



W. BURRELL ELLIS, JR.
CHIEF EXECUTIVE OFFICER

TO: Board of Commissioners

FROM: W. Burrell Ellis, Jr., Chief Executive Officer

DATE: December 15, 2009

SUBJECT: **2010 Executive Budget Recommendations**

In compliance with the Organizational Act, enclosed is the Executive Budget recommendation for a balanced budget for FY 2010 for the various funds of DeKalb County. This recommendation is the culmination of extensive analysis and review of the budgetary needs and the financial resources available within an extremely challenging economic environment.

Financial resources available for the FY 2010 Tax Funds Budget have declined and continue to be impacted due to the State and national economy. Specifically, the economy has impacted the County's anticipated revenue in three key areas: (1) a reduction in real property tax digest values; (2) a reduction in sales taxes; and (3) a reduction in Hotel/Motel taxes and fines and forfeitures. Additionally, the County's revenue continues to be impacted approximately \$18 million per year due to a loss of taxes and fees resulting from the incorporation of Dunwoody.

Reduction in the Real Property Tax Digest

Current economic conditions have had a significant impact on real estate values nationwide. The Atlanta region, including DeKalb County, has not been immune to this trend. The 2010 Executive Budget is based on current forecasts of tax digest values. Exact values will be available in June 2010 when the Board of Commissioners adopts the final millage rate for FY 2010. The voters approved the homestead value freeze referendum (HB 595), for County taxes only, in November 2006. The revaluation of such properties, absent the referendum freeze, would have normally provided approximately \$12 million for County services and debt service in 2007, 2008 and 2009. Additionally, in the 2009 legislature session, the General Assembly passed HB233, which froze assessments on all residential and commercial properties through 2011.

Reduction in Sales Tax Revenue

Sales taxes collected in the County for the HOST program, which comprise approximately 15% of the total revenues in the Tax Funds, have declined 6.6% in 2009 compared to 2008.

In addition, residential building activity up to the last year in the County has substantially increased the financial requirement necessary to provide for a 100% Homestead Exemption. Sales taxes are projected to decrease from 2009 to 2010 by 1%, while the 100% Homestead Exemption requirement is projected to increase by 12.4% during the same time period. The following table illustrates this trend:

Year	Sales Tax Collection	Funding Necessary to Provide	
		Min. Legal Exemption	100% Homestead Exemption
2006	\$101,043,317	\$71,920,440	\$133,345,634
2007	100,632,759	80,834,654	133,010,712
2008	95,277,738	80,506,207	138,283,720
2009 est.	89,000,000	76,222,190	151,477,292
2010 proj.	88,300,000	71,200,000	170,321,246*
2010 vs. 2009	-1%		12.4%

*Based on recommended millage rate and no Homeowners Tax Relief Grant Credit (HTRG)

Factors Contributing to Declining Revenues

The decline in the Tax Funds fund balance is directly attributable to the following principal factors:

1. The State withholding \$16.3 million in HTRG funds after the County had been directed by O.C.G.A. Section 36-89-4 to credit homeowners' tax bills in the same amount, which the State legally committed to reimburse the County in 2008. The State did not reimburse DeKalb County until mid-2009.
2. The cumulative annual impact of HB 595 "freezing" homestead values at the January 1, 2007 levels. As of the end of 2009, the estimated total impact for 3 years from this legislation was \$12 million.
3. The first year's (2009) impact of the incorporation of Dunwoody, estimated at \$18+ million, and its continued negative impact in FY 2010.
4. The continued and pervasive effect of the economic recession impacting the County's numerous revenue sources.

Increased Demand on Services

During FY 2009, the County continued to deal with the population growth of the last decade and the commensurate increase in the demand for services. At the beginning of the last decade, the County's actual population was determined to be 553,800, according to the U.S. Census. During the second quarter of 2001, the County's 2000 population was officially restated at 665,865. **This constitutes a 20.2% growth factor, which validates the substantial growth in the demand for County services experienced in recent years.** At the end of 2009, the Atlanta Regional Commission estimates the County's population to be 731,200.

FY 2010 Budget Summary

- Departmental requests for the FY 2010 Tax Funds Budget identified \$639,322,116 in operating costs and \$47,117,541 in capital costs, for a total 2010 budget request of \$686,439,657. In order to balance the budget, the recommendation for FY 2010 is \$582,742,150, before the inclusion of year-end encumbrances. Once the Oracle FMIS is closed, the encumbrance carry-forward amount will be added by amendment. This represents a reduction of \$103,697,507 from departmental requests. This also represents a decrease of \$24,007,875 from the mid-year adjusted FY 2009 Tax Funds Budget of \$606,750,025, which includes encumbrances. It is presently estimated that after the inclusion of year-end encumbrances, there will be a budget decline of approximately \$18,000,000 (-3.0%).
- The fundamental issue relative to the recommended "bare bones" budget of \$582.7 million is that, without any millage increase, there is estimated to be available only \$552.3 million. To recommend a balanced budget with this revenue shortfall eliminated completely by service cuts alone, would require an \$83 million reduction from our 2008 budget level and, consequently, a substantial reduction in services at a time when there is an increased demand.
- Accordingly, in order to lessen the impact of service reduction on our citizens, and to mitigate the impact on taxpayers that reduced revenue has on the County's bond rating, I am proposing: (1) an early retirement incentive program designed to reduce the current labor force by more than 400 positions coupled with an abolishment or defunding of approximately 360 unfilled positions, and (2) a 1.25 millage rate increase dedicated to preserving Public Safety officers, along with an additional .61 of a mill to cover other recommended personnel expenses.

- The HOST Homestead Exemption has been included in the recommended Tax Funds Budget at the 95.0% use of funds level: The HOST requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. For three straight years, the County provided for a 100% Homestead Exemption (1999 thru 2001), and the FY 2002, FY 2003, FY 2004, FY 2005, FY 2006, FY 2007, FY 2008, and FY 2009 Tax Funds Budgets provided for an 86.8%, 60.58%, 59.07%, 54.64%, 56%, 60.8%, 58.3%, and 56.6% Homestead Exemption, **respectively**. The presently recommended Executive Budget, using 95% of the prior year HOST collections, provides for a Homestead Exemption of 49.08%. Under the recommended overall budget structure, the County will have available and has budgeted \$4.4 million for capital projects in the Tax Funds funded by HOST.

The HOST program continues to be impacted by two financial trends:

1. The projected decline in sales tax collections in FY 2010 as reflected in the table on page 2. Sales tax collections decreased every year from 2000 (\$87,658,299) through 2003 (\$81,684,425). The actual 2009 collections were below 2008 collections by 6.6%. The 2010 budget assumes no growth in HOST sales tax collections based on indications of a continuing slowdown in 2010 in the State economy.
 2. The substantial increase (24,753 **from 1999-2009**) in the number of new owner-occupied residences in the County over the last 10 years. This increase has the effect of **reducing** the impact of the HOST Homestead Exemption because available HOST funds must be divided among more residences.
- It is estimated that the cash available Fund Balance at the close of business for 2009 in the County's Tax Funds will be approximately \$15.2 million. Approximately \$11.2 million in the Budgetary Reserve has been re-budgeted in the 2010 Budget. The County is targeting the end of FY 2011 to return the Tax Funds fund balance to the fiscal policy target of one month.

Additional Considerations of the 2010 Budget

- The recommended budget anticipates a net reduction of 400+ filled positions in the Tax Funds from the implementation of an early retirement incentive program in the first half of 2010. By utilizing an incentive-based program, we anticipate savings of approximately \$2.7 million in unemployment claims. A recommended millage rate increase of 1.25 mills is dedicated to preserving sworn Public Safety officers, and will permit maintaining the staffing levels of essential public safety personnel in the departments of Police and Fire Rescue, and the offices of the Sheriff and District Attorney, at current levels.

- Salary savings and vacancy abolishments in the proposed 2010 Tax Funds Budget are anticipated at a level of \$18.1 million. This level of salary savings and abolishment recognizes the previous high vacancy rate that exists in the Tax Funds Budget and assumes that, on average, approximately 360 positions will be considered in these categories during 2010.
- A pension contribution adjustment resulting from an actuarial recommendation of increasing the 2010 County contribution to 10% (of payroll) from 9.5% (of payroll) will impact the 2010 Tax Funds Budget by approximately \$1.2 million. This adjustment is necessary primarily due to investment performance during 2008. An associated increase in the employees' contribution will increase the total deduction for employees to 5.0%. At the latest actuarial examination (4/2009), the fund was 72.1% funded. These contribution increases are actuarially determined to meet State funding requirements.
- With a substantially downsized workforce and increased pension contribution, it becomes increasingly important to set salaries at levels comparable to competing jurisdictions and to provide sufficient customer service training. I am, therefore, recommending a 1% merit increment for county employees remaining after the incentive-based Reduction in Force (RIF) and \$375,000 for customer service training.

Restructuring of DeKalb County Government

The effective delivery of services with a downsized workforce will require continued efforts to restructure operational functions within county government. Accordingly, the 2010 budget provides for further consolidation of departments into groups as follows:

Development

- Consolidation of Community and Human Development departments, which will result in lower operating costs, greater coordination and efficiency. The outsourcing of all or sections of Development in the Planning and Development department is further projected to result in savings of more than \$1.5 million.

Infrastructure

- Integration of project management, maintenance management, and environmental quality and compliance efforts will enable the reduction of more than 100 positions. Changes in 2010 also will allow for more intense focus on environmental sustainability and green initiatives.

Administrative

- Departments are conducting assessments to determine cost savings through process improvements, which will result in the elimination of 36 vacancies and salary saved positions. Surveys and online user group discussions signal a greater integration and utilization of technology to drive change and efficiency.

Public Safety

- There has been a complete operational reorganization of the DeKalb County Police Department following a relocation of the Emergency 9-1-1 Center, Code Enforcement, Animal Services and Enforcement, and Emergency Management from the DCPD. Oversight of the Records Court and the Medical Examiner's Office has also improved delivery of service to the public. As a result of this reorganization, the County has eliminated top-level commanders, streamlined operations, and is providing more efficient delivery of services.

Executive Overview

In developing the recommendations for the 2010 Budget, the Administration has had to accommodate, for the second year, the incorporation of Dunwoody. The legally required calculations for 2009 under the Special Services Tax District statutes produce a millage rate increase of 79/100^{ths} of a mill in the unincorporated part of the County as a result of the incorporation of this new city. Final digest values, which will be known in May 2010, could well have an additional impact on Tax Funds millage rates.

By my recommendation of 95/5% use of funds for HOST, we are able to somewhat mitigate the impact of the recommended 1.86 public safety millage increase on the homeowner's tax bills for 2010.

Additional items considered within the 2010 Executive Budget are as follows:

- \$11.8 million has been appropriated in this Budget to fund the 27th payday, which will impact the County in 2010. This amount is just for Tax Funds. Other funds will be handled in like fashion.
- A recommendation to increase Fire/EMS fees (along with the previously discussed Public Safety millage increase in the Fire District) to maintain funding for current Fire/EMS positions.
- Continued implementation of 2006 bond projects: The 2010 Budget will continue the emphasis on the completion of Transportation, Library, and Parks and Greenspace projects authorized in the 2006 Bond Program.

- I am recommending the continued suspension of the routine vehicle replacement program for 2010, and the deferral of vehicle replacement charges, with the exception of Fire and some Police replacements, and charges due to loan repayment for lease purchase.
- Continued focus on upgrading public safety facilities, equipment and capabilities: The budget recommendation includes \$1.5 million to continue the process of converting all public safety communications (radios) to state-of-the-art digital platforms.
- I am recommending \$1.1 million for technology improvement projects in Recorders Court to improve citation processing and facilitate the move to electronic ticketing.
- In an effort to maintain the efficiency of arts funding, I am recommending \$225,000 for the art centers.
- I am also recommending the creation of an Office of Inspector General, which would report directly to an independent Board of Transparency & Accountability. This office would consist of approximately four positions. In order to make funding for this recommendation budget-neutral, I am recommending this office be funded from the anticipated savings from the early retirement incentive program and/or the transfer of equivalent positions from the Finance Department.
- Relative to the Development Fund, which is not in the Tax Funds, there is available funding for first quarter (2010) activity only, due to a precipitous decline in construction activity. Therefore, it is my intention to outsource these activities before the end of the first Quarter 2010.

Ongoing Challenges:

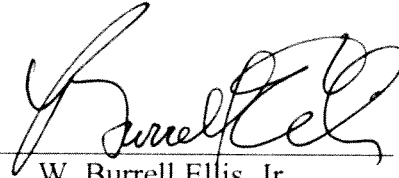
- Development of a long-range program to generate a revenue source to fund the County's ongoing capital infrastructure needs. Although I am recommending a 95/5% HOST utilization in this budget to mitigate the proposed millage increase dedicated to Public Safety, this only represents approximately \$4.4 million available for capital projects. This is due to declining year-over-year sales tax collections.
- A related problem is the over-dependence of the County on residential property taxes in comparison with commercial property taxes. Currently, more than 56% of the County's tax digest (real property) is represented by homestead residential values. This reflects the effects of residential construction over the

last 8 years. In the long term, a relative balance between residential and commercial valuations should be sought. The County must take a more aggressive approach to encourage commercial and industrial development and redevelopment.

- During 2010, the Administration will maintain the same high level of control over the filling of vacant positions as in 2009 and managerial controls will be maintained to further control overtime.
- The State of Georgia has discontinued funding the Homeowner's Tax Relief Grant program.

Summary

The FY 2010 Executive Budget recommendation has been developed after comprehensive and careful analysis of the County's needs and resources. Such consideration has required difficult decisions during FY 2009. The Executive Branch, with the cooperation of the Board of Commissioners, hopes to continue to focus on the highest level of service delivery to address efficiency and effectiveness at the lowest cost to our citizens and stakeholders.



W. Burrell Ellis, Jr.
Chief Executive Officer

TAX FUNDS BUDGET COMPARISON - 2010 - CEO RECOMMENDED

Updated 12/16/09 10:10 AM

LEAST CONTROLLABLE			MOST CONTROLLABLE										
BASIC REQUIREMENTS			COURTS & SUPPORT SERVICES			GENERAL GOVERNMENT			DIRECT SERVICE DELIVERY				
CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		
DEBT SERV	\$13,972,470	-1.6%	\$74,780,796	\$77,520,533	3.7%	C. E. O.	2,310,588	2,630,942	13.9%	POLICE	114,352,558	109,397,232	-4.3%
REV/BOND	3,109,476	100.0%	6,115,667	5,933,696	-3.0%	B. O. C.	2,967,790	2,967,790	0.0%	FIRE RESCUE	69,104,892	69,506,616	0.6%
STD/DEBT	33,813,419	-1.0%	8,836,854	7,580,104	-14.1%	ETHICS BD	988	1,000	1.2%	PUB WORKS	26,959,797	23,073,730	-14.4%
HOSPITAL	23,613,931	-0.5%	5,284,967	4,639,570	-12.2%	LAW DEPT	4,382,791	4,428,808	1.0%	PARKS & REC	20,315,924	17,824,588	-12.3%
REGISTRAR	1,820,885	65.0%	12,365,020	11,203,519	-9.4%	G. I. S.	2,394,700	2,147,984	-10.3%	A. C. E.	52,239	0	-100.0%
MISCELLANEOUS:													
	5,242,455		5,053,839	4,434,908	-12.2%	PURCHASING	4,258,183	3,717,446	-12.7%	LIBRARY	12,818,743	12,541,011	-2.2%
CONTR	1,000,000	-80.9%	12,057,288	12,577,287	4.3%	HUMAN RES	4,039,881	3,977,696	-1.5%	HEALTH	5,163,930	4,464,544	-13.5%
PNSNRS INS	9,021,771	30.6%	1,723,183	1,468,151	-14.8%	FINANCE	7,348,586	6,680,769	-9.1%	COMM SV BD	2,256,028	1,946,953	-13.7%
RESERVE	11,221,548	0.0%	2,641,912	2,400,824	-9.1%	PROPTY APP	4,830,321	4,314,251	-10.7%	DFACS	1,905,000	1,644,000	-13.7%
C.O.P.S.	1,952,134	0.0%	2,505,627	2,142,309	-14.5%	TAX COMM	7,154,571	6,292,899	-12.0%	COOP EXT	1,029,212	912,531	-11.3%
RES-PROC	170	-100.0%	6,774,156	6,337,286	-6.4%	PLANNING & D	3,096,820	2,308,061	-25.5%	CONTR-CIP	9,868,515	6,719,556	-32%
VEH RENT.	855,436	4.8%	3,956,592	4,052,073	2.4%	INFO SYST	22,860,832	18,549,476	-18.9%	HUMAN SERV	5,577,676	4,251,444	-23.8%
JUV. BLDG	2,376,721		1,763,113	1,685,431	-4.4%	FAC MGT	19,816,280	16,275,212	-13.5%	ECON DEV	1,200,125	1,109,229	-7.6%
TOTAL	\$107,000,418	0.4%	\$143,859,015	\$141,985,691	-1.3%		\$84,462,330	\$74,292,334	-12.0%		\$271,428,262	\$259,964,543	-4.6%
CUMULATIVE	\$107,000,418	0.4%	\$250,859,433	\$249,385,273	-0.6%		\$335,321,763	\$323,677,607	-3.47%		\$606,750,025	\$582,742,150	-4.0%

DeKalb County

2010 Budget
By Dept-Fund-Fund Class
CEO Recommended

Current Month: November, 2009

Fund	2009 Budget			Requested Budget			Percent Incr or Decr			CEO Recommended			Percent Incr or Decr				
	Adopted	Nov-09	Basic	Program Mods	Total	Basic	Program Mods	Total	Basic	Program Mods	Total	Basic	Program Mods	Total	Basic	Program Mods	Total
412	3,731,721	3,731,721	3,690,071	-	3,690,071	-1.1%	-	-1.1%	-1.1%	-	3,690,071	-	-	3,690,071	-1.1%	-	-1.1%
412 Total	3,731,721	3,731,721	3,690,071	-	3,690,071	-1.1%	-	-1.1%	-1.1%	-	3,690,071	-	-	3,690,071	-1.1%	-	-1.1%
413	3,109,476	3,109,476	3,109,476	-	3,107,526	-0.1%	-	-0.1%	-0.1%	-	3,107,526	-	-	3,107,526	-0.1%	-	-0.1%
413 Total	3,109,476	3,109,476	3,107,526	-	3,107,526	-0.1%	-	-0.1%	-0.1%	-	3,107,526	-	-	3,107,526	-0.1%	-	-0.1%
SPECIAL REVENUE FUNDS Total	91,465,268	144,733,486	88,470,285	192,495	88,662,780	-38.9%	190,995	-38.7%	89,215,339	190,995	89,406,334	(405,383)	(405,383)	89,406,334	-38.4%	-	-38.2%
611	30,135,393	30,135,393	30,802,810	(405,383)	30,397,427	2.2%	(405,383)	0.9%	29,170,383	(405,383)	28,765,000	(405,383)	(405,383)	28,765,000	-3.2%	-	-4.5%
611 Total	30,135,393	30,135,393	30,802,810	(405,383)	30,397,427	2.2%	(405,383)	0.9%	29,170,383	(405,383)	28,765,000	(405,383)	(405,383)	28,765,000	-3.2%	-	-4.5%
621	42,201,714	42,201,684	36,432,085	-	36,432,085	-13.7%	-	-13.7%	31,395,153	-	31,395,153	-	-	31,395,153	-25.6%	-	-25.6%
621 Total	42,201,714	42,201,684	36,432,085	-	36,432,085	-13.7%	-	-13.7%	31,395,153	-	31,395,153	-	-	31,395,153	-25.6%	-	-25.6%
631	95,870,187	95,870,187	11,134,581	-	11,134,581	-88.4%	-	-88.4%	97,133,752	-	97,133,752	-	-	97,133,752	1.3%	-	1.3%
631 Total	95,870,187	95,870,187	11,134,581	-	11,134,581	-88.4%	-	-88.4%	97,133,752	-	97,133,752	-	-	97,133,752	1.3%	-	1.3%
632	13,878,345	13,878,345	12,707,597	-	12,707,597	-8.4%	-	-8.4%	12,707,597	-	12,707,597	-	-	12,707,597	-8.4%	-	-8.4%
632 Total	13,878,345	13,878,345	12,707,597	-	12,707,597	-8.4%	-	-8.4%	12,707,597	-	12,707,597	-	-	12,707,597	-8.4%	-	-8.4%
INTERNAL SERVICE FUNDS Total	182,085,638	182,085,608	91,077,073	(405,383)	90,671,690	-50.0%	(405,383)	-50.2%	170,406,885	(405,383)	170,001,502	(405,383)	(405,383)	170,001,502	-6.4%	-	-6.6%
511	5,403,023	5,388,803	5,781,078	-	5,781,078	7.3%	-	7.3%	5,760,078	-	5,760,078	-	-	5,760,078	6.9%	-	6.9%
511	163,742,563	163,687,355	159,977,355	-	164,249,673	-2.3%	-	0.3%	187,775,464	-	190,261,031	-	-	190,261,031	14.7%	-	16.2%
511 Total	169,145,586	169,076,158	165,759,032	-	170,030,751	-2.0%	-	0.6%	193,535,542	-	196,021,109	-	-	196,021,109	14.5%	-	15.9%
514	38,808,691	38,868,123	38,808,691	-	38,808,691	-0.2%	-	-0.2%	38,867,760	-	38,867,760	-	-	38,867,760	0.0%	-	0.0%
514 Total	38,808,691	38,868,123	38,808,691	-	38,808,691	-0.2%	-	-0.2%	38,867,760	-	38,867,760	-	-	38,867,760	0.0%	-	0.0%
541	243,889	243,889	245,831	-	245,831	0.8%	-	0.8%	245,831	-	245,831	-	-	245,831	0.8%	-	0.8%
541	69,726,380	69,726,385	74,870,273	-	75,828,843	7.4%	-	8.8%	69,607,142	-	69,607,142	-	-	69,607,142	-0.2%	-	-0.2%
541 Total	69,970,269	69,970,274	75,116,104	-	76,074,674	7.4%	-	8.7%	69,852,973	-	69,852,973	-	-	69,852,973	-0.2%	-	-0.2%
551	11,979,310	11,979,310	3,924,898	-	3,924,898	-67.2%	-	-67.2%	11,620,517	-	11,620,517	-	-	11,620,517	-3.0%	-	-3.0%
551 Total	11,979,310	11,979,310	3,924,898	-	3,924,898	-67.2%	-	-67.2%	11,620,517	-	11,620,517	-	-	11,620,517	-3.0%	-	-3.0%
581	24,788,245	24,788,245	20,215,988	-	20,215,988	-18.4%	-	-18.4%	20,215,988	-	20,215,988	-	-	20,215,988	-18.4%	-	-18.4%
581 Total	24,788,245	24,788,245	20,215,988	-	20,215,988	-18.4%	-	-18.4%	20,215,988	-	20,215,988	-	-	20,215,988	-18.4%	-	-18.4%
ENTERPRISE FUNDS Total	314,692,102	314,692,111	303,824,713	5,230,289	309,055,002	-3.5%	5,230,289	-1.8%	334,092,780	2,485,567	336,578,347	2,485,567	(2,752,854)	336,578,347	6.2%	2,485,567	7.0%
Grand Total	1,204,884,672	1,248,261,230	1,127,821,651	9,265,026	1,137,086,677	-9.6%	9,265,026	-8.9%	1,181,481,187	(2,752,854)	1,178,728,333	(2,752,854)	(2,752,854)	1,178,728,333	-5.3%	-	-5.6%

AUTHORIZED POSITIONS

	POSITIONS AS OF 12/31/08				POSITIONS AS OF 09/30/09				CHANGES FOR 2010				DEPT TOTALS FOR 2010				
	FI		PT		FI		PT		FI		PT		FI		PT		
	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	
FIRE & RESCUE - FIRE	647	4	651		649	0	649	0	0	0	0	0	649	31	649	31	
POLICE	1250		1250		1251	52	1251	52	52	-47	-47	1204	49	1204	49		
PUBLIC WORKS-TRANSPORTATION	51		51		51	0	51	0	0	-13	-13	38	38	38	38		
PUBLIC WORKS-R & D	378		378		377	0	377	0	0	-43	-43	334	334	334	334		
PARKS & RECREATION	257	369	626		254	286	540	3	19	-69	19	185	305	3	493	12	
ARTS, CULTURE & ENTERTAINMENT	4		4		0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL STD-DS	1940	369	2312		1933	286	2222	55	19	-172	19	-153	1781	305	3	2069	61
FINANCE	14		14		14	0	14	0	0	-3	-3	11	11	11	11		
RECORDERS COURT	61		64		61	3	64	15	1	0	0	61	61	3	64	10	
PLANNING & DEVELOPMENT	14		14		14	0	14	0	0	-1	-1	13	13	2	13	2	
POLICE - CODE ENFORCEMENT	38		38		38	0	38	0	0	-6	-6	32	32	32	32		
TOTAL STD-UNING	127	0	130		127	0	130	15	0	-10	0	-10	117	0	3	120	12
TOTAL TAX FUNDS	5833	446	6280		5691	358	6290	136	19	-478	19	-460	5213	377	240	5830	186
PLANNING & DEVELOPMENT	154	3	157		45	0	45	0	0	-42	-42	3	0	3	3		
EMERGENCY TELEPHONE FUND	0		0		153	4	157	0	0	0	0	153	4	157	4		
WATERSHED MANAGEMENT	771		771		771	56	771	56	49	49	49	820	820	820	820		
FINANCE	94		94		94	0	94	0	0	0	0	94	94	0	94		
PUBLIC WORKS-SANITATION	743		743		742	12	742	12	0	0	0	742	742	742	23		
AIRPORT	28		28		27	0	27	0	0	0	0	27	27	27	27		
PUBLIC WORKS-FLEET MAINT	177		177		177	0	177	0	0	-12	-12	165	165	165	165		
ADJ. CHC TRANSFER POS. T.B.D.	-6		-6		0	0	0	0	0	0	0	0	0	0	0	0	
SUBTOTAL OPERATING DEPTS	7784	443	8484		7700	358	8303	204	19	-483	19	-465	7217	377	244	7836	209
SPECIAL REVENUE & CAPITAL PROJECTS FUNDS	97	7	104		162	7	169	0	0	0	0	0	162	7	0	169	
TOTAL COUNTY	7881	456	8588		7862	365	8472	204	19	-483	19	-465	7379	384	244	8007	209

Tax Revenue Summary

Category / Fund	2008				2009				2010	
	Anticipation	Revenue	% of Budget	Anticipation	Percent of Total Anticipation	YTD Revenue	YTD % of Budget	Revenue Estimate	Estimate Vs Anticipation (% Total)	Revenue Projection
Property Taxes	251,900,189	251,249,909	99.74%	258,325,504	42.6%	239,930,582	92.88%	246,605,300	95.5%	294,093,631
Other Taxes	56,893,500	55,555,878	97.65%	59,606,795	9.82%	48,989,571	82.19%	53,920,224	90.5%	54,860,944
Excise Taxes	138,486,939	133,414,697	96.34%	129,514,655	21.35%	116,215,756	89.73%	123,847,200	95.6%	124,148,647
Licenses & Permits	23,625,000	22,527,465	95.35%	19,445,974	3.20%	18,437,913	94.82%	18,978,480	97.6%	20,325,000
Use of Money / Property	3,947,950	1,009,079	25.56%	2,694,036	0.44%	350,303	13.00%	382,149	14.2%	429,381
Federal Government	90,000	67,972	75.52%	87,572	0.01%	36,200	41.34%	50,000	57.1%	50,000
State Government	19,284,410	2,705,367	14.03%	36,669,130	6.04%	19,278,272	52.57%	19,645,467	53.6%	3,289,456
Local Government/Other	3,063,329	2,779,678	90.74%	4,618,548	0.76%	3,637,702	78.76%	4,171,844	90.3%	913,451
Fines and Forfeitures	33,564,624	33,983,422	101.25%	37,731,060	6.22%	26,363,369	69.87%	29,269,409	77.6%	32,321,490
Charges for County Services	9,187,490	9,829,042	106.98%	9,256,549	1.53%	9,666,049	104.42%	10,406,660	112.4%	13,517,659
Miscellaneous	5,055,987	4,928,778	97.48%	4,953,400	0.82%	3,732,128	75.34%	4,225,996	85.3%	4,586,380
Pre-Interfund Subtotal	545,099,418	518,051,288	95.04%	562,903,223	92.77%	486,637,845	86.45%	511,502,729	90.9%	548,536,039
Interfund Changes	13,258,997	15,966,007	120.42%	8,420,231	1.39%	9,966,015	118.36%	12,410,190	147.4%	10,294,033
Interfund Transfers	15,158,516	18,053,685	119.02%	10,872,887	1.79%	6,859,103	63.08%	10,275,612	94.5%	11,093,601
Pre-FB Subtotal	573,526,931	552,070,979	96.26%	582,196,341	95.95%	503,462,963	86.48%	534,188,531	91.8%	569,923,673
Fund Balance	46,834,621	46,895,339	100.13%	8,937,803	1.47%	9,337,072	104.47%	9,337,072	104.5%	12,818,477
Post-FB Subtotal	620,361,552	598,966,318	96.55%	591,134,144	97.4%	512,800,035	86.75%	543,525,603	91.9%	582,742,150
Fund Balance - Reserve for Encumbrance	16,094,083	15,786,664	98.09%	15,614,606	2.6%	15,215,337	97.44%	15,215,337	97.4%	
YTD Revenue	636,455,635	614,752,982	96.59%	606,748,750	100.0%	528,015,372	87.02%	558,740,941		582,742,150

2009 Revenue Assumptions:

- 1) Fund Balances for 2009 (\$8,937,803) are dramatically lower than 2008 (\$46,834,620).
- 2) Local Government reflects payment of services from Dunwoody \$1,290,000.
- 3) Percentage decrease in Licenses & Permits reflects lower Anticipation for 2009 (\$19,445,974) than 2008 (\$23,625,000).
- 4) Does not reflect receipt of 2009 Homeowners Tax Relief Grant (HTRG) of \$16.3M from the State of Georgia.
- 5) Decrease in Excise Tax revenue is due to the loss of 2,200 business license accounts to Dunwoody.
- 6) Fines & Forfeitures November 2008 vs. 2009 - Recordors Court (\$3.5M), Clerk of Superior Court (\$1.1M), Sheriff 332K.
- 7) Fund Balance - Reserve for Encumbrance has averaged \$15M in recent years.

2010 Projection Assumptions:

- 1) Property Taxes based on ZERO Digest Increase. RE - Gross, Other, Utility, and Personal Property.
- 2) Assumes HOST at 95.75.
- 3) Assumes HOST Tax Collections at 88,300,000.
- 4) Assumes Homestead Tax Relief Grant at 0.00.
- 5) Fines & Forfeitures increased by \$1.1 million due to implementation of new computer system at Recordors Court.
- 6) Increase in EMS fees by \$1,200,000 due to new fee schedule.
- 7) 2009 Public Utility Taxes received in 2010 due to late digest receipt from State.
- 8) 1.88 Millage increase

2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue	
		Actual	Actual (12/31/08)	Actual	Anticipations	Actual	Anticipation	Balance	Anticipation	Recommended			
00005 311100 100 0000 0000	Real Property Taxes - Current	104,922,678	107,795,284	118,827,250	105,940,086	(12,887,165)	89.15%	128,151,250					
00005 311100 270 0000 0000	Real Property Taxes - Current	30,591,614	31,428,983	22,906,588	29,741,495	6,834,907	129.84%	40,779,340					
00005 311100 271 0000 0000	Real Property Taxes - Current	32,433,488	33,320,333	46,031,832	35,063,638	(10,968,194)	76.17%	43,436,798					
00005 311100 273 0000 0000	Real Property Taxes - Current	11,030,691	11,339,128	11,243,673	12,712,881	1,469,208	113.07%	13,916,906					
00005 311100 410 0000 0000	Real Property Taxes - Current	10,842,043	11,182,585	11,464,191	11,665,928	201,737	101.76%	14,193,640					
00005 311100 411 0000 0000	Real Property Taxes - Current	26,417,729	27,089,048	19,187,751	24,007,772	4,820,021	125.12%	18,966,757					
00005 311110 100 0000 0000	Public Utilities Taxes	61,155	3,534,997	3,551,943	10,791	(3,541,152)	0.30%	5,477,409					
00005 311110 270 0000 0000	Public Utilities Taxes	10,765	975,587	967,916	2,862	(965,054)	0.30%	1,752,604					
00005 311110 271 0000 0000	Public Utilities Taxes	15,124	1,023,412	1,263,975	3,536	(1,260,439)	0.28%	2,085,368					
00005 311110 273 0000 0000	Public Utilities Taxes	6,407	369,902	410,391	866	(409,525)	0.21%	594,832					
00005 311110 410 0000 0000	Public Utilities Taxes	4,032	249,921	249,166	520	(248,646)	0.21%	371,637					
00005 311110 411 0000 0000	Public Utilities Taxes	159,203	659,776	577,655	2,376	(575,279)	0.41%	690,682					
00005 311300 100 0000 0000	Personal Property Taxes - Curr	11,281,706	11,676,103	11,125,137	10,680,602	(444,535)	96.00%	12,053,715					
00005 311300 270 0000 0000	Personal Property Taxes - Curr	3,472,802	3,595,404	3,311,067	3,174,805	(136,262)	95.88%	4,067,089					
00005 311300 271 0000 0000	Personal Property Taxes - Curr	3,295,206	3,412,150	3,538,563	3,430,204	(108,359)	96.94%	3,987,786					
00005 311300 273 0000 0000	Personal Property Taxes - Curr	1,186,062	1,227,526	1,243,369	1,281,673	38,304	103.08%	1,309,001					
00005 311300 410 0000 0000	Personal Property Taxes - Curr	720,208	745,382	774,586	761,096	(13,490)	98.26%	983,305					
00005 311300 411 0000 0000	Personal Property Taxes - Curr	1,592,370	1,649,391	1,650,450	1,449,452	(200,998)	87.82%	1,275,512					
	Subtotal Property Taxes	238,043,282	251,249,909	258,325,504	239,930,582	(18,394,921)	92.88%	294,093,631					
00005 311200 100 0000 0000	Real Property Taxes - Prior Ye	4,768,709	4,924,460	6,559,307	5,476,777	(1,082,530)	83.50%	5,632,528					
00005 311200 270 0000 0000	Real Property Taxes - Prior Ye	1,460,408	1,504,740	1,854,758	1,572,062	(282,696)	84.76%	1,616,395					
00005 311200 271 0000 0000	Real Property Taxes - Prior Ye	1,579,169	1,624,997	1,946,772	1,627,959	(318,813)	83.62%	1,673,787					
00005 311200 273 0000 0000	Real Property Taxes - Prior Ye	556,086	572,740	693,544	576,650	(116,894)	83.15%	593,305					
00005 311200 410 0000 0000	Real Property Taxes - Prior Ye	442,721	459,229	543,012	459,954	(83,058)	84.70%	476,463					
00005 311200 411 0000 0000	Real Property Taxes - Prior Ye	1,171,085	1,211,488	1,294,908	1,101,373	(193,535)	85.05%	1,141,775					
00005 311310 100 0000 0000	Motor Vehicle Taxes	10,303,279	11,534,544	11,328,374	10,028,340	(1,300,034)	88.52%	11,603,301					
00005 311310 270 0000 0000	Motor Vehicle Taxes	3,278,672	3,668,894	3,717,754	2,981,956	(735,798)	80.21%	3,475,114					
00005 311310 271 0000 0000	Motor Vehicle Taxes	3,558,959	3,983,512	4,035,606	2,963,139	(1,021,467)	73.42%	3,491,100					
00005 311310 273 0000 0000	Motor Vehicle Taxes	1,204,577	1,347,143	1,364,703	1,059,595	(305,108)	77.64%	1,238,857					
00005 311310 410 0000 0000	Motor Vehicle Taxes	720,721	805,944	816,482	643,010	(173,472)	78.75%	750,463					
00005 311310 411 0000 0000	Motor Vehicle Taxes	1,964,653	2,195,866	2,223,461	1,641,035	(582,426)	73.81%	1,929,397					
00005 311320 100 0000 0000	Mobile Home Taxes	5,131	5,373	4,343	5,077	734	116.91%	5,077					
00005 311320 270 0000 0000	Mobile Home Taxes	1,750	1,834	1,824	1,617	(207)	88.66%	1,617					
00005 311320 271 0000 0000	Mobile Home Taxes	1,735	1,825	1,830	1,591	(239)	86.93%	1,591					
00005 311320 273 0000 0000	Mobile Home Taxes	601	630	627	538	(89)	85.86%	538					
00005 311320 410 0000 0000	Mobile Home Taxes	360	377	375	327	(48)	87.23%	327					
00005 311320 411 0000 0000	Mobile Home Taxes	789	836	853	669	(184)	78.44%	669					
00005 311340 100 0000 0000	Intangible Recording Taxes	2,723,006	2,962,730	2,980,927	2,454,286	(526,641)	82.33%	2,694,010					
00005 311340 270 0000 0000	Intangible Recording Taxes	614,271	668,098	800,000	547,672	(252,328)	68.46%	601,489					
00005 311340 271 0000 0000	Intangible Recording Taxes	730,924	795,423	1,000,000	605,912	(394,088)	60.59%	670,411					
00005 311340 273 0000 0000	Intangible Recording Taxes	323,807	352,341	400,000	290,903	(109,097)	72.73%	319,436					
00005 311340 410 0000 0000	Intangible Recording Taxes	222,024	241,588	300,000	198,467	(101,533)	66.16%	218,032					
00005 311340 411 0000 0000	Intangible Recording Taxes	131,801	143,431	200,000	132,425	(67,575)	66.21%	144,056					
00005 311390 100 0000 0000	Heavy Equipment Taxes	1,252	1,309	24,853	567	(24,286)	2.28%	567					
00005 311390 270 0000 0000	Heavy Equipment Taxes	391	404	7,000	184	(6,816)	2.64%	184					
00005 311390 271 0000 0000	Heavy Equipment Taxes	407	424	8,000	200	(7,800)	2.50%	200					
00005 311390 273 0000 0000	Heavy Equipment Taxes	138	145	2,700	62	(2,638)	2.28%	62					
00005 311390 410 0000 0000	Heavy Equipment Taxes	85	89	2,000	37	(1,963)	1.86%	37					
00005 311390 411 0000 0000	Heavy Equipment Taxes	233	241	2,000	108	(1,892)	5.41%	108					
00005 311400 100 0000 0000	Personal Property Taxes - Pro	315,012	336,155	838,266	243,447	(594,819)	29.04%	243,447					

2009 Actual Revenues and 2010 Recommended Revenues

Account String	2008 Revenue		2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue Recommended
	Actual	Actual (12/31/08)	Actual (12/31/08)	Actual	Anticipations	Actual	Anticipation	Balance	Anticipation		
00005 361001 410 0000 0000	(222,981)	(223,775)	(250,000)	(53,417)	196,583	21.37%	(58,273)				
00005 361001 411 0000 0000	110,582	120,996	300,000	82,447	(217,553)	27.48%	89,942				
06101 381002 271 0000 0000	128,111	130,123	50,600	105,165	54,565	207.84%	140,000				
06104 381002 271 0000 0000	5,760	5,490	30,300	70	(30,230)	0.23%	6,000				
06105 381002 271 0000 0000	61,252	67,650	21,000	42,582	21,582	202.77%	47,000				
07510 381002 100 0000 0000	66,442	75,620	62,000	31,071	(30,929)	50.11%	42,000				
09110 381001 100 0000 0000	19,701	19,701	13,000	29,899	16,899	229.99%	40,000				
Subtotal Use of Money & Property	896,891	1,009,079	2,694,036	350,303	(2,343,733)	13.00%	429,381				
03220 332004 100 0000 0000	-	-	50,000	-	(50,000)	0.00%	-				
03220 389022 100 0000 0000	26,800	30,400	-	36,200	36,200	0.00%	50,000				
04627 332002 271 0000 0000	37,572	37,572	37,572	-	(37,572)	0.00%	-				
Subtotal Federal Government	64,372	67,972	87,572	36,200	(51,372)	41.34%	50,000				
02810 335009 100 0000 0000	190,110	548,248	950,000	868,770	(81,230)	91.45%	950,000				
03220 335004 100 0000 0000	212,500	212,500	212,500	214,301	1,801	100.85%	212,500				
03410 335003 100 0000 0000	520,568	559,048	496,000	427,461	(68,539)	86.18%	460,000				
03570 335003 100 0000 0000	828,003	1,031,951	1,300,000	82,992	82,992	80.14%	82,992				
03580 335003 100 0000 0000	264,391	353,620	500,000	351,967	(258,140)	70.39%	1,200,000				
03920 335003 100 0000 0000	-	-	18,969,638	9,532,221	(9,437,417)	50.25%	363,964				
09110 335002 100 0000 0000	-	-	-	-	-	-	-				
09110 335006 100 0000 0000	-	-	-	-	-	-	-				
09110 335009 100 0000 0000	-	-	2,156,286	1,002,285	(1,154,001)	46.48%	-				
09510 335006 273 0000 0000	-	-	5,803,267	2,774,245	(3,029,022)	47.80%	-				
10270 335006 270 0000 0000	-	-	6,281,439	2,982,169	(3,299,270)	47.48%	-				
10271 335006 270 0000 0000	-	-	-	-	-	-	-				
10270 389008 270 0000 0000	-	-	-	-	-	-	-				
10271 389008 271 0000 0000	-	-	-	-	-	-	-				
Subtotal State Government	2,015,572	2,705,367	36,669,130	19,278,272	(17,390,858)	52.57%	3,289,456				
01150 338002 100 0000 0000	9,701	9,701	9,700	28,041	18,341	289.08%	28,000				
01150 338003 100 0000 0000	1,239,969	2,167,249	2,401,500	1,734,027	(667,473)	72.21%	300,000				
04510 335010 100 0000 0000	372,137	496,183	550,000	496,183	(53,817)	90.22%	496,000				
05210 381003 100 0000 0000	12,126	12,126	37,348	11,091	(26,257)	29.70%	11,091				
07510 381003 100 0000 0000	94,419	94,419	115,000	78,360	(36,640)	68.14%	78,360				
09110 338003 100 0000 0000	-	-	1,500,000	1,290,000	(210,000)	86.00%	-				
09120 338003 271 0000 0000	1,728,352	2,779,678	4,618,548	3,637,702	(980,846)	78.76%	913,451				
Subtotal Local Government	1,728,352	2,779,678	4,618,548	3,637,702	(980,846)	78.76%	913,451				
03210 351902 100 0000 0000	168,785	179,531	500,000	501,040	1,040	100.21%	900,000				
03410 351160 100 0000 0000	31,610	35,553	63,660	39,568	(24,092)	62.15%	47,000				
03601 351110 100 0000 0000	35,514	43,146	-	39,690	39,690	-	47,000				
03601 351130 100 0000 0000	(31,748)	(38,192)	-	(18,603)	-	-	-				
03610 351110 100 0000 0000	4,433,144	4,674,804	7,840,194	3,288,533	(4,551,661)	41.94%	3,587,490				
03710 351120 100 0000 0000	5,935,197	6,437,116	7,109,719	5,858,666	(1,251,053)	82.40%	6,400,000				
03710 351130 100 0000 0000	681,831	725,607	773,798	656,988	(116,810)	84.90%	740,000				
04710 351140 272 0000 0000	19,567,442	21,930,811	21,443,689	16,015,388	(5,428,301)	74.69%	20,600,000				
04810 351110 100 0000 0000	(3,767)	(4,955)	-	(9,311)	(9,311)	-	-				

2009 Actual Revenues and 2010 Recommended Revenues

A/c Count String	Title	2008 Revenue		2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue	
		Actual	Actual (12/31/08)	Actual (12/31/08)	Anticipations	Actual	Anticipations	Actual	Anticipations	Anticipation	Recommended		
Subtotal Fines & Forfeitures		30,818,010	33,983,422	37,731,060	26,363,369	(11,367,691)	69.87%	32,321,490					
02135 345410 100 0000 0000	Parking Fees	134,946	145,862	150,000	214,010	64,010	142.67%	150,000				150,000	
02810 341941 100 0000 0000	Commissions - Current Year Pro	(576)	(576)	30,000	150,000	150,000	0.00%	50,000				50,000	
02910 341910 100 0000 0000	Election Qualifying Fees	101,160	101,160	30,000	2,731	(30,000)		45,000				45,000	
02920 341910 100 0000 0000	Election Qualifying Fees	37,154	41,241	47,990	37,161	(10,829)	77.43%	42,000				42,000	
03583 346210 100 0000 0000	Divorcing Parents Seminar Fees	348,611	362,952	161,079	70,542	(90,537)	43.79%	75,000				75,000	
03610 341901 100 0000 0000	Copying Fees	809,518	874,620	800,000	689,989	(110,011)	86.25%	800,000				800,000	
03715 349908 100 0000 0000	Probation Fees	13,922	14,481	90,000	12,610	(77,390)	14.01%	14,500				14,500	
04110 349906 100 0000 0000	Commitment Hearing Fees	7,840	8,440	3,500	6,716	3,216	191.89%	7,900				7,900	
04510 349907 100 0000 0000	Public Defender Fees	34,850	65,225	150,000	11,858	(138,143)	7.91%	20,000				20,000	
04605 342130 100 0000 0000	False Alarm Fees	3,620	4,557	4,000	(300)	(1,190)	70.25%	3,700				3,700	
04608 349905 100 0000 0000	Firing Range Fees	147,295	163,699	180,000	141,696	(38,304)	78.72%	155,000				155,000	
04616 322500 100 0000 0000	Animal License Fees	103,663	114,416	149,980	91,748	(58,232)	61.17%	100,000				100,000	
04619 342310 271 0000 0000	Animal Adoption Fees	22,140	24,635	20,000	23,745	3,745	118.73%	29,000				29,000	
04630 342601 100 0000 0000	Finger Printing Fees	4,591,477	5,340,449	4,500,000	5,633,260	1,133,260	125.18%	7,950,000				7,950,000	
04650 322211 272 0000 0000	Emergency Medical Service Ambu			90,000		(90,000)	0.00%						
04650 322212 272 0000 0000	Variance Permits												
04650 322212 272 0000 0000	Subdivision Fees												
04650 322230 272 0000 0000	Sign Permit Fees												
04810 351130 100 0000 0000	Magistrate Court	303,856	332,529	500,000	370,962	(129,038)	74.19%	400,000				400,000	
05180 322210 272 0000 0000	Zoning Fees	77,534	77,914	100,000	38,014	(61,986)	38.01%	41,470				41,470	
05180 322211 272 0000 0000	Variance Permits	64,050	68,650		33,059	33,059		36,064				36,064	
05230 322210 272 0000 0000	Zoning Fees												
05230 322211 272 0000 0000	Variance Permits												
05230 322211 272 0000 0000	Variance Permits												
05420 343901 271 0000 0000	Retention Pond Fees	1,030	1,030		345	345		300				300	
06101 347502 271 0000 0000	Parks & Recreation Nonresident	228	228	23,000	2,415	(20,585)	10.50%	3,000				3,000	
06103 347504 271 0000 0000	Parks & Recreation Summer Prog			190,000	146,475	(43,525)	77.09%	150,000				150,000	
06105 347501 271 0000 0000	Parks & Recreation Program Fee				(143)	(143)							
06107 347202 271 0000 0000	Tennis Center Fees	21,240	24,725	25,000	21,342	(3,658)	85.37%	25,000				25,000	
06107 347501 271 0000 0000	Parks & Recreation Program Fee				8,228	8,228							
06108 347202 271 0000 0000	Tennis Center Fees	23,427	33,601	25,000	21,249	(3,751)	85.00%	25,000				25,000	
06110 345201 271 0000 0000	Golf Course Green Fees	994,994	1,063,543	1,300,000	917,752	(382,248)	70.60%	1,500,000				1,500,000	
06110 345202 271 0000 0000	Golf Course-Other Fees				87,572	87,572							
06111 345201 271 0000 0000	Golf Course Green Fees	559,637	631,904	525,000	461,447	(63,553)	87.89%	830,000				830,000	
06111 345202 271 0000 0000	Golf Course-Other Fees				59,331	59,331							
06114 347201 271 0000 0000	Swimming Pool Admission Fees	164,484	164,484	170,000	338,793	168,792	199.29%	350,000				350,000	
06125 347202 271 0000 0000	Tennis Center Fees	9,969	11,199	22,000	9,481	(12,519)	43.10%	22,000				22,000	
06114 347501 271 0000 0000	Parks & Recreation Summer Prog				(290)	(290)							
06114 347504 271 0000 0000	Theater Rental Fees				(140)	(140)							
06130 381401 271 0000 0000	Lobby Rental Fees				39,090	39,090		167,750				167,750	
06130 381402 271 0000 0000	Black Box Rental Fees				13,226	13,226		276,250				276,250	
06130 381403 271 0000 0000	Exhibit Room Rental Fees				2,378	2,378		30,500				30,500	
06130 381404 271 0000 0000	Classroom Rental Fees				897	897		15,250				15,250	
06130 381405 271 0000 0000	Parks & Recreation Program Fee				5,990	5,990		15,250				15,250	
06136 347501 271 0000 0000	Parks & Recreation Program Fee	158,073	158,073										
Subtotal Charges for Services		8,734,142	9,829,042	9,256,549	9,666,049	409,500	104.42%	13,517,659					
Returned Check (\$)		(1,426)	(1,426)		(1,640)	(1,640)		(3,200)					

2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue Actual	2008 Revenue Actual (12/31/08)	2009 Anticipations	2009 Revenue Actual	Balance	Percent of Anticipation	2010 Revenue Recommended
00005.389099.100.0000.0000	Other Miscellaneous Revenue	500	500	-	93	93	-	200
00005.392200.100.0000.0000	Sale Of Surplus Real Property	48,114	48,291	75,000	2,838	(72,163)	3.78%	3,000
00801.389001.100.0000.0000	Air Photo/Mapping	9,754	9,778	-	3,626	3,626	-	6,500
01410.389099.100.0000.0000	Other Miscellaneous Revenue	0	0	100,000	314	(99,686)	0.31%	100,000
01410.392100.100.0000.0000	Sale Of Surplus Personal Property	0	0	-	31	31	-	1,500
01510.341931.100.0000.0000	Sale Of Printed Materials	1,000	1,125	1,500	625	(875)	41.67%	1,500
01610.389099.100.0000.0000	Other Miscellaneous Revenue	(3,170)	(3,170)	(5,679)	(5,679)	-	-	(5,679)
02120.389035.100.0000.0000	Special Events Deposits	2,481	2,609	-	1,634	1,634	-	1,700
02120.341931.100.0000.0000	Sale Of Printed Materials	3,787	3,818	1,500	1,059	(441)	70.62%	600
02910.341930.100.0000.0000	Sale Of Voters Lists	(25)	(25)	-	-	-	-	-
02920.341930.100.0000.0000	Sale Of Voters Lists	15,855	15,855	-	50,213	50,213	-	50,213
02920.389099.100.0000.0000	Other Miscellaneous Revenue	1,991	1,991	-	104,698	104,698	-	125,000
03220.389099.100.0000.0000	Other Miscellaneous Revenue	31,248	36,082	-	35,139	35,139	-	42,500
03420.335003.100.0000.0000	Staff Reimbursement	1,180,844	1,180,844	650,000	535,075	(114,925)	82.32%	700,000
03580.341931.100.0000.0000	Sale Of Printed Materials	105,802	126,746	-	172,241	172,241	-	175,000
03587.389018.100.0000.0000	Superior Court Dispute Resolut	4,219	4,219	-	4,107	4,107	-	3,500
03712.351905.100.0000.0000	Dui Participation	10,500	10,500	-	4,900	4,900	-	11,000
03910.351903.100.0000.0000	District Attorney	760	760	-	-	-	-	-
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	5,500	6,000	6,000	5,500	(500)	91.67%	6,000
04310.346901.100.0000.0000	Sale Of Printed Materials	40,050	40,050	80,000	30,150	(49,850)	37.69%	41,000
04310.346902.100.0000.0000	Use Of Mortgage	100,000	100,000	-	-	-	-	125,000
04604.389099.100.0000.0000	Tissue Bank Program	332,756	375,151	450,000	306,935	(143,065)	68.21%	345,000
04605.341931.271.0000.0000	Other Miscellaneous Revenue	-	-	-	25,595	25,595	-	-
04614.389039.271.0000.0000	Sale Of Printed Materials	-	-	-	1,350	1,350	-	-
04614.389099.271.0000.0000	Reimbursement For Overtime	-	-	-	(25)	(25)	-	-
04614.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	130	130	-	-
04617.389006.271.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-	-
04617.389039.271.0000.0000	Legal Settlements	12,706	12,706	100,000	32,580	(100,000)	0.00%	40,000
04617.389099.271.0000.0000	Reimbursement For Overtime	80,996	86,496	-	-	32,580	-	2,500
04810.389099.100.0000.0000	Other Miscellaneous Revenue	1,050	1,050	-	-	-	-	-
04925.389099.270.0000.0000	Other Miscellaneous Revenue	846	846	-	2,398	2,398	-	2,700
05407.389045.271.0000.0000	Residential Parking Permits	840	840	-	58,446	58,446	-	80,000
05407.389099.271.0000.0000	Other Miscellaneous Revenue	31,131	31,131	-	-	-	-	-
05410.389099.271.0000.0000	Other Miscellaneous Revenue	23,460	23,911	25,000	21,693	(3,307)	86.77%	25,000
05450.343203.271.0000.0000	Parking Lot Assessments	57	57	5,000	2,185	(2,815)	43.69%	4,100
05450.343223.271.0000.0000	Retention Ponds Maintenance AS	-	-	-	-	-	-	-
05740.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-	-
05755.371001.271.0000.0000	Contributions And Donations Fr	-	-	-	-	-	-	-
05766.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	1,500	1,500	-	1,500
05180.389099.272.0000.0000	Other Miscellaneous Revenue	9,980	10,761	50,000	51	(49,949)	0.10%	100
06101.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-	-
06113.347503.271.0000.0000	Parks & Recreation Special Eve	-	-	-	-	-	-	-
06131.347501.271.0000.0000	Parks & Recreation Program Fee	-	-	-	-	-	-	-
07510.381004.100.0000.0000	Senior Center Rentals	102,454	110,326	150,000	31,434	31,434	89.21%	34,500
07520.347601.100.0000.0000	Senior Center Memberships	2,525	2,525	3,000	406	(16,194)	13.52%	130,000
07520.347602.100.0000.0000	Senior Center Gift Shop	12,654	13,029	29,700	32,756	3,056	110.29%	35,733
07520.381004.100.0000.0000	Senior Center Rentals	74,958	78,955	-	82,512	82,512	-	90,013
07520.369023.100.0000.0000	Sale Of Food And Drinks	7,519	7,519	-	570	570	-	1,200
07520.389099.100.0000.0000	Other Miscellaneous Revenue	18	18	50,000	9	(49,991)	0.02%	-
09110.341931.100.0000.0000	Sale Of Printed Materials	-	-	-	-	-	-	-

