,762 in overtime.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 32 full time positions: 3 Sheriff Processing Technicians, 25 Deputy Sheriffs, 2 Deputy Sheriff Sgt., 2 Deputy Sheriff Lt. These positions will be assigned to the Criminal Process and Field Divisions to serve warrants and temporary protection orders ordered by the Courts. Not Recommended.	\$1,239,735	\$0
2. Add 4 vehicles (4 Crown Victoria's) to replace 4 fleet units. These vehicles will be used to serve warrants and conduct shelter transports. Not Recommended.	254,644	0
3. The addition of 25 full time Detention Officer positions to provide additional staffing and reduce the overtime in the Jail cost center. Includes salaries, benefits and supplies for 9 months. Not Recommended.	808,722	0
4. Expand the "STOP" Program by adding 48 substance abuse treatment beds. The breakdown is 32 male beds and 16 female beds. Not Recommended.	\$81,600	0
Total Program Modifications	<hr/> \$2,384,701	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006	2006	2007	2007	2008	2009 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$43,259,751	\$44,065,859	\$47,352,307	\$48,494,415	\$49,050,323	\$57,104,975	\$49,930,386
Purchased / Contracted Services	16,488,348	16,416,650	15,436,443	15,134,882	14,673,768	14,500,019	13,949,159
Supplies	7,856,855	7,780,264	7,536,005	7,264,819	8,261,630	9,740,856	9,037,729
Capital Outlays	317,195	324,508	486,335	176,621	206,441	1,184,632	214,516
Interfund / Interdepartmental Charges	860,401	892,746	1,177,694	1,171,172	894,977	1,388,862	848,177
Other Costs	198,181	179,343	137,106	46,101	133,400	141,900	141,900
Debt Service	297,179	297,179	0	0	0	0	0
Other Financing Uses	61,062	61,061	14,689	125,501	0	0	0
TOTAL	\$69,338,972	\$70,017,610	\$72,140,579	\$72,413,511	\$73,220,539	\$84,061,244	\$74,121,867

BUDGET 2009

FUND: GENERAL

DEPARTMENT: SOLICITOR - GENERAL

DATE: 1/8/2009

PROGRAM DESCRIPTION

The Office of DeKalb County Solicitor-General's mission is to prosecute those responsible for misdemeanor crimes committed in DeKalb County. While maintaining the highest ethical standards, the Solicitor-General's office will endeavor to assure a diligent, fair, just, efficient and effective prosecution to ensure justice prevails for the victims, defendants and citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2008

Created VALARI (Vulnerable Adults Living at Risk) as a multidisciplinary team to address abuse issues of disabled adults and elders as a case and review team in conjunction with the DA, DeKalb Police, and Georgia Department of Human Resources.
Created the Crime Prevention Tour to educate citizens on how to work with government to reduce crime in conjunction with the DA, Sheriff, and DeKalb Police.

MAJOR GOALS 2009

To create a Family Protective Services Division that would prosecute and investigate truancy, elder abuse, disabled adult, welfare fraud, child care fraud, and child abandonment.
To incorporate an additional division to educational neglect court.
To create Jobs Not Jail in partnership with DeKalb Tech, DeKalb Workforce, and Metropolitan Black Chamber of Commerce to move young offenders from the court system into work or college.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Cases Received	12,783	13,009	15,784	16,900	7.07%	18,590	10.00%
Domestic Violence Cases	1,974	2,509	2,985	2,700	-9.55%	2,970	10.00%
Accusations Filed	11,786	11,956	13,921	14,800	6.31%	16,280	10.00%
Cases Tried by Jury	338	350	340	375	10.29%	413	10.13%
Jail Plea Cases Handled	5,232	5,048	4,979	5,000	0.42%	5,500	10.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Solicitor, State Court	\$3,381,830	\$3,502,834	\$4,183,036	\$3,999,368	\$4,057,453	\$4,445,632	\$4,169,353	2.76%
Victim Assistance	494,330	670,692	865,173	813,010	851,528	924,932	878,482	3.17%
Total	\$3,876,160	\$4,173,526	\$5,048,209	\$4,812,378	\$4,908,981	\$5,370,564	\$5,047,835	2.83%
Percent Change	3.94%	7.67%	20.96%	-4.67%	2.01%	9.40%	2.83%	
Actual Expenditures	\$3,252,299	\$3,639,363	\$4,164,446	\$4,356,442	\$4,868,551	(estimated)		

BUDGET 2009

FUND: GENERAL

DEPARTMENT: SOLICITOR - GENERAL

DATE: 1/8/2009

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	59	63	65	67	67	67	67	0.00%
Part Time/Temporary	12	4	4	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$56,240 has been deducted as salary savings; this is the equivalent of 1 full-time position. Effective January 1, 2009, the Solicitor's annual salary will be \$155,672.42.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Program Modifications and Recommendations**

No Program Modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$4,534,637	\$3,765,270	\$4,313,020	\$3,872,663	\$4,492,588	\$4,904,269	\$4,688,372
Purchased/Contracted Services	242,415	146,334	240,417	218,307	229,018	258,280	176,051
Supplies	135,474	136,776	108,658	104,814	88,102	97,504	63,930
Capital Outlays	73,153	46,692	55,563	54,534	120	0	0
Interfund/Interdepartmental Charges	29,325	36,547	55,965	75,000	59,057	60,834	52,325
Other Costs	379	0	7,632	0	40,096	49,677	67,157
Other Financing	32,826	32,826	31,123	31,123	0	0	0
TOTAL	\$5,048,209	\$4,164,446	\$4,812,378	\$4,356,442	\$4,908,981	\$5,370,564	\$5,047,835

BUDGET 2009

FUND: SPEED HUMPS

DEPARTMENT: SPEED HUMPS

DATE: 1/13/2009

PROGRAM DESCRIPTION

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Speed Humps Installed	68	68	50	139	-26.47%	150	7.91%
Total Traffic Calming Districts	7	7	18	34	157.14%	50	47.06%

