



# DEKALB COUNTY

**Vernon Jones**  
**Chief Executive Officer**

**TO:** Members, Board of Commissioners

**FROM:** Vernon Jones, Chief Executive Officer

**DATE:** December 4, 2006

**SUBJECT:** 2007 Budget Recommendations

In compliance with the Organization Act, enclosed is the Executive Budget recommendation for a balanced budget for FY 2007 for the various funds of DeKalb County Government. This recommendation is the culmination of extensive analysis and review of the budgetary needs and the financial resources available.

Financial resources available for the FY 2007 Tax Funds Budget have improved somewhat but could still be impacted due to the incomplete and ongoing recovery of the national economy. Sales taxes collected in the County for the HOST program, which comprise 17% of the total revenues in the Tax Funds, have improved substantially. In addition, the continued effect of residential building activity over the last several years in the County has been to substantially increase the financial requirement necessary to provide for a 100% Homestead Exemption. Sales taxes are projected to increase from 2006 to 2007 by 1%, while the 100% Homestead Exemption requirement is projected to increase by 2.6% during the same time period. The following table illustrates this trend:

Year	Sales Tax Collection	Funding Necessary to Provide	
		Minimum Legal Exemption	100% Homestead Exemption
2002	82,342,584	68,780,531	98,936,188
2003	81,684,425	65,874,067	108,737,323
2004	85,065,375	65,347,540	115,075,996
2005	89,900,550	68,052,300	124,520,774
2006 est.	101,000,000	71,920,440	133,345,634
2007 vs. 2006	1%		2.6%
2007	102,000,000	80,800,000	136,759,635

This Executive Budget recommendation continues a number of the budgetary initiatives developed in last year's budget submission. During FY 2006 specific areas of concentration included:

- Hansen Permitting/Licensing System: "Go Live" for this new Development and Business License permitting system was in phases throughout the end of 2005 into the middle of 2006.
- 311 Citizen Help Center: Positions were included in the 2006 Budget to commence the new service center and the 2007 Recommended Budget includes continuation funding of \$500,000 for 3 new positions and the build-out of the new 311 Center. Continued emphasis will continue to be placed on internal process improvement reviews for individual functional areas during their integration into the 311 Center.
- Continual monitoring of overtime expenditures relative to budgeted amounts and anticipated salary savings.

During FY 2006, the County continued to deal with the population growth of the last decade and the commensurate increase in the demand for services. At the beginning of the last decade, the County's actual population was 553,800 according to the U.S. Census. During the second quarter of 2001, the County's 2000 population was officially restated at 665,865. **This constitutes a 20.2% growth factor, which validates the substantial growth in the demand for County services experienced in recent years.** At the end of 2006, the Atlanta Regional Commission estimates the County's population to be 710,400.

#### FY 2007 Budget Summary

- Departmental requests for the FY 2007 Tax Funds Budget identified \$639,662,150 in Operating costs and \$70,536,110 in Capital costs for a total 2007 budget request of \$710,198,260. **In order to balance the budget, the recommendation for FY 2007 is \$609,986,384.** This represents a reduction of approximately \$100,211,876 from departmental requests. This also represents an increase of 5% from the mid-year adjusted FY 2006 Tax Funds Budget of \$580,894,184.
- The HOST Homestead Exemption has been included in the recommended Tax Funds Budget at the minimum level established by the HOST Statute: This requirement mandates that no less than 80% of the funds collected in the prior year be allocated to provide Homestead Exemption tax relief for qualified residential homeowners in the County. For three straight years the County provided for a 100% Homestead Exemption (1999 thru 2001), and the FY 2002, FY 2003, FY 2004, FY 2005 and FY 2006 Tax Funds Budgets provided for an 86.8%, 60.58%, 59.07%, 54.4% and 56% Homestead Exemption, **respectively.** The present recommended Executive Budget, using the legal minimum under the HOST Statute, provides for a Homestead Exemption of 58%. The HOST program continues to be impacted by two financial trends:

1. The projected growth rate of sales tax collections in FY 2007 as reflected in the table on page 1. Sales tax collections decreased every year from 2000 (\$87,658,299) through 2003 (\$81,684,425). It is presently estimated that actual 2006 collections will be 12% above actual 2005 collections. The 2007 budget assumes a moderate increase to \$102,000,000, based on indications of possible slowdown in 2007 in the state economy.
2. The substantial increase (**23,066 units**) in the number of new owner-occupied residences in the county over the last six years. This increase has the effect of **reducing** the impact of the HOST Homestead Exemption because available HOST funds must be divided among more residences.

- In three out of the last 8 years, **homeowners have paid no property taxes to support the County's general government operations.** They have, of course, supported those operations through the payment of the 1-cent HOST (Sales) tax, which amounts to \$10.00 per \$1,000 spent in DeKalb County on applicable goods and services. Even considering the above cited trends, **the overall tax burden on DeKalb County homeowners for general government operations will remain one of the lowest in the metropolitan area.**

The 2007 Recommended Executive Budget is based on current forecasts of tax digest values and estimates of year-end fund balances. Exact values will be available in June 2007 when the Board of Commissioners adopts the final millage rates for FY 2007. Since the voters approved the homestead value freeze referendum (HB 595) for County taxes only, in November, the revaluation of such properties will not yield approximately \$4 to \$5 million for County services and debt service in 2007.

- Process Improvement Funds in the amount of \$500,000 have been included in this budget recommendation to continue a department-by-department review of how the County conducts its operations with the objective of improving our operational efficiency and effectiveness.
- It is estimated that the Fund Balance at the close of business on December 31, 2006 in the County's Tax Funds will be \$48.1 million. **Approximately \$18.5 million constitutes the Budgetary Reserve, and the remainder (\$29.6 million) is an operating reserve that is re-budgeted in the 2007 Budget.** The maintenance of an appropriate reserve is a critical factor in retaining the County's excellent credit ratings (Aaa by Moody's, AAA by Standard & Poor's). This is an approximate \$11.6 million increase in the estimated fund balance compared to our same position last year. This positive impact in the fund balance is substantially related to cost control in the administration of the Tax Funds Budget during 2006, along with noticeable revenue growth particularly in the excise tax area.

### **Additional Considerations of the 2007 Budget**

- A 58% Homestead Exemption is included in the 2007 Recommended Tax Funds Budget. Within the HOST Statute (OCGA 48-8-104), the legal requirement for the maximum and minimum usage relates to prior year collections only. Since the beginning of 1999, the County has granted Homestead Exemptions (HOST) amounting to \$65.14 million in excess of the legally mandated requirements of the HOST Statute. Under the recommended overall budget structure, the County will have available and has budgeted \$22.9 million for capital projects. This amount is inclusive of \$2.6 million budgeted for technology improvement projects.
- Salary savings in the proposed 2007 Tax Funds budget are anticipated at the level of \$14.7 million. This level of salary savings recognizes the high vacancy rate that currently exists in the Tax Funds Budget and assumes approximately 345 positions will remain vacant during 2007.
- A pension contribution adjustment resulting from an actuarial recommendation of taking the 2007 County Contribution to 6.5% (of payroll) from 5.5% (of payroll) will impact the 2007 Tax Funds Budget by approximately \$2.5 million. This adjustment is necessary due to an increasing number of retirements and investment returns in the pension fund being below the actuarial investment rate of 8% - considered on a 5 year basis. An associated increase in the employees' contribution will take the total for employees to 3.5%. At the latest actuarial examination (4/2005) the fund was 99.04% funded, but requires these contribution increases due to market returns.

### **Executive Overview**

In developing the recommendations for the 2007 Budget, the Administration has maintained its commitment to avoiding increases in the millage rate, to increasing the efficiency and effectiveness of County service's delivery and to providing further investment necessary to continue to move DeKalb County forward. Major issues addressed in the 2007 Budget may be summarized as follows:

- Continued emphasis will be placed on the County's efforts to improve operational effectiveness. As the County moves forward to include additional departments in the new 311 Customer Service Centers, each area is being subjected to a process improvement review to consider the most effective manner of operation. The new 311 Center is scheduled to implement a call-routing system that will allow the Center to actually respond to "311" calls during 2007.
- During 2007, several new systems are scheduled to be implemented including a new records management system for Recorder's Court, a new records system for the Clerk of Superior Court, a new Probation Tracking System, and major systems revisions to the systems in Tax Commissioner. The contract has also been awarded to replace the current tax assessor system.

- Up to 4% Merit Increment for all County Employees Based Upon Performance – Additional 2% Pay Adjustment for Police and Fire Officers: This type of funding rewards high quality performance and assists the County in retaining the best performing employees, particularly in the are of Public Safety
- Funding is included to enhance services at the new Lou Walker Senior Center: Four positions have been recommended to maintain service levels at the new Senior Center which has experienced tremendous growth in providing service to the County’s seniors. Funding is also included for a twenty passenger van.
- Expedited Implementation of 2006 Bond Projects: The 2007 Budget will continue the emphasis on the construction of transportation, Library and Parks and Greenspace projects authorized in the 2006 Bond Program. Substantial progress has already been achieved in the construction of new sidewalks and intersection improvements. Program Managers have been employed for both the Parks and Library construction programs. In addition, the acquisition of additional parks and greenspace property has made excellent progress.
- Consolidation of Informational Systems Operational Systems: Nine positions have been transferred into Information Systems from various departments as part of the strategic plan to centralize responsibility for all information systems in one department. The budget also provides for the acquisition of new service and network switches to enhance the County’s overall system security and provide appropriate disaster recovery and business interruption protection. Funding is also included for a major initiative to achieve a high level of system integration in the Criminal Justice area.
- Continued Focus on Upgrading Public Safety Facilities, Equipment and Capabilities: The Budget Recommendation includes \$1.5 million to continue the process of converting all public safety communications (radios) to state-of-the-art digital platforms. Over \$4.9 million is included to provide full funding for the new Computer Aided Display System (CAD) for public safety operations. In addition, funding is included to substantially expand the Department’s Gang Task Force. The budget also includes new positions in the District Attorney’s Office to work specifically with the Gang Task Force. Additional new positions are recommended to expand the County’s Code Enforcement and Animal Control operations.

It should also be noted that both the Police and Fire & Rescue Departments moved into their new Headquarters facility near LaVista Road in the last quarter of 2006.

**It is also important to consider issues that are not directly addressed in the recommended 2007 Budget.** These issues include the following:

- Development of a long range program to generate and promote growth in sales tax revenues. Because of the importance of HOST in providing property tax relief, the County must actively seek ways to encourage its growth. The County must do more

to encourage citizens to dine, shop and play in DeKalb. The creation and continuation of the Department of Arts, Culture and Entertainment is one element of such a program. Its objective is to focus the County's efforts to promote cultural and artistic opportunities within the County.

- A related problem is the over dependence of the County on residential property taxes in comparison with commercial property taxes. Currently, over 57.7% of the County's tax digest (real property) is represented by homestead residential values. This reflects the effects of residential construction over the last six years. In the long term, a relative balance between residential and commercial valuations should be sought. The County must take a more aggressive approach to encourage commercial and industrial development and redevelopment. This approach should also include the support of existing commercial and industrial developments. The utilization of Enterprise Zones and appropriate Overlay Districts has already had an impact in specific areas of the County. The current efforts to develop appropriate "smart growth" planning and zoning tools are also important steps to address the problem.

**Other assumptions impacting the 2007 Budget include the following:**

During 2007, the Administration will maintain the same high level of control over the filling of vacant positions as in 2006 and managerial controls will be maintained to further control overtime.

The State of Georgia will continue with the implementation of the Homeowner's Tax Relief Credit program, at the level of credit of \$8,000 per homestead.

This Executive Budget recommendation also **continues** a major revision of the County's policy on annual salary adjustments. As in 2006, such salary adjustments will be structured to reward superior employee performance. As stated above, I have also included a 2% salary adjustment for police and fire sworn officers.

**Personnel Changes Proposed for the FY 2007 Budget**

The recommended budget includes a net addition of 79 positions for the provision of County services. Funding for these positions is allocated as follows:

	General/STD*	Fire	Sanitation	Water/Sewer	Other
	Fund	Fund	Fund	Fund	Fund**
Public Safety	12				
Public Works			13		
Administrative	<u>92</u>	—	—	<u>-6</u>	<u>-32</u>
<b>Total</b>	<b>104</b>		<b>13</b>	<b>-6</b>	<b>-32</b>

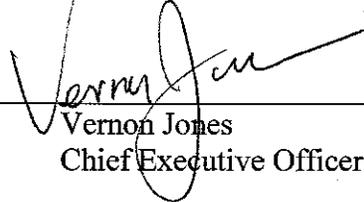
\* Special Tax Districts

\*\*Includes 32 transfers to be determined to staff the Citizens Help Center

## Summary

The FY 2007 Executive Budget recommendation has been developed after comprehensive and careful analysis of the County's needs and resources. Such consideration has required difficult decisions during FY 2006. The Executive Branch, with the cooperation of the Board of Commissioners, has continued to focus on two areas of local government: **first** to address the efficiency and effectiveness of the County's operations thereby ensuring the highest level of service delivery at the lowest cost to the County's citizens and, **second**, to place an emphasis on the continuation of the process improvement initiatives commenced in the last three years.

In FY 2007, the recommended Executive Budget provides for a continued focus on governmental efficiency, effectiveness, while at the same time "holding the line" on the cost of government. As in the past, the Executive Branch will continue its emphasis on customer service to our clients – the citizens and businesses of DeKalb County.



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Vernon Jones  
Chief Executive Officer

12/01/06

TAX FUNDS BUDGET COMPARISON - 2007 - CEO RECOMMENDED

LEAST CONTROLLABLE				MOST CONTROLLABLE											
BASIC REQUIREMENTS				COURTS & SUPPORT SERVICES				GENERAL GOVERNMENT				DIRECT SERVICE DELIVERY			
	CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR		CURRENT BUDGET	PROPOSED BUDGET	% INC/ DECR
DEBT SERV	\$13,932,595	\$13,595,496	-2.4%	SHERIFF	\$69,128,972	\$69,658,762	0.8%	C. E. O.	\$2,101,311	\$2,207,157	5.0%	POLICE	\$104,484,628	\$108,989,005	4.3%
REV/BOND	6,098,259	7,554,947	100.0%	JUV COURT	6,064,068	6,473,966	6.8%	B. O. C.	1,796,104	2,163,628	20.5%	FIRE RESCUE	67,560,685	72,099,065	6.7%
STD/DEBT	29,023,620	34,384,536	18.5%	SUP COURT	8,399,893	8,367,143	-0.4%	ETHICS BD	2,000	2,000	0.0%	PUB WORKS	32,301,917	29,588,199	-8.4%
HOSPITAL	21,985,509	21,698,237	-1.3%	CLRK, SP CT	4,901,497	4,843,877	-1.2%	LAW DEPT	4,147,441	4,606,055	11.1%	PARKS & REC	19,878,433	21,781,751	9.6%
REGISTRAR	5,312,717	2,208,950	-58.4%	STATE CT	11,633,494	11,924,647	2.5%	G. I. S.	2,244,045	2,328,422	3.8%	A. C. E.	1,071,235	1,065,312	-0.6%
MISCELLANEOUS:				SOLICITOR	5,048,209	4,719,526	-6.5%	PURCHASING	3,793,382	4,057,029	7.0%	LIBRARY	12,430,215	13,223,875	6.4%
CONTING	1,000,000	1,000,000	0.0%	DIST ATT	10,035,548	11,007,945	9.7%	HUMAN RES	4,740,088	3,769,247	-20.5%	HEALTH	5,331,990	5,260,863	-1.3%
PNSNRS INS	8,166,374	9,543,013	16.9%	PROBATE CT	1,653,261	1,677,186	1.4%	FINANCE	7,542,678	7,825,549	3.8%	COMM SV BD	2,284,313	2,284,313	0.0%
RESERVE	18,521,431	18,521,431	0.0%	MED EXAM	2,350,640	2,457,600	4.6%	PROPTY APP	5,021,974	5,175,893	3.1%	DFACS	1,924,285	1,905,000	-1.0%
C.O.P.S.	1,953,159	1,956,334	0.2%	MAG COURT	2,279,013	2,527,874	10.9%	TAX COMM	6,814,777	7,037,679	3.3%	COOP EXT	1,062,043	1,085,864	2.2%
RES-PROC	665,872	500,000	-24.9%	PUB DEFNDR	6,024,364	6,586,310	9.3%	PLANNING & I	2,012,567	2,290,736	13.8%	CONTR-CIP	15,677,932	21,400,000	36%
VEH RENT.	0	0		REC COURT	3,353,438	4,035,332	20.3%	INFO SYST	13,559,785	16,011,207	18.1%	HUMAN SERV	2,309,237	2,800,085	21.3%
				CHILD ADV	1,094,063	1,588,163	45.2%	FAC MGT	15,865,622	17,297,858	9.0%	ECON DEV	1,031,192	1,149,401	11.5%
												311 CIT HELP	2,400,000	4,155,314	100.0%
												MISCELLANEOUS:			
												A.R.C.	683,120	683,120	0.0%
												NON-PRFTS	1,046,498	1,641,067	56.8%
												SICK LV	1,141,095	1,178,829	3.3%
												VACANT POS	(7,500,000)	(7,500,000)	0.0%
												EC DEV INC	1,000,000	1,000,000	0.0%
												OTHER	6,507,593	4,591,586	-29.4%
TOTAL	\$106,659,535	\$110,962,944	4.0%		\$131,966,462	\$135,868,331	3.0%		\$69,641,776	\$74,772,460	7.4%		\$272,626,411	\$288,382,649	5.8%
CUMULATIVE															
TOTAL	\$106,659,535	\$110,962,944	4.0%		\$238,625,997	\$246,831,275	3.4%		\$308,267,773	\$321,603,735	4.33%		\$580,894,184	\$609,986,384	5.0%