2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue Actual	2008 Revenue Actual (12/31/08)	2009 Anticipations	2009 Revenue Actual	Balance	Percent of Anticipation	2010 Revenue Recommended
09110.382503.100.0000.0000	Miscellaneous Telephones	951,843	1,048,681	1,200,000	1,099,365	(100,635)	91.61%	1,300,000
09110.383001.100.0000.0000	Reimbursement For Damages							
09110.383001.100.0000.0000	Reimbursement For Damages							
09110.389017.100.0000.0000	Bus Shelters	386,395	386,395	600,000	338,309	(261,691)	56.38%	350,000
09110.389021.100.0000.0000	Vending Machines	105,057	105,236	110,000	75,350	(34,650)	68.50%	82,200
09110.389099.100.0000.0000	Other Miscellaneous Revenue	874,126	1,039,343	1,092,378	426,764	(665,614)	39.07%	450,000
09110.392500.100.0000.0000	Sale Of Surplus Real Property			100,000		(100,000)	0.00%	100,000
09110.392500.100.0000.0000	Hazardous Waste Material Repor	9,257	9,257	55,000	6,430	(48,570)	11.69%	8,000
09410.389099.270.0000.0000	Other Miscellaneous Revenue			25,000		(25,000)	0.00%	
10271.389099.271.0000.0000	Other Miscellaneous Revenue				106,642	106,642		120,000
10280.389099.280.0000.0000	Other Miscellaneous Revenue							
	Subtotal Miscellaneous	4,578,410	4,928,778	4,953,400	3,732,128	(1,221,272)	75.34%	4,586,380
01120.341711.100.0000.0000	Facilities Management Charges	3,624,027	3,953,484		446,347	446,347		747,971
01810.341714.100.0000.0000	Information Systems Charges	4,991,338	5,444,897		2,204,618	2,204,618		3,007,827
05740.341713.271.0000.0000	Roads & Drainage Charges			200,000		(200,000)	0.00%	
09110.341701.100.0000.0000	General Fund Administrative Ch	869,218	948,246	598,101	6,989,890	6,391,789	1168.68%	6,394,026
09110.341702.100.0000.0000	General Fund Administrative Ch	1,834,272	2,001,024	3,321,820		(3,321,820)	0.00%	
09110.341703.100.0000.0000	General Fund Administrative Ch	2,258,938	2,464,296	2,753,861		(2,753,861)	0.00%	
09110.341704.100.0000.0000	General Fund Administrative Ch	296,846	323,832	555,983		(555,983)	0.00%	
09110.341705.100.0000.0000	General Fund Administrative Ch	457,754	499,368	690,466		(690,466)	0.00%	
09110.341721.100.0000.0000	General Fund Administrative Ch	223,429	223,429	300,000	280,853	(19,147)	93.62%	
09110.341722.100.0000.0000	G.I.S. Charges - Fire	95,590	104,280		44,308	44,308		144,209
09110.341723.100.0000.0000	G.I.S. Charges - Development							
09110.341725.100.0000.0000	G.I.S. Charges - Development							
09410.341712.270.0000.0000	Fire Marshall Charges	3,150	3,150					
	Subtotal Interfund Charges	14,654,563	15,966,007	8,420,231	9,966,015	1,545,784	118.36%	10,294,033
00005.3911273.100.0000.0000	Transfer From Hospital Fund	5,000,000	5,000,000					1,730,000
03220.3911204.100.0000.0000	Transfer From County Jail Fund	1,675,000	2,361,052	1,730,000	1,565,632	(164,368)	90.50%	1,730,000
03813.3911206.100.0000.0000	Transfer From Victim Assistant		940,000	1,948,699	454,069	(1,494,630)	23.30%	1,948,699
09110.3911201.100.0000.0000	Transfer From Development Fund							220,714
09110.3911211.100.0000.0000	Transfer From Streetlights Fun	225,000	225,000					
09110.3911215.100.0000.0000	Transfer From Emergency Teleph	6,906,362	8,120,529	4,151,913	4,839,402	687,489	116.56%	4,151,913
09110.3911350.100.0000.0000	Transfer From Cop Fund		1,407,104	2,445,000		(2,445,000)		2,445,000
09310.3911551.100.0000.0000	Transfer From Airport Fund							
09510.3911100.273.0000.0000	Transfer From General Fund							
10270.3911350.270.0000.0000	Transfer From Grant Fund							
10271.3911211.271.0000.0000	Transfer From Streetlights Fun							
10271.3911215.271.0000.0000	Transfer From 2000 Librg. Fund							
10271.3911272.271.0000.0000	Transfer From Sub-University							
10271.3911561.271.0000.0000	Life & Property & Casualty Ins							
10271.3911561.271.0000.0000	Transfer From Stormwater Utili							
10271.3911561.271.0000.0000	Transfer From Sid-Us Fund							
10271.3911561.271.0000.0000	Life & Property & Casualty Ins							
	Subtotal Interfund Transfers	13,806,362	18,053,685	10,872,887	6,859,103	(4,013,784)	63.08%	11,093,601
	Total Before Fund Balance	512,489,551	552,070,979	582,196,341	503,462,963	(78,733,100)		569,923,673
00000.134001.100.0000.0000	Fund Balance	36,703,229	36,703,229	399,475	405,823	6,348	101.59%	12,818,477
00001.134001.270.0000.0000	Fund Balance	853,216	853,216	70,356	70,356		100.00%	
00001.134001.271.0000.0000	Fund Balance	4,574,884	4,574,884	267,243	367,242	99,999	137.42%	

2009 Actual Revenues and 2010 Recommended Revenues

Account String	2008 Revenue		2008 Revenue		2009		2009 Revenue		2010 Revenue	
	Actual	Actual (12/31/08)	Actual	Anticipations	Actual	Anticipations	Actual	Anticipations	Actual	Recommended
0000113400127200000000	(98,467)	(98,467)	(286,697)	6,225	292,922					
0000113400127300000000	1,090,878	1,090,878	205,438	10,000	(0)					
0000113400128000000000	133,195	737,492	8,271,988	8,937,803	0					
0000113400141000000000	2,900,912	2,900,912	8,937,803	8,937,803	399,269					
0000113400141100000000	46,895,339	46,895,339	591,134,144	512,800,035	(78,333,831)					
Subtotal Fund Balance										12,818,477
Total Before Fund Balance Resv For Encumbrance	559,384,890	598,966,318	591,134,144	512,800,035	(78,333,831)					582,742,150
0000113400210000000000	10,330,397	10,330,397	9,722,332	9,715,984	(6,348)					
0000113400227000000000	903,729	903,729	813,144	813,144						
0000113400227100000000	4,454,072	4,454,072	3,977,385	3,877,386	(99,999)					
0000113400227200000000	98,467	98,467	1,101,746	808,824	(292,922)					
0000113400241000000000										
0000113400241100000000										
Subtotal Fund Balance Resv For Encumbrance	15,786,664	15,786,664	15,614,607	15,215,337	(399,270)					
Grand Total	575,171,555	614,752,982	606,748,750	528,015,372	(78,733,100)					582,742,150

General Fund (100) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue Actual	2009 Anticipations	2009 Revenue Actual	Balance	Percent of Anticipation	2010 Revenue Recommended
00005 311100 100 0000 0000	Real Property Taxes - Current	104,922,678	118,827,250	105,940,085.66	(12,887,165)	89.15%	128,151,250
00005 311110 100 0000 0000	Public Utilities Taxes	61,155	3,551,943	10,791.30	(3,541,152)	0.30%	5,477,409
00005 311300 100 0000 0000	Personal Property Taxes - Curr	11,281,706	11,125,137	10,680,602.11	(444,535)	96.00%	12,053,715
	Subtotal Property Taxes	116,265,539	133,504,330	116,631,479.07	(16,872,851)	87.36%	145,682,374
00005 311200 100 0000 0000	Real Property Taxes - Prior Ye	4,768,709	6,559,307	5,476,777.24	(1,082,530)	83.50%	5,632,528
00005 311310 100 0000 0000	Motor Vehicle Taxes	10,303,279	11,328,374	10,028,340.29	(1,300,034)	88.52%	11,603,301
00005 311320 100 0000 0000	Mobile Home Taxes	5,131	4,343	5,077.25	734	116.91%	5,077
00005 311340 100 0000 0000	Intangible Recording Taxes	2,723,006	2,980,927	2,454,285.53	(526,641)	82.33%	2,694,010
00005 311390 100 0000 0000	Heavy Equipment Taxes	1,252	24,853	566.66	(24,286)	2.28%	567
00005 311400 100 0000 0000	Personal Property Taxes - Prio	315,012	838,266	243,447.37	(594,819)	29.04%	243,447
00005 316300 100 0000 0000	Bank Shares Taxes			166,302.00	166,302		166,302
00005 319101 100 0000 0000	Penalties - Current Year Tax	1,204,210	2,100,000	1,144,964.81	(955,035)	54.52%	2,011,839
00005 319102 100 0000 0000	Penalties - Prior Year Propert	2,073,736	1,900,000	2,233,029.02	333,029	117.53%	2,312,653
00005 319103 100 0000 0000	Penalties - Current Year Motor	1,928,015	2,200,000	1,914,650.34	(285,350)	87.03%	2,156,960
00005 319104 100 0000 0000	Penalties - Current Year Heavy	45		31.46	31		31
00005 341941 100 0000 0000	Commissions - Current Year Pro	5,317,087	5,100,000	5,144,848.67	44,849	100.88%	5,339,729
00005 341942 100 0000 0000	Commissions - Prior Year Prope	235,511	600,000	508,917.07	(91,083)	84.82%	581,714
00005 341943 100 0000 0000	Commissions - Current Year Hea	51		21.63	22		29
00005 341944 100 0000 0000	Commissions - Current Motor Ve	1,149,657	1,500,000	1,126,022.28	(373,978)	75.07%	1,262,072
00005 349902 100 0000 0000	Admin Fees - Property Taxes	1,521,538	1,800,000	1,490,099.92	(309,900)	82.78%	1,578,608
00005 349903 100 0000 0000	Admin Fees - Motor Vehicle	124,738		45,464.99	45,465		52,781
00005 349904 100 0000 0000	Admin Fees - Heavy Equipment						
	Subtotal Other Taxes	31,670,978	36,936,070	31,982,846.53	(4,953,223)	86.59%	35,641,648
00005 313300 100 0000 0000	Host Sales Tax	56,247,149	55,893,311	48,651,944.41	(7,241,367)	87.04%	52,800,000
	Subtotal Excise Taxes	56,247,149	55,893,311	48,651,944.41	(7,241,367)	87.04%	52,800,000
	Subtotal Host Taxes	56,247,149	55,893,311	48,651,944.41	(7,241,367)	87.04%	52,800,000
	Subtotal Licenses						
00005 361001 100 0000 0000	Interest On Investments	1,438,606	2,601,836	352,080.04	(2,249,756)	13.53%	384,087
07510 381002 100 0000 0000	Rental - Other	110,582	62,000	31,071.18	(30,929)	50.11%	42,000
09110 381001 100 0000 0000	Rental Of Real Estate	110,582	13,000	29,898.98	16,899	229.99%	40,000
	Subtotal Use of Money & Property	1,659,769	2,676,836	413,050.20	(2,263,786)	15.43%	466,087
03220 332004 100 0000 0000	Social Security Bountly		50,000		(50,000)	0.00%	
03220 389022 100 0000 0000	Social Security Bountly	26,800		36,200.00	36,200		50,000
	Subtotal Federal Government	26,800	50,000	36,200.00	(13,800)	72.40%	50,000
02810 335009 100 0000 0000	Tax Commissioner Fica Reimburs						
03220 335004 100 0000 0000	State Prisoner Reimbursement	190,110	950,000	868,770.00	(81,230)	91.45%	950,000
03410 335003 100 0000 0000	Staff Reimbursement	212,500	212,500	214,300.86	1,801	100.85%	212,500

General Fund (100) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of	
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation	Recommended
03570.335003.100.0000.0000	Staff Reimbursement	520,568	496,000	427,461.35	(68,539)	86.18%	460,000		
03580.335003.100.0000.0000	Staff Reimbursement	-	-	82,991.61	82,992		82,992		82,992
03920.335003.100.0000.0000	Staff Reimbursement	828,003	1,300,000	1,041,860.26	(258,140)	80.14%	1,200,000		1,200,000
09110.335006.100.0000.0000	Emission Fees	110,582	500,000	351,967.00	(148,033)	70.39%	383,964		383,964
09110.335006.100.0000.0000	Homestead Exemption Credit	110,582	18,969,638	9,532,221.22	(9,437,417)	50.25%	-		-
09110.335009.100.0000.0000	Tax Commissioner Fica Reimburs	110,582	-	-	-		-		-
	Subtotal State Government	2,082,926	22,428,138	12,519,572.30	(9,908,566)	55.82%	3,289,456		
01150.338002.100.0000.0000	Eva Payment In Lieu Of Taxes	9,701	9,700	28,041.20	18,341	289.08%	28,000		28,000
01150.338003.100.0000.0000	Dunwoody Payment For Services	-	5,000	-	(5,000)	0.00%	-		-
03220.336201.100.0000.0000	Local Prisoner Reimbursement	1,239,969	2,401,500	1,734,027.00	(667,473)	72.21%	300,000		300,000
04510.335010.100.0000.0000	Indigent Defense Program	372,137	550,000	496,182.96	(53,817)	90.22%	496,000		496,000
05210.381003.100.0000.0000	Art Centers Lease Payments	-	-	-	-		-		-
07510.381003.100.0000.0000	Art Centers Lease Payments	110,582	37,348	11,091.19	(26,257)	29.70%	11,091		11,091
09110.338001.100.0000.0000	Housing Authority Payment In L	110,582	115,000	78,359.53	(36,640)	68.14%	78,360		78,360
09110.338003.100.0000.0000	Dunwoody Payment For Services	-	-	-	-		-		-
	Subtotal Local Government	1,842,972	3,118,548	2,347,701.88	(770,846)	75.28%	913,451		
03210.351902.100.0000.0000	Sheriff	168,785	500,000	501,040.31	1,040	100.21%	900,000		900,000
03410.351160.100.0000.0000	Juvenile Court	31,610	63,660	39,567.52	(24,092)	62.15%	47,000		47,000
03601.351110.100.0000.0000	Clerk Of Superior Court	35,514	-	39,690.00	39,690		47,000		47,000
03601.351130.100.0000.0000	Magistrate Court	(31,748)	-	(18,603.00)	(18,603)		-		-
03610.351110.100.0000.0000	Clerk Of Superior Court	4,433,144	7,840,194	3,288,532.87	(4,551,661)	41.94%	3,587,490		3,587,490
03710.351120.100.0000.0000	State Court	5,935,197	7,109,719	5,858,666.03	(1,251,053)	82.40%	6,400,000		6,400,000
03710.351130.100.0000.0000	Magistrate Court	-	-	(8,590.50)	(8,591)		-		-
04110.351150.100.0000.0000	Probate Court	681,831	773,798	656,988.13	(116,810)	84.90%	740,000		740,000
04810.351110.100.0000.0000	Clerk Of Superior Court	(3,767)	-	(9,310.50)	(9,311)		-		-
	Subtotal Fines & Forfeitures	11,250,568	16,287,371	10,347,980.86	(5,939,390)	63.53%	11,721,490		
02135.345410.100.0000.0000	Parking Fees	134,946	150,000	214,010.33	64,010	142.67%	150,000		150,000
02810.341941.100.0000.0000	Commissions - Current Year Pro	-	-	150,000.00	150,000		50,000		50,000
02910.341910.100.0000.0000	Election Qualifying Fees	(576)	30,000	-	(30,000)	0.00%	-		-
02920.341910.100.0000.0000	Election Qualifying Fees	101,160	-	2,731.00	2,731		45,000		45,000
03583.346210.100.0000.0000	Divorcing Parents Seminar Fees	37,154	47,990	37,161.00	(10,829)	77.43%	42,000		42,000
03610.341901.100.0000.0000	Copying Fees	348,611	161,079	70,541.75	(90,537)	43.79%	75,000		75,000
03715.349908.100.0000.0000	Probation Fees	809,518	800,000	689,989.39	(110,011)	86.25%	800,000		800,000
04110.349905.100.0000.0000	Commitment Hearing Fees	13,922	90,000	12,609.95	(77,390)	14.01%	14,500		14,500
04510.349907.100.0000.0000	Public Defender Fees	7,840	3,500	6,716.00	3,216	191.89%	7,900		7,900
04604.342130.100.0000.0000	False Alarm Fees	34,850	150,000	11,857.50	(138,143)	7.91%	20,000		20,000
04608.349905.100.0000.0000	Firing Range Fees	3,620	4,000	2,810.00	(1,190)	70.25%	3,700		3,700
04616.322500.100.0000.0000	Animal License Fees	147,295	180,000	141,695.60	(38,304)	78.72%	155,000		155,000
04616.346101.100.0000.0000	Animal Adoption Fees	103,663	149,980	91,748.15	(58,232)	61.17%	100,000		100,000
04630.342601.100.0000.0000	Emergency Medical Service Ambu	4,591,477	4,500,000	5,633,260.07	1,133,260	125.18%	7,950,000		7,950,000

General Fund (100) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation	Recommended	
04810.351130.100.0000.0000	Magistrate Court	303,856	500,000	370,962.44	(129,038)	74.19%	400,000			
Subtotal Charges for Services		6,637,336	6,766,549	7,436,093.18	669,544	109.89%	9,813,100			
00005.389099.100.0000.0000	Other Miscellaneous Revenue	500	-	93.01	93		200			
00005.392200.100.0000.0000	Sale Of Surplus Real Property	-	-	-	-		-			
00001.389001.100.0000.0000	Air Photo/Mapping	48,114	75,000	2,837.50	(72,163)	3.78%	3,000			
01410.389099.100.0000.0000	Other Miscellaneous Revenue	9,754	-	3,625.79	3,626		6,500			
01410.392100.100.0000.0000	Sale Of Surplus Personal Prope	0	100,000	313.89	(99,686)	0.31%	100,000			
01510.341931.100.0000.0000	Sale Of Printed Materials	-	-	31.00	31		-			
01610.389099.100.0000.0000	Other Miscellaneous Revenue	1,000	1,500	625.04	(875)	41.67%	1,500			
02110.389035.100.0000.0000	Special Events Deposits	(3,170)	(5,679)	(5,678.60)	-		(5,679)			
02120.341331.100.0000.0000	Sale Of Printed Materials	-	-	-	-		-			
02710.341931.100.0000.0000	Sale Of Printed Materials	2,481	-	1,633.73	1,634		1,700			
02910.341930.100.0000.0000	Sale Of Voters Lists	3,787	1,500	1,059.48	(441)	70.62%	600			
02920.341930.100.0000.0000	Sale Of Voters Lists	(25)	-	-	-		-			
02920.389099.100.0000.0000	Other Miscellaneous Revenue	15,855	-	50,213.19	50,213		50,213			
03220.389099.100.0000.0000	Other Miscellaneous Revenue	1,991	-	104,697.69	104,698		125,000			
03420.335003.100.0000.0000	Staff Reimbursement	-	-	-	-		-			
03500.341931.100.0000.0000	Sale Of Printed Materials	31,248	-	35,138.70	35,139		42,500			
03507.389018.100.0000.0000	Superior Court Dispute Resolut	1,180,844	650,000	535,074.82	(114,925)	82.32%	700,000			
03712.351905.100.0000.0000	Dui Participation	105,802	-	172,240.69	172,241		175,000			
03910.351903.100.0000.0000	District Attorney	4,219	-	4,106.96	4,107		3,500			
03920.351904.100.0000.0000	Uresa-Compen./Incentive Fees	10,500	-	4,900.00	4,900		11,000			
04310.346901.100.0000.0000	Use Of Morgue	5,500	6,000	5,500.00	(500)	91.67%	6,000			
04310.346902.100.0000.0000	Tissue Bank Program	40,050	80,000	30,150.00	(49,850)	37.69%	41,000			
04504.389099.100.0000.0000	Other Miscellaneous Revenue	100,000	-	-	-		125,000			
04510.389099.100.0000.0000	Other Miscellaneous Revenue	-	-	-	-		2,500			
07510.381004.100.0000.0000	Senior Center Rentals	110,582	-	31,433.59	31,434		34,500			
07520.347601.100.0000.0000	Senior Center Memberships	110,582	150,000	133,820.91	(16,179)	89.21%	130,000			
07520.347602.100.0000.0000	Senior Center Gift Shop	110,582	3,000	405.63	(2,594)	13.52%	-			
07520.381004.100.0000.0000	Senior Center Rentals	110,582	29,700	32,755.54	3,056	110.29%	35,733			
07520.389023.100.0000.0000	Sale Of Food And Drinks	110,582	-	82,511.51	82,512		90,013			
07520.389099.100.0000.0000	Other Miscellaneous Revenue	110,582	-	570.00	570		1,200			
09110.341931.100.0000.0000	Sale Of Printed Materials	110,582	50,000	9.47	(49,991)	0.02%	-			
09110.382503.100.0000.0000	Miscellaneous Telephones	110,582	1,200,000	1,099,365.25	(100,635)	91.61%	1,300,000			
09110.383001.100.0000.0000	Reimbursement For Damages	110,582	-	-	-		-			
09110.383001.100.0000.0000	Reimbursement For Damages	110,582	-	-	-		-			
09110.389014.100.0000.0000	Bus Shelters	110,582	600,000	338,309.16	(261,691)	56.38%	350,000			
09110.389021.100.0000.0000	Vending Machines	110,582	110,000	75,349.76	(34,650)	68.50%	82,200			
09110.389099.100.0000.0000	Other Miscellaneous Revenue	110,582	1,092,378	426,764.43	(665,614)	39.07%	450,000			
09110.392200.100.0000.0000	Sale Of Surplus Real Property	110,582	100,000	-	(100,000)	0.00%	100,000			
Subtotal Miscellaneous		3,106,597	4,243,400	3,167,858.14	(1,075,542)	74.65%	3,963,180			

General Fund (100) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation	Recommended	
01120.341711.100.0000.0000	Facilities Management Charges	3,624,027	-	446,347.00	-	446,347	-	-	-	747,971
01610.341714.100.0000.0000	Information Systems Charges	4,991,338	-	2,204,617.50	-	2,204,618	-	-	-	3,007,827
09110.341701.100.0000.0000	General Fund Administrative Ch	110,582	598,101	6,989,890.00	-	6,391,789	-	1168.68%	-	6,394,026
09110.341702.100.0000.0000	General Fund Administrative Ch	110,582	3,321,820	-	-	(3,321,820)	-	0.00%	-	-
09110.341703.100.0000.0000	General Fund Administrative Ch	110,582	2,753,861	-	-	(2,753,861)	-	0.00%	-	-
09110.341704.100.0000.0000	General Fund Administrative Ch	110,582	555,983	-	-	(555,983)	-	0.00%	-	-
09110.341705.100.0000.0000	General Fund Administrative Ch	110,582	690,466	-	-	(690,466)	-	0.00%	-	-
09110.341706.100.0000.0000	General Fund Administrative Ch	110,582	300,000	280,852.78	-	(19,147)	-	93.62%	-	-
09110.341721.100.0000.0000	G.I.S. Charges - Fire	110,582	-	44,308.00	-	44,308	-	-	-	144,209
09110.341722.100.0000.0000	G.I.S. Charges	110,582	-	-	-	-	-	-	-	-
09110.341723.100.0000.0000	G.I.S. Charges - Development	110,582	-	-	-	-	-	-	-	-
	Subtotal Interfund Charges	9,610,603	8,220,231	9,966,015.28	1,745,784			121.24%		10,294,033
00005.391273.100.0000.0000	Transfer From Hospital Fund	5,000,000	-	-	-	-	-	-	-	-
03220.391204.100.0000.0000	Transfer From County Jail Fund	1,675,000	1,730,000	1,565,631.76	(164,368)	(164,368)	-	90.50%	-	1,730,000
03815.391206.100.0000.0000	Transfer From Victim Assistanc	845,671	1,948,699	454,069.00	(1,494,630)	(1,494,630)	-	23.30%	-	1,948,699
05110.391211.100.0000.0000	Transfer From Sireelights Fun	110,582	-	-	-	-	-	-	-	-
09110.391215.100.0000.0000	Transfer From Emergency Teleph	110,582	4,151,913	4,839,402.00	687,489	687,489	-	116.56%	-	4,151,913
09110.391350.100.0000.0000	Transfer From Cip Fund	110,582	2,445,000	-	(2,445,000)	(2,445,000)	-	-	-	2,445,000
10100.391250.100.0000.0000	Transfer From Grant Fund	-	-	-	-	-	-	-	-	-
	Subtotal Interfund Transfers	7,852,417	10,275,612	6,859,102.76	(3,416,509)			66.75%		10,275,612
00001.134001.100.0000.0000	Fund Balance	-	399,475	399,475.00	-	-	-	100.00%	-	12,818,477
	Subtotal Fund Balance			399,475				100.00%		12,818,477
00001.134002.100.0000.0000	Fund Balance - Reserve For En	-	9,722,332	9,722,332.00	-	-	-	100.00%	-	-
	Subtotal Fund Balance Resv For Encumbrance			9,722,332				100.00%		-
	Fund Total	248,253,654	310,522,203	260,481,651.61	(50,040,551)			83.89%		297,728,907

Fire Fund (270) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation	Recommended	
00005.311100.270.0000.0000	Real Property Taxes - Current	104,922,678	22,906,588	29,741,495	6,834,907	129.84%	40,779,340			
00005.311110.270.0000.0000	Public Utilities Taxes	61,155	967,916	2,862	(965,054)	0.30%	1,752,604			
00005.311300.270.0000.0000	Personal Property Taxes - Curr	11,281,706	3,311,067	3,174,805	(136,262)	95.88%	4,067,089			
	Subtotal Property Taxes	116,265,539	27,185,571	32,919,162	5,733,591	121.09%	46,599,033			
00005.311200.270.0000.0000	Real Property Taxes - Prior Ye	4,768,709	1,854,758	1,572,062	(282,696)	84.76%	1,616,395			
00005.311310.270.0000.0000	Motor Vehicle Taxes	10,303,279	3,717,754	2,981,956	(735,798)	80.21%	3,475,114			
00005.311320.270.0000.0000	Mobile Home Taxes	5,131	1,824	1,617	(207)	88.66%	1,617			
00005.311340.270.0000.0000	Intangible Recording Taxes	2,723,006	800,000	547,672	(252,328)	68.46%	601,489			
00005.311390.270.0000.0000	Heavy Equipment Taxes	1,252	7,000	184	(6,816)	2.64%	184			
00005.311400.270.0000.0000	Personal Property Taxes - Prio	315,012	251,481	73,345	(178,136)	29.17%	73,345			
	Subtotal Other Taxes	18,116,389	6,632,817	5,176,838	(1,455,979)	78.05%	5,768,144			
00005.313300.270.0000.0000	Host Sales Tax	56,247,149	14,735,484	12,162,986	(2,572,498)	82.54%	13,500,000			
	Subtotal Excise Taxes	56,247,149	14,735,484	12,162,986	(2,572,498)	82.54%	13,500,000			
	Subtotal Host Taxes	56,247,149	14,735,484	12,162,986	(2,572,498)	82.54%	13,500,000			
00005.361001.270.0000.0000	Interest On Investments	1,438,606	(175,000)	(55,618)	119,382		(60,674)			
	Subtotal Use of Money & Property	1,438,606	(175,000)	(55,618)	119,382		(60,674)			
10270.335006.270.0000.0000	Homestead Exemption Credit	-	5,803,267	2,774,245	(3,029,022)	47.80%	-			
10270.389008.270.0000.0000	Homestead Exemption Credit	-	-	-	-		-			
	Subtotal State Government	-	5,803,267	2,774,245	(3,029,022)	47.80%	-			
09410.389041.270.0000.0000	Hazardous Waste Material Repor	-	55,000	6,430	(48,570)	11.69%	8,000			
09410.389099.270.0000.0000	Other Miscellaneous Revenue	-	-	-	-		-			
	Subtotal Miscellaneous	-	55,000	6,430	(48,570)	11.69%	8,000			
09410.341712.270.0000.0000	Fire Marshall Charges	-	-	-	-		-			
	Subtotal Interfund Charges	-	-	-	-		-			
10270.391350.270.0000.0000	Transfer From Cip Fund	-	-	-	-		-			
	Subtotal Interfund Transfers	-	-	-	-		-			
00001.134001.270.0000.0000	Fund Balance	-	70,356	70,356	-	100.00%	-			
	Subtotal Fund Balance	-	70,356	70,356	-	100.00%	-			
00001.134002.270.0000.0000	Fund Balance - Reserve For En	-	813,144	813,144	-	100.00%	-			
	Subtotal Fund Balance Resv For Encumbrance	-	813,144	813,144	-	100.00%	-			
			883,500	883,500						

Fire Fund (270)
2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Balance	Percent of Anticipation	2010 Revenue	
		Actual		Anticipations		Actual				Recommended	
	Fund Total	192,067,682		55,120,639		53,867,543		(1,253,096)	97.73%		65,814,504

STD-Designated Services Fund (271) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue Recommended
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation		
00005.311100.271.0000.0000	Real Property Taxes - Current	104,922,678	46,031,832	35,063,638.46	(10,968,194)	76.17%	43,436,798			
00005.311110.271.0000.0000	Public Utilities Taxes	61,155	1,263,975	3,535.58	(1,260,439)	0.28%	2,085,368			
00005.311300.271.0000.0000	Personal Property Taxes - Curr	11,281,706	3,538,563	3,430,203.89	(108,359)	96.94%	3,987,786			
	Subtotal Property Taxes	116,265,539	50,834,370	38,497,377.93	(12,336,992)	75.73%	49,509,952			
00005.311200.271.0000.0000	Real Property Taxes - Prior Ye	4,768,709	1,946,772	1,627,958.93	(318,813)	83.62%	1,673,787			
00005.311310.271.0000.0000	Motor Vehicle Taxes	10,303,279	4,035,606	2,963,139.33	(1,072,467)	73.42%	3,491,100			
00005.311320.271.0000.0000	Mobile Home Taxes	5,131	1,830	1,590.78	(239)	86.93%	1,591			
00005.311340.271.0000.0000	Intangible Recording Taxes	2,723,006	1,000,000	605,911.85	(394,088)	60.59%	670,411			
00005.311390.271.0000.0000	Heavy Equipment Taxes	1,252	8,000	200.16	(7,800)	2.50%	200			
00005.311400.271.0000.0000	Personal Property Taxes - Prio	315,012	274,076	72,863.68	(201,212)	26.59%	72,864			
	Subtotal Other Taxes	18,116,389	7,266,284	5,271,664.73	(1,994,619)	72.55%	5,909,953			
00005.313300.271.0000.0000	Host Sales Tax	56,247,149	1,798,925	1,621,731.49	(177,194)	90.15%	1,760,000			
05766.313300.271.0000.0000	Host Sales Tax	146,300	-	(278.20)	(278)					
	Subtotal Excise Taxes	56,393,449	1,798,925	1,621,453	(177,472)			1	1,760,000	
	Subtotal Host Taxes	56,393,449	1,798,925	1,621,453	(177,472)			1	1,760,000	
04619.321204.271.0000.0000	Business License - Police	103,663	895,974	899,550.00	3,576	100.40%	1,350,000			
	Subtotal Licenses	103,663	895,974	899,550.00	3,576	100.40%	1,350,000			
00005.361001.271.0000.0000	Interest On Investments	1,438,606	(250,000)	(159,449.02)	90,551		(173,944)			
06101.381002.271.0000.0000	Rental - Other	146,300	50,600	105,165.20	54,565	207.84%	140,000			
06104.381002.271.0000.0000	Rental - Other	146,300	30,300	70.00	(30,230)	0.23%	6,000			
06105.381002.271.0000.0000	Rental - Other	146,300	21,000	42,582.20	21,582	202.77%	47,000			
	Subtotal Use of Money & Property	1,877,505	(148,100)	(11,631.62)	136,468		19,056			
09120.338003.271.0000.0000	Dunwoody Payment For Services	-	1,500,000	1,290,000.00	(210,000)	86.00%	-			
	Subtotal Local Government	-	1,500,000	1,290,000.00	(210,000)	86.00%	-			
04627.332002.271.0000.0000	Civil Defense	103,663	37,572	-	(37,572)	0.00%	-			
	Subtotal Federal Government	103,663	37,572	-	(37,572)	0.00%	-			
10271.335006.271.0000.0000	Homestead Exemption Credit	-	6,281,439	2,982,169.15	(3,299,270)	47.48%	-			
10271.389008.271.0000.0000	Homestead Exemption Credit	-	-	-	-		-			
	Subtotal State Government	-	6,281,439	2,982,169.15	(3,299,270)	47.48%	-			
04605.342130.271.0000.0000	False Alarm Fees	100,000	-	(300.00)	(300)		-			
04619.342310.271.0000.0000	Finger Printing Fees	103,663	20,000	23,745.00	3,745	118.73%	29,000			
05420.343901.271.0000.0000	Retention Pond Fees	-	-	344.98	345		300			
06101.347502.271.0000.0000	Parks & Recreation Nonresident	146,300	23,000	2,415.00	(20,585)	10.50%	3,000			
06103.347504.271.0000.0000	Parks & Recreation Summer Prog	146,300	190,000	146,475.00	(43,525)	77.09%	150,000			

STD-Designated Services Fund (271) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Balance	Percent of Anticipation	2010 Revenue Recommended
		Actual	Anticipations	Actual	Anticipations	Actual	Anticipations			
06105.347501.271.0000.0000	Parks & Recreation Program Fee	146,300	-	(143.00)	-	(143)	-	-	-	25,000
06107.347202.271.0000.0000	Tennis Center Fees	146,300	25,000	21,342.43	-	(3,658)	-	85.37%	-	-
06107.347501.271.0000.0000	Parks & Recreation Program Fee	146,300	-	8,228.00	-	8,228	-	-	-	-
06108.347202.271.0000.0000	Tennis Center Fees	146,300	25,000	21,249.18	-	(3,751)	-	85.00%	-	25,000
06110.345201.271.0000.0000	Golf Course Green Fees	146,300	1,300,000	917,752.37	-	(382,248)	-	70.60%	-	1,500,000
06110.345202.271.0000.0000	Golf Course-Other Fees	146,300	-	87,571.86	-	87,572	-	-	-	123,000
06111.345201.271.0000.0000	Golf Course Green Fees	146,300	525,000	461,447.05	-	(63,553)	-	87.89%	-	830,000
06111.345202.271.0000.0000	Golf Course-Other Fees	146,300	-	59,331.28	-	59,331	-	-	-	64,725
06114.347201.271.0000.0000	Swimming Pool Admission Fees	146,300	170,000	338,792.54	-	168,792	-	199.29%	-	350,000
06125.347202.271.0000.0000	Tennis Center Fees	146,300	22,000	9,481.33	-	(12,519)	-	43.10%	-	22,000
06114.347501.271.0000.0000	Parks & Recreation Program Fee	146,300	-	(290.00)	-	(290)	-	-	-	-
06114.347504.271.0000.0000	Parks & Recreation Summer Prog	146,300	-	(140.00)	-	(140)	-	-	-	-
06136.347501.271.0000.0000	Parks & Recreation Program Fee	110,582	-	-	-	-	-	-	-	-
Subtotal Charges for Services		2,262,442	2,300,000	2,097,603.02		(202,397)			91.20%	3,122,025
00005.389044.271.0000.0000	Returned Check (S)	1,438,606	-	(1,640.00)	-	(1,640)	-	-	-	(3,200)
04605.341931.271.0000.0000	Sale Of Printed Materials	100,000	450,000	306,935.23	-	(143,065)	-	68.21%	-	345,000
04605.342130.271.0000.0000	False Alarm Fees	100,000	-	(300.00)	-	(300)	-	-	-	-
04614.389039.271.0000.0000	Reimbursement For Overtime	3,620	-	25,595.08	-	25,595	-	-	-	-
04614.389099.271.0000.0000	Other Miscellaneous Revenue	3,620	-	1,349.51	-	1,350	-	-	-	-
04615.341931.271.0000.0000	Sale Of Printed Materials	3,620	-	(25.00)	-	(25)	-	-	-	-
04617.389006.271.0000.0000	Legal Settlements	103,663	-	130.00	-	130	-	-	-	-
04617.389039.271.0000.0000	Reimbursement For Overtime	103,663	100,000	-	-	(100,000)	-	0.00%	-	-
04617.389099.271.0000.0000	Other Miscellaneous Revenue	103,663	-	32,580.11	-	32,580	-	-	-	40,000
05407.389045.271.0000.0000	Residential Parking Permits	-	-	2,398.40	-	2,398	-	-	-	2,700
05407.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	58,445.50	-	58,446	-	-	-	80,000
05410.389099.271.0000.0000	Other Miscellaneous Revenue	-	-	-	-	-	-	-	-	-
05450.343203.271.0000.0000	Parking Lot Assessments	-	25,000	21,693.41	-	(3,307)	-	86.77%	-	25,000
05450.343223.271.0000.0000	Retention Ponds Maintenance As	-	5,000	2,184.64	-	(2,815)	-	43.69%	-	4,100
05740.389099.271.0000.0000	Other Miscellaneous Revenue	146,300	-	-	-	-	-	-	-	-
05755.371001.271.0000.0000	Contributions And Donations Fr	146,300	-	-	-	-	-	-	-	-
05766.389099.271.0000.0000	Other Miscellaneous Revenue	146,300	-	-	-	-	-	-	-	-
06101.389099.271.0000.0000	Other Miscellaneous Revenue	146,300	50,000	51.28	-	(49,949)	-	0.10%	-	100
06113.347503.271.0000.0000	Parks & Recreation Special Eve	146,300	-	-	-	-	-	-	-	-
06130.381401.271.0000.0000	Theater Rental Fees	146,300	-	39,089.50	-	39,090	-	-	-	167,750
06130.381402.271.0000.0000	Lobby Rental Fees	146,300	-	13,226.00	-	13,226	-	-	-	276,250
06130.381403.271.0000.0000	Black Box Rental Fees	-	-	2,378.00	-	2,378	-	-	-	30,500
06130.381404.271.0000.0000	Exhibit Room Rental Fees	110,582	-	897.00	-	897	-	-	-	15,250
06130.381405.271.0000.0000	Classroom Rental Fees	110,582	-	5,990.00	-	5,990	-	-	-	15,250
06131.347501.271.0000.0000	Parks & Recreation Program Fee	110,582	-	-	-	-	-	-	-	-
10271.389099.271.0000.0000	Other Miscellaneous Revenue	-	25,000	-	-	(25,000)	-	0.00%	-	-
Subtotal Miscellaneous		3,316,298	655,000	510,978.66		(144,021)			78.01%	998,700

STD-Designated Services Fund (271)
 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue
		Actual	Anticipations	Actual	Anticipations	Actual	Anticipations	Anticipation	Recommended	
05740.341713.271.0000.0000	Roads & Drainage Charges	146,300	200,000	-	-	(200,000)	-	0.00%	-	
	Subtotal Interfund Charges	146,300	200,000	-	-	(200,000)	-	0.00%	-	
10271.391211.271.0000.0000	Transfer From Streetlights Fun	-	-	-	-	-	-	-	-	
10271.391252.271.0000.0000	Transfer From 2000 Liebg. Fund	-	-	-	-	-	-	-	-	
10271.391272.271.0000.0000	Transfer From Std-Unincorporat	-	83,943,441	73,235,578.66	-	(10,707,862)	-	87.24%	83,943,441	
00005.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-	-	-	-	28,373,647	
10271.391581.271.0000.0000	Transfer From Stormwater Utili	-	-	-	-	-	-	-	-	
	Subtotal Interfund Transfers	-	83,943,441	73,235,578.66	-	(10,707,862)	-	87.24%	112,317,088	
00001.134001.271.0000.0000	Fund Balance	-	267,243	267,243.00	-	-	-	100.00%	-	
	Subtotal Fund Balance	-	267,243	267,243.00	-	-	-	100.00%	-	
00001.134002.271.0000.0000	Fund Balance - Reserve For En	-	3,977,385	3,977,385.00	-	-	-	100.00%	-	
	Subtotal Fund Balance Resv For Encumbrance	-	3,977,385	3,977,385.00	-	-	-	100.00%	-	
	Fund Total	198,585,246	159,809,534	130,639,371.82	-	-	-	-	174,986,774	

STD-Unicorporated Fund (272) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009 Revenue		Percent of	
		Actual	Anticipations	Actual	Balance	Anticipation	Recommended
00005.316300.272.0000.0000	Bank Shares Taxes	-	661,310	375,393	(285,917)	56.77%	650,000
	Subtotal Other Taxes	-	661,310	375,393	(285,917)	56.77%	650,000
00005.313300.272.0000.0000	Host Sales Tax	56,247,149	14,220,947	13,784,718	(436,229)	96.93%	14,960,000
00005.314100.272.0000.0000	Hotel / Motel Tax	56,247,149	4,270,000	2,373,642	(1,896,358)	55.59%	2,700,000
00005.314201.272.0000.0000	Beverage Tax - Pro Rata Beer &	56,247,149	3,575,000	3,424,833	(150,167)	95.80%	3,700,000
00005.314300.272.0000.0000	Mixed Drink Tax	56,247,149	575,000	376,983	(198,017)	65.56%	450,000
00005.316200.272.0000.0000	Life & Property & Casualty Ins	56,247,149	27,735,988	28,373,647	637,659	102.30%	28,373,647
	Subtotal Excise Taxes	281,235,745	50,376,935	48,333,822	(2,043,113)	95.94%	50,183,647
	Subtotal Host Taxes	56,247,149	14,220,947	13,784,718	(436,229)	96.93%	14,960,000
00005.389044.272.0000.0000	Returned Check (S)	1,438,606	-	(19,727)	(19,727)		(25,000)
02131.321101.272.0000.0000	Beverage License - Beer, Wine	-	850,000	381,850	(468,150)	44.92%	500,000
02131.321102.272.0000.0000	Beverage License - Package Liq	-	400,000	19,492	(380,508)	4.87%	300,000
02131.321103.272.0000.0000	Beverage License - Liquor Pour	-	850,000	743,465	(106,535)	87.47%	900,000
02131.321104.272.0000.0000	Beverage License - Sunday Sale	-	350,000	171,450	(178,550)	48.99%	200,000
02131.321201.272.0000.0000	Business License - General	-	9,800,000	10,584,292	784,292	108.00%	11,250,000
02131.321202.272.0000.0000	Business License - Adult Enter	-	850,000	754,300	(95,700)	88.74%	850,000
02131.321203.272.0000.0000	Business License - Cable Tv Fr	-	5,450,000	4,903,240	(546,760)	89.97%	5,000,000
	Subtotal Licenses	1,438,606	18,550,000	17,538,363	(1,011,637)	94.55%	18,975,000
00005.361001.272.0000.0000	Interest On Investments	1,438,606	350,300	10,873	(339,427)	3.10%	11,862
	Subtotal Use of Money & Property	1,438,606	350,300	10,873	(339,427)	3.10%	11,862
04710.351140.272.0000.0000	Recorders Court	-	21,443,689	16,015,388	(5,428,301)	74.69%	20,600,000
	Subtotal Fnes & Forfeitures	-	21,443,689	16,015,388	(5,428,301)	74.69%	20,600,000
04650.322211.272.0000.0000	Variance Permits	-	90,000	-	(90,000)	0.00%	-
04650.322212.272.0000.0000	Subdivision Fees	-	-	-	-	-	-
04650.322230.272.0000.0000	Sign Permit Fees	-	-	-	-	-	-
05180.322210.272.0000.0000	Zoning Fees	-	100,000	38,014	(61,986)	38.01%	41,470
05180.322211.272.0000.0000	Variance Permits	-	-	33,059	33,059	-	36,064
05230.322210.272.0000.0000	Zoning Fees	-	-	-	-	-	-
05230.322211.272.0000.0000	Variance Permits	-	-	-	-	-	-
05230.322211.272.0000.0000	Variance Permits	-	-	-	-	-	-
	Subtotal Charges for Services	-	190,000	71,073	(118,927)	37.41%	77,534
05180.389099.272.0000.0000	Other Miscellaneous Revenue	-	-	1,500	1,500	-	1,500
	Subtotal Miscellaneous	-	-	1,500	1,500	-	1,500
10272.391271.272.0000.0000	Transfer From Std-Ds Fund	-	(83,346,166)	(73,235,579)	10,110,587		(83,346,166)
00005.316200.272.0000.0000	Life & Property & Casualty Ins	-	-	-	-	-	28,373,647

STD--Unincorporated Fund (272) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of Anticipation	2010 Revenue Recommended
		Actual	-	Anticipations	Actual	Actual	Balance		
	Subtotal Interfund Transfers	-	-	(83,346,166)	(73,235,579)	10,110,587		(54,972,519)	
00001.134001.272.0000.0000	Fund Balance	-	-	(286,697)	(286,697)	-		-	
	Subtotal Fund Balance	-	-	(286,697)	(286,697)	-		-	
00001.134002.272.0000.0000	Fund Balance - Reserve For En	-	-	1,101,746	1,101,746	-	100.00%	-	
	Subtotal Fund Balance Resv For Encumbrance	-	-	1,101,746	1,101,746	-	100.00%	-	
	Fund Total	284,112,957	9,041,117	9,925,882	884,766	35,527,023			

Hospital Fund (273) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of	
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation	Recommended
00005.311100.273.0000.0000	Real Property Taxes - Current	104,922,678	11,243,673	12,712,881		1,469,208		113.07%	13,916,906
00005.311110.273.0000.0000	Public Utilities Taxes	61,155	410,391	866		(409,525)		0.21%	594,832
00005.311300.273.0000.0000	Personal Property Taxes - Curr	11,281,706	1,243,369	1,281,673		38,304		103.08%	1,309,001
	Subtotal Property Taxes	116,265,539	12,897,433	13,995,419		1,097,986		108.51%	15,820,739
00005.311200.273.0000.0000	Real Property Taxes - Prior Ye	4,768,709	693,544	576,650		(116,894)		83.15%	593,305
00005.311310.273.0000.0000	Motor Vehicle Taxes	10,303,279	1,364,703	1,059,595		(305,108)		77.64%	1,238,857
00005.311320.273.0000.0000	Mobile Home Taxes	5,131	627	538		(89)		85.88%	538
00005.311340.273.0000.0000	Intangible Recording Taxes	2,723,006	400,000	290,903		(109,097)		72.73%	319,436
00005.311390.273.0000.0000	Heavy Equipment Taxes	1,252	2,700	62		(2,638)		2.28%	62
00005.311400.273.0000.0000	Personal Property Taxes - Prio	315,012	98,638	26,628		(72,010)		27.00%	26,628
	Subtotal Other Taxes	18,116,389	2,560,212	1,954,376		(605,836)		76.34%	2,178,826
00005.313300.273.0000.0000	Host Sales Tax	56,247,149	6,060,000	4,865,194		(1,194,806)		80.28%	5,280,000
	Subtotal Excise Taxes	56,247,149	6,060,000	4,865,194		(1,194,806)		80.28%	5,280,000
	Subtotal Host Taxes	56,247,149	6,060,000	4,865,194		(1,194,806)		80.28%	5,280,000
00005.361001.273.0000.0000	Interest On Investments	1,438,606	(60,000)	(38,289)		21,711			(41,770)
	Subtotal Use of Money & Property	1,438,606	(60,000)	(38,289)		21,711			(41,770)
09510.335006.273.0000.0000	Homestead Exemption Credit	-	2,156,286	1,002,285		(1,154,001)		46.48%	-
	Subtotal State Government	-	2,156,286	1,002,285		(1,154,001)		46.48%	-
09510.391100.273.0000.0000	Transfer From General Fund	-	-	-		-			-
	Subtotal Interfund Transfers	-	-	-		-			-
00001.134001.273.0000.0000	Fund Balance	-	-	-		-			-
	Subtotal Fund Balance	-	-	-		-			-
	Fund Total	192,067,682	23,613,931	21,778,986		(1,834,945)		92.23%	23,237,795

Rental Motor Vehicle Tax Fund (280) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue Recommended
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation	Recommended	
00005.314400.280.0000.0000	Rental Motor Vehicles Excise T	56,247,149	650,000	580,356	(69,644)	89.29%	625,000		625,000	
	Subtotal Excise Taxes	56,247,149	650,000	580,356	(69,644)	89.29%	625,000		625,000	
	Subtotal Host Taxes	-	-	-	-	-	-		-	
00005.361001.280.0000.0000	Interest On Investments	1,438,606	-	2,888	2,888		3,151		3,151	
	Subtotal Use of Money & Property	1,438,606	-	2,888	2,888		3,151		3,151	
10280.389099.280.0000.0000	Other Miscellaneous Revenue	-	-	106,642	106,642		120,000		120,000	
	Subtotal Miscellaneous	-	-	106,642	106,642		120,000		120,000	
00001.134001.280.0000.0000	Fund Balance	-	205,438	205,438	-	100.00%	-		-	
	Subtotal Fund Balance	-	205,438	205,438	-	100.00%	-		-	
	Fund Total	57,685,755	855,438	895,324	39,886		748,151		748,151	

GO Bonds Debt Service Fund (410) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of	
		Actual	Anticipations	Actual	Anticipation	Actual	Balance	Anticipation	Recommended
00005.311100.410.0000.0000	Real Property Taxes - Current	104,922,678	11,464,191	11,665,928	201,737	101.76%	14,193,640		
00005.311110.410.0000.0000	Public Utilities Taxes	61,155	249,166	520	(248,646)	0.21%	371,637		
00005.311300.410.0000.0000	Personal Property Taxes - Curr	11,281,706	774,586	761,096	(13,490)	98.26%	983,305		
	Subtotal Property Taxes	116,265,539	12,487,943	12,427,544	(60,399)	99.52%	15,548,582		
00005.311200.410.0000.0000	Real Property Taxes - Prior Ye	4,768,709	543,012	459,954	(83,058)	84.70%	476,463		
00005.311310.410.0000.0000	Motor Vehicle Taxes	10,303,279	816,482	643,010	(173,472)	78.75%	750,463		
00005.311320.410.0000.0000	Mobile Home Taxes	5,131	375	327	(48)	87.23%	327		
00005.311340.410.0000.0000	Intangible Recording Taxes	2,723,006	300,000	198,467	(101,533)	66.16%	218,032		
00005.311390.410.0000.0000	Heavy Equipment Taxes	1,252	2,000	37	(1,963)	1.86%	37		
00005.311400.410.0000.0000	Personal Property Taxes - Prio	315,012	62,658	16,657	(46,001)	26.58%	16,657		
	Subtotal Other Taxes	18,116,389	1,724,527	1,318,453	(406,074)	76.45%	1,461,979		
			14,212,470	13,745,998					
00005.361001.410.0000.0000	Interest On Investments	1,438,606	(250,000)	(53,417)	196,583		(58,273)		
	Subtotal Use of Money & Property	1,438,606	(250,000)	(53,417)	196,583		(58,273)		
09310.391551.410.0000.0000	Transfer From Airport Fund	110,582	-	-	-		-		
	Subtotal Interfund Transfers	110,582	-	-	-		-		
00001.134001.410.0000.0000	Fund Balance	-	10,000	10,000	-	100.00%	-		
	Subtotal Fund Balance	-	10,000	10,000	-	100.00%	-		
00001.134002.410.0000.0000	Fund Balance - Reserve For En	-	-	-	-		-		
	Subtotal Fund Balance Resv For Encumbrance	110,582	-	-	-		-		
	Fund Total	136,041,697	13,972,470	13,702,580	(269,890)	98.07%	16,952,288		

GO STD Bond Debt Service Fund (411) 2009 Actual Revenues and 2010 Recommended Revenues

Account String	Title	2008 Revenue		2009		2009 Revenue		Percent of		2010 Revenue Recommended
		Actual	Anticipations	Actual	Anticipations	Actual	Balance	Anticipation		
00005.311100.411.0000.0000	Real Property Taxes - Current	104,922,678	19,187,751	24,007,772	4,820,021	125.12%	18,966,757			
00005.311110.411.0000.0000	Public Utilities Taxes	61,155	577,655	2,376	(575,279)	0.41%	690,682			
00005.311300.411.0000.0000	Personal Property Taxes - Curr	11,281,706	1,650,450	1,449,452	(200,998)	87.82%	1,275,512			
	Subtotal Property Taxes	116,265,539	21,415,856	25,459,600	4,043,744	118.88%	20,932,950			
00005.311200.411.0000.0000	Real Property Taxes - Prior Ye	4,768,709	1,294,908	1,101,373	(193,535)	85.05%	1,141,775			
00005.311310.411.0000.0000	Motor Vehicle Taxes	10,303,279	2,223,461	1,641,035	(582,426)	73.81%	1,929,397			
00005.311320.411.0000.0000	Mobile Home Taxes	5,131	853	669	(184)	78.44%	669			
00005.311340.411.0000.0000	Intangible Recording Taxes	2,723,006	200,000	132,425	(67,575)	66.21%	144,056			
00005.311390.411.0000.0000	Heavy Equipment Taxes	1,252	2,000	108	(1,892)	5.41%	108			
00005.311400.411.0000.0000	Personal Property Taxes - Prio	315,012	104,353	34,388	(69,965)	32.95%	34,388			
	Subtotal Other Taxes	18,116,389	3,825,575	2,909,999	(915,576)	76.07%	3,250,394			
00005.361001.411.0000.0000	Interest On Investments	1,438,606	300,000	82,447	(217,553)	27.48%	89,942			
	Subtotal Use of Money & Property	1,438,606	300,000	82,447	(217,553)	27.48%	89,942			
00001.134001.411.0000.0000	Fund Balance	-	8,271,988	8,271,988	-	100.00%	-			
	Subtotal Fund Balance	-	8,271,988	8,271,988	-	100.00%	-			
00001.134002.411.0000.0000	Fund Balance - Reserve For En	-	-	-	-	-	-			
	Subtotal Fund Balance Resv For Encumbrance	-	-	-	-	-	-			
	Fund Total	135,820,533	33,813,419	36,724,034	2,910,615	108.61%	24,273,287			

BUDGET 2010
DATE: 12/3/2009
FUND: AIRPORT
DEPARTMENT: AIRPORT

PROGRAM DESCRIPTION

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public.

MAJOR ACCOMPLISHMENTS 2009

Continued to investigate FAR part 150 Noise Compatibility Study noise abatement recommendations including formal departure procedures for turbojet aircraft
 Completed taxiway and runway pavement projects.
 Implemented a 14-degree offset approach from the north which concentrates aircraft noise over a major transportation corridor.

MAJOR GOALS 2010

To continue proactive noise abatement actions above those recommended in FAR Part 150 Study, e.g., Formalized Departure Procedures to the South and Arrival Procedures from the North.
 To continue major CIP projects on the airport, specifically the Taxiway concrete rehabilitation project and the enhancements to the Runway Safety Area (RSA) 02R/20L.
 To continue landside infrastructure improvements to existing infrastructure including the Airport Administration building, parking areas, T-Hangars.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% Change
	2006	2007	2008	2009	2010	
Total Flight Operations	207,981	220,576	187,006	158,000	162,000	2.53%
Open House Visitors	7,500	8,500	8,500	9,000	9,000	0.00%
Airport Tenants	315	315	315	315	315	0.00%
Based Aircraft	608	608	608	608	608	0.00%
Acres Maintained	650	650	650	650	650	0.00%
Building Maintained	14	14	14	14	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	1,100	0.00%

BUDGET 2010
 FUND: AIRPORT
 DEPARTMENT: AIRPORT

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2010/2009
Administration	\$1,509,145	\$1,761,670	\$2,197,642	\$2,116,500	\$2,256,078	\$2,016,061	-10.26%
Maintenance	702,948	1,356,868	860,210	928,871	819,637	908,837	11.79%
Reserve	\$2,212,093	\$3,118,538	\$3,057,852	\$3,045,371	\$3,075,715	\$2,940,752	-4.39%
Contribution To CIP	1,477,256	1,269,758	2,839,051	4,967,225	7,903,595	0	-2.83%
	600,000	800,000	800,000	1,000,000	1,000,000	1,000,000	0.00%
Total	\$4,289,349	\$5,188,296	\$6,696,902	\$9,012,595	\$11,979,310	\$3,924,898	-3.00%

Percent Change 8.85% 20.96% 29.08% 34.58% 32.92% -67.24% -3.00%

Actual Expenditures \$3,671,910 \$3,885,981 \$3,627,457 \$2,789,971 \$4,850,013 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2010/2009
Full Time	27	27	27	28	27	27	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings were deducted from this budget.
 \$1,000,000 has been included in the budget to fund Airport CIP projects.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

There were no Program Modifications requested.