REVENUE SUMMARY	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Interest	\$13,394	\$10,000	\$51,107	\$29,357	-42.56%	\$28,000	-4.62%
Assessments	216,878	120,000	238,454	250,397	5.01%	258,000	3.04%
Fund Balance Jan. 1	433,455	660,329	911,850	1,188,925	30.39%	1,453,290	22.24%
Fund Balance Reserve Enc.	0	0	0	3	0.00%	7,003	221506%
Total Revenue	\$663,727	\$790,329	\$1,201,411	\$1,468,683	22.25%	\$1,746,292	18.90%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Speed Hump Fund	\$582,882	\$790,329	\$1,061,850	\$1,358,928	\$1,746,292	\$1,746,292	28.51%
Total Fund	\$582,882	\$790,329	\$1,061,850	\$1,358,928	\$1,746,292	\$1,746,292	28.51%
Percent Change	54.67%	35.59%	34.36%	27.98%	28.51%	28.51%	
Actual Expenditures	\$3,398	\$18,983	\$12,486	\$17,079 (estimated)			
Fund Balance Dec. 31	\$660,329	\$908,417	\$1,188,928	\$1,468,683 (estimated)			

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Supplies	\$513,323	\$18,983	\$517,433	\$12,486	\$27,048	\$27,044	\$27,044
Reserve for Appropriation	277,006	0	544,417	0	1,331,880	1,719,248	1,719,248
TOTAL	\$790,329	\$18,983	\$1,061,850	\$12,486	\$1,358,928	\$1,746,292	\$1,746,292

PROGRAM DESCRIPTION

The State Court was created by the Acts of the Legislature of 1951, as amended. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven judges who serve a four year term and are elected in a county wide non-partisan election.

The Probation Division of State Court provides professional, community based probation and pre-trial diversion services to the DeKalb County Superior Court, State Court, and Magistrate Court and to the adult offenders sentenced for misdemeanor criminal offenses by these courts.

The Marshal's Division of State Court is responsible for enforcing the Orders, Writs, and Precepts of the State and Magistrate Courts of DeKalb County.

MAJOR ACCOMPLISHMENTS 2008

Judges Division:

Continued to implement the DUI Court Program and Anger Management classes.

Continued the Project Achieve-GED Program, which provides an opportunity for defendants charged with non-violent crimes to get a GED, in lieu of incarceration. This court in conjunction with the DeKalb Board of Education is expanding this program in order to accommodate more participants.

Continued the Weighting Accountability Through Compliance Hearings (WATCH) Program which closely monitors defendants charged with domestic violence related offenses.

Continued the Work Release Program for those defendants who are serving jail time to maintain full-time employment.

Implemented electronic transmittal of disposition of criminal traffic offenses to the Georgia Department of Drivers Safety.

Probation Division:

Completed a research project, funded by the National Institute of Justice, to determine the potential effectiveness of the use of polygraph testing for high risk domestic violence perpetrators.

Continued to refine and implement the DUI Court Program, Work Release Program and Project ACHIEVE GED Program.

Relocated the State Court Probation department to the Administrative Tower of the Judicial complex without interruption of probationary service.

Collected an estimated \$75,000 in Probation Enrollment fees. Increased disbursement of funds by estimated 20%.

Marshal's Division:

Marshal's Division implemented a computerized eviction scheduling calendar for the office staff.

Installed an automatic gate to the Marshal's Office secured parking area.

MAJOR GOALS 2009

To maintain current service levels in all departments taking into consideration the increase in filings of all matters, civil and criminal cases.

To explore, investigate and consider more useful means of electronically filing and maintaining records.

To increase the collection of fees in the Probation Division by 3% in fines, restitution, child support and supervision.

To decrease the number of cases revoked as a result on non-compliance with conditions of probation.

To obtain and implement a state-of-the-art case management and financial system to increase efficiency and productivity.

To increase Marshal's Division's service of court ordered documents.

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: STATE COURT

DATE: 1/9/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Clerk:							
State Court Filings	65,094	71,087	76,911	79,286	8.19%	82,823	4.46%
Magistrate Crt. Filings	84,590	90,832	83,510	85,229	-8.06%	87,039	2.12%
Marshall:							
Civil Suits	17,660	16,885	17,970	19,644	6.43%	21,607	9.99%
Dispossessory	35,823	35,489	41,450	42,912	16.80%	47,207	10.01%
Evictions Writs	12,839	12,438	13,876	14,712	11.56%	16,179	9.97%
Probation:							
Probation cases	9,426	9,189	8,889	9,037	-3.26%	9,037	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Judges	\$3,221,524	\$3,197,047	\$3,369,597	\$3,532,116	\$3,687,879	\$4,195,742	\$3,767,459	2.16%
Clerk	3,868,434	4,083,749	4,049,343	4,398,602	4,340,244	4,862,165	4,179,290	-3.71%
DUI Court	0	0	0	0	311,955	369,550	328,578	5.33%
Probation	1,695,071	1,698,130	1,892,049	1,859,270	1,864,628	2,066,927	1,886,484	1.17%
Marshall	1,809,288	1,894,299	2,322,505	2,195,911	2,255,784	2,907,472	2,206,396	-2.19%
	\$10,594,317	\$10,873,225	\$11,633,494	\$11,985,899	\$12,460,490	\$14,401,856	\$12,368,207	-0.74%
Percent Change	8.55%	2.63%	6.99%	3.03%	3.96%	15.58%	-0.74%	
Actual Expenditures	\$9,740,417	\$10,029,891	\$11,346,439	\$11,681,826	\$12,259,286	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	165	170	173	177	177	184	177	0.00%
Part Time/Temporary	2	0	0	0	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$162,183 in salary savings has been deducted from this budget; this is the equivalent of 3 positions.

The 2009 Budget includes \$50,000 for the County's continuing participation in Project Achieve (GED) program.