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**2007 BUDGET**

	2006 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2006*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
<b>GENERAL FUND</b>												
C. E. O.	\$1,933,698	\$1,933,698	\$2,003,287	\$76,590	\$2,079,877	3.6%	7.6%	\$2,032,131	\$0	\$2,032,131	5.1%	5.1%
BOARD OF COMM	1,796,104	1,796,104	2,104,567	0	2,104,567	17.2%	17.2%	2,099,522	64,106	2,163,628	16.9%	20.5%
ETHICS BOARD	2,000	2,000	2,000	0	2,000	0.0%	0.0%	2,000	0	2,000	0.0%	0.0%
LAW DEPARTMENT	4,147,441	4,147,441	5,347,160	51,308	5,398,468	28.9%	30.2%	4,606,055	0	4,606,055	11.1%	11.1%
G. I. S.	2,244,045	2,244,045	2,324,490	105,090	2,429,580	3.6%	8.3%	2,283,952	44,470	2,328,422	1.8%	3.8%
FACILITIES MANAGEMENT	15,849,622	15,865,622	17,741,643	500,000	18,241,643	11.8%	15.0%	17,297,858	0	17,297,858	9.0%	9.0%
PURCHASING	3,793,382	3,793,382	4,224,345	281,724	4,506,069	11.4%	18.8%	4,057,029	0	4,057,029	7.0%	7.0%
HUMAN RESOURCES	4,740,088	4,740,088	4,060,845	0	4,060,845	-14.3%	-14.3%	3,769,247	0	3,769,247	-20.5%	-20.5%
INFORMATION SYSTEMS	13,559,785	13,559,785	15,487,529	139,671	15,627,200	14.2%	15.2%	15,791,529	219,678	16,011,207	16.5%	18.1%
FINANCE	6,450,533	6,452,836	6,564,553	66,261	6,630,814	1.7%	2.8%	6,562,781	0	6,562,781	1.7%	1.7%
PROP APPRAISAL	5,021,974	5,021,974	5,321,943	32,897	5,354,840	6.0%	6.6%	5,175,893	0	5,175,893	3.1%	3.1%
TAX COMM	6,814,777	6,814,777	7,127,514	197,240	7,324,754	4.6%	7.5%	7,037,679	0	7,037,679	3.3%	3.3%
REGISTRAR	5,312,717	5,312,717	2,192,232	143,902	2,336,134	-58.7%	-56.0%	2,208,950	0	2,208,950	-58.4%	-58.4%
SHERIFF	69,078,972	69,128,972	71,608,799	2,340,089	73,948,888	3.6%	7.0%	69,121,193	537,569	69,658,762	0.0%	0.8%
JUVENILE COURT	6,064,088	6,064,088	6,432,011	57,849	6,489,860	6.1%	7.0%	6,473,966	0	6,473,966	6.8%	6.8%
CHILD ADVOCATE	1,094,063	1,094,063	1,405,776	263,537	1,669,313	28.5%	52.6%	1,356,111	232,052	1,588,163	24.0%	45.2%
SUPERIOR COURT	8,399,893	8,399,893	8,490,349	210,265	8,700,614	1.1%	3.6%	8,367,143	0	8,367,143	-0.4%	-0.4%
CLERK SUP CT	4,901,497	4,901,497	4,812,958	0	4,812,958	-1.8%	-1.8%	4,843,877	0	4,843,877	-1.2%	-1.2%
STATE COURT	11,633,494	11,633,494	12,054,785	244,152	12,298,937	3.6%	5.7%	11,924,647	0	11,924,647	2.5%	2.5%
SOLICITOR	5,048,209	5,048,209	4,675,192	99,105	4,774,297	-7.4%	-5.4%	4,653,678	65,848	4,719,526	-7.8%	-6.5%
DISTRICT ATTY	9,997,979	10,035,548	11,214,800	1,021,102	12,235,902	11.8%	21.9%	10,852,999	154,946	11,007,945	8.1%	9.7%
PROBATE COURT	1,653,261	1,653,261	1,688,642	0	1,688,642	2.1%	2.1%	1,677,186	0	1,677,186	1.4%	1.4%
MED EXAMINER	2,350,640	2,350,640	2,564,290	0	2,564,290	9.1%	9.1%	2,457,600	0	2,457,600	4.6%	4.6%
PUBLIC DEFENDER	6,024,364	6,024,364	6,566,895	0	6,566,895	9.0%	9.0%	6,586,310	0	6,586,310	9.3%	9.3%
POLICE SUPPORT	9,445,856	9,445,856	9,060,039	84,200	9,144,239	-4.1%	-3.2%	3,442,006	42,304	3,484,310	-63.6%	-63.1%
MAGISTRATE COURT	2,279,013	2,279,013	2,993,564	0	2,993,564	31.4%	31.4%	2,527,874	0	2,527,874	10.9%	10.9%
FIRE RESCUE	15,308,573	15,308,573	16,440,462	0	16,440,462	7.4%	7.4%	15,796,005	0	15,796,005	3.2%	3.2%
PLANNING & DEVELOPMEN	1,166,954	1,166,954	1,190,654	202,450	1,393,104	2.0%	19.4%	1,199,367	202,450	1,401,817	2.8%	20.1%
PUB WKS-DIRECTOR	478,350	478,350	505,916	209,112	715,028	5.8%	49.5%	509,779	0	509,779	6.6%	6.6%
ECONOMIC DEVELOPMENT	1,031,192	1,031,192	2,174,341	85,459	2,259,800	110.9%	119.1%	1,068,034	81,367	1,149,401	3.6%	11.5%
LIBRARY	12,430,215	12,430,215	12,745,174	738,228	13,483,402	2.5%	8.5%	12,709,495	514,380	13,223,875	2.2%	6.4%
COOPERATIVE EXT	1,062,043	1,062,043	1,088,357	14,278	1,102,635	2.5%	3.8%	1,070,667	15,197	1,085,864	0.8%	2.2%
HEALTH	5,331,990	5,331,990	5,334,821	0	5,334,821	0.1%	0.1%	5,260,863	0	5,260,863	-1.3%	-1.3%
COMMUNITY SVC BD	2,284,313	2,284,313	2,284,313	0	2,284,313	0.0%	0.0%	2,284,313	0	2,284,313	0.0%	0.0%
DFACS	1,924,285	1,924,285	1,905,000	0	1,905,000	-1.0%	-1.0%	1,905,000	0	1,905,000	-1.0%	-1.0%
CONTR TO CIP	15,677,932	15,677,932	19,200,000	0	19,200,000	-100.0%	22.5%	21,400,000	0	21,400,000		36.5%
HUMAN SERVICES	2,309,237	2,309,237	3,060,425	387,637	3,448,062	32.5%	49.3%	2,603,662	196,423	2,800,085	12.7%	21.3%
311 CITIZENS HELP CTR	2,400,000	2,400,000	3,728,489	1,413,566	5,142,055	100.0%	100.0%	3,392,917	762,397	4,155,314	100.0%	100.0%
NON-DEPT	30,648,518	32,219,949	31,933,362	0	31,933,362	-0.9%	-0.9%	33,123,554	0	33,123,554	2.8%	2.8%
<b>TOTAL GEN FUND</b>	<b>\$301,691,080</b>	<b>\$303,368,382</b>	<b>\$319,661,522</b>	<b>\$8,965,712</b>	<b>\$328,627,234</b>	<b>5.4%</b>	<b>8.3%</b>	<b>\$309,532,872</b>	<b>\$3,133,187</b>	<b>\$312,666,059</b>	<b>2.0%</b>	<b>3.1%</b>

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**2007 BUDGET**

	2006 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2006*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
<b>DESIGNATED SERV FUND:</b>												
PUB SAFETY-POLICE	\$93,335,982	\$93,335,982	\$105,117,295	\$3,740,675	\$108,857,970	12.6%	16.6%	\$103,182,603	\$479,136	\$103,661,739	10.5%	11.1%
PUB WKS-TRANSPORTATION	3,996,158	3,996,158	4,187,704	33,400	4,221,104	4.8%	5.6%	4,039,783	33,400	4,073,183	1.1%	1.9%
PUB WKS-RDS & DR	27,827,409	27,827,409	28,087,914	2,059,406	30,147,320	0.9%	8.3%	25,005,237	0	25,005,237	-10.1%	-10.1%
PARKS & RECREATION	19,878,433	19,878,433	23,415,125	743,693	24,158,818	17.8%	21.5%	21,781,751	0	21,781,751	9.6%	9.6%
OFFICE OF A. C. E.	1,071,235	1,071,235	1,138,469	0	1,138,469	0.0%	6.3%	1,065,312	0	1,065,312	-0.6%	-0.6%
CONTR TO CIP	0	0	0	0	0	100.0%	100.0%	0	0	0	100.0%	100.0%
NON-DEPT	3,822,633	3,822,633	3,925,492	0	3,925,492	2.7%	2.7%	4,089,896	0	4,089,896	7.0%	7.0%
<b>TOTAL STD-DS</b>	<b>\$149,931,850</b>	<b>\$149,931,850</b>	<b>\$165,871,999</b>	<b>\$6,577,174</b>	<b>\$172,449,173</b>	<b>10.6%</b>	<b>15.0%</b>	<b>\$159,164,582</b>	<b>\$512,536</b>	<b>\$159,677,118</b>	<b>6.2%</b>	<b>6.5%</b>
<b>SPECIAL TAX DIST- UNINCORPORATED</b>												
C. E. O.	\$167,613	\$167,613	\$175,026	\$0	\$175,026	4.4%	4.4%	\$175,026	\$0	\$175,026	4.4%	4.4%
FINANCE (BUSINESS LIC)	1,089,842	1,089,842	1,257,188	98,271	1,355,459	15.4%	24.4%	1,262,768	0	1,262,768	15.9%	15.9%
RECORDERS COURT	3,403,438	3,353,438	3,582,787	923,665	4,506,452	6.8%	34.4%	3,846,600	188,732	4,035,332	14.7%	20.3%
PLANNING & DEVELOPMENT	845,614	845,614	888,630	69,090	957,720	5.1%	13.3%	888,919	0	888,919	5.1%	5.1%
PUB SAFETY-CODE ENF	1,702,790	1,702,790	1,866,758	0	1,866,758	9.6%	9.6%	1,660,290	182,666	1,842,956	-2.5%	8.2%
CONTR TO CIP	0	0	0	0	0	100.0%	100.0%	0	0	0	100.0%	100.0%
NON-DEPARTMENTAL	184,515	184,515	178,684	0	178,684	-3.2%	-3.2%	198,029	0	198,029	7.3%	7.3%
				0	0				0	0		
<b>TOTAL STD-UNINC</b>	<b>\$7,393,812</b>	<b>\$7,343,812</b>	<b>\$7,949,073</b>	<b>\$1,091,026</b>	<b>\$9,040,099</b>	<b>8.2%</b>	<b>23.1%</b>	<b>\$8,031,632</b>	<b>\$371,398</b>	<b>\$8,403,030</b>	<b>9.4%</b>	<b>14.4%</b>
<b>FIRE FUND</b>												
FIRE & RESCUE	\$52,252,112	\$52,252,112	\$56,494,669	\$273,159	\$56,767,828	8.1%	8.6%	\$56,029,901	\$273,159	\$56,303,060	7.2%	7.8%
CONTR TO CIP	0	0	0	0	0	100.0%	100.0%	0	0	0	100.0%	100.0%
NON-DEPARTMENTAL	\$3,056,304	\$3,056,304	\$3,099,547	0	\$3,099,547	1.4%	1.4%	\$3,258,848	0	\$3,258,848	6.6%	6.6%
<b>TOTAL FIRE FUND</b>	<b>\$55,308,416</b>	<b>\$55,308,416</b>	<b>\$59,594,216</b>	<b>\$273,159</b>	<b>\$59,867,375</b>	<b>7.7%</b>	<b>8.2%</b>	<b>\$59,288,749</b>	<b>\$273,159</b>	<b>\$59,561,908</b>	<b>7.2%</b>	<b>7.7%</b>
<b>STD DEBT SERVICE/8-411</b>	<b>\$29,023,620</b>	<b>\$29,023,620</b>	<b>\$34,384,536</b>	<b>\$0</b>	<b>\$34,384,536</b>	<b>18.5%</b>	<b>18.5%</b>	<b>\$34,384,536</b>	<b>\$0</b>	<b>\$34,384,536</b>	<b>18.5%</b>	<b>18.5%</b>
<b>DEBT SERVICE/12-410</b>	<b>\$13,932,595</b>	<b>\$13,932,595</b>	<b>\$13,595,496</b>	<b>\$0</b>	<b>\$13,595,496</b>	<b>-2.4%</b>	<b>-2.4%</b>	<b>\$13,595,496</b>	<b>\$0</b>	<b>\$13,595,496</b>	<b>-2.4%</b>	<b>-2.4%</b>
<b>HOSPITAL FUND</b>	<b>\$21,610,509</b>	<b>\$21,985,509</b>	<b>\$25,298,237</b>	<b>\$0</b>	<b>\$25,298,237</b>	<b>15.1%</b>	<b>15.1%</b>	<b>\$21,698,237</b>	<b>\$0</b>	<b>\$21,698,237</b>	<b>-1.3%</b>	<b>-1.3%</b>
<b>VEHICLE RENTAL TAX FU</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		
<b>TOTAL TAX FUNDS</b>	<b>\$578,891,881</b>	<b>\$580,894,184</b>	<b>\$626,355,079</b>	<b>\$16,907,071</b>	<b>\$643,262,150</b>	<b>7.8%</b>	<b>10.7%</b>	<b>\$605,696,104</b>	<b>\$4,290,280</b>	<b>\$609,986,384</b>	<b>4.3%</b>	<b>5.0%</b>