BUDGET 2010
 FUND: AIRPORT
 DEPARTMENT: AIRPORT
 SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

DATE: 12/3/2009

	2007		2008		2008		2009		2010		Budget
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended	Budget
Personal Services and Benefits	\$1,335,711	1,308,149	\$1,427,105	1,298,801	\$1,388,743	1,298,801	\$1,388,743	\$1,462,331	1,473,482	1,473,482	
Purchased/Contracted Services	161,901	242,458	259,395	237,306	259,596	237,306	259,596	197,760	197,760	197,760	
Supplies	346,384	338,579	422,031	281,355	477,648	281,355	477,648	455,603	455,603	455,603	
Capital Outlays	19,750	17,310	3,721	2,232	23,000	2,232	23,000	21,374	21,374	21,374	
Interfund/Interdepartmental Charges	862,818	858,692	739,411	760,349	811,937	760,349	811,937	623,830	623,830	628,533	
Other Costs	3,095,454	37,274	5,114,225	163,220	8,018,386	163,220	8,018,386	164,000	164,000	7,843,765	
Other Financing	874,885	824,995	1,046,707	46,707	1,000,000	46,707	1,000,000	1,000,000	1,000,000	1,000,000	
TOTAL	\$6,696,903	\$3,627,457	\$9,012,595	\$2,789,971	\$11,979,310	\$2,789,971	\$11,979,310	\$3,924,898	\$11,620,517	\$11,620,517	

BUDGET 2010
FUND: GENERAL
DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 12/16/2009

PROGRAM DESCRIPTION

The Board of Commissioners is the legislative branch of DeKalb County Government with the power to: levy taxes; make appropriations; fix the rates of charges; authorize debt; establish, alter, or abolish public roads or election precincts; allow insolvent lists; accept provisions as the governing authority; regulate land use; create or change special taxing districts; determine the priority of capital improvements; call elections for bonds; and to fix and levy licenses and fees. With the passage of Senate Bill 52 (2008), the Board of Commissioners' responsibility now includes the Clerk's Office, with the responsibilities to accurately record and maintain the official minutes of the Board's meetings, to manage the processing of County contracts, to assist the Board of Commissioners in legislative functions and the Chief Executive Officer in executive functions, and to utilize technology for the safekeeping of all County records.

MAJOR ACCOMPLISHMENTS 2009

At mid-year, met approximately 86 times in regular meetings, zoning meetings, standing committee meetings, special called meetings / Committee of the Whole, work sessions, and executive sessions.

At mid-year, responded to approximately 180 citizen contacts daily, processed approximately 593 Agenda Items, and processed 60 Proclamations/Resolutions.

The Clerk's Office implemented ABBYY software to improve the ability to examine and research official documents.

MAJOR GOALS 2010

To improve independent legislative oversight responsibility through utilization of professional staff review and analysis.

To meet as required by law and as necessary to conduct the business of the County.

To further enhance citizens' involvement, the Clerk's office is implementing an official website which will allow the use of advanced technology in the research of official records.

BUDGET 2010

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 12/16/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested Recommended		2010/2009
	Budget	Budget	Budget	Budget	Budget	2010	2010	
District 1	\$167,541	\$197,997	\$227,283	\$252,409	\$244,137	\$234,155	\$242,348	-0.73%
District 2	150,180	195,990	234,828	256,230	266,787	234,155	242,348	-9.16%
District 3	152,706	197,114	223,027	239,287	244,710	234,155	242,348	-0.97%
District 4	150,000	199,309	233,190	250,729	243,586	234,155	242,348	-0.51%
District 5	150,323	196,553	223,716	235,366	260,757	234,155	242,348	-7.06%
District 6	151,018	216,161	230,535	254,447	268,815	234,155	242,348	-9.85%
District 7	155,413	207,941	238,073	254,188	279,299	234,155	242,348	-13.23%
BOC Administration	203,839	385,040	738,645	785,284	800,438	804,862	807,200	0.84%
BOC - Clerk	0	0	0	0	359,261	452,000	464,154	100.00%
Total	\$1,281,021	\$1,796,104	\$2,349,297	\$2,527,939	\$2,967,790	\$2,895,947	\$2,967,790	0.00%

Percent Change 22.52% 40.21% 30.80% 7.60% 17.40% -2.42% 0.00%

Actual Expenditures \$1,116,665 \$1,623,394 \$1,987,337 \$2,415,874 \$2,593,844 (estimated)

AUTHORIZED POSITIONS	2005	2006	2007	2008	2009	Requested Recommended		Increase 2010/2009
	Budget	Budget	Budget	Budget	Budget	2010	2010	
Full Time	17	25	28	28	33	33	33	0.00%
Part Time/Temporary	7	0	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

Effective January 1, 2010, the base salary for each commissioner will be \$38,374.51.

In order to better serve DeKalb County's citizens, it has been necessary to increase the Board's appropriations in recent years. The specific areas that have been addressed are: the addition of 7 part-time Commission Office Interns in 2003; the addition of a Chief of Staff position and 7 full-time Commission Office Aide positions in 2006; an increase in Purchased / Contracted Services in 2006 to fund temporary office help when needed; and the addition of Director of Policy Research & Analysis, Fiscal Analyst, Legislative Analyst, and part-time Administrative Assistant positions in 2007. The passage of Senate Bill 52 (2008) necessitated the creation of the position of Clerk to the Board of Commissioners and the CEO and the transfer in 2009 of 3 positions to the Board from the Finance Director's Office. Additionally, a Legislative Analyst position was authorized in 2009.

BUDGET 2010
FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 12/16/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended	
Personal Services and Benefits	\$1,689,695	\$1,355,362	\$1,705,518	\$1,634,042	\$2,284,550	\$2,427,992	\$2,459,702	
Purchased/Contracted Services	608,479	557,717	741,889	723,077	623,904	430,355	470,488	
Supplies	24,583	16,982	27,914	28,019	49,630	37,600	37,600	
Capital Outlays	25,841	56,677	52,618	30,536	7,709	0	0	
Other costs	700	600	0	200	1,997	0	0	
TOTAL	\$2,349,297	\$1,987,337	\$2,527,939	\$2,415,874	\$2,967,790	\$2,895,947	\$2,967,790	

BUDGET 2010

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DATE: 11/18/2009

PROGRAM DESCRIPTION

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005.

KEY INDICATORS	Actual		Estimated		Projected	
	2006	2007	2008	2009	2010	% change
Total Bonds						
Outstanding	\$47,690,000	\$45,825,000	\$41,885,000	\$41,885,000	\$39,835,000	-4.89%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		2010	2010	
Bldg. Authority Bonds	\$1,125,250		\$3,022,631		\$3,730,571		\$3,755,866		\$3,731,721		\$3,690,071	\$3,690,071	-1.12%
Total	\$1,125,250		\$3,022,631		\$3,730,571		\$3,755,866		\$3,731,721		\$3,690,071	\$3,690,071	
Percent Change			168.62%		23.42%		0.68%		-0.64%		-1.12%		-1.12%
Actual Expenditures	\$1,911,779		\$4,266,105		\$3,683,066		\$3,719,045		\$3,715,721				(estimated)

BUDGET 2010
FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DATE: 11/18/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2010 are:

	Requested	Recommended
Principal 2003A Series	\$655,000	\$655,000
Interest 2003A Series	422,390	422,390
Principal 2005 Series	1,355,000	1,355,000
Interest 2005 Series	1,241,681	1,241,681
Paying Agent Fees	10,000	10,000
Other Misc.	6,000	6,000
	<hr/>	<hr/>
TOTAL	\$3,690,071	\$3,690,071

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Purchased/Contracted Services	\$3,000	\$500	\$23,095	\$1,000	\$6,000	\$6,000	\$6,000
Debt Service	3,727,571	3,682,566	3,732,771	3,718,045	3,725,721	3,684,071	3,684,071
TOTAL	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	\$3,730,571	\$3,683,066	\$3,755,866	\$3,719,045	\$3,731,721	\$3,690,071	\$3,690,071

BUDGET 2010

FUND: GENERAL AND SPECIAL TAX DISTRICT UNINCORPORATED
DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

MAJOR ACCOMPLISHMENTS 2009

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.
 Emphasized providing excellent public safety services by the establishment of the Office of Public Safety.
 Emphasized providing the highest level of protection for the safety of DeKalb County citizens and their property through support for the Police and Fire Rescue departments.
 Established the Board of Transparency and Accountability (BTA) and implement Employees and Community feedback evenings with the CEO.
 Implemented functional department teams to improve interdepartmental cooperation, communication and customer service.

MAJOR GOALS 2010

To recommend a balanced budget for the operation of county government to the new administration.
 To continue to build confidence in DeKalb County Government.
 To continue to provide the same level focus on economic development.
 To continue to evaluate opportunities to utilize enterprise zones to restore and nurture economic vitality.

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Chief Executive Officer	\$364,180		\$390,302		\$393,790		\$393,852		\$375,446		\$701,489		\$449,009		19.59%	
CEO - Operations	675,450		776,174		835,176		868,363		826,759		926,814		1,001,877		21.18%	
CEO - Staff	444,484		418,268		464,591		422,535		464,602		718,184		539,107		16.04%	
CEO-Transition Team	0		0		0		155,000		69,318		0		0			
Public Information	236,063		221,192		194,656		203,789		148,573		88,186		288,330		94.07%	
Process Improvement	169,770		127,762		144,656		162,191		113,169		74,650		58,171		-48.60%	
CATV Support (STD-Un)	163,765		167,613		175,026		200,695		312,721		294,448		294,448		160.18%	
Total	\$2,053,712		\$2,101,311		\$2,207,895		\$2,406,425		\$2,310,588		\$2,803,771		\$2,630,942		13.86%	
Percent Change	2.32%		5.07%		8.99%		-3.98%		21.34%		-6.16%		13.86%			
Actual Expenditures	\$1,964,824		\$2,026,275		\$2,178,098		\$2,393,944		\$2,305,845		(estimated)					

BUDGET 2010

FUND: GENERAL AND SPECIAL TAX DISTRICT UNICORPORATED
DEPARTMENT: CHIEF EXECUTIVE OFFICER

DATE: 12/11/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Requested Recommended 2010	Increase 2010/2009
Full Time	23	23	23	24	24	26	22	-8.33%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$53,734 in salary savings have been deducted from this budget; this is equivalent of 1 position.

This budget transfers 1 position from Facilities Management and splits 1 position to create a new position.

Effective January 1, 2010 the CEO's annual salary will be \$153,498.06.

This budget recommends a Reduction in Force of 4 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$211,126.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modification were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended	Budget
Personal Services and Benefits	\$1,945,811	\$1,918,036	\$2,027,413	\$2,001,301	\$2,118,022	\$2,524,575	\$2,291,423	
Purchased/Contracted Services	189,765	177,677	315,752	331,198	144,954	240,690	249,511	
Supplies	34,563	33,192	27,059	19,358	8,299	20,950	15,967	
Capital Outlays	1,675	10,051	59	6,054	1,829	0	0	
Interdepartmental/Interfund Charges	35,906	38,967	35,967	35,858	36,443	17,556	8,866	
Other Costs	175	175	175	175	1,041	0	65,175	
TOTAL	\$2,207,895	\$2,178,098	\$2,406,425	\$2,393,944	\$2,310,588	\$2,803,771	\$2,630,942	

PROGRAM DESCRIPTION

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003.

MAJOR ACCOMPLISHMENTS 2009

1. Compliance with terms of federal class action lawsuit settlement agreement, "Kenny A."
2. Expanded paralegal duties and responsibilities in support of attorneys and investigators, thereby further improving efficiency in case management.
3. Establishment of specialized caseload management for "Aging Out" clients to ensure adequate services for this population.
4. Represented more than 1,050 child-clients, while adhering to the heightened standards of the department.
5. Implementation of upgrade of Client Profiles case management system for more than 2,800 files.

MAJOR GOALS 2010

1. Increase competency for outside Attorney's and advocates in child welfare law by hosting and presenting at increased number of trainings and educational opportunities.
2. Enhance representation of specialized caseloads to further ensure heightened representation of child-clients within special needs areas.
3. Further enhancement of client representation and protection of Child Client's interest through involvement of specialized and professional intervention.

KEY INDICATORS	Actual		Estimated		Projected		% Change
	2006	2007	2008	2009	2010	2010	
Intern/Volunteer hours	5,037	2,717	3,396	3,256	3,260	3,260	0%
Professional services contractor hours	5,633	5,271	4,890	1,405	N/A	N/A	0%
Staff compensatory hours earned	1008	905	764	66	65	65	-2%
Conferences participated in by staff	15	36	53	67	60	60	-10%
Child-Client interviews	1808	3,696	3,309	3,873	3,700	3,700	-4%

BUDGET 2010
 FUND: GENERAL
 DEPARTMENT: CHILD ADVOCATE'S OFFICE

DATE: 12/3/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested Recommended	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Child Advocates Office	\$726,722	\$1,094,063	\$1,596,000	\$1,710,882	\$1,768,637	\$1,813,180	\$1,685,431
Total	\$726,722	\$1,094,063	\$1,596,000	\$1,710,882	\$1,763,111	\$1,813,180	\$1,685,431

Percent Change 100.00% 50.55% 45.88% 7.20% 3.38% 2.84% -4.41%

Actual Expenditures \$657,802 \$1,028,763 \$1,496,467 \$1,613,447 \$1,726,152 (estimated)

AUTHORIZED POSITIONS	2005	2006	2007	2008	2009	Requested Recommended	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Full Time	8	15	21	21	21	18	-14.29%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget recommends a Reduction in Force of 3 positions. These positions will be abolished. This reduces the Personal Services funding by \$130,014.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2008	2009	2010 Budget
	Budget	Actual	Actual	Requested
Personal Services and Benefits	\$1,250,202	\$1,208,609	\$1,345,095	\$1,672,280
Purchased/Contracted Services	256,115	223,444	217,492	103,750
Supplies	80,098	50,759	40,330	30,600
Capital Outlays	9,585	13,655	10,530	0
Interfund/Interdepartmental	0	0	0	6,554
Other Costs	0	0	0	0
TOTAL	\$1,596,000	\$1,496,467	\$1,613,447	\$1,813,180
				\$1,685,431

2010 BUDGET

FUND: Capital Project Funds

DEPARTMENT: Various

Date: December 4, 2009

PROGRAM DESCRIPTION A Capital Project is "any Project in excess of \$25,000 with an estimated useful life of five years or greater." There are (18) capital project funds. The Capital Projects Budget Committee reviews funding requests submitted by county departments and makes recommendations to the Chief Executive Officer (CEO) after considering County needs and available funds. The CEO submits a proposed capital projects funding program to the Board of Commissioners (BOC) which makes the final decision. A separate account is established for each project approved by the BOC to insure accurate cost reporting by project. This also assists the County staff in estimating costs for similar projects in the future.

RECENT CHANGES. In 2009 the CEO recommended \$6,927,774 in HOST funds for Capital Outlay into projects which include: traffic improvements, safety and management match funding for state federal grants, and sidewalk improvements. An additional \$ 1,440,741 of tax funds was recommended information system improvements. DeKalb received for the U. S. Department of Energy through the American Reinvestment and Recovery Act (ARRA) \$6,511,000 for county buildings energy efficiency retrofits.

For 2010 the CEO recommends using HOST proceeds at 95 % tax relief 5% Capital Outlay. This results in \$4,450,000 HOST Capital Outlay funds for transportation projects. In addition, \$1,060,556 is recommended for Information System projects and \$1,100,000 for a Records Court computer system.

SUMMARY BY FUND

Tax Funds

	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Change 2009/2010
General Fund - CIP	\$19,141,562	\$15,677,932	\$26,336,636	\$21,632,092	\$10,968,515	\$41,922,452	\$2,180,566	-80.12%
General Fund - TIP	0	0	0	0	0	0	0	0.00%
Fire Fund - CIP	0	0	0	0	0	0	0	0.00%
HOST Fund-CIP	1,800,000	0	0	0	0	0	4,450,000	0.00%
Subtotal	\$20,941,562	\$15,677,932	\$26,336,636	\$21,632,092	\$10,968,515	\$41,922,452	\$6,630,556	-39.55%
Percent change	14.16%	-26.13%	67.99%	-17.88%	-49.30%			

Enterprise Funds

Airport Fund - CIP	\$600,000	\$800,000	\$750,000	\$1,046,707	\$1,000,000	\$1,000,000	\$1,000,000	0.00%
Sanitation Fund - CIP	10,040,000	18,282,813	16,500,000	16,283,087	7,300,000	14,382,690	14,362,690	98.76%
Water & Sewer R & E- CIP	39,781,993	48,684,061	15,912,366	8,678,937	7,767,624	87,896,358	87,896,356	1031.44%
Subtotal	\$50,421,993	\$67,746,874	\$33,162,366	\$28,006,731	\$16,067,624	\$103,249,048	\$103,249,046	542.59%
Percent change	-30.13%	34.36%	-51.05%	-21.68%	-38.22%			

Other Funds

Grant Fund *	\$998,638	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
American Reinvestment Recovery	0	0.00	0.00	0.00	6,511,600.00	0.00	0.00	0.00%
Confiscated Funds *	182,282	0	0	0	0	0	0	0.00%
Stormwater Utility Fund	10,000,000	0	0	0	0	0	0	0.00%
Fleet Maintenance Fund	0	0	0	3,500,000	0	0	0	0.00%
2006 Bond Interest	0	0	0	5,851,400	0	0	0	0.00%
Subtotal	\$11,181,920	\$0	\$0	\$9,351,400	\$0	\$0	\$0	0.00%
Percent change	706.92%	-100.00%	0%					

Total - All Funds	\$82,545,075	\$83,424,806	\$59,489,001	\$56,990,223	\$27,036,139	\$145,171,498	\$109,878,602	306.42%
Percent change	-10.18%	1.07%	-28.68%	-4.22%	-52.56%			

DEKALB COUNTY, GEORGIA - 2010 CIP REQUEST

DATE: December 10, 2009

SUMMARY

DEPARTMENT:

DEPARTMENT	REQUEST	TOTAL RECOMMENDATIONS	FUNDING SOURCE							OTHER/ OR INTEREST		
			GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S		HOST CAP. OUT.	
Airport	1,000,000	1,000,000					1,000,000					
Board of Health	754,596	0										
Clerk of Superior Court	87,000	0										
Community Service Board	1,213,000	0										
Facilities Management	13,119,600	0										
Finance	175,000	0										
Fire & Rescue Services	2,740,866	0										
Geographical Info. Systems	361,549	0										
Human Services	145,447	0										
Information Systems	1,875,556	1,080,556	1,080,556									
Library	90,000	0										
Parks and Recreation	1,950,000	0										
Police	9,874,570	0										
PWR & D	2,755,000	0										
PW-Sanitation	14,362,690	14,362,690						14,362,690				4,450,000
PW-Transportation	4,450,000	4,450,000										
Reservoirs Court	0	1,100,000	1,100,000									
Sheriff	113,170	0										
Superior Court	2,200,000	0										
Watershed Management	87,886,356	87,886,356							87,886,356			
PAGE TOTAL	145,171,498	109,879,602	\$2,180,556	\$0	\$0	\$0	\$0	\$1,000,000	\$14,362,690	\$87,886,356	\$4,450,000	\$0

COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2009 BUDGET
 DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE

DATE: 12/10/2009

PAGE: 4

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE							OTHER/ OR INTEREST		
				GENERAL	STD-OS	STD-UN	FIRE	AIRPORT	SANITATION	W & S		HOST CAP. OUT.	
Pub Works Roads & Drainage	Assembly Room/Warehouse Bldg	1,000,000	0										
	Venice Maintenance Building	700,000	0										
	Multi-Story Building Complex	1,000,000	0										
	SCHOOL Flashers	65,000	0										
	LARP	0	0										
	Departmental Total:	2,785,000	0										
Pub Works Transportation	2010 HOST Capital Outlay (as attached)	4,450,000	4,450,000									4,450,000	
	Departmental Total:	4,450,000	4,450,000										
Recreators Court	Computer System	0	1,100,000										
	Departmental Total:	0	1,100,000										
Shawni	Maintenance of Door Sliders	78,170	0										
	Building Maintenance Control System Upgrade	35,000	0										
	Departmental Total:	113,170	0										
Superior Court	Multi-Purpose Courtroom	2,200,000	0										
	Departmental Total:	2,200,000	0										
PAGE TOTAL		\$9,076,340	\$6,850,000	\$1,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,450,000	\$0
SUB TOTAL		\$22,363,871	\$6,850,000	\$2,180,358	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,450,000	\$0

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 20079 BUDGET
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/10/2009

PAGE: 6

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE										OTHER/ OR INTEREST		
				GENERAL	STD-DS	STD-JUN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.					
Airport	Rubber Removal	150,000	150,000							150,000						
	Tree Obstruction Removal	50,000	50,000							50,000						
	Roadway/Taxway Repairs	425,000	425,000							425,000						
	Airport Noise Oper Monitor	50,000	50,000							50,000						
	Grounds/Facility Repairs	200,000	200,000							200,000						
	T-Hangers/T-Sheds Environmental Studies	100,000 25,000	100,000 25,000	100,000 25,000						100,000 25,000						
Subtotal		1,000,000	1,000,000						1,000,000							
Sanitation	Landfill Gas Conversion to CNG Transportation Fuel	14,062,890	14,062,890							14,062,890						
	Land Acquisition & Soil Management	300,000	300,000							300,000						
Subtotal		14,362,890	14,362,890						14,362,890							
Watershed Management	2010 R & E Projects	87,886,358	87,886,358								87,886,358					
	Subtotal	87,886,358	87,886,358						87,886,358							
PAGE TOTAL		\$103,249,046	\$103,249,046	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL		\$123,612,917	\$109,899,046	\$2,180,658	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$4,460,000	\$0

Proposed 2010 HOST Infrastructure projects

Draft: 12/7/09, 12/10/09

Project Name	Request	Comm Districts
Lithonia Industrial Blvd Extension, phase 3 (R/W)	\$1,500,000.00	5,7
School Sidewalks (Flat Shoals, Salem, Henderson Roads) (R/W)	\$750,000.00	1,3,5,6,7
S. Stone Mountain Lithonia Road bike/ped project (R/W)	\$600,000.00	4,7
PATH project matching funds (S Fork Peachtree Creek, South River) (CST)	550,000.00	2,5,6,7
Resurfacing (LARP Matching Funds) (CST)	1,000,000.00	Countywide
Reserve for account reconciliation. Project TBD.	50,000.00	
Total	4,450,000.00	

DEKALB COUNTY GOVERNMENT

Capital Projects Budget Committee 2010

Recommendations

September 28, 2009



Committee Members:

Mike Bell
Dan Hall
Maceo Rogers
David Foster
Cathy McCumber
Francis Kung'u
Allen Mitchell
Felecia Alston
Jeff Mann
David Fisher, Chairperson

Introduction

Using a similar method and approach applied in the previous budget year, participants of the Capital Projects Budget Committee reviewed, analyzed and prioritized capital project requests submitted by county departments. Five evaluation criteria were used to develop the priority score of each request (i.e. Criticality, Condition, Cost, Consequences and Regulation Mandate).

Various requests can be funded by an enterprise fund or by something other than the General Fund. The committee takes no exceptions to these requests and did not include them in their recommendations.

The committee arranged the requests competing for General Funds into three groups – Obligations, Information Technology and Maintenance/Construction/Renovation/Other. Within each group (see attached) requests were sorted by priority scores, where the higher priority is represented by the higher number.

A copy of each capital project request is available for review in the Finance Department. A summary of all requests is attached.

Recommendation

The committee advances the requests listed in the attached tables that are prioritized as indicated. It is recommended that, upon a determination of available funds, the attached be used as a guide for recommending projects that will be advanced to the DeKalb County Board of Commissioners for inclusion in the 2010 Capital Budget.

In closing, I would like to thank and commend each committee member, the support team from the Finance Department and department heads that submitted requests for their part in making this initiative a success.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read 'D. Fisher', with a long horizontal flourish extending to the right.

David Fisher, Chairperson
2010 Capital Projects Budget Committee

Capital Projects Budget Committee 2010 - Priority Recommendation

Funding Source: General Funds

Date: September 17, 2009

Obligations

List Line Number	Department	Project Description	Funds Requested (\$)	Obligation Type	Funding Obligation	Cumulative Sum (\$)
1	Information Systems	Tax Assessor / Clerk of Superior Court Project	1,080,556	Information Technology	1,080,556	1,080,556
Total			\$1,080,556		\$1,080,556	

Information Technology

List Line Number	Department	Project Description	Funds Requested (\$)	Priority Score (25-High and 1-Low)	Type	Funding Recommended	Cumulative Sum (\$)
1	Information Systems	Mainframe Migration for Critical Applications	345,000	16	Information Technology	345,000	345,000
2	Clerk of Superior Court	Microfilming Replacement	60,000	14	Information Technology	60,000	405,000
3	GIS	GIS Basemap Update Program	227,000	13	Information Technology	227,000	632,000
4	Clerk of Superior Court	Microfilm Conversion	27,000	13	Information Technology	27,000	659,000
5	Community Service Board	Telephone System for DeKalb Community Service Board	700,000	13	Information Technology	700,000	1,359,000
6	Public Works - Roads and Drainage	School Flashers	85,000	13	Information Technology	85,000	1,444,000
7	Information Systems	Security Information and Event Management	275,000	12	Information Technology	275,000	1,719,000
8	Information Systems	DC Power Conversion to AC	175,000	12	Information Technology	175,000	1,894,000
9	GIS	Annual Pictometry License Agreement	134,549	10	Information Technology	134,549	2,028,549
Total			\$2,028,549			\$2,028,549	

Maintenance, Construction, Renovation and Other

List Line Number	Department	Project Description	Funds Requested (\$)	Priority Score (25-High and 1-Low)	Type	Funding Recommended	Cumulative Sum (\$)
1	Fire & Rescue Services	Rebuild Fire Station 7	2,730,965	19	Const/Renov	2,730,965	2,730,965
2	Board of Health	Mold Eradication	100,000	18	Maintenance	100,000	2,830,965
3	Board of Health	Facility Plumbing and Plumbing Equipment	25,000	16	Const/Renov	25,000	2,855,965
4	Facilities Management	Capital Repairs / Replacement Life-Cycle Program	5,000,000	16	Maintenance	5,000,000	7,855,965

Continued

List Line Number	Department	Project Description	Funds Requested (\$)	Priority Score (25-High and 1-Low)	Type	Funding Recommended	Cumulative Sum (\$)
5	Community Service Board	Replace Roof and Repair Water Damage at Winn Way Center	50,000	16	Maintenance	50,000	7,905,965
6	Human Services	Renovate Lithonia Senior Center Restrooms	30,800	16	Const/Renov	30,800	7,936,765
7	Sheriff	Maintenance of Door Sliders	78,170	16	Maintenance	78,170	8,014,935
8	Community Service Board	Repair North DeKalb Center Roof	50,000	15	Maintenance	50,000	8,064,935
9	Facilities Management	Complete Courthouse Renovation Project	3,400,000	15	Const/Renov	3,400,000	11,464,935
10	Community Service Board	Repair Roof at Clifton Springs Center	50,000	15	Maintenance	50,000	11,514,935
11	Community Service Board	Cross Roads at Fox Recovery Plumbing / Sewer Lines	35,000	15	Const/Renov	35,000	11,549,935
12	Public Works - Roads and Drainage	Vehicle Maintenance Shop	700,000	15	Const/Renov	700,000	12,249,935
13	Superior Court	Multi-Purpose Courtroom	2,200,000	14	Const/Renov	2,200,000	14,449,935
14	Public Works - Roads and Drainage	Assembly Room / Warehouse / Office Building	1,000,000	14	Const/Renov	1,000,000	15,449,935
15	Sheriff	Building Maintenance Control System Upgrade	35,000	14	Maintenance	35,000	15,484,935
16	Board of Health	Facility Restorations at East DeKalb Health and Dental Center	60,000	14	Maintenance	60,000	15,544,935
17	Parks & Recreation	DAM Repairs	350,000	14	Maintenance	350,000	15,894,935
18	Library	Repair of Damaged Library Interiors	90,000	14	Maintenance	90,000	15,984,935
19	Police - Animal Control	HVAC System Replace at Animal Control	102,000	14	Const/Renov	102,000	16,086,935
20	Community Service Board	Kirkwood Center Plumbing Upgrade	25,000	13	Maintenance	25,000	16,111,935
21	Police - Animal Control	Renovate Animal Control Facility	1,013,100	13	Const/Renov	1,013,100	17,125,035
22	Community Service Board	Service Center Bathroom Renovation	120,000	13	Const/Renov	120,000	17,245,035
23	Community Service Board	Clifton Springs HVAC Units	85,000	12	Maintenance	85,000	17,330,035
24	Board of Health	Richardson Facility HVAC Maintenance	25,000	12	Maintenance	25,000	17,355,035
25	Human Services	Install Automatic Doors at DeKalb Atlanta Senior Center	40,315	12	Const/Renov	40,315	17,395,350
26	Board of Health	Facility Restoration and Safety (Parking Lot Restoration)	60,000	12	Maintenance	60,000	17,455,350
27	Facilities Management	Decatur Parking Deck Restoration - Phase II	1,766,600	12	Maintenance	1,766,600	19,221,950
28	Community Service Board	Crossroads at Fox HVAC Units	35,000	12	Maintenance	35,000	19,256,950
29	Community Service Board	North DeKalb Center HVAC Units	28,000	12	Maintenance	28,000	19,284,950
30	Parks & Recreation	Roof Repair - Pavilions and Facilities	400,000	12	Maintenance	400,000	19,684,950
31	Finance	Parking Deck Collection Equipment 125 W Trinity	175,000	12	Const/Renov	175,000	19,859,950
32	Police - Training	Police Training Facility	8,700,470	12	Const/Renov	8,700,470	28,560,420

Continued

List Line Number	Department	Project Description	Funds Requested (\$)	Priority Score (25-High and 1-Low)	Type	Funding Recommended	Cumulative Sum (\$)
33	Board of Health	Reconfigure Patient Service Areas	38,200	12	Const/Renov	38,200	28,598,620
34	Board of Health	North Facility Restoration	60,000	12	Const/Renov	60,000	28,658,620
35	Board of Health	Kirkwood Restoration	75,000	12	Const/Renov	75,000	28,733,620
36	Community Service Board	DeKalb Regional Crisis Center HVAC Unit Replacement	35,000	11	Maintenance	35,000	28,768,620
37	Facilities Management	Information Systems Department Electrical Upgrade	120,000	11	Const/Renov	120,000	28,888,620
38	Facilities Management	Deferred Maintenance Program	350,000	11	Other	350,000	29,238,620
39	Parks & Recreation	Playground Repairs	1,200,000	11	Maintenance	1,200,000	30,438,620
40	Board of Health	Clifton Springs Health Center Restoration	52,213	11	Maintenance	52,213	30,490,833
41	Board of Health	Vinson Resotration	25,000	11	Maintenance	25,000	30,515,833
42	Board of Health	Occupational Health Renovation	75,000	10	Const/Renov	75,000	30,590,833
43	Public Works - Roads and Drainage	Multi-Story Building Complex	1,000,000	10	Const/Renov	1,000,000	31,590,833
44	Board of Health	Richardson Restoration	134,182	9	Maintenance	134,182	31,725,015
45	Board of Health	Exterior Facility Restorations	25,000	9	Maintenance	25,000	31,750,015
Total			\$31,750,015			\$31,750,015	

Summary of All Capital Budget Requests

Capital Projects Budget Committee - 2010

Committee Database

Update: September 25, 2009

List Line Number	Department	Project Description	Funds Requested	Status, Recommended Action and/or Comments <small>(DeKalb Fisher's initial recommendation to the committee are in italics)</small>	Funding Source																	
					GENERAL	Bonds	STD-03	STD-04	FIRE	AIRPORT	SANITATION	Waste Management	HOIST	Development	Jur Ct Bldg Auth	Pub Bar Bldg Auth	CO/PA	Fleet Maintenance Internal Services	Facilities	Storm Water	Operating Budget	OTHER (to include "Stimulus" funding)
1	Airport	Rubber Removal	150,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
2	Airport	Tree and Obstruction Removal	50,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
3	Airport	Run/Taxiway Repairs	425,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
4	Airport	Airport Noise Operations Monitor System	50,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
5	Airport	Airport Grounds/Facility Repairs	200,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
6	Airport	T-Hangers	100,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
7	Airport	Environmental Studies	25,000	The committee takes no exception as this will be funded via other than the General Fund.																		X
8	Board of Health	Mold Eradication	100,000																			X
9	Board of Health	Facility Plumbing and Plumbing Equipment	25,000																			X
10	Board of Health	Facility Restoration and Safety (Parking Lot Restoration)	60,000																			X
11	Board of Health	Reconfigure Patient Service Areas	38,200																			X
12	Board of Health	Facility Restorations at East DeKalb Health and Dental Center	60,000																			X
13	Board of Health	Richardson Facility HVAC Maintenance	25,000																			X
14	Board of Health	North Facility Restoration	60,000																			X
15	Board of Health	Occupational Health Renovation	75,000																			X
16	Board of Health	Kirkwood Restoration	75,000																			X
17	Board of Health	Vinson Restoration	25,000																			X
18	Board of Health	Richardson Restoration	134,182																			X
19	Board of Health	Clifton Springs Health Center Restoration	52,213																			X
20	Board of Health	Exterior Facility Restorations	25,000																			X
21	Clerk of Superior Court	Microfilming Replacement	60,000																			X
22	Clerk of Superior Court	Microfilm Conversion	27,000																			X
23	Community Service Board	Replace Roof and Repair Water Damage at Winn Way Center	50,000																			X
24	Community Service Board	Repair North DeKalb Center Roof	50,000																			X

Continued

Line Number	Department	Project Description	Funds Requested	Status, Recommended Action and/or Comments <small>(David Fisher's initial recommendation to the committee are in italics)</small>	GENERAL	Bonds	STD-06	STD-UN	FIRE	AIRPORT	SANITATION	Wastewater Management	HOBT	Development	JOB C/ Bldg Auth	Pub Int Bldg Auth	COPA	Fleet Maintenance Internal Services Fund	Storm Water	Operating Budget	OTHER (to include "Similar" funding)	
25	Community Service Board	Repair Roof at Clifton Springs Center	50,000		X																	
26	Community Service Board	Service Center Bathroom Renovation	120,000		X																	
27	Community Service Board	Clifton Springs HVAC Units	85,000		X																	
28	Community Service Board	DeKalb Regional Crisis Center HVAC Unit Replacement	35,000		X																	
29	Community Service Board	Telephone System for DeKalb Community Service Board	700,000		X																	
30	Community Service Board	Cross Roads at Fox Recovery Plumbing / Sewer Lines	35,000		X																	
31	Community Service Board	Crossroads at Fox HVAC Units	35,000		X																	
32	Community Service Board	North DeKalb Center HVAC Units	28,800		X																	
33	Community Service Board	Kirkwood Center Plumbing Upgrade	25,000		X																	
34	Facilities Management	Complete Courthouse Renovation Project	3,400,000		X																	
35	Facilities Management	Design Special Proceedings Courtroom	200,000	This is a duplicate of a Superior Court request. This request will be deleted.	X																	
36	Facilities Management	Capital Repairs / Replacement Life-Cycle Program	5,000,000		X																	
37	Facilities Management	Decatur Parking Deck Restoration - Phase II	1,766,600		X																	
38	Facilities Management	Replace Roof - Memorial Drive Office Park	2,280,000	This will be funded via DOE Energy Block Grant Program	X																	
39	Facilities Management	Deferred Maintenance Program	350,000		X																	
40	Facilities Management	Information Systems Department Electrical Upgrade	120,000		X																	
41	Finance	Parking Deck Collection Equipment 125 W. Trinity	175,000		X																	
42	Fire & Rescue Services	Rebuild Fire Station 7	2,730,965		X																	
43	GIS	GIS Basemap Update Program	227,000		X																	
44	GIS	Annual Pictometry License Agreement	134,549		X																	
45	Human Services	Replace Roof at DeKalb Atlanta Senior Center	74,332	This will be funded via DOE Energy Block Grant Program	X																	
46	Human Services	Renovate Lithonia Senior Center Restrooms	30,800		X																	
47	Human Services	Install Automatic Doors at DeKalb Atlanta Senior Center	40,315		X																	
48	Information Systems	Mainframe Migration for Critical Applications	345,000		X																	
49	Information Systems	DC Power Conversion to AC	175,000		X																	
50	Information Systems	Security Information and Event Management	275,000		X																	
51	Library	Repair of Damaged Library Interiors	90,000		X																	
52	Parks & Recreation	Roof Repair - Pavilions and Facilities	400,000		X																	
53	Parks & Recreation	Playground Repairs	1,200,000		X																	
54	Parks & Recreation	DAM Repairs	350,000		X																	
55	Police - Animal Control	HVAC System Replace at Animal Control	102,000		X																	
56	Police - Animal Control	Renovate Animal Control Facility	1,013,100		X																	
57	Police - Criminal	Narcotics Roof Replacement	59,000	This will be funded via DOE Energy Block Grant Program	X																	
58	Police - Training	Police Training Facility	8,700,470		X																	
59	Public Works - Roads and Drainage	Assembly Room / Warehouse / Office Building	1,000,000		X																	
60	Public Works - Roads and Drainage	Vehicle Maintenance Shop	700,000		X																	
61	Public Works - Roads and Drainage	Multi-Story Building Complex	1,000,000		X																	
62	Public Works - Roads and Drainage	School Flashers	85,000		X																	
63	Sanitation	Landfill Gas Conversion to CNG Transportation Fuel	21,262,690	The committee takes no exception as this will be funded via other than the General Fund.							X											
64	Sanitation	Land Acquisition and Soil Management	300,000	The committee takes no exception as this will be funded via other than the General Fund.							X											
65	Sanitation	Phase 3 Unit 3 Development	0	The committee takes no exception as this will be funded via other than the General Fund.							X											

Continued

Line Number	Department	Project Description	Funds Requested	Status, Recommended Action and/or Comments <small>(Check Table's other recommendations to the committee as it takes)</small>	GENERAL	HOUS	STD-OB	STD-UN	FIRE	AIRPORT	SANITATION	Watershed Management	HOIST	Development	Jay-Ci Bldg Auth	Pub Bld Bldg Auth	COFA	Fund Maintenance/Operational Services Fund	Storm Water	Cyclical Budget	OTHER (to include "stimulus" funding)	
66	Sanitation	Engineering Service	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
67	Sanitation	Environmental Monitoring Services	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
68	Sanitation	Phase 3 Unit 1 Gas Collection and Control System	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
69	Sanitation	South Sanitation Development	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
70	Sheriff	Maintenance of Door Eiders	78,170			X																
71	Sheriff	Building Maintenance Control System Upgrade	35,000			X																
72	Superior Court	Multi-Purpose Courtroom	2,200,000			X																
73	Watershed Management	Shapfinger Solids Handling Upgrade	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
74	Watershed Management	Shapfinger and Pole Bridge Interplant Tunnel Design/Bid	500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
75	Watershed Management	Shapfinger and Pole Bridge Interplant Tunnel Construction	16,145,828	The committee takes no exception as this will be funded via other than the General Fund.								X										
76	Watershed Management	East Area Tunnel Design/Bid	252,297	The committee takes no exception as this will be funded via other than the General Fund.								X										
77	Watershed Management	East Area Tunnel Construction	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
78	Watershed Management	Lower Crooked Creek Lift Station Flow Monitoring Systems	100,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
79	Watershed Management	Lower Cr. Creek Pump Station & FM Upgrade	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
80	Watershed Management	Stone Crest Sanitary Sewer Upgrade - Design	750,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
81	Watershed Management	Stone Crest Sanitary Sewer Upgrade - Const	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
82	Watershed Management	Replace Scott Blvd Water Main	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
83	Watershed Management	Replace Candler Rd Water Main	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
84	Watershed Management	Septic Tank Elimination Program	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
85	Watershed Management	Closed Circuit TV (CCTV) Inspection	2,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
86	Watershed Management	Closed Circuit TV (CCTV) Inspection	7,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
87	Watershed Management	Smoke Testing	350,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
88	Watershed Management	Manhole Rehabilitation	1,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
89	Watershed Management	Flow Monitoring	2,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
90	Watershed Management	Relining	2,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
91	Watershed Management	Relining	4,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
92	Watershed Management	Pipe Bursting	1,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
93	Watershed Management	Pipe Bursting	3,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
94	Watershed Management	Sewer and Manhole Inspection Study	3,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
95	Watershed Management	Service Lateral Maintenance and Rehabilitation	3,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
96	Watershed Management	Manhole Raising Contract	1,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
97	Watershed Management	Water and Sewer Relocation Ajust for Roadway	2,220,823	The committee takes no exception as this will be funded via other than the General Fund.								X										
98	Watershed Management	Water and Sewer Relocation Adjust for Roadway	2,220,823	The committee takes no exception as this will be funded via other than the General Fund.								X										
99	Watershed Management	Additional Clear Wells & Pumping Stations	17,560,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
100	Watershed Management	Raw Water Transmission Line	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
101	Watershed Management	Raw Water Transmission Line	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
102	Watershed Management	North Shallowford Pumping Station Upgrade	1,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
103	Watershed Management	Tiny Mill Pumping Station Upgrade	800,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
104	Watershed Management	Dunwoody Pipe Replacement	3,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
105	Watershed Management	Water Tank Painting	1,500,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
106	Watershed Management	Water Systems Interconnections	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
107	Watershed Management	Lift Station Upgrade/Rehabilitation	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
108	Watershed Management	Hypochlorite Generation	3,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										

Continued

Line Number	Department	Project Description	Funds Requested	Status, Recommended Action and/or Comments <small>(David Fisher's initial recommendation to the committee are in italics)</small>	GENERAL	Bonus	STD-06	STD-UN	FIRE	AIRPORT	SANITATION	Watershed Management	HOBT	Development	Juv Ct Bldg Auth	Pub Sal Bldg Auth	COPIs	Fleet Maintenance Internal Services Fund	Storm Water	Operating Budget	OTHER (to include "stimulus" funding)	
109	Watershed Management	Water Meter Installation	750,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
110	Watershed Management	South River Water Plant - Feasibility Study	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
111	Watershed Management	Water Service Line Renewal - Annual	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
112	Watershed Management	Water Meter Replacement	2,851,037	The committee takes no exception as this will be funded via other than the General Fund.								X										
113	Watershed Management	Annual Water Construction Contract	2,772,459	The committee takes no exception as this will be funded via other than the General Fund.								X										
114	Watershed Management	County Main Renewal, County Forces	2,601,614	The committee takes no exception as this will be funded via other than the General Fund.								X										
115	Watershed Management	City of Atlanta RM Clayton System Upgrades	2,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
116	Watershed Management	Annual Engineering Contract	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
117	Watershed Management	New Chattahoochee River Raw Water Intake and Pumping Station	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
118	Watershed Management	Existing Chattahoochee River Raw Water Intake and Pumping Station	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
119	Watershed Management	Install Transfer Pumps	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
120	Watershed Management	Rehab/Replace Gas Station Pumps	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
121	Watershed Management	Lawn Maintenance Equipment	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
122	Watershed Management	Scum System Upgrade - Snapfinger	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
123	Watershed Management	Hydraulic Pump Purchase	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
124	Watershed Management	Lift Station Radio Upgrade	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
125	Watershed Management	Pipecams Purchase	50,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
126	Watershed Management	Vegetation Clearing	2,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
127	Watershed Management	CJP Upgrade to Jackson Creek - Gwinnett City	1,100,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
128	Watershed Management	Portable Bypass Pumps	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
129	Watershed Management	Program Mod / Capital / Fleet Contribution	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
130	Watershed Management	Vulnerability Assessment Study - Water	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
131	Watershed Management	Upgrade Water Pumping Stations	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
132	Watershed Management	Replace Steel Drive Booster Station	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
133	Watershed Management	Snapfinger - Ultraviolet Disinfection	3,175,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
134	Watershed Management	Pole Bridge - Ultraviolet Disinfection	3,175,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
135	Watershed Management	Cathodic Protection for Water Tanks	750,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
136	Watershed Management	Auto Meter Reading	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
137	Watershed Management	Replace Henderson Booster Station	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
138	Watershed Management	Vulnerability Assessment Study - Sewer	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
139	Watershed Management	Redirect Sewer Flow from Gwinnett to Shoals Creek	2,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
140	Watershed Management	Snapfinger Condition Assessment & Modeling	270,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
141	Watershed Management	Snapfinger WWTP SCADA - Design Project	350,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
142	Watershed Management	Honey Creek Lift Station Upgrade - Design	400,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
143	Watershed Management	DWM Business Plan	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
144	Watershed Management	Replace Glenwood 36"-42" PCP Water Main	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
145	Watershed Management	Influent Lift Station Upgrade Project - Snapfinger	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
146	Watershed Management	Wastewater System Security Design & Installation	1,000,000	The committee takes no exception as this will be funded via other than the General Fund.								X										
147	Watershed Management	Sanitary Sewer Force Main Location	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
148	Watershed Management	New Roadhaven Building	0	The committee takes no exception as this will be funded via other than the General Fund.								X										
149	Watershed Management	Robert Drive Storage Tank and Booster Pump Station	750,000	The committee takes no exception as this will be funded via other than the General Fund.								X										

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**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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SUMMARY

DEPARTMENT	BUDGET	EXPENDITURE/ ENCUMBRANCE	6 YEAR PLAN					
			2010 Request	2010 Recommended	2011	2012	2013	2014
Airport	34,173,529	24,411,363	1,000,000	1,000,000	900,000	900,000	900,000	900,000
Board of Health	774,411	654,794	754,595	0	0	0	0	0
Clerk of Superior Court	350,000	350,000	87,000	0	72,000	72,000	72,000	72,000
Community Service Board	0	0	1,213,000	0	0	0	0	0
Facilities Management	15,907,698	13,114,758	13,116,600	0	6,979,800	5,000,000	5,000,000	5,000,000
Finance	1,275	1,275	175,000	0	0	0	0	0
Fire & Rescue Services	1,806,868	1,796,868	2,730,965	0	0	0	0	0
Geographical info Systems	3,282,591	3,227,510	361,549	0	127,866	127,865	121,256	121,256
Human Services	0	0	145,447	0	0	0	0	0
Information Systems	35,499,371	32,847,678	1,875,556	1,080,556	0	0	0	0
Library	61,993,519	44,703,780	90,000	0	0	0	0	0
Parks	233,239,089	128,896,602	1,950,000	0	3,100,000	3,450,000	3,100,000	3,100,000
Police	2,465,929	290,852	9,874,570	0	77,969,951	0	0	0
PW-Roads & Drainage	31,871,611	17,066,190	2,785,000	0	1,000,000	1,000,000	1,000,000	1,000,000
PW-Sanitation	124,001,137	113,595,401	14,362,690	14,362,690	8,800,000	12,800,000	12,300,000	300,000
PW-Transportation	373,943,709	267,183,035	4,450,000	4,450,000	0	0	0	0
Recorders Court	0	0	0	1,100,000	0	0	0	0
Sheriff	2,628,553	2,408,490	113,170	0	78,170	0	0	0
Superior Court	0	0	2,200,000	0	0	0	0	0
Watershed Management	850,897,685	781,990,912	87,886,356	87,886,356	76,892,622	68,613,384	67,742,723	68,316,986
PAGE TOTAL	1,772,836,976	1,432,639,609	145,171,498	109,879,602	176,920,409	81,963,249	90,235,979	78,810,252

* DEPARTMENTS PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Airport

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	5 YEAR PLAN				
						2011	2012	2013	2014	
EXISTING	Airport Fund	34,173,529	23,097,347							
REQUESTED			1,314,017							
Rubber Removal				150,000	150,000	150,000	150,000	150,000	150,000	150,000
Tree Obstruction Removal				50,000	50,000	50,000	50,000	50,000	50,000	50,000
Runway/Taxiway Repairs				425,000	425,000	325,000	325,000	325,000	325,000	325,000
Airport Noise Oper. Monitor				50,000	50,000	50,000	50,000	50,000	50,000	50,000
Ground/Facility Repairs				200,000	200,000	200,000	200,000	200,000	200,000	200,000
T-Hangers/T-Sheds				100,000	100,000	100,000	100,000	100,000	100,000	100,000
Environmental Studies				25,000	25,000	25,000	25,000	25,000	25,000	25,000
PAGE TOTAL		34,173,529	24,411,363	1,000,000	1,000,000	900,000	900,000	900,000	900,000	900,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Board of Health

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	Health Bonds 1993	774,411	854,784 0							
REQUESTED										
DCBOH Eradication of Mold In Health Centers				100,000	0	0	0	0	0	0
DCBOH Facility Plumbing & Equipment				25,000	0	0	0	0	0	0
DCBOH Clifton Springs Facility Restoration & Safety				60,000	0	0	0	0	0	0
DCBOH Clifton Springs Facility Renovation(HIPAA)				38,200	0	0	0	0	0	0
DCBOH East Facility Restoration & Safety				60,000	0	0	0	0	0	0
DCBOH Richardson Facility HVAC Maintenance				25,000	0	0	0	0	0	0
DCBOH North Facility Restoration				60,000	0	0	0	0	0	0
DCBOH Occupational Health Renovation				75,000	0	0	0	0	0	0
DCBOH Kirkwood Restoration (HIPAA & Safety)				75,000	0	0	0	0	0	0
DCBOH Vinson Restoration				25,000	0	0	0	0	0	0
DCBOH Richardson Restoration				134,182	0	0	0	0	0	0
DCBOH Clifton Springs Renovation				52,213	0	0	0	0	0	0
DCBOH Extenor Facility Restoration				25,000	0	0	0	0	0	0
PAGE TOTAL		774,411	654,784	754,596	0	0	0	0	0	0

* DEPARTMENTS PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Clerk of Superior Court

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	5 YEAR PLAN			
						2011	2012	2013	2014
EXISTING	CIP	350,000	350,000 0	0	0	0	0	0	0
Microfilming Replacement				60,000	0	45,000	45,000	45,000	45,000
Microfilm Conversion				27,000	0	27,000	27,000	27,000	27,000
				87,000	0	72,000	72,000	72,000	72,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Community Service Board

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	5 YEAR PLAN						
						2011	2012	2013	2014			
EXISTING	CIP		0									
REQUESTED			0									
Crisis Center Roof Repair				50,000	0	0	0	0	0	0	0	0
N DeKalb Center Roof Repair				50,000	0	0	0	0	0	0	0	0
Clifton Springs Roof Repair				50,000	0	0	0	0	0	0	0	0
Mental Retardation Service Bathroom Renovation				120,000	0	0	0	0	0	0	0	0
Clifton Springs HVAC Units				85,000	0	0	0	0	0	0	0	0
DeKalb Regional Crisis Center HVAC Units				35,000	0	0	0	0	0	0	0	0
Telephone System for DeKalb Community Service Board												
Crossroad at Fox Reocery Plumbing/Sewer Lines				700,000	0	0	0	0	0	0	0	0
Crossroads @ Fox HVAC				35,000	0	0	0	0	0	0	0	0
N DeKalb Center HVAC				28,000	0	0	0	0	0	0	0	0
Kirkwood Plumbing/Sewer Lines				25,000	0	0	0	0	0	0	0	0
PAGE TOTAL		0	0	1,213,000	0	0	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 6 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Facilities Management

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	6 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	CIP	15,907,898	13,004,142 110,615							
REQUESTED										
Complete Courthouse Renovation Project				3,400,000	0	0	0	0	0	0
Design Special Proceedings Courtroom				200,000	0	200,000	0	0	0	0
Capital Repairs/Replacements Life-Cycle Program				5,000,000	0	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Decatur Parking Garage Restoration-Phase II				1,766,600	0	1,779,800	0	0	0	0
Replace Roof Memorial Drive Office Park				2,280,000	0	0	0	0	0	0
Deferred Maintenance Program				350,000	0	0	0	0	0	0
Information System Electrical Upgrade				120,000	0	0	0	0	0	0
PAGE TOTAL		15,907,898	13,114,758	13,116,600	0	6,979,800	5,000,000	5,000,000	5,000,000	5,000,000

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Finance

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING Surplus Shed REQUESTED	CIP	1,275	1,275 0							
Parking Deck Collection Equipment -125 W Trmity				175,000	0	0	0	0	0	0
PAGE TOTAL		1,275	1,275	175,000	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Fire & Rescue Services

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	5 YEAR PLAN				
						2011	2012	2013	2014	
EXISTING	CIP	1,806,868	1,670,771							
REQUESTED			126,097							
Rebuild Fire Rescue Station 3				1 2,730,965	0	0	0	0	0	0
PAGE TOTAL		1,806,868	1,796,868	2,730,965	0	0	0	0	0	0

DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Geographical Information Systems

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	•	5 YEAR PLAN						
					2010 Request	2010 Recommended	2011	2012	2013	2014	
Existing	CIP	3,282,591	1,677,516 1,549,995								
REQUESTED											
Annual GIS Basemap Update				1	227,000	0	0	0	0	0	0
Annual Pictometry License Agreement				2	134,549	0	127,866	127,865	121,256	121,256	121,256
PAGE TOTAL		3,282,591	3,227,510		361,549	0	127,866	127,865	121,256	121,256	121,256

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Human Services

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	CIP									
DeKalb Atlanta Senior Center Roof				74,332	0	0	0	0	0	0
Lithonia Senior Center Restrooms Renovation				30,800	0	0	0	0	0	0
DeKalb Atlanta Senior Center Roof				40,315	0	0	0	0	0	0
PAGE TOTAL		0	0	145,447	0	0	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Information Systems

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	CIP	35,499,371	32,442,529 405,150							
REQUESTED										
Mainframe Migration Miscellaneous Items				345,000	0	0	0	0	0	0
DC Power Conversion to AC				175,000	0	0	0	0	0	0
Security Information & Event Management (SIEM)				275,000	0	0	0	0	0	0
Tax Assessor/Clerk of Superior Court GE				1,080,556	1,080,556	0	0	0	0	0
PAGE TOTAL		35,499,371	32,847,678	1,875,556	1,080,556	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Library

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	*	5 YEAR PLAN						
					2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	CIP	542,450	508,465 12,987								
REQUESTED	2006 G. O. Bonds	61,451,069	16,668,989 27,513,339	1	90,000	0	0	0	0	0	0
Repair of Damage Libraries Interior											
PAGE TOTAL		61,993,519	44,703,780		90,000	0	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Parks and Recreation

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	5 YEAR PLAN						
						2011	2012	2013	2014			
EXISTING	CIP	630,445	428,636 0									
	1987 Parks Bonds	216,389	87,498 0									
	2001 G.O. Bonds-Parks	124,484,657	83,880,941 841,545									
	2006 G.O. Bonds-Parks Greenspace	107,907,598	39,888,220 3,769,761									
Roof Repair-Pavilions & Facilities				1 400,000	0	400,000	400,000	400,000	400,000			400,000
Playground Repair & Renovation				2 1,200,000	0	1,200,000	1,200,000	1,200,000	1,200,000			1,200,000
Dam Repairs				3 350,000	0	1,500,000	1,850,000	1,500,000	1,500,000			1,500,000
		233,239,089	128,896,602	1,950,000	0	3,100,000	3,450,000	3,100,000	3,100,000			3,100,000

DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Police

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	CIP	2,465,929	290,852 0							
Replacement of Roof Narcotics Building				59,000	0	0	0	0	0	0
Police Training Facility Implementation of Car Wash				8,700,470	0	72,677,926	0	0	0	0
HVAC Replacement				102,000	0	0	0	0	0	0
Renovation of Animal Control Facility				1,013,100	0	5,292,025	0	0	0	0
				9,874,570	0	77,969,951	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
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DEPARTMENT: Public Works - Roads & Drainage

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	CIP	31,871,611	17,028,817 37,373							
REQUESTED										
Assembly Room Warehouse Office Building				1,000,000	0	0	0	0	0	0
Vehicle Maintenance Shop				700,000	0	0	0	0	0	0
Multi-Story Building complexes				1,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
School Flashers				85,000	0	0	0	0	0	0
LARP										
PAGE TOTAL		31,871,611	17,066,190	2,785,000	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

PAGE: 16

DEPARTMENT: Public Works - Sanitation

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	Various	124,001,137	97,399,100 16,196,301							
REQUESTED	Sanitation Fund									
Landfill Gas Conversion to CNG Transportation Fuel				14,062,690	0	0	0	0	0	0
Land Acquisition & Soil Management				300,000		300,000	300,000	300,000	300,000	300,000
Phase 3 Unit 3 Development				0	0	5,000,000	10,000,000	0	0	0
Engineering Services				0	0	3,000,000	0	0	0	0
Environmental Monitoring Services				0	0	1,500,000	0	0	0	0
Phase 3 Unit 1 Gas Collection & Control System				0	0	0	2,500,000	0	0	0
South Sanitation Development				0	0	0	0	12,000,000	0	0
PAGE TOTAL		124,001,137	113,686,401	14,362,690	0	9,800,000	12,800,000	12,300,000	12,300,000	300,000

DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2009-2013**

DATE: December 10, 2009

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DEPARTMENT: Public Works - Transportation

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	6 YEAR PLAN						
				2009 Request	2009 Recommended	2010	2011	2012	2013	
EXISTING	CIP Fund	46,657,569	26,832,727 1,689,865							
	HOST Capital	125,068,731	95,976,207 1,199,379							
	HOST Capital Outlay	118,451,416	67,525,418 8,817,024							
	HOST Supplemental									
REQUESTED HOST Capital Outlay	2006 G. O. Bonds	83,765,994	55,528,283 9,614,131	4,450,000	4,450,000					
PAGE TOTAL			287,183,035	4,450,000	4,450,000	0	0	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

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DEPARTMENT: Recorders Court

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	5 YEAR PLAN							
						2011	2012	2013	2014				
EXISTING			0 0										
REQUESTED													
Computer System				1 0	1,100,000								
PAGE TOTAL		0	0	0	1,100,000	0	0	0	0	0	0	0	0

DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

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DEPARTMENT: Sheriff

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
EXISTING	Jail Bonds	2,628,553	2,374,422 34,067							
Bonds										
REQUESTED										
Maintenance of Door Sliders				1	78,170	0	78,170	0	0	0
Building Maintenance Control System Upgrade				2	35,000	0	0	0	0	0
PAGE TOTAL		2,628,553	2,408,490		113,170	0	78,170	0	0	0

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

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DEPARTMENT: Superior Court

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	6 YEAR PLAN				
						2011	2012	2013	2014	
EXISTING Multi-Purpose Courtroom	CIP			2,200,000	0	0	0	0	0	0
PAGE TOTAL				2,200,000	0	0	0	0	0	0

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2008

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DEPARTMENT: Public Works -Water & Sewer

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	2010 Request	2010 Recommended	6 YEAR PLAN				
						2011	2012	2013	2014	
EXISTING	W&S Bond	450,877,032	350,491,468 47,873,114							
REQUESTED	W&S R & E Fund	400,020,653	369,937,827 13,688,503							
1 Snapfinger Solids Handling				500,000	500,000	11,209,059	4,670,411	0	0	0
2 Snapfinger & Pole Interplant Tunnel Design				18,145,628	18,145,628	32,575,675	48,716,304	68,015,679	28,446,708	0
3 Snapfinger & Pole Interplant Tunnel Construction				252,297	252,297	5,656,013	2,356,672	35,000,000	0	0
4 East Area Tunnel Design Bid				0	0	0	0	11,609,845	55,189,866	0
5 East Area Tunnel Construction				100,000	100,000	550,000	0	0	0	0
6 Lower Crooked Creek Lift Station Flow Monitoring Systems Manhole Rehabilitation 100071				0	0	700,000	3,000,000	3,000,000	3,000,000	0
7 Lower Cr. Creek Pump Station & FM Upgrade				750,000	750,000	8,300,000	2,500,000	0	0	0
8 Stone Crest Sanitary Sewer Upgrade-Design				0	0	0	0	0	0	0
9 Stone Crest Sanitary Sewer Upgrade-Const				0	0	4,000,000	0	0	0	0
10 Replace Scott Blvd Water Main				0	0	4,000,000	0	0	0	0
11 Replace Candler Blvd Water Main				0	0	4,000,000	0	0	0	0
12 Septic Tank Elimination Program				1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
PAGE TOTAL		860,897,686	781,990,912							

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

PAGE: 22

DEPARTMENT: Public Works -Water & Sewer

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN					
				2010 Request	2010 Recommended	2011	2012	2013	2014
13	Close Circuit TV (CCTV) Inspection			2,000,000	2,000,000	3,000,000	4,000,000	4,000,000	4,500,000
14	Close Circuit TV (CCTV) Inspection-(Stimulus)								
15	Smoke Testing-100065, 100066, 10067, 100070, 100071			350,000	350,000	1,000,000	1,000,000	1,000,000	1,000,000
16	Manhole Rehabilitation			1,500,000	1,500,000	3,500,000	4,000,000	4,500,000	5,000,000
17	Flow Monitoring			2,000,000	2,000,000	3,000,000	3,500,000	4,000,000	5,000,000
18	Relining			2,000,000	2,000,000	2,500,000	3,000,000	3,000,000	3,000,000
19	Relining (Stimulus)			4,500,000	4,500,000	5,000,000	5,000,000	5,500,000	5,500,000
20	Pipe Bursting			1,500,000	1,500,000	2,500,000	3,000,000	3,250,000	3,500,000
21	Pipe Bursting (Stimulus)			3,000,000	3,000,000	3,000,000	3,000,000	3,250,000	3,500,000
22	Sewer and Manhole Inspection Study			3,500,000	3,500,000	4,000,000	4,000,000	4,000,000	4,000,000
23	Service Lateral Maintenance			3,000,000	3,000,000	3,500,000	4,000,000	4,500,000	5,000,000
24	Manhole Raising Contract			1,800,000	1,800,000	2,310,000	2,541,000	2,795,100	3,074,610
25	Water & Sewer Relocation Adjust for Roadway			2,220,623	2,220,623	592,500	2,500,000	2,500,000	2,500,000
26	Water & Sewer Relocation Adjust for Roadway (Stimulus)			2,220,623	2,220,623	592,500	2,500,000	2,500,000	2,500,000
27	Additional Clear Wells & Pumping Stations			17,800,000	17,800,000	17,900,000	0	0	0
28	Raw Water Transmission Line								
29	North Shallowford Pumping Station Upgrade			1,500,000	1,500,000	1,500,000	0	0	0
PAGE TOTAL				48,891,246	48,891,246	63,885,000	42,041,000	44,795,100	48,074,610

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	6 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
30 Tully Mill Pumping Station Upgrade				800,000	800,000	0	0	0	0	0
31 Dunwoody Pipes Replacement				3,000,000	3,000,000	0	0	0	0	0
32 Water Tank Painting				1,500,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
33 Water Systems Interconnections					1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
34 Lift Station Upgrade/Rehabilitation				1,000,000	1,000,000	3,000,000	2,000,000	2,000,000	2,000,000	0
35 Hypochlorite Generation				3,000,000	3,000,000	0	0	0	0	0
36 Water Meter Installation				750,000	750,000	1,650,000	1,820,000	2,000,000	2,000,000	200,000
37 Feasibility study				0	0	1,300,000	3,900,000	0	0	0
38 Water Service Line Renewal Annual				1,000,000	1,000,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
39 Water Meter Replacement Design				2,851,037	2,851,037	3,136,141	3,48,755	3,794,731		4,174,204
40 Annual Water Construction Contract				2,772,458	2,772,458	3,049,705	3,354,676	3,690,143		4,059,158
41 County Main Renewal County Forces				2,601,614	2,601,614	2,861,776	3,147,953	3,462,748		3,809,024
42 City of Atlanta RM Clayton/System Upgrades				2,000,000	2,000,000	2,000,000	2,000,000	2,000,000		2,000,000
43 Annual Engineering Contract Interplant Tunnel Construction				1,000,000	1,000,000	1,500,000	1,500,000	1,500,000		1,500,000
44 New Chattahoochee River Water Intake & Pumping Station										
45 Existing Chattahoochee River Water Intake & Pumping				0	0	0	4,000,000	0	0	0
46 Initial Transfer Pumps				0	0	0	0	0	0	0
47 Rehab/Replace Gas Station Pumps				0	0	0	0	0	0	0
48 Lawn Maintenance Equipment				0	0	0	0	0	0	0
SUBTOTAL		0	0	22,275,110	22,275,110	22,997,622	26,572,304	22,947,823	20,342,366	20,342,366

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

DEPARTMENT: Public Works -Water & Sewer

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PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	5 YEAR PLAN						
				2010 Request	2010 Recommended	2011	2012	2013	2014	
49 Scum Systems Upgrade- Snapfinger										
50 Hydraulic Pump Purchase				1,000,000	1,000,000	0	0	0	0	0
51 Lift Station Radio Upgrade				50,000	50,000	100,000	0	0	0	0
52 Pipecams Purchase				200,000	200,000	3,000,000	3,500,000	400,000	4,500,000	4,500,000
53 Vegetation Cleaning										
54 CIP Upgrade to Jackson Creek - Gwinnett Cnty				1,100,000	1,100,000	1,000,000	1,000,000	0	0	0
55 Potable Bypass Pumps				1,000,000	1,000,000	0	0	0	0	0
56 Program Mod. Capital /Fleet Contribution				0	0	6,600,000	7,260,000	7,986,000	8,784,600	8,784,600
57 Vulnerability Assessments Study				0	0	100,000	0	0	0	0
58 Upgrade Water Pumping Stations										
59 Replace Steel Drive Booster Station				0	0	1,300,000	0	0	0	0
60 Snapfinger-Ultraviolet Disinfection				3,175,000	3,175,000	3,175,000	0	0	0	0
61 Pole Sridge Ultraviolet Disinfection				3,175,000	3,175,000	175,000	3,000,000	0	0	0
62 Cathodic Protection for Water Tanks				750,000	750,000	500,000	500,000	500,000	500,000	500,000
63 Auto Meter Reading				0	0	200,000	1,000,000	1,000,000	1,000,000	1,000,000
64 Replace Henderson Booster Station				0	0	2,000,000	0	2,000,000	0	0
65 Vulnerability Assessments Study Sewer				0	0	200,000	0	0	0	0
66 Redirect Sewer Flow from Gwinnett to Shoals Creek				2,000,000	2,000,000	2,000,000	4,000,000	3,000,000	3,000,000	3,000,000
67 Snapfinger Condition Assessments & Modeling Station				270,000	270,000	0	0	0	0	0
SUBTOTAL		0	0	12,720,000	12,720,000	20,350,000	20,260,000	14,895,000	17,784,600	17,784,600

* DEPARTMENT'S PRIORITY

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

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DEPARTMENT: Public Works -Water & Sewer

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	6 YEAR PLAN							
				2010 Request	2010 Recommended	2011	2012	2013	2014		
Snaphrger WWTP SCADA-Design Project				68	350,000	350,000	0	0	0	0	0
Honey Creek Lift Station Upgrade-Design				69	400,000	400,000	2,700,000	0	0	0	0
DWM Business Plan				70	400,000	400,000	0	0	0	0	0
Replace Glenwood 36"-42" PCP Water Main				71	0	0	5,000,000	0	0	0	0
Influent Lift Station Upgrade Project- Snaphrger				72	0	0	0	0	0	0	0
Wastewater System Security Design & Installation				73	1,000,000	1,000,000	1,000,000	0	0	0	0
Sanitary Sewer Forcemain Location				74	0	0	500,000	0	0	0	0
New Roadnaven Building				75	0	0	0	0	0	0	0
Robert Drive Storage Booster Station				76	750,000	750,000	0	0	0	0	0
Water & Wastewater Modeling Assistance				77	100,000	100,000	350,000	370,000	392,000	416,200	
Water & Wastewater Master Plan				78	0	0	1,000,000	1,000,000	1,000,000	0	
Robert Drive Storage Tank & Booster Pump Station-Design				79	1,000,000	1,000,000	0	0	0	0	
PAGE TOTAL		0	0		4,000,000	4,000,000	10,550,000	1,370,000	1,392,000	416,200	

**DEKALB COUNTY, GEORGIA - 5 YEAR CAPITAL IMPROVEMENT PROGRAM
2010-2014**

DATE: December 10, 2009

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DEPARTMENT: Public Works -Water & Sewer

PROJECT	FUNDING SOURCE	BUDGET	EXPENDITURE/ ENCUMBRANCE	8 YEAR PLAN					
				2010 Request	2010 Recommended	2011	2012	2013	2014
80 Snapfinger WWTP SCAD-Const Project				750,000	750,000	0	0	0	0
81 Honey Creek Lift Station Up grade- Const				200,000	200,000	0	0	0	0
82 Henderson Booster Pumping Station				87,000	87,000	0	0	0	0
83 Tucker Ground Storage				90,000	90,000	0	0	0	0
84 Midvale Booster Pumping Station				62,000	62,000	0	0	0	0
85 Spare Bowls for Transfer Pumps				200,000	200,000	0	0	0	0
86 Raw Water Pump Motor				0	0	0	0	0	0
87 Scott Candier Header Piping Emergency Repair				0	0	0	0	0	0
88 Scott Candier Electrical System				0	0	0	0	0	0
89 Subdivisions & Water Main Extensions				100,454	100,454	110,500	121,550	133,705	147,075
90 Fireline Installation Contract				95,163	95,163	104,680	115,148	126,662	139,329
91 City of Atlanta RM Clayton/System-Credit				0	0	500,000	0	0	0
PAGE TOTAL		0	0	1,594,617	1,594,617	1,715,180	236,698	250,367	286,404
W&S TOTAL		860,897,685	781,990,912	87,896,356	87,896,356	76,892,622	88,613,384	87,742,723	89,316,996

PROGRAM DESCRIPTION

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division of the Clerk's office is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes and transfer taxes on any document passing title to real property. The Micrographic Division performs copying and microfilming of records.

MAJOR ACCOMPLISHMENTS 2009

In addition to our continuous quality and quantity of work flow, with twenty-four hour turn around of documents, anti-fraud process, on-going training for staff and our legal community, we have successfully implemented a four day work week, while maintaining delivery of services five days a week. We have completed the move of our Adoptions, Appeals, Passport, and Court Registry to the newly renovated Courthouse. We have successfully completed the transition, training and implementation of our new and improved land records system. We now provide on-line Notary Commission applications.

MAJOR GOALS 2010

1. Imaging and file conversion, including indexing and retrieval capabilities, enabling us to complete an emergency preparedness and recovery plan.
2. As now required by law, to transmit to the National Sex Offender Registry.
3. To utilize electronic sentencing in all court rooms.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% Change	Projected 2010	% Change
Real Estate Instruments							
Recorded	275,432	250,200	217,806	239,484	9.95%	263,432	10.00%
Pages Assigned	1,121,654	929,921	647,696	662,367	2.27%	728,604	10.00%
Documents Microfilmed	1,713,529	1,741,447	2,074,100	2,177,805	5.00%	2,286,695	5.00%
Criminal Indictments							
Processed	4,351	4,306	4,773	5,319	11.44%	5,585	5.00%
Criminal Cases Disposed	4,909	4,366	4,737	4,947	4.43%	5,194	4.99%
Adoptions	303	241	212	250	17.92%	263	5.20%
Estimated Pages Intake							
Judicial	330,000	437,465	457,765	554,100	21.04%	609,510	10.00%
Civil Cases Processed	15,000	12,499	13,079	15,831	21.04%	17,414	10.00%
Probation Revocations	N/A	1,572	1,968	2,200	11.79%	2,310	5.00%
Contempt's	N/A	N/A	N/A	6,600	0.00%	6,930	5.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Clerk	\$5,010,308	\$4,901,497	\$4,947,066	\$5,324,006	\$5,284,967	\$5,659,362	\$4,639,570	-12.21%
Total	\$5,010,308	\$4,901,497	\$4,947,066	\$5,324,006	\$5,284,967	\$5,659,362	\$4,639,570	-12.21%

Percent Change 53.58% -2.17% 0.93% 7.62% -0.73% 7.08% -12.21%

Actual Expenditures \$4,540,344 \$4,551,733 \$4,858,158 \$5,245,627 \$5,164,772 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	86	86	86	86	86	86	65	-24.42%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget recommends a Reduction in Force of 21 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$729,176.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No Program Modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended
Personal Services and Benefits	\$3,931,677	\$3,859,309	\$4,123,175	\$4,140,815	\$4,308,128	\$4,667,853	\$3,926,272
Purchased/Contracted Services	837,633	824,003	1,024,006	929,663	808,587	799,835	574,334
Supplies	110,541	109,802	125,300	126,531	104,043	144,740	114,740
Capital Outlays	55,715	53,869	40,025	37,119	48,081	35,910	13,200
Other Costs	11,500	11,176	11,500	11,500	16,128	11,024	11,024
TOTAL	\$4,947,066	\$4,858,158	\$5,324,006	\$5,245,627	\$5,284,967	\$5,659,362	\$4,639,570

BUDGET 2010

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 12/10/2009

PROGRAM DESCRIPTION

The DeKalb Community Service Board was created by State law to provide mental health, mental retardation and substance abuse treatment and habilitation services. These programs were operated by the DeKalb County Board of Health prior to July 1, 1994. A thirteen member board is appointed by the local governing authority.

The DeKalb Community Service Board provides mental health, developmental disabilities, addictive diseases, and habitation services on a countywide basis to residents of DeKalb County. The agency provides services through six divisions: Office of Care Management, Medical Director, Behavioral Health Services, Child and Adolescent Services, Mental Retardation Services, and Administrative Services.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Mental retardation services are provided through a developmental evaluation clinic, a supported employment program and residential services. Substance abuse services are offered at three outpatient /day program locations and a specialized day program for women. Outpatient crisis intervention services include on-site screening, evaluation and crisis intervention. A 24-hour crisis telephone line provides crisis counseling, suicide prevention, and linkage and referral to other services. Administrative services provides personnel, financial, information services, and facilities management services to the agency.

This budget includes the county's contribution for the operation and delivery of services to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2009

Staffed a Mobile Crisis Unit with a DeKalb County Police Officer and a psychiatric nurse to provide services for psychiatric emergencies. Collaborated with the Veterans Administration to provide a psychosocial day rehabilitation program. Continued to operate a Drug Court Program and a Criminal Justice program at the DeKalb County Jail. Collaborated with the Department of Family and Children Services through the Therapeutic Foster Care program for seriously challenged youth.

MAJOR GOALS 2010

- To involve consumers, their families, and the community in planning and public policy development.
- To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.
- To provide a safety net for individuals unable to access needed services elsewhere.
- To promote innovation and best practices in services.
- To define and evaluate performance, outcome, effectiveness, and costs of services.
- To improve the health status of consumers.

BUDGET 2010
FUND: GENERAL
DEPARTMENT: COMMUNITY SERVICE BOARD DATE: 12/10/2009

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Total Consumers	10,660	10,374	9,272	10,353	11.66%	10,560	2.00%
Consumers Enrolled in:							
Jail Services and DUI Program	334	556	515	525	1.94%	536	2.10%
Mental Health Services:							
Adult	8,500	6,407	6,576	7,447	13.25%	7,596	2.00%
Child & Adolescent	1,755	1,345	955	830	-13.09%	847	2.05%
Developmental Disabilities	581	594	531	533	0.38%	544	2.06%
Addictive Services:							
Adult	1,813	4,257	1,192	1,433	20.22%	1,462	2.02%
Child & Adolescent	85	85	80	82	2.50%	83	1.22%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Community Service Board	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029	\$2,158,843	\$1,946,953	-13.70%
Total	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029	\$2,158,843	\$1,946,953	-13.70%
Percent Change	-2.00%	4.12%	0.00%	0.00%	-1.24%	-4.31%	-13.70%	
Actual Expenditures	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029 (estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2010 Budget for the Community Service Board of \$31,526,313 has multiple funding sources including \$2,775,674 in federal grant-in-aid funds, \$10,679,216 in state grant-in-aid funds, \$2,158,843 (requested) in county funds, and \$15,912,579 in fee revenues, prior year funds and interest.

BUDGET 2010

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 12/10/2009

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)

BUDGET REQUEST BY PROGRAM	Amount Requested	County Funding Used For
Program		
Mental Health Outpatient	\$1,197,120	Salaries
Crisis Intervention	268,478	Salaries
Mental Health Residential	65,130	Salaries
Child and Adolescent Outpatient Services	92,654	Salaries
Mental Retardation Outpatient Services	137,890	Salaries
Mental Retardation Services Center	372,328	Salaries, Contracts
Mental Retardation Workshop	25,243	Vehicle Operating Costs
Total	\$2,158,843	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Other Costs	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029	\$2,158,843	\$1,964,953
TOTAL	\$2,284,313	\$2,284,313	\$2,284,313	\$2,284,313	\$2,256,029	\$2,158,843	\$1,964,953

BUDGET 2010
FUND: GENERAL

DEPARTMENT: COOPERATIVE EXTENSION SERVICE

DATE: 12/3/2009

PROGRAM DESCRIPTION

The DeKalb County Cooperative Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

MAJOR ACCOMPLISHMENTS 2009

DeKalb Cooperative Extension Master Gardener Program celebrated its 30th year.

The greenhouse roof at the Environmental Education Center was completed.

DeKalb Cooperative Extension continues to receive 90% or greater on customer satisfaction surveys.

MAJOR GOALS 2010

To continue to increase the general public's awareness and use of Cooperative Extension programs in the areas of 4-H and youth development.

To continue to increase the general public's awareness and use of Cooperative Extension programs in family and consumer sciences.

To increase volunteer participation in all programming and educational efforts to maximize organizational effectiveness.

KEY INDICATORS	Actual 2006		Actual 2007		Actual 2008		Estimated 2009		Projected 2010		% change 2010/2009
	Budget	% change	Budget	% change	Budget	% change	Budget	% change	Budget	% change	
Publications			61,213		58,312		66,113		60,000		0.00%
Telephone/e-mails			95,197		96,123		45,707		97,000		-7.22%
Participants			92,356		86,749		99,209		90,000		0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Increase 2010/2009
	Budget	% change	Budget	% change	Budget	% change	Budget	% change	Budget	% change	Budget	% change	
Administration	\$507,264		\$481,050		\$495,732		\$485,745		\$426,160		\$499,694		1.86%
Youth Programs	147,056		160,091		173,516		176,758		182,721		193,691		-17.33%
Family/Consumer Sci.	210,948		226,064		212,778		221,845		214,865		220,809		1.93%
Horticulture/Landscape	177,675		194,838		207,707		203,688		205,466		151,174		-47.26%
Total	\$1,042,943		\$1,062,043		\$1,089,733		\$1,088,036		\$1,029,212		\$1,065,368		-11.34%

Percent Change -6.50% 1.83% 2.61% -0.16% -5.41% 3.51% -11.34%

Actual Expenditures \$938,342 \$979,474 \$980,315 \$1,037,272 \$992,096 (estimated)

BUDGET 2010
FUND: GENERAL
DEPARTMENT: COOPERATIVE EXTENSION SERVICE

DATE: 12/3/2009

AUTHORIZED POSITIONS	2005	2006	2007	2008	2009	Requested 2010	Recommended 2010	Increase 2010/2009
	Budget	Budget	Budget	Budget	Budget	2010	2010	
Full Time	18	19	19	19	19	19	14	-26.32%
Part-time	1	1	1	1	1	1	0	-100.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 2 vacant positions. The recommendation abolishes 2 vacant positions, 1 full time, and 1 part time. This reduces the Personal Services funding by \$60,908.
 This budget recommends a Reduction in Force of 4 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$164,688.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

- Defund 2 vacant positions for the 2010 budget year.
Recommendation: Abolish 2 vacant positions.
 Total Program Modifications

	Requested	Recommended
	(\$60,908)	(\$60,908)
	(\$60,908)	(\$60,908)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended
Personal Services and Benefits	\$908,902	\$812,656	\$922,457	\$883,475	\$878,988	\$926,315	\$784,734
Purchased/Contracted Services	120,549	101,941	114,783	100,812	100,933	89,620	82,362
Supplies	32,352	34,163	25,705	24,366	23,889	24,717	20,719
Capital Outlays	0	0	0	(365)	0	0	0
Interfund/Interdepartmental Charges	14,816	18,076	12,151	16,018	12,069	12,841	12,841
Other Costs	13,114	13,479	12,940	12,966	13,333	11,875	11,875
TOTAL	\$1,089,733	\$980,315	\$1,088,036	\$1,037,272	\$1,029,212	\$1,065,368	\$912,531

PROGRAM DESCRIPTION

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010	2010/2009
County Jail Fund	\$1,846,000	\$1,830,000	\$1,864,000	\$1,830,000	\$1,864,000	\$1,864,000	\$1,675,000	\$1,675,000	\$1,675,000	\$1,675,000	\$1,675,000	\$1,779,300	\$1,779,300	6.23%
Total Fund	\$1,846,000	\$1,830,000	\$1,864,000	\$1,830,000	\$1,864,000	\$1,864,000	\$1,675,000	\$1,675,000	\$1,675,000	\$1,675,000	\$1,675,000	\$1,779,300	\$1,779,300	6.23%
Percent Change	0.00%	-0.87%	1.86%	-10.14%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.23%	6.23%	
Actual Expenditures	\$1,581,333	\$1,727,708	\$1,584,351	\$2,361,052	\$1,878,758	(estimated)								

INFORMATION RELATIVE TO REQUESTED BUDGET

The \$1,779,300 in anticipated revenue is summarized as follows:

Superior Court	\$	3,000
State Court		145,000
Juvenile Court		1,300
Sheriff		1,250,000
Magistrate Court		5,000
Recorder's Court		225,000
Other Governments		150,000
		<u>\$ 1,779,300</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended
Other Financing	1,864,000	1,584,351	1,675,000	2,361,052	1,675,000	1,675,000	1,675,000	1,779,300
Total	\$1,864,000	\$1,584,351	\$1,675,000	\$2,361,052	\$1,675,000	\$1,675,000	\$1,675,000	\$1,779,300

BUDGET 2010
FUND: DEBT SERVICE GENERAL
DEPARTMENT: DEBT SERVICE GENERAL

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Total Bonds							
Outstanding	117,150,000	108,780,000	99,330,000	89,595,000	79,605,000	-9.80%	-11.15%
Adopted Millage Rate	0.56	0.53	0.51	0.57	0.57	11.76%	0.00%

BUDGET SUMMARY BY

DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2009/2008
Debt Service Fund	\$14,343,925	\$13,932,595	\$13,595,496	\$14,207,245	\$13,972,470	\$13,754,245	\$13,754,245	-1.56%
Total	\$14,343,925	\$13,932,595	\$13,595,496	\$14,207,245	\$13,972,470	\$13,754,245	\$13,754,245	-1.56%
Percent Change	-16.42%	-2.87%	-2.42%	4.50%	-1.65%	-1.56%	-1.56%	
Actual Expenditures	\$14,057,544	\$2,718,418	\$13,574,248	\$14,187,103	\$13,952,470	(estimated)		

BUDGET 2010
FUND: DEBT SERVICE GENERAL
DEPARTMENT: DEBT SERVICE GENERAL

DATE: 12/11/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Debt Service Fund obligations in 2010 are:

	Requested	Recommended
Principal 2003 Series A (ref).	\$5,860,000	\$5,860,000
Principal 2003 Series B (ref).	4,130,000	4,130,000
Principal 1992 Series (ref).	0	0
Interest 1992 Series (ref).	0	0
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	1,006,270	1,006,270
Interest 2003 Series B (ref).	2,637,975	2,637,975
Paying Agent Fees	15,000	15,000
Other Misc.	5,000	5,000
TOTAL	\$13,754,245	\$13,754,245

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended
Purchased/Contracted Services	\$11,000	\$0	\$11,000	\$719	\$10,000	\$10,000	\$10,000	\$10,000
Debt Service	13,584,496	13,574,248	14,196,245	14,186,384	13,962,470	13,744,245	13,744,245	13,744,245
TOTAL	\$13,595,496	\$13,574,248	\$14,207,245	\$14,187,103	\$13,972,470	\$13,754,245	\$13,754,245	\$13,754,245

BUDGET 2010

FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT
DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Debt Service G.O. Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances primarily benefiting the unincorporated areas of the County. Revenue needed to make such payments is derived principally from a property tax levy charged on the unincorporated area of the County. Part of the proposed FY2009 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. The proposed FY2009 budget reflects estimated debt service for both the 2001 and 2006 Bond Issues. The 2001 Referendum for \$125,000,000 provided funds for protecting and conserving greenspace in the unincorporated areas of the County. The 2006 Referendum for \$230,000,000 approved by the voters on 11/08/05 provided funds for several projects in the unincorporated areas of the County. This Referendum provided \$79,000,000 for Special Transportation Projects, \$96,460,000 for Parks and Greenspace Projects and \$54,540,000 for Library Projects. As the cities did not participate in the vote they are exempted from payment for this debt service.

KEY INDICATORS	Actual		Estimated		Projected	
	2006	2007	2008	2009	2010	% change
Total Bonds						
Outstanding	310,210,000	296,415,000	282,050,000	267,150,000	251,700,000	-5.78%
Adopted Millage Rate	1.44	1.63	1.45	1.37	1.37	-5.52%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget	% change	Budget	% change	Budget	% change	Budget	% change	Budget	% change	2010	% change	2010	2010/2009
Debt Ser.G.O STD Fund	\$14,104,170	-1.31%	\$29,023,620	105.78%	\$34,384,536	18.47%	\$34,179,787	-0.60%	\$33,813,419	-1.07%	\$33,813,419	-1.02%	\$33,466,833	-1.02%
Total	\$14,104,170		\$29,023,620		\$34,384,536		\$34,179,787		\$33,813,419		\$33,466,833		\$33,466,833	

Percent Change														
Actual Expenditures	\$15,015,012		\$35,463,826		\$27,677,561		\$27,753,261		\$27,704,591		(estimated)			

BUDGET 2010
FUND: DEBT SERVICE G.O. SPECIAL TAX DISTRICT
DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT
DATE: 12/11/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations
 The amounts required for the Debt Service G.O.STD Fund obligations in 2010 are:

	Requested	Recommended
Principal 2001 Series	\$9,060,000	\$9,060,000
Interest 2001 Series	2,796,925	2,796,925
Reserve for 2001 Series Interest	1,234,250	1,234,250
Principal 2006 Series	6,390,000	6,390,000
Interest 2006 Series	9,380,729	9,380,729
Reserve for 2006 Series Interest	4,584,929	4,584,929
Paying Agent Fees	10,000	10,000
Other Misc	10,000	10,000
TOTAL	\$33,466,833	\$33,466,833

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Purchased/Contracted Services	\$10,000	\$1,000	\$10,000		\$10,000		\$10,000	\$10,000
Other Costs	6,683,745	0	6,402,295	0	6,088,827		5,819,179	5,819,179
Debt Service	27,690,791	27,676,561	27,767,492	27,753,261	27,714,592		27,637,654	27,637,654
TOTAL	\$34,384,536	\$27,677,561	\$34,179,787	\$27,753,261	\$33,813,419		\$33,466,833	\$33,466,833

BUDGET 2010

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 12/10/2009

PROGRAM DESCRIPTION

The District Attorney's Office is responsible for the prosecution of adults charged with felonies committed in DeKalb County and the prosecution, either in Juvenile Court or Superior Court, of juvenile offenders. (Most juvenile cases are prosecuted in Juvenile Court; extra violent offenses committed by juveniles are prosecuted in Superior Court.) The Juvenile Court division prosecutes cases against those juveniles whose cases are within the jurisdiction of the Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Grand Jury. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the appellate courts of the State and in Federal Courts. Lastly, the District Attorney's Office also has a child support division and oversees the Board of Equalization.

MAJOR ACCOMPLISHMENTS 2009

Maintained a 92% conviction rate.

The Domestic Violence Under Sentence and Sexual Assault Unit has obtained 4 life sentences and 84 years of defendants under sentence with a 100% conviction rate, and opened 313 cases.

The White Collar Crime Unit has obtained \$1.5M in restitution orders for victims.

Hosted 3rd annual "Just Us G.A.L.S". conference.

Participated in the county-wide CJIS (Criminal Justice Information System) project for over-all technology improvement.

The Gang Unit has developed into one of the State's leading authorities on gangs by successfully arguing to uphold the Gang Act, being featured on a History Channel television show and continuing to educate the communities.

Began the Apprenticeship program that accepts assistance from attorneys on loan from law firms and those wanting litigation experience.

MAJOR GOALS 2010

Focus on increasing needs of special victims and communities.

Work towards better efficiency in processing the increased workloads.

Improve technology.

BUDGET 2010
FUND: GENERAL
DEPARTMENT: DISTRICT ATTORNEY

DATE: 12/10/2009

KEY INDICATORS	Actual		Estimated		Projected		% Change
	2006	2007	2008	2009	2010	2010	
Cases reviewed by DA	7,215	7,222	6,683	7,000	7,450	7,450	6%
True Bills by Grand Jury	4,198	4,298	4,313	4,400	4,650	4,650	6%
Defendants arrested	7,699	7,799	7,151	7,500	7,750	7,750	3%
Defendants tried by Jury	110	112	113	115	120	120	4%
New cases appealed	61	61	61	60	63	63	5%
Number of Trials	104	107	105	105	105	105	0%
Percent of cases obligated with Child Support order	7,329	7,541	7,065	7,100	7,200	7,200	1%
Percent of Child Support cases paying as ordered	3,951	4,026	4,496	4,258	4,351	4,351	2%
Child Support cases unallocated	769	785	654	625	646	646	3%

BUDGET SUMMARY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		2010	2010	
District Attorney	\$6,082,457		\$6,531,464		\$7,560,955		\$7,928,045		\$7,974,746		\$12,058,131	\$8,477,813	6.31%
Child Supp. Recovery (100% State Reimbursement)	1,273,358		1,215,524		1,241,990		1,276,377		1,493,412		1,567,904	1,506,771	0.89%
Board of Equalization	241,422		200,076		207,408		214,302		211,258		326,999	268,396	27.05%
Victim/Witness Asst.	442,814		626,499		576,580		583,072		598,699		649,043	592,495	-1.04%
Juvenile Ct. Solicitor	1,270,405		1,461,985		1,623,459		1,866,643		1,779,173		1,755,133	1,731,812	-2.66%
Total	\$9,310,456		\$10,035,548		\$11,210,392		\$11,868,438		\$12,057,288		\$16,357,210	\$12,577,287	4.31%

Percent Change 7.79% 11.71% 5.87% 1.59% 35.66% 22.20% 4.31%

Actual Expenditures \$8,885,783 \$10,161,309 \$11,048,826 \$11,708,323 \$11,949,686 (estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		2010	2010	
Full Time	137		138		143		143		146		195	146	0.00%
Part Time/Temporary	3		3		3		3		1		3	1	0.00%

BUDGET 2010

FUND: GENERAL

DEPARTMENT: DISTRICT ATTORNEY

DATE: 12/10/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

None

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Requested Recommended

\$378,575 \$0

1. The transfer of 1 Attorney III, 1 Attorney II, 2 Investigator DA and 2 Part Time Witness Program Coordinators from the Grant Fund to the General Fund. The Grant expires in December 2009. Includes salaries, benefits and supplies.
Not Recommended at this time.

186,187 0

2. Addition of 1 Attorney IV, 1 Investigator Principal DA and 1 Secretary Senior Legal to investigate allegations of public officials wrongdoing. Includes Salaries, benefits and supplies.
Not Recommended at this time.

204,150 0

3. Addition of 1 Attorney IV, 1 Investigator Principal DA, and 1 Victim Witness Program Coord. To expand existing resources that will focus on crimes against the elderly. Includes salaries, benefits and supplies.
Not Recommended at this time.

176,780 0

4. Addition of 4 Paralegals to the Superior Court to reduce caseload. Includes salaries, benefits and supplies.
Not Recommended at this time.

404,613 0

5. Addition of 10 Legal Secretaries to assist with the workload of the courtroom secretaries. Includes salaries, benefits and supplies.
Not Recommended at this time.

121,618 0

6. Addition of 1 Attorney III, and 1 Investigator Principal, to improve services offered by the DA's Crimes against children. Includes salaries, benefits and supplies.
Not Recommended at this time.

**BUDGET 2010
FUND: GENERAL
DEPARTMENT: DISTRICT ATTORNEY**

DATE: 12/10/2009

Program Modification and Recommendations (Con't)

	Requested	Recommended
7. Addition of 1 Attorney IV, 1 Investigator Principle DA, and 1 Legal Secretary Senior, to create a Cold Case Unit to utilize modern DNA technology to review and solve old murder cases. Includes salaries, benefits and supplies. Not Recommended at this time.	\$197,797	\$0
8. Addition of 1 receptionist to assist the already under-staffed support staff. Includes salaries, benefits and supplies. Not Recommended at this time.	32,910	0
9. Addition of 1 Investigative Intake Tech and 1 Office Assistant Senior to assist with the increased workload and implementation of the file imaging system. Includes salaries, benefits and supplies. Not Recommended at this time.	69,377	0
10. Addition of 1 receptionist to assist the already under-staffed support staff. Includes salaries, benefits and supplies. Not Recommended at this time.	28,987	0
11. Addition of 1 Attorney IV, 1 Investigator Principal DA, and 1 Secretary Senior Legal to create a Fast Track Unit that will identify cases at the Magistrate Court level. Includes salaries, benefits and supplies. Not Recommended at this time.	177,350	0
12. Addition of 1 Attorney IV, 1 Investigator Principal DA, and 1 Secretary Senior Legal to create a Grand Jury Unit to add consistency and stability to the preparation and presentation of indictments. Includes salaries, benefits and supplies. Not Recommended at this time.	166,124	0
13. Addition of 1 Attorney III, and 1 Investigator Principal DA to create a team devoted to expanding the use of modern technology in investigations and trial for better more efficient collection and presentation of evidence. Includes salaries, benefits and supplies. Not Recommended at this time.	124,883	0
14. Addition of a Deputy Chief Investigator DA, to represent the DA's office on the Commission on Accreditation for Law Enforcement. Includes salaries, benefits and supplies. Not Recommended at this time.	64,356	0

Program Modification and Recommendations (Cont'd)	Requested	Recommended
15. Addition of 2 Investigator Principal DA's to increase the homicide investigative resources from 2.5 Investigators to 5.5 to handle the high number of murder cases. Includes salaries, benefits and supplies. Not Recommended at this time.	\$117,627	\$0
16. Addition of 1 Attorney III and 1 Investigator Principal DA to expand the White Collar Unit to improve services. Includes salaries, benefits and supplies. Not Recommended at this time.	121,682	0
17. Addition of 1 Paralegal to assist with the increased workload transferred to the District Attorney's Office from the Juvenile Court in 2005. Includes salaries, benefit and supplies. Not Recommended at this time.	44,183	0
18. Addition of 1 Attorney II to assist with the increased workload transferred to the District Attorney's Office from the Juvenile Court in 2005. Includes salaries, benefits and supplies. Not Recommended at this time.	64,356	0
19. Addition of 1 Attorney IV and 1 Secretary Senior Legal to support the mission and expansion of the Drug Court Program. Includes salaries, benefits and supplies. Not Recommended at this time.	132,327	0
Total Program Modifications	<u>\$2,813,892</u>	<u>\$0</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Personal Services and Benefits	\$9,272,105	\$9,115,304	\$9,944,926	\$9,628,811	\$10,176,385	\$13,520,646	\$10,515,576
Purchased/Contracted Services	978,548	956,587	914,145	962,048	944,157	1,482,837	1,040,982
Supplies	372,984	365,453	323,973	361,709	285,710	476,070	283,599
Capital Outlays	22,298	12,163	36,365	31,828	2,805	160,959	42,622
Interfund/Interdepartment Charges	132,358	138,864	143,331	172,007	143,231	172,858	149,677
Other Costs	(28,354)	0	(222,534)	0	172,163	543,840	544,829
Other Financing Uses	460,454	460,454	728,232	551,920	332,837	0	0
TOTAL	\$11,210,392	\$11,048,826	\$11,868,438	\$11,708,323	\$12,057,288	\$16,357,210	\$12,577,287

BUDGET 2010

FUND: SPECIAL REVENUE

DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 12/14/2009

PROGRAM DESCRIPTION

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the 2009 budget.

REVENUE SUMMARY	2005		2006		2007		2008		2009		2010		% change 2010/2009
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Estimated	Projected	% change		
Interest on Investments	(\$1,715)		(\$1,226)		\$2,619		\$3,788		\$1,071		\$1,200		12.04%
Drug Fine Penalty	33,387		41,296		75,617		53,273		21,085		22,000		4.34%
Fund Balance	103,189		43,430		36,884		158,047		152,866		79,008		-48.32%
Total Revenue	\$134,861		\$83,500		\$115,120		\$215,108		\$175,022		\$102,208		-41.60%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Requested 2010/2009
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Increase	
Parks & Recreation	\$36,902		\$14,514		\$11,094		\$14,514		\$38,514		\$34,575		-72.39%
Cooperative Extension	17,277		15,031		19,477		21,150		20,815		20,725		2.33%
Drug Abuse Treatment & Education	45,972		49,116		54,220		55,842		43,094		20,000		-27.37%
DeKalb County Drug Court	69,037		30,679		3,592		58,267		171,943		26,908		23.07%
Total	\$169,188		\$109,340		\$88,383		\$149,773		\$274,366		\$102,208		0.18%

Percent Change 43.81% -35.37% -19.17% 69.46% 83.19% 0.18% -62.75%

Actual Expenditures \$106,632 \$61,462 \$76,397 \$61,757 \$96,014 (estimated)

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION

DATE: 12/14/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

- The total amount recommended is \$102,208 It will be appropriated as follows:
- \$20,000 to the DeKalb County Drug Court for drug abuse treatment services.
 - \$10,575 for the continuation of the Exercise Right Choice Scholarship program.
 - \$20,725 to provide supplies, travel, and 4-H leader supplements for the 4-H Program.
 - \$24,000 for the SMART Moves program for disadvantaged DeKalb County children and youth program.
 - \$26,908 for the Reserve for Appropriation for fund solvency.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Purchased/Contracted Services	\$82,145	\$73,163	\$78,641	\$8,338	\$92,958		\$38,514	\$68,315
Supplies	2,646	3,234	12,865	12,377	9,465		21,300	6,985
Other Costs	3,592	0	58,267	41,042	171,943		215,037	26,908
TOTAL	\$88,383	\$76,397	\$149,773	\$61,757	\$274,366		\$274,851	\$102,208

PROGRAM DESCRIPTION

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. The core of our recruitment and retention activity is based on international business trends.

MAJOR ACCOMPLISHMENTS 2009

Landed and retained multiple businesses with a multi-million dollar impact, including Everest Institute (\$5.5 million); Panola Crossing (\$8.5 million); Project Cosmo (\$250,000 REBA Grant); Expansion of CCE Data Center (\$75 million); Candler Point - Mixed Use Development (\$12 million); Woodruff Arts Center (\$7 million).
 Drafted the General Motors Redevelopment Plan.
 Received \$90.8 million in Recovery Zone Bonds for Economic Development.
 Drafted the I-20 Corridor Community Improvement District plans.
 Implemented plans to host the 2009 Bioscience Conference.
 Successfully launched Year 3 of Destination Retail DeKalb's 5-year plan.

MAJOR GOALS 2010

To partner to create 1,500 new jobs, to retain 500 jobs, and to secure \$300 million dollars in new investments.
 To develop and implement the fourth year of the Destination Retail DeKalb Initiative as a strategic marketing plan to encourage new business attraction and development.
 Continue to partner with regional economic development leaders in maintaining the 2010 Bio / Life Science Initiative as a way to further market the metro region.
 To continue to develop and implement the International Business Recruitment Initiative as a way to forge international relationships and increase foreign direct investment opportunities.

KEY INDICATORS *	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	
New Jobs	2,843	1,438	1,320	1,500	1,500	0.00%
Retained Jobs	1,395	275	576	500	500	0.00%
New Investment (\$million)	303	207	385	300	300	0.00%

*Note: The department's goals each year are to: Create 1,500 new jobs; Retain 500 jobs; Secure \$300 million in new investments.

BUDGET 2010
 FUND: GENERAL
 DEPARTMENT: ECONOMIC DEVELOPMENT
 DATE: 12/3/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2010/2009
Econ. Development	\$1,078,938	\$1,031,192	\$1,177,934	\$1,161,685	\$1,200,125	\$1,366,566	-7.57%
Total	\$1,078,938	\$1,031,192	\$1,177,934	\$1,161,685	\$1,200,125	\$1,366,566	-7.57%
Percent Change	33.45%	-4.43%	14.23%	-1.38%	3.31%	13.87%	-7.57%
Actual Expenditures	\$1,078,845	\$1,005,796	\$1,083,465	\$1,113,580	\$1,140,712 (estimated)		

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2010/2009
Full Time	8	9	10	10	11	9	-18%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.
 This budget recommends a Reduction in Force of 2 filled positions. These positions will be abolished. This reduces Personal Services funding by \$68,935.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
 No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	Requested Recommended 2010
Personal Services and Benefits	\$815,853	\$767,176	\$805,952	\$810,525	\$883,432	\$930,995
Purchased / Contracted Services	341,260	279,772	327,275	285,880	299,833	420,903
Supplies	20,821	36,518	22,459	17,176	15,442	14,668
Capital Outlays	0	0	6,000	0	1,418	0
Interfund / Interdepartmental Charges	0	0	0	0	0	0
TOTAL	\$1,177,934	\$1,083,465	\$1,161,685	\$1,113,580	\$1,200,125	\$1,366,566
						\$1,109,229

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 12/4/2009

PROGRAM DESCRIPTION

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

REVENUE SUMMARY	2005	2006	2007	2008	2009	% change	2010	% change
Interest on Investments	\$90,000	\$200,000	\$75,000	\$200,000	\$50,000	-75.00%	\$25,000	-50.00%
Wired User Fees	5,808,237	4,886,879	5,500,000	5,300,000	5,050,000	-4.72%	3,300,000	-34.65%
Wireless User Fees	5,395,966	8,228,654	6,400,000	8,000,000	7,050,000	-11.88%	9,500,000	34.75%
Fund Balance	7,810,545	9,896,248	2,104,208	845,688	1,948,366	130.39%	4,296,087	120.50%
Reserve for								
Encumbrances Forward	0	1,701,891	4,095,555	420,649	921,035	118.96%	0	-100.00%
Total	\$19,104,748	\$24,913,672	\$18,174,763	\$14,766,337	\$15,019,401	1.71%	\$17,121,087	13.99%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2010/2009
Personal Svcs & Benefits	\$0	\$0	\$0	\$0	\$4,437,851	\$8,926,936	\$8,959,259
Telephone / Data Service	1,050,000	1,000,000	700,000	700,000	1,278,018	920,388	920,388
CAD Payments	0	908,000	2,724,804	0	0	0	0
CAD Consulting	0	0	0	49,934	106,934	255,165	255,165
Maintenance	0	0	0	0	80,150	977,507	977,507
Training	0	0	0	0	53,000	87,000	87,000
Other Services	0	0	0	0	0	95,653	95,653
E-911 Center Build-out	0	10,600,000	4,530,555	219,365	0	0	0
Operating Supplies	0	0	0	0	194,570	333,710	305,129
Equipment	0	0	0	0	802,959	179,918	157,918
Interfunds	0	0	0	0	0	1,200	239,696
Reserve for Appropriation	6,603,422	1,041,787	1,383,393	3,978,628	2,574,140	0	4,582,940
Transfer to General Fund	8,686,200	9,097,494	8,156,011	8,967,060	4,620,640	0	0
Phases 1 and 2 / Cost Recovery To Providers	2,765,126	2,266,391	680,000	851,350	871,139	540,432	540,432
Total	\$19,104,748	\$24,913,672	\$18,174,763	\$14,766,337	\$15,019,401	\$12,317,909	\$17,121,087
Percent Change	7.64%	30.41%	-27.05%	-18.75%	1.71%	-17.99%	13.99%
Actual Expenditures	\$10,599,178	\$21,935,409	\$18,074,548	\$11,476,385	\$11,606,925 (estimated)		

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: EMERGENCY TELEPHONE FUND DATE: 12/4/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	0	0	0	0	153	153	153	0.00%
Part Time	0	0	0	0	4	4	4	0.00%
Total	0	0	0	0	157	157	157	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

The user fees for wired and wireless telephones remain unchanged at \$1.50 per month.

At Mid-Year 2009, certain operational appropriations for providing E911 service were moved from Police Support in the General Fund to the E911 Fund. As a result, all operational expenditures are now recorded directly in the E911 Fund, rather than originating in the General Fund and being funded by a monthly transfer to the General Fund. This resulted in 153 Full-Time and 4 Part-Time positions being transferred from Police Support in the General Fund to the E911 Fund and in the shifting of approximately \$9 million of expenditures in the E911 Fund from the category of Other Financing Uses to the usual operating categories (e.g. Personal Services, Supplies).

This budget recommends the requested transfer of 1 Police Captain position from the E911 Fund to Police Operations in the Special Tax District - Designated Services Fund, a reduction of \$76,113 (salary and benefits).

State Law (O.C.G.A. § 46-5-134) requires that if unexpended revenues (fund balance) at the end of a fiscal year are projected to exceed the previous year's unexpended revenues by 1 1/2 times, user fees must be adjusted to avoid that condition. Action on user fees during 2010 may be required.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. The addition of 1 Director of E911 Operations position to provide direction of E911 service by a communications executive. Salary & benefits for 6 months, 1 vehicle, supplies, and equipment.
Recommended.

Requested \$102,495
Recommended \$102,495

2. The purchase of software to capture and bill false alarm calls.
Recommended.

90,000 90,000

Total Program Modifications \$192,495 \$192,495

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 12/4/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$4,437,851	\$8,926,936	\$8,959,259	
Purchased / Contracted Services	3,505,233	6,140,784	1,601,284	1,872,285	2,389,242	2,876,145	2,876,145	
Supplies	236,631	258,013	5,518	13,200	194,570	333,710	305,129	
Capital Outlays	4,893,496	3,875,913	213,847	1,470,372	802,959	179,918	157,918	
Interfund / Interdepartmental Charges	0	0	0	0	0	1,200	239,696	
Other Costs	1,383,393	0	3,978,628	0	2,574,140	0	4,582,940	
Other Financing Uses	8,156,011	7,799,839	8,967,060	8,120,529	4,620,640	0	0	
TOTAL	\$18,174,763	\$18,074,548	\$14,766,337	\$11,476,385	\$15,019,401	\$12,317,909	\$17,121,087	

PROGRAM DESCRIPTION

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November, 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

MAJOR ACCOMPLISHMENTS 2009

Conducted 4 regular meetings and investigated no formal complaints.

MAJOR GOALS 2010

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Formal Complaints							
Investigated	2	0	0	0	0.00%	0	100.00%
Advisory Opinions Rendered	0	0	0	0	0.00%	0	0.00%
Regular And Special Meetings Held	4	4	4	4	0.00%	4	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Ethics Board	\$2,000		\$2,000		\$2,000		\$1,000		\$988		\$1,000		\$1,000		1.21%	
Total	\$2,000		\$2,000		\$2,000		\$1,000		\$988		\$1,000		\$1,000		1.21%	
Percent Change	0.00%		0.00%		0.00%		-50.00%		-1.20%		0.00%		0.00%		0.00%	
Actual Expenditures	\$44		\$29		\$3		\$300		\$300 (estimated)							

INFORMATION RELATIVE TO REQUESTED BUDGET
None.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

Purchased/Contracted Services	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended
TOTAL	\$2,000	\$3	\$2,000	\$66	\$988	\$66	\$1,000	\$1,000
	\$2,000	\$3	\$2,000	\$66	\$988	\$66	\$1,000	\$1,000

BUDGET 2010
FUND: GENERAL
DEPARTMENT: FACILITIES MANAGEMENT

DATE: 12/11/2009

PROGRAM DESCRIPTION

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services.

MAJOR ACCOMPLISHMENTS 2009

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2009 are: expansion of Juvenile Justice facility (additional courtroom), fire station renovations, continued renovation of the new courthouse, continued renovation of the Maloof building, renovation of the Clark Harrison building, continued renovations of the Maloof Parking Deck, continued construction of the South DeKalb Performing Arts Center, various design and renovations of the Callanwolde Center, design and construction of Roadhaven/Watershed facility, design and conceptual plans for South Precinct Police Station, design and conceptual plans for Police Academy Trailers and other renovation projects.

MAJOR GOALS 2010

1. To continue monitoring of Performance Contracting initiatives.
2. Continuation of major renovation and construction projects.
3. Continued maintenance, repair or replacement of major HVAC equipment, roofs elevators, swimming pools, etc. as funding is available.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% Change	% Change
Square Footage Maintained	5,216,675	5,376,879	5,376,879	5,415,141	5,479,641	1%	1%
Maintenance Cost Per Sq. Ft.	\$0.95	\$1.16	\$1.16	\$1.16	\$1.22	0%	5%
Number of Facilities	253	256	257	257	257	0%	0%
Construction/Renovation Sq. Ft.	1174979	1,389,000	1,253,815	1,128,000	1,250,000	-10%	11%
Custodial Sq. Ft.	1,264,716	1,749,285	1,723,539	1,762,125	1,762,125	2%	0%
Security Sq. Ft.	1,153,880	1,110,500	883,464	883,464	883,464	0%	0%
Work Order Requests Generated	50,271	52,784	56,958	63,771	66,320	12%	4%

BUDGET 2010
FUND: GENERAL
DEPARTMENT: FACILITIES MANAGEMENT
DATE: 12/11/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		2010	2010	
Administration	\$1,031,878		\$905,564		\$923,664		\$954,934		\$867,272		\$1,013,501	\$829,913	-4.31%
Maint./Construction	5,130,813		5,421,495		5,860,856		6,256,403		6,276,820		6,696,572	6,032,569	-3.89%
Environmental	2,388,804		2,247,410		2,635,770		3,414,110		3,428,415		2,631,367	1,992,501	-41.88%
Utilities & Insurance	4,260,808		5,795,972		6,467,839		6,097,771		6,682,418		6,568,891	6,493,781	-2.82%
Security	1,511,869		1,267,477		1,421,388		1,041,284		903,891		524,848	337,360	-62.68%
Architectural & Eng	394,913		477,704		687,883		939,755		657,464		440,291	589,088	-10.40%
Total	\$14,719,084		\$16,115,622		\$17,997,400		\$18,704,257		\$18,816,280		\$17,875,470	\$16,275,212	-13.50%

Percent Change -3.64% 9.49% 11.68% 3.93% 0.60% -4.43% -13.50%

Actual Expenditures \$14,859,079 \$16,661,302 \$17,896,911 \$18,257,291 \$18,800,305 (estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		2010	2010	
Full Time	88		84		84		84		84		85	64	-23.81%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 8 vacant positions. The recommendation abolishes 8 vacant positions. This reduces the Personal Services funding by \$323,403.
 This budget recommends a Reduction in Force of 11 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$498,752.
 This budget includes the transfer of 1 position to the CEO's budget

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations	Requested	Recommended
1. Defund 8 vacant positions for the 2010 budget year. Recommendation: Abolish 8 vacant positions.	(\$323,403)	(\$323,403)
2. To establish an Energy Manager to monitor the overall usage of energy, identifying the opportunity for energy cost reduction, assist the departments with energy savings programs, and monitor energy rates and negotiate favorable rates. Includes Salaries and benefits. Not Recommended at this time.	110,640	0
3. Reduction of Contracted Custodial Services to achieve budget reduction goal. Recommended.	(475,000)	(475,000)

A. Program Modifications and Recommendations (Cont'd)

	Requested	Recommended
4. Adjustment in utilities to cover cost of new facilities coming on line in 2010. (Art Station and Libraries. Not Recommended at this time.	9,541	0
5. Reestablish the Security Manager position to provide oversight for electronic security systems, incident monitoring and investigation, contract monitoring, employee training, etc. Salaries and benefits included. (Reduce security services funding by \$66,000 to fund this position. Not Recommended at this time.	(12)	0
6. Reduction in Security Services to achieve goal of reducing operating budget. Recommended.	(187,500)	(187,500)
7. Establish a revenue stream that will be used to pay for part of the operations of the Facilities Management Project Development and Management Group. All bond programs, Enterprise and non-general funded projects will be charged a fixed sum of 2% that will be prorated and help fund the Facilities Management Department. Not Recommended at this time.	(200,000)	0
		(\$1,065,734) (\$985,903)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Personal Services and Benefits	\$4,424,582	\$4,344,742	\$4,615,069	\$4,258,838	\$4,454,790	\$5,069,657	\$4,104,424
Purchased/Contracted Services	6,725,758	7,574,591	7,710,869	7,762,827	7,538,300	6,055,167	5,579,843
Supplies	4,542,254	3,693,819	4,289,666	4,233,899	4,664,816	4,982,461	4,950,920
Capital Outlays	6,216	5,623	0	0	0	6,000	0
Interfund/Interdepartmental Charges	902,874	905,919	591,595	507,198	579,234	592,558	470,398
Capital Lease Payments	1,395,717	1,372,218	1,497,059	1,494,529	1,564,627	1,169,627	1,169,627
Other Financing Uses	0	0	0	0	14,513	0	0
TOTAL	\$17,997,400	\$17,896,911	\$18,704,257	\$18,257,291	\$18,816,280	\$17,875,470	\$16,275,212

PROGRAM DESCRIPTION

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff.