A new cost center 03712 was added in 2008 for the DUI Court Program that supervises alcohol addiction treatments.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Add a Project Achieve (GED) Coordinator, liaison between Court and defendants; produce reports, make recommendations and help defendants to obtain his/her GED in lieu of incarceration. This request includes operating supplies, salary and benefits for 8 months. Not Recommended at this time.	\$49,016	\$0
2. Add a WATCH Coordinator, liaison between Court and defendants; produce reports, monitored Domestic Violence offenders and help to increase safety for DV victims. This request includes operating supplies, salary and benefits for 8 months. Not Recommended at this time.	36,820	0
3. Add an Administrative Assistant II for more efficient and effective operation of the DUI Program. This request includes operating supplies, salary benefit for 8 months. Not Recommended at this time.	29,600	0
4. Add 4 Deputy Marshals, to address the increase in the number of court ordered documents that must be served. This request includes salaries and benefits for 8 months. Not Recommended at this time.	321,199	0
Total Program Modifications	\$436,635	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$9,940,452	\$9,767,902	\$10,354,569	\$10,264,709	\$10,707,004	\$12,049,247	\$10,948,165
Purchased / Contracted Services	801,963	745,005	870,905	714,603	1,132,075	1,345,671	886,278
Supplies	576,123	488,823	415,242	346,773	368,972	494,950	301,680
Capital Outlays	104,298	103,551	84,649	81,542	37,345	60,086	8,086
Interfund / Interdepartmental Charges	197,318	230,450	250,534	262,199	195,094	401,902	203,998
Other Costs	2,632	0	10,000	0	20,000	50,000	20,000
Other Financing	10,708	10,708	0	12,000	0	0	0
TOTAL	\$11,633,494	\$11,346,439	\$11,985,899	\$11,681,826	\$12,460,490	\$14,401,856	\$12,368,207

BUDGET 2009

FUND: STREET LIGHTS

DEPARTMENT: STREET LIGHTS

DATE: 1/14/2009

PROGRAM DESCRIPTION

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Total Number of Street Lights Installed	773	870	718	750	4.46%	700	-6.67%

REVENUE SUMMARY	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Interest on Investments	(\$4,881)	(\$52,287)	\$30,000	\$60,000	100.00%	\$30,000	-50.00%
HOST	(204)	0	0	0	0.00%	0	0.00%
Assessments	3,218,932	3,285,673	4,127,505	4,200,000	1.76%	6,201,620	47.66%
Fund Balance	67,106	(300,886)	(851,968)	82,009	-109.63%	(314,916)	-484.00%
Fund Balance Reserve for Approp.	0	7,960	427	0	-100.00%	0	0.00%
Total Revenue	\$3,280,953	\$2,940,460	\$3,305,964	\$4,342,009	31.34%	\$5,916,704	36.27%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Street Light Fund	\$3,403,107	\$3,295,225	\$3,305,964	\$4,342,009	\$3,355,853	\$5,916,704	36.27%
Total Fund	\$3,403,107	\$3,295,225	\$3,305,964	\$4,342,009	\$3,355,853	\$5,916,704	36.27%
Percent Change	5.24%	-3.17%	0.33%	31.34%	1.51%	78.97%	
Actual Expenditures	\$3,573,881	\$3,792,428	\$3,079,564	\$4,331,863 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	1	1	1	1	1	1	1	0.00%

BUDGET 2009

FUND: STREET LIGHTS

DEPARTMENT: STREET LIGHTS

DATE: 1/14/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

Due to increases in the cost of energy it is recommended that user fees be increased for this fund. A proposed rate increase of \$.18 per foot is recommended in this budget. This rate increase should eliminate the negative fund balance forward and provide a reserve for appropriation that will provide a cushion against future utility rate increases. The City of Dunwoody will implement and manage its own residential street light program and this budget is reflective of that decision.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$84,718	\$84,803	\$90,757	\$89,089	\$91,875	\$105,266	\$105,266
Purchased/Contracted Services	154,230	32,542	150,727	44,687	152,135	0	0
Supplies	3,055,277	3,675,083	3,401,000	2,945,788	3,222,787	3,222,787	4,026,658
Capital Outlays	1,000	0	0	0	225,000	27,800	0
Other Costs	0	0	-336,520	0	650,212	0	1,784,780
TOTAL	\$3,295,225	\$3,792,428	\$3,305,964	\$3,079,564	\$4,342,009	\$3,355,853	\$5,916,704

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

MAJOR ACCOMPLISHMENTS 2008

- Initiated necessary contracting process for renovation of expanded Drug Court treatment center and laboratory space.
- Implemented second track for Drug Court.
- Added State mandated parenting plan forms and assistance to Family Law Information Center.
- Relocated Family Law Center and Jury Management operation to renovated space.
- Implemented procedure for the destruction of court reporter records per state law.
- Opened courthouse information desk.

MAJOR GOALS 2009

- To enhance and increase public access, trust and confidence in the court system.
- To increase the use of technology and electronic information in the Superior Court.
- To expand public outreach and education opportunities.

KEY INDICATORS	Actual	Actual	Actual	Estimated	% change	Projected	% change
	2005	2006	2007	2008		2009	
Civil Case Filings	3,717	4,026	3,850	3,900	-4.37%	4,000	2.56%
Domestic Case Filings	9,853	10,060	10,350	10,000	2.88%	11,000	10.00%
Felony Case Filings	6,134	6,221	6,660	7,000	7.06%	7,500	7.14%
Civil & Domestic Case Dispositions	13,359	18,120	18,463	20,000	1.89%	21,000	5.00%

BUDGET 2009
 FUND: GENERAL
 DEPARTMENT: SUPERIOR COURT

DATE: 1/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Judges	\$2,521,013	\$2,552,290	\$2,944,141	\$2,926,177	\$3,099,175	\$3,250,785	\$3,073,253	-0.84%
Court Administration	1,407,303	1,738,214	1,924,870	1,863,356	1,962,069	2,300,630	1,860,289	-5.19%
Court Reporters	1,568,278	1,602,738	1,669,937	1,759,199	1,805,405	1,838,218	1,739,374	-3.66%
Jury Management	1,105,643	1,022,858	1,039,898	1,019,750	1,163,729	1,386,653	1,049,709	-9.80%
Divorce Seminar	71,414	78,455	84,570	86,226	90,160	99,941	88,453	-1.89%
Alimony/Support	0	0	0	36,305	0	0	0	0.00%
Pre-trial Services	302,686	61	0	0	0	0	0	0.00%
Dispute Resolution	605,350	612,325	639,037	664,844	655,199	792,676	683,761	4.36%
Grand Jury	86,400	113,040	97,440	110,920	171,700	101,400	101,400	-40.94%
	\$7,668,087	\$7,719,981	\$8,399,893	\$8,466,777	\$8,947,437	\$9,770,303	\$8,596,239	-3.93%
Percent Change	5.77%	0.68%	8.81%	0.80%	5.68%	9.20%	-3.93%	
Actual Expenditures	\$7,116,423	\$7,242,051	\$7,360,680	\$8,258,115	\$8,802,571	(estimated)		

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	96	90	93	95	95	98	95	0.00%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%
Total FT/PT	99	93	96	98	98	101	98	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$115,425, in salary savings has been deducted from this budget; this is the equivalent of 2 positions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Add 3 Office Assistant Senior positions, to provide full staffing for the new Superior Court Information Desk. This request includes salaries and benefits for 9 months.