Updated 11-30-06 4:13 PM		2007 BUDGET											
	2006 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE		
	ADOPTED	7-31-2006*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	
<b>NON-TAX FUNDS</b>													
<b>WAT &amp; SEWER OPER</b>													
OPERATING	\$146,450,226	\$146,450,226	\$132,648,953	\$5,212,243	\$137,861,196	-9.4%	-5.9%	\$144,816,838	\$0	\$144,816,838	-1.1%	-1.1%	
FINAN-REV COLL	6,569,156	6,569,156	7,341,936	104,293	7,446,229	11.8%	13.4%	7,365,586	18,202	7,383,788	12.1%	12.4%	
<b>TOTAL W &amp; S OPER</b>	<b>\$153,019,381</b>	<b>\$153,019,381</b>	<b>\$139,990,889</b>	<b>\$5,316,536</b>	<b>\$145,307,425</b>	<b>-8.5%</b>	<b>-5.0%</b>	<b>\$152,182,424</b>	<b>\$18,202</b>	<b>\$152,200,626</b>	<b>-0.5%</b>	<b>-0.5%</b>	
<b>W &amp; S SINKING</b>	<b>\$40,200,246</b>	<b>\$40,201,430</b>	<b>\$35,496,823</b>	<b>\$0</b>	<b>\$35,496,823</b>	<b>-11.7%</b>	<b>-11.7%</b>	<b>\$35,496,823</b>	<b>\$0</b>	<b>\$35,496,823</b>	<b>-11.7%</b>	<b>-11.7%</b>	
<b>SANITATION</b>													
OPERATING	\$74,082,133	\$74,182,133	\$70,582,579	\$1,747,061	\$72,329,640	-4.9%	-2.5%	\$75,531,807	\$1,492,662	\$77,024,469	1.8%	3.8%	
FINANCE-REV COLL	231,517	231,517	224,849	0	224,849	-2.9%	-2.9%	224,849	0	224,849	-2.9%	-2.9%	
<b>TOTAL SAN FUND</b>	<b>\$74,313,650</b>	<b>\$74,413,650</b>	<b>\$70,807,428</b>	<b>\$1,747,061</b>	<b>\$72,554,489</b>	<b>-4.8%</b>	<b>-2.5%</b>	<b>\$75,756,656</b>	<b>\$1,492,662</b>	<b>\$77,249,318</b>	<b>1.8%</b>	<b>3.8%</b>	
<b>AIRPORT</b>	<b>\$5,188,296</b>	<b>\$5,188,296</b>	<b>\$2,034,840</b>	<b>\$0</b>	<b>\$2,034,840</b>	<b>-60.8%</b>	<b>-60.8%</b>	<b>\$4,559,653</b>	<b>\$0</b>	<b>\$4,559,653</b>	<b>-12.1%</b>	<b>-12.1%</b>	
<b>STORMWATER UTILITY</b>	<b>\$21,662,934</b>	<b>\$21,662,934</b>	<b>\$21,925,268</b>	<b>\$0</b>	<b>\$21,925,268</b>	<b>1.2%</b>	<b>1.2%</b>	<b>\$19,765,544</b>	<b>\$0</b>	<b>\$19,765,544</b>	<b>-8.8%</b>	<b>-8.8%</b>	
<b>FLEET MAINTENANCE</b>													
FLEET MAINT	\$31,353,865	\$31,360,639	\$32,761,645	\$119,667	\$32,881,312	4.5%	4.8%	\$31,159,343	\$43,467	\$31,202,810	-0.6%	-0.5%	
PURCH-FL MAINT	\$216	\$216	\$0	0	\$0	-100.0%	-100.0%	\$0	0	\$0			
<b>TOTAL FL MAINT</b>	<b>\$31,354,081</b>	<b>\$31,360,855</b>	<b>\$32,761,645</b>	<b>\$119,667</b>	<b>\$32,881,312</b>	<b>4.5%</b>	<b>4.8%</b>	<b>\$31,159,343</b>	<b>\$43,467</b>	<b>\$31,202,810</b>	<b>-0.6%</b>	<b>-0.5%</b>	
<b>DEVELOPMENT FUND</b>													
PLANNING & DEVELOPMEN	\$11,435,410	\$11,435,410	\$11,950,695	\$157,342	\$12,108,037	4.5%	5.9%	\$10,499,882	\$0	\$10,499,882	-8.2%	-8.2%	
<b>TOTAL DEV FUND</b>	<b>\$11,435,410</b>	<b>\$11,435,410</b>	<b>\$11,950,695</b>	<b>\$157,342</b>	<b>\$12,108,037</b>	<b>4.5%</b>	<b>5.9%</b>	<b>\$10,499,882</b>	<b>\$0</b>	<b>\$10,499,882</b>	<b>-8.2%</b>	<b>-8.2%</b>	
<b>VEHICLE FUND</b>													
VEHICLE FUND	\$62,035,961	\$62,245,601	\$40,818,098	\$0	\$40,818,098	-34.4%	-34.4%	\$44,772,610	\$0	\$44,772,610	-28.1%	-28.1%	
RISK MGMT FUND	\$79,748,399	\$79,748,399	\$79,053,942	\$0	\$79,053,942	-0.9%	-0.9%	\$83,283,649	\$0	\$83,283,649	4.4%	4.4%	
WORKERS COMP	\$11,150,643	\$11,161,817	\$10,772,413	\$0	\$10,772,413	-3.5%	-3.5%	\$10,772,413	\$0	\$10,772,413	-3.5%	-3.5%	
RECREATION FUND	\$1,946,246	\$1,946,246	\$1,941,513	\$0	\$1,941,513	-0.2%	-0.2%	\$1,941,513	\$0	\$1,941,513	-0.2%	-0.2%	
GRANTS	\$38,553,000	\$40,884,405	\$0	\$0	\$0	-100.0%	-100.0%	\$0	\$0	\$0			
LAW ENF CONF MON	\$1,110,835	\$2,805,847	\$3,227,616	\$0	\$3,227,616	15.0%	15.0%	\$3,227,616	\$0	\$3,227,616	15.0%	15.0%	
<b>HOTEL/MOTEL TAX</b>													
HOTEL/MOTEL TAX	\$2,680,592	\$2,680,592	\$2,701,824	\$0	\$2,701,824	0.8%	0.8%	\$3,030,592	\$0	\$3,030,592	13.1%	13.1%	
<b>COUNTY JAIL FUND</b>													
COUNTY JAIL FUND	\$1,830,000	\$1,830,000	\$1,864,000	\$0	\$1,864,000	1.9%	1.9%	\$1,864,000	\$0	\$1,864,000	1.9%	1.9%	
<b>JUVENILE SVCS FD</b>													
JUVENILE SVCS FD	\$240,617	\$240,617	\$287,843	\$0	\$287,843	19.6%	19.6%	\$287,843	\$0	\$287,843	19.6%	19.6%	
<b>EMERGENCY TEL SYS</b>													
EMERGENCY TEL SYS	\$24,913,672	\$24,913,672	\$14,395,145	\$0	\$14,395,145	-42.2%	-42.2%	\$13,912,802	\$0	\$13,912,802	-44.2%	-44.2%	
<b>DRUG ABUSE TR &amp; ED</b>													
DRUG ABUSE TR & ED	\$109,430	\$109,430	\$105,449	\$0	\$105,449	-3.6%	-3.6%	\$54,189	\$0	\$54,189	-50.5%	-50.5%	
<b>STREET LIGHT FUND</b>													
STREET LIGHT FUND	\$3,295,225	\$3,295,225	\$3,639,484	\$0	\$3,639,484	10.4%	10.4%	\$3,730,020	\$0	\$3,730,020	13.2%	13.2%	
<b>SPEED HUMP MAINT</b>													
SPEED HUMP MAINT	\$790,329	\$790,329	\$937,129	\$0	\$937,129	18.6%	18.6%	\$937,129	\$0	\$937,129	18.6%	18.6%	
<b>VICTIM ASSISTANCE FD</b>													
VICTIM ASSISTANCE FD	\$1,960,334	\$1,960,334	\$1,693,444	\$0	\$1,693,444	-13.6%	-13.6%	\$1,758,057	\$0	\$1,758,057	-10.3%	-10.3%	
<b>PEG FUND</b>													
PEG FUND	\$1,552,434	\$1,552,434	\$1,550,335	\$0	\$1,550,335	-0.1%	-0.1%	\$1,532,054	\$0	\$1,532,054	-1.3%	-1.3%	

Updated 11-30-06 4:13 PM		2007 BUDGET										
	2006 BUDGET		REQUESTED BUDGET			PERCENT INCR OR DECREASE		CEO RECOMMENDED			PERCENT INCR OR DECREASE	
	ADOPTED	7-31-2006*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*	BASIC	PROGRAM MODS	TOTAL	BASIC*	TOTAL*
	PS. & JUDICIAL FACILITIES:	\$3,096,626	\$9,096,626	\$3,105,376	\$0	\$3,105,376	100.0%	100.0%	\$3,105,376	\$0	\$3,105,376	100.0%
BUILDING AUTHORITY L. P. FD	\$25,731,560	\$31,545,061	\$0	\$0	\$0	0.0%	0.0%	\$0	\$0	\$0	100.0%	100.0%
REVENUE BONDS DEBT SERVICE	\$3,022,631	\$3,857,279	\$3,733,571	\$0	\$3,733,571	0.0%	0.0%	\$3,733,571	\$0	\$3,733,571	100.0%	100.0%

AUTHORIZED POSITIONS

	POSITIONS AS OF 12/31/05				POSITIONS AS OF 09/26/06				CHANGES FOR 2007								DEPT TOTALS FOR 2007			
									DEPARTMENT REQUESTS				RECOMMENDATIONS							
	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL
CHIEF EXECUTIVE OFFICER	23			23	23			23	2			2	0			0	23			23
BOARD OF COMMISSIONERS	17		7	24	25			25	0			0	1			1	26		0	26
LAW DEPARTMENT	27			27	27			27	2			2	0			0	27			27
GIS	26			26	26			26	2			2	1			1	27			27
FACILITIES MANAGEMENT	88			88	84			84	0			0	0			0	84			84
PURCHASING	51			51	55			55	4			4	0			0	55			55
HUMAN RESOURCES/MERIT SYSTE	35			35	38			38	0			0	1			1	39			39
INFORMATION SYSTEMS	90			90	91			91	3			3	21			21	112			112
FINANCE	90			90	89			89	3			3	0			0	89		0	89
PROP APPRAISAL	76			76	76			76	1			1	0			0	76			76
TAX COMMISSIONER	107	13		120	107	13		120	2			2	0			0	107	13		120
REGISTRAR	13	60		73	15	60		75	4			4	0			0	15	60		75
SHERIFF	838		1	839	840		1	841	36			36	0			0	840		1	841
JUVENILE COURT	87			87	87			87	13			13	0			0	87			87
SUPERIOR COURT	90		3	93	93		3	96	3			3	0			0	93		3	96
CLERK SUPERIOR CT	86			86	86			86	0			0	0			0	86			86
STATE COURT	173			173	177			177	3			3	0			0	177		0	177
SOLICITOR GENERAL	63		4	67	65		4	69	2		-1	1	1		-1	0	66		3	69
DISTRICT ATTORNEY	137	1	2	140	138	1	2	141	20			20	3			3	141	1	2	144
CHILD ADVOCATE	8			8	15			15	7			7	6			6	21			21
PROBATE COURT	24			24	25			25	0			0	0			0	25			25
MAGISTRATE COURT	13		23	36	14		23	37	0			0	0			0	14		23	37
MEDICAL EXAMINER	21			21	21			21	0			0	0			0	21			21
PUBLIC DEFENDER	71			71	72			72	0			0	0			0	72			72
POLICE - SUPPORT	239		150	389	225		150	375	0			0	0			0	225		150	375
FIRE & RESCUE	208			208	208			208	0			0	0			0	208			208
PLANNING & DEVELOPMENT					15			15	1			1	0			0	15			15
PLANNING	17			17	0			0	0			0	0			0	0			0
PUB WKS-DIR OFFICE	4			4	4			4	3			3	0			0	4			4
ECONOMIC DEV	8			8	9			9	2			2	1			1	10			10
LIBRARY	177		49	226	180		49	229	10			10	4			4	184		49	233
COOPERATIVE EXT	18		1	19	18		1	19	1			1	0			0	18		1	19
HEALTH	3			3	3			3	0			0	-1			-1	2			2
HUMAN SERVICES	18			18	18			18	7			7	4			4	22			22
CITIZENS HELP CENTER	0			0	22			22	47			47	40			40	62			62
<b>TOTAL GEN FUND</b>	<b>2946</b>	<b>74</b>	<b>240</b>	<b>3260</b>	<b>2991</b>	<b>74</b>	<b>233</b>	<b>3298</b>	<b>178</b>	<b>0</b>	<b>-1</b>	<b>177</b>	<b>82</b>	<b>0</b>	<b>-1</b>	<b>81</b>	<b>3073</b>	<b>74</b>	<b>232</b>	<b>3379</b>

AUTHORIZED POSITIONS

	POSITIONS AS OF 12/31/05				POSITIONS AS OF 09/28/06				CHANGES FOR 2007											
									DEPARTMENT REQUESTS				RECOMMENDATIONS				DEPT TOTALS FOR 2007			
	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL	FT	TEMP	PT	TOTAL
FIRE & RESCUE - FIRE	637	4		641	652	4		656	0			0	0			652	4		656	
POLICE	1056			1056	1062			1062	61			61	2		2	1064			1064	
PUBLIC WORKS-TRANSPORTATION	52			52	52			52	0			0	0		0	52			52	
PUBLIC WORKS-R & D	379			379	378			378	27			27	0		0	378			378	
PARKS & RECREATION	235	369	3	607	245	369	3	617	13			13	0		0	245	369	3	617	
ARTS, CULTURE & ENTERTAINMENT	4			4	4			4	0			0	0		0	4	0		4	
<b>TOTAL STD-DS</b>	<b>1726</b>	<b>369</b>	<b>3</b>	<b>2098</b>	<b>1741</b>	<b>369</b>	<b>3</b>	<b>2113</b>	<b>101</b>	<b>0</b>	<b>0</b>	<b>101</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>1743</b>	<b>369</b>	<b>3</b>	<b>2115</b>	
FINANCE	12			12	14			14	4			4	0		0	14			14	
RECORDERS COURT	51		3	54	52		3	55	8		17	25	9		9	61		3	64	
PLANNING & DEVELOPMENT					13			13	2			2	0		0	13			13	
PLANNING	12			12	0			0	0			0	0		0	0			0	
POLICE - CODE ENFORCEMENT	26			26	34			34	0			0	0		0	34			34	
<b>TOTAL STD-UNINC</b>	<b>101</b>	<b>0</b>	<b>3</b>	<b>104</b>	<b>113</b>	<b>0</b>	<b>3</b>	<b>116</b>	<b>14</b>	<b>0</b>	<b>17</b>	<b>31</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>122</b>	<b>0</b>	<b>3</b>	<b>125</b>	
<b>TOTAL TAX FUNDS</b>	<b>5410</b>	<b>447</b>	<b>246</b>	<b>6103</b>	<b>5497</b>	<b>447</b>	<b>239</b>	<b>6183</b>	<b>293</b>	<b>0</b>	<b>16</b>	<b>309</b>	<b>93</b>	<b>0</b>	<b>-1</b>	<b>92</b>	<b>5590</b>	<b>447</b>	<b>238</b>	<b>6275</b>
PLANNING & DEVELOPMENT					154	3		157	1			1	0		0	154	3		157	
DEVELOPMENT	148	3		151	0			0	0			0	0		0	0			0	
PLANNING - DEVELOPMENT FUND	5			5	0			0	0			0	0		0	0			0	
PUBLIC WORKS-W & S	732			732	736			736	69			69	-6		-6	730			730	
FINANCE	120		1	121	121		1	122	3			3	1		-1	122		0	122	
PUBLIC WORKS-SANITATION	709			709	715			715	20			20	13		13	728			728	
AIRPORT	27			27	27			27	0			0	0		0	27			27	
PUBLIC WORKS-FLEET MAINT	176			176	176			176	2			2	1		1	177			177	
ADJ; CHC TRANSFER POS. T.B.D.	0			0	0			0	0			0	-32		-32	-32			-32	
<b>SUBTOTAL OPERATING DEPTS</b>	<b>7327</b>	<b>450</b>	<b>247</b>	<b>8024</b>	<b>7426</b>	<b>450</b>	<b>240</b>	<b>8116</b>	<b>388</b>	<b>0</b>	<b>16</b>	<b>404</b>	<b>70</b>	<b>0</b>	<b>-2</b>	<b>68</b>	<b>7496</b>	<b>450</b>	<b>238</b>	<b>8184</b>
SPECIAL REVENUE & CAPITAL PROJECTS FUNDS	186	8	2	196	192	7	2	201	0			0	0		0	192	7	2	201	
<b>TOTAL COUNTY</b>	<b>7513</b>	<b>458</b>	<b>249</b>	<b>8220</b>	<b>7618</b>	<b>457</b>	<b>242</b>	<b>8317</b>	<b>388</b>	<b>0</b>	<b>16</b>	<b>404</b>	<b>70</b>	<b>0</b>	<b>-2</b>	<b>68</b>	<b>7688</b>	<b>457</b>	<b>240</b>	<b>8385</b>

## BUDGET 2007

2007 REVENUE  
ANTICIPATION  
11/30/06

ACCOUNT	ACCOUNT DESCRIPTION	
CATEGORY A		
00005311100271	REAL PROPERTY TAXES, CURRENT	56,990,104
00005311300271	PERSONAL TAXES, CURRENT	2,527,385
00005311110271	PUBLIC UTILITIES TAX	826,930
00005311110100	PUBLIC UTILITIES TAX	4,307,266
00005311100100	REAL PROPERTY TAXES, CURRENT	78,866,781
00005311300100	PERSONAL TAXES, CURRENT	13,097,574
00005311100410	REAL PROPERTY TAXES, CURRENT	10,048,378
00005311300410	PERSONAL TAXES, CURRENT	804,237
00005311110410	PUBLIC UTILITIES TAX	264,481
00005311100270	REAL PROPERTY TAXES, CURRENT	29,617,469
00005311300270	PERSONAL TAXES, CURRENT	2,862,057
00005311110270	PUBLIC UTILITIES TAX	863,707
00005311100273	REAL PROPERTY TAXES, CURRENT	10,070,841
00005311300273	PERSONAL TAXES, CURRENT	1,191,995
00005311110273	PUBLIC UTILITIES TAX	391,999
00005311100411	REAL CURRENT	29,183,405
00005311300411	PERSONAL CURRENT	1,617,473
00005311110411	PUBLIC UTILITIES TAX	540,857
	TOTAL PROPERTY TAXES	244,072,916
CATEGORY A1		
00005311200271	REAL PROPERTY TAXES, PRIOR	1,200,000
00005311400271	PERSONAL PROPERTY TAXES PRIOR	250,000
00005311310271	MOTOR VEHICLE TAXES	3,500,000
00005311390271	HEAVY EQUIPMENT TAX	8,000
00005311320271	MOBILE HOME TAXES	4,800
00005311340271	INTANGIBLE RECORDING TAXES	1,600,000
00005316300272	BANK SHARES TAX	700,000
00005311200100	REAL PROPERTY TAXES, PRIOR	4,200,000
00005311400100	PERSONAL PROPERTY TAXES PRIOR	750,000
00005311340100	INTANGIBLE RECORDING TAXES	0
00005311310100	MOTOR VEHICLE TAXES	11,600,000
00005311390100	HEAVY EQUIPMENT TAX	25,000
00005311320100	MOBILE HOME TAXES	15,000
00005311340100	INTANGIBLE RECORDING TAXES	4,700,000
00005316300100	BANK SHARES TAX	0
00005341941100	CURRENT YEAR TAX COM.	5,100,000
00005341944100	CURRENT MOTOR VEHICLE COM.	1,500,000
00005341943100	CURRENT HEAVY EQUIP COMM	0
00005319101100	CURRENT PENALTIES	2,100,000
00005319104100	CURRENT HEAVY EQUIP PENALTY	0
00005319103100	CURRENT MOTOR VEHICLE PEN.	2,100,000
00005349902100	FIFA & ADMIN. COSTS	1,300,000
00005349903100	ADMIN. FEES MOTOR VEHICLE	0