The Office of Child Protection includes the following services: Child Protective Services; Diversion; Foster Care; Adoptions; Services to unmarried parents; Institutional Care; Custody investigations; Supervision of children in after-care; Service to unaccompanied refugee minors; Emancipation services for children leaving foster care; Development of resources for children; Maintenance of independent living homes for children 16 years old and older.

General Assistance provides financial support services to families to prevent homelessness by providing help with rent and utilities.

The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate.

MAJOR ACCOMPLISHMENTS 2009

The Youth Matters project (with the objective of returning children from residential facilities back to the community) was successfully implemented. Placed an intake worker at the Courts in an effort to provide crisis intervention for families and to reduce unnecessary deprivations. This prevented 119 children from entering custody.

Caseload cap of 12 cases per worker was consistently maintained in the specialized units.

Met Standards of Promptness for Family Medicaid and Food Stamps benefits, averaging 99.2% for the last eight months.

Maintained a minimum 70% participation rate for Temporary Assistance for Needy Families (TANF), averaging 74.3% for the last eight months.

MAJOR GOALS 2010

- To increase staff retention rate by 15%.
- To increase contact standards with fathers by 20%.
- To improve case accuracy for the TANF program.
- To improve records management and caseload validation.
- To meet the Standard of Promptness for Expedited Food Stamp benefits of 100%.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	
General Welfare Cases	2,404	2,486	2,552	2,896	3,041	5.01%
Child Welfare Cases	5,490	5,460	9,820	11,746	13,672	16.40%
Medicaid, TANF						
Food Stamps	65,912	68,180	121,711	143,997	166,383	15.55%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended 2010		Increase 2010/2009	
	Budget		Budget		Budget		Budget		Budget		2010		2010	
General Assistance	\$335,000		\$335,000		\$335,000		\$335,000		\$335,000		\$335,000		\$304,000	-9.25%
Child Welfare Program	528,000		528,000		528,000		528,000		528,000		447,000		406,000	-23.11%
Administration Services	1,200,209		1,061,285		1,042,000		1,042,000		1,042,000		1,027,750		934,000	-10.36%
Total	\$2,063,209		\$1,924,285		\$1,905,000		\$1,905,000		\$1,905,000		\$1,809,750		\$1,644,000	-13.70%
Percent Change		-0.50%		-6.73%		-1.00%		0.00%		0.00%		-5.00%		-13.70%
Actual Expenditures	\$1,974,785		\$1,905,000		\$1,905,000		\$1,904,997		\$1,905,000		(estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

Due to budgetary constraints, County funding has been reduced from the level of previous years.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

Purchased / Contracted Services	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Budget	Recommended
TOTAL	\$1,905,000	\$1,905,000	\$1,905,000	\$1,904,997	\$1,905,000	\$1,809,750	\$1,809,750	\$1,644,000

BUDGET 2010

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED
DEPARTMENT: FINANCE

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

MAJOR ACCOMPLISHMENTS 2009

Received the Distinguished Budget Presentation Award from the Government Finance Officers Association.
Received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA).
Presented information concerning the mileage rates to the public and elected officials.
Upgraded of the Water and Sewer Revenue Bond by the Standard and Poor's) rating agency.
Completed the Comprehensive Annual Financial Report.
Shortened the Oracle Financial Management System month end close.
Reviewed and evaluated Purchasing & Contracting Bid and RFP process and procedures.
Renewed over 20,000 General Business Occupational Tax Certificates, and over 1,000 Alcoholic Beverage Licenses were registered.
Conducted the first records managing symposium countywide; symposium objective is to educate stakeholder on established laws, procedures and regulations in order to ensure compliance.
Converted 867,000 images into electronic format for the purpose of records maintenance.
Arranged for Lease Purchase of critical equipment and computer systems to meet the County's needs.
Conducted and completed a service delivery cost fee study for the Planning and Development Department.

MAJOR GOALS 2010

To provide timely information and reporting to the CEO, the Board of Commissioners, and the public.
To maintain the highly satisfactory bond ratings.
To identify and investigate fraudulent transactions in County operations.
To continue to refine the implementation of the Oracle Public Sector Budgeting, Projects and Grants and the Grant Proposal Modules.
To prepare summary reports that capture expenditures, encumbrances and revenues for all county funds.
To prepare an annual budget document and submit the document to the GFOA's Distinguished Budget Presentation Award Program for review.

BUDGET 2010

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED
DEPARTMENT: FINANCE

DATE: 12/11/2009

MAJOR GOALS 2010 (continued)

To reinstate and expand the County's Business License Inspection Program.
 To improve compliance and timeliness of collections relative to renewal fees due from commercially located businesses and mixed drink excise taxes due from businesses with consumption-on-premise (COP) operations.
 To finalize the conversion of the micrographics section to a fully operational imaging center.
 To implement imaging for some County's departments such as State Court, Finance and the District Attorney's Office.

KEY INDICATORS	Actual		Actual		Estimated		Projected		% change
	2006	2007	2008	2009	2009	2010	2010	% change	
Audits	1,810	2,317	2,213	2,000		2,500		25.00%	
Business Licenses Revenue	\$13,866,797	\$14,408,450	\$14,500,000	\$10,800,000		\$9,500,000		-12.04%	
Budgets Monitored (mill)	\$1,044	\$1,105	\$1,147	\$1,177		\$1,200		1.95%	

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		Requested 2010	Recommended 2010	
Directors' Office	\$964,800		\$918,505		\$961,278		\$952,774		\$688,228		\$749,125	\$731,696	6.32%
Treasury/Accounting	1,193,885		1,235,889		1,267,786		1,275,458		1,273,069		1,324,799	1,154,550	-9.31%
Internal Audit/Bus.Lic.	1,693,337		1,677,551		1,881,323		2,237,726		1,633,831		1,674,883	1,309,365	-19.86%
Budget & Grants	1,126,996		1,133,151		1,177,951		1,233,938		1,273,187		1,199,779	1,158,200	-9.03%
Risk Management	2,514,450		2,577,582		2,592,160		2,550,998		2,480,271		2,610,672	2,326,958	-6.18%
Total	\$7,493,468		\$7,542,678		\$7,880,498		\$8,250,894		\$7,348,586		\$7,559,258	\$6,680,769	-9.09%

Percent Change	3.46%	0.66%	4.48%	4.70%	-10.94%	2.87%	-9.09%
Actual Expenditures	\$6,515,628	\$7,021,172	\$7,605,266	\$7,954,257	\$6,997,439 (estimated)		

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		2010		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		Requested 2010	Recommended 2010	
Full Time	102		103		103		103		100		100	82	-18.00%
Part Time/Temporary	1		0		0		0		0		0	0	0.00%
Total FT/PT	103		103		103		103		100		100	82	-18.00%

BUDGET 2010

FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED
DEPARTMENT: FINANCE

DATE: 12/11/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget recommends a Reduction in Force of 12 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$699,239.

The recommendation abolishes 6 vacant positions. This reduces the Personal Services funding by \$291,440.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Budget & Grants Division:

1. Defund Budget Management Analyst Principal position, #00505, to comply with CEO's 95% guidelines for 2010 budget. **Requested** (\$59,732) **Recommended** (\$59,732)

(\$59,732)

Total Program Modifications

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	Budget Recommended
Personal Services and Benefits	\$6,355,130	\$6,182,855	\$6,628,662	\$6,422,113	\$6,482,328	\$6,731,073	\$5,912,242
Purchased / Contracted Services	658,808	548,903	532,069	454,648	431,883	404,237	363,287
Supplies	171,655	145,060	131,611	111,038	117,759	100,998	92,970
Capital Outlays	29,612	22,379	21,672	10,042	6,648	4,500	4,500
Interfund / Interdepartmental Charges	665,293	706,069	936,880	956,416	309,968	318,450	307,770
TOTAL	\$7,880,498	\$7,605,266	\$8,250,894	\$7,954,257	\$7,348,586	\$7,559,258	\$6,680,769

PROGRAM DESCRIPTION

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes.

MAJOR ACCOMPLISHMENTS 2009

- Billed every water & sewer billing group as scheduled.
- Reduced large accounts with more than 90 days past due.
- Shortened the Oracle Financial Management System month-end close.

MAJOR GOALS 2010

- To continue maximizing collection rates for all billings.
- To bill every water and sewer service, commercial sanitation and misc accounts accurately and timely.
- To maximize the use of the Oracle financial package.

KEY INDICATORS	Actual		Estimated		Projected		% change
	2006	2007	2008	2009	2010	2010	
Water Meters	186,480	190,988	192,276	195,083	197,814	197,814	1.40%
Water Billings	1,390,812	1,497,803	1,555,060	1,576,963	1,599,040	1,599,040	1.40%

BUDGET SUMMARY BY DIVISION/PROGRAM

Revenue Collections (Water & Sewer)	2005		2006		2007		2008		2009		2010		Increase 2010/2009
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
Total	\$5,515,945	\$6,569,156	\$6,569,156	\$7,398,412	\$7,398,412	\$5,561,428	\$5,561,428	\$5,388,803	\$5,388,803	\$5,781,078	\$5,781,078	\$5,760,078	6.89%
Percent Change	19.09%	12.62%	12.62%	-24.83%	-24.83%	-3.10%	-3.10%	7.28%	7.28%	-0.36%	-0.36%	6.89%	6.89%
Actual Expenditures	\$5,541,136	\$5,904,357	\$6,686,713	\$5,538,116	\$5,538,116	\$5,085,214	\$5,085,214	(estimated)	(estimated)	(estimated)	(estimated)	(estimated)	(estimated)

BUDGET 2010

FUND: WATER SEWER

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DATE: 12/11/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	120	121	115	94	94	94	94	0.00%
Part-Time	1	1	0	0	0	0	0	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended	Budget
Personal Services and Benefits	\$5,342,743	\$5,235,504	\$4,443,107	\$4,532,901	\$4,471,278	\$4,811,133	\$4,811,133	\$4,811,133
Purchased / Contracted Services	1,855,600	1,207,660	1,200,580	989,948	972,812	1,129,743	1,129,743	1,129,743
Supplies	210,334	280,461	168,951	127,033	162,868	150,290	150,290	129,290
Capital Outlays	92,300	98,873	60,500	53,295	14,500	50,000	50,000	50,000
Interfund / Interdepartmental Charges	(102,565)	(135,785)	(311,710)	(165,061)	(232,655)	(360,088)	(360,088)	(360,088)
TOTAL	\$7,398,412	\$6,686,713	\$5,561,428	\$5,538,116	\$5,388,803	\$5,781,078	\$5,781,078	\$5,760,078

BUDGET 2010
FUND: SANITATION
DEPARTMENT: FINANCE (REVENUE COLLECTIONS)
12/11/2009

PROGRAM DESCRIPTION

The Sanitation Assessment/ Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director, or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

MAJOR ACCOMPLISHMENTS 2009

Collected about 97% of commercial accounts billed on time.

MAJOR GOALS 2010

To continue the collection for all County commercial sanitation billing usages.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	
	2006	2007	2008	2009	2010	% change
Commercial Billings	101,790	124,500	125,000	120,000	120,000	-4.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Revenue Collections (Sanitation)	\$214,605	\$231,517	\$224,849	\$227,427	\$243,889	\$245,831	0.80%
Total	\$214,605	\$231,517	\$224,849	\$227,427	\$243,889	\$245,831	0.80%
Percent Change	5.88%	7.88%	-2.88%	1.15%	7.24%	0.80%	0.00%
Actual Expenditures	\$214,605	\$231,517	\$224,849	\$224,424	\$243,889 (estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

BUDGET 2010

FUND: SANITATION

DEPARTMENT: FINANCE (REVENUE COLLECTIONS)

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

12/11/2009

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010		Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended	Budget	Budget
Interfund / Interdepartmental Charges	\$224,849	\$224,849	\$227,427	\$227,424	\$243,889	\$243,889	\$243,889	\$245,831	\$245,831	\$245,831	\$245,831	\$245,831
TOTAL	\$224,849	\$224,849	\$227,427	\$224,424	\$243,889	\$243,889	\$243,889	\$245,831	\$245,831	\$245,831	\$245,831	\$245,831

BUDGET 2010
FUND: FIRE FUND AND GENERAL FUND
DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 12/11/2009

PROGRAM DESCRIPTION

The DeKalb County Fire and Rescue Department provides efficient and effective service to the citizens of DeKalb County through Community Life Safety Education, Fire Prevention, Fire Inspection, Fire Investigation, Fire Suppression, Advanced Life Support Transport Services, Hazardous Materials Response, Technical Rescue Response, Aircraft Rescue, Firefighting and SWAT Medic Response. These functions are supported by twenty-six (26) fire stations and sixty-four (64) emergency response units.

MAJOR ACCOMPLISHMENTS 2009

- Recertified all personnel in state firefighting and medical requirements.
- Completed over 202,300 responses, ranks DeKalb County Fire Rescue (DCFR) 9th busiest fire service in the United State.
- Deployed an average of 38 Advanced Life Support Units per day, which increases survivability of all DeKalb County citizens and visitors.
- Inspected and tested all (SCBA) self-contained breathing apparatus and components.
- Reduced On-the-Job-Injuries (OJIs) and vehicle accidents over 50%.
- Instituted training and oversight programs to reduce on the job injuries and overall Workers Compensation expenses.
- Implemented the department strategic plan for 2009-2010 phases of the Department Strategic Plan.
- Increased EMS collection to approximately \$7 million in annual gross revenue.
- Awarded the 2008(SAFER) Staffing for Adequate Fire and Emergency Response manpower Grant (\$6.9M).
- Successfully hired 64 SAFER Fighters to reduce the number of vacancies and guarantee compliance with the SAFER Grant Guidelines.
- Successfully managed \$4M+ in Grant funding form GEMA/UASI for self contained breathing apparatus (SCBA) and turnout gear for all sworn personnel.
- Nominated for the (IAFC) International Award for Excellence, which recognizes a successful Fire/EMS merger.

MAJOR GOALS 2010

- To improve operational effectiveness through practical application of basic fire and medical skills.
- To increase citizen involvement in department functions.
- To continue community involvement and participation through our Community Education Unit.
- To increase EMS collections by 10% through educating and tracking employees on patient documentations.
- To reduce on the job injuries and overall Workers' Compensation costs by 10% through our safety committee that will emphasize fire safety issues and compliances.
- To reduce the time from recruitment to hire for new applications.
- To implement the grant purchasing process from GEMA/UASI 2006 and 2007 funding.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimate 2009	% Change 2009	Projected 2010	% Change 2010
Reduction in Response Times (minutes)	5:00	5:12	5:45	5:12	5:30	6%	5:30	0%
Emergency Responses	129,984	132,253	164,378	166,894	200,630	20%	208,655	4%

BUDGET 2010
FUND: FIRE FUND AND GENERAL FUND
DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 12/11/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Amin/ Support and Technical Services	\$723,505		\$92,564	\$38,335	\$22,670	\$4,051	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%		
Fire Operations	46,360,189		48,668,334	51,067,344	52,499,249	49,416,563	56,868,829	50,568,913	2.33%							
Fire Rescue Services	16,610,039		15,308,573	15,937,193	16,034,785	16,167,275	18,918,326	16,487,295	1.98%							
Interfund	3,251,299		3,491,214	5,604,276	4,439,471	3,517,003	0	2,450,408	-30.33%							
Total	\$66,945,032		\$67,560,685	\$72,647,148	\$72,996,175	\$69,104,892	\$75,787,155	\$69,506,616	0.58%							

Percent Change 5.68% 0.92% 7.53% 0.48% -5.33% 9.67% 0.58%

Actual Expenditures \$62,243,933 \$63,571,099 \$70,451,399 \$71,181,611 \$66,423,937 (estimated)

FUNDING SOURCES	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Actual		Actual		Actual		Actual		Budget		2010		2010		2010/2009	
Fire Fund	\$47,357,647		\$49,047,401	\$55,386,201	\$55,513,368	\$52,937,617	\$56,868,829	\$53,019,321	0.15%							
General Fund	\$14,886,286		\$14,523,698	\$15,065,198	\$15,668,243	\$16,167,275	\$18,918,326	\$16,487,295	1.98%							
Total	\$62,243,933		\$63,571,099	\$70,451,399	\$71,181,611	\$69,104,892	\$75,787,155	\$69,506,616	0.58%							

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Full-Time (Fire Fund)	638		652	647	647	649	649	649	0.00%							
Temp/Pos (Fire Fund)	4		4	4	4	0	0	0	-100.00%							
Full-Time (General Fund)	208		208	208	208	208	208	208	0.00%							
Total FT/PT	850		864	859	859	857	857	857	-100.00%							

INFORMATION RELATIVE TO REQUESTED BUDGET

GENERAL FUND

\$ 798,385 in salary savings has been deducted in the General Fund for this department in 2010; this is equivalent of 15 full-time positions.

FIRE FUND

\$1,466,579 in salary savings has been deducted in the Fire Fund for this department in 2010; this is equivalent of 31 full-time positions.

BUDGET 2010
FUND: FIRE FUND AND GENERAL FUND
DEPARTMENT: FIRE AND RESCUE SERVICES

DATE: 12/11/2009

DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010		Budget
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended	Recommended
Personal Services and Benefits	\$54,127,436	\$52,094,132	\$55,796,276	\$53,898,192	\$56,327,988		\$61,780,250		\$58,408,608
Purchased/Contracted Services	1,093,204	1,047,681	1,238,733	1,230,523	1,340,668		1,787,456		1,377,705
Supplies	3,676,128	3,699,220	3,426,671	3,424,871	3,155,585		4,462,403		2,273,719
Capital Outlays	249,623	277,589	206,032	154,171	87,354		104,000		12,000
Interdepartmental/Interfund Services	13,200,757	13,332,777	12,034,463	12,384,037	7,870,293		7,066,017		6,847,555
Other Financing	300,000	0	294,000	89,817	323,004		587,029		587,029
TOTAL	\$72,647,148	\$70,451,399	\$72,996,175	\$71,181,611	\$69,104,892		\$75,787,155		\$69,506,616

BUDGET 2010

FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS

DATE: 12/7/2009

PROGRAM DESCRIPTION

The mission of the DeKalb County GIS Department is to develop an Enterprise GIS, extending geospatial capabilities throughout the entire county through desktop, web-based and mobile applications. Our goal is to incorporate a large number of users, allowing broad access to our geographic data by integrating with the numerous business processes/work flows and IT systems that the county uses.

MAJOR ACCOMPLISHMENTS 2009

Transitioned to the new computer aided mass appraisal system (CAMA, CCI).
Complete parcel conversion of ownership and property records to GIS format.

MAJOR GOALS 2010

To complete parcel conversion project.
To deploy Countywide E-GIS project.
To make users more efficient and facilitate the use of GIS data in all departments with mapping function.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	
GIS Database Features	305	325	356	356	356	0.00%
Workstations with GIS/						
CAD Software	160	209	400	400	400	0.00%
Plotters connected to GIS	18	18	18	18	18	0.00%
Mapping/Data Requests	152	153	157	150	150	-4.46%
Parcels Conveyed	40,401	32,315	28,177	25,000	25,000	-11.28%
Deeds Entered	36,773	32,967	28,539	25,000	25,000	-12.40%
Property Sales Revenue	\$364,631	\$329,184	\$41,000	\$25,000	\$25,000	-39.02%
Map Sales Revenue	\$15,339	\$6,063	\$7,291	\$5,000	\$5,000	-31.42%

BUDGET 2010

FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS

DATE: 12/7/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
GIS	\$980,763	\$1,156,564	\$1,219,409	\$1,203,591	\$1,255,380	\$1,242,978	\$1,125,413 -10.35%
Property Mapping	\$1,015,123	\$1,087,480	\$1,193,777	\$1,245,219	\$1,139,320	\$1,134,038	\$1,022,571 -10.25%
Total	\$1,995,886	\$2,244,044	\$2,413,186	\$2,448,810	\$2,394,700	\$2,377,016	\$2,147,984 -10.30%
Percent Change	13.50%	12.43%	7.54%	1.48%	-2.21%	-0.74%	-10.30%
Actual Expenditures	\$1,648,197	\$2,244,045	\$2,176,658	\$2,054,778	\$2,220,268 (estimated)		

AUTHORIZED POSITIONS	2005	2006	2007	2008	2009	Requested	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Full Time	26	26	27	27	27	27	-18.52%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 1 vacant position. The recommendation abolishes 1 vacant position. This reduces the Personal Services funding by \$35,347.
 This budget recommends a Reduction in Force of 4 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$131,821.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

- 1. Defund 1 vacant position for the 2010 budget year.
Recommendation: Abolish 1 vacant position.

	Requested	Recommended
Total Program Modifications	(\$35,347)	(\$35,347)

BUDGET 2010
FUND: GENERAL

DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS
SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

DATE: 12/7/2009

	2007		2008		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$1,608,767	\$1,533,795	\$1,707,328	\$1,490,748	\$1,585,916	\$1,490,748	\$1,585,916	\$1,642,581	\$1,485,200	\$1,485,200
Purchased/Contracted Services	480,067	344,387	461,553	203,356	508,341	203,356	508,341	454,285	410,785	410,785
Supplies	100,944	103,948	76,467	44,521	92,657	44,521	92,657	68,150	56,999	56,999
Capital	223,408	194,529	203,462	181,604	207,612	181,604	207,612	212,000	195,000	195,000
Other Costs	0	0	0	0	174	0	174	0	0	0
Other Financing Uses	0	0	0	134,549	0	134,549	0	0	0	0
TOTAL	\$2,413,186	\$2,176,659	\$2,448,810	\$2,054,778	\$2,394,700	\$2,054,778	\$2,394,700	\$2,377,016	\$2,147,984	\$2,147,984

2010 BUDGET
 FUND: GRANTS
 DEPARTMENT: VARIOUS

DATE: August 31, 2009

PROGRAM DESCRIPTION

The function of the grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grants account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently nine active funds established for grants: Funds 250, 252, 253, 254, 255, 256, 257, 260, 360.

RECENT MAJOR CHANGES

The County has received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant in the amount of \$586,892.00 from the U.S. Department of Justice, plus additional funding provided by the County. The County has also anticipated receiving over \$46,000,000.00 per the American Recovery & Investment Act (ARRA). The Police department is expecting the approval of receipt of \$3,112,845.00 from the Department of Justice for 15 new police officers. Facility Management is also expecting \$6,511,600.00 from the U.S. Department of Energy. In addition, HUD has also provided funding for the DeKalb County Neighborhood Stabilization program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		2010/2009 Increase / Decrease
	Budget		Budget		Budget		Budget		Budget		Requested	Recommended	
CD	\$12,259,636.00		\$22,814,621		\$22,814,621		\$22,482,377		\$23,781,650		\$17,489,314	\$17,489,314	-26.46%
DeKalb WD	6,582,457		4,604,970		4,604,970		4,921,351		4,447,357		4,106,588	4,106,588	-7.66%
Other	12,730,749		10,687,003		10,687,003		8,173,420		13,201,075		13,656,177	13,656,177	3.45%
Pending	0		0		0		0		164,319		164,319	164,319	0.00%
Grant #11 (JAG) (Fund 257)	0		321,718		321,718		244,520		123,585		58,536	58,536	-52.63%
Grant #12 (JAG) (Fund 257)	0		0		0		612,013		451,775		357,279	357,279	0.00%
Grant #13 (JAG) (Fund 257)	0		0		0		221,086		221,086		104,040	104,040	0.00%
Grant #14 (JAG) (Fund 257)	0		0		0		0		903,665		903,665	903,665	0.00%
ARRA / Stimulus	0		0		0		0		29,951,480		28,682,769	28,682,769	0.00%
ARRA / Stimulus - Pending	0		0		0		0		15,354,819		15,354,819	15,354,819	0.00%
Total	\$31,572,842		\$38,428,312		\$38,428,312		\$36,654,767		\$88,600,811		\$80,877,507	\$80,877,507	-8.72%

Percent change -59.09% 21.71% 0.00% -4.62% 130.56% -8.72% -100.00%

2010 BUDGET
 FUND: GRANTS
 DEPARTMENT: VARIOUS

DATE: August 31, 2009

AUTHORIZED	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	2010 Requested	2010 Recommended	2010/2009 Increase / Decrease
Full-time	182	188	154	89	89	153	153	71.91%
Part-time	2	2	2	0	0	0	0	0.00%
Temporary	8	7	7	7	7	7	7	0.00%
ARRA	0	0	0	0	5	5	5	0.00%

IMPORTANT CURRENT ISSUES

The County has implemented a new Oracle financial management system which has had a tremendous impact on the way the County currently budgets and accounts for grant funds. One change is that there is no longer a need to have grants in pending status as we do not set-up the award without prior Board of Commissioners approval.

OTHER INFORMATION RELATIVE TO 2010 BUDGET

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2010. These figures appear to be significantly less than those of prior years. However, the prior years' figures reflect total end-of-year appropriations which includes grants approved during that year, whereas the 2009 figures represents the 2009 end-of-year balance only. Additional grants will be appropriated as they are received during 2010.

FUTURE CONSIDERATIONS

The County anticipates the receipt of additional funds in 2010 per the American Reinvestment Relief Act for programs and personnel expenses. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2010. The Police department also anticipates the approval of a grant totaling \$3,112,845.00 from the Department of Justice for 15 new police officers.

PROGRAM DESCRIPTION

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Projected 2010	% change 2006	% change 2007	% change 2008	% change 2009	% change 2010
Adopted Mill Rate	0.083	0.89	0.84	0.96	0.96	25.28%	27.12%	14.29%	27.12%	0.00%
DeKalb % Deficit Share	25.28%	25.28%	27.12%	25.29%	27.12%			-6.75%	7.24%	

BUDGET SUMMARY BY DIVISION/PROGRAM

	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2010/2009
<u>Fulton-DeKalb Hospital Authority (Grady)</u>							
Current Year Operations	\$14,135,329	\$14,510,329	\$19,466,335	\$9,341,335	\$14,467,767	\$14,341,340	-0.87%
Children's Health Care - Hughes Spalding	0	0	0	125,000	125,000	125,000	0.00%
Grady DeKalb General Support	20,000	20,000	20,000	20,000	37,985	37,985	0.00%
Debt Service	6,069,206	6,074,416	6,431,138	6,993,964	7,602,415	7,602,415	0.00%
Sub-Total	\$20,224,535	\$20,604,745	\$25,917,473	\$16,480,299	\$22,233,167	\$22,106,740	-0.57%
<u>DeKalb Grady Clinic</u>							
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
<u>Other</u>							
Emergency Medical Service To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Recoup payment from Budgetary Reserve	0	0	0	5,000,000	0	0	100.00%
Total	\$21,605,299	\$21,985,509	\$27,298,237	\$22,861,063	\$23,613,931	\$23,487,504	-0.54%
Percent Change	-0.17%	1.76%	24.16%	-16.25%	3.29%	0.00%	-0.54%
Actual Expenditures	\$21,600,064	\$21,958,342	\$27,297,669	\$22,861,063	\$23,598,000 (estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2010 recommended budget for hospital operations totaling \$14,466,340 includes \$14,341,340 for operations and \$125,000 for Children's Healthcare at Hughes Spalding.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	75,764	106,764	106,764	106,764	106,764	106,764
Other Financing Uses	0	0	5,000,000	5,000,000	0	0	0
Other Costs	27,186,473	27,221,905	17,749,299	17,729,299	23,502,187	23,502,187	23,375,740
TOTAL	\$27,298,237	\$27,297,669	\$22,861,063	\$22,836,063	\$23,613,951	\$23,613,951	\$23,487,504

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: HOTEL / MOTEL FUND

DATE: 12/14/2009

PROGRAM DESCRIPTION

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, for 1988, and approved again for 1989 through 2009 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

MAJOR GOALS 2010

To position DeKalb County as the affordable and accessible destination for a vacations, group tours or meetings in the Atlanta area.
 To continue to promote the value of DeKalb County.
 To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS

	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Gross Room Rentals	\$115,919,077	\$149,199,960	\$149,199,960	\$120,200,200	\$100,500,600	-16.39%	\$100,500,600	0.00%
Total Tax Collected	\$6,487,027	\$7,459,998	\$7,273,422	\$7,167,386	\$3,528,920	-50.76%	\$2,500,000	-29.16%

REVENUE SUMMARY

	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Hotel/ Motel Tax	\$2,338,876	\$2,723,550	\$2,679,939	\$2,641,019	\$1,514,916	-42.64%	\$1,450,000	-4.29%
Fund Balance	209,476	230,592	346,434	267,521	251,232	-6.09%	170,742	-32.04%
Total	\$2,548,352	\$2,954,142	\$3,026,373	\$2,908,540	\$1,766,148	-39.28%	\$1,620,742	-8.23%

BUDGET SUMMARY BY DIVISION/PROGRAM

	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
DeKalb Convention & Visitors Bureau (DCVB)	\$2,400,000	\$2,450,000	\$2,800,000	\$2,800,000	\$2,274,000	\$2,200,000	\$1,450,000	-36.24%
Reserve for Appropriation	209,476	230,592	346,434	267,521	251,232	250,000	170,742	-32.04%
Total	\$2,609,476	\$2,680,592	\$3,146,434	\$3,067,521	\$2,525,232	\$2,450,000	\$1,620,742	-35.82%

Percent Change 0.15% 2.73% 17.38% -2.51% -17.68% -2.98% -35.82%

Actual Expenditures \$2,317,760 \$2,607,708 \$2,758,852 \$2,657,308 \$1,595,406 (estimated)

BUDGET 2010

FUND: SPECIAL REVENUE

DEPARTMENT: HOTEL / MOTEL FUND

DATE: 12/14/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

Continuation of the hotel-motel tax through 2009 was approved by the Board of Commissioners in January 13, 2009. The Board of Commissioners is expected to approve the continuation of the levy for 2010 at the December 15, 2009 BOC meeting.

In 2006, the BOC approved a contract with the DeKalb Convention and Visitors Bureau (DCVB) to promote tourism, conventions, and trade shows with DCVB as the only provider. The current contract with DCVB includes four annual renewals and will expire on December 31, 2010.

The decrease in 2010 revenue is attributed to the incorporation of the City of Dunwoody and a decrease in the total tax collected.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010 Budget
	Budget	Actual	Budget	Actual	Budget	Requested Recommended
Other Costs	\$3,146,434	\$2,758,852	\$3,067,521	\$2,657,308	\$2,525,232	\$1,620,742

BUDGET 2010

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/10/2009

PROGRAM DESCRIPTION

The Human Resources and Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. The department's five divisions perform distinct functions with specific responsibilities.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation and title changing of existing positions, recommends classifications for new positions, conducts salary surveys, and maintains the official personnel records of county employees.

The Employee Relations Division is responsible for handling grievances that are directed to the Human Resources and Merit System from employees and applicants, counseling employees, and processing appeals to the Merit System Council and Hearing Officers.

The Recruiting Division advertises vacancies and performs specialized recruitment activities, receives and screens applications, advises applicants concerning openings for which they may qualify, and develops and administers tests and other evaluation measures.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordinating of Human Resource reports; training, security, testing and updates of the PeopleSoft Human Resource Management System application, coordinates and oversees electronic records management, and serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs. It conducts needs assessments and utilizes class evaluations to determine skills gaps, coordinates and conducts professional development training classes, and retains outside vendors on contract for workshops and classes. When necessary, internal staff is recruited and certified to assist in training delivery.

MAJOR ACCOMPLISHMENTS 2009

Developed and implemented compensatory time usage tracking system for exempt employees.

Completed the RFP process for Fire Rescue and Police Services promotional examinations.

Awarded more than 4,000 training certificates for course completions

MAJOR GOALS 2010

To develop and implement mandatory training classes for management and non-management employees to promote a reduction in the number of disciplinary actions.

To complete the series of promotional examinations for Fire Rescue and Police Services

To use the job evaluation process to maximize job functionality and reduce the number of job classifications maintained.

BUDGET 2010

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/10/2009

KEY INDICATORS	Actual		Projected		Estimated		% change
	2006	2007	2008	2009	2010	2010	
Applications Received	18,603	21,608	20,676	15,000	10,000	10,000	-33.33%
Employment Registers	559	418	327	150	50	50	-66.67%
Classifications	875	891	860	872	860	860	-1.38%
Employee Assistance Cases	1,518	1,608	1,832	1,400	1,500	1,500	7.14%
Classes Scheduled	394	368	290	290	300	300	3.45%

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009	
Human Resources	\$3,340,035	\$4,015,176	\$3,282,107	\$3,588,767	\$3,266,882	\$3,533,900	\$3,116,755	\$3,116,755	\$3,266,882	\$3,533,900	\$3,116,755	-4.60%	
Employee Health Clinic	0	216,321	311,761	324,784	340,092	363,689	274,258	340,092	340,092	363,689	274,258	-19.36%	
Training & Development	411,313	511,591	325,028	370,963	432,907	272,908	586,683	370,963	432,907	272,908	586,683	35.52%	
Total	\$3,751,348	\$4,743,088	\$3,918,896	\$4,284,514	\$4,039,881	\$4,170,497	\$3,977,696	\$4,170,497	\$4,039,881	\$4,170,497	\$3,977,696	-1.54%	

Percent Change 18.96% 26.44% -17.38% 9.33% -5.71% 3.23% -1.54%

Actual Expenditures \$2,764,385 \$2,794,385 \$3,258,319 \$3,600,262 \$3,330,543 (estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009	
Full Time	34	37	38	38	38	38	38	38	38	38	29	-23.68%	
Time Limited	1	1	1	0	0	0	0	0	0	0	0	0.00%	

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a recommendation to abolish 8 vacant positions. This reduces the Personal Services funding by \$368,247.
 This budget recommends a Reduction in Force of 1 filled position. This reduces Personal Services funding by \$50,412.
 This budget includes \$644,821 for Fire Rescue and Police Services promotional testing.
 This budget includes \$375,000 for the Professional Development Training Initiative.

BUDGET 2010

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 12/10/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended	
Personal Services and Benefits	\$2,727,082	\$2,167,666	\$2,701,195	\$2,218,808	\$2,565,358	\$2,823,801	\$2,326,659	
Purchased/Contracted Services	1,086,646	1,016,045	1,505,840	1,104,500	1,207,604	1,262,226	1,584,726	
Supplies	86,280	62,854	70,110	74,468	63,814	68,280	62,500	
Capital Outlays	3,133	3,134	7,369	194,618	199,200	11,800	3,811	
Interfund/ Interdepartmental Charges	15,755	8,620	0	7,868	3,905	4,390	0	
TOTAL	\$3,918,896	\$3,258,319	\$4,284,514	\$3,600,262	\$4,039,881	\$4,170,497	\$3,977,696	

BUDGET 2010

FUND: GENERAL

DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Human and Community Development Department contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to Human and Community Development. The Department coordinated the County's Human/Community Services Grant and General Funds, reviews various grant proposals from non-profit and community organizations requiring County approval, coordinates or participates in various planning initiatives, provides general information to the public, and provides technical assistance to nonprofit agencies. The Office of Senior Affairs serves as the "Gateway" and primary agency responsible for access to available services; monitors the contract performance goals and outcomes of subcontractors providing senior services in DeKalb County. The Lou Walker Multipurpose Facility in DeKalb County is specifically designed to meet the needs and interests of today's older adults and offers classes, programs and services that introduce vibrant and stimulating opportunities.

MAJOR ACCOMPLISHMENTS 2009

Selected by Atlanta Regional Commission (ARC) to be the only County Based Aging (CBA) in the ten county region to participate in the Nursing Home Diversion Program receiving \$361,106 in Federal and State dollars.

Sponsored a Senior Voter Awareness Program that registered over 75 new voters and provided 26 caregivers with adult day care in-home respite vouchers.

Used the Civic Engagement Model to launch the Retired Senior Volunteer Program through Life Enrichment Services, Inc; delivering over 14 presentations covering consumer fraud, disaster preparedness, access to services, health and preventive services and environmental issues to over 176 participants with 14 volunteers. United States Attorney David Nahmas spoke to Lou Walker Senior Center participants on the issue of fraud against the elderly.

Provided 1500 hours of class instruction on Life Enrichment, Recreation, Nutrition, Fitness, Health & Wellness; Education/Lifelong Learning and Safety. Sponsored program in partnership with CDC on H1N1 influenza prevention.

Hosted event on Shingles and the Elderly " How to live with the Pain" in collaboration with the National Pain Foundation.

Established a computer lab at the Hamilton Community Center and refurbished the lobby area at the DeKalb-Atlanta Senior Center.

Prepared statement of services for 45 contract Community Center providers.

Obtained approval for 4 lease renewal for nonprofit organizations occupying space in the human services buildings.

Submitted 6 grant applications for federal funding.

MAJOR GOALS 2010

To continue Adult Daycare/In-Home Respite and Transportation vouchers to caregivers of DeKalb seniors no longer able to attend neighborhood senior centers but not "ready" for nursing home care.

To replace two of the 11 DeKalb State owned vehicles in the support of the 20 vehicle senior transportation fleet.

To establish a system in the neighborhood senior centers that allows for the acquisition of real-time data in order to achieve budget efficiencies.

To continue (My Senior Center) online registration for classes and use a new information system that will meet the needs of the facility and members.

To continue collaborations with universities and other community partners that will assist in determining measurable outcomes of innovative programs offered at the facility.

BUDGET 2010
 FUND: GENERAL
 DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT

DATE: 12/11/2009

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Projected 2009	Estimated 2010	% change	% change
Grant Apps Reviewed	52	53	56	56	61	68	8.93%	11.48%
Grant Apps Funded	35	35	36	45	43	45	-4.44%	4.65%
No of Citizen Visits to Civ. Human Svc. Ctrs.	481,503	505,578	515,510	525,000	505,000	510,000	-3.81%	0.99%
Contracts for Senior Information Referral	9,300	12,838	11,400	9,534	9,600	10,000	0.69%	4.17%
Senior Transported	400	420	423	283	270	260	-4.59%	-3.70%
Average Daily Attendance At Lou Walker Sr. Ctr.	N/A	500	586	597	600	500	0.50%	-16.67%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Administration	\$1,239,451	\$1,152,935	\$1,245,143	\$1,383,980	\$1,949,981	\$1,849,439	\$1,367,858	-29.85%
Lou Walker Senior Center	44,342	1,014,822	1,620,768	1,665,835	1,569,191	1,446,989	1,162,850	-25.89%
Senior Citizens	144,241	141,480	236,039	2,085,285	2,058,504	1,992,414	1,720,736	-16.41%
Total	\$1,428,034	\$2,309,237	\$3,101,950	\$5,135,100	\$5,577,676	\$5,288,842	\$4,251,444	-23.78%

Percent Change	141.28%	290.16%	34.33%	65.54%	8.62%	-5.18%	-23.78%
Actual Expenditures	\$1,430,229	\$2,497,969	\$2,901,789	\$4,459,373	\$5,167,547 (estimated)		

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	18	18	18	25	25	27	16	-36.00%
Part Time	0	0	0	0	1	2	1	-50.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

It is the intent of the Administration to combine the Human Services Department with the Community Development Department in 2010.

\$71,140 in salary savings has been deducted from this budget, this is equivalent of 1 position.

The recommendation abolishes 3 vacant positions. This reduces the Personal Services funding by \$208,093.

This budget recommends a Reduction in Force of 6 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$487,994.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 07510

1. Addition of one Juvenile Program Administrator position for the Meeting of the Hearts mentoring program for children of incarcerated parents. Included salary and benefits for 9 months.
Not Recommended.

Cost Center 07520

2. Addition of 1 Part-time Customer Service Representative who will coordinate, schedule and monitor the active and exemplary programs at the Lou Walker Senior Center. This position has been contracted since the Lou Walker Center opened. Included salary and benefits for 9 months.
Not Recommended.

3. Addition of Part-time Office Assistant at the Lou Walker Senior Center to processes orders; schedule rooms for classes records and publishes staff and facility meeting minutes; coordinates the preparation and completion of all 45 contracts; manages, directs and assigns to all interns and temporary staff; assists with special events and does the programming for the center. Funding this position will reduce contractual expenditures and will enable the office to operate more efficiently. Included salary and benefits for 9 months.
Not Recommended.

Cost Center 07530

4. Convert 1 Part-Time Information & Referral Specialist to Full-Time Information & Referral Specialist by providing information about a broad range of community, social, health and government services and resources. Included salary and benefits for 12 months.
Not Recommended.

	Requested	Recommended
	\$47,695	\$0
	28,775	0
	28,775	0
	24,452	0
	\$129,697	\$0

Total Program Modifications

BUDGET 2010
 FUND: GENERAL
 DEPARTMENT: HUMAN and COMMUNITY DEVELOPMENT

DATE: 12/11/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010		Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended	Budget	Budget
Personal Services and Benefits	\$1,394,721	\$1,297,410	\$1,537,101	\$1,468,865	\$1,798,348	\$1,977,023	\$1,142,951					
Purchased/Contracted Services	1,408,673	1,334,850	1,431,357	1,568,691	1,538,330	1,834,407	1,664,306					
Supplies	170,857	194,270	117,463	122,166	142,390	104,125	80,900					
Capital Outlay	18,379	12,360	54,760	45,417	27,268	3,287	3,287					
Interfund/Interdepartmental Charges	61,200	62,789	42,897	47,128	85,978	170,000	160,000					
Other Costs	48,120	110	1,951,522	1,207,106	1,985,362	1,200,000	1,200,000					
TOTAL	\$3,101,950	\$2,901,789	\$5,135,100	\$4,459,373	\$5,577,676	\$5,288,842	\$4,251,444					

PROGRAM DESCRIPTION

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. The department has a robust and secure technology infrastructure. A comprehensive suite of software applications are maintained and supported including PeopleSoft, Hansen, and the Oracle E-Business Suite. Information technology support and services are provided to the critical facets of County services including Police, Judicial, Fire & Rescue, and Watershed Management. The Department also manages the County network, which includes over 200 sites, and all telecommunication needs for DeKalb County.

MAJOR ACCOMPLISHMENTS 2009

Revised County wireless device policy.
 Implemented Local Small Business Enterprise (LSBE) module for certification and compliance.
 Redesigned the County's website.
 Consolidated and virtualized the information storage environment.
 Migrated DeKalb County Libraries to the County's network.

MAJOR GOALS 2010

To enhance network infrastructure to support the implementation of electronic citations.
 To implement the partition of a single physical server into multiple virtual servers to better utilize hardware resources while reducing hardware and maintenance costs.
 To conduct full IT assessment and identify any cost optimization opportunities.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change	% change
	2006	2007	2008	2009	2010		
% of computer related problems reported to Help Desk resolved to customer satisfaction	89	72	75	80	85	6.67%	6.25%
System & Program Requests Received	4,461	4,211	4,472	4,517	4,607	1.01%	1.99%
Help Desk Calls	11,558	20,987	18,941	21,787	24,183	15.03%	11.00%

BUDGET 2010
FUND: GENERAL
DEPARTMENT: INFORMATION SYSTEMS

DATE: 12/3/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Administration	\$11,309,196	\$13,140,384	\$18,141,165	\$18,692,768	\$20,333,707	\$18,614,686	-18.62%
Operations	1,035,636	419,402	14,890	396	0	0	0.00%
Proj. Dev. / Implement.	41,576	0	0	0	0	0	0.00%
Communications	0	0	0	2,338,424	2,527,125	2,351,136	-20.75%
	\$12,386,408	\$13,559,785	\$18,156,054	\$21,031,587	\$22,860,832	\$20,965,822	-18.86%
Percent Change	17.00%	9.47%	33.90%	15.84%	8.70%	-8.29%	-18.86%
Actual Expenditures	\$10,366,018	\$16,563,018	\$17,893,146	\$20,371,879	\$22,351,073	(estimated)	
AUTHORIZED	2005	2006	2007	2008	2009	Requested	Increase
POSITIONS	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Full Time	90	91	112	120	131	133	-9.92%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$615,489 has been deducted as salary savings; this is the equivalent of 10 full-time positions.

This budget recommends the abolishment of 15 vacant positions. This reduces Personal Services funding by \$874,100.

This budget recognizes the transfer of 2 positions from the Property Appraisal department: 1 Network Coordinator and 1 User Liaison Coordinator; \$106,318 salary and benefits.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
 No program modifications were requested.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended
Personal Services and Benefits	\$6,494,310	\$6,376,651	\$7,478,475	\$7,107,764	\$7,875,462	\$7,875,462	\$9,588,626	\$8,138,303
Purchased / Contracted Services	9,211,769	9,425,266	11,723,743	11,117,585	11,499,572	11,499,572	10,621,606	9,852,512
Supplies	204,116	169,631	101,367	270,425	281,530	281,530	208,098	207,648
Capital Outlays	833,462	506,034	401,079	542,071	1,175,074	1,175,074	515,000	325,000
Interfund / Interdepartmental Charges	12,397	15,565	24,137	31,757	29,194	29,194	32,492	26,013
Other Costs	1,400,000	1,399,998	102,785	102,279	0	0	0	0
Other Financing Uses	0	0	1,200,000	1,200,000	2,000,000	2,000,000	0	0
TOTAL	\$18,156,054	\$17,893,146	\$21,031,587	\$20,371,879	\$22,860,832	\$22,860,832	\$20,965,822	\$18,549,476

BUDGET 2010

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 12/3/2009

PROGRAM DESCRIPTION

Hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

MAJOR ACCOMPLISHMENTS 2009

This year, the Juvenile Court continued to successfully manage approximately \$500,000 dollars in federal, state, and local government grant funds that were utilized to implement therapeutic youthful offender programming. The therapeutic programming addresses the underlying causes of juvenile delinquency and provides counseling services to youthful offenders to promote their rehabilitation in the community. In addition, the juvenile court received \$389,000 dollars in grant funding to fully implement a mediation program and Mental Health Court for youthful offenders. The Juvenile Court continued to operate the Rebound Drug Court and Truancy Court to address the underlying substance abuse and truancy issues of youthful offenders and further expanded the Youth Achievement Program to include actual work site experiences, job training and college tours. The Judges continued to serve in advisory roles for several community organizations and the Chief Judge participated in the "Crime Prevention Tour" hosted by the District Attorney.

MAJOR GOALS 2010

1. Increase Grant Funding by 15% through effective research and submission of quarterly grant applications to appropriate funding agencies.
2. Fully upgrade ACS Banner program application to 5.1 and implement ACS Banner Risk and Needs Assessment instrument.

KEY INDICATORS	Actual		Actual		Estimated		Projected		% Change
	2006	2007	2008	2009	2009	2010	2010		
Delinquent Charges	9,026	8,718	7,999	8358	8358	8,379	8,379	0%	
Unruly Charges	1,975	1,676	1,533	1,604	1,604	1,653	1,653	3%	
Deprived Charges	1,694	2,007	1,920	1,963	1,963	1,981	1,981	1%	
Traffic Charges	933	620	560	590	590	609	609	3%	
Special Proceedings	561	520	513	516	516	523	523	1%	
Warrants Issued	1,590	1,503	1,347	1,425	1,425	1,442	1,442	1%	
Points II Program (informal)	853	897	586	741	741	756	756	2%	
Truancy Citation (informal)	870	1,253	1,078	1,165	1,165	1,179	1,179	1%	
Status Offenders (informal)	626	679	587	633	633	658	658	4%	

BUDGET 2010

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 12/3/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Requested Recommended 2010	Increase 2010/2009
Administration	\$3,141,541	\$3,189,400	\$3,383,506	\$7,144,305	\$5,808,963	\$7,351,239	\$7,224,006	24.36%
Probation Services	2,907,788	2,874,668	2,965,863	2,937,929	2,683,425	2,854,639	2,439,761	-9.08%
Total	\$6,049,329	\$6,064,068	\$6,349,389	\$10,082,234	\$8,492,388	\$10,205,878	\$9,663,767	13.79%

Percent Change 3.25% 0.24% 4.71% 58.79% -15.77% 20.18% 13.79%

Actual Expenditures \$5,468,592 \$5,529,610 \$5,794,818 \$9,726,997 \$8,235,064 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Requested Recommended 2010	Increase 2010/2009
Full Time	87	87	87	87	88	88	71	-19.32%

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2010 budget includes the annual lease payments, \$3,730,071, for the new Juvenile Justice Center. This budget includes a program modification to defund 4 vacant positions. The recommendation abolishes 4 vacant positions. This reduces the Personal Services funding by \$178,524. This budget recommends a Reduction in Force of 13 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$628,458.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Defund 4 vacant positions for the 2010 budget year.
Recommendation: Abolish 4 vacant positions.

2. Reinstate three defunded positions.
Not Recommended at this time.

	Requested	Recommended
	(\$178,524)	(\$178,524)
	97,883	0
Total Program Modifications	(\$80,641)	(\$178,524)

BUDGET 2010

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 12/3/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$5,210,922	\$4,886,135	\$5,340,528	\$5,024,381	\$5,220,768	\$5,633,083	\$5,167,172	\$5,633,083	\$5,167,172	\$5,167,172
Purchased/Contracted Services	822,208	648,887	4,429,829	4,390,830	2,993,806	4,328,270	4,313,270	4,328,270	4,313,270	4,313,270
Supplies	169,739	139,299	154,232	142,221	161,581	135,412	134,412	135,412	134,412	134,412
Interfund/Interdepartmental Charges	50,800	105,147	67,029	90,339	33,313	4,588	4,588	4,588	4,588	4,588
Capital Outlays	5,719	7,521	6,529	6,730	3,627	60,200	0	60,200	60,200	0
Other Costs	82,170	0	11,591	0	44,325	44,325	44,325	44,325	44,325	44,325
Other Financing Sources	7,830	7,830	72,496	72,496	34,968	0	0	34,968	0	0
TOTAL	\$6,349,389	\$5,794,818	\$10,082,234	\$9,726,997	\$8,492,388	\$10,205,878	\$9,663,767	\$10,205,878	\$9,663,767	\$9,663,767

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: JUVENILE SERVICES FUND **DATE: 11/9/2009**

PROGRAM DESCRIPTION

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation.
7. Truancy Intervention Services.

REVENUE SUMMARY		2005	2006	2007	2008	2009	% Change	2010	% Change
Chgs for County Services		\$71,751	\$162,856	\$271,739	\$269,477	\$65,000	-75.88%	\$51,706	-20.45%
Fund Balance Forward		14,353	77,761	134,827	197,835	234,060	18.31%	264,718	0.00%
Total		\$86,104	\$240,617	\$406,566	\$467,312	\$299,060	-75.88%	\$316,424	5.81%

BUDGET SUMMARY BY DIVISION/PROGRAM		2005	2006	2007	2008	2009	Requested	Recommended	Increase
		Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009
Juvenile Services Fund		\$86,104	\$240,617	\$406,566	\$467,312	\$299,060	\$235,295	\$316,424	5.81%
Total		\$86,104	\$240,617	\$406,566	\$467,312	\$299,060	\$235,295	\$316,424	5.81%

	0.00%	179.45%	68.97%	14.94%	-36.00%	-21.32%	5.81%
Actual Expenditures	\$12,612	\$14,290	\$9,168	\$19,742	\$19,742 (estimated)		

BUDGET 2010
FUND: SPECIAL REVENUE
DEPARTMENT: JUVENILE SERVICES FUND

DATE: 11/9/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Purchased/Contracted Services	\$406,566	\$9,168	\$467,312	\$19,742	\$299,060	\$19,742	\$299,060	\$235,295	\$235,295	\$316,424
Total	\$406,566	\$9,168	\$467,312	\$19,742	\$299,060	\$19,742	\$299,060	\$235,295	\$235,295	\$316,424

BUDGET 2010

FUND: LAW ENFORCEMENT CONFISCATED MONIES

DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES

DATE: 11/17/2009

PROGRAM DESCRIPTION

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order.

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009	
Federal Police	\$2,149,335	\$2,614,114	\$3,549,710	\$2,824,400	\$3,504,791	2,966,545	2,966,545	2,966,545	2,966,545	2,966,545	2,966,545	-15.36%	
Federal Sheriff	36,061	30,661	11,752	869	869	931,101	931,101	931,101	931,101	931,101	931,101	107046.26%	
Federal/Treasury Sheriff	60,841	171,111	723,624	678,258	394,293	0	0	0	0	0	0	-100.00%	
State Sheriff	204,665	128,849	21,215	6,769	12,135	11,422	11,422	11,422	11,422	11,422	11,422	-5.88%	
State District Attorney	224,138	300,330	425,880	399,298	136,159	133,316	133,316	133,316	133,316	133,316	133,316	-2.09%	
State Police	422,159	716,581	1,308,729	1,477,160	1,620,489	1,634,466	1,634,466	1,634,466	1,634,466	1,634,466	1,634,466	0.86%	
Total	\$3,097,199	\$3,961,647	\$6,040,910	\$5,386,754	\$5,668,735	\$5,676,850	\$5,676,850	\$5,676,850	\$5,676,850	\$5,676,850	\$5,676,850	0.14%	

Percent Change -6.90% 27.91% 52.48% -10.83% 5.23% 0.14% 0.14%

Actual Expenditures \$2,168,490 \$1,245,256 \$2,925,699 \$2,248,543 \$2,863,563 (estimated)

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2010 Appropriation for this Fund represents the end of year 2009 fund balances.

BUDGET 2010

**FUND: LAW ENFORCEMENT CONFISCATED MONIES
DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES
SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

DATE: 11/17/2009

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Budget	Recommended
Purchased/Contracted Services	\$1,120,078	\$812,130	\$951,551	\$782,484	\$1,067,779	\$144,738	\$144,738	
Supplies	308,079	240,093	158,082	115,888	1,045,976	869	869	
Capital Outlays	979,536	345,446	948,441	517,326	738,137	930,232	930,232	
Interdepartment/Interfund Charges	1,553,805	1,603,421	838,798	854,783	0	0	0	
Other Costs (Reserve for Appropriation)	2,067,800	(87,004)	2,446,085	(65,734)	2,600,776	4,601,011	4,601,011	
Other Financing Uses	11,613	11,613	43,796	43,797	216,068	0	0	
TOTAL	\$6,040,910	\$2,925,699	\$5,386,754	\$2,248,543	\$5,668,735	\$5,676,850	\$5,676,850	

PROGRAM DESCRIPTION

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney/Chief Legal Officer. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney/Chief Legal Officer is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county in all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

MAJOR ACCOMPLISHMENTS 2009

Continued reduction in jury trials and substantial monetary judgments due to proactive and aggressive litigation tactics.
 Drafted substantive ordinances.
 Drafted numerous overlay districts and amendments to overlay districts.

MAJOR GOALS 2010

To win or settle majority of litigation files.
 To provide prompt response to written requests for legal opinions and requests to draft ordinances.
 To provide prompt review of standard form contracts.