Not Recommended at this time.

Requested Recommended

\$77,533 \$0

Total Program Modifications

\$77,533 \$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Employee Benefits	\$5,266,025	\$5,100,020	\$5,613,259	\$5,610,332	\$5,979,456	\$6,415,269	\$6,021,316
Purchased / Contracted Services	2,664,550	1,859,465	2,478,952	2,323,477	2,681,270	3,056,989	2,366,078
Supplies	209,273	163,791	247,884	206,844	219,346	214,245	172,545
Capital Outlays	128,179	107,538	82,201	74,981	37,365	49,800	2,300
Other Costs	0	0	14,481	0	0	0	0
Other Financing Uses	101,866	101,866	0	14,481	0	0	0
Retirement Benefits Paid	30,000	28,000	30,000	28,000	30,000	34,000	34,000
TOTAL	\$8,399,893	\$7,360,680	\$8,466,777	\$8,258,115	\$8,947,437	\$9,770,303	\$8,596,239

BUDGET 2009
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 1/9/2009

PROGRAM DESCRIPTION

The Tax Commissioner is the elected constitutional officer responsible for the collection of real, personal, and ad valorem taxes imposed by the State, County, and School System governments, and for the issuance of vehicle license tags and registration. The Tax Commissioner processes homestead and special exemptions; updates property, taxpayer and payment data to billing and records systems, complies an annual tax digest for approval by the State Department Of Revenue (DOR); calculates and issues annual property tax statements; collects real, personal, public utility, mobile home, timber and heavy duty equipment taxes.

MAJOR ACCOMPLISHMENTS 2008

Successfully implemented Q-Matic traffic workflow in the Central Motor Vehicle processing location.
 2007 tax liens were processed and issued in accordance with new statutory requirements by the Delinquent Collections Division as it relates to new ownership of property.
 Enhancement of collections in all departments with the acceptance of credit cards in person, phone and internet.

MAJOR GOALS 2009

To assist in the development and implementation of system interfaces between Property Appraisal, GIS and Tax Commissioner departments.
 To issue Request for Proposal (RFP) for replacement of legacy mainframe tax system pending funding by Information Systems department.
 To improve customer service at Motor Vehicle satellite officers by implementing traffic workflow solution and self serve kiosks..

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Number of Property Tax Accounts Billed	240,022	244,373	249,478	257,040	3.03%	258,383	0.52%
Homestead Exemptions Processed	14,289	13,425	13,559	14,542	7.25%	14,542	0.00%
Number of Motor Vehicle Registration Transactions	530,423	539,509	598,449	576,120	-3.73%	593,815	3.07%
Delinquent Accounts Collected (\$)	\$25,251,858	\$31,070,320	\$34,867,108	\$36,000,000	3.25%	\$44,000,000	22.22%

BUDGET 2009
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 1/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Tax Collection	\$956,999	\$1,161,540	\$1,315,572	\$1,289,443	\$1,344,359	\$1,385,307	\$1,277,616	-4.96%
Motor Vehicle Tax	3,040,723	3,098,397	3,162,704	3,384,208	3,405,936	3,567,101	3,389,827	-0.47%
Motor Vehicle Temporary	61,814	60,284	61,899	61,899	64,859	64,590	59,793	-7.81%
Motor Vehicle Security	63,000	97,597	92,500	88,368	89,645	118,360	95,000	5.97%
Delinquent Tax	880,991	938,935	949,436	1,062,844	1,086,790	1,409,114	1,133,079	4.26%
Admin. & Accounting	1,111,947	1,190,194	1,232,666	1,202,581	1,208,904	1,413,536	1,200,024	-0.73%
Total	6,115,474	6,546,946	6,814,777	7,089,342	\$7,200,492	\$7,958,008	\$7,155,339	-0.63%
Percent Change	5.61%	7.06%	4.09%	4.03%	1.57%	10.52%	-0.63%	
Actual Expenditures	\$6,096,828	\$6,349,674	\$6,573,660	\$6,924,627	\$7,129,687 (estimated)			

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Full Time	107	107	107	107	107	107	107	0.00%
Part Time/Temporary	13	13	13	13	13	13	13	0.00%
Total FT/PT	120	120	120	120	120	120	120	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET
No Salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Addition of 1 3/4T Cargo Van to replace current pool vehicle #1974. This is a 1997 Ford Taurus with mileage in excess of 126,000 miles.

Not Recommended.

	Requested	Recommended
1. Addition of 1 3/4T Cargo Van to replace current pool vehicle #1974. This is a 1997 Ford Taurus with mileage in excess of 126,000 miles.	\$21,500	\$0
Total Program Modifications	\$21,500	\$0

BUDGET 2009
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 1/9/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Personal Services and Benefits	\$5,295,755	\$5,110,261	\$5,558,013	\$5,420,856	\$5,665,616	\$5,952,652	\$5,767,322
Purchased / Contracted Services	1,283,702	1,226,989	1,317,473	1,295,567	1,351,269	1,795,054	1,241,688
Supplies	141,760	134,809	130,875	126,826	132,861	138,377	111,760
Capital Outlays	78,492	77,084	67,060	67,006	32,795	32,200	20,000
Interfund / Interdepartmental Charges	11,468	22,118	13,110	11,972	15,551	37,325	12,169
Other costs	3,600	2,400	2,811	2,400	2,400	2,400	2,400
TOTAL	\$6,814,777	\$6,573,660	\$7,089,342	\$6,924,627	\$7,200,492	\$7,958,008	\$7,155,339

BUDGET 2009

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

PROGRAM DESCRIPTION

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

Additions-to-the-fleet will be recommended separately in the individual department budgets but are included here for total purposes.