	2004 REVENUE ACTUAL	2005 REVENUE ACTUAL	TAX FUNDS REVENUE SUMMARY						
			MID-YEAR 2006 REVENUE ANTICIPATION	ACTUAL 2006 REVENUE 11/28/2006	ACT VS ANT % TOTAL	2006 REVENUE EST'D ACTUAL	ACT VS EST % TOTAL	2007 REVENUE ANTICIPATION	ANT VS ACT 07 VS 06
PROPERTY TAXES	193,551,638	209,259,503	238,660,426	226,146,467	94.8%	244,500,550	92.5%	244,072,916	99.8%
OTHER TAXES	54,103,659	51,826,848	54,315,686	49,218,798	90.6%	54,500,000	90.3%	54,450,200	99.9%
S/T	247,655,197	261,086,351	292,976,112	275,365,265	94.0%	299,000,550	92.1%	298,533,116	99.8%
EXCISE TAXES	117,199,089	123,791,676	126,750,605	129,584,293	103.0%	137,970,100	93.9%	136,811,472	99.2%
LICENSE AND PERMITS	19,519,028	20,299,681	21,507,872	20,730,544	96.4%	21,850,550	94.9%	22,207,872	101.6%
USE OF MONEY & PROPERTY	606,772	1,840,356	1,990,550	2,919,938	146.7%	2,500,600	116.8%	2,545,314	101.8%
FEDERAL GOVERNMENT	59,945	70,199	99,200	18,400	18.5%	89,250	20.8%	99,200	111.1%
STATE SOURCES	19,711,761	18,836,254	19,088,414	19,182,892	100.5%	19,374,750	99.0%	19,488,414	100.6%
LOCAL GOVT/OTHER AGENCIES	816,595	403,871	752,529	641,330	85.2%	600,425	106.8%	3,063,329	510.2%
FINES & FORFEITURES	29,937,245	28,390,952	29,502,067	26,271,923	89.1%	30,115,700	87.2%	31,684,874	105.2%
CHARGES FOR COUNTY SERVICES	8,996,647	7,384,341	8,555,000	8,143,732	95.2%	8,400,260	96.9%	8,856,000	105.4%
MISCELLANEOUS REVENUE	5,767,294	2,625,328	4,177,391	5,578,285	133.5%	5,300,550	105.2%	4,323,250	81.6%
INTERFUND CHARGES	12,378,122	9,718,478	7,837,061	7,068,530	90.2%	7,800,025	90.6%	12,767,098	163.7%
INTERFUND TRANSFERS	10,755,791	10,826,028	11,862,169	7,216,968	60.8%	11,205,000	64.4%	11,205,000	100.0%
FUND BALANCE FORWARD	25,027,195	42,146,816	42,146,816	41,530,713	98.5%	42,146,816	98.5%	48,146,816	114.2%
TAX FUNDS TOTAL	498,430,680	527,420,330	566,245,786	544,252,811	96.1%	586,354,566	92.8%	599,730,755	102.3%
TOTAL FUND BAL - RESV FOR ENC	N/A	14,591,413	14,646,095	14,646,095	100.0%	14,646,095	100.0%	10,255,629	70.0%
TAX FUNDS - GRAND TOTAL	498,430,680	542,011,743	580,891,881	558,898,906	96.2%	601,000,661	93.0%	609,986,384	101.5%

**2006 REVENUE ASSUMPTIONS** \* INCLUDES ACTUAL 06 HOST COLLECTIONS OF 101.0M VS ANTICIPATION OF 92.0M FOR POSITIVE VARIANCE OF 10.0M.  
 \* ASSUMES A COLLECTION RATE OF 96.0% FOR 2006 PROPERTY TAXES.  
 \* ASSUMES COLLECTION RATE OF 97.5% FOR MOTOR VEHICLES OF 20.5M.

**2007 REVENUE ASSUMPTIONS** \* BASED ON 2007 HOST TAX OF 102,000,000 (1% INCREASE) AND STATE CREDIT OF 16.200M  
 \* BASED ON DIGEST INCREASE OF (RE GROSS + 2%), (UTILITY + 3%), (OTHER + 3%), AND (PER. PROP + 1%).  
 \* BASED ON HOST AT 80% AND NO CHANGE TO 2006 MILLAGE RATE  
 \* INCLUDES ADDITIONAL SHERIFF'S REVENUE OF 2.4M FOR FULTON COUNTY INMATES (REFLECTED IN LOCAL GOV'T REV).  
 \* INCLUDES ADDITIONAL 750K FOR RENTAL CAR TAX (REFLECTED IN EXCISE TAXES).  
 \* INCLUDES ESTIMATED LOST REVENUE OF (4.0M) FROM HB695 ( FREEZING HOMESTEAD VALUES).

**2007 REVENUE  
ANTICIPATION  
11/30/06**

GRAND TOTAL GENERAL	312,666,059
GRAND TOTAL STD-DS	159,677,118
GRAND TOTAL STD-UN	8,403,030
GRAND TOTAL DEBT SERVICE	13,595,496
GRAND TOTAL FIRE	59,561,908
GRAND TOTAL HOSPITAL	21,698,237
GRAND TOTAL STD DEBT	34,384,536
GRAND TOTAL CAR RENTAL FUND	0
GRAND TOTAL ALL FUNDS	609,986,384

**2007 REVENUE  
ANTICIPATION  
11/30/06**

PROPERTY TAXES	244,072,916
OTHER TAXES	54,460,200
EXCISE TAXES	136,811,472
LICENSE AND PERMITS	22,207,872
USE OF MONEY & PROPERTY	2,545,314
FEDERAL GOVERNMENT	99,200
STATE SOURCES	19,488,414
LOCAL GOVT/OTHER AGENCIES	3,083,329
FINES & FORFEITURES	31,684,874
CHARGES FOR COUNTY SERVICES	8,855,000
MISCELLANEOUS REVENUE	4,323,250
INTERFUND CHARGES	12,767,098
INTERFUND TRANSFERS	11,205,000
FUND BALANCE FORWARD	48,146,816
TAX FUNDS TOTAL	599,730,755
TOTAL FUND BAL - RESV FOR ENC	10,255,629
TAX FUNDS - GRAND TOTAL	609,986,384

00005341942100	PRIOR TAX COMMISSION	400,000
00005319102100	PRIOR YEAR PENALTIES	1,500,000
00005349904100	ADMIN. FEES HEAVY EQUIPMENT	0
00005311200410	REAL PROPERTY, PRIOR	450,000
00005311400410	PERSONAL PROPERTY TAXES PRIOR	75,000
00005311310410	MOTOR VEHICLE TAXES	850,000
00005311390410	HEAVY EQUIPMENT TAX	2,000
00005311320410	MOBILE HOME TAXES	1,400
00005311340410	INTANGIBLE RECORDING TAXES	500,000
00005311200270	REAL PROPERTY TAXES, PRIOR	1,100,000
00005311400270	PERSONAL TAXES, PRIOR	220,000
00005311200270	REAL & PERSONAL, PRIOR (REFUND)	0
00005311310270	MOTOR VEHICLE TAXES	3,000,000
00005311390270	HEAVY EQUIPMENT TAX	7,000
00005311320270	MOBILE HOME TAXES	4,500
00005311340270	INTANGIBLE RECORDING TAXES	1,400,000
00005311200273	REAL PROPERTY TAXES, PRIOR	500,000
0000531400273	PERSONAL TAXES, PRIOR	100,000
00005311310273	MOTOR VEHICLE TAXES	1,200,000
00005311390273	HEAVY EQUIPMENT TAX	2,700
00005311320273	MOBILE HOME TAXES	2,000
00005311340273	INTANGIBLE RECORDING TAXES	700,000
00005311200411	REAL PRIOR	400,000
00005311400411	PERSONAL PRIOR	40,000
00005311310411	MOTOR VEHICLE TAXES	950,000
00005311340411	INTANGIBLE RECORDING TAXES	400,000
00005311320411	MOBILE HOME TAXES	800
00005311390411	HEAVY EQUIPMENT TAX	2,000
	TOTAL OTHER TAXES	54,460,200

CATEGORY B

00005314100272	HOTEL/MOTEL TAX	4,600,000
00005314300272	MIXED DRINK TAX	560,000
00005314201272	BEVERAGE TAX-PRO RATA BEER	2,400,000
00005313300100	HOST-SALES TAX	61,600,000
00005313300270	HOST SALES TAX	15,150,000
00005313300273	HOST-SALES TAX	6,060,000
00005313300271	HOST-SALES TAX	2,020,000
00005313300272	HOST SALES TAX	17,170,000
10280314401280	CAR RENTAL TAX	750,000
00005316200272	LIFE & P&C INS. PREM. TAX	26,501,472
	TOTAL EXCISE TAXES	136,811,472
		102,000,000

CATEGORY C

02131321201272	BUSINESS LICENSE GENERAL	13,950,517
02131321202272	BUSINESS LICENSE ADULT ENT	767,476
02131321203272	BUSINESS LICENSE CATV FRAN	5,053,383
02131321101272	BEVERAGE LICENSE BEER,WINE	737,382
02131321102272	BEVERAGE LICENSE PACKAGE L	143,428
02131321103272	BEVERAGE LICENSE LIQUOR P	484,436
02131321104272	BEVERAGE LICENSE SUNDAY S	282,500
04819321204271	BUSINESS LICENSE POLICE	808,750
	TOTAL LICENSE & PERMITS	22,207,872

## CATEGORY D

00005361001272	INTEREST ON INVESTMENT	250,000
00005361001272	INTEREST ON INVEST C.O.P.S. RES	0
00005361001271	INTEREST ON INVESTMENT	150,000
06101381002271	RENTAL PARKS & RECREATION	50,600
06104381002271	RENTAL PARKS & RECREATION	30,300
06105381002271	RENTAL PARKS & RECREATION	21,000
06101389099271	OTHER	0
00005361001100	INTEREST ON INVESTMENT	0
00005361001100	SETTLEMENT INTEREST	0
00005361001100	INTEREST ON INVEST TAX COM	1,600,000
09110381001100	RENTAL OF REAL ESTATE	0
09110381001100	RENTAL OF R.E.ROCKWOOD	3,050
05240381002100	RENTAL OF CENTERS	0
07510381002100	RENTAL OF CENTERS	59,664
00005361001410	INTEREST ON INVESTMENT	100,000
00005361001270	INTEREST ON INVESTMENT	30,700
00005361001273	INTEREST ON INVESTMENT	0
00005361001411	INTEREST ON INVESTMENT	250,000
09320393700411	ACCRUED INTEREST ON SALE	0
	TOTAL USE OF MONEY & PROP.	2,545,314

## CATEGORY E

04627332002271	CIVIL DEFENSE PROGRAM	49,200
03210341902100	I.N.S. AGREEMENT	0
03220332004100	FICA BOUNTY-JAIL	50,000
	TOTAL FEDERAL	99,200

## CATEGORY G

09110334001100	G.E.M.A.	0
09110335006100	HOMESTEAD EXEMPTION CREDIT	10,782,137
09510335006273	HOMESTEAD EXEMPTION CREDIT	978,703
10270335006270	HOMESTEAD EXEMPTION CREDIT	2,251,475
10270335006271	HOMESTEAD EXEMPTION CREDIT	2,213,593
10271334001271	GEMA	0
09110335002100	EMISSION FEES	350,003
02810335009100	T.C. FICA REIMBURSEMENT	0
03220335004100	STATE PRISONER REIMBURSE.	950,000
03410335003100	STAFF REIMBURSEMENT	212,500
03570335003100	STAFF REIMBURSEMENT	450,000
03920335003100	STAFF REIMBURSEMENT-URESA	1,300,000
07440334001100	DFACS BLDG/GROUNDS MAIN	0
07450389012100	EMERGENCY SHELTER REIMBUR.	0
10271334001271	GEMA - STATE OPERATING GRANTS	0
04617334001271	MUTUAL AIDE CONTRACT	0
05440389099271	341 DOT REFUND	0
	TOTAL STATE	19,488,414

## CATEGORY H &amp; J

01150338002100	EOA IN LIEU OF RENT	4,481
01150338002100	EOA IN LIEU OF RENT	0
01610389099100	CREDIT UNION DATA CENTER	1,500
07105389099100	BOARD OF HEALTH REIMBURSE.	0
04510335010100	INDIGENT DEFENSE PROGRAM	500,000
05210381003100	LEASE PAYMENTS ART CENTERS	1,000
07510381003100	LEASE PAYMENTS ART CENTERS	36,348
09110338001100	HOUSING AUTH. IN LIEU OF R	115,000
09110389099100	MUNICIPALITIES-I.S. SERVICES	0
01150338003100	PMT IN LIEU OF RENT DCCOA	5,000
07440389099100	SCOTTDALE DEVELOPMENT CENTER	0
03220336201100	LOCAL PRISONER REIMBURSEMENT	2,400,000
	TOTAL LOCAL GOVT. & OTHER	3,063,329

## CATEGORY K

03610351110100	CLERK OF SUPERIOR COURT	7,535,750
03710351120100	STATE COURT	6,348,250
04110351150100	PROBATE COURT	743,750
03410351160100	JUVENILE COURT	61,800
03585349911100	ALIMONY/SUPPORT FEES	0
03210351902100	SHERIFF	914,662
03910351903100	DISTRICT ATTORNEY	0
03920351904100	URESA COMP/INCENTIVE	0
04710351140272	RECORDERS COURT	16,080,662
	TOTAL FINES & FORFEITURES	31,684,874

## CATEGORY L

04630342601100	EMERGENCY MEDICAL SERVICE	4,400,000
04630342602100	EMS NON-TRANSPORT CHARGE	0
04608349905100	FIRING RANGE FEES	4,000
04110349906100	COMMITMENT HEARINGS	90,000
04510349907100	PUBLIC DEFENDER FEES	3,500
03715349908100	PROBATION FEES	700,000
02920341910100	ELECTION FEES	15,000
04604342130100	BURGLAR ALARM FEES	200,000
02135345410100	PARKING FEES	150,000
03610341901100	COPYING FEES	100,000
04810351130100	MAGISTRATE COURT FEE	450,000
03588389099100	URESA FEES	0
03583346210100	DIVORCING PARENTS SEMINAR	48,000
04616322500100	DOG LICENSE FEES	175,000
04616346101100	DOG POUND ADOPTION FEES	80,000
05420343901271	RETENTION POND FEES	0
04619342310271	FINGER PRINTING FEES	6,500
06114347201271	SWIMMING POOL ADMISSION	75,000
06110345201271	GOLF COURSE GREEN FEE-MVGC	1,300,000

06111345202271	GOLF COURSE GREEN FEE-SCGC	600,000
06110345202271	GOLF COURSE OTHER FEES	0
06111345202271	GOLF COURSE OTHER FEES	0
06107347202271	TENNIS CENTER FEES	15,000
06108347202271	TENNIS CENTER FEES-BLCKBURN	18,000
06103347501271	P & R PROGRAM FEES	0
06101347502271	RECREATION NONRESIDENT	23,000
06103347504271	R & P SUMMER PROGRAM FEES	190,000

06101347503271	PARKS/REC MARKETING	0
06125347202271	SUGAR CREEK TENNIS CENTER	22,000
06128347503271	MARKETING SPECIAL EVENTS	0
04650322212272	SUBDIVISION FEES	0
05230322210272	ZONING FEES	100,000
04650322211272	VARIANCE PERMIT FEES	90,000
04650322230272	SIGN PERMIT FEES	0
	TOTAL CHARGES COUNTY SER.	8,855,000

CATEGORY M

10271389099271	OTHER MISCELLANEOUS	25,000
00801389099100	AIR PHOTO MAPPING	22,000
05464343221271	SPEED HUMP MAINENANCE	0
05450343223271	RETENTION POND MAINT CURNT	0
05450343223271	RETENTION PON MAINT PRIOR	5,000
05450343203271	PARKING LOT ASSESS. CURNT	23,750
05450343901271	PARKING LOT ASSESS. PRIOR	0
02131389099272	CATV SETTLEMENT	0
04605341931271	SALE OF PRINTED MATERIAL P	375,000
04617389039271	REIMBURSEMENT-'01 OVERTIME	100,000
06101389099271	PARKS/REC MISC.	0
06101389099271	MISC COLLECTION AGENCY REV	0
01410392100100	SALE OF SURPLUS PROPERTY	25,000
09110341931100	SALE OF PRINTED MATERIAL	65,000
02910341930100	SALE OF VOTERS LISTS	1,500
09110392200100	SALE OF SURPLUS REAL PROP	75,000
05450341931271	SALE OF MATERIALS CDP	0
04310346901100	PHYSICIAN USE OF MORGUE	6,000
04310346901100	CLAYTON COUNTY USE OF MORGUE	0
04310346902100	TISSUE BANK PROGRAM	80,000
03587389018100	SUPERIOR COURT DISPUTE RESOLL	700,000
09110389021100	VENDING MACHINES	85,000
09110389014100	BUS SHELTERS	100,000
03220389099100	MISC. SHERIFF O T REIMB	0
09110382503100	MISCELLANEOUS PHONE	1,200,000
09110389099100	OTHER MISCELLANEOUS	1,200,000
09310389099410	ESCROW MODIFICATION	0
09310389099410	BOND PROCEEDS	0
09310389099410	OTHER MISCELLANEOUS	0
09410389041270	HAZARDOUS WASTE MATL. REPORT	55,000
07520347601100	SENIOR CTR MEMBERSHIPS	120,000
07520381004100	RENTALS	55,000
07520347602100	GIFT SHOP	5,000
	TOTAL MISCELLANEOUS	4,323,250