KEY INDICATORS	Actual		Actual		Estimated		Projected		% change
	2006	2007	2008	2009	2010	2010	% change		
Total Case files Opened	940	917	717	997	1,000	1,000	39.05%	0.30%	
Total Case files Closed	691	830	913	958	960	960	4.93%	0.21%	
Total Case files Pending	1,534	1,795	1,682	1,715	1,720	1,720	1.96%	0.29%	

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010	2010	2010	2010/2009
Law	\$3,293,732	\$3,293,732	\$4,147,441	\$4,147,441	\$4,690,127	\$4,690,127	\$4,688,623	\$4,688,623	\$4,382,791	\$4,382,791	\$5,021,034	\$4,428,808	\$4,428,808	1.05%
Total														
Percent Change	14.61%		25.92%		13.08%		-0.03%		-6.52%		7.09%			1.05%
Actual Expenditures	\$3,851,305		\$3,905,644		\$4,126,925		\$3,436,412		\$3,431,207		(estimated)			

BUDGET 2010
FUND: GENERAL
DEPARTMENT: LAW

DATE: 12/10/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Requested Recommended 2010	Increase 2009/2010
Full Time	27	27	27	27	27	27	19	-29.63%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a recommendation to abolish 2 vacant positions. This reduces the Personal Services funding by \$93,927. This budget recommends a Reduction in Force of 5 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$383,650.
 1 time limited position funded by Parks Bonds will be abolished as part of this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
 No program modifications are requested in this budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended
Personal Services and Benefits	\$2,513,473	\$2,517,845	\$2,705,167	\$2,431,006	\$2,730,640	\$2,843,749	\$2,271,050
Purchased/Contracted Services	2,074,857	1,483,735	1,901,699	916,619	1,575,722	2,106,285	2,099,785
Supplies	81,697	91,998	77,707	82,853	75,606	71,000	57,973
Capital Outlays	20,100	33,347	4,050	5,934	64	0	0
Other Costs	0	0	0	0	759	0	0
TOTAL	\$4,690,127	\$4,126,925	\$4,688,623	\$3,436,412	\$4,382,791	\$5,021,034	\$4,428,808

PROGRAM DESCRIPTION

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 22 public library facilities supported by a Library Processing Center. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 700 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Public meeting spaces are available in 16 library branches.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: checking out and checking in library materials so that patrons can access them quickly and easily; computer registration of applicants for library cards; helping patrons locate and obtain materials online; shelving books and keeping an accurate patron file; advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

MAJOR ACCOMPLISHMENTS 2009

Increased circulation of library materials by 6% as compared to 2008 despite the closing of several branches for construction.
Library website was accessed remotely 1,111,810 times.
Library on-line research databases were accessed 95,495 times.
81,882 persons attended library programs- nearly equal to FY2008 despite the closure of several libraries for construction.
142 patron training programs were presented to the public.

MAJOR GOALS 2010

To secure sufficient staffing to operate bond libraries coming online in 2010.
 Continue design and construction of libraries in the 2008 Bond Program.
 Increase availability of library materials to the public through collection growth.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Patron Visits	3,216,230	3,292,187	3,273,489	3,232,361	-1.26%	3,300,000	2.09%
Materials Checked Out	3,400,671	3,491,216	3,781,006	3,998,770	5.76%	4,000,000	0.03%
Online Public Access Catalog	1,082,423	4,025,659	4,298,344	15,224,845	254.20%	18,000,000	18.23%
Community Meetings	2,179	2,250	1,916	1,590	-17.01%	1,600	0.63%
Libranes	23	23	21	21	0.00%	21	0.00%

BUDGET SUMMARY BY

DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Administration	\$2,501,242	\$2,548,594	\$2,871,756	\$2,891,370	\$2,959,518	\$3,700,769	\$3,399,151	14.85%
Information Services	3,821,524	3,922,850	3,821,273	3,933,573	4,201,018	5,082,701	3,831,645	-6.41%
Circulation	2,820,979	2,846,143	2,996,480	3,038,577	3,058,719	3,509,910	2,982,971	-2.48%
Technical Services	1,829,503	2,154,404	2,636,099	649,975	1,299,563	2,856,396	849,080	-34.66%
Automation	313,538	325,309	343,977	347,180	500,341	543,042	431,260	-13.81%
Maintenance/Operations	620,386	632,915	654,290	673,122	799,584	958,215	946,904	18.42%
Total	\$11,907,172	\$12,430,215	\$13,323,875	\$11,533,797	\$12,818,743	\$16,661,033	\$12,541,011	-2.17%

Percent Change

	8.89%	4.39%	7.19%	-13.44%	11.14%	29.97%	-2.17%
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Actual Expenditures

	10,943,273	12,008,663	13,093,986	11,253,674	12,501,224	(estimated)	
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AUTHORIZED

POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	177	180	184	196	243	248	203	-16.46%
Part Time/Temporary	49	49	49	50	55	55	55	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$800,558 has been deducted as salary savings; this is the equivalent of 19 full time positions. This budget recommends a Reduction in Force of 40 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$1,919,318.
 The budget for books has been reduced to \$100,000.
 Two expanded library branches (Hairston Crossing, Salem Panola) are expected to open in 2010. A new library at Stonecrest is expected to open in December 2009.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Increased operating costs associated with the opening of bond libraries. Operating costs include electricity, gas, lease of equipment, cleaning services, equipment repair and maintenance, telecommunications, library and building supplies, and water and sewer need to be increased. Partial Recommendation for Embury Hills, Stonecrest and Facility Space Rental.	\$497,993	\$200,512
2. Reduction in operating costs due to the closing of the Briarcliff and Lithonia Branches. (Cost Center 06810) Not Recommended at this time.	(32,661)	0
3. Additional staff needed to open the Scott Candler Library Branch in October. Includes salaries and benefits for (1) Senior Librarian and (1) Library Specialist Senior. (Cost Center 06820) Not Recommended at this time.	33,414	0
4. Reduction in salaries and benefits and expenses for six months due to the delay in opening the Hairston and Panola Branches until June 2010. This is for 15 positions. (Cost Center 06820) Not Recommended at this time.	(210,536)	0
5. Reduction in expenses, salaries and benefits for 2 positions for six months due to the delay in opening the Hairston and Panola Branches. (Cost Center 06820) Not Recommended at this time.	(7,145)	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)	Requested	Recommended
6. Defund for six months, 2 positions at Hairston Crossing Branch and 1 position at Salem Panola Branch. Salaries and benefits are included. (Cost Center 06820) Not Recommended at this time.	(72,503)	0
7. Additional Staff is necessary to open an expanded Scott Candler Library Branch in October. Salaries and benefits are included for 3 positions. (Cost Center 06830) Not Recommended at this time.	15,116	0
8. Defund for six months, 8 positions at Hairston Crossing Branch and (8) positions at Salem Panola Branch. Salaries, benefits and supplies are included. (Cost Center 06830) Not Recommended at this time.	(164,351)	0
9. Defund for six months, 6 positions at Hairston and Salem Panola Branches. Salaries and benefits are included. Not Recommended at this time.	-79,535	0
10. Restoration of funding for library materials that was reduced in the 2009 county budget. Not Recommended at this time.	1,525,000	0
11. Defund 3 Custodial Positions and 1 Courier position due to the delay in opening the Hairston and Panola Branches. Salaries and benefits are included. (Cost Center 06860) Not Recommended at this time.	(59,992)	0
12. Defund 1 Custodial position due to the delay in opening the Hairston and Panola Branches. Salaries and benefit are included. (Cost Center 06860) Not Recommended at this time.	(14,228)	0
Total Program Modifications	<u>\$1,430,572</u>	<u>\$200,512</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Personal Services and Benefits	\$10,208,955	\$9,981,025	\$10,555,580	\$10,327,146	\$11,260,307	\$13,113,790	\$11,183,588
Purchased / Contracted Services	40,165	37,528	58,147	610	58,600	58,600	58,600
Supplies	2,027,400	2,027,276	188	188	500,313	2,025,000	100,000
Interfund / Interdepartmental Charges	12,631	13,433	13,843	19,735	19,187	17,975	17,975
Other Costs	1,034,724	1,034,724	906,039	905,995	980,336	1,445,668	1,180,848
TOTAL	\$13,323,875	\$13,093,986	\$11,533,797	\$11,253,674	\$12,818,743	\$16,661,033	\$12,541,011

PROGRAM DESCRIPTION

The Court decides whether to issue arrest and search warrants after hearing evidence to determine whether there is probable cause. The Court sets bonds by individual hearings in felony cases and by schedule in most misdemeanor cases and conducts preliminary hearings in most cases to determine whether there is enough evidence to prosecute the defendant. The criminal division must remain open every day (approximately 16 hours) to accommodate the needs of the Sheriff's Office and Police Department, as well as the public. In civil cases, the Court hears most types of cases where the amount at issue is within the Court's jurisdictional limit. The Court offers simplified, speedy procedures designed to allow persons to pursue small claims without the aid of an attorney.

MAJOR ACCOMPLISHMENTS 2009

Expanded the Jail Diversion Program for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness presently being detained in the DeKalb County Jail.
 Processed family violence and stalking protection order cases for Superior Court.
 Expanded The Electronic Warrant Interchange (EWI) to include operations from offsite locations during the hours that the Magistrate Court is closed.

MAJOR GOALS 2010

To provide expanded service through Jail Diversion Program insuring legal representation for the defendant and any necessary counseling.
 To continue to provide the most accessible 24 hour capacity to secure arrest and /or search warrants.
 To acquire equipment and fund licenses for use of the Electronic Warrant Interchange (EWI) from remote locations.

KEY INDICATORS	Actual		Estimated		Projected		%change
	2006	2007	2008	2009	2010	2010	
Bond Hearings	7,000	6,678	6,681	6,480	6,475	6,475	-0.08%
Commitment Hearings	32,000	25,898	26,023	24,644	24,146	24,146	-2.02%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		Budget		
Magistrate Court	\$2,218,647		\$2,279,013	\$2,547,607	\$2,605,718	\$2,605,627	\$2,505,627	\$3,851,656	\$2,142,309	\$2,142,309	\$2,142,309	\$2,142,309	-14.50%
	\$2,218,647		\$2,279,013	\$2,547,607	\$2,605,718	\$2,605,627	\$2,505,627	\$3,851,656	\$2,142,309	\$2,142,309	\$2,142,309	\$2,142,309	-14.50%

Percent Change 4.80% 2.72% 11.79% 2.28% -3.84% 53.72% -14.50%

Actual Expenditures \$1,969,038 \$2,181,959 \$2,345,790 \$2,490,487 \$2,558,558 (estimated)

	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	6	13	14	14	14	14	11	-21.43%
Part Time/Temporary	23	23	23	23	23	23	23	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

This budget recommends a Reduction in Force of 3 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$203,446.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	Budget Recommended
Personal Services and Benefits	\$2,316,475	\$2,169,878	\$2,376,440	\$2,308,868	\$2,304,576	\$3,665,656	\$2,036,769
Purchased / Contracted Services	149,537	111,853	171,494	122,340	131,757	123,100	77,940
Supplies	76,188	60,805	51,680	56,429	64,194	57,800	22,500
Capital Outlays	804	804	804	0	0	0	0
Other Costs	4,603	2,450	5,300	2,850	5,100	5,100	5,100
TOTAL	\$2,547,607	\$2,345,790	\$2,605,718	\$2,490,487	\$2,505,627	\$3,851,656	\$2,142,309

BUDGET 2010

FUND: GENERAL

DEPARTMENT: MEDICAL EXAMINER

DATE: 12/3/2009

PROGRAM DESCRIPTION

The Medical Examiner's Office performs investigations into deaths that are required by law to be reported to the DeKalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute dies
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

MAJOR ACCOMPLISHMENTS 2009

Completed thorough and comprehensive investigation of all reported deaths, resulting in the proper determination of cause and manner of death and the dissemination of accurate information to the appropriate individuals and agencies.
Performed numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory with no identifiable, significant errors.
Deployed the technical body recovery team (TBRT) to over 115 death scenes this past year, resulting in the intact and successful recovery of the dead body from difficult and precarious environments without injury to team members, or loss/damage of equipment.
Generated \$37,300 in revenue for the County through the use of the sterile autopsy/operating room.

MAJOR GOALS 2010

To continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.
To continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies, and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.
To continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

KEY INDICATORS	Actual 2006		Actual 2007		Actual 2008		Estimated 2009		Projected 2010		% change
Deaths Investigated	1,702	1,595	1,651	1,650	1,700						3%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended 2010		Increase 2010/2009	
	Budget		Budget		Budget		Budget		Budget		2010		2010	
Medical Examiner	\$2,149,472		\$2,350,640	\$2,462,058	\$2,652,868	\$2,641,912	\$2,510,144	\$2,400,824	\$2,510,144		\$2,510,144	\$2,400,824		-9.13%
Total	\$2,149,472		\$2,350,640	\$2,462,058	\$2,652,868	\$2,641,912	\$2,510,144	\$2,400,824	\$2,510,144		\$2,510,144	\$2,400,824		-9.13%

Percent Change 8.03% 9.36% 4.74% 7.75% -0.41% -5.38% -9.13% -9.13%

Actual Expenditures \$2,140,562 \$2,335,674 \$2,311,317 \$2,521,615 \$2,399,123 (estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended 2010		Increase 2010/2009	
	Budget		Budget		Budget		Budget		Budget		2010		2010	
Full Time	21		21	21	21	21	21	21	21	21	21	17		-19.05%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget. This budget includes a program modification to defund 1 vacant position. The recommendation abolishes 1 vacant position. This reduces Personal Services funding by \$93,096. This budget recommends a Reduction in Force of 3 filled positions. These positions will be abolished. This reduces Personal Services funding by \$112,687. This budget includes \$660,000, for the medical services contract for the Chief Medical Examiner.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations	Requested Recommended
1. 1. Defund 1 vacant position for the 2010 budget year.	(\$93,096)
Recommendation: Abolish 1 vacant position.	(\$93,096)
Total Program Modifications	(\$93,096)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Requested	Recommended	
Personal Services and Benefits	\$1,542,289	\$1,542,813	\$1,589,989	\$1,462,165	\$1,651,784	\$1,575,073	\$1,509,840			
Purchased/Contracted Services	683,305	515,559	742,313	729,927	749,946	728,281	728,631			
Supplies	142,226	153,431	193,784	204,906	176,607	109,500	102,000			
Capital Outlays	5,000	10,787	7,200	7,568	0	0	0			
Interdepartment/Interfund Charges	89,237	88,728	119,583	117,049	63,575	97,290	60,353			
TOTAL	\$2,462,058	\$2,311,317	\$2,652,868	\$2,521,615	\$2,641,912	\$2,510,144	\$2,400,824			

BUDGET 2010

FUND: TAX FUNDS

DEPARTMENT: NON-DEPARTMENTAL

DATE: 12/16/2009

PROGRAM DESCRIPTION

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, Pensioners Health/Life Insurance, and the Attendance Incentive Program. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Contingency, and Budgetary Reserve.

OTHER INFORMATION RELATIVE TO 2010 BUDGET

The Contingency account is recommended at \$1,000,000.

The Budgetary Reserve account is recommended at \$11,221,548.

The Lobbying Contracts account is recommended at \$264,000.

HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended	Budget
COPS - Principal & Interest	\$1,953,159	\$1,953,159	\$1,956,334	\$1,955,995	\$1,952,134	\$1,952,134	\$1,952,134	
Building Authority (Juv) Revenue Bonds	3,001,631	4,090,636	5,784,463	5,784,463	3,715,721	3,715,721	3,715,721	
Lease Purchase of Real Estate								
Public Safety / Judicial Authority P&I	2,121,628	2,121,628	3,109,666	3,109,666	3,109,476	3,096,476	3,096,476	
South DeKalb Arts Center	0	0	750,000	0	0	0	0	
Pensioners Group Insurance	8,166,374	8,704,187	9,543,213	9,543,213	9,021,771	9,021,771	9,021,771	
Atlanta Regional Commission	683,120	683,120	683,120	700,960	700,960	713,280	713,280	

BUDGET 2010
FUND: TAX FUNDS
DEPARTMENT: NON-DEPARTMENTAL
HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS (continued)

DATE: 12/16/2009

	2007	2007	2008	2008	2009	2010	2010
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Reserves & Contingencies							
Contingency	\$1,000,000	\$0	(\$7,144,124)	\$0	\$5,742,455	\$1,000,000	\$1,000,000
Budgetary Reserve	18,521,431	0	13,521,431	0	12,721,548	11,221,548	11,221,548
Reserve for Appropriation - Reserve	2,949,394	0	10,244,562	0	442,175	0	0
Reserve for Tax Allocation Districts	249,890	0	249,890	0	481,507	995,000	995,000
Reserve for Process Improvement	665,872	623,883	474,963	85,588	24,670	0	0
Economic Development Incentive	1,000,000	0	0	0	0	0	0
Various Insurance Costs:							
Unemployment Compensation	227,928	241,634	227,928	216,816	219,798	141,707	141,707
Non-Immunity	976,576	778,461	976,576	1,026,888	0	996,919	996,919
Monies & Securities	43,849	0	43,849	35,604	24,199	38,396	38,396
Buildings & Contents	109,848	114,766	109,848	68,580	133,926	108,109	108,109
Loss Control	38,760	74,363	38,760	52,008	221,033	191,461	191,461
Boiler/Machinery	8,742	9,404	8,742	29,052	0	0	0
Professional Services							
Lobbying Contract (Local)	150,000	275,564	265,000	142,367	145,000	144,000	144,000
Lobbying Contract (National)	121,000	99,212	115,000	120,000	120,000	120,000	120,000
Auditing Fees	224,000	163,750	202,000	1,002,831	303,860	275,000	275,000
Attendance Incentive	1,137,434	640,537	1,632,377	1,081,523	0	0	0
Excess Salary Savings	(7,500,000)	0	(7,500,000)	0	(5,993,505)	0	0
Stormwater Fees Owed by County	275,424	226,188	208,436	234,953	228,815	221,000	221,000
Other							
Dues, Books, Subscriptions	55,000	43,322	43,325	59,486	56,471	56,000	56,000
Georgia Forestry Commission	1,500	1,472	1,500	3,468	2,312	0	0
Electricity	0	(1,154,539)	0	(1,154,539)	0	0	0

BUDGET 2010
FUND: TAX FUNDS
DEPARTMENT: NON-DEPARTMENTAL

DATE: 12/16/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Budget
Personal Services and Benefits	(\$6,928,476)	\$1,557,756	(\$7,692,637)	\$1,467,282	(\$5,774,373)				\$141,707	\$42,459
Purchased/Contracted Services	7,395,425	7,521,096	4,976,134	5,837,479	5,134,161				5,102,994	5,103,014
Supplies	43,325	1,033,992	43,325	(37,430)	56,471				56,000	56,000
Capital Outlays	0	0	0	(1,844,011)	0				0	0
Interfund/Interdepartmental Charges	2,109,278	730,652	1,626,823	1,626,821	379,156				1,334,885	1,334,885
Other Costs	26,489,515	9,947,934	29,652,253	13,421,347	27,463,923				25,253,548	26,243,825
Debt Services	1,956,334	1,955,383	1,959,582	1,955,995	1,952,134				1,952,134	1,952,134
Other Financing Uses	5,968,260	5,968,260	0	3,327	1,500,000				0	0
Retirement Services	0	(83)	0	0	0				0	0
TOTAL	\$37,033,661	\$28,714,990	\$30,565,480	\$22,430,810	\$30,711,472				\$33,841,268	\$34,732,317

SUMMARY BY FUND OF EXPENDITURE

	2007		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Budget
General	\$29,485,880	\$21,802,582	\$21,819,471	\$13,501,718	\$23,754,997			\$26,616,034
Fire	3,259,856	3,088,509	3,350,441	3,544,859	2,183,022			3,519,228
STD-DESIGNATED SERVICES	4,089,896	3,660,563	5,172,285	5,167,835	4,579,419			4,407,718
STD-UNINCORPORATED	198,029	163,336	223,283	216,398	194,034			189,337
TOTAL	\$37,033,661	\$28,714,990	\$30,565,480	\$22,430,810	\$30,711,472			\$33,841,268

BUDGET 2010

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE
DEPARTMENT: PARKS AND RECREATION

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Department provides a variety of programs and services through four divisions. Recreation Services provides programs, classes, sports, swim lessons, day camps, and other events. Parks Services provides maintenance and environmental stewardship to parks, other departmental facilities, and all public grounds. Planning and Development manages all bond fund and capital improvement projects, planning, marketing and promotions. Administration is responsible for budget and finance, procurement, payroll, safety/risk management and information technology.

MAJOR ACCOMPLISHMENTS 2009

- Completed renovation of Barker Bryant Park at Buena Vista Lake as a joint effort with Public Works Department.
- Completed renovation of the bathhouse and gardens at the Callanwolde Fine Arts Center.
- Completed master plan designs for Mason Mill Park and Delano Line Park.
- Several parks received major clean-ups of invasive plants as part of our STRIP program.
- Provided grounds maintenance for more than 280 park events.

MAJOR GOALS 2010

- To ensure the highest level of maintenance, safety, and security throughout the park system.
- To provide diverse programs and services at an optimal level for all citizens.
- To maximize resources by fostering collaborations and strategic alliances and partnerships.

KEY INDICATORS	Actual		Actual		Estimated		Projected	
	2006	2007	2008	2009	2009	2010	2010	% Change
Recreation Centers- Participants Served	125,000	143,000	145,000	175,000	175,000	178,000	178,000	2%
Parks Facilities - Total Acreage	6,000	6,469	6,479	6,700	6,700	6,700	6,700	0%
Parks Facilities - Acres Maintained	4,532	4,593	4,603	5,025	5,025	5,081	5,081	1%
Sports and Athletics - Youth Served	26,000	62,000	98,000	167,000	167,000	175,000	175,000	5%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010	2010/2009
Parks & Recreation	\$19,600,188		\$19,878,433		\$22,310,590		\$22,535,938		\$20,315,924		\$21,329,088		\$17,824,588	-12.26%
Total	\$19,600,188		\$19,878,433		\$22,310,590		\$22,535,938		\$20,315,924		\$21,329,088		\$17,824,588	-12.26%

Percent Change 0.00% 1.42% 12.24% 1.01% -9.85% 4.99% -12.26%

Actual Expenditures \$17,676,722 \$18,754,128 \$20,678,805 \$20,780,537 \$18,862,363 (estimated)

BUDGET 2010

FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE
DEPARTMENT: PARKS AND RECREATION

DATE: 12/11/2009

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010/2009	
Full Time	235		245		258		257		254		257	185	185	-27.17%
Part Time/Temporary	372		372		372		372		289		308	308	308	6.57%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 40 vacant positions. The recommendation abolishes a total of 50 positions. This reduces the Personal Services funding by \$1,987,236. \$578,482 has been deducted as salary savings; this is the equivalent of 12 full time positions. This budget recommends a Reduction in Force of 25 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$786,514. This budget adds 3 positions to staff the Porter Sanford Center. This increases Personal Services funding by \$190,000. This budget provides \$225,000 in funding for the Arts Centers in 2010.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Defund 40 vacant positions for the 2010 budget year.
Recommendation: Abolish 40 vacant positions.

	Requested	Recommended
	(\$1,679,072)	(\$1,617,992)

2. Provide funding for the new Redan Recreation Center which is scheduled to be opened in May 2010.
 Addition of 1 Recreation Center Director, 1 Recreation Center Leaders, 1 Custodian and 19 Temporary Employees (15 Recreation Assistants and 4 Instructors). Includes salaries, benefits and supplies needed for the new facility.
Recommended.

	Requested	Recommended
	172,482	172,482

Total Program Modifications

(\$1,506,590) (\$1,445,510)

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE
DEPARTMENT: PARKS AND RECREATION**

DATE: 12/11/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$12,898,401	\$11,394,979	\$13,339,056	\$10,993,112	\$12,008,032	\$13,827,916	\$11,999,912	
Purchased/Contracted Services	3,406,567	3,250,628	3,496,042	3,772,514	4,259,289	3,584,868	3,113,642	
Supplies	2,333,925	2,496,390	1,970,314	2,474,541	2,171,785	1,366,154	1,174,954	
Capital Outlays	53,413	45,222	52,802	24,617	27,224	2,700	0	
Interfund/ Interdepartmental Charges	2,964,318	3,031,112	3,221,890	3,141,813	1,187,718	2,197,863	1,166,493	
Other Costs	650,966	460,473	455,833	373,941	642,888	330,600	350,600	
Other Financing Uses	0	0	0	0	18,987	18,987	18,987	
TOTAL	\$22,310,590	\$20,678,805	\$22,535,938	\$20,780,537	\$20,315,924	\$21,329,088	\$17,824,588	

BUDGET 2010

FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND
DEPARTMENT: PEG FUND

DATE: 12/12/2009

PROGRAM DESCRIPTION

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

REVENUE SUMMARY	2005		2006		2007		2008		2009		2010		% change
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Estimated	Projected	% change		
Interest	\$54,114		\$86,977		\$84,204		\$38,280		\$10,000		\$10,000		0.00%
PEG Fund Contribution	85,794		166,728		105,967		100,629		146,368		152,739		4.35%
Fund Balance Forward	1,608,744		1,434,434		1,482,770		1,638,476		1,590,482		1,514,554		-4.77%
Total Revenue	\$1,748,652		\$1,688,139		\$1,672,941		\$1,777,385		\$1,746,850		\$1,677,293		-3.98%

BUDGET SUMMARY BY

DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Increase
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010/2009	
PEG Fund	\$1,778,744	\$1,552,434	\$1,552,434	\$1,575,700	\$1,575,700	\$1,725,652	\$1,725,652	\$1,746,850	\$1,746,850	\$1,677,293	\$1,677,293		-3.98%
Total	\$1,778,744	\$1,552,434	\$1,552,434	\$1,575,700	\$1,575,700	\$1,725,652	\$1,725,652	\$1,746,850	\$1,746,850	\$1,677,293	\$1,677,293		-3.98%

Percent Change

33.65% -12.72% 1.50% 9.52% 1.23% -3.98% -3.98%

Actual Expenditures

\$389,419 \$249,231 \$83,603 \$263,641 \$305,438 (estimated)

INFORMATION RELATIVE TO REQUESTED BUDGET

Funding sources for the 2010 Budget are:

Per subscriber fees from Cable Franchisee

Interest

Fund balance forward

Interest	\$152,739
Interest	10,000
Fund balance forward	1,514,554
Total	\$1,677,293

AUTHORIZED

POSITIONS	2005		2006		2007		2008		2009		2010		Increase
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010/2009	
Full-time	1	1	1	1	1	1	1	1	1	1	1		0.00%

BUDGET 2010
FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND
DEPARTMENT: PEG FUND

DATE: 12/12/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested by this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2008	2009	2009	2010	2010
	Budget	Actual	Budget	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$39,334	\$38,820	\$41,131	\$41,228	\$40,239	\$41,228	\$43,896	\$43,896	\$43,896
Purchased/Contracted Services	1,422,628	197,142	1,569,810	1,567,464	196,477	1,567,464	1,519,397	1,519,397	1,519,397
Supplies	13,738	13,594	14,566	14,129	2,407	14,129	14,000	14,000	14,000
Capital Outlays	100,000	(165,953)	100,145	124,029	24,518	124,029	100,000	100,000	100,000
TOTAL	\$1,575,700	\$83,603	\$1,725,652	\$1,746,850	\$263,641	\$1,746,850	\$1,677,293	\$1,677,293	\$1,677,293

BUDGET 2010

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Planning and Development Department comprises three (3) main divisions: Administration, Planning Services and Land Development Services. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments. The Planning Services Division is comprised of (2) sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth, including preparation of the County's Comprehensive Plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the County. The current Planning Section has four areas of responsibilities: Zoning, Subdivision and Land Development, Historic Preservation, Urban Design and Overlay Districts. These also include making recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations through public hearings to the Board of Commissioners, Planning Commission, Zoning Board of Appeals and Historic Preservation Commission. Land Development Services is comprised of four (4) sections: Environmental, Land Development, Plans Review & Permits, and Inspections. These four sections are responsible for land development plans review, permits and inspections; tree ordinance and silt and erosion control plans review and inspections; structural plans review and inspections, issuance of building, plumbing, mechanical, electrical, sign, sewer tap, and home occupation permits, issuance of certificate of occupancy or completeness and zoning approval of business license applications.

MAJOR ACCOMPLISHMENTS 2009

Completed on-line permitting process for building, electrical, HVAC and plumbing.
 Completed the Greater Hidden Hills Small Area Study.
 Initiated the Zoning Code Update for Major Rewrite.
 Completed the South Moreland LCI Study.

MAJOR GOALS 2010

To update and adopt the Comprehensive Transportation Plan.
 To present the Zoning Code rewrite to the BOC for adoption.
 To reduce building permit processing time and maintain the turn around time in land development application processing.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	
Total Permits Issued:						
Buildings	8,269	8,120	8,244	4,430	2,519	-43.14%
Electrical	14,210	12,582	11,107	8,200	4,554	-44.46%
Heating, Venting, and						
Air Conditioning (HVAC)	6,597	5,523	6,426	3,400	3,000	-11.76%
Plumbing	7,205	6,746	6,129	5,800	2,844	-50.97%

BUDGET 2010

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT**

DATE: 12/11/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Administration (GEN)	\$718,749		\$575,350		\$677,103		\$722,517		\$981,719		\$844,315		\$803,939		-18.11%	
Long Range Planning (GEN)	549,119		591,604		770,201		729,635		688,445		696,595		498,433		-27.60%	
Administration (DEV)	5,058,010		3,691,143		3,166,002		2,835,781		1,463,663		2,371,502		1,655,459		13.10%	
Development Support (DEV)	309,003		378,982		197,181		143,676		68,704		1,452		0		-100.00%	
Environ. Plans Review																
& Inspection (DEV)	1,540,020		1,605,410		1,658,717		1,771,853		1,148,339		669,737		0		-100.00%	
Land Development (DEV)	1,839,301		1,829,805		1,334,679		1,542,165		1,182,389		921,856		190,289		-83.91%	
Permits & Zoning (DEV)	903,272		1,205,037		1,205,115		1,086,559		803,988		485,347		118,715		-85.23%	
Structural Inspections (DEV)	2,866,903		2,725,033		3,047,069		3,102,152		1,702,533		1,259,997		311,178		-81.72%	
Zoning Analysis (STD)	788,165		845,615		942,362		1,747,826		1,426,634		1,202,925		1,005,689		-29.51%	
Total	\$14,572,542		\$13,447,978		\$12,998,426		\$13,682,164		\$9,466,414		\$8,453,726		\$4,583,702		-51.58%	

Percent Change 6.84% -7.72% -3.34% 5.26% -30.81% -10.70% -51.58%

Actual Expenditures \$11,559,407 \$11,754,883 \$12,359,452 \$12,418,082 \$8,878,153 (estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Full Time (General)	17		15		15		15		15		15		13		-13.33%	
Full Time (Std-Unincorp)	12		13		14		14		14		14		13		-7.14%	
Full Time (Development)	153		154		154		154		45		45		3		-93.33%	
Part-Time (Development)	3		3		3		3		0		0		0		0.00%	
Total F/T	182		182		183		183		74		74		29		-60.81%	
Total P/T	3		3		3		3		0		0		0		0.00%	

INFORMATION RELATIVE TO REQUESTED BUDGET

General Fund:

\$126,223 has been deducted as salary savings; this is the equivalent of 3 fulltime positions.

This budget recommends a Reduction in Force of 2 filled positions. These positions will be abolished. This reduces the Personal Services Funding by \$96,880.

Special Tax District- Designated Services:

\$109,470 has been deducted as salary savings; this is the equivalent of 2 full time positions.

This budget recommends a Reduction in Force of 1 filled position. This position will be abolished. This reduces the Personal Services Funding by \$34,069.

BUDGET 2010

FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT
DEPARTMENT: PLANNING AND DEVELOPMENT

DATE: 12/11/2009

INFORMATION RELATIVE TO REQUESTED BUDGET (cont.)

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. The Department's 2010 recommended budget of \$4,583,702 is comprised of 3 funds:

General Fund	\$1,302,372	28%
Special Tax District Fund	\$1,005,689	22%
Development Fund	\$2,275,641	50%

Development Fund:

The Development Fund portion of this department's budget must be self supporting and balanced. Development Fund revenues are only sufficient to fund this department through the 1st quarter of 2010 at the adjusted staffing level of 36. Outsourcing is being pursued as a solution to the ongoing revenue issue. At current revenue levels, 33 filled positions will have to be eliminated at the end of the 1st quarter of 2010. This budget includes the transfer of 9 positions to the Department of Watershed Management. 3 positions will be funded for the second thru the fourth quarter of 2010. The Development Fund portion of the 2010 budget request was \$8.4 million vs. an estimated revenue of \$2.4 million. The recommended budget of \$2,275,641 represents a 60.1% decrease below the requested budget.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010 Budget
	Budget	Actual	Budget	Actual	Budget	Requested Recommended
Personal Services and Benefits	\$9,295,628	\$8,895,706	\$9,371,230	\$8,748,234	\$7,200,057	\$5,363,705
Purchased/Contracted Services	1,438,402	1,354,236	1,852,649	1,834,868	1,311,009	675,437
Supplies	313,535	196,882	285,209	129,371	114,392	106,499
Capital Outlays	55,478	32,962	28,888	26,169	22,431	19,374
Interfund/Interdepartmental Charges	1,874,572	1,878,856	2,129,155	1,678,630	357,604	1,920,854
Other Cost	20,811	811	15,033	811	460,921	0
Other Financing Uses	0	0	0	0	0	367,857
TOTAL	\$12,998,426	\$12,359,452	\$13,682,164	\$12,418,082	\$9,466,414	\$8,453,726

FUNDING SOURCES

	2007	2007	2008	2008	2009	2010	2010
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
General Fund	\$1,447,302	\$1,430,312	\$1,452,152	\$1,373,798	\$1,670,163	\$1,540,910	\$1,302,372
Std-Unincorp.Fund	942,362	850,177	1,747,826	9,278,199	1,426,634	1,202,925	1,005,689
Development Fund	10,608,763	10,078,747	10,482,186	1,766,085	6,369,617	5,709,891	2,275,641
TOTAL	\$12,998,426	\$12,359,452	\$13,682,164	\$12,418,082	\$9,466,414	\$8,453,726	\$4,583,702

BUDGET 2010

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED

DATE: 12/11/2009

GENERAL FUND

DEPARTMENT: POLICE SERVICES

PROGRAM DESCRIPTION

Public Safety functions and components in DeKalb County are led and coordinated by a newly appointed Chief Public Safety Officer. Several units that were formerly within the Police Services Department have been relocated to report directly to the Chief Public Safety Officer. These include Animal Services, Code Enforcement, the 911 Emergency Communications Center, and the DeKalb Emergency Management Agency (formerly the Division of Homeland Security). In addition to the Police Department, also reporting to the Chief Public Safety Officer are: Fire and Rescue, the Medical Examiner's Office, and Recorder's Court.

The Police Department consists of the Office of the Chief of Police, which is comprised of the Chief of Staff, Field Operations Bureau, Investigations Bureau, and Support Services Bureau. Collectively, the divisions work together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. Proactive strategies and problem solving techniques include the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state and local statutes, traffic laws and applicable ordinances, and the provision of specialized support services.

MAJOR ACCOMPLISHMENTS 2009

Creation of newly formed Office of Public Safety.
Appointed a new Acting Chief of Police.
Implemented a Violent Crime Impact Team with the ATF.
Reduced the homicide rate by 50%.
Implemented the PRIDE (Parents Reducing Injuries and Driver Error) Program.
Reinstituted the use of Tasers.
Purchased new firearms for all officers.

MAJOR GOALS 2010

To improve the 911 Emergency Communications Center.
To improve Animal Services.
To strengthen DeKalb County's ability to respond to emergencies.
To add an additional 50 sworn positions to the Police Department.
To build a training facility and improve the current facilities.
To Improve departmental technology.

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED**

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 12/11/2009

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% Change	% Change
General Investigations	40,790	34,309	32,999	31,463	34,309	-4.65%	9.05%
Gen. Invest. Cleared	18,515	17,156	14,364	18,100	16,025	26.01%	-11.46%
Citations Issued (Uniform Division)	180,591	156,243	184,235	193,466	173,579	5.01%	-10.28%
Animal Calls Handled	31,334	28,569	31,322	30,657	32,803	-2.12%	7.00%
911 Calls	1,152,101	1,195,196	1,419,431	1,347,292	1,400,000	-5.08%	3.91%

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED**

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 12/11/2009

BUDGET SUMMARY BY COST CENTER	2005	2006	2007	2008	2009	Requested	Recommended	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009
Director's Office	\$0	\$0	\$0	\$0	\$0	\$520,219	\$351,466	0.00%
Administrative Services	2,913,976	2,832,434	2,494,605	2,659,737	2,397,870	2,060,295	1,847,569	-22.95%
Telecommunications	2,596,297	3,956,662	2,849,165	1,049,044	292,057	0	0	-100.00%
Communications	14,078,345	13,330,068	16,805,424	16,597,529	12,739,861	11,880,853	9,244,924	-27.43%
Crossing Guards	741,131	1,255,660	704,753	833,520	777,158	793,532	793,532	2.11%
Training & Personnel Dev.	0	2,619	5,641	0	0	0	0	0.00%
Firing Range	22,125	24,800	31,330	58,057	59,672	335,108	334,988	461.38%
Animal Control	2,246,177	2,397,331	2,739,932	3,062,149	3,468,015	3,343,336	3,049,330	-12.07%
Interfund Support - Gen.	(14,048,004)	(14,353,718)	(21,556,853)	(18,502,710)	(14,488,249)	(11,970,078)	(11,970,078)	-17.38%
Records	2,190,289	2,289,541	2,340,963	2,371,696	2,423,624	2,411,791	1,766,517	-27.11%
Assistant Director	504,627	708,900	1,756,301	2,610,327	857,740	742,424	613,073	-28.52%
Service Support	1,641,940	1,376,342	1,023,447	811,538	917,913	833,013	779,129	-15.12%
Internal Affairs	803,400	1,055,464	932,507	865,203	719,049	996,808	803,416	11.73%
Criminal Investigation Div.	10,035,008	9,760,646	14,247,553	14,300,741	13,823,522	17,448,984	16,130,315	16.69%
Special Investigations	7,217,232	6,845,237	8,032,465	7,748,088	7,659,787	9,507,039	8,951,963	16.87%
Training	2,280,302	2,312,842	1,759,741	1,518,081	1,674,548	2,070,122	1,905,498	13.79%
Uniform Division	45,287,476	48,461,019	50,101,241	56,860,817	62,157,247	63,548,719	58,703,892	-5.56%
Precincts	188,995	200,500	203,288	179,993	223,171	389,775	332,755	49.10%
Intelligence / Permits	476,871	643,818	683,718	606,567	431,209	317,676	307,085	-28.79%
Recruiting & Background	566,011	758,929	697,413	799,494	769,155	836,063	750,953	-2.37%
Homeland Security	1,226,441	1,693,909	2,118,183	2,620,929	2,775,224	2,387,073	2,297,147	-17.23%
Crime Scene	1,142,612	1,052,689	1,162,088	1,170,982	1,359,103	1,288,804	1,095,571	-19.39%
Interfund Support - STD	14,471,895	16,176,147	21,004,268	15,938,580	11,123,288	9,390,670	9,390,670	-15.58%
Code Enforcement	1,412,472	1,702,790	1,846,654	1,749,177	2,191,594	2,311,760	1,917,517	-12.51%
Total	\$97,995,618	\$104,484,628	\$111,983,826	\$115,909,538	\$114,352,557	\$121,443,986	\$109,397,232	-4.33%
Percent Change	9.86%	6.62%	7.18%	3.51%	-1.34%	4.77%	-4.33%	
Actual Expenditures	\$91,156,505	\$98,384,197	\$104,590,784	\$114,074,731	\$110,253,074 (estimated)			

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED
GENERAL FUND**

DATE: 12/11/2009

DEPARTMENT: POLICE SERVICES

FUNDING SOURCES	2005	2006	2007	2008	2009	Requested	Recommended	Increase
	Actual	Actual	Actual	Actual	Budget	2010	2010	2010/2009
Std-Des. Serv.Fund	\$83,971,928	\$89,796,899	\$101,098,444	\$108,423,459	\$106,914,578	\$112,168,961	\$103,827,984	-2.89%
Std-Unincorp.Fund	1,093,934	1,164,780	1,443,893	1,805,956	2,191,594	2,311,760	1,917,517	-12.51%
General Fund	6,090,643	7,422,517	2,048,447	3,845,316	5,246,385	6,963,265	3,651,731	-30.40%
Total	\$91,156,505	\$98,384,197	\$104,590,784	\$114,074,731	\$114,352,557	\$121,443,986	\$109,397,232	-4.33%

AUTHORIZED POSITIONS	2005	2006	2007	2008	2009	Requested	Recommended	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009
Full-Time (Std.-D.S.)	1,056	1,062	1,154	1,250	1,251	1,303	1,204	-3.76%
Full-Time (Std.-Unincorp)	26	34	38	38	38	38	32	-15.79%
Full-Time (General)	239	225	219	223	79	77	70	-11.39%
Part-Time (General)	150	150	150	150	146	146	146	0.00%
Total F/T	1,321	1,321	1,411	1,511	1,368	1,418	1,306	-4.53%
Total P/T	150	150	150	150	146	146	146	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET
POLICE SUPPORT (GENERAL FUND)**

This budget recommends the abolishment of 6 vacant positions. This reduces Personal Services funding by \$227,392. This budget includes a program modification to abolish 1 vacant position, which is recommended. This reduces the Personal Services funding by \$87,151. This budget includes transferring 2 positions to Police Operations in the Special Tax District - Designated Services Fund (1 Police Major and 1 Police Officer Master), which is a reduction of \$218,484.

At Mid-Year 2009, certain operational appropriations for providing E911 service were moved from Police Support in the General Fund to the E911 Fund. As a result, all operational expenditures are now recorded directly in the E911 Fund, rather than originating in the General Fund and being funded by a monthly transfer to the General Fund. This resulted in 153 Full-Time and 4 Part-Time positions being transferred from Police Support in the General Fund to the E911 Fund and in the shifting of approximately \$9 million of expenditures from the Police Communications cost center to the E911 Fund.

The 2010 Budget includes, in Purchased/Contracted Services, funding for the fourth of 5 annual lease-purchase payments of \$4,880,084 for equipment to upgrade the County's radio communications system from analog to digital and to national standards. This is part of a multi-year program that also involves upgrading to digital-compatible portable and mobile radios in the various departments that use the system.

BUDGET 2010
FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED
GENERAL FUND
DEPARTMENT: POLICE SERVICES

INFORMATION RELATIVE TO REQUESTED BUDGET (continued)
CODE ENFORCEMENT - (STD UNINCORP FUND)

This budget recommends the abolishment of 6 vacant positions. This reduces Personal Services funding by \$332,566.

POLICE SERVICES - (STD DES SERV FUND)

\$3,149,074 has been deducted as salary savings; this is the equivalent of 49 full-time positions.

This budget recommends the abolishment of 18 vacant (non-sworn) positions. This reduces Personal Services funding by \$771,405.

This budget recommends a Reduction in Force of 31 filled (non-sworn) positions. These positions will be abolished. This reduces the Personal Services funding by \$817,426.

This budget includes a program modification to abolish 1 vacant position, which is recommended. This reduces the Personal Services funding by \$159,608.

This budget includes transferring 2 positions from Police Support in the General Fund (1 Police Major and 1 Police Officer Master), which is an increase of \$218,484.

This budget includes transferring 1 position from the E911 Fund (1 Police Captain), which is an increase of \$76,113.

\$371,000 has been recommended for matching funds for miscellaneous grants.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
Communications (04604)

1. Funding for equipment upgrades and software to implement wireless reporting of citations.
Not Recommended.

Uniform (04617)

2. The addition of 50 sworn officer positions (44 Police Officers, 5 Sergeants, 1 Lieutenant).
Not Recommended.

Animal Services (04616)

3. Upgrade the position of Deputy Director of Animal Control to Director of Animal Control.
Recommended, but with no additional funding.

	Requested	Recommended
Communications (04604)	\$1,043,937	\$0
Uniform (04617)	2,236,363	0
Animal Services (04616)	11,367	0

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED**

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 12/11/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Animal Services (04616)

4. Funding to upgrade billing & collection software for animal registrations and late fees.
Not Recommended.

Requested	Recommended
50,000	0

School Crossing (04607)

5. Non-funding request intended to begin process of moving responsibility for School Crossing Guards to the DeKalb County Board of Education for FY 2011.
Recommended.

\$0	\$0
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Administrative Services (04602)

6. Abolish 1 vacant position.

Recommendation: Abolish 1 vacant position.

(87,151)	(87,151)
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Director's Office (04601)

7. The addition of 1 Emergency Management Director to coordinate emergency management programs.
Not Recommended.

129,070	0
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Training (04615)

8. Abolish 1 vacant position.

Recommendation: Abolish 1 vacant position.

(159,608)	(159,608)
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Total Program Modifications

\$3,223,978	(\$246,759)
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BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
SPECIAL TAX DISTRICT - UNINCORPORATED**

GENERAL FUND

DEPARTMENT: POLICE SERVICES

DATE: 12/11/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010		Budget Recommended	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Requested	Recommended	Budget
Personnel Services and Benefits	\$83,536,659	\$78,039,295	\$92,403,881	\$91,262,068	\$95,195,299	\$91,262,068	\$95,195,299	\$96,981,155	\$96,981,155	\$96,981,155	\$90,454,996	\$90,454,996
Purchased/Contracted Services	14,549,033	13,304,263	12,069,725	10,849,890	12,201,282	10,849,890	12,201,282	13,210,451	13,210,451	13,210,451	11,460,664	11,460,664
Supplies	3,919,284	3,396,344	3,741,352	3,079,022	3,381,789	3,079,022	3,381,789	4,322,543	4,322,543	4,322,543	2,694,929	2,694,929
Capital Outlays	1,274,893	1,322,122	1,356,158	1,232,066	393,314	1,232,066	393,314	969,336	969,336	969,336	156,390	156,390
Interfund/Interdepartmental Charges	3,966,989	3,804,496	4,382,625	5,684,608	2,963,208	5,684,608	2,963,208	5,589,501	5,589,501	5,589,501	4,259,253	4,259,253
Other Costs	45,782	127,147	17,219		154,040		154,040		371,000	371,000	0	0
Other Financing	4,691,186	4,597,118	1,938,577	1,967,077	63,625	1,967,077	63,625		0	0	371,000	371,000
TOTAL	\$111,983,826	\$104,590,784	\$115,909,538	\$114,074,731	\$114,352,557	\$114,074,731	\$114,352,557	\$121,443,986	\$121,443,986	\$121,443,986	\$109,397,232	\$109,397,232

BUDGET 2010

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 12/7/2009

PROGRAM DESCRIPTION

The Judge of the Probate Court is elected by popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness, hospitalization, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

MAJOR ACCOMPLISHMENTS 2009

New pistol license program is in its final implementation stage which will allow rapid retrieval of data.
 Installation of pistol license card printer which allow pistol license to last beyond five years.
 Durability of the license will cut down on the public needing to replace it due to wear and tear.

MAJOR GOALS 2010

To continue the advanced computerization for the Probate Court (Agile Court Conversion) case management system.
 To upgrade computerization to produce petitions for the public (Hot Docs 2009).

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% Change	Projected 2010	% Change
Petitions Filed: Wills, Probates, Administrations, Guardianships	15,452	15,504	14,356	13,318	-7.23%	13,500	1.37%
Annual Returns Filed on Estate and Guardianships	1,147	1,237	1,085	1,166	7.47%	1,250	7.20%
Inventories Filed on Estates and Guardianships	295	393	359	345	-3.90%	400	15.94%
Certified Copies Issued	10,307	11,009	11,093	9,996	-9.89%	11,000	10.04%
Personal Status Reports	549	644	545	709	30.09%	750	5.78%
Marriage Licenses	4,459	4,656	4,783	4,741	-0.88%	5,000	5.46%
Certified Copies of Marriage License	6,089	6,313	5,771	5,559	-3.67%	6,500	16.93%
Pistol Licenses	1,551	2,096	4,082	5,293	29.67%	6,000	13.36%
Emergency Hospital Orders	254	262	265	300	13.21%	320	6.67%
Commitment Hearings	314	323	268	201	-25.00%	220	9.45%
Retardation Hearings	0	21	41	25	-39.02%	25	0.00%

BUDGET 2010

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 12/7/2009

DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Probate Court	\$1,584,281	\$1,653,261	\$1,692,423	\$1,768,064	\$1,723,183	\$1,750,947	\$1,468,151	-14.80%
Total	\$1,584,281	\$1,653,261	\$1,692,423	\$1,768,064	\$1,723,183	\$1,750,947	\$1,468,151	-14.80%

Percent Change 31.35% 4.35% 2.37% 4.47% -2.54% 1.61% -14.80%

Actual Expenditures \$1,517,622 \$1,581,462 \$1,683,072 \$1,709,171 \$1,710,682 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2009	Recommended 2010	Increase 2010/2009
Full Time	24	25	25	25	25	25	21	-16.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

This budget recommends a Reduction in Force of 4 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$236,363

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	Budget Recommended
Personal Services and Benefits	\$1,515,593	\$1,514,542	\$1,590,029	\$1,566,836	\$1,552,621	\$1,645,320	\$1,391,684
Purchased/Contracted Services	112,062	106,621	130,150	102,418	118,668	81,627	58,967
Supplies	43,339	46,469	36,332	33,615	38,620	19,000	12,500
Capital Outlays	15,681	11,535	6,553	0	2,500	0	0
Other Costs	5,748	3,907	5,000	6,302	10,774	5,000	5,000
TOTAL	\$1,692,423	\$1,683,074	\$1,768,064	\$1,709,171	\$1,723,183	\$1,750,947	\$1,468,151

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PROPERTY APPRAISAL

DATE: 12/3/2009

PROGRAM DESCRIPTION

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, and exempt, and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. The department annually processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

MAJOR ACCOMPLISHMENTS 2009

All properties were reviewed and appropriate changes were made to produce an acceptable tax digest of \$61.5 billion in fair market value. Successfully implemented new property assessment legislation (April, 2009). Processed a record number of real estate property tax returns and appeals. Tax digest valuations were released to the Tax Commissioner before the Georgia Code mandated date of June 1st.

MAJOR GOALS 2010

To gain approval of the prior year tax digest from the Georgia Department of Revenue.
 To perform all functions necessary to compile the 2010 tax digest by June 1, 2010.
 To complete conversion from the OASIS computer assisted mass appraisal system (CAMA) to the Realware CAMA system.

KEY INDICATORS	Actual 2006		Actual 2007		Actual 2008		Estimated 2009		Projected 2010		% change
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
Taxable real estate parcels	220,164	225,221	229,686	230,684	232,000	0.43%	0.57%				
Exempt real estate parcels	4,831	4,926	5,016	4,991	5,000	-0.50%	0.18%				
Public utility parcels	269	250	280	280	280	0.00%	0.00%				
Building permits processed	4,500	4,500	4,500	3,000	3,000	-33.33%	0.00%				
Assessment notices mailed	118,587	46,802	29,856	104,000	50,000	248.34%	-51.92%				

BUDGET SUMMARY BY DIVISION/PROGRAM

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended 2010		Increase 2010/2009	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual
Property Appraisal	\$4,860,552	\$5,021,974	\$5,247,210	\$5,091,258	\$4,830,321	\$4,726,775	\$4,314,251	-10.68%						
Total	\$4,860,552	\$5,021,974	\$5,247,210	\$5,091,258	\$4,830,321	\$4,726,775	\$4,314,251	-10.68%						

Percent Change 4.85% 3.32% 4.49% -2.97% -5.13% -2.14% -10.68%

Actual Expenditures \$4,339,466 \$4,584,604 \$4,523,086 \$4,499,930 \$4,424,436 (estimated)

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PROPERTY APPRAISAL

DATE: 12/3/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	76	76	76	76	76	74	58	-23.68%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$67,480 has been deducted for salary savings; this is the equivalent of 1 full-time position. This budget includes a program modification to defund 5 vacant positions. The recommendation abolishes 5 vacant positions. This reduces the Personal Services funding by \$310,969. This budget recommends a Reduction in Force of 11 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$350,228. This budget includes transferring 2 positions to the Information Systems Department (1 Network Coordinator and 1 User Liaison Coordinator), which is a reduction of \$106,318.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

- A. Program Modifications and Recommendations**
 1. Defund 5 vacant positions for the 2010 budget year.
Recommendation: Abolish 5 vacant positions.

Requested	Recommended
(\$310,969)	(\$310,969)
<hr/>	
(\$310,969)	(\$310,969)

Total Program Modifications

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended
Personal Services and Benefits	\$4,682,058	\$4,038,289	\$4,589,604	\$4,040,409	\$4,423,192	\$4,367,103	\$3,980,739
Purchased/Contracted Services	432,831	376,113	376,632	343,440	302,735	317,012	294,852
Supplies	72,836	65,457	68,997	61,940	58,682	41,560	37,560
Capital	47,766	43,227	56,024	54,140	47,957	1,100	1,100
Interfund/Interdepartmental Charges	11,719	0	0	0	0	0	0
Other Costs	0	0	0	0	(2,245)	0	0
TOTAL	\$5,247,210	\$4,523,086	\$5,091,258	\$4,499,930	\$4,830,321	\$4,726,775	\$4,314,251

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PUBLIC DEFENDER

DATE: 12/3/2009

PROGRAM DESCRIPTION

The Public Defender is responsible for providing for the defense of indigent persons charged with felony offenses, misdemeanors, and juvenile delinquency where incarceration is a possibility. The Public Defender also provides attorneys for appeals and to represent parents in child deprivation cases in Juvenile Court. The Public Defender's office also handles appeals to the Supreme Court of Georgia and the Court of Appeals. The DeKalb County Public Defender has now become the Stone Mountain Circuit Public Defender. The office is a state agency with the county providing the vast majority of the funding and staff. Under state law the office is responsible for the defense of people who can't hire a lawyer for their defense in Superior Court, State Court, Magistrate Court, Juvenile Court and to a limited degree in Recorder's Court. The Public Defender also handles appeals from these courts.

MAJOR ACCOMPLISHMENTS 2009

The Public Defender's Office experienced a leadership transition in 2008, with the retirement of the Chief Public Defender who had previously held this position for 24 years. The Public Defender's Office has also experienced drastic cuts in the State Budget which resulted in the loss of three attorneys who represented conflict cases. In spite of these challenges, the Public Defender's Office has continued to deliver high quality indigent defense representation to the Courts and the County.

MAJOR GOALS 2010

To provide quality services while complying with Federal and State mandates and budget constraints from both the State and County.
 To be involved with developing programs to reduce recidivism rates and crime prevention.
 To implement an Indigency Verifications System which will enable DeKalb County to retain certain fees.

KEY INDICATORS	Actual 2006		Actual 2007		Actual 2008		Estimated 2009		Projected 2010		% change 2010/2009
Felonies Closed	5,002	4,863	5,148	6,200	6,200	20.44%	6,400	3.23%			
Juvenile Delinquency	2,567	2,409	2,179	2,200	2,300	0.96%	2,300	4.55%			

BUDGET SUMMARY BY DIVISION/PROGRAM

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended 2010		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		2010	2010/2009	
Public Defender	\$6,616,557	\$6,024,364	\$6,593,230	\$6,774,156	\$6,703,991	\$6,774,156	\$7,122,204	\$6,337,286	-6.45%				
Total	\$6,616,557	\$6,024,364	\$6,593,230	\$6,774,156	\$6,703,991	\$6,774,156	\$7,122,204	\$6,337,286	-6.45%				
Percent Change	10.12%	-8.95%	9.44%	1.68%	1.05%	5.14%	-6.45%						
Actual Expenditures	\$5,629,475	\$5,184,215	\$6,322,296	\$6,528,511	\$6,718,971 (estimated)								

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PUBLIC DEFENDER

DATE: 12/3/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	71	72	72	72	72	72	59	-18.06%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$170,437 has been deducted for salary savings; this is the equivalent of 1 full time position. This budget recommends a Reduction in Force of 13 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$752,140.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	2010 Recommended
Personal Services and Benefits	\$6,171,305	\$5,972,686	\$6,354,303	\$6,178,628	\$6,533,924	\$6,854,125	\$6,092,062
Purchased/Contracted Services	221,475	152,342	188,323	191,540	119,052	125,295	120,559
Supplies	88,688	87,752	74,973	65,834	56,322	56,321	55,821
Capital Outlays	9,604	9,132	7,843	6,503	433	3,500	3,500
Interfund/Interdepartmental Charges	102,158	100,384	78,549	86,006	62,584	82,963	65,344
Other Costs	0	0	0	0	1,841	0	0
TOTAL	\$6,593,230	\$6,322,296	\$6,703,991	\$6,528,511	\$6,774,156	\$7,122,204	\$6,337,286

BUDGET 2010

FUND: GENERAL

DEPARTMENT: PUBLIC HEALTH

DATE: 12/2/2009

PROGRAM DESCRIPTION

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three major divisions: the Office of the Director, Community Health and Prevention Services, and Administration. The Office of the Director oversees administrative, programmatic, clinical, and prevention services of the Board of Health. This division includes Emergency Preparedness, Marketing and Business Development, and Environmental Health. The Community Health and Prevention Services Division works to improve the health and well being of the people who live, work, and play in DeKalb County. The division provides primary prevention services and primary care services at five community health centers. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board. The Administration Division includes Finance, Human Resources, Internal Services, Information Technology, and Vital Records.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

MAJOR ACCOMPLISHMENTS 2009

Completed the 2009 Youth Risk Behavior Survey.