KEY INDICATORS	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change 2009/2008
Vehicles in Fleet	2,918	2,991	3,293	3,565	3,745	5.05%	3,745	0.00%
Vehicles Replaced	246	338	217	428	473	10.51%	0	-100.00%
Vehicles Added	130	30	35	54	120	122.22%	0	-100.00%

IMPORTANT CURRENT ISSUES

In 1993 \$5,000,000 was transferred from the Vehicle Fund Reserve for Appropriation to the tax funds; \$2,500,000 is still owed the Vehicle Fund by the tax funds.

Beginning in 1997 the County utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases. However, in 2008 the Director of Finance directed that no new vehicle purchases will be financed in this manner.

In 2000 the BOC amended the budget to transfer \$1,443,841 from the Vehicle Fund Future Replacement - Tax account.

The Reserve for Appropriation in this fund was replaced with a Future Replacement-Tax account, and a Future Replacement-Non Tax account. This results from the Board's decision to defer repayment of the funding removed from the Vehicle Fund in 1993 and 2000.

The 2008 Budget included the impact of a loan of \$2,500,000 to the CIP Fund to fund the build-out of the Car & Pickup Facility. The loan is to be paid back to the Vehicle Replacement Fund, plus 5% interest, over a period of three (3) years. During 2008, the Board of Commissioners approved an addition of up to \$1,000,000 to the initial loan to address increased costs made evident as preliminary engineering plans were developed. This addition will also be paid back to the Fund, plus 5% interest, over three (3) years. The 2009 Budget recommendation anticipates \$1,332,524 in payment of Year 2 of the initial loan and Year 1 of the additional loan. This amount is part of the Vehicle Replacement charge for using departments.

The 2009 Budget Recommendation suspends both the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. This is in response to general budget difficulties and a need to reevaluate replacement criteria. However, certain departments will be charged in the vehicle replacement charge account for amounts related to the Car & Pickup Facility loan repayment (\$1,332,524) and to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$642,121). The annual Helicopter Replacement charge to the Police Department will also continue (\$600,000).

BUDGET 2009

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

IMPORTANT CURRENT ISSUES (continued)

In 2008, the Board of Commissioners approved an agreement with Adesa Atlanta to conduct quarterly online auctions of County surplus assets. The amount realized in 2008 was \$1,370,670. Due to the suspension of the vehicle replacement program for 2009, no anticipation of surplus sales revenue is recommended.

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Replacement	\$44,212,658	\$51,080,529	\$56,003,010	\$53,400,628	\$57,838,935	\$33,959,896	\$19,588,810	-66.13%
Additions	5,577,213	12,512,077	6,242,591	6,997,684	4,018,099	11,025,988	0	-100.00%
Total	\$49,789,871	\$63,592,607	\$62,245,601	\$60,398,311	\$61,857,034	\$44,985,884	\$19,588,810	-68.33%
Percent Change	15.88%	27.72%	-2.12%	-2.97%	2.42%	-27.27%	-68.33%	
Actual Expenditures	\$28,318,142	\$41,869,954	\$39,491,945	\$36,918,649	\$46,848,052			

MAJOR CHANGES IN 2009 RECOMMENDED BUDGET:

- No vehicles are recommended for scheduled replacement.
- No vehicle additions are recommended.

INFORMATION RELATIVE TO REQUESTED BUDGET

Under standard operating conditions, replacement charges are calculated for each individual unit. However, see the note above regarding suspension of this charge in 2009. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

Funds reserved for future replacement were previously appropriated in a Reserve for Appropriation Account. These funds are now appropriated into accounts reflecting the source of the funding as follows:

Future Replacement-Tax:	\$10,135,478
Future Replacement-Non Tax:	\$8,809,340

BUDGET 2009

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). (However, see the note above regarding future uses of the Master Lease program.) In the 2009 budget funds are budgeted for lease purchase payments as follows:

Lease purchase payments:	\$363,869
Vehicles in program:	18
Remaining Principal Amount:	\$717,558

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$15,760,296
Departmental Replacement Charges	0
Aircraft Replacement Charges	600,000
Proceeds from sale of surplus vehicles	0
Loan repayment	1,332,524
Master Lease payments	1,005,990
Investment Income	750,000
Contribution for Additions	140,000
TOTAL RECOMMENDED BUDGET	\$19,588,810

FUTURE CONSIDERATIONS

The Vehicle Replacement Fund will receive payments of \$1,332,524 in both 2009 and 2010 Fiscal Years and \$350,000 in Fiscal Year 2011 in return for the 2008 loans totaling \$3,500,000 for the Car & Pickup Facility build-out.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

B. Equipment

Replacements

No vehicles are recommended for replacement.

Additional

No additional vehicles are recommended.

BUDGET 2009

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 1/12/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Purchased / Contracted Services	\$860,252	\$1,206,431	\$715,918	\$715,465	\$183,072	\$0	\$0
Capital Outlays	37,824,305	37,217,411	40,773,722	38,362,195	41,736,610	31,025,988	140,000
Interfund / Interdepartmental Charges	1,901,722	1,068,104	2,186,167	1,860,455	1,223,173	538,922	503,992
Other Costs	21,659,322	0	16,722,504	(4,019,466)	15,214,179	13,420,974	18,944,818
Other Financing Uses	0	0	0	0	3,500,000	0	0
TOTAL	\$62,245,601	\$39,491,945	\$60,398,311	\$36,918,649	\$61,857,034	\$44,985,884	\$19,588,810