CATEGORY D

01120341711100	PHYSICAL PLANT MANAGEMENT	3,714,725
01610341714100	DATA CENTER CHARGES	3,428,323
03815341932100	VICTIM ASSIST REIMBURSEMENT	0
09110341708100	ADMIN. CHARGE - PENSION FUND	300,000
09110341702100	GENERAL FUND ADMIN CHG W&S	1,716,302
09110341703100	GENERAL FUND ADMIN CHG SANTI	1,471,637
09110341705100	GENERAL FUND ADMIN CHG AIRPOR	695,873
09110341721100	GIS - Fire Fund	3,663
09110341722100	GIS - STD - DS	21,978
09110341723100	GIS-GENERAL FUND	18,315
09110341723100	GIS-DEVELOPMENT FUND	14,652
09110341701100	GENERAL FUND ADMIN CHG DEVEL	879,903
09410341712270	FIRE MARSHALL CHARGES	0
05740341713271	ROADS & DRAINAGE CHARGES	200,000
09110341704100	GENERAL FUND ADMIN CHG STORM	301,727
	TOTAL INTERFUND CHARGES	12,767,098

CATEGORY P

10100391330100	TRANSFER FROM HOST (Const Mgr &	0
10100391541100	TRANSFER FROM SANITATION	0
10100391551100	TRANSFER FROM AIRPORT	0
10209391251209	TRANSFER FROM LLEBG #5	0
09110391215100	TRANSFER FROM EMERGENCY TELE	8,529,031
09110391350100	TRANSFER FROM CIP FUND	0
03220391204100	TRANSFER FR JAIL CONSTRU FUND	1,600,000
03815391206100	TRANSFER FROM VICTIM ASSIST FD	1,075,969
10100391202100	TRANS. FROM DA CHILD SUPPORT	0
10100391250100	TRANSFER FROM GRANT FUND 20	0
10271391581271	TRANSFER FROM STORMWATER	0
10271391272271	TRANSFER FROM STD-UN	54,946,754
10270391350270	TRANSFER FROM CIP FUND	0
10271391350271	TRANSFER FROM CIP FUND	0
10271391250271	TRANSFER FROM GRANT FUND	0
10271391252271	TRANSFER FROM LLEBG #5	0
10271391253271	TRANSFER FROM LLEBG #6	0
10271391511271	TRANSFER FROM W&S OPERATING	0
10104391253100	TRANSFER FROM 2001 LLEBG #6	0
10271391272271	TRANSFER FROM STD-UN-POLICE	26,501,472
10272391100272	TRANSFER FROM GENERAL FUND	0
10272391271272	TRANSFER TO STD-DS	(54,946,754)
10272391271272	TRANSFER TO STD-DS-POLICE	(26,501,472)
10270391350270	TRANSFER TO CIP FUND	0
	TOTAL INTERFUND TRANSFERS	11,205,000

CATEGORY Z

00001134001271	FUND BALANCE FWD STD-DS*	3,000,000
00001134001272	FUND BALANCE FWD STD-UN	0
00001134001100	FUND BALANCE FWD GENERAL	40,146,816
00001134001410	FUND BALANCE FWD DEBT	500,000
00001134001270	FUND BALANCE FWD FIRE	3,000,000
00001134001411	FUND BALANCE FWD STD-DEBT	1,000,000
00001134001273	FUND BALANCE FWD HOSPITAL	500,000

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TOTAL FUND BALANCE FORWARD

48,146,816

CATEGORY ZZ

00001134002271	FUND BAL STD-DS - RESV FOR ENC	0
00001134002272	FUND BAL STD-UN - RESV FOR ENC	0
00001134002100	FUND BAL GERERAL - RESV FOR ENC	10,255,629
00001134002410	FUND BAL GO DEBT - RESV FOR ENC	0
00001134002270	FUND BAL FIRE - RESV FOR ENC	0
00001134002411	FUND BAL GO STD DEBT - RESV ENC	0
00001134002273	FUND BAL HOSPITAL - RESV FOR EN	0
	TOTAL FUND BAL - RESV FOR ENC	10,255,629

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GENERAL FUND

2007 REVENUE  
ANTICIPATION

CATEGORY A

00005311110100	PUBLIC UTILITIES TAX	4,307,266
00005311100100	REAL PROPERTY TAXES, CURRENT	78,866,781
00005311300100	PERSONAL PROPERTY, CURRENT	13,097,574
	TOTAL PROPERTY TAXES	96,271,621

CATEGORY A1

00005311200100	REAL PROPERTY TAXES, PRIOR	4,200,000
00005311400100	PERSONAL PROPERTY, PRIOR	750,000
00005311310100	MOTOR VEHICLE TAXES	11,600,000
00005311390100	HEAVY EQUIPMENT TAX	25,000
00005311320100	MOBILE HOME TAXES	15,000
00005311340100	INTANGIBLE RECORDING TAXES	4,700,000
00005316300100	INTANGIBLE RECORDING TAXES	0
00005316300100	BANK SHARES TAX	0
00005341941100	CURRENT YEAR TAX COM.	5,100,000
00005341944100	CURRENT MOTOR VEHICLE COM.	1,500,000
00005341943100	CURRENT HEAVY EQUIP COMM	0
00005319101100	CURRENT PENALTIES	2,100,000
00005319103100	CURRENT MOTOR VEHICLE PEN.	2,100,000
00005349902100	FIFA & ADMIN. COSTS	1,300,000
00005349903100	ADMIN. FEE MOTOR VEHICLE	0
00005319104100	CURRENT HEAVY EQUIP PENALTY	0
00005341942100	PRIOR TAX COMMISSION	400,000
00005319102100	PRIOR YEAR PENALTIES	1,500,000
	TOTAL OTHER TAXES	35,290,000

CATEGORY B

00005313300100	HOST-SALES TAX	62,350,000
	TOTAL EXCISE TAXES	62,350,000

CATEGORY D

00005361001100	INTEREST ON INVESTMENT	0
00005361001100	INTEREST ON INVEST TAX COM	1,600,000
00005361001100	SETTLEMENT INTEREST	0
00005361001100	RENTAL OF REAL ESTATE	0
09110381001100	RENTAL OF REAL ESTATE ROCKWO	3,050
07510381002100	RENTAL OF CENTERS	59,664
05240381002100	RENTAL OF CENTERS	0
	TOTAL USE OF MONEY & PROP.	1,662,714

CATEGORY E

04603332002100	CIVIL DEFENSE PROGRAM	0
03210341902100	I.N.S. AGREEMENT	0
03220332004100	FICA BOUNTY-JAIL	50,000
	TOTAL FEDERAL	50,000

CATEGORY 2006

09110334001100	G.E.M.A.	0
09110335002100	EMISSION FEES	350,003
09110335006100	HOMESTEAD EXEMPTION CREDIT	10,782,137
02810335009100	T.C. FICA REIMBURSEMENT	0
03220335004100	STATE PRISONER REIMBURSE.	950,000
03410335003100	STAFF REIMBURSEMENT	212,500
03570335003100	STAFF REIMBURSEMENT	450,000
03920335003100	STAFF REIMBURSEMENT-URESA	1,300,000
07440334001100	DFACS BLDG/GROUNDS MAIN	0
07450389012100	EMERGENCY SHELTER REIMBUR.	0
	TOTAL STATE	14,044,640

CATEGORY H & J

01150338002100	EOA IN LIEU OF RENT	4,481
01150338002100	EOA IN LIEU OF RENT	0
01610389099100	CREDIT UNION DATA CENTER	1,500
07105389099100	BOARD OF HEALTH REIMBURSE.	0
04510335010100	INDIGENT DEFENSE PROGRAM	500,000
07510381003100	LEASE PAYMENTS ART CENTERS	36,348
09110338001100	HOUSING AUTH. IN LIEU OF R	115,000
09110389099100	MUNICIPALITIES-I.S. SERVICES	0
01150338003100	PMT IN LIEU OF RENT DCCOA	5,000
07440389099100	SCOTSDALE DEVELOPMENT CENTER	0
05210381003100	LEASE PAYMENTS ART CENTERS	1,000
03220336201100	LOCAL PRISONER REIMBURSEMENT	2,400,000
	TOTAL LOCAL GOVT. & OTHER	3,063,329

CATEGORY K

03610351110100	CLERK OF SUPERIOR COURT	7,535,750
03710351120100	STATE COURT	6,348,250
04110351150100	PROBATE COURT	743,750
03410351160100	JUVENILE COURT	61,800
03585349911100	ALIMONY/SUPPORT FEES	0
03210351902100	SHERIFF	914,662
03910351903100	DISTRICT ATTORNEY	0
03920351904100	URESA COMP/INCENTIVE	0
	TOTAL FINES & FORFEITURES	15,604,212

CATEGORY L

04630342601100	EMERGENCY MEDICAL SERVICE	4,400,000
04630342602100	EMS NON-TRANSPORT CHARGE	0
04608349905100	FIRING RANGE FEES	4,000
04110349908100	COMMITMENT HEARINGS	90,000
04510349907100	PUBLIC DEFENDER FEES	3,500
03715349908100	PROBATION FEES	700,000
02920341910100	ELECTION FEES	15,000
04604342130100	BURGLAR ALARM FEES	200,000
02135345410100	PARKING FEES	150,000
04810351130100	MAGISTRATE COURT FEE	450,000
03588389099100	URESA FEES	0

03580148220060	DIVORCING PARENTS SEMINAR	48,000
03610341901100	COPYING FEES	100,000
04616322500100	DOG LICENSE FEES	175,000
04616346101100	DOG POUND ADOPTION FEES	80,000
	TOTAL CHARGES COUNTY SER.	6,415,500

CATEGORY M

00801389099100	AIR PHOTO MAPPING	22,000
01410392100100	SALE OF SURPLUS PROPERTY	25,000
09110341931100	SALE OF PRINTED MATERIAL	65,000
02910341930100	SALE OF VOTERS LISTS	1,500
09110392200100	SALE OF SURPLUS REAL PROP	75,000
03220389099100	MISC. SHERIFF-O T REIMB	0
04310346901100	CLAYTON COUNTY USE OF MORGUE	0
04310346902100	TISSUE BANK PROGRAM	80,000
04310346901100	PHYSICIANS YSE OF MORGUE	6,000
03587389018100	SUPERIOR COURT DISPUTE RESOLL	700,000
09110389021100	VENDING MACHINES	85,000
09110389014100	BUS SHELTERS	100,000
09110389099100	OTHER MISCELLANEOUS	1,200,000
07520347601100	SENIOR CTR MEMBERSHIPS	120,000
07520381004100	RENTALS	55,000
07520347602100	GIFT SHOP	5,000
09110382503100	MISCELLANEOUS PHONE	1,200,000
	TOTAL MISCELLANEOUS	3,739,500

CATEGORY N

01120341711100	PHYSICAL PLANT MANAGEMENT	3,714,725
01610341714100	DATA CENTER CHARGES	3,428,323
03815341932100	VICTUM WITNESS ASSISTANCE	0
09110341706100	GENERAL FUND ADMIN CHARGES	879,903
09110341706100	ADMIN. CHARGE - PENSION FD	300,000
09110341702100	GENERAL FUND ADMIN CHARGES	1,716,302
09110341703100	GENERAL FUND ADMIN CHARGES	1,471,637
09110341705100	GENERAL FUND ADMIN CHARGES	695,873
09110341721100	G.I.S. - Fire	3,663
09110341722100	G.I.S. - STD-DS	21,978
09110341723100	GIS-GENERAL FUND	18,315
09110341723100	GIS-DEVELOPMENT	14,652
09110341701100	GENERAL FUND ADMIN CHARGES	301,727
	TOTAL INTERFUND CHARGES	12,567,098

CATEGORY P

10100391541100	TRANS. FROM DA CHILD SUPPORT	0
10100391551100	TRANSFER FROM SANITATION	
10209391251209	TRANSFER FROM LLEBG#1	0
09110391215100	TRANSFER FROM EMERGENCY TELE	8,529,031
09110391350100	TRANSFER FROM CIP FUND	0
10100391330100	TRANSFER FROM HOST - HOST	0

10100391551100	TRANSFER FROM AIRPORT	0
03220391204100	TRANSFER FROM COUNTY JAIL FUNI	1,600,000

038158020060	TRANS FROM VICTIM WIT	1,075,969
10100391250100	TRANSFER FROM GRANT FUND	0

TOTAL INTERFUND TRANSFERS	11,205,000
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CATEGORY Z

00001134001100	FUND BALANCE FWD GENERAL	<u>40,146,816</u>
	GRAND TOTAL GENERAL	302,410,430

00001134002100	FUND BAL GENERAL - RESV FOR ENK	<u>10,255,629</u>
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GRAND TOTAL GENERAL FUND	312,666,059
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11/30/2006

**FIRE FUND -270**

**2007 REVENUE  
ANTICIPATION**

**CATEGORY A**

00005311100270	REAL PROPERTY TAXES, CURRENT	29,617,469
00005311300270	PERSONAL PROPERTY, CURRENT	2,862,057
00005311110270	PUBLIC UTILITIES TAX	863,707
	<b>TOTAL PROPERTY TAXES</b>	<b>33,343,233</b>

**CATEGORY A1**

00005311200270	REAL PROPERTY TAXES, PRIOR	1,100,000
00005311400270	PERSONAL PROPERTY, PRIOR	220,000
00005311200270	REAL & PERSONAL, PRIOR (REFUND)	0
00005311310270	MOTOR VEHICLE TAXES	3,000,000
00005311390270	HEAVY EQUIPMENT TAX	7,000
00005311320270	MOBILE HOME TAXES	4,500
00005311340270	INTANGIBLE RECORDING TAXES	1,400,000
	<b>TOTAL OTHER TAXES</b>	<b>5,731,500</b>

**CATEGORY B**

00005313300270	HOST SALES TAX	15,150,000
	<b>TOTAL EXCISE TAXES</b>	<b>15,150,000</b>

**CATEGORY D**

00005361001270	INTEREST ON INVESTMENT	30,700
	<b>TOTAL USE OF MONEY &amp; PROPERTY</b>	<b>30,700</b>

**CATEGORY G**

10270335006270	HOMESTEAD EXEMPTION CREDIT	2,251,475
	<b>TOTAL STATE SCOURCES</b>	<b>2,251,475</b>

**CATEGORY M**

09410389041270	HAZARDOUS WASTE MATL. REPORT	55,000
07520347601100	GEORGIA FORESTRY COMM-CONTR	0
07520347602100	MISCELLANEOUS REVENUE	0
	<b>TOTAL MISCELLANEOUS</b>	<b>55,000</b>

**CATEGORY N**

09410341712270	FIRE MARSHALL CHARGES	0
	<b>TOTAL INTERFUND CHARGES</b>	<b>0</b>

**CATEGORY P**

10270391350270	TRANSFER FROM CIP	0
	<b>TOTAL INTERFUND TRANSFERS</b>	<b>0</b>

**CATEGORY Z**

00001134001270	FUND BALANCE FWD FIRE	3,000,000
	<b>TOTAL FUND FIRE</b>	<b>59,561,908</b>

00001134002270	FUND BAL FIRE - RESV FOR ENC	0
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	<b>GRAND TOTAL FIRE FUND</b>	<b>59,561,908</b>
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11/30/2006

**SPECIAL TAX DISTRICT  
DESIGNATED SERVICES - 271**

**2007 REVENUE  
ANTICIPATION**

**CATEGORY A**

00005311100271	REAL PROPERTY TAXES, CURRENT	56,990,104
00005311300271	PERSONAL PROPERTY, CURRENT	2,527,365
00005311110271	PUBLIC UTILITIES TAX	826,930
	TOTAL PROPERTY TAXES	60,344,399

**CATEGORY A1**

00005311200271	REAL PROPERTY TAXES, PRIOR	1,200,000
00005311400271	PERSONAL PROPERTY, PRIOR	250,000
00005311310271	MOTOR VEHICLE TAXES	3,500,000
00005311390271	HEAVY EQUIPMENT TAX	8,000
00005311320271	MOBILE HOME TAXES	4,800
00005311340271	INTANGIBLE RECORDING TAXES	1,600,000
	TOTAL OTHER TAXES	6,562,800

**CATEGORY B**

00005313300271	HOST SALES TAX	2,020,000
	TOTAL EXCISE TAXES	2,020,000

**CATEGORY C**

04619321204271	BUSINESS LICENSE POLICE	808,750
	TOTAL LICENSE & PERMITS	808,750

**CATEGORY D**

00005361001271	INTEREST ON INVESTMENT	150,000
06101381002271	RENTAL PARKS & RECREATION	50,600
06105381002271	RENTAL PARKS & RECREATION	21,000
06104381002271	RENTAL PARKS & RECREATION	30,300
06101389099271	OTHER	0
	TOTAL USE OF MONEY & PROP.	251,900

**CATEGORY E**

04627332002271	CIVIL DEFENSE PROGRAM	49,200
	TOTAL FEDERAL	49,200

**CATEGORY G**

10271334001271	GEMA	0
04617334001271	MUTUAL AIDE CONTRACT	0
05440389099271	DOT REFUND	0
10270335006271	HOMESTEAD EXEMPTION CREDIT	2,213,593
	TOTAL STATE	2,213,593