Implemented the 2009 Swimming Pool and Spa Safety Act requirements.

Facilitated the development of the physical and activity and nutrition policy adopted by the DeKalb County Schools.

Provided over 13,000 flu vaccines to citizens in DeKalb County.

Deployed the new inspection protocol and state mandated restaurant inspection form.

Enhanced operational readiness of the Board of Health and community partners through the procurement of current command and control and communication systems.

MAJOR GOALS 2010

To sustain and enhance prevention and health care services to decrease morbidity and mortality from infectious diseases.

To continue to prepare DeKalb County and its partners to coordinate, plan, and respond to all hazardous emergencies with public health implications.

To decrease health disparities by improving awareness and delivery of DeKalb County Board of Health Services.

To reduce the prevalence of identified food borne illness risk factors in establishments through enhanced food borne outbreak investigations.

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PUBLIC HEALTH DATE: 12/2/2009

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Total Patient Encounters	218,970	206,187	194,178	189,809	-7.94%	205,524	8.28%
Clinic Dental Visits	5,558	4,419	2,798	2,632	-40.44%	4,980	89.21%
STD/HIV Services Patients Served	10,260	10,762	10,285	11,513	6.98%	5,623	-51.16%
Immunization - Patients Served	57,435	52,004	43,088	42,339	-18.59%	34,831	-17.73%
WIC - Average Monthly Caseload	23,085	22,796	24,003	24,864	9.07%	29,774	19.75%
Family Planning Patients Served	5,010	3,726	4,244	4,172	11.97%	1,386	-66.78%
Food Service Program	29,784	25,363	27,884	31,734	25.12%	32,600	2.73%
On-site Sewage Disposal	7,856	8,189	8,148	7,374	-9.95%	7,600	3.06%
Rodent Control Baiting	5,618	5,636	4,285	5,290	-6.14%	5,200	-1.70%
Swimming Pool Activities	11,704	11,505	7,764	10,600	-7.87%	10,500	-0.94%
Radon Testing	2,268	1,952	1,568	1,779	-8.86%	1,800	1.18%
West Nile Virus, Number of Contacts	17,468	18,253	17,978	16,067	-11.98%	15,600	-2.91%
Body Crafting	87	171	192	253	100.00%	260	2.77%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
County Positions	\$170,687	\$186,158	\$115,031	\$89,024	\$91,652	\$48,111	\$48,652	-46.92%
County Contribution	5,145,832	5,145,832	5,145,832	5,121,832	5,072,278	5,128,159	4,415,892	-12.94%
Maintenance & Repair	30,514	0	0	0	0	0	0	0.00%
Total	\$5,347,033	\$5,331,990	\$5,260,863	\$5,210,856	\$5,163,930	\$5,176,270	\$4,464,544	-13.54%

Percent Change 0.00% -0.28% -1.33% -0.95% -0.90% 0.24% -13.54%

Actual Expenditures \$5,319,149 \$5,321,967 \$5,223,021 \$5,208,746 \$5,117,278 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
County Full Time	3	3	3	3	2	1	1	-50.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

One county merit position, a full-time Graphic Design Technician, is vacant. Based on the agreement between the Board of Health and the County, this position will be abolished and funding for this position, in the amount of \$44,631, will be transferred to the County's Contribution to the Board of Health.

The Board of Health's 2010 Budget of \$31,348,688 has multiple funding sources including \$1,978,623 in federal grant-in-aid funds, \$13,929,790 in state grant-in-aid funds, \$5,128,159 (requested) in county funds, and \$10,312,116 in fee revenues, prior year funds, and interest.

BUDGET REQUEST ALLOCATION BY PROGRAM

Program	Amount Requested	County Funding Used For
Clinical & Prevention Services	\$2,557,221	Salaries
Environmental Health Services	1,371,601	Inspections of Food Establishments
Occupational Health Services	450,746	Drug Testing for DeKalb County Police and Fire Services
Dental Health Services	80,500	Salaries
Facility and Building Cost	668,091	Custodial, Security, Utility Costs for county-owned Health Centers
Total	\$5,128,159	

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Funding in the amount of \$11,250 for the Mothers Offering Resources and Education (M.O.R.E.) Initiative. These funds will provide educational materials and supplies.

Not Recommended.

Requested	Recommended
\$11,250	\$0
\$11,250	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Personal Services and Benefits	\$115,031	\$77,189	\$89,024	\$86,912	\$91,652	\$48,411	\$48,652
Other Costs	5,145,832	5,145,832	5,121,832	5,121,834	5,072,278	5,128,159	4,415,892
TOTAL	\$5,260,863	\$5,223,021	\$5,210,856	\$5,208,746	\$5,163,930	\$5,176,570	\$4,464,544

BUDGET 2010
FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND **DATE: 11/18/2009**

PROGRAM DESCRIPTION

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Total Bonds							
Outstanding	\$48,125,000	\$47,125,000	\$46,095,000	\$45,030,000	\$43,935,000	-2.31%	-2.43%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Bldg. Authority Bonds	\$0	\$9,096,626	\$3,105,376	\$3,105,376	\$3,109,476	\$3,107,526	\$3,107,526	-0.06%

Total	\$20,449,770	\$9,096,626	\$3,105,376	\$3,105,376	\$3,109,476	\$3,107,526	\$3,107,526	
Percent Change		-55.52%	-65.86%	0.00%	0.13%	-0.06%	-0.06%	

Actual Expenditures \$0 \$9,097,680 \$3,092,376 \$3,093,085 \$3,096,476 (estimated)

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2006, the budget was amended to include an increase in lease payments to cover funding for the new E-911 Center. In 2007, lease payments to cover the Revenue Bond obligations were budgeted.

BUDGET 2010

FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT

DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND

DATE: 11/18/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Public Safety and Judicial Facilities Authority Revenue Bonds Fund obligations in 2010 are:

Principal 2004 Series	\$1,095,000	\$1,095,000
Interest 2004 Series	1,999,526	1,999,526
Professional Services	10,000	10,000
Other Misc.	3,000	3,000
TOTAL	\$3,107,526	\$3,107,526

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	3,105,376	3,092,376	3,105,376	3,093,085	3,109,476	3,107,526	3,107,526
TOTAL	\$3,105,376	\$3,092,376	\$3,105,376	\$3,093,085	\$3,109,476	\$3,107,526	\$3,107,526

BUDGET 2010
FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 12/7/2009

PROGRAM DESCRIPTION

The Public Works Director is charged with providing leadership and oversight to the four divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation and Transportation. The Public Works Director provides direct communication to the Administration and, when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an on-going responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure.

MAJOR ACCOMPLISHMENTS 2009

- Maintained the county fleet at a 95% availability.
- Began construction on a new fleet shop.
- Continued design and construction of transportation improvement projects.
- Continued to repair, replace and upgrade aging and failed storm water infrastructure throughout the County.
- Continued to maximize resurfacing activities within the financial constraints of the budget and available LARP funds.
- Completed the construction of the new Central Transfer Station for Sanitation.

MAJOR GOALS 2010

- Continue to provide the best quality service on limited budgets and with reduced numbers of employees.
- Continue to focus on providing improved service to the Citizens of the County and customer departments.
- Consolidate services among the departments of the Infrastructure Group.
- Continue to develop technical and managerial skills and leadership abilities within the staff.

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010/2009	
Public Works/Director	\$465,087		\$478,350		\$509,864		\$516,356		\$511,156		\$485,502		\$357,243	-30.11%
Total	\$465,087		\$478,350		\$509,864		\$516,356		\$511,156		\$485,502		\$357,243	
Percent Change		43.64%		2.85%		6.59%		1.27%		-1.01%		-5.02%		-30.11%
Actual Expenditures	\$392,186		\$477,175		\$502,870		\$505,355		\$484,000					(estimated)

BUDGET 2010

FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 12/7/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Requested Recommended 2010	Increase 2010/2009
Full Time	4	4	4	4	4	4	3	-25.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2010, the salary and expenses of the acting Associate Director of Sanitation will be reimbursed by the Sanitation Fund. This budget recommends a Reduction in Force of 1 filled position. This position will be abolished. This reduces Personal Services funding by \$97,766.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	Requested Recommended 2010 Budget
Personal Services and Benefits	\$479,940	\$483,369	\$500,312	\$499,774	\$500,535	\$544,636
Purchased/Contracted Services	19,890	12,597	11,574	380	7,750	15,360
Supplies	7,497	3,661	3,270	3,195	735	575
Interdepartment/Interfund Charges	2,537	3,243	1,200	2,006	2,136	(75,069)
TOTAL	\$509,864	\$502,870	\$516,356	\$505,355	\$511,156	\$485,502
						\$357,243

BUDGET 2010

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT

DATE: 12/10/2009

PROGRAM DESCRIPTION

Public Works - Fleet Management is comprised of seven organizational divisions: (1) Administrative Division - responsible for personnel and accounting functions for the department; (2) Car & Pickup Division - responsible for maintaining all cars and trucks (up to 13,000 lbs. GVW); (3) Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop which provides repairs for accident related damage; (4) Sanitation Division - responsible for maintaining all trucks belonging to the Sanitation Department that are in excess of 13,000 lbs.; (5) Field Operations Division - responsible for maintaining all trucks in excess of 13,000 lbs. (other than Sanitation), including on-site repairs and lubrication for vehicles in the field, as well as wrecker service; (6) Fire/Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; (7) Services Division - includes the Tire Shop, which is responsible for servicing all requests for tire replacement/repair, the Lubrication Section (which performs preventive maintenance lubrication), and maintenance for fueling facilities.

MAJOR ACCOMPLISHMENTS 2009

Maintained 95% in-service rate.
 Completed Faster (fleet database) upgrade and migration to new server.
 Reduced accidents by 27% from 2008.
 Received Board approval and awarded the contract for the Car & Pickup facility renovation.

MAJOR GOALS 2010

To maintain 95% operational availability for all vehicles and equipment assigned to the fleet.
 To move Car & Pickup operations to the new facility.
 To reduce fuel consumption.

KEY INDICATORS	Actual	Actual	Actual	Actual	Estimated	Projected	% Change	% Change
	2005	2006	2007	2008	2009	2010	2010	2010/2009
Vehicles Added to the Fleet	30	35	87	120	6	40	-95.00%	566.67%
Fleet Size	2,991	3,293	3,565	3,745	3,522	3,562	-5.95%	1.14%
Miles Traveled (Millions)	33	30	31	33	34	34	3.03%	0.00%
Repair Orders Completed	36,863	36,500	38,042	39,900	36,301	26,300	-9.02%	-27.55%

BUDGET 2010

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT

DATE: 12/10/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010	2010/2009
Vehicle Maintenance	\$27,515,660		\$31,360,639		\$31,603,230		\$34,285,845		\$30,135,393		\$30,397,427		\$28,765,000	-4.55%
Purchasing	4,114		216		0		0		0		0		0	0.00%
Total	\$27,519,774		\$31,360,855		\$31,603,230		\$34,285,845		\$30,135,393		\$30,397,427		\$28,765,000	-4.55%

Percent Change 6.44% 13.96% 0.77% 8.49% -12.11% 0.87% -4.55%

Actual Expenditures \$27,322,824 \$32,167,233 \$28,468,147 \$36,592,644 \$28,290,896 (Estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010	2010/2009
Full Time	176		176		177		177		177		177		165	-6.78%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 12 vacant positions. The recommendation, which includes a \$38,745 error correction, abolishes 12 vacant positions. This reduces the Personal Services funding by \$444,126.

The Fleet Management department has stated a goal of reducing gasoline consumption by 3% and diesel consumption by 10%. The recommendation for fuel appropriation includes those reductions.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

1. Defund 12 vacant positions for the 2010 budget year.

Recommendation: Abolish 12 vacant positions (with error correction).

Total Program Modifications

	Requested	Recommended
	(\$405,383)	(\$444,128)
	(\$405,383)	(\$444,128)

BUDGET 2010
FUND: FLEET MAINTENANCE
DEPARTMENT: PUBLIC WORKS-FLEET MANAGEMENT

DATE: 12/10/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$8,497,871	\$8,490,856	\$8,792,863	\$8,604,337	\$8,922,200	\$9,161,715	\$9,157,458	
Purchased/Contracted Services	4,626,304	4,625,728	4,479,217	4,596,463	4,680,237	4,151,410	3,418,255	
Supplies	17,631,936	14,525,886	19,984,546	22,248,403	16,056,145	16,050,357	15,368,326	
Capital Outlays	21,121	12,612	9,165	3,973	29,783	8,194	5,500	
Interdepartmental/Interfund Charges	292,997	295,112	400,054	413,706	102,839	299,751	89,461	
Other Costs	533,000	517,953	620,000	725,762	344,189	726,000	726,000	
TOTAL	\$31,603,230	\$28,468,147	\$34,285,845	\$36,592,644	\$30,135,393	\$30,397,427	\$28,765,000	

BUDGET 2010
FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE

PROGRAM DESCRIPTION

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of DeKalb and the motoring public.

MAJOR ACCOMPLISHMENTS 2009

- Paved 50 miles of County Roads.
- Constructed 3,600 linear feet of new sidewalk.
- Completed construction of 56 major drainage projects (over \$25,000).
- Received 8,126 service requests while completing approximately 4,847.
- Continued implementation of the Stormwater Utility User Fee with a collection rate of 98.6% (\$17 million).

MAJOR GOALS 2010

- To implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2010.
- To meet 2010 goals and targets and implement new Oracle Based EAM System for projects.
- To continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Rds. Resurfaced (miles)	21	22	22	22	20		-8.05%
Patching by County (Tons)	30,000	35,600	32,800	34,200	35,000		2.34%
Citizens Drainage Projects (Tons)	2,094	2,121	2,108	2,114	4,600		117.57%

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 12/11/2009

BUJGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Administration	609,372	653,125	722,892	623,561	419,847	\$416,725	\$452,222	7.71%
Maintenance	2,679,866	3,122,179	2,794,931	2,837,866	2,453,390	1,591,866	1,486,882	-39.39%
Road Maintenance	14,561,233	14,308,444	12,794,845	11,504,691	10,212,122	14,459,917	7,841,426	-23.21%
Support Services	2,551,092	3,044,374	3,009,072	2,933,184	1,478,870	2,271,570	2,871,867	94.19%
Drainage Maintenance	384,029	262,488	(33,127)	64,464	73,612	0	0	-100.00%
Storm Water Management	158,188	65,323	29,289	17,198	32,973	0	0	-100.00%
Speed Humps	399,968	230,510	248,071	261,084	249,527	263,625	258,901	3.76%
Traffic Operations	630,136	884,496	887,980	967,644	946,946	1,011,389	994,503	5.02%
Signals	2,774,441	3,201,658	3,297,964	3,564,851	3,439,374	3,336,002	3,188,527	-7.29%
Signs & Paint	1,379,597	2,054,811	2,115,766	2,570,950	2,445,590	1,768,134	1,711,440	-30.02%
Total	\$26,127,922	\$27,827,409	\$25,867,683	\$25,345,493	\$21,752,251	\$25,119,228	\$18,805,768	-13.55%

Percent Change 33.35% 6.50% -7.04% -2.02% -14.18% 15.48% -13.55%

Actual Expenditures \$24,289,110 \$26,588,701 \$24,754,146 \$23,129,060 \$21,370,066 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	379	378	378	378	377	377	334	-11.41%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 28 vacant positions. The recommendation abolishes 25 vacant positions and transfers 3 positions. This reduces the Personal Services funding by \$1,060,695.
This budget recommends a Reduction in Force of 10 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$309,667.

This budget includes the transfer of 5 positions to the Department of Watershed Management.
This budget includes a \$1,000,000 credit from Water and Sewer and a \$500,000 credit from Sanitation for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways requiring resurfacing, with charge back to the Roads and Drainage Asphalt Maintenance cost center.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Defund 28 vacant positions for the 2010 budget year.	(\$1,060,695)	(\$1,060,695)
Recommendation: Abolish 25 vacant positions and transfer 3 positions.		
Total Program Modifications	(\$1,060,695)	(\$1,060,695)

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

DATE: 12/11/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010		Budget
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended	Recommended
Personal Services and Benefits	\$18,539,503	\$17,509,919	\$18,867,923	\$17,726,014	\$17,774,790		\$19,571,304		\$19,092,869
Purchased/Contracted Services	3,702,523	3,254,097	1,590,409	803,656	1,125,076		4,729,303		720,935
Supplies	7,835,842	7,399,666	9,740,475	8,436,239	9,500,460		6,803,571		6,832,548
Capital Outlays	569,504	36,426	326,504	7,883	32,370		27,654		26,704
Interfund/interdepartmental Charges	(4,779,689)	(3,451,760)	(5,179,818)	(3,844,732)	(6,712,805)		(6,012,604)		(7,867,288)
Depreciation	0	5,798	0	0	32,360		0		0
TOTAL	\$25,867,683	\$24,754,146	\$25,345,493	\$23,129,060	\$21,752,251		\$25,119,228		\$18,805,768

BUDGET 2010

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/7/2009

PROGRAM DESCRIPTION

The Residential Collection Division provides twice-a-week curbside collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week collection of yard waste and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

MAJOR ACCOMPLISHMENTS 2009

Completion of the Central Transfer Station and Administration Building located in the Public Works Complex between Memorial Drive and Kensington Road. Surpassed 26,000 residences in our Curb Side Recycling Program. Began receiving 5% Royalty payments from the Liveoak Landfill High BTU Gas Project. Re-established the Customer Service Center under the Sanitation Administration Section from 311 Call Center. Awarded 47,500,000 from the Department of Energy for construction of a Landfill Gas Conversion to CNG Fuel Facility.

MAJOR GOALS 2010

Development of the CNG Facility at the Seminole Road Landfill.
Completion of the Phase 2A Closure Project and receive final certification from the EPD.
Increase Residential, Commercial and Government Buildings recycling.

KEY INDICATORS	Actual	Actual	Actual	Estimated	% Change	Projected	% Change
	2006	2007	2008	2009		2010	
Residences Served	171,871	172,700	158,500	158,597	0%	160,215	1%
Seminole Landfill (Tons)	573,677	579,414	596,396	605,000	1%	613,000	1%

BUDGET 2010

FUND: SANITATION

DEPARTMENT: PUBLIC WORKS - SANITATION

DATE: 12/7/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested	Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010/2009
Revenue Coll.	\$214,605	\$231,517	\$224,849	\$227,427	\$243,889	\$245,831	-0.80%
Administration	4,936,541	5,502,882	6,906,557	7,651,053	9,003,316	7,793,525	-7.71%
Processing	8,763,483	9,337,125	9,447,538	10,240,706	8,862,340	9,012,177	1.69%
Residential Coll.	19,575,943	16,875,908	17,362,876	17,994,008	15,809,848	17,377,532	8.31%
Special Collections	6,478,445	8,271,482	9,464,520	10,017,467	8,517,906	9,781,740	13.91%
Commercial Coll.	2,058,568	1,543,412	1,307,026	1,453,185	943,991	5,251,506	-6.90%
Commercial Support	5,031,856	5,133,397	6,452,909	5,808,487	5,392,477	1,602,635	55.95%
Landfill	5,136,914	5,106,898	5,764,374	6,779,358	6,219,184	7,045,994	7.58%
Mowing	1,763,728	1,608,211	2,004,260	2,139,934	1,851,621	2,696,829	16.41%
Reserve	\$53,960,083	\$53,610,832	\$58,934,909	\$62,311,625	\$56,844,572	\$61,047,379	10.00%
Contribution to CIP	2,297,112	2,520,005	2,596,075	2,403,624	4,825,700	8,810,395	-77.04%
Transfer to Development	13,950,000	18,282,813	16,447,500	16,283,087	7,300,000	6,216,900	-14.84%
Total	\$70,207,195	\$74,413,650	\$77,978,484	\$80,998,341	\$69,970,272	\$76,074,674	-0.17%
Percent Change	0.00%	5.99%	4.79%	3.87%	-13.62%	8.72%	-0.17%
Actual Expenditures	\$64,111,324	\$68,786,178	\$72,277,458	\$75,433,425	\$60,414,961	(estimated)	
AUTHORIZED							
POSITIONS							
Full Time	709	715	728	743	742	754	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$804,640 has been deducted as salary savings; this is the equivalent of 23 full-time positions.

This recommended budget includes a contribution to the Sanitation CIP of \$6,216,900.

This budget includes a charge of \$500,000 from Roads and Drainage for wear and tear on county roads by the Sanitation vehicles.

BUDGET 2010
FUND: SANITATION
DEPARTMENT: PUBLIC WORKS - SANITATION
DATE: 12/7/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 2 Crew Supervisor and 4 Equipment Operator Sr. 2 Squad Crew Trucks and 4 John Deere Mowing Tractors for the Mowing Crews to provide maintenance for vacant lots. Salaries, benefits and supplies are included. Not Recommended at this time.	\$546,878	\$0
2. Addition of 1 Crew Supervisor and 3 Equipment Operator Sr., 1 Squad Crew Cab vehicle, two Mowing Tractors and 1 Off Road Gator for maintenance at the land Fill. Salaries Benefits and supplies are included. Not Recommended at this time.	307,937	0
3. Addition of 1 Sanitation Erosion Control Supervisor at the Seminole Landfill to oversee compliance issues relating to EPA and EPD. 1 Crew Cab Pickup Truck, salaries, benefits and supplies are included. Not Recommended at this time.	54,330	0
4. Addition of 1 Recycling Supervisor to further help in development of our Recycling program. Salaries, benefits and supplies are included. Not Recommended at this time.	49,425	0

Total Program Modifications
\$958,570

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$28,401,047	\$26,212,307	\$30,274,849	\$28,331,907	\$29,336,201	\$31,679,568	\$30,982,510	
Purchased/Contracted Services	5,881,792	5,726,259	6,516,478	4,557,654	6,064,808	4,770,066	4,755,316	
Supplies	2,654,965	2,422,263	2,665,738	2,284,694	4,030,480	2,829,437	2,825,587	
Capital Outlays	207,924	194,937	27,046	39,555	48,573	14,700	12,000	
Intertund/Interdepartmental Charges	20,916,618	20,567,954	22,199,771	22,864,452	16,275,134	20,435,777	22,880,505	
Depreciation and Amort	0	41,151	0	0	0	0	0	
Other Costs	3,448,324	644,775	3,031,373	1,072,076	5,915,078	9,882,395	2,180,155	
Other Financing Sources	16,467,814	16,467,814	16,283,087	16,283,087	8,300,000	6,216,900	6,216,900	
Total	\$77,978,484	\$72,277,458	\$80,998,341	\$75,433,425	\$69,970,272	\$75,828,843	\$69,852,973	

BUDGET 2010
FUND: STORMWATER UTILITY
DEPARTMENT: STORMWATER

DATE: 12/14/2009

PROGRAM DESCRIPTION

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Department of Watershed Management is responsible for the managing of the Stormwater Program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Stormwater Administration	\$14,587,366		\$21,662,934		\$24,884,955		\$26,264,055		\$24,788,245		\$20,215,988		\$20,215,988		-18.45%	
Reserve for Appropriations	3,101,640		0		736,855		249,989		0		0		0		0.00%	
Contributions to CIP	10,000,000		0		0		0		0		0		0		0.00%	
Total	\$27,689,005		\$21,662,934		\$25,621,809		\$26,514,044		\$24,788,245		\$20,215,988		\$20,215,988		-18.45%	
Percent Change		174.69%		-21.76%		18.27%		3.48%		-6.51%		-23.75%		-18.45%		
Actual Expenditures	\$26,738,351		\$17,866,619		\$22,499,246		\$28,412,247		\$24,130,525 (estimated)							

INFORMATION RELATIVE TO REQUESTED BUDGET

\$10,381,039 will be transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to recover costs related to the Stormwater Program.

\$588,841 will be transferred from the Stormwater Utility Fund to the Department of Watershed Management to recover costs related to the Stormwater Program.

BUDGET 2010
FUND: STORMWATER UTILITY
DEPARTMENT: STORMWATER

DATE: 12/14/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Personal Services and Benefits	8,196,780	7,395,188	11,246,072	10,321,279	7,878,719	7,878,719	7,433,550	7,433,550
Purchased/Contracted Services	5,005,114	4,799,859	2,772,699	2,523,616	1,903,821	1,903,821	1,809,304	1,809,304
Supplies	9,789,042	9,259,872	9,859,803	10,181,871	10,975,025	10,975,025	10,973,134	10,973,134
Interdepartment/Interfund Services	0	6,022	0	0	0	0	0	0
Depreciation and Amortization	736,855	(61,694)	249,989	0	3,393,180	3,393,180	0	0
Other Costs	1,894,019	1,100,000	2,385,481	2,385,481	637,500	637,500	0	0
Other Financing Uses	0	0	0	3,000,000	928,619	928,619	0	0
Capital Outlays								
TOTAL	\$25,621,809	\$22,499,246	\$26,514,044	\$28,412,247	\$24,788,245	\$24,788,245	\$20,215,988	\$20,215,988

BUDGET 2010

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects.

MAJOR ACCOMPLISHMENTS 2009

Completed construction of Panola Road and Young Road Intersection Improvements.
 Completed Wesley Chapel and Eastside Drive Signal Installation.
 Completed the Johnson Ferry Sidewalk Project.

MAJOR GOALS 2010

To work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.
 To improve the safety and efficiency of existing Transportation infrastructure.
 To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

KEY INDICATORS

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change
Miles of Sidewalks Constructed (miles)	23	20	5	3	1	-66.67%
Traffic Counts	300	450	400	250	200	-37.50%
Land Acquisitions Condemnations	10	12	2	7	5	250.00%

BUDGET 2010

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
DEPARTMENT: PUBLIC WORKS-TRANSPORTATION**

DATE: 12/11/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Administrative Services	\$477,024	\$633,002	\$914,645	\$831,382	\$791,661	\$667,097	\$611,088	-22.81%
HOST Project	0	56,918	0	0	0	0	0	0.00%
Engineering Operations	893,686	103,772	35,990	280	688,915	687,565	687,565	-0.20%
Design & Survey	529,043	550,512	566,885	594,118	727,654	784,440	670,345	-7.88%
Construction Management	760,098	921,103	1,000,949	972,745	938,338	805,586	665,311	-29.10%
Land Acquisition	389,772	334,532	300,621	374,007	371,699	370,725	286,408	-22.95%
Traffic Planning	506,414	856,718	902,962	1,022,965	904,106	1,030,018	941,780	4.17%
Traffic Calming	342,949	463,581	401,562	373,339	275,522	104,005	44,126	-83.98%
Traffic Lights	785,060	6,685	60	60	60	0	0	-100.00%
Traffic Signals	127,991	61,824	35,382	2,511	-837	4,096	4,096	-589.37%
Signs & Paint	16,400	7,511	35,965	8,864	-727	0	0	-100.00%
Total	\$4,828,437	\$3,996,158	\$4,195,021	\$4,180,271	\$4,696,391	\$4,453,532	\$3,910,719	-16.73%

Percent Change

20.83% -17.24% 4.98% -0.35% 11.95% 6.54% -16.73%

Actual Expenditures

\$4,148,637 \$3,814,651 \$4,023,383 \$4,114,794 \$4,172,794 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	52	52	51	51	51	51	38	-25.49%

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a program modification to defund 2 vacant positions. The recommendation abolishes 2 vacant positions. This reduces the Personal Services funding by \$426,388.

This budget recommends a Reduction in Force of 11 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$458,440. The Speed Hump Fund will reimburse Public Works - Transportation a total of \$150,000 in 2010.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

- Defund 2 vacant positions for the 2010 budget year.
Recommendation: Abolish 2 vacant positions.

	Requested	Recommended
	(\$119,464)	(\$119,464)
Total Program Modifications	(\$119,464)	(\$119,464)

BUDGET 2010

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES
 DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 12/11/2009

	2007		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended	
Personal Services and Benefits	\$3,130,791	\$3,052,637	\$3,338,058	\$3,237,044	\$3,320,952	\$3,447,235	\$2,985,766	
Purchased/Contracted Services	507,838	469,823	575,400	611,738	650,612	494,094	461,937	
Supplies	102,067	82,815	48,787	53,038	603,432	601,985	588,400	
Capital Outlays	50,485	11,540	5,756	4,802	3,507	2,277	0	
Interfund/Interdepartmental Charges	403,840	406,568	212,272	208,172	114,592	(92,059)	(125,384)	
Other Costs	0	0	0	0	3,295	0	0	
TOTAL	\$4,195,021	\$4,023,383	\$4,180,273	\$4,114,794	\$4,696,391	\$4,453,532	\$3,910,719	

BUDGET 2010

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 12/10/2009

PROGRAM DESCRIPTION

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, and vendor search and analysis, purchasing card administration, and Oracle APS assistance for all County government agencies. The department also provides LSBE certifications and small business assistance. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2009

Revised request for information regarding the automated purchasing system.
 Continued to purge vendor list.
 Participated in "How to Do Business Expositions".
 Presented monthly small vendor seminars.

MAJOR GOALS 2010

To enhance training for Purchasing and Contracting staff on policies and procedures.
 To enhance training for County employees on Purchasing and Contracting Policies and Procedures.
 To process Purchase Requisitions, Invitations to Bid and RFP's (Request for Proposals) in an expeditious manner, in accordance with legal requirements.
 To certify and register Local Small Business Enterprises, Minority Business Enterprises and Women Business Enterprises, and to monitor participation.

PROGRAM DATA	Actual 2006		Actual 2007		Actual 2008		Estimated 2009		Projected 2010		% change	
No. of Purchase Requisitions processed	7,867	8,950	9,200	10,120	11,132	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
No. Requests for Proposals issued	48	55	65	72	79	10.77%	10.77%	10.77%	10.77%	10.77%	10.77%	9.72%

BUDGET SUMMARY BY DIVISION/PROGRAM

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended 2010		Increase 2010/2009	
	Budget		Budget		Budget		Budget		Budget		2010		2010	
Administration	\$949,668	\$1,272,354	\$1,376,027	\$1,373,057	\$1,188,951	\$1,405,057	\$1,124,070	\$1,124,070	\$1,124,070	\$1,124,070	\$1,124,070	\$1,124,070	\$1,124,070	-5.46%
Central Services	325,190	334,084	382,121	394,256	403,451	455,825	321,168	403,451	455,825	321,168	455,825	321,168	455,825	-20.39%
Contracts	956,887	807,293	1,026,764	1,084,007	1,081,229	1,140,965	873,051	1,081,229	1,140,965	873,051	1,140,965	873,051	1,140,965	-19.25%
Contract Compliance	453,048	472,311	458,737	490,798	558,498	1,032,159	461,713	558,498	1,032,159	461,713	1,032,159	461,713	1,032,159	-17.33%
Purchasing Procurement	834,766	907,340	939,489	1,025,325	1,026,053	1,094,478	937,444	1,026,053	1,094,478	937,444	1,094,478	937,444	1,094,478	-8.64%
Total	\$3,519,558	\$3,793,382	\$4,183,138	\$4,367,444	\$4,258,183	\$5,128,484	\$3,717,446	\$4,258,183	\$5,128,484	\$3,717,446	\$5,128,484	\$3,717,446	\$5,128,484	-12.70%

Percent Change 9.24% 7.78% 10.27% 4.41% -2.50% 20.44% -12.70%

Actual Expenditures \$3,463,098 \$3,935,495 \$3,997,744 \$3,845,753 \$3,786,537 (estimated)

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PURCHASING AND CONTRACTING DATE: 12/10/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	51	55	55	55	55	59	54	-1.82%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget. This budget recommends abolishing 1 vacant position. This reduces Personal Services funding by \$93,247.

This department has 4 positions (2 Contract Administrators and 2 Contract Assistants) which are funded by the 2006 Parks Bonds. These positions are funded by periodic interund journal entries; therefore, there is no funding recommended for these positions in this budget.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. The addition of 2 Senior Contract Compliance Officers to monitor compliance with the LSBE Ordinance. Salary and benefits for 8 months. Not Recommended.	\$73,814	\$0
2. The addition of 1 Lead Contract Compliance Officer in the Contract Compliance Division for outreach programs and to monitor and track contracts. Salary and benefits for 8 months. Not Recommended.	41,531	0
3. The addition of 1 Mail Room Clerk to assist in processing all mail within one day, which is a necessity with time-sensitive deliveries. This will alleviate the back log of packages processed through UPS. Salary and benefits for 8 months. Not Recommended.	19,208	0
Total Program Modifications	\$134,553	\$0

BUDGET 2010
FUND: GENERAL
DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 12/10/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended
Personal Services and Benefits	\$3,346,016	\$3,305,481	\$3,505,105	\$2,736,932	\$3,393,585	\$3,795,679	\$3,359,761	
Purchased/Contracted Services	571,529	422,454	582,399	441,850	493,612	1,030,574	264,126	
Supplies	179,241	231,282	251,244	576,062	303,886	235,272	71,600	
Capital Outlays	61,731	21,095	13,712	74,048	42,732	45,000	0	
Interfund/Interdepartmental Charges	24,620	17,433	14,985	16,861	15,437	21,959	21,959	
Other Costs	0	0	0	0	8,931	0	0	
TOTAL	\$4,183,138	\$3,997,744	\$4,367,444	\$3,845,753	\$4,258,183	\$5,128,484	\$3,717,446	

BUDGET 2010

FUND: SPECIAL TAX DISTRICT UNINCORPORATED
DEPARTMENT: RECORDERS COURT

DATE: 12/8/2009

PROGRAM DESCRIPTION

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records for DeKalb County, MARTA, the Emory Police Department's traffic, parking, and ordinance citations; Georgia State Patrol traffic citations; and ordinance violation citations issued by various DeKalb County Departments.

MAJOR ACCOMPLISHMENTS 2009

None.

MAJOR GOALS 2010

Implement an FTA program to include warrant service.

KEY INDICATORS	Actual		Estimated		Projected		% Change
	2006	2007	2008	2009	2010	2010	
Number of citations	228,251	212,224	226,004	237,304	244,423	244,423	3.00%
Number of citations closed	77,320	113,582	117,961	129,757	130,000	130,000	0.19%
Number of warrants issued	4,271	5,646	8,544	9,398	9,633	9,633	2.50%
Number of court sessions	1,182	1,085	1,180	1,215	1,239	1,239	1.98%

BUDGET SUMMARY BY

DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010	2010	2010	2009
Recorders Court	\$3,284,296	\$3,353,438	\$4,050,232	\$5,053,819	\$3,956,592	\$4,613,019	\$4,052,073	\$4,613,019	\$4,613,019	\$4,052,073	\$4,052,073	\$4,052,073	\$4,052,073	2.41%
Total	\$3,284,296	\$3,353,438	\$4,050,232	\$5,053,819	\$3,956,592	\$4,613,019	\$4,052,073	\$4,613,019	\$4,613,019	\$4,052,073	\$4,052,073	\$4,052,073	\$4,052,073	2.41%

Percent Change 19.32% 2.11% 20.78% 24.78% -21.71% 16.59% 2.41%

Actual Expenditures \$2,962,117 \$3,128,007 \$3,783,460 \$4,949,289 \$3,786,354 (estimated)

BUDGET 2010

FUND: SPECIAL TAX DISTRICT UNINCORPORATED
 DEPARTMENT: RECORDERS COURT

DATE: 12/8/2009

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010/2009	2010/2009
Full Time	51		52		61		61		61		76	61		0.00%
Part Time/Temporary	3		3		3		3		3		4	3		0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$387,256 has been deducted as salary savings; this is equivalent to 10 full time positions. The Court submitted an amendment to their budget request for \$2,500,000 to acquire a new court computer system. \$1,100,000 is recommended as a CIP project to acquire this system.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Addition of 10 Deputy Marshall positions to serve outstanding bench warrants with a current value of \$30,000,000. Included in this request are salaries and Benefits for 8 months, 4 vehicles with maintenance and insurance and supplies. Not Recommended.	\$336,148	\$0
2. Addition of 2 Senior Marshalls to serve bench warrants. Included in this request are salaries, benefits, and and supplies for 8 months. Not Recommended.	66,855	0
3. Addition of a Part-Time Judge for the Failure-To-Appear (FTA) Court to adjudicate defendants arrested on Recorders Court warrants to relieve pressure on the regular jail calendar. Included in this request is salary and benefits for 8 months, computer, and supplies. Not Recommended.	78,840	0
4. Addition of a Mobile Courtroom to serve as an additional courtroom to support the failure to appear court. Unit to be setup in the parking lot of Recorders Court. Not Recommended.	6,800	0

BUDGET 2010
FUND: SPECIAL TAX DISTRICT UNINCORPORATED
DEPARTMENT: RECORDERS COURT
DATE: 12/8/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Continued)

A. Program Modifications and Recommendations

- | | Requested | Recommended |
|--|-----------|-------------|
| 5. Addition of 3 positions: 1 Tribunal Technician, 1 Records Technician Senior, and 1 Office Assistant Senior to process the vast increase in workload that the current staff has been unable to handle. Included in this request are salaries and benefits for 8 months, furniture, supplies, computers and printer.
Not Recommended. | 68,988 | 0 |
| 6. Defund 10 vacant positions for the 2010 budget year.
Recommendation: Take salary savings on 10 vacant positions. | (290,482) | (387,256) |

Total Program Modifications

\$267,149 (\$387,256)

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended	
Personal Services and Benefits	\$2,864,096	\$2,674,849	\$2,884,887	\$2,726,362	\$2,984,964	\$3,617,898	\$3,061,109	
Purchased/Contracted Services	585,196	503,653	1,218,385	1,390,923	888,795	842,199	932,864	
Supplies	59,610	50,872	96,112	58,917	61,101	66,702	58,100	
Capital Outlays	44,733	58,989	32,098	1,151	18,663	16,548	0	
Interfund/Interdepartmental Charges	495,096	495,096	819,336	771,936	0	69,672	0	
Other Costs	1,500	0	3,000	0	3,069	0	0	
TOTAL	\$4,050,323	\$3,783,460	\$5,053,819	\$4,949,289	\$3,956,592	\$4,613,019	\$4,052,073	

BUDGET 2010
FUND: RECREATION
DEPARTMENT: RECREATION FUND **DATE: 11/10/2009**

PROGRAM DESCRIPTION

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to insure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

MAJOR GOALS 2010

- To ensure the highest level of maintenance, safety, and security throughout the park system.
- To provide diverse programs and services at an optimal level for citizens of all ages.
- To maximize resources by fostering collaborations and strategic alliances and partnerships.

REVENUE SUMMARY		2005	2006	2007	2008	2009	%Change	2010	%Change
Recreation Program Fees	\$1,960,242	\$1,814,032	\$1,777,162	\$2,164,623	\$1,217,248	\$992,942	-43.77%	(385,388)	-18.43%
Fund Balance Forward	101,542	132,214	108,456	(362,221)	(644,027)	\$573,222	77.80%	\$607,554	-40.16%
Total	\$2,061,784	\$1,946,246	\$1,885,618	\$1,802,402	\$573,222	\$607,554	-68.20%	\$607,554	5.99%

BUDGET SUMMARY BY DIVISION/PROGRAM		2005	2006	2007	2008	2009	Requested 2010	Recommended 2010	Increase 2010/2009
Recreation Activities	Budget	\$2,061,784	\$1,946,246	\$1,885,618	\$1,802,402	\$573,222	\$607,554	\$607,554	5.99%
Total		\$2,061,784	\$1,946,246	\$1,885,618	\$1,802,402	\$573,222	\$607,554	\$607,554	5.99%
		0.00%	-5.60%	-3.12%	-4.41%	-68.20%	5.99%	5.99%	

Actual Expenditures \$1,419,678 \$1,731,398 \$1,755,926 \$1,706,648 \$573,222 (estimated) 5.99%

BUDGET 2010
FUND: RECREATION
DEPARTMENT: RECREATION FUND
DATE: 11/10/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

Program revenues will have to be raised in order to eliminate the negative fund balance in this fund.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009	2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$1,089,558	\$1,227,232	\$1,015,741	\$1,229,018	\$485,004	\$580,729	\$580,729
Purchased/Contracted Services	381,696	251,430	393,404	212,177	56,500	20,480	20,480
Supplies	414,364	314,679	393,257	265,452	31,107	6,345	6,345
Capital Outlays	0	0	0	0	0	0	0
Other Costs	0	(37,415)	0	0	611	0	0
Interfund/Interdepartmental	0	0	0	0	0	0	0
Total	\$1,885,618	\$1,755,926	\$1,802,402	\$1,706,648	\$573,222	\$607,554	\$607,554

PROGRAM DESCRIPTION

The DeKalb County Board of Registration and Elections provides voter registration and election services to the residents of DeKalb County. The responsibilities of the Registration Division are: to register all eligible voters; record voter's name change/address, remove voters for various reasons, digitize each voter's signature from new registration applications or name change; secure polling locations that are handicap accessible; consolidate, alter and divide precincts as required by the Georgia Election Code; maintain and update all district lines in accordance with applicable legislation; train staff in the use of DRE and Optical Scan equipment and operate the absentee poll advance voting locations.

The responsibilities of the Elections Division are: to qualify Nonpartisan Candidates; process and maintain Campaign Contribution Disclosure Reports and Financial Disclosure Statements; service and maintain voting units; ensure all new legislation is implemented for standard operating procedures; to train temporary staff to assist in day-to-day and election day events; develop the digital ballot images for Touch Screen Voting System using the using the Global Election Management System (GEMs); calculate and order optical scan Absentee, Provisional, Challenged ballots; recruit staff and train poll officials, warehouse and equipment delivery personnel; deliver election supplies and equipment; exercise operational control over precincts on election day; perform ballot tabulation on election night.

MAJOR ACCOMPLISHMENTS 2009

Successfully passed three Georgia Secretary of State audits without prior notification.
Processed new voter registration applications, which included the digitization of signature, name/address changes, deletion and no contact information.
Processed over 112,000 registration cards; 33,000 voter registration application, 16,000 new registrations; 12,000 name/address changes; 33,000 deletions; 8,000 transferred to other counties and identified 10,000 duplicate voters already registered in other counties as of July 2009.
Mailed 29,707 NCOGE2 (No Contact through two General Elections) confirmation notices and 7,513 NOCA (National Change of Address) confirmation notices through the U.S. Postal System.
Conducted a minimum of ten municipal elections and one special election.
Attended training for new election laws on absentee ballots, votesafe and citizenship verification.
Developed procedures to handle increased voter traffic resulting from "no excuse voting" for the entire absentee period.
Began implementation of procedures for precinct specific ballots resulting from the passage of House Bill 86, effective January 1, 2010.

MAJOR GOALS 2010

To process new voter registration applications, which include the digitization of signatures, name/address changes, deletions, and no contact confirmations.
To operate Absentee Poll plus five additional Advance Voting sites for 4 major countywide elections in 2010.
To recruit, staff and conduct formal training of poll officials and election workers for 2010 countywide and municipal elections.
To operate the warehouse efficiently, maintain voting equipment and perform testing on all voting equipment, as required.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	% change	Projected 2010	% change
Registered Voters	388,993	403,419	406,469	456,096	450,000	-1.34%	465,000	3.33%
New Registered Voters	31,449	36,388	40,720	63,403	21,000	-66.88%	40,000	90.48%
Name and Address Changes	20,732	23,181	22,022	49,237	18,000	-63.44%	30,000	66.67%
# of Precincts	188	188	188	193	192	-0.52%	192	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Registrar	\$814,085	\$1,118,115	\$1,031,583	\$1,227,873	\$992,225	\$1,143,337	849,578	-14.38%
Elections	1,600,112	2,592,181	1,619,033	2,418,591	538,381	1,502,849	950,378	76.53%
Election Workers	175,000	1,602,420	0	1,725,952	290,279	1,641,663	1,205,191	315.18%
Total	\$2,589,197	\$5,312,716	\$2,650,616	\$5,372,416	\$1,820,885	\$4,287,849	\$3,005,147	65.04%

Percent Change 222.85% 105.19% -50.11% 102.69% -66.11% 135.48% 65.04%

Actual Expenditures \$2,344,720 \$3,992,389 \$2,475,932 \$4,938,939 \$1,504,939 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	13	15	15	16	16	16	13	-18.75%
Part Time/Temporary	60	60	60	59	59	59	59	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$51,992 in salary savings have been deducted from this budget. This is equivalent to 1 position.

This budget recommends a Reduction in Force of 3 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$171,941.

The increase of the 2010 Budget relative to the 2009 Budget is primarily due to the increase in the number of elections to be supported in an off-year.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations
 No program modifications were requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010	Budget
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Employee Benefits	\$891,216	\$1,174,182	\$3,890,432	\$3,798,116	\$1,263,392	\$3,193,696	\$2,347,293
Purchased / Contracted Services	1,640,025	1,169,229	796,532	750,784	447,578	582,220	517,120
Supplies	101,516	108,976	556,994	263,606	65,151	503,525	139,828
Capital Outlays	16,664	21,899	126,858	116,549	36,849	0	0
Interfund / Interdepartmental Charges	1,195	1,646	1,600	9,884	7,915	8,408	906
TOTAL	\$2,650,616	\$2,475,932	\$5,372,416	\$4,938,939	\$1,820,885	\$4,287,849	\$3,005,147

BUDGET 2010

FUND: TAX FUNDS

DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND

DATE: 12/11/2009

PROGRAM DESCRIPTION

On November 28, 2006, the Board of Commissioners approved the levy of a tax on the rental of motor vehicles in DeKalb County at the rate of three (3) percent. The purpose of this levy is to promote industry, trade, commerce and tourism within DeKalb County. The Rental Motor Vehicle Tax Fund was created in 2007 to provide an accounting entity for recording transactions related to the 3% levy on the rental of motor vehicles in DeKalb County. The revenues of this tax will be dedicated to making the lease payments to the Development Authority of DeKalb County to amortize the indebtedness for the new Arts Center and for other appropriate expenditures.

MAJOR GOALS 2010

To continue to promote the value of DeKalb County.

To continue to increase awareness of the arts community in DeKalb County.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Gross Car Rentals	\$0	\$0	\$28,252,855	\$26,537,492	\$18,000,000	\$20,000,000	-32.17%	11.11%
Total Tax Collected	\$0	\$0	\$788,892	\$770,740	\$653,247	\$625,000	-15.24%	-4.32%

REVENUE SUMMARY	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Rental Car Tax	\$0	\$0	\$788,892	\$770,740	\$653,247	\$625,000	-15.24%	-4.32%
Interest of Investments	0	0	13,445	7,728	3,250	3,250	N/A	0.00%
Fund Balance	0	0	0	133,195	205,438	259,240	N/A	26.19%
Total	\$0	\$0	\$802,337	\$911,663	\$861,935	\$887,490	-5.45%	2.96%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
South DeKalb Arts Center	\$0	\$0	\$750,000	\$712,143	\$710,825	\$712,825	\$712,825	0.28%
Reserve for Appropriation	0	0	0	0	144,613	183,749	183,749	0.00%
Total	\$0	\$0	\$750,000	\$712,143	\$855,438	\$896,574	\$896,574	4.81%

Percent Change 0.00% 0.00% 0.00% 100.00% 20.12% 4.81% 4.81%

Actual Expenditures \$0 \$0 \$669,143 \$706,225 \$709,337 (estimated)

BUDGET 2010

FUND: TAX FUNDS

DEPARTMENT: RENTAL MOTOR VEHICLE EXCISE TAX FUND

DATE: 12/11/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

On November 14, 2006, the Board of Commissioners approved a lease agreement with the Development Authority of DeKalb County for the DeKalb Performing Arts and Community Center outlining the terms and conditions relating to financing, construction, equipment, interim ownership, and leasing of the Center. The tax will be effective January 1, 2007 and will expire on December 31, 2038. The City of Dunwoody passed an ordinance to institute a Rental Motor Vehicle Tax within their boundaries which will decrease DeKalb County's revenue by approximately \$50,000.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2008	2009	2010 Budget
	Budget	Budget	Budget	Requested Recommended
Other Costs	\$750,000	\$712,143	\$855,438	\$896,574
	\$669,143	\$706,225		

BUDGET 2010 **DATE: 12/11/2009**
FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER LEASE PAYMENT FUND

PROGRAM DESCRIPTION

The Development Authority of DeKalb County Performing Arts Center Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Development Authority Arts Center bond issue. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Performing Arts Center. The Board of Commissioners authorized the sale of the bonds on December 11, 2006 and the bonds were sold at a premium. The anticipated revenues to fund the lease payments will be provided from the collection of a car rental tax. The first expenditures against the fund were made in 2007.

KEY INDICATORS	Actual		Estimated		Projected	
	2006	2007	2008	2009	2010	% change
Total Bonds						
Outstanding	\$6,000,000	\$5,580,000	\$5,120,000	\$4,640,000	\$4,140,000	-10.78%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		2010/2009	
	Budget		Budget		Budget		Budget		Budget		Requested	Recommended	Increase	
Performing Arts Center	\$0		\$0		\$750,000		\$712,143		\$855,438		\$896,574		\$896,574	4.81%
Total	\$0		\$0		\$750,000		\$712,143		\$855,438		\$896,574		\$896,574	4.81%
Percent Change														4.81%
Actual Expenditures	\$0		\$0		\$669,143		\$706,225		\$709,337		(estimated)			

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2010, lease payments to cover the Principal and Interest Revenue Bond obligations are budgeted in the Rental Motor Vehicle Tax Fund.

BUDGET 2010
FUND: DEBT SERVICE REVENUE BONDS LEASE PAYMENT
DEPARTMENT: DEBT SERVICE REVENUE BONDS - DEVELOPMENT AUTHORITY PERFORMING ARTS CENTER LEASE PAYMENT FUND

DATE: 12/11/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Development Authority (Arts Center) Bonds Fund obligations in 2010 are:

	Requested	Recommended
Principal 2006 Series	\$500,000	\$500,000
Interest 2006 Series	227,825	227,825
Professional Services	0	0
Other Misc.	3,000	3,000
TOTAL	<u>\$730,825</u>	<u>\$730,825</u>

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010 Budget
	Budget	Actual	Budget	Actual	Budget	Requested Recommended
Capital Outlays	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	750,000	669,143	712,143	706,225	710,825	709,825
Debt Service	0	0	0	0	0	0
Other Costs	0	0	0	0	144,613	186,749
TOTAL	<u>\$750,000</u>	<u>\$669,143</u>	<u>\$712,143</u>	<u>\$706,225</u>	<u>\$855,438</u>	<u>\$896,574</u>

BUDGET 2010

FUND: RISK MANAGEMENT

DEPARTMENT: RISK MANAGEMENT

DATE: 12/15/2009

PROGRAM DESCRIPTION

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was created with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

REVENUE SUMMARY	Budget 2005	Budget 2006	Budget 2007	Budget 2008	Budget 2009	Estimated 2010	% change	% change
Employee Contributions	\$22,643,711	\$23,525,858	\$28,507,918	\$25,739,193	\$22,048,087	\$23,349,137	-9.71%	5.90%
Charges to County	38,680,067	48,481,618	41,843,297	58,586,086	55,633,210	55,935,649	40.01%	0.54%
Fund Balance	4,299,350	7,740,923	11,225,683	10,126,232	18,188,890	17,848,966	-9.79%	-1.87%
Total Revenue	\$65,623,128	\$79,748,399	\$81,576,898	\$94,451,511	\$95,870,187	\$97,133,752	15.78%	1.32%

BUDGET SUMMARY BY DIVISION/PROGRAM

	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Unemployment Comp	299,832	300,000	306,000	341,520	270,461	303,384	303,384	12.17%
Group Health & Life	60,932,540	75,215,319	75,703,508	85,588,712	87,085,538	81,947,139	81,947,139	-5.90%
Buildings & Contents	965,983	897,244	1,487,029	1,540,166	1,397,894	1,120,000	1,120,000	-19.88%
Boiler & Machinery	51,700	48,400	116,746	214,928	179,529	55,888	55,888	-68.87%
Non-Immunity Exp.	996,009	1,000,383	1,206,330	1,454,057	1,701,310	2,500,000	2,500,000	46.95%
Vehicle Liability	2,041,966	1,930,000	2,004,300	2,078,000	2,059,206	2,568,200	2,568,200	24.72%
Airport Liability	14,932	6,900	18,016	16,034	2,466	13,087	13,087	430.70%
Police Helicopters	161,000	140,710	270,047	122,000	167,346	102,750	102,750	-38.60%
Monies, Securities	48,900	81,545	47,135	49,491	31,524	50,018	50,018	58.67%
Loss Control	110,266	55,874	101,476	101,476	375,935	350,000	350,000	-6.90%
Other	0	72,023	316,312	2,945,128	2,598,978	8,123,286	8,123,286	212.56%
Total Risk Management	\$65,623,128	\$79,748,399	\$81,576,898	\$94,451,512	\$95,870,187	\$97,133,752	\$97,133,752	1.32%

Percent Change 25.84% 21.52% 2.29% 15.78% 1.50% 1.32% 1.32%

Actual Expenditures \$63,655,558 \$69,699,846 \$76,658,345 \$80,057,743 \$94,489,275 (estimated)

INFORMATION RELATIVE TO REQUESTED BUDGET

In 2009, the County changed the administration and processing of self-insured health insurance from United Healthcare and Blue Cross/Blue Shield to CIGNA. Kaiser remained as the fully-insured provider. The dental insurance providers changed from United Healthcare and Blue Cross to United Concord. The prescription component was withdrawn from the health insurers and changed to Caremark.

This budget includes \$250,000 due to the introduction of the Wellness Program that reimbursed employees for their health club memberships.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010
	Budget	Actual	Budget	Actual	Budget	Requested
			Budget			Recommended
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$250,000	\$303,384
Purchased / Contracted Services	4,361,060	3,765,607	4,469,646	4,315,729	4,233,082	4,002,956
Interfund / Interdepartmental Charges	1,206,330	525,288	1,454,057	80,317	1,701,315	6,578,241
Other Costs	5,490,448	127,126	4,479,533	315,315	15,781,200	6,110,149
Payroll Liabilities	70,519,060	72,240,323	84,081,834	75,346,382	73,904,590	80,139,022
Holding Accounts	0	0	(33,559)			0
TOTAL	\$81,576,898	\$76,658,345	\$94,451,511	\$80,057,743	\$95,870,187	\$97,133,752

BUDGET 2010

FUND: WORKERS COMPENSATION

DEPARTMENT: WORKERS COMPENSATION

DATE: 12/14/2009

PROGRAM DESCRIPTION

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, the Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

REVENUE SUMMARY	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Budget 2009	% change	Estimated 2010	% change
County Contribution	\$3,065,993	\$6,523,853	\$6,708,868	\$6,056,603	\$8,489,389	40.17%	\$7,748,122	-8.73%
Fund Balance	4,958,488	4,637,964	5,481,845	7,282,810	5,455,305	-25.09%	4,959,475	-9.09%
Total Revenue	\$8,024,481	\$11,161,817	\$12,190,713	\$13,339,413	\$13,944,694	4.54%	\$12,707,597	-8.87%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Increase 2010/2009
Workers Comp.	\$8,112,241	\$11,161,817	\$11,986,498	\$13,053,500	\$13,944,694	\$12,707,597	-8.87%

Percent Change 29.73% 37.59% 7.39% 8.90% 6.83% -8.87%

Actual Expenditures \$4,318,849 \$4,663,939 \$4,996,972 \$5,227,220 \$6,070,926 (estimated)

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested
Purchased / Contracted Services	\$1,709,464	\$1,482,006	\$1,199,315	\$1,031,335	\$1,540,848	\$925,000
Interfund / Interdepartmental Charges	3,991,606	3,577,735	4,738,000	4,195,885	7,263,997	6,459,099
Other Costs	6,285,428	(62,769)	7,116,185	0	5,139,849	5,323,498
Total Risk Management	\$11,986,498	\$4,996,972	\$13,053,500	\$5,227,220	\$13,944,694	\$12,707,597

PROGRAM DESCRIPTION

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail. The Administrative Division supports the overall operations of the Sheriff's Office through the Human Resources Section, the Fiscal Management Section, and the Information Systems Section. The Community Relations Division acts as the liaison between the Sheriff's Office and the citizens of DeKalb County. The Jail Division is the largest division of the Sheriff's Office and is responsible for the care, custody, and control over inmates and must ensure that they appear for court, serve their sentences, or wait for transfer to other institutions. The Field Division is a 24-hour, 7-day a week operation that is the main law enforcement arm of the County Sheriff's Office: serving criminal warrants, enforcing state laws and county ordinances, locating and arresting fugitives, transporting prisoners, and serving civil processes. The Court Division is responsible for the security of the Courthouse complex, the citizens, and the employees who enter therein. The Court Division also provides security for Juvenile Court and Recorder's Court, in addition to protecting and serving over 25 judges.