BUDGET 2009

FUND: VICTIM ASSISTANCE
 DEPARTMENT: VICTIM ASSISTANCE

DATE: 1/12/2009

PROGRAM DESCRIPTION

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

REVENUE SUMMARY	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Estimated	% change	2009 Projected	% change
Other Local Governments/ Agencies	\$115,725	\$99,945	\$596,835	\$402,341	\$51,999	-87.08%	\$300,000	476.93%
Fines and Forfeitures	978,426	722,954	935,265	717,023	800,000	11.57%	1,000,000	25.00%
Fund Balance	503,199	504,711	430,146	158,285	150,000	-5.23%	1,049,224	599.48%
Reserve for Appropriation	0	83,476	0	0	0	0.00%	0	0.00%
Total Revenue	\$1,597,350	\$1,411,086	\$1,962,246	\$1,277,649	\$1,001,999	-21.57%	\$2,349,224	159.88%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Victim Assistance	\$1,453,199	\$1,941,686	\$1,960,334	\$1,552,341	\$1,001,999	\$1,895,155	\$2,349,224	134.45%
Total	\$1,453,199	\$1,941,686	\$1,960,334	\$1,552,341	\$1,001,999	\$1,895,155	\$2,349,224	134.45%
Percent Change	13.61%	33.61%	0.96%	-20.81%	-35.45%	159.88%	134.45%	
Actual Expenditures	\$1,092,639	\$837,691	\$1,583,344	\$1,271,834	\$1,001,999	(estimated)		

BUDGET 2009

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 1/12/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,494,635 has been recommended to fund the Victim Assistance programs administered by the DA and the Solicitor.

\$300,336 has been recommended to fund the agencies Victim Assistance programs administered by the non-profit organizations.

Also, \$10,000 is recommended for Interpreter services for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order (TPO's), as mandated by the legislation that established the fund.

The actual 2008 expenditures for the District Attorney and Solicitor Victim Assistance programs total \$1,394,069. However, the 2008 transfer of \$940,000 reflects the amount Appropriated for the Victim Assistance Programs administered by the District Attorney and Solicitor. The Victim Assistance Fund owes the General Fund \$454,069 for the total amount expended in 2008. The General Fund will make whole in the amount of \$454,069 in 2009.

DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS**Description / Program****Victim Assistance Programs: DeKalb County Government**

	Requested	Recommended
1. Reimburse the costs for 7 positions in the District Attorney's Office, cost center 03930.	\$614,078	\$614,078
2. Reimburse the costs for 11 positions in the Solicitor's Office, cost center 03815.	880,557	880,557
3. Interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order.	10,000	10,000

Victim Assistance Programs: Non-Profit Agencies

4. Caminar Latino, Inc.	20,000	20,000
5. Child Advocate Network dba DeKalb County Casa, Inc.	10,000	10,000
6. Center for Pan Asian Community Services for violence intervention program.	16,000	16,000
7. DeKalb Rape Crisis Center: funding for recurring annual contract.	41,336	41,336
8. Georgia Center for Children: funding for recurring annual contract.	55,000	55,000

BUDGET 2009

FUND: VICTIM ASSISTANCE
 DEPARTMENT: VICTIM ASSISTANCE

DATE: 1/12/2009

DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS (continued)

Description / Program	Requested	Recommended
Human Services Coordinating Committee Non-Profit Agencies		
9. International Women's House for crisis intervention services.	38,000	38,000
10. Rakish, Inc.	5,000	5,000
11. Women Moving On: funding for recurring annual contract.	87,000	87,000
12. Atlanta Legal Aid	28,000	28,000
Other		
13. Reserve for Appropriation	90,184	90,184
14. Transfer to General Fund for 2008 balance due for District Attorney & Solicitor programs.	0	454,069
Total	\$1,895,155	\$2,349,224

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Requested	Budget Recommended
Purchased / Contracted Services	\$10,000	\$9,907	\$10,000	\$6,127	\$10,000	\$10,000	\$10,000
Other Costs	618,362	408,117	372,788	420,036	51,999	390,520	390,520
Other Financing	1,331,972	1,165,320	1,169,553	845,671	940,000	1,494,635	1,948,704
TOTAL	\$1,960,334	\$1,583,344	\$1,552,341	\$1,271,834	\$1,001,999	\$1,895,155	\$2,349,224

BUDGET 2009

FUND: WATER AND SEWER OPERATING

DEPARTMENT: WATERSHED MANAGEMENT

DATE: 1/10/2009

PROGRAM DESCRIPTION

The authorized positions assigned to the Department of Watershed Management, plus the positions funded by the department and assigned to Finance's Revenue Collections Division, together support the directives of the department: to treat and pump potable water to the 660,000 customers in DeKalb County, as well as portions of Rockdale, Clayton and Henry Counties, through the 2,450 miles of water distribution pipes installed and maintained by the department; to collect and treat wastewater from DeKalb County, as well as portions of Gwinnett, Clayton, Rockdale and Henry Counties, through the 2,200 miles of the sewer collection system and 60 pumping stations operated and maintained by the department; and, to comply with all Federal and State mandates for drinking water production, wastewater treatment, and biosolids management.

MAJOR ACCOMPLISHMENTS 2008

Initiated the first year of a four-year rate adjustment (2008 - 2011) to meet the operational and maintenance needs of water and wastewater system and support major capital investment.

Met the Georgia EDP mandate to reduce water consumption by 10% as a result of the regional drought.

Continued construction on the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs with an expected completion by the last quarter of 2009.

Initiated development and design for the expansion of Pole Bridge and Snapfinger wastewater facilities and the conveyance tunnel linking the two plants.

Implemented conservation measures including the distribution of low-flow kits, provision for low-flow toilet rebates, and implementation of regulations requiring pre-1993 homes to be retrofitted with low-flow fixtures as a condition of sale.

Upgraded the Snapfinger ILS Drives to world-class digital controls and HMI interfaces.

MAJOR GOALS 2009

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.

To operate modernized infrastructure supporting distribution and collections systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.

To provide efficient and quality service to all inhabitants of DeKalb while maintaining the lowest possible costs to our customers.