**CATEGORY L**

05420343901271	RETENTION POND FEES	0
04619342310271	FINGER PRINTING FEES	6,500
06114347201271	SWIMMING POOL ADMISSION	75,000
06110345201271	GOLF COURSE GREEN FEE	1,300,000
06111345201271	GOLF COURSE GREEN FEE	600,000
06110345202271	GOLF COURSE OTHER FEES	0

06111845200061	GOLF COURSE OTHER FEES	0
06107347202271	TENNIS CENTER FEES	15,000
06108347202271	TENNIS CENTER FEES	18,000
06103347501271	TENNIS CENTER FEES	0
06101347502271	RECREATION NONRESIDENT	23,000

06103347504271	R & P SUMMER PROGRAM FEES	190,000
06101347503271	PARKS/REC MARKETING	0
06125347202271	SUGAR CREEK TENNIS CENTER	22,000
06128347503271	MARKETING SPECIAL EVENTS	0
	TOTAL CHARGES COUNTY SER.	2,249,500

CATEGORY M

05450343223271	RETENTION POND MAINT CURNT	0
05450343223271	RETENTION PON MAINT PRIOR	5,000
05450343203271	PARKING LOT ASSESS. CURNT	23,750
05450343901271	PARKING LOT ASSESS. PRIOR	0
05450341931271	SALE OF MATERIALS CDP	0
05454343221271	SPEED HUMP MAINTENANCE	0
10271389099271	OTHER MISCELLANEOUS	25,000
04605341931271	SALE OF PRINTED MATERIAL P	375,000
06101389099271	PARKS/REC MISC.	0
04617389039271	REIMBURSEMENT '01 OVERTIME	100,000
06101389099271	MISC COLLECTION AGENCY REV	0
	TOTAL MISCELLANEOUS	528,750

CATEGORY N

05740341713271	ROADS & DRAINAGE CHARGES	200,000
	TOTAL INTERFUND CHARGES	200,000

CATEGORY P

10271391581271	TRANSFER FROM GENERAL FUND	0
10271391272271	TRANSFER FROM STD-UN	54,946,754
10271391250271	TRANSFER FROM GRANT FUND	0
10271391252271	TRANSFER FROM REC FUND	0
10271391350271	TRANSFER FROM CIP FUND	0
10271391253271	TRANSFER FROM HOST - POSITIONS	0
10104391253100	TRANSFER FROM VEHICLE FD.	0
10271391272271	TRANSFER FROM STD-UN-POLICE	26,501,472
10271391511271	TRANSFER FROM W&S-STORMWTR	0
	TOTAL INTERFUND TRANSFERS	81,448,226

CATEGORY Z

00001134001271	FUND BALANCE FWD STD-DS	3,000,000
	TOTAL FUND STD-DS	159,677,118

00001134002271	FUND BAL STD-DS - RESV.FOR ENC	0
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	GRAND TOTAL FUND STD-DS	159,677,118
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11/30/2006

**SPECIAL TAX DISTRICT  
UNINCORPORATED - 272**

**2007 REVENUE  
ANTICIPATION**

<b>CATEGORY A1</b>		
00005316300272	BANK SHARES TAX	700,000
	TOTAL OTHER TAXES	700,000
 <b>CATEGORY B</b>		
00005314100272	MOTEL/MOTEL TAX	4,600,000
00005314300272	MIXED DRINK TAX	560,000
00005314201272	BEVERAGE TAX-PRO RATA BEER	2,400,000
00005313300272	HOST SALES TAX	17,170,000
00005316200272	LIFE AND P & C INS. PREM. TAX	26,501,472
	TOTAL EXCISE TAXES	51,231,472
 <b>CATEGORY C</b>		
02131321201272	BUSINESS LICENSE GENERAL	13,950,517
02131321202272	ADULT ENTERTAINMENT FEE	767,476
02131321203272	BUSINESS LICENSE CATV FRAN	5,053,383
02131321101272	BEVERAGE LICENSE BEER,WINE	737,382
02131321102272	BEVERAGE LICENSE PACKAGE L	143,428
02131321103272	BEVERAGE LICENSE LIQUOR P	484,436
02131321104272	BEVERAGE LICENSE SUNDAY S	262,500
	TOTAL LICENSE & PERMITS	21,399,122
 <b>CATEGORY D</b>		
00005361001272	INTEREST ON INVESTMENT	250,000
00005361001272	INTEREST ON INVEST C.O.P.S. RES	0
	TOTAL USE OF MONEY & PROP.	250,000
 <b>CATEGORY K</b>		
04710351140272	RECORDERS COURT	16,080,662
	TOTAL FINES & FORFEITURES	16,080,662
 <b>CATEGORY L</b>		
04650322212272	SUBDIVISION FEES	0
05230322210272	ZONING FEES	100,000
04650322211272	VARIANCE PERMIT FEES	90,000
04650322230272	SIGN PERMIT FEES	0
	TOTAL CHARGES COUNTY SER.	190,000
 <b>CATEGORY M</b>		
02131389099272	CATV SETTLEMENT	0
	TOTAL CHARGES MISCELLANEOUS	0
 <b>CATEGORY P</b>		
10272391100272	TRANSFER FROM GENERAL FUND	
10272391271272	TRANSFER TO STD-DS	(54,946,754)
10272391271272	TRANSFER TO STD-DS-POLICE	(26,501,472)
	TOTAL INTERFUNDS/TRANSFERS	(81,448,226)
00001134001272	FUND BALANCE	<u>0</u>

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TOTAL FUND STD-UNINC.

8,403,030

00001134002272

FUND BAL STD-UNIN - RESV FOR EN

0

GRAND TOTAL FUND STD-UNINC

8,403,030

11/30/2006

HOSPITAL FUND - 273

2007 REVENUE  
ANTICIPATION

CATEGORY A

00005311100273	REAL PROPERTY TAXES, CURRENT	10,070,841
00005311300273	PERSONAL PROPERTY, CURRENT	1,191,995
00005311110273	PUBLIC UTILITIES TAX	391,999
	TOTAL PROPERTY TAXES	11,654,834

CATEGORY A1

00005311200273	REAL PROPERTY TAXES, PRIOR	500,000
000053131400273	PERSONAL PROPERTY, PRIOR	100,000
00005311310273	MOTOR VEHICLE TAXES	1,200,000
00005311390273	HEAVY EQUIPMENT TAX	2,700
00005311320273	MOBILE HOME TAXES	2,000
00005311340273	INTANGIBLE RECORDING TAXES	700,000
	TOTAL OTHER TAXES	2,504,700

CATEGORY B

00005313300273	HOST-SALES TAX	6,060,000
	TOTAL EXCISE TAXES	6,060,000

CATEGORY D

00005361001273	INTEREST ON INVESTMENT	0
	TOTAL USE OF MONEY & PROPERTY	0

CATEGORY G

09510335006273	HOMESTEAD EXEMPTION CREDIT	978,703
	TOTAL STATE SOURCES	978,703

CATEGORY Z

00001134001273	FUND BALANCE FWD HOSPITAL	500,000
	TOTAL HOSPITAL FUND	21,698,237

00001134002273	FUND BAL HOSPITAL - RESV FOR EN	0
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	GRAND TOTAL HOSPITAL FUND	21,698,237
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11/30/2006

**DEBT SERVICE FUND - 410**

**2007 REVENUE  
ANTICIPATION**

**CATEGORY A**

00005311100410	REAL PROPERTY TAXES, CURRENT	10,048,378
00005311300410	PERSONAL PROPERTY, CURRENT	804,237
00005311110410	PUBLIC UTILITIES TAX	264,481
	TOTAL PROPERTY TAXES	11,117,096

**CATEGORY A1**

00005311200410	REAL PROPERTY TAXES, PRIOR	450,000
00005311400410	PERSONAL PROPERTY, PRIOR	75,000
00005311310410	MOTOR VEHICLE TAXES	850,000
00005311390410	HEAVY EQUIPMENT TAX	2,000
00005311320410	MOBILE HOME TAXES	1,400
00005311340410	INTANGIBLE RECORDING TAXES	500,000
	TOTAL OTHER TAXES	1,878,400

**CATEGORY D**

00005361001410	INTEREST ON INVESTMENT	100,000
	TOTAL USE OF MONEY & PROPERTY	100,000

**CATEGORY M**

09310389099410	BOND PROCEEDS	0
	TOTAL MISCELLANEOUS	0

**CATEGORY P**

09310389099410	ESCROW MODIFICATION	0
09310389099410	OTHER MISCELLANEOUS	0
	TOTAL MISCELLANEOUS	0

**CATEGORY Z**

00001134001410	FUND BALANCE FWD DEBT	500,000
	TOTAL GO DEBT FUND	13,595,496

00001134002410	FUND BAL GO DEBT - RESV FOR ENC	0
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	GRAND TOTAL GO DEBT FUND	13,595,496
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11/30/2006

<b>SPECIAL TAX DISTRICT-DEBT SERVICE FUND - 411</b>		<b>2007 REVENUE ANTICIPATION</b>
<b>CATEGORY A</b>		
00005311100411	REAL CURRENT	29,183,405
00005311300411	PERSONAL CURRENT	1,617,473
00005311110411	PUBLIC UTILITIES TAX	540,857
	TOTAL PROPERTY TAXES	31,341,736
<b>CATEGORY A1</b>		
00005311200411	REAL PRIOR	400,000
00005311400411	PERSONAL PRIOR	40,000
00005311310411	MOTOR VEHICLE TAXES	950,000
00005311390411	HEAVY EQUIPMENT TAX	2,000
00005311320411	MOBILE HOME TAXES	800
00005311340411	INTANGIBLE RECORDING TAXES	400,000
	TOTAL OTHER TAXES	1,792,800
<b>CATEGORY D</b>		
00005361001411	INTEREST ON INVESTMENT	250,000
09320393700411	ACCRUED INTEREST ON SALE	0
	TOTAL USE OF MONEY & PROPERTY	250,000
<b>CATEGORY Z</b>		
00001134001411	FUND BALANCE FWD GO STD-DEBT	1,000,000
	TOTAL GO STD-DEBT SERVICE FUNI	34,384,536
00001134002411	FUND BAL GO STD - RESV FOR ENC	0
	GRAND TOTAL GO STD DEBT FUND	34,384,536

11/30/2006

**REVENUE BONDS RENTAL CAR TAX - 280**

**CATEGORY B**

10280314401280	CAR RENTAL TAXES	0.00
	TOTAL RENTAL	

**CATEGORY Z**

00001134001280	FUND BALANCE	0.00
	TOTAL REVENUE CAR RENTAL TAX	<u>0.00</u>

**BUDGET 2007**  
**FUND: AIRPORT**  
**DEPARTMENT: AIRPORT**

DATE: 11/28/2006

**PROGRAM DESCRIPTION**

The mission of DeKalb Peachtree Airport is to operate a business-oriented airport in a safe, efficient and fiscally responsible manner to preserve the quality of life recognizing a partnership between residential and general aviation interests. In order to accomplish this mission, the Airport Department operates and maintains the DeKalb Peachtree Airport; acts as liaison with the Federal Aviation Administration, Georgia DOT, A.R.C., F.C.C., and numerous other governmental agencies; assists consulting engineers in preparing layout and land use plans; performs security at the Airport; presents requests for federal and state assistance and administers grants under the FAA Airport Improvement Program; participates on aviation boards and committees; acts as landlord in leasing airport facilities; provides noise abatement policies and procedures; provides staff support to the Airport Advisory Board; and acts as general aviation information center for the public.

**MAJOR ACCOMPLISHMENTS 2006**

Continued implementation of the FAR Part 150 Noise Compatibility Study noise abatement recommendations.  
 Continued work on environmental assessment to institute formal published departure procedures for jet aircraft for the south side of the airport.  
 Completed taxiway and runway pavement projects.  
 Implemented a 14-degree offset approach from the north which concentrates aircraft noise over a major transportation corridor.

**MAJOR GOALS 2007**

1. Continue proactive noise abatement actions above those recommended in FAR Part 150 Study, e.g., Formalized Departure Procedures to the South and Arrival Procedures from the North.
2. Accomplish major CIP projects on the airport, specifically the continuation of the Taxiway concrete rehabilitation project and the enhancements to the Runway Safety Area (RSA) 02R/20L.
3. Accomplish landside infrastructure improvements to existing infrastructure including the Airport Administration building, parking areas, T-Hangars.

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Total Flight Operations	224,959	224,187	215,172	202,251	210,000	-2.40%	208,000	-0.95%
Open House Visitors	14,000	13,500	7,000	7,500	8,000	14.29%	8,000	0.00%
Airport Tenants	315	315	315	315	315	0.00%	315	0.00%
Based Aircraft	608	608	608	608	608	0.00%	608	0.00%
Acres Maintained	840	840	650	650	650	0.00%	650	0.00%
Building Maintained	14	14	14	14	14	0.00%	14	0.00%
Corporate Employees	1,100	1,100	1,100	1,100	1,100	0.00%	1,100	0.00%

**BUDGET 2007  
FUND: AIRPORT  
DEPARTMENT: AIRPORT**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administration	\$1,483,993	\$1,404,898	\$1,573,501	\$1,527,966	\$1,611,272	\$1,169,448	\$1,900,439	17.95%
Maintenance	950,685	806,225	766,068	702,947	800,226	865,392	845,085	5.61%
Sub-Total	\$2,434,678	\$2,211,123	\$2,339,569	\$2,230,913	\$2,411,498	\$2,034,840	\$2,745,524	13.85%
Reserve	240,039	349,304	648,481	1,458,436	1,976,798	0	1,014,129	-48.70%
Contribution To CIP	438,059	526,111	502,000	600,000	800,000	0	800,000	0.00%
<b>Total</b>	<b>\$3,112,776</b>	<b>\$3,086,538</b>	<b>\$3,490,050</b>	<b>\$4,289,349</b>	<b>\$5,188,296</b>	<b>\$2,034,840</b>	<b>\$4,559,653</b>	<b>-12.12%</b>
Percent Change	8.85%	8.85%	13.07%	22.90%	20.96%	-60.78%	-12.12%	
Actual Expenditures	\$2,770,714	\$2,754,420	\$2,640,289	\$3,671,913	\$3,982,282 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	28	28	27	27	27	27	27	0%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings were deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No Program Modifications are requested in this department.

**BUDGET 2007**  
**FUND: AIRPORT**  
**DEPARTMENT: AIRPORT**

**DATE: 11/28/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$1,193,740	\$1,117,032	\$1,220,518	\$1,172,313	\$1,275,963	\$1,333,658	1,335,711
Purchased/Contracted Services	166,000	59,877	150,189	118,182	148,676	159,066	137,077
Supplies	257,200	215,476	281,652	243,126	297,243	331,840	307,161
Capital Outlays	42,300	32,849	35,746	28,896	31,998	27,607	18,150
Interfund/Interdepartmental Charges	513,465	526,610	523,988	586,195	582,623	182,669	846,818
Other Costs	715,075	88,445	1,477,256	923,201	2,051,793	0	1,114,736
Other Financing	602,270	600,000	600,000	600,000	800,000	0	800,000
<b>TOTAL</b>	<b>\$3,490,050</b>	<b>\$2,640,289</b>	<b>\$4,289,349</b>	<b>\$3,671,913</b>	<b>\$5,188,296</b>	<b>\$2,034,840</b>	<b>\$4,559,653</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT**

11/7/2006

**PROGRAM DESCRIPTION**

To make the arts accessible to a growing community representing our youth and adults. To extend an opportunity to make DeKalb a regional arts source to those who live in the county as well as to visitors. To offer initiatives that will improve upon the quality of life. Strive to support and strengthen the economic viability within the metro region. In support of the vision of the CEO and the Board of Commissioners, the Office of Arts, Culture and Entertainment (A.C.E.) will address these challenges. In 2004, A.C.E. became a separate department, having previously been part of the Parks and Recreation Department.

**MAJOR ACCOMPLISHMENTS 2006**

Participated and/or sponsored the following events:

1. DeKalb Lithonia Summer Music Series.
2. 5th Annual DeKalb Blues and Jazz Festival.
3. Spaghetti Junction Urban Film Festival.
4. Weekend Happenings.
5. Youth Poetry Slam.