MAJOR ACCOMPLISHMENTS 2009

Implemented the Blue Cross Blue Shield Inmate Insurance Program that will likely net significant cost savings in outside medical cost. Completed major facility upgrades to include painting of all inmate cells along with the installation of security panels in inmate recreation yards. Implemented a K-9 unit to enhance in tracking. Implemented the Offender Watch System which will enhance the registering, tracking and overall case management of sex offenders. Created a Court Training Manual so that written procedures will ensure standardized training of all employees.

MAJOR GOALS 2010

To pursue additional cost saving measures with inmate medications by establishing a pharmacy relationship with Grady Hospital.
 To achieve reaccreditation from the American Correctional Association.
 To complete renovation of the command center located in the Decatur Courthouse Complex.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	
Fugitive Arrests	1,457	879	1,288	1,342	1,409	4.99%
Warrants Screened	15,304	15,958	15,732	16,410	17,230	5.00%
Inmate Admissions	44,681	39,574	39,842	42,622	42,700	0.18%
Average daily pop.	2,849	2,808	3,083	3,276	3,290	0.43%

BUDGET 2010
 FUND: GENERAL
 DEPARTMENT: SHERIFF
 DATE: 12/10/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005	2006	2007	2008	2009	Requested Recommended		Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009
Sheriff	\$2,718,679	\$2,606,604	\$2,719,932	\$2,913,142	\$2,997,826	\$3,030,542	\$2,992,487	-0.18%
Administration	1,901,979	2,251,701	2,124,063	2,264,096	2,221,931	2,277,336	2,170,991	-2.29%
Community Relations	170,569	178,817	159,338	12,290	21,598	0	0	-100.00%
Field Division	7,060,217	7,876,702	10,371,276	9,257,349	9,902,065	10,738,910	10,128,444	2.29%
Jail	46,821,654	48,655,720	47,840,705	49,191,970	49,687,453	54,222,527	51,826,785	4.31%
Jail Inmate Services	168,660	157,250	161,764	126,842	172,164	139,209	139,209	-19.14%
Court	6,968,840	7,612,178	8,763,501	9,454,850	9,777,762	10,740,641	10,262,617	4.96%
Total	\$65,810,598	\$69,338,972	\$72,140,579	\$73,220,539	\$74,780,796	\$81,149,165	\$77,520,533	3.66%
Percent Change	14.60%	5.36%	4.04%	1.50%	2.13%	8.52%	3.66%	3.66%

Actual Expenditures \$63,831,391 \$70,017,610 \$72,413,511 \$74,219,733 \$75,986,685 (estimated)

AUTHORIZED POSITIONS	2005	2006	2007	2008	2009	Requested Recommended		Increase
	Budget	Budget	Budget	Budget	Budget	2010	2010	2010/2009
Full Time	838	841	856	856	860	865	860	0.00%
Part Time	1	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,407,628 in salary savings has been deducted from this budget; this is the equivalent of 26 full-time positions. This budget includes \$10,917,262 for the medical services contract. This represents a .03% decrease below the 2009 appropriation of \$10,920,864. This budget includes \$1,750,000 in funding for the pharmaceutical contract; the total funding for inmate medical services is \$12,667,262. \$1,825,026 is recommended for overtime. In 2009, the Sheriff is projected to expend \$3,003,009 in overtime.

A. Program Modifications and Recommendations

1. The addition of 5 full time positions: 5 Deputy Sheriffs These positions will be assigned to the Criminal Process and Field Divisions to serve warrants and temporary protection orders ordered by the Courts. Includes salaries, benefits and supplies for 9 months. Not Recommended.	Requested	Recommended
	\$376,157	\$0
	\$376,157	\$0

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Budget Requested	2010 Budget Recommended
Personal Services and Benefits	\$47,352,307	\$48,494,415	\$49,050,323	\$51,820,003	\$49,837,938	\$55,813,388	\$53,192,985
Purchased / Contracted Services	15,436,443	15,134,882	14,673,768	13,233,727	\$14,087,649	14,351,970	13,978,712
Supplies	7,536,005	7,264,819	8,261,630	8,002,567	\$9,523,895	9,771,639	9,537,484
Capital Outlays	486,335	176,621	206,441	38,659	\$221,662	95,490	21,240
Interfund / Interdepartmental Charges	1,177,694	1,171,172	894,977	1,083,673	\$957,777	973,278	686,712
Other Costs	137,106	46,101	133,400	920	\$116,472	143,400	103,400
Debt Service	0	0	0	0	\$0	0	0
Other Financing Uses	14,689	125,501	0	40,184	\$35,406	0	0
TOTAL	\$72,140,579	\$72,413,511	\$73,220,539	\$74,219,733	\$74,780,796	\$81,149,165	\$77,520,533

Total Program Modifications

BUDGET 2010
FUND: GENERAL
DEPARTMENT: SOLICITOR - GENERAL

DATE: 12/8/2009

PROGRAM DESCRIPTION

The Office of DeKalb County Solicitor-General's mission is to prosecute those responsible for misdemeanor crimes committed in DeKalb County. While maintaining the highest ethical standards, the Solicitor-General's office will endeavor to assure a diligent, fair, just, efficient and effective prosecution to ensure justice prevails for the victims, defendants and citizens of DeKalb County.

MAJOR ACCOMPLISHMENTS 2009

Created VALARI (Vulnerable Adults Living at Risk) as a multidisciplinary team to address abuse issues of disabled adults and elders as a case and review team in conjunction with the DA, DeKalb Police, and Georgia Department of Human Resources.
 Created the Crime Prevention Tour to educate citizens on how to work with government to reduce crime in conjunction with the DA, Sheriff, and DeKalb Police.

MAJOR GOALS 2010

To create a Family Protective Services Division that would prosecute and investigate truancy, elder abuse, disabled adult, welfare fraud, child care fraud, and child abandonment.
 To incorporate an additional division to educational neglect court.
 To create Jobs Not Jail in partnership with DeKalb Tech, DeKalb Workforce, and Metropolitan Black Chamber of Commerce to move young offenders from the court system into work or college.

KEY INDICATORS	Actual 2006		Actual 2007		Actual 2008		Estimated 2009		Projected 2010		% change 2010/2009
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
Cases Received		12,783		13,009		15,784		16,900		18,590	10.00%
Domestic Violence Cases		1,974		2,509		2,985		2,700		2,970	10.00%
Accusations Filed		11,786		11,956		13,921		14,800		16,280	10.00%
Cases Tried by Jury		338		350		340		375		413	10.13%
Jail Plea Cases Handled		5,232		5,048		4,979		5,000		5,500	10.00%

BUDGET SUMMARY BY DIVISION/PROGRAM

DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Requested 2010	Recommended 2010	Increase 2010/2009
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual			
Solicitor, State Court	\$3,502,834		\$4,183,036		\$3,999,368		\$4,057,453		\$4,175,234		\$4,665,191		\$3,703,738		-11.29%
Victim Assistance	670,692		865,173		813,010		851,528		878,603		962,087		731,170		-16.78%
Total	\$4,173,526		\$5,048,209		\$4,812,378		\$4,908,981		\$5,053,837		\$5,627,278		\$4,434,908		-12.25%
Percent Change	11.91%		20.96%		-4.67%		2.01%		2.95%		11.35%				-12.25%
Actual Expenditures	\$3,639,363		\$4,164,446		\$4,356,442		\$4,647,641		\$4,682,485						(estimated)

BUDGET 2010

FUND: GENERAL

DEPARTMENT: SOLICITOR - GENERAL

DATE: 12/8/2009

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	63	65	67	67	67	67	55	-17.91%
Part Time/Temporary	4	4	3	3	3	3	3	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

No salary savings have been deducted from this budget.

Effective January 1, 2010, the Solicitor's annual salary will be \$152,966.75.

This budget recommends a Reduction in Force of 12 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$852,750.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications are requested in this department.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007 Budget	2007 Actual	2008 Budget	2008 Actual	2009 Budget	2010 Requested	Budget Recommended
Personal Services and Benefits	\$4,313,020	\$3,872,663	\$4,492,588	\$4,237,945	\$4,672,227	\$5,108,353	\$4,111,538
Purchased/Contracted Services	240,417	218,308	229,018	224,872	191,926	253,523	175,597
Supplies	108,658	104,814	88,102	89,796	66,023	100,131	52,903
Capital Outlays	55,563	54,534	120	120	120	0	0
Interfund/Interdepartmental Charges	55,965	75,000	59,057	54,812	52,325	49,060	27,713
Other Costs	7,632	0	0	0	71,218	116,211	67,157
Other Financing	31,123	31,123	40,096	40,096	0	0	0
TOTAL	\$4,812,378	\$4,356,442	\$4,908,981	\$4,647,641	\$5,053,839	\$5,627,278	\$4,434,908

BUDGET 2009
FUND : SPEED HUMPS
DEPARTMENT : SPEED HUMPS

DATE: 12/11/2009

PROGRAM DESCRIPTION

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

KEY INDICATORS	Actual	Actual	Actual	Estimated	% Change	Projected	% Change
	2006	2007	2008	2009		2010	
Speed Humps Installed	68	50	50	139	-26.47%	150	7.91%
Total Traffic Calming Districts	7	18	18	34	157.14%	50	47.06%

REVENUE SUMMARY	Actual	Actual	Actual	Estimated	% Change	Projected	% Change
	2006	2007	2008	2009		2010	
Interest	\$39,204	\$51,107	\$29,357	\$9,870	-66.38%	\$10,000	1.32%
Assessments	227,866	238,453	250,397	250,000	-0.16%	250,397	0.16%
Fund Balance Jan. 1	660,329	911,850	1,188,928	1,460,292	22.82%	1,535,972	5.18%
Total Revenue	\$927,399	\$1,201,410	\$1,468,682	\$1,720,162	17.12%	\$1,796,369	4.43%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006	2007	2008	2009	Requested	Increase
	Budget	Budget	Budget	Budget	2010	2010/2009
Speed Hump Fund	\$790,329	\$1,061,850	\$1,358,928	\$1,746,292	\$1,746,292	2.87%
Total Fund	\$790,329	\$1,061,850	\$1,358,928	\$1,746,292	\$1,746,292	2.87%
Percent Change	35.59%	34.36%	27.98%	28.51%	0.00%	2.87%
Actual Expenditures	\$15,549	\$12,486	\$8,390	\$184,190 (estimated)		
Fund Balance Dec. 31	\$911,850	\$1,188,928	\$1,460,292	\$1,535,972 (estimated)		

INFORMATION RELATIVE TO REQUESTED BUDGET

This budget includes a \$150,000 reimbursement to the Transportation Department for the traffic calming program.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010 Budget
	Budget	Actual	Budget	Actual	Budget	Requested Recommended
Supplies	\$517,433	\$12,486	\$27,048	\$8,390	\$30,447	\$30,447
Capital Outlays	0	0	0	0	30,000	30,000
Interfund/ Interdepartmental	0	0	0	0	0	193,725
Reserve for Appropriation	544,417	0	1,331,880	0	1,685,845	1,492,120
TOTAL	\$1,061,850	\$12,486	\$1,358,928	\$8,390	\$1,746,292	\$1,746,292

BUDGET 2010
FUND: GENERAL
DEPARTMENT: STATE COURT

DATE: 12/11/2009

PROGRAM DESCRIPTION

The State Court was created by the Acts of the Legislature of 1951, as amended. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven judges who serve a four year term and are elected in a county wide non-partisan election. The Probation Division of State Court provides professional, community based probation and pre-trial diversion services to the DeKalb County Superior Court, State Court, and Magistrate Court and to the adult offenders sentenced for misdemeanor criminal offenses by these courts. The Marshal's Division of State Court is responsible for enforcing the Orders, Writs, and Precepts of the State and Magistrate Courts of DeKalb County.

MAJOR ACCOMPLISHMENTS 2009

Judges Division:

Continued to implement the DUI Court Program and Anger Management classes.
Continued the Project Achieve-GED Program, which provides an opportunity for defendants charged with non-violent crimes to get a GED, in lieu of incarceration; has graduated at least 70 students with a GED.
Continued the Weighting Accountability Through Compliance Hearings (WATCH) Program which closely monitors defendants charged with domestic violence related offenses. This program has secured funding from the proceeds of a class action lawsuit to fund the (SAFE) Stop Abusing Family Education program at the DeKalb County Jail for offenders who violate the rules of the program.
Continued DUI Court operation, the estimated jail cost savings in 2008 are approximately \$249,000 because of the reduction in jail time that would otherwise served by DUI defendants with multiple DUI convictions. The program has generated revenues of approximately \$190,000 for the first half of 2009.

Probation Division:

Obtained permission and funding from the Board of Commissioners to implement a state of the art automated Case Management computer system which includes a new financial system.
Participated in the strategic planning process of the CJIS (Criminal Justice Information Sharing) initiative.
Increased by approximately 10% in the number of community services hours performed in lieu of fines and fees.

Marshal's Division:

Marshal's Division implemented a computerized eviction scheduling calendar for the office staff.
Acquired \$255,000 in federal economic stimulus funds to aid in training and for future replacement of mobile laptop computers.
Acquired \$66,000 in Justice Assistance Grant funds to aid in firing range enhancements.
Implemented Microsoft Streets and Trips computerized driving route optimization program.

MAJOR GOALS 2010

To maintain current service levels in all departments taking into consideration the increase in filings of all matters, civil and criminal cases.
To increase the collection of fees in the Probation Division by 3% in fines, restitution, child support and supervision.
To obtain broadband cards for the mobile computer terminals for sworn field personnel.
To increase filings of eviction writs, and to maintain appropriate service level of Court ordered documents.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	% change
<u>Clerk:</u>						
State Court Filings	71,087	76,911	79,160	71,170	76,175	7.03%
Magistrate Cr. Filings	90,832	83,510	71,786	72,237	75,347	4.31%
<u>Marshall:</u>						
Civil Suits	16,885	17,970	19,237	19,156	22,986	19.99%
Disposessory	35,489	41,450	42,461	37,294	37,800	1.36%
Evictions Writs	12,438	13,876	14,669	12,918	13,418	3.87%
<u>Probation:</u>						
Probation cases	9,189	8,889	7,661	8,275	8,275	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Increase 2010/2009
	Budget		Budget		Budget		Budget		Budget		Requested	Recommended	
Judges	\$3,197,047		\$3,369,597		\$3,532,116		\$3,687,879		\$3,754,543		\$3,872,584	\$3,438,398	-8.42%
Clerk	4,083,749		4,049,343		4,398,602		4,340,244		4,179,826		4,338,662	3,830,897	-8.35%
DUI Court	0		0		0		311,955		328,318		256,777	243,071	-25.96%
Probation	1,698,130		1,892,049		1,859,270		1,864,628		1,883,356		1,980,937	1,861,596	-1.16%
Marshall	1,894,299		2,322,505		2,195,911		2,255,784		2,218,977		2,905,323	1,829,557	-17.55%
	\$10,873,225		\$11,633,494		\$11,985,899		\$12,460,490		\$12,365,020		\$13,354,283	\$11,203,519	-9.39%

Percent Change 8.55% 6.99% 3.03% 3.96% -0.77% 8.00% -9.39%

Actual Expenditures \$10,029,891 \$11,346,439 \$11,681,826 \$12,026,620 \$12,243,174 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
Full Time	170	173	177	177	177	183	152	-14.12%

INFORMATION RELATIVE TO REQUESTED BUDGET

The recommendation abolishes 2 vacant positions. This reduces the Personal Services funding by \$80,184.

The budget recommends a Reduction in Force of 23 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$1,395,697.

The 2010 Budget includes \$50,000 for the County's continuing participation in Project Achieve (GED) program.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS
A. Program Modifications and Recommendations

1. Add an Administrative Assistant II for more efficient and effective operation of the DUI Program. This request includes operating supplies, salary benefit for 8 months.
Not Recommended at this time.

2. Defund a Adult Probation Officer due to economic conditions, The State Court Probation Division cost center 03715 request for temporarily defunding and hold vacant for the 2010 Budget year. This request includes operating supplies, salary and benefits for the 2010 budget year.
Recommendation: Abolish 1 vacant position.

4. Add 4 Deputy Marshals, to address the continued increase in the number of court ordered documents that must be served. This request includes salaries and benefits for 8 months.
Not Recommended at this time.

Requested	Recommended
\$29,600	\$0
(46,657)	(46,657)
314,335	0
\$297,278	(\$46,657)

Total Program Modifications

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010		Budget	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended	Recommended	Budget
Personal Services and Benefits	\$10,354,569	\$10,264,709	\$10,707,004	\$10,578,396	\$10,909,406	\$11,811,138	\$10,069,761			
Purchased / Contracted Services	870,905	714,603	1,121,375	818,204	903,631	931,884	744,799			
Supplies	415,242	346,773	379,672	327,793	312,141	304,106	199,806			
Capital Outlays	84,649	81,542	36,646	30,013	13,931	52,736	10,200			
Interfund / Interdepartmental Charges	250,534	262,199	195,094	252,214	203,998	334,419	158,953			
Other Costs	10,000	0	20,699	20,000	20,000	20,000	20,000			
Other Financing	0	12,000	1,913			0				
TOTAL	\$11,985,899	\$11,681,826	\$12,460,490	\$12,026,620	\$12,365,020	\$13,454,283	\$11,203,519			

BUDGET 2010
FUND: STREET LIGHTS
DEPARTMENT: STREET LIGHTS DATE: 12/11/2009

PROGRAM DESCRIPTION

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes.

KEY INDICATORS	Actual		Estimated		Projected		% Change	% Change
	2006	2007	2008	2009	2010	2010		
Total Number of Street Lights Installed	870	718	750	700	700	700	-6.67%	0.00%
REVENUE SUMMARY								
Interest on Investments	(\$52,287)	-\$5,989	(\$19,019)	(\$5,500)	\$0	\$0	-71.08%	-100.00%
HOST	0	0	0	0	0	0	0.00%	0.00%
Assessments	3,285,673	4,019,104	4,107,666	4,760,000	4,533,264	4,533,264	15.88%	-4.76%
Fund Balance	(300,886)	(851,969)	82,009	(314,916)	460,984	460,984	-484.00%	-246.38%
Fund Balance Reserve for Approp.	7,960	427	0	49,658	0	0	0.00%	0.00%
Total Revenue	\$2,940,460	\$3,161,573	\$4,170,656	\$4,489,242	\$4,994,248	\$4,994,248	7.64%	11.25%

BUDGET SUMMARY BY DIVISION/PROGRAM	2006		2007		2008		2009		Requested Recommended		Increase 2010/2009
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2010	2010	
Street Light Fund	\$3,295,225	\$3,305,964	\$4,342,009	\$4,342,009	\$4,996,355	\$4,996,355	\$4,994,248	\$4,994,248	\$4,994,248	\$4,994,248	-0.04%
Total Fund	\$3,295,225	\$3,305,964	\$4,342,009	\$4,342,009	\$4,996,355	\$4,996,355	\$4,994,248	\$4,994,248	\$4,994,248	\$4,994,248	-0.04%

Percent Change: -3.17% 0.33% 31.34% 15.07% 15.02%

Actual Expenditures: \$3,792,428 \$3,079,565 \$4,485,571 \$3,763,000 (estimated)

AUTHORIZED POSITIONS	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested Recommended 2010	Increase 2009/2008
Full Time	1	1	1	1	1	1	0.00%

INFORMATION RELATIVE TO REQUESTED BUDGET

None.

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Recommended
Personal Services and Benefits	\$90,757	\$89,089	\$91,875	\$96,473	\$105,266	\$103,159	\$105,266	\$103,159	\$103,159	\$103,159
Purchased/Contracted Services	150,727	44,687	152,135	137,441	49,658	49,658	49,658	49,658	49,658	49,658
Supplies	3,401,000	2,945,788	3,222,787	4,026,658	4,026,658	4,026,658	4,026,658	4,026,658	4,026,658	4,026,658
Capital Outlays	0	0	0	0	0	0	0	0	0	0
Other Costs	(336,520)	0	650,212	0	814,773	814,773	814,773	814,773	814,773	814,773
Other Financing Uses	0	0	225,000	225,000	0	0	0	0	0	0
TOTAL	\$3,305,964	\$3,079,564	\$4,342,009	\$4,485,571	\$4,996,355	\$4,485,571	\$4,996,355	\$4,994,248	\$4,994,248	\$4,994,248

PROGRAM DESCRIPTION

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

MAJOR ACCOMPLISHMENTS 2009

- Completed the renovation of Drug Court treatment center and laboratory space.
- Completed the renovation and move of Court Administration, Drug Court Administration and Law Library offices.
- Initiated project to assess and enhance services to pro se parties in family law matters.
- Initiated planning of development of on-line Court Service Center.
- Participated in County IJIS Strategic Plan and preliminary funding planning.

MAJOR GOALS 2010

- To enhance and increase public access, trust and confidence in the court system.
- To increase the use of technology and electronic information in the Superior Court.
- To expand public outreach and education opportunities.

KEY INDICATORS	Actual	Actual	Actual	Estimated	Projected	% change
	2006	2007	2008	2009	2010	
Civil & Domestic Case Filings	14,026	14,200	13,222	14,000	15,000	7.14%
Felony Case Filings	6,221	6,660	6,761	7,200	7,600	5.56%
Civil & Domestic Case Dispositions	18,120	18,463	13,396	14,200	15,200	7.04%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase		
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010	2009	
Judges	\$2,552,290		\$2,944,141		\$2,926,177		\$3,099,175		\$3,099,383		\$3,166,281		\$3,103,321		0.13%
Court Administration	1,738,214		1,924,870		1,863,356		1,962,069		2,000,676		2,122,435		1,449,806		-27.53%
Court Reporters	1,602,738		1,669,937		1,759,199		1,805,405		1,753,931		1,833,296		1,343,917		-23.38%
Jury Management	1,022,858		1,039,898		1,019,750		1,163,729		1,109,779		1,170,087		935,508		-15.70%
Divorce Seminar	78,455		84,570		86,226		90,160		88,160		90,468		80,468		-8.73%
Alimony/Support	0		0		36,305		0		0		0		0		0.00%
Pre-trial Services	61		0		0		0		0		0		0		0.00%
Dispute Resolution	612,325		639,037		664,844		655,199		683,525		833,930		575,684		-15.78%
Grand Jury	113,040		97,440		110,920		171,700		101,400		101,400		101,400		0.00%
	\$7,719,981		\$8,399,893		\$8,466,777		\$8,947,437		\$8,836,854		\$9,317,897		\$7,590,104		-14.11%

Percent Change

5.77% 8.81% 0.80% 5.68% -1.24% 5.44% -14.11%

Actual Expenditures

\$7,242,051 \$7,360,680 \$8,258,115 \$8,853,919 \$8,427,776 (estimated)

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested Recommended		Increase		
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010	2009	
Full Time	90		93		95		95		95		95		79		-16.84%
Part Time/Temporary	3		3		3		3		3		3		3		0.00%
Total FT/PT	93		96		98		98		98		98		82		-16.84%

INFORMATION RELATIVE TO REQUESTED BUDGET

\$121,061, in salary savings has been deducted from this budget; this is the equivalent of 2 positions.

The budget recommends a Reduction in Force of 16 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$1,101,534

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations	Requested Recommended
1. To add funds to the Superior Court budget similar to funding in the State Court budget to pay for the utilization of Senior Judges in the Superior Court. The citizens will be better served as the work load of the Court would be handled more efficiently.	\$150,000
Not Recommended at this time.	\$0

\$150,000

Total Program Modifications

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010	Budget
	Budget	Actual	Budget	Actual	Budget	Requested Recommended	Budget
Personal Services and Employee Benefits	\$5,613,259	\$5,610,332	\$5,979,456	\$5,910,815	\$5,999,911	\$6,371,470	\$5,290,977
Purchased / Contracted Services	2,478,952	2,323,477	2,681,270	2,661,004	2,537,157	2,701,435	2,125,627
Supplies	247,884	206,844	219,346	212,453	230,173	180,900	131,900
Capital Outlays	82,201	74,981	37,365	43,314	8,367	32,092	9,600
Other Financing Uses	14,481	14,481	0	0	27,246	0	0
Retirement Benefits Paid	30,000	28,000	30,000	26,333	34,000	32,000	32,000
TOTAL	\$8,466,777	\$8,258,115	\$8,947,437	\$8,853,919	\$8,836,854	\$9,317,897	\$7,590,104

BUDGET 2010

FUND: GENERAL

DEPARTMENT: TAX COMMISSIONER

DATE: 12/9/2009

PROGRAM DESCRIPTION

The Tax Commissioner is the elected constitutional officer responsible for the collection of real, personal, and ad valorem taxes imposed by the State, County, and School System governments, and for the issuance of vehicle license tags and registration. The Tax Commissioner processes homestead and special exemptions; updates property, taxpayer and payment data to billing and records systems, compiles an annual tax digest for approval by the State Department Of Revenue (DOR); calculates and issues annual property tax statements; collects real, personal, public utility, mobile home, timber and heavy duty equipment taxes.

MAJOR ACCOMPLISHMENTS 2009

Successfully modified and implemented all processes needed to perform collections duties for the newly incorporated City of Dunwoody. Successfully modified all processes to remove the Homeowner's Tax Relief Grant from tax calculations and billing programs.. Executed public awareness campaign concerning the elimination of the Homeowner's Tax Relief Grant. Maintained consistent collections for delinquent tax accounts during the economic downturn and foreclosure crisis.

MAJOR GOALS 2010

To replace/upgrade legacy mainframe tax system pending funding by Information Systems department.
 To implement new fee structure for delinquent collection with regards to the new State law..
 To replace/ outdated accounting system Unix system) to modern accounting package.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Number of Property Tax Accounts Billed	244,373	249,478	254,562	259,731	265,007	2.03%	2.03%
Homestead Exemptions Processed	13,425	13,559	15,740	15,897	16,056	1.00%	1.00%
Number of Motor Vehicle Registration Transactions	539,509	545,082	530,708	521,582	511,229	-1.72%	-1.98%
Delinquent Accounts Collected (\$)	\$31,070,320	\$34,867,108	\$38,724,030	\$42,000,000	\$46,000,000	8.46%	9.52%

BUDGET 2010

FUND: GENERAL

DEPARTMENT: TAX COMMISSIONER

DATE: 12/9/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Tax Collection	\$1,161,540		\$1,315,572		\$1,289,443		\$1,344,359		\$1,275,215		\$1,426,146		\$1,265,776		-0.74%	
Motor Vehicle Tax	3,098,397		3,162,704		3,384,208		3,405,936		3,392,572		3,577,176		2,810,935		-17.14%	
Motor Vehicle Temporary	60,284		61,899		61,899		64,859		59,793		59,961		59,279		-0.86%	
Motor Vehicle Security	97,597		92,500		88,368		89,645		95,012		95,012		95,012		0.00%	
Delinquent Tax	938,935		949,436		1,062,844		1,086,790		1,131,064		1,247,193		994,057		-12.11%	
Admin. & Accounting	1,190,194		1,232,666		1,202,581		1,208,904		1,200,915		1,209,333		1,067,840		-11.08%	
Total	6,546,946		6,814,777		7,089,342		7,200,492		\$7,154,571		\$7,614,821		\$6,292,899		-12.04%	

Percent Change	5.61%	4.09%	4.03%	1.57%	-0.64%	6.43%	-12.04%
Actual Expenditures	\$6,349,674	\$6,573,660	\$6,924,627	\$7,110,980	\$7,004,691 (estimated)		

AUTHORIZED POSITIONS	2005		2006		2007		2008		2009		Requested		Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010		2010		2010/2009	
Full Time	107		107		107		107		107		107		92		-14.02%	
Part Time/Temporary	13		13		13		13		13		13		13		0.00%	
Total FT/PT	120		120		120		120		120		120		105		-14.02%	

INFORMATION RELATIVE TO REQUESTED BUDGET

\$66,090 in salary savings have been deducted from this budget, this is equivalent to 2 positions.

This budget recommends a Reduction in Force of 15 filled positions. These positions will be abolished. This reduces the Personal Services funding by \$838,959.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested in this department.

BUDGET 2010
FUND: GENERAL
DEPARTMENT: TAX COMMISSIONER

DATE: 12/9/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010		Budget	
	Budget	Actual	Budget	Actual	Budget	Actual	Requested	Recommended	Recommended	Budget
Personal Services and Benefits	\$5,558,013	\$5,420,856	\$5,665,616	\$5,596,849	\$5,748,731	\$5,748,731	\$6,034,734	\$5,022,950	\$5,022,950	
Purchased / Contracted Services	1,317,473	1,295,567	1,351,269	1,340,123	1,254,246	1,254,246	1,416,412	1,161,396	1,161,396	
Supplies	130,875	126,826	132,861	129,364	114,306	114,306	123,219	87,649	87,649	
Capital Outlays	67,060	67,006	32,795	31,371	21,364	21,364	26,200	10,700	10,700	
Interfund / Interdepartmental Charges	13,110	11,972	15,551	12,431	12,169	12,169	10,501	7,804	7,804	
Other costs	2,811	2,400	2,400	842	3,755	3,755	3,755	2,400	2,400	
TOTAL	\$7,089,342	\$6,924,627	\$7,200,492	\$7,110,980	\$7,154,571	\$7,154,571	\$7,614,821	\$6,292,899	\$6,292,899	

BUDGET 2010

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/14/2009

PROGRAM DESCRIPTION

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

Additions-to-the-fleet will be recommended separately in the individual department budgets but are included here for total purposes.

KEY INDICATORS	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% Change 2010/2009
Vehicles in Fleet	2,991	3,293	3,565	3,745	3,522	3,523	0.03%
Vehicles Replaced	338	217	428	448	178	131	-26.40%
Vehicles Added	30	35	54	120	6	16	166.67%

IMPORTANT CURRENT ISSUES

In 1993 \$5,000,000 was transferred from the Vehicle Fund Reserve for Appropriation to the tax funds; \$2,500,000 is still owed the Vehicle Fund by the tax funds.

Beginning in 1997 the County utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases. However, in 2008 the Director of Finance directed that no new vehicle purchases will be financed in this manner.

In 2000 the BOC amended the budget to transfer \$1,443,841 from the Vehicle Fund Future Replacement - Tax account.

The 2008 Budget included the impact of a loan of \$2,500,000 to the CIP Fund to fund the build-out of the Car & Pickup Facility. The loan is to be paid back to the Vehicle Replacement Fund, plus 5% interest, over a period of three (3) years. During 2008, the Board of Commissioners approved an addition of up to \$1,000,000 to the initial loan to address increased costs made evident as preliminary engineering plans were developed. This addition will also be paid back to the Fund, plus 5% interest, over three (3) years. The 2009 Budget recommendation anticipated \$1,332,524 in payment of Year 2 of the initial loan and Year 1 of the additional loan. The 2010 Budget Recommendation includes the impact of Year 3 of the original \$2.5 million loan and Year 2 of the \$1 million additional loan. Again in 2010, \$1,332,524 is anticipated for these repayments. This amount is part of the Vehicle Replacement charge for using departments.

BUDGET 2010

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/14/2009

IMPORTANT CURRENT ISSUES (continued)

The 2009 Budget suspended both the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. This was in response to general budget difficulties and a need to reevaluate replacement criteria. However, certain departments were charged in the vehicle replacement charge account for amounts related to the Car & Pickup Facility loan repayment (\$1,332,524) and to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$642,121). The annual Helicopter Replacement charge to the Police Department also continued (\$600,000).

The 2010 Budget recommendation continues a partial suspension in the ongoing vehicle replacement charge to departments and the regular replacement of vehicles. Replacement charges and regular vehicle replacements will resume in the Enterprise Funds (Watershed Management, Sanitation, and Airport). A limited number of Public Safety vehicles (30 in Police and 22 in Fire & Rescue) will be replaced, but the only vehicle replacement charges in funds except Enterprise Funds will be the charges related to the Car & Pickup Facility loan repayment (\$1,332,524), an amount to rectify a fleet database error regarding repayment for certain vehicles initially intended to be financed through the Master Lease program (\$260,509), and a charge to Fire and Rescue to catch up the recovery amounts for upgraded ambulances. The annual Helicopter Replacement charge to the Police Department also continues (\$600,000).

The 2010 Budget Recommendation provisionally includes the replacement of 40 Sanitation Department vehicles and landfill equipment units (\$7,495,328), pending the outcome and Board approval of a grant proposal ("Clean Cities - Petroleum Reduction Grant") relating to the conversion and distribution of compressed natural gas (CNG) from landfill gases. The prospective grant includes the cost to convert the equipment to use CNG. The units have all been fully recovered in the vehicle replacement program and 10 of the units are on the regular replacement request for 2010 (\$1,845,000). The remaining 30 units (\$5,650,328) will be replaced early, if the project is approved. The cost for retrofitting the vehicles for CNG fuel is \$2,050,271. This will be reimbursed by the grant (at 100%).

The 2009 surplus auction netted approximately \$393,000 to the Vehicle Replacement Fund. This activity has been depressed by the suspension of the replacement program. The 2010 Budget anticipates \$200,000.

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase		
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010/2009		
Replacement	\$51,080,529		\$56,003,010		\$53,400,628		\$57,838,935		\$42,076,729		\$36,432,085		\$30,159,553		-28.32%
Additions	12,512,077		6,242,591		6,997,684		4,220,340		124,985		0		1,235,600		888.60%
Total	\$63,592,607		\$62,245,601		\$60,398,311		\$62,059,275		\$42,201,714		\$36,432,085		\$31,395,153		-25.61%
Percent Change		27.72%		-2.12%		-2.97%		2.75%		-32.00%		-13.67%			-25.61%
Actual Expenditures	\$41,869,954		\$39,491,945		\$36,918,649		\$46,848,052		\$24,565,774 (Estimated)						

BUDGET 2010

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/14/2009

MAJOR CHANGES IN 2010 RECOMMENDED BUDGET:

- The replacement of 133 vehicles at the budgeted cost of \$17,220,790
- Purchase 1 Addition to the fleet at the cost of \$22,000

INFORMATION RELATIVE TO REQUESTED BUDGET

Under standard operating conditions, replacement charges are calculated for each individual unit. However, see the note above regarding the partial suspension of this charge in 2010. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

Funds reserved for future replacement were previously appropriated in a Reserve for Appropriation Account. These funds are now appropriated into accounts reflecting the source of the funding as follows:

Future Replacement-Tax:	\$5,421,270
Future Replacement-Non Tax:	\$5,105,468

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). (However, see the note above regarding future uses of the Master Lease program.) In the 2010 budget funds are budgeted for lease purchase payments as follows:

Lease purchase payments:	\$363,869
Vehicles in program:	18
Remaining Principal Amount:	\$381,225

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$17,516,321
Departmental Replacement Charges	7,636,059
Aircraft Replacement Charges	600,000
Proceeds from sale of surplus vehicles	200,000
Loan repayment	1,332,524
Master Lease payments	624,378
Transfer from Grant Fund (San CNG retrofit from Fed)	2,050,271
Investment Income	200,000
Contribution for Additions	1,235,600
TOTAL RECOMMENDED BUDGET	\$31,395,153

BUDGET 2010
FUND: VEHICLE REPLACEMENT FUND
DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/14/2009

FUTURE CONSIDERATIONS

The Vehicle Replacement Fund will receive payments of \$1,332,524 in 2010 Fiscal Years and \$350,000 in Fiscal Year 2011 in return for the 2008 loans totaling \$3,500,000 for the Car & Pickup Facility build-out.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

No program modifications were requested.

B. Equipment

Replacements	Requested	Recommended	Units
Sedans/SUV/Vans & Pickups	\$4,091,500	\$1,280,100	49
Heavy Equipment	2,227,500	4,774,154	37
Heavy Trucks	8,157,000	11,166,536	45
Portable Equipment	117,500	0	0
TOTAL	\$14,593,500	\$17,220,790	131

Additional

A complete listing of recommended additions to the fleet is included below:

Department	Description	Units	Recommended
E-911	Admin Sedan	1	\$22,000
Watershed Management:			
CMOM Program	Sedan	1	18,000
EPA / EPD	Vactor Crew	6	1,014,100
	F-250, Vactor Truck, F-250 Flatbed Truck, TV & Inspection Truck, Pressure Jet Truck, Vactor Crew Cab Truck (Small) Van	1	20,000
Radio Van	F-150	4	94,800
Flow Monitoring	F-250, F-250 Flatbed Crew Truck, 20 Ton Trailer	3	66,700
EPA / EPD	Crew		
		16	\$1,235,600

BUDGET 2010

FUND: VEHICLE REPLACEMENT FUND

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 12/14/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007	2007	2008	2008	2009	2010
	Budget	Actual	Budget	Actual	Budget	Requested
						Budget
Purchased / Contracted Services	\$715,918	\$715,465	\$183,072	\$6,185	\$6,185	\$0
Supplies	0	0	0	1,302	0	0
Capital Outlays	40,773,722	38,362,195	41,938,851	42,538,728	22,746,719	14,593,400
Interfund / Interdepartmental Charges	2,186,167	1,860,455	1,223,173	801,838	503,992	739,716
Other Costs	16,722,504	(4,019,466)	15,214,179	0	18,644,818	21,098,969
Other Financing Uses	0	0	3,500,000	3,500,000	300,000	0
TOTAL	\$60,398,311	\$36,918,649	\$62,059,275	\$46,848,052	\$42,201,714	\$36,432,085
						\$31,395,153

BUDGET 2010

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/14/2009

PROGRAM DESCRIPTION

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

REVENUE SUMMARY	2005		2006		2007		2008		2009		2010		% change
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Estimated	% change	Projected	% change	
Other Local Governments/ Agencies	\$99,945		\$596,835		\$402,341		\$308,007		\$300,000		\$300,000		0.00%
Fines and Forfeitures	722,954		935,265		717,023		1,675,312		1,000,000		950,000		-5.00%
Fund Balance	504,711		430,146		158,285		51,999		1,029,072		391,021		-62.00%
Reserve for Appropriation	83,476		0		0		0		0		0		0.00%
Total Revenue	\$1,411,086		\$1,962,246		\$1,277,649		\$2,035,318		\$2,329,072		\$1,641,021		159.88%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		2010		Requested 2010	Recommended 2010	Increase 2010/2009
	Budget	% change	Budget	% change	Budget	% change	Budget	% change	Budget	% change	Budget	% change			
Victim Assistance	\$1,941,686	13.61%	\$1,960,334	0.96%	\$1,552,341	-20.81%	\$1,001,999	-35.45%	\$2,329,072	132.44%	\$1,641,021	159.88%	\$1,641,021	\$1,641,021	-29.54%
Total	\$1,941,686		\$1,960,334		\$1,552,341		\$1,001,999		\$2,329,072		\$1,641,021		\$1,641,021	\$1,641,021	-29.54%

Percent Change 13.61% 0.96% -20.81% -35.45% 132.44% 159.88% -29.54%

Actual Expenditures \$837,691 \$1,583,344 \$1,271,834 \$986,094 \$2,329,072 (estimated)

BUDGET 2010

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/14/2009

INFORMATION RELATIVE TO REQUESTED BUDGET

\$1,229,126 has been recommended to fund the Victim Assistance programs administered by the DA and the Solicitor.

\$364,911 has been recommended to fund the agencies Victim Assistance programs administered by the non-profit organizations.

Also, \$10,000 is recommended for Interpreter services for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order (TPO's), as mandated by the legislation that established the fund.

DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS

Description/Program

Victim Assistance Program: DeKalb County Government

	Requested	Recommended
1. Reimburse the costs for 7 positions in the District Attorney's Office, cost center 03930.	\$497,956	\$497,956
2. Reimburse the costs for 9 positions in the Solicitor's Office, cost center 03815.	731,170	731,170
3. Interpreter for all non-English speaking petitioners and respondents in hearings and petitions for a temporary protective order.	10,000	10,000
Victim Assistance Programs: Non-Profit Agencies		
4. Caminar Latino, Inc.	20,000	20,000
5. Child Advocate Network dba DeKalb County Casa, Inc.	60,000	60,000
6. Center for Pan Asian Community Services for violence intervention program.	5,000	5,000
7. DeKalb Rape Crisis Center: funding for recurring annual contract.	41,336	41,336
8. International Women's House for crisis intervention services.	43,000	43,000
9. Safe Haven Transitional for services to displaced battered women and children.	12,575	12,575

BUDGET 2010

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 12/14/2009

DEPARTMENTAL REQUEST AND C.E.O. RECOMMENDATIONS (continued)

Description / Program

Victim Assistance Programs: Non-Profit Agencies

	Requested	Recommended
10. Rakish, Inc.	\$5,000	\$5,000
11. Women Moving On: funding for recurring annual contract.	150,000	150,000
12. Atlanta Legal Aid.	28,000	28,000
Other		
13. Reserve for Appropriation.	36,984	36,984
Total	\$1,641,021	\$1,641,021

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Budget	Requested	Budget
Purchased / Contracted Services	\$10,000	\$6,127	\$10,000	\$12,561	\$10,000	\$10,000	\$10,000	\$10,000
Other Costs	372,788	420,036	51,999	33,533	363,336	364,911	364,911	364,911
Other Financing	1,169,553	845,671	940,000	940,000	1,955,736	1,266,110	1,266,110	1,266,110
TOTAL	\$1,552,341	\$1,271,834	\$1,001,999	\$986,094	\$2,329,072	\$1,641,021	\$1,641,021	\$1,641,021

BUDGET 2010

FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT

DATE: 12/14/2009

PROGRAM DESCRIPTION

The authorized positions assigned to the Department of Watershed Management, plus the positions funded by the department and assigned to Finance's Revenue Collections Division, together support the directives of the department: to treat and pump potable water to the 660,000 customers in DeKalb County, as well as portions of Rockdale, Clayton and Henry Counties, through the 2,450 miles of water distribution pipes installed and maintained by the department; to collect and treat wastewater from DeKalb County, as well as portions of Gwinnett, Clayton, Rockdale and Henry Counties, through the 2,200 miles of the sewer collection system and 60 pumping stations operated and maintained by the department; and, to comply with all Federal and State mandates for drinking water production, wastewater treatment, and biosolids management.

MAJOR ACCOMPLISHMENTS 2009

Completed the second year of a four-year rate adjustment (2008 - 2011) to meet the operational and maintenance needs of water and wastewater system and support major capital investment.
 Completed construction on the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs with an expected completion by the last quarter of 2009.
 Completed the development and design for the expansion of Pole Bridge and Snapfinger wastewater facilities and the conveyance tunnel linking the two plants.
 Continuing upgrades of Snapfinger ILS Drives to world-class digital controls and HMI interfaces.

MAJOR GOALS 2010

To produce the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County, and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.
 To operate modernized infrastructure supporting distribution and collection systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.
 To provide efficient and quality service to all inhabitants of DeKalb while maintaining the lowest possible costs to our customers.
 To develop and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

KEY INDICATORS

	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% Change	% Change
Complaints per year per 10,000 Customers	634	634	848	999	935	18%	-6%
Percent unbilled or unaccounted-for Water	16.4%	17.9%	17.9%	22.1%	18.8%	23%	-15%
Water Main Failures per 1,000 miles of water main	178	178	332	284	336	-14%	18%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	100%	0%	0%

BUDGET 2010

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/14/2009

BUDGET SUMMARY BY DIVISION/PROGRAM	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010/2009	2010/2009
Director's Office	\$3,131,738		\$3,777,753		\$6,135,794		\$4,570,041		\$5,628,750		\$4,688,093	\$5,605,886	-0.41%	
Administration	8,109,729		7,739,874		8,974,121		10,662,460		11,366,045		11,782,682	11,562,507	1.73%	
Data Management	3,488,044		4,194,206		3,627,278		3,536,236		3,150,708		3,005,897	2,960,478	-6.04%	
Filtration and Treatment	38,208,770		39,969,332		50,511,623		54,612,074		66,170,371		46,456,686	47,456,686	-28.28%	
Construction and Maint.	36,402,715		35,837,250		37,652,849		40,186,537		30,482,181		39,460,659	37,829,460	24.10%	
Capitalization	(5,163,000)		(5,680,000)		(5,765,000)		(5,752,998)		(5,584,577)		(5,863,806)	(5,863,806)	5.00%	
Sub-Total W&S Ops	\$84,177,996		\$85,838,415		\$101,136,665		\$107,814,350		\$111,213,478		\$99,530,211	\$99,551,211	-10.49%	
Transfers and Reserves	61,294,613		60,611,810		45,407,633		52,951,633		52,543,309		64,719,462	90,709,820	72.64%	
Revenue and Collections	5,515,945		6,569,156		7,398,412		5,561,428		5,388,803		5,781,078	5,760,078	6.89%	
Total Fund	\$150,988,554		\$153,019,381		\$153,942,708		\$166,327,411		\$169,145,590		\$170,030,751	\$190,261,031	12.48%	

Percent Change

19.32% 1.35% 0.60% 8.05% 1.69% 0.52% 12.48%

Actual Expenditures

149,615,772 147,870,605 149,040,234 152,031,749 155,382,735 (estimated)

**AUTHORIZED
POSITIONS**

	2005		2006		2007		2008		2009		Requested Recommended		Increase	
	Budget		Budget		Budget		Budget		Budget		2010	2010	2010/2009	2010/2009
DWMI (FT)	732		736		729		771		771		827	820	6.36%	
Finance (FT/PT)	120		121		115		94		94		94	94	0.00%	

INFORMATION RELATIVE TO REQUESTED BUDGET

The 2010 recommended budget of \$196,021,109 is a 15.8% increase above the 2009 budget. The increase is due to the approved rate increase of 16%. The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

The Board of Commissioners approved a 16% rate increase per year for the next four years effective January 1, 2008. The increase due for January 1, 2009 was accelerated to October 1, 2008.

This budget transfers 8 Stormwater positions from the Department of Public Works Roads and Drainage and 9 positions from the Department of Planning and Development to Watershed Management.

The Stormwater Utility Fund will reimburse Watershed Management a total of \$588,841 in 2010.

The budget abolishes 6 positions and creates 4 positions.

The transfer to the Renewal and Extension Fund (513) is \$46,532,429.

This budget includes a \$1,000,000 credit to Roads and Drainage for imputed costs of utility cut damages to roadways and heavy truck wear and tear on roadways requiring resurfacing.

BUDGET 2010
FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT
DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

DATE: 12/14/2009

	Requested	Recommended
A. Program Modifications and Recommendations		
Cost Center 08042	\$84,079	\$84,079
1 Addition of 1 position: CMOM Coordinator		
Senior to develop and implement a collection system Capacity, Management, Operations, and Maintenance (CMOM) program to receive Region 4 EPA and Georgia regulatory acceptance. Included in this request are salary and benefits for 9 months, 1 vehicle with insurance and maintenance, and equipment.		
Recommended		
Cost Center 08037	1,476,363	1,476,363
2. Addition of 16 positions: 4 Crew Supervisor CDL, 9 Crew Worker Senior, and 3 Equipment Operator Principal to address current consent orders and effectively address current consent orders. Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vector truck, one small Vector truck, one F-250 flatbed truck, one TV & inspection truck, one Pressure Jet truck), vehicle maintenance and insurance.		
Recommended.		
Cost Center 08036	47,034	47,034
3. Addition of 1 Engineer, Principal position to manage new capital improvement and development projects. Included in this request are salaries and benefits for 9 months, operating supplies, and computer.		
Recommended.		
Cost Center 08036	47,234	0
4 Addition of 1 Engineer, Principal position to manage new GDOT and HOST projects. It is necessary to have a dedicated team of engineers to monitor and coordinate the relocation of existing water & sewer lines, relocate water meters & fire hydrants, as well as offer engineering support on these projects.		
Included in this request are salaries and benefits for 9 months, operating supplies, and computer.		
Not Recommended		
Cost Center 08036	64,104	0
5 Addition of 1 Cross Connection Control Supervisor position to expand Cross-Connection Control in support of the Cross Connection Control/Backflow Prevention (CCC/BFP) Program to satisfy the Georgia EPD's requirements for the Safe Drinking Water Act. Included in this request are salary and benefits for 9 months, one vehicle with insurance and maintenance, and equipment.		
Not Recommended		

	Requested	Recommended
A. Program Modifications and Recommendations (continued)		
Cost Center 08004		
6. Addition of 1 van for existing meter reading crew so that the present two-man crew can be split into two one-man crews to facilitate reading of radio read meters in the northern and southern portions of the county simultaneously and to expand the use of radio read meters to additional large consumption customers and commercial customers. Included in this request is one vehicle with insurance and maintenance.	\$21,800	\$21,800
Recommended		
Cost Center 08003		
7. Addition of 4 positions: Warehouse Superintendent, and 3 Supply Specialists Senior, to supervise the operations of all warehouses to replace the plant staff that are currently operating the warehouses. Included in this request are salaries and benefits for 9 months, computers, supplies, and equipment.	153,362	0
Not Recommended		
Cost Center 08009		
8. Addition of a Project Coordinator position to manage and direct GIS-related projects to reduce the burden on the Senior Engineer in charge so that the engineer can do more engineering. Included in this request are salary and benefits for 9 months, computer, and supplies.	45,419	0
Not Recommended		
Cost Center 08002		
9. Addition of a Payroll Personnel Tech Sr. to increase organizational effectiveness due to current and anticipated positions acquisitions and increased workload due to Human Resources mandatory procedural changes. Included in this request are salary and benefits for 9 months, computer, and supplies.	28,517	0
Not Recommended		
Cost Center 08003		
10. Addition of a Fleet Service Supervisor to provide efficient maintenance to equipment and heavy machinery (e.g. backhoes, pumps, and vac trucks) utilized not under the specific purview of Fleet Maintenance. Included in this request are salaries and benefits for 9 months, computer, and supplies.	38,296	0
Not Recommended		

BUDGET 2010
FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT
DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

DATE: 12/14/2009

	Requested	Recommended
A. Program Modifications and Recommendations (continued)		
Cost Center 08042		
11 Addition of 8 positions: 2 Flow Monitoring Technicians Senior and 6 Flow Monitoring Technicians to facilitate the efficient implementation and management of the Flow Monitoring program. These activities are currently being performed by outside contractors at an amount that is potentially one-third to one-half more than bringing this activity in-house. Included in this request are salary and benefits for 9 months, 4 vehicles, vehicle insurance and maintenance, computers, and supplies. Recommended.	\$362,594	\$362,594
Cost Center 08038		
12. Addition of 8 positions: 2 Flow Monitoring Technicians, Sr. and 6 Flow Monitoring Technicians to provide additional manpower, equipment, and resources necessary to address current consent orders and satisfy sanitary sewer overflows (sewer spills). Included in this request are salaries and benefits for 9 months, 2 vehicles, vehicle maintenance and insurance, and equipment. Recommended	481,590	481,590
Cost Center 08041		
13 Addition of 12 positions: 3 Crew Supervisor CDL, 9 Crew Worker Senior, to address current consent orders and effectively address current consent orders. Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vector truck, one small Vector truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance. Not Recommended	1,349,258	0
Cost Center 08001		
14. Addition of a Health and Safety Manager to facilitate the efficient implementation and management of the Health and Safety Program. Included in this request are salary and benefits for 9 months, vehicle, vehicle insurance and maintenance, computer, and supplies. Not Recommended	72,069	0
		<hr/> \$4,271,719
Total Program Modifications		\$2,473,460

BUDGET 2010

**FUND: WATER AND SEWER OPERATING
DEPARTMENT: WATERSHED MANAGEMENT**

DATE: 12/14/2009

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Budget	Recommended
Personal Services and Benefits	\$44,074,108	\$41,695,895	\$43,635,800	\$42,012,023	\$40,922,027	\$48,942,018	\$44,258,792	
Purchased/Contracted Services	15,705,201	13,126,631	13,595,913	11,905,946	10,275,161	\$7,675,150	6,524,341	
Supplies	21,588,804	23,596,556	19,839,039	23,515,475	19,074,379	\$18,256,516	18,096,472	
Capital Outlays	646,297	305,511	1,082,215	185,924	100,060	\$258,443	176,228	
Interfund/Interdepartmental Charges	10,087,634	9,710,068	10,185,554	11,211,355	7,629,419	\$10,013,369	10,329,585	
Other Costs	21,077,030	12,046,385	30,552,630	4,056,035	44,538,796	\$25,505,425	25,505,425	
Other Financing Uses	40,763,633	48,559,187	47,436,260	59,144,991	46,605,745	\$59,379,830	85,370,188	
TOTAL	\$153,942,708	\$149,040,234	\$166,327,411	\$152,031,749	\$169,145,590	\$170,030,751	\$190,261,031	

BUDGET 2010
FUND: WATER SEWER SINKING FUND
DEPARTMENT: WATER SEWER SINKING FUND
DATE: 12/11/2009

PROGRAM DESCRIPTION

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003 and 2006 Bonds, 2) paying the fees of paying agents.

KEY INDICATORS	Actual 2006	Actual 2007	Actual 2008	Estimated 2009	Projected 2010	% change	% change
Total Bonds Outstanding	\$568,090,000	\$560,875,000	\$550,235,000	\$538,990,000	\$527,285,000	-2.04%	-2.17%

BUDGET SUMMARY BY DIVISION/PROGRAM	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	Requested 2010	Recommended 2010	Increase 2010/2009
W & S Sinking Fund	\$40,169,684	\$40,200,246	\$43,726,862	\$47,873,313	\$38,808,691	\$38,867,760	\$38,867,760	0.15%

Total \$40,169,684 \$40,200,246 \$43,726,862 \$47,873,313 \$38,808,691 \$38,867,760 \$38,867,760

Percent Change 7.06% 0.08% 8.77% 9.48% -18.93% 0.15% 0.15%

Actual Expenditures \$32,125,708 \$34,044,242 \$35,523,256 \$38,666,883 \$38,848,767 (estimated)

BUDGET 2010
FUND: WATER SEWER SINKING FUND
DEPARTMENT: WATER SEWER SINKING FUND

DATE: 12/11/2009

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Requests and Recommendations

The amounts required for the Sinking Fund obligations in 2010 are:

	Requested	Recommended
Principal 1999 Series	\$1,230,000	\$1,230,000
Principal 2000 Series	3,495,000	3,495,000
Principal 2003 Series A & B	5,110,000	5,110,000
Principal 2006 Series A & B	1,870,000	1,870,000
Interest 1999 Series	114,782	114,782
Interest 2000 Series	358,163	358,163
Interest 2003 Series A & B	8,261,363	8,261,363
Interest 2006 Series A & B	18,398,453	18,398,453
Paying Agent Fees	30,000	30,000
	<hr/>	<hr/>
TOTAL	\$38,867,760	\$38,867,760

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2007		2008		2009		2010	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Recommended
Other Costs	\$8,229,038	\$0	\$9,173,427	\$0	\$0	\$0	\$0	\$0
Debt Service	35,497,824	35,523,256	38,699,886	38,666,883	38,808,691	38,867,760	38,867,760	38,867,760
TOTAL	\$43,726,862	\$35,523,256	\$47,873,313	\$38,666,883	\$38,808,691	\$38,867,760	\$38,867,760	\$38,867,760