To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

BUDGET 2009

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 1/10/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% Change	Projected 2009	% Change
Complaints per year per 10,000 Customers	694	634	848	800	-6%	800	0%
Percent unbilled or unaccounted-for Water	9.8%	16.4%	17.9%	14.5%	-19%	15.0%	3%
Water Main Failures per 1,000 miles of water main	93	178	332	300	-10%	300	0%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	100%	100%	100%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
Director's Office	\$2,884,232	\$3,131,738	\$3,777,753	\$6,135,794	\$7,398,353	\$6,369,741	\$4,014,650	-45.74%
Administration	8,198,447	8,109,729	7,739,874	8,974,121	10,957,246	12,654,142	11,290,763	3.04%
Data Management	3,103,664	3,488,044	4,194,206	3,627,278	3,767,372	3,408,917	3,014,788	-19.98%
Filtration and Treatment	32,122,445	38,208,770	39,969,332	50,511,623	54,686,871	46,042,682	62,318,812	13.96%
Construction and Maint. Capitalization	32,876,574 (7,017,000)	36,402,715 (5,163,000)	35,837,250 (5,680,000)	37,652,849 (5,765,000)	41,353,992 (5,752,998)	39,487,723 (5,584,577)	28,544,294 (5,584,577)	-30.98% -2.93%
Sub-Total W&S Ops	\$72,168,362	\$84,177,996	\$85,838,415	\$101,136,665	\$112,410,836	\$102,378,628	\$103,598,730	-7.84%
Transfers and Reserves	49,174,483	61,294,613	60,611,810	45,407,633	52,949,634	56,364,129	52,405,891	-1.03%
Revenue and Collections	5,194,204	5,515,945	6,569,156	7,398,412	5,561,428	5,738,860	5,368,511	-3.47%
Total Fund	\$126,537,049	\$150,988,554	\$153,019,381	\$153,942,708	\$170,921,896	\$164,481,617	\$161,373,132	-5.59%
Percent Change	-4.48%	19.32%	1.35%	0.60%	11.03%	-3.77%	-5.59%	

Actual Expenditures 119,597,729 149,615,772 147,870,605 149,040,234 152,031,749 (estimated)

AUTHORIZED POSITIONS	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
DWM (FT)	713	732	736	729	777	839	777	0.00%
Finance (FT/PT)	113	120	121	115	94	94	94	0.00%

BUDGET 2009

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 1/10/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2008 Budget approved in February 2008 of \$170,921,895.50 was reduced on August 26, 2008 by \$4,594,485 due to the decrease in water consumption in response to the Level 4 drought declaration in the State of Georgia.

The 2009 recommended budget of \$156,004,621 is a 5.59% decrease below the 2008 budget. The decrease is due to conservation and austerity measures. \$2,295,695 has been deducted as salary savings, this is the equivalent of 45 full-time positions.

The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

The Board of Commissioners approved a 16% rate increase per year for the next four years effective January 1, 2008. The increase due for January 1, 2009 was accelerated to October 1, 2008.

This budget recognizes the implementation of Vernon Jones' September 30, 2008 Memorandum. This Memorandum moves 6 Stormwater positions from the Department of Public Works to the Department of Watershed Management. The Department's Personal Services and Employee Benefits budget is increased by 6 positions and \$508,805.

The transfer to the Renewal and Extension Fund (513) is \$7,767,624.

The 2009 Budget includes an adjustment to reflect 2008 payments to the City of Atlanta for the R. M. Clayton Wastewater Treatment Plant that have not been processed.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

	Requested	Recommended
A. Program Modifications and Recommendations		
Cost Center 08036		
1. Addition of 1 Engineer, Principal position to manage new capital improvement and development projects. Included in this request are salaries and benefits for 9 months, operating supplies, and computer. Not Recommended.	\$47,034	\$0
2. Addition of 1 Engineer, Principal position for GDOT and HOST Projects due to the increasing number of projects. Included in this request is salary and benefits for 9 months, operating supplies, and a computer. Not Recommended.	47,234	0
3. Addition of 1 Cross Connection Control Supervisor position to expand Cross-Connection Control in support of the Cross Connection Control/Backflow Prevention (CCC/BFP) Program to satisfy the Georgia EPD's requirements for the Safe Drinking Water Act. Included in this request are salary and benefits for 9 months, one vehicle with insurance and maintenance, and equipment. Not Recommended.	64,104	0

BUDGET 2009

FUND: WATER AND SEWER OPERATING

DEPARTMENT: WATERSHED MANAGEMENT

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

DATE: 1/10/2009

Requested Recommended

A. Program Modifications and Recommendations (continued)

Cost Center 08042

4. Addition of 4 positions: CMOM Coordinator, Project Manager II, Construction Inspector, and Engineering Technician Senior to develop and implement a collection system Capacity, Management, Operations, and Maintenance (CMOM) program to receive Region 4 EPA and Georgia regulatory acceptance. Included in this request are salaries and benefits for 9 months, 2 vehicles with insurance and maintenance, and equipment.

\$222,550

\$0

Not Recommended.

5. Addition of 1 Administrative Assistant II position to provide administrative support to the Long Range Planning and Asset Management Division. Included in this request is salary and benefits for 9 months and a computer.

34,046

0

Not Recommended.

Cost Center 08004

6. Addition of 1 van for existing meter reading crew so that the present two-man crew can be split into two one-man crews to facilitate reading of radio read meters in the northern and southern portions of the county simultaneously and to expand the use of radio read meters to additional large consumption customers and commercial customers. Included in this request is one vehicle with insurance and maintenance.

21,800

0

Not Recommended.

7. Addition of 8 positions: Warehouse Superintendent, Inventory Warehouse Supervisor, 3 Supply Specialists Senior, and 3 Stockworkers to supervise the operations of all warehouses to replace the plant staff that are currently operating the warehouses. Included in this request are salaries and benefits for 9 months, computers, supplies, and equipment.

266,823

0

Not Recommended.

Cost Center 08009

8. Addition of a Project Coordinator position to manage and direct GIS-related projects to reduce the burden on the Senior Engineer in charge so that the engineer can do more engineering. Included in this request is salary and benefits for 9 months, computer, and supplies.

45,419

0

Not Recommended.

Cost Center 08002

9. Addition of a Payroll Personnel Tech Sr. to increase organizational effectiveness due to current and anticipated positions acquisitions and increased workload due to Human Resources mandatory procedural changes. Included in this request is salary and benefits for 9 months, computer, and supplies.