**MAJOR GOALS 2007**

1. Continue development of our film initiatives.
2. Work for partnerships that include more children and seniors of DeKalb County. More dealings with schools and Senior Centers.
3. Multi-Cultural Festival in conjunction with the International Village.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Actual 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Attendance at							
1. Blues and Jazz Festival	N/A	15,000	20,000	22,000	10%	25,000	14%
2. Youth Poetry Slam	N/A	N/A	1,500	1,700	0%	1,800	6%
3. George Washington Carver Exhibit	N/A	4,000	10,000	12,000	20%	12,500	4%
4. Brookhaven Arts Festival	N/A	N/A	2,000	2,500	0%	3,000	20%
5. Arts and Humanity Month	N/A	N/A	300	350	0%	400	14%
6. Holiday Pops Concert	N/A	N/A	120	150	0%	200	33%
7. DeKalb Lithonia R&B Jazz Series	N/A	N/A	40,000	50,000	0%	55,000	10%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: ARTS, CULTURE AND ENTERTAINMENT**

11/7/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Arts Culture & Ent	\$0	\$0	\$790,325	\$984,092	\$1,071,235	\$1,138,469	\$1,065,312	-0.55%
Total	\$0	\$0	\$790,325	\$984,092	\$1,071,235	\$1,138,469	\$1,065,312	-0.55%
Percent Change	0.00%	0.00%	0.00%	0.00%	8.86%	6.28%	-0.55%	
Actual Expenditures	\$0	\$0	\$797,825	\$954,981	\$1,024,304	(estimated)		
<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	0	0	0	4	4	4	4	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.  
This budget includes \$100,000 for the Atlanta Symphony Orchestra.  
This budget includes \$307,500 funding for the Arts Centers.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No Program Modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$262,325	\$247,995	\$268,798	\$246,194	\$282,454	\$229,869	\$231,712
Purchased/Contracted Services	90,504	270,833	552,381	503,568	649,686	847,600	772,600
Supplies	102,000	131,128	28,383	74,425	20,617	11,000	11,000
Capital Outlays	10,496	52,515	18,464	8,478	10,478	0	0
Interfund/Interdepartmental	0	484	0	1,250	0	0	0
Other Costs	325,000	94,870	116,066	121,066	108,000	50,000	50,000
<b>TOTAL</b>	<b>\$790,325</b>	<b>\$797,825</b>	<b>\$984,092</b>	<b>\$954,981</b>	<b>\$1,071,235</b>	<b>\$1,138,469</b>	<b>\$1,065,312</b>

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 11/28/2006

**PROGRAM DESCRIPTION**

The Board of Commissioners is the legislative branch of DeKalb County Government. The Board has the power and authority to fix and establish, by appropriate resolution or ordinance entered on its minutes, policies, rules and regulations governing all matters reserved to its jurisdiction.

**MAJOR ACCOMPLISHMENTS 2006**

The Board of Commissioners completed an 18 month process aimed at identifying specific technical resource needs. A staffing needs analysis was conducted and completed by an outside consultant. This study compared the current DeKalb County Commission Office structure to those of similar size, demographics, and form of government. The study recommended adding professional central staff positions, beginning with a Chief of Staff, which would serve the entire Board of Commissioners. A Chief of Staff was employed in May, 2006. The Chief of Staff was charged with the responsibility of developing a comprehensive reorganization plan for the Legislative Branch of DeKalb County Government. The reorganization plan was developed and approved in October, 2006.

**MAJOR GOALS 2007**

1. To improve independent oversight through implementation of the staffing study and reorganization plan recommendations.
2. To provide timely and accurate response to citizen inquires
3. To meet as required by law and as necessary to conduct the business of the Board.

BUDGET SUMMARY BY DIVISION/PROGRAM	2002	2003	2004	2005	2006	Requested	Recommended	2007/2006
	Budget	Budget	Budget	Budget	Budget	2007	2007	
District 1	\$95,000	\$105,000	\$125,000	\$167,541	\$197,997	\$221,990	\$221,367	11.80%
District 2	95,000	105,000	124,999	150,180	195,990	221,990	221,367	12.95%
District 3	95,000	105,000	130,383	152,706	197,114	221,990	221,367	12.30%
District 4	95,000	105,000	125,000	150,000	199,309	221,990	221,367	11.07%
District 5	95,000	105,000	125,000	150,323	196,553	221,990	221,367	12.62%
District 6	95,000	105,000	125,000	151,018	216,160	221,990	221,367	2.41%
District 7	95,000	105,000	119,617	155,413	207,942	221,990	221,367	6.46%
BOC Administration	170,576	170,576	170,576	203,839	385,040	550,637	614,059	59.48%
Total	\$835,576	\$905,576	\$1,045,575	\$1,281,020	\$1,796,105	\$2,104,567	\$2,163,628	20.46%
Percent Change	20.37%	8.38%	15.46%	22.52%	40.21%	64.29%	20.46%	
Actual Expenditures	\$735,618	\$821,709	\$870,991	\$1,166,665	\$1,616,324 (estimated)			

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 11/28/2006

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	17	17	17	17	25	25	26	4.00%
Part Time/Temporary	0	7	7	7	0	0	0	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Effective January 1, 2007, the base salary for each commissioner will be \$37,498.89.

The 2007 budget includes full-year funding for the Chief of Staff position and the 7 Commission Office Aide positions approved in 2006.

No salary savings have been deducted from this budget.

In order to better serve DeKalb County's citizens, it has been necessary to increase the Board's appropriations in recent years. The specific areas that have been addressed are: the addition of 7 part-time Commission Office Interns in 2003; the addition of a Chief of Staff position and 7 full-time Commission Office Aide positions in 2006; and an increase in Purchased / Contracted Services in 2006 to fund temporary office help when needed.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

1. Add 1 Director, Research & Analysis to the BOC Administration cost center to improve the Board's research and analysis capabilities in the areas of fiscal and statistical analysis, and legal and legislative research.

<b>Requested</b>	<b>Recommended</b>
\$62,106	\$64,106

**Recommended. Salary & Benefits for 7 months; start-up supplies.**

2. Add 1 Legislative Analyst to initiate, develop, and conduct planned public relations efforts for the Commission.

20,590	0
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**Not Recommended.**

3. Add 1 Fiscal Analyst to create and monitor the various Commission office budgets and other related matters.

20,590	0
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**Not Recommended.**

4. Add 2 part-time Commission Interns.

23,904	0
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**Not Recommended.**

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: BOARD OF COMMISSIONERS

DATE: 11/28/2006

**A. Program Modifications and Recommendations (continued)**

5. Computer equipment, professional services, and salary differences due to reclassifying an Office Manager to Administrative Coordinator.

**Not Recommended.**

Requested	Recommended
134,310	0

Total Program Modifications

\$261,500	\$64,106
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**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$739,618	\$659,458	\$927,096	\$861,131	\$1,344,770	\$1,618,221	\$1,693,731
Purchased/Contracted Services	291,841	191,754	324,393	288,258	440,034	468,248	450,246
Supplies	10,100	8,857	18,551	11,939	9,367	15,398	16,951
Capital Outlays	3,366	10,253	10,230	4,987	1,234	2,000	2,000
Other costs	650	669	750	350	700	700	700
<b>TOTAL</b>	<b>\$1,045,575</b>	<b>\$870,991</b>	<b>\$1,281,020</b>	<b>\$1,166,665</b>	<b>\$1,796,105</b>	<b>\$2,104,567</b>	<b>\$2,163,628</b>

**BUDGET 2007****FUND: DEBT SERVICE****REVENUE BONDS LEASE PAYMENT FUND****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT FUND****DATE: 9/28/2006****PROGRAM DESCRIPTION**

The Building Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on DeKalb County Building Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for a new Juvenile Justice Center. The Board of Commissioners authorized the sale of the bonds on June 17, 2003 and the bonds were sold in 2003 at a premium. The first expenditures against this fund were made in 2003. In 2005 the Building Authority issued additional revenue bonds in the amount of \$35,670,000 for the Juvenile Justice Center Facilities Project. The Series 2005 Bonds were issued for the purpose of financing the cost of construction, installation and equipping the new Juvenile Justice Facility. The Board of Commissioners authorized the sale of the bonds on June 21, 2005 and the bonds were sold in 2005 at a premium. The first expenditures were made in 2005.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Bonds Outstanding	15,000,000	14,420,000	13,830,000	47,690,000	244.83%	46,025,000	-3.49%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Bldg. Authority Bonds	\$0	\$800,000	\$1,096,538	\$1,125,250	\$3,857,279	\$3,733,571	\$3,733,571	-3.21%
Total	\$0	\$800,000	\$1,096,538	\$1,125,250	\$3,857,279	\$3,733,571	\$3,733,571	
Percent Change			37.07%	2.62%	242.79%	-3.21%	-3.21%	
Actual Expenditures	\$0	\$212,071	\$1,078,790	\$1,911,779	\$3,850,000 (estimated)			

**BUDGET 2007****FUND: DEBT SERVICE****REVENUE BONDS LEASE PAYMENT FUND****DEPARTMENT: DEBT SERVICE REVENUE BONDS LEASE PAYMENT FUND****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****DATE: 9/28/2006****A. Requests and Recommendations**

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2007 are:

	Requested	Recommended
Principal 2003A Series	\$615,000	\$615,000
Interest 2003A Series	463,290	463,290
Principal 2005 Series	1,250,000	1,250,000
Interest 2005 Series	1,384,281	1,384,281
Paying Agent Fees	18,000	18,000
Other Misc.	3,000	3,000
<b>TOTAL</b>	<b>\$3,733,571</b>	<b>\$3,733,571</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$37,000	\$0	\$48,060	\$0	\$7,053	\$3,000	\$3,000
Debt Service	1,059,538	1,078,790	1,077,190	1,911,779	3,850,226	3,730,571	3,730,571
<b>TOTAL</b>	<b>\$1,096,538</b>	<b>\$1,078,790</b>	<b>\$1,125,250</b>	<b>\$1,911,779</b>	<b>\$3,857,279</b>	<b>\$3,733,571</b>	<b>\$3,733,571</b>

**BUDGET 2007**

**FUND: GENERAL AND SPECIAL TAX DISTRICT UNICORPORATED**

**DEPARTMENT: CHIEF EXECUTIVE OFFICER**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The Office of the Chief Executive Officer provides comprehensive direction, supervision and guidance to the department heads reporting directly to the CEO as established under the Reorganization Act of 1984. The Office of the CEO provides the assurance that DeKalb County Government is functioning in a proper, effective and legal manner.

**MAJOR ACCOMPLISHMENTS 2006**

Presented periodic status reports to the BOC, Grand Jury, general public, and citizens.  
Established an effective agenda process for handling the County's business.

**MAJOR GOALS 2007**

Maintain constructive working relationship with the Board of Commissioners.  
Continue to build confidence in DeKalb County Government.  
Continue to focus on economic development.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Chief Executive Officer	\$273,166	\$296,504	\$298,713	\$364,180	\$390,302	\$380,572	\$393,579	0.84%
CEO - Operations	624,115	625,883	620,154	675,450	776,175	829,979	836,359	7.75%
CEO - Staff	440,924	452,122	441,181	444,485	418,268	460,794	464,384	11.03%
Contract Compliance and EEO	202,808	0	0	0	0	0	0	0.00%
Public Information	198,612	251,601	254,862	236,063	221,192	189,990	195,123	-11.79%
Process Improvement	0	96,172	152,923	169,770	127,761	218,542	142,686	11.68%
CATV Support (STD-Un)	110,573	111,501	106,686	163,765	167,613	175,026	175,026	36.99%
<b>Total</b>	<b>\$1,850,198</b>	<b>\$1,833,783</b>	<b>\$1,874,519</b>	<b>\$2,053,713</b>	<b>\$2,101,311</b>	<b>\$2,254,903</b>	<b>\$2,207,157</b>	<b>5.04%</b>
<b>Percent Change</b>	<b>23.09%</b>	<b>-0.89%</b>	<b>2.22%</b>	<b>9.56%</b>	<b>2.32%</b>	<b>7.31%</b>	<b>5.04%</b>	
<b>Actual Expenditures</b>	<b>\$1,763,526</b>	<b>\$1,669,993</b>	<b>\$1,744,578</b>	<b>\$1,964,823</b>	<b>\$1,906,141</b>	<b>(estimated)</b>		

**BUDGET 2007**

**FUND: GENERAL AND SPECIAL TAX DISTRICT UNICORPORATED**

**DEPARTMENT: CHIEF EXECUTIVE OFFICER**

**DATE: 11/9/2006**

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	28	22	23	23	23	25	23	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Effective January 1, 2007, the CEO's annual salary will be \$149,995.57.  
No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Additional Personnel - One (1) Administrative Assistant and one (1) Process Improvement Analyst to support the Director of Process Improvement.

Not Recommended.

<b>Requested</b>	<b>Recommended</b>
\$76,590	\$0

**Total Program Modifications**

<b>Requested</b>	<b>Recommended</b>
<b>\$76,590</b>	<b>\$0</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$1,628,724	\$1,533,261	\$1,799,043	\$1,695,929	\$1,844,666	\$2,006,476	\$1,945,815
Purchased/Contracted Services	194,590	156,801	183,256	206,609	189,079	188,310	188,310
Supplies	35,550	30,858	40,416	33,329	38,652	36,950	36,950
Capital Outlays	0	0	5,000	2,625	26	0	0
Interdepartmental/Interfund Charges	15,480	23,483	25,823	26,156	28,713	22,992	35,907
Other Costs	175	175	175	175	175	175	175
<b>TOTAL</b>	<b>\$1,874,519</b>	<b>\$1,744,578</b>	<b>\$2,053,713</b>	<b>\$1,964,823</b>	<b>\$2,101,311</b>	<b>\$2,254,903</b>	<b>\$2,207,157</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: CHILD ADVOCATE'S OFFICE****DATE: 11/7/2006****PROGRAM DESCRIPTION**

The DeKalb County Child Advocacy Center represents the interests of abused and neglected children in all deprivation matters before the Juvenile Court. Child-Clients are generally placed in the legal custody of the Department of Family and Children Services, and physically placed in foster homes, group facilities, institutions and with relatives. Attorneys prepare cases, conduct and supervise investigations, litigate and advocate on behalf of all children in all deprivation hearings. Attorneys are responsible for management of large caseloads, including file maintenance, administrative and procedural elements including the preparation, filing and presentation of court pleadings and motion papers. Attorneys are also responsible for ongoing representation of child-clients as long as the child is under the jurisdiction of the court. Under the supervision and direction of attorneys, investigators, administrative support, volunteers, and interns assist with investigations. Investigations include field and telephonic interviews with all relevant persons; conducting home evaluations; visits to institutional, group and detention placements; and review and subpoena of related legal, medical and informational documentation. The Child Advocate's Office was established in 2003.

**MAJOR ACCOMPLISHMENTS 2006**

Secured 13,978 hours of volunteer support, with 24,463 miles logged in investigations, for an estimated value of \$139,780 worth of services at no cost to the County. Department edited its Attorney-Guardian ad Litem Litigation Training Manual, utilized by the State Supreme Court Child Placement Project and Georgia Bar Association Institute of Continuing Legal Education to instruct GAL-Attorneys statewide. Staff members serve as statewide featured speakers and trainers for GAL-Attorney's in areas relating to child welfare advocacy, litigation, procedure and ethics. Hosted monthly interagency in-service trainings, providing interagency information and resource exchange. Secured hundreds of donations from community for CEO Santa Christmas Giveaway for Needy Children.

**MAJOR GOALS 2007**

1. To complete implementation of Client Profiles automated case management, including input of +3,000 open and active files.
2. To train 7 new staff members by new training and practice standards in compliance with new case welfare law rules and laws and federal lawsuit settlement standards.
3. To implement new significantly enhanced standards of practice, policies and procedures and to ensure department and County in compliance with federal lawsuit settlement agreement.

KEY INDICATORS	Actual	Actual	Actual	Estimated	% Change	Projected	% Change
	2003	2004	2005	2006		2007	
Intern/Volunteer hours	N/A	8,061	13,978	5,667	-59%	7,000	24%
Professional Services Contractor Hours	N/A	2,235	2,460	6,567	167%	8,304	26%
Staff Compensatory Hours earned	N/A	730	N/A	N/A	0%	N/A	0%
Conferences participated in by staff	N/A	N/A	13	21	62%	25	19%
Mileage Earned by Staff and Interns	N/A	29,061	24,463	30,972	27%	108,402	250%
Child-Client Interviews	N/A	827	949	1,380	45%	5,520	300%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: CHILD ADVOCATE'S OFFICE**

**DATE: 11/7/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Child Advocates Office	0	\$304,341	\$676,756	\$726,722	\$1,094,063	\$1,669,313	\$1,588,163	45.16%
Total	\$0	\$304,341	\$676,756	\$726,722	\$1,094,063	\$1,669,313	\$1,588,163	45.16%
Percent Change	0.00%	0.00%	222.37%	107.38%	150.55%	52.58%	45.16%	
Actual Expenditures	\$0	\$275,126	\$601,283	\$657,802	\$954,569	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	0	8	8	8	15	22	21	40.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Add 2 Attorney III positions per the settlement reached in Kenny A litigation. Salaries and benefits and supplies for eight months. <b>Recommended.</b>	\$107,281	\$107,281
2. Add 2 Principal Investigator positions to support the addition of Attorney's . Salaries benefits and supplies for eight months. This addition will replace the two investigators that have been paid out of professional services during 2006. <b>Recommended.</b>	61,803	61,803
3. Add 3 Paralegals positions to support the addition of new Attorney's and Investigators. Salaries, benefits, and supplies for eight months. <b>Recommend 2 at this time.</b>	94,453	62,968
<b>Total Program Modifications</b>	<b>\$263,537</b>	<b>\$232,052</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: CHILD ADVOCATE'S OFFICE****DATE: 11/7/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$589,176	\$505,309	\$573,521	\$514,186	\$924,305	\$1,418,301	\$1,400,201
Purchased/Contracted Services	63,850	72,914	93,943	84,328	103,145	190,127	128,977
Supplies	13,500	16,912	24,993	21,825	28,588	50,300	49,400
Capital Outlays	10,230	6,148	34,265	37,463	38,025	10,585	9,585
<b>TOTAL</b>	<b>\$676,756</b>	<b>\$601,283</b>	<b>\$726,722</b>	<b>\$657,802</b>	<b>\$1,094,063</b>	<b>\$1,669,313</b>	<b>\$1,588,163</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: CITIZENS HELP CENTER****DATE: 11/15/2006****PROGRAM DESCRIPTION**

The 311 Citizen Help Center (CHC) is a customer-focused one stop call center dedicated to enhancing the delivery of services to the citizens of DeKalb County. It was created in 2006.