28,517

0

Not Recommended.

BUDGET 2009

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 1/10/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

	Requested	Recommended
A. Program Modifications and Recommendations (continued)		
Cost Center 08037		
10. Addition of 2 positions: Vehicle/Equipment/Inventory Superintendant and Fleet Service Supervisor to provide efficient maintenance to equipment and heavy machinery (e.g. backhoes, pumps, and vac trucks) utilized not under the specific purview of Fleet Maintenance. Included in this request are salaries and benefits for 9 months, computers, and supplies. Not Recommended.	\$84,753	\$0
11. Addition of 16 positions: 4 Crew Supervisor CDL, 9 Crew Worker Senior, and 3 Equipment Operator Principal to address current consent orders and effectively address current consent orders. Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vactor truck, one small Vactor truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance. Not Recommended.	1,476,363	0
Cost Center 08038		
12. Addition of 5 positions: Crew Supervisor and 4 Crew Workers to provide additional manpower, equipment, and resources necessary to address current consent orders and satisfy sanitary sewer overflows (sewer spills). Included in this request are salaries and benefits for 8 months, 2 vehicles, vehicle maintenance and insurance, and equipment. Not Recommended.	359,396	0
13. Addition of 12 positions: 3 Crew Supervisor CDL and 9 Crew Worker Senior to address current consent orders and reduce sewer spills. Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vactor truck, one small Vactor truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance. Not Recommended.	1,346,258	0
Cost Center 08001		
14. Addition of a Health and Safety Manager to facilitate the efficient implementation and management of the Health and Safety Program. Included in this request is salary and benefits for 9 months, vehicle, vehicle insurance and maintenance, computer, and supplies. Not Recommended.	72,069	0

BUDGET 2009

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 1/10/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

	Requested	Recommended
A. Program Modifications and Recommendations (continued)		
Cost Center 08042		
15. Addition of 8 positions: 2 Flow Monitoring Technicians Senior and 6 Flow Monitoring Technicians to facilitate the efficient implementation and management of the Flow Monitoring program. These activities are currently being performed by outside contractors at an amount that is potentially one-third to one-half more than bringing this activity in-house. Included in this request is salary and benefits for 9 months, 4 vehicles, vehicle insurance and maintenance, computers, and supplies.	\$358,671	\$0
Not Recommended.		
Total Program Modifications	\$4,475,037	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Personal Services and Benefits	\$43,661,931	\$39,626,885	\$44,074,108	\$41,695,895	\$45,735,800	\$45,644,680	\$40,922,027
Purchased/Contracted Services	12,922,674	12,982,389	15,705,201	13,126,631	13,947,728	10,281,082	7,282,291
Supplies	15,244,834	19,073,317	21,588,804	23,596,556	19,588,661	19,418,649	16,030,848
Capital Outlays	152,600	167,335	646,297	305,511	1,082,215	353,354	62,500
Interfund/Interdepartmental Charges	6,448,882	5,892,558	10,087,634	9,710,068	12,680,039	12,357,177	6,140,309
Other Costs	18,316,807	10,390,750	21,077,030	12,046,385	30,550,630	24,681,266	44,329,412
Other Financing Uses	56,271,653	59,737,372	40,763,633	48,559,187	47,336,822	51,745,409	46,605,745
TOTAL	\$153,019,381	\$147,870,605	\$153,942,708	\$149,040,234	\$170,921,896	\$164,481,617	\$161,373,132

BUDGET 2009

FUND: WATER SEWER SINKING FUND

DEPARTMENT: WATER SEWER SINKING FUND

DATE: 10/23/2008

PROGRAM DESCRIPTION

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003 and 2006 Bonds, 2) paying the fees of paying agents.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Estimated 2008	% change	Projected 2009	% change
Total Bonds Outstanding	\$490,900,000	\$483,585,000	\$560,875,000	\$550,235,000	-1.90%	\$538,990,000	-2.04%

BUDGET SUMMARY BY DIVISION/PROGRAM	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	Requested 2009	Recommended 2009	Increase 2009/2008
W & S Sinking Fund	\$39,557,127	\$40,169,694	\$40,200,246	\$43,726,862	\$47,873,313	\$38,808,691	\$38,808,691	-18.93%
Total	\$39,557,127	\$40,169,694	\$40,200,246	\$43,726,862	\$47,873,313	\$38,808,691	\$38,808,691	
Percent Change	5.43%	1.55%	0.08%	8.77%	9.48%	-18.93%	-18.93%	
Actual Expenditures	\$31,507,571	\$32,125,708	\$34,044,242	\$35,523,256	\$38,675,500 (estimated)			

BUDGET 2009

FUND: WATER SEWER SINKING FUND

DEPARTMENT: WATER SEWER SINKING FUND

DATE: 10/23/2008

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**A. Requests and Recommendations**

The amounts required for the Sinking Fund obligations in 2009 are:

	Requested	Recommended
Principal 1999 Series	\$1,175,000	\$1,175,000
Principal 2000 Series	3,345,000	3,345,000
Principal 2003 Series A & B	4,925,000	4,925,000
Principal 2006 Series A & B	1,800,000	1,800,000
Interest 1999 Series	106,756	106,756
Interest 2000 Series	512,869	512,869
Interest 2003 Series A & B	8,443,613	8,443,613
Interest 2006 Series A & B	18,470,453	18,470,453
Paying Agent Fees	30,000	30,000
 TOTAL	<hr/> \$38,808,691	<hr/> \$38,808,691

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2006 Budget	2006 Actual	2007 Budget	2007 Actual	2008 Budget	2009 Budget	
						Requested	Recommended
Other Costs	\$8,026,865	\$0	\$8,229,038	\$0	\$9,173,427	\$0	\$0
Debt Service	32,173,381	34,044,242	35,497,824	35,523,256	38,699,886	38,808,691	38,808,691
TOTAL	<hr/> \$40,200,246	<hr/> \$34,044,242	<hr/> \$43,726,862	<hr/> \$35,523,256	<hr/> \$47,873,313	<hr/> \$38,808,691	<hr/> \$38,808,691