We will provide valued support services to both internal and external customers.

We will foster a culture of excellence through teamwork, professionalism, knowledge, and accountability.

**MAJOR ACCOMPLISHMENTS 2006**

The 311 Citizen Help Center met the County's goal of successfully implementing the pilot program on May 22, 2006. The Call Center began taking inbound telephone calls for the following County Departments: Parks and Recreation, Roads and Drainage, Sanitation, and Transportation. Additionally, telephone calls from the main County number were handled by the 311 call center. Through August 25, 2006, the 311 Citizen Help Center has received 65,715 calls and created 35,774 Service Requests. To ensure consistency in the processing of data, the call center has trained 100 employees from the initial pilot departments. The number of employees trained is projected to be 200 by the end of 2006. Beginning in the fourth quarter of 2006, the 311 CHC will begin taking telephone calls for four additional departments (Animal Services and Enforcement, Human Services, Library, and Water and Sewer Operations). In addition to handling inbound telephone calls, the CHC will process over 3,600 e-mails from citizens. The Citizen Help Center implemented telephone performance standards for the call center operators.

**MAJOR GOALS 2007**

1. Implementation of the 311 telephone number by March 1, 2007.
2. Continue to roll in of 16 to 20 departments in 2007.
3. Construction of the permanent 311 facility to allow for the operational expansion based on the continued departmental roll in to 311.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Call Volume	N/A	N/A	N/A	997,680	N/A	1,597,950	160%
Answer 80% of call within 30 seconds	N/A	N/A	N/A	798,144	N/A	1,278,360	160%
Answer 90% of all calls	N/A	N/A	N/A	897,912	N/A	1,438,155	160%
E-Mails processed	N/A	N/A	N/A	3,600	N/A	7,200	200%
Create/Process Service Requests	N/A	N/A	N/A	748,260	N/A	1,198,462	160%
Number of employees trained	N/A	N/A	N/A	200	N/A	450	225%
Call Abandonment Rate	N/A	N/A	N/A	97,680	N/A	159,795	164%
Average speed of answer	N/A	N/A	N/A	30sec	N/A	30sec	N/A

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: CITIZENS HELP CENTER**

**DATE: 11/15/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Citizens Call Center	\$0	\$0	\$0	\$0	\$2,400,000	\$5,142,055	\$4,155,314	173%
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,400,000</b>	<b>\$5,142,055</b>	<b>\$4,155,314</b>	<b>173%</b>
Percent Change	0%	0%	0%	0%	100%	214%	177%	
Actual Expenditures	\$0	\$0	\$0	\$0	\$2,206,308 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	0	0	0	0	22	70	62	282%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

1. This budget assumes that 32 positions will transfer in from other departments.
2. This budget assumes no second shift or weekend coverage.
3. A credit of \$699,373 has been included in this budget to be charged back to departments for the positions that are being transferred to the Citizens Help Center.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

- |  | <b>Requested</b> | <b>Recommended</b> |
|--|------------------|--------------------|
| 1. Add 5 Call Center Operators to eliminate the five Double Filled positions authorized in 2006. These positions were authorized to accommodate the following departments brought on line in October 2006: Human Services, Animal Control, Water and Sewer Operations, and Library. Includes salaries, benefits and supplies for twelve months. These positions will be transferred from those departments.<br><b>Recommended</b>  | \$154,384        | \$154,384          |
| 2. Transfer 12 Call Center Operators to accommodate the eight departments coming on line in March. Add 28 Call Center Operators, 2 Call Center Team Leaders, and 1 Training Analyst to implement two daily shifts and weekend coverage. Salaries, benefits, and supplies for eight months.<br>The following departments are to be added in March: Water and Sewer Billing, Code Enforcement, Fire and Rescue, Planning and Development, Workforce Development, Business License, Purchasing and Contracting, and Public Health.<br><b>Recommend adding 28 Call Center Operators via transfer from departments within the context of the 2007 Budget Adoption. Recommend 2 Call Center Team Leaders, 1 Training Analyst, and 1 Administrative Aide with salaries, benefits, and supplies for 8 months, 6 months and 12 months respectively.</b> | 759,182          | 108,013            |

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: CITIZENS HELP CENTER**

**DATE: 11/15/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)**

**A. Program Modifications and Recommendations (Con't)**

3. Build-out required to handle the expansion of the Call Center Operations. (Materials and Labor)  
**Recommended**

**Requested Recommended**  
\$500,000 \$500,000

Total Program Modifications

\$1,259,182 \$762,397

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits							
Purchased/Contracted Services	\$0	\$0	\$0	\$0	\$748,253	\$1,622,941	\$1,753,072
Supplies	0	0	0	0	1,191,532	636,225	1,299,630
Capital Outlays	0	0	0	0	21,550	140,889	140,889
Interfund/Interdepartmental	0	0	0	0	126,500	622,000	554,000
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>312,165</b>	<b>2,120,000</b>	<b>407,723</b>
	\$0	\$0	\$0	\$0	\$2,400,000	\$5,142,055	\$4,155,314

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: CLERK OF SUPERIOR COURT**

**DATE: 11/7/2006**

**PROGRAM DESCRIPTION**

The Clerk of Superior Court is a constitutionally elected office charged with the responsibility of recording and maintaining for public inspection all records pertaining to civil and criminal cases as well as all real and personal property located in DeKalb County, in accordance with the laws of the State of Georgia. The office operates with the following functional divisions: The Judicial Division of the Clerk's office is responsible for the management and preservation of records relating to civil and criminal matters, adoptions, appeals, accounting, budget and general services. It is also responsible for issuing notary commissions, liens, fifas, trade names and limited partnerships. The Real Estate Division is responsible for filing, recording and scanning all documents relating to real and personal property located in DeKalb County, and is responsible for the collection of intangible taxes and transfer taxes on any document passing title to real property. The Micrographic Division performs copying and microfilming of records.

**MAJOR ACCOMPLISHMENTS 2006**

Continuously provide the public with same day recordings in our Real Estate Division. Assisted the District Attorney's office and other law enforcement officials with identifying and successfully prosecuting criminals committing Real Estate Fraud. Repaired deteriorating Plat and Deed books, which is a crucial ongoing project. Eliminated all back logs, there is a twenty-four hour turnover on all judicial filings and docketing. Successfully implemented Kronos time clocks with fingerprint option. Completed E-File pilot program. Successful conversion to Banner 5.0. Completed automated phone system. Enhanced training for thirty-five percent of staff. Successfully implemented a new process and staffed family violence court. Participated in the court house security task force. Generated approximately forty million dollars in revenue.

**MAJOR GOALS 2007**

1. Continue developing a website allowing customers to search and download images of documents.
2. Introduce electronic criminal sentencing to the court room via laptop.
3. Allow attorneys to electronically file all civil cases awaiting judges order.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Real Estate Instruments							
Recorded	229,646	283,299	280,501	292,034	4.11%	306,636	5.00%
Pages Assigned	1,110,854	1,160,614	1,171,837	1,175,070	0.28%	1,233,823	5.00%
Documents Microfilmed	916,319	1,355,631	1,179,275	1,634,364	38.59%	1,650,708	1.00%
Criminal Indictments							
Processed	3,954	4,053	4,599	4,685	1.87%	5,153	9.99%
Estimated Pages Intake							
Judicial	306,682	305,976	314,688	336,600	6.96%	353,430	5.00%
Civil Cases Processed	12,812	13,908	14,304	15,300	6.96%	16,065	5.00%

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: CLERK OF SUPERIOR COURT****DATE: 11/7/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Clerk	\$3,742,402	\$4,270,416	\$4,333,168	\$5,010,308	\$4,901,497	\$4,812,958	\$4,843,877	-1.18%
Total	\$3,742,402	\$4,270,416	\$4,333,168	\$5,010,308	\$4,901,497	\$4,812,958	\$4,843,877	-1.18%
Percent Change	14.72%	14.11%	1.47%	15.63%	-2.17%	-1.81%	-1.18%	
Actual Expenditures	\$3,638,971	\$4,054,053	\$4,347,130	\$4,540,344	\$4,512,659 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	86	86	86	86	86	86	86	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this department.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No Program Modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>2007 Recommended</b>
Personal Services and Benefits	\$3,327,640	\$3,253,943	\$3,638,847	\$3,422,195	\$3,808,055	\$3,900,758	\$3,931,677
Purchased/Contracted Services	763,330	833,365	1,066,144	843,760	892,086	743,930	743,930
Supplies	128,324	126,051	134,007	123,934	112,874	104,370	104,370
Capital Outlays	102,698	122,595	160,082	139,227	76,982	52,400	52,400
Interfund/Interdepartmental Charges	0	0	0	0	0	0	0
Depreciation and amortization	0	0	0	0	0	0	0
Other costs	11,176	11,176	11,228	11,228	11,500	11,500	11,500
<b>TOTAL</b>	<b>\$4,333,168</b>	<b>\$4,347,130</b>	<b>\$5,010,308</b>	<b>\$4,540,344</b>	<b>\$4,901,497</b>	<b>\$4,812,958</b>	<b>\$4,843,877</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: COMMUNITY SERVICE BOARD****DATE: 10/10/2006****PROGRAM DESCRIPTION**

The DeKalb Community Service Board was created by State law to provide mental health, mental retardation and substance abuse treatment and habilitation services. These programs were operated by the DeKalb County Board of Health prior to July 1, 1994. A thirteen member board is appointed by the local governing authority.

The DeKalb Community Service Board provides mental health, developmental disabilities, addictive diseases, and habitation services on a countywide basis to residents of DeKalb County. The agency provides services through six divisions: Office of Care Management, Medical Director, Behavioral Health Services, Child and Adolescent Services, Mental Retardation Services, and Administrative Services.

Mental health services to adults, older adults, children, and adolescents are provided through four outpatient mental health centers, as well as specialized day and residential services. Mental retardation services are provided through a developmental evaluation clinic, two large day programs which emphasize the improvement of social and occupational skills, a supported employment program and residential services. Substance abuse services are offered at three outpatient /day program locations and a specialized day program for pregnant women. Outpatient crisis intervention services are offered by mental health professionals at the Fox Recovery Center through on-site screening, evaluation and crisis intervention. A 24-hour crisis telephone line provides crisis counseling, suicide prevention, and linkage and referral to other services. Administrative services provides personnel, financial, information services, and facilities management services to the agency.

This budget includes the county's contribution for the operation and delivery of services to the citizens of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2006**

Collaborated with the Board of Health to serve Torture and Trauma Victims at the Refugee Clinic.  
Relocated the Child Adolescent Day Treatment Program to the Kirkwood Mental Health Clinic.  
Collaborated with Traveler's Aid and HUD to provide housing and Case Management.  
Collaborated with Juvenile Court to provide treatment to adolescents who are court ordered for treatment.

**MAJOR GOALS 2007**

To involve consumers, their families, and the community in planning and public policy development.  
To provide access of vulnerable populations to community-based, integrated systems of care, treatment, and habitation.  
To provide a safety net for individuals unable to access needed services elsewhere.  
To promote innovation and best practices in services.  
To define and evaluate performance, outcome, effectiveness, and costs of services.  
To improve the health status of consumers.

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: COMMUNITY SERVICE BOARD**

**DATE: 10/10/2006**

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>	
Total Consumers	11,300	10,678	12,451	12,200	-2.02%	12,399	1.63%	
Consumers Enrolled in:								
Jail Services and DUI Program	500	346	735	750	2.04%	780	4.00%	
Mental Health Services:								
Adult	7,000	7,093	9,200	9,500	3.26%	9,700	2.11%	
Child & Adolescent	2,300	2,038	1,911	2,100	9.89%	2,206	5.05%	
Developmental Disabilities	840	608	617	622	0.81%	634	1.93%	
Addictive Services:								
Adult	2,000	1,507	3,103	2,700	-12.99%	2,815	4.26%	
Child & Adolescent	140	118	130	155	19.23%	160	3.23%	
<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Community Service Board	\$2,228,598	\$2,284,313	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	0.00%
Total	\$2,228,598	\$2,284,313	\$2,238,627	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313	0.00%
Percent Change	2.50%	2.50%	-2.00%	-2.00%	4.12%	0.00%	0.00%	
Actual Expenditures	\$2,174,242	\$2,284,313	\$2,238,627	\$2,193,854	\$2,284,313 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

All County funding for this department is used for salaries, facility rental, supplies, educational materials, and repairs and maintenance.

The 2007 Budget for the Community Service Board of \$44,000,693 has multiple funding sources including \$3,515,934 in federal grant-in-aid funds, \$10,150,450 in state grant-in-aid funds, \$2,284,313 in county funds, and \$28,049,996 in fee revenues, prior year funds and interest.

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: COMMUNITY SERVICE BOARD

DATE: 10/10/2006

**INFORMATION RELATIVE TO REQUESTED BUDGET (continued)****BUDGET REQUEST BY PROGRAM**

<u>Program</u>	<u>Amount Requested</u>	<u>County Funding Used For</u>
Mental Health Outpatient	\$1,257,241	Salaries
Crisis Intervention	286,727	Salaries
Mental Health Residential	69,555	Salaries
Child and Adolescent Outpatient Services	98,947	Salaries
Mental Retardation Outpatient Services	147,258	
Mental Retardation Services Center	397,626	Salaries, Contracts
Mental Retardation Workshop	26,959	Vehicle Operating Costs
Total	<u>\$2,284,313</u>	

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<u>2004 Budget</u>	<u>2004 Actual</u>	<u>2005 Budget</u>	<u>2005 Actual</u>	<u>2006 Budget</u>	<u>2007 Budget</u>	
						<u>Requested</u>	<u>Recommended</u>
Other Costs	\$2,238,627	\$2,238,627	\$2,193,854	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313
TOTAL	\$2,238,627	\$2,238,627	\$2,193,854	\$2,193,854	\$2,284,313	\$2,284,313	\$2,284,313

FUND:  
 DEPARTMENT:

Various  
 County Contributions to  
 Capital Project Funds

SUMMARY BY FUND	2002 Actual	2003 Actual	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Percent Change 2007/2006
<u>Tax Funds</u>								
General Fund - CIP	\$3,727,316	\$22,430,507	\$14,446,561	\$19,141,562	\$15,677,932	\$17,954,740	\$19,400,000	14.52%
General Fund - TIP	800,000	4,003,588	3,897,460	0	0	0	0	0.00%
STD-DS Fund - CIP	1,476,000	0	0	0	0	\$0	0	0.00%
STD-DS - TIP	0	0	0	0	0	0	0	0.00%
STD-UN Fund - CIP	0	0	0	0	0	0	0	0.00%
STD-UN - TIP	0	0	0	0	0	0	0	0.00%
Fire Fund - CIP	0	1,000,000	0	0	0	3,632,370	0	-100.00%
Fire Fund - TIP	0	82,500	0	0	0	0	0	0.00%
HOST Fund-CIP	0	0	0	1,800,000	0	0	0	0.00%
Subtotal	\$6,003,316	\$27,516,595	\$18,344,021	\$20,941,562	\$15,677,932	\$21,587,110	\$19,400,000	37.69%
Percent change	76.66%	358.36%	-33.33%	14.16%	-25.13%	37.69%	-10.13%	
Total	\$6,003,317	\$27,516,599	\$18,344,021	\$20,941,562	\$15,677,932	\$21,587,110	\$19,400,000	37.69%
<u>Enterprise Funds</u>								
Airport Fund - CIP	\$621,111	\$535,728	\$600,000	\$600,000	\$800,000	\$750,000	\$750,000	0.00%
Airport Fund - TIP	0	0	0	0	0	0	0	0.00%
Sanitation Fund - CIP	9,850,258	9,290,000	9,950,000	10,040,000	18,282,813	16,500,000	16,500,000	0.00%
Sanitation Fund - TIP	0	0	0	0	0	0	0	0.00%
Water & Sewer R & E- CIP	13,591,207	24,931,158	61,618,432	39,781,693	48,664,061	31,699,000	TBD	0.00%
Water & Sewer - TIP	0	0	0	0	0	0	0	0.00%
Subtotal	\$24,062,576	\$34,756,886	\$72,168,432	\$50,421,693	\$67,746,874	\$48,949,000	\$17,250,000	-27.75%
Percent change	44.44%	44.44%	107.64%	-30.13%	34.36%	-27.75%		
<u>Other Funds</u>								
Grant Fund *	\$342,316	\$807,104	\$1,133,463	\$999,538	\$0	\$0	\$0	0.00%
Confiscated Funds *	0	86,978	182,282	182,282	0	0	0	0.00%
Stormwater Utility Fund	0	0	0	10,000,000	0	0	0	0.00%
PEG Support	0	500,000	0	0	0	0	0	0.00%
Fleet Maintenance Fund	0	0	70,000	0	0	0	0	0.00%
Subtotal	\$342,316	\$1,394,082	\$1,385,745	\$11,181,820	\$230,000,000	\$0	\$0	-100.00%
Percent change	64.50%	307.25%	-0.60%	706.92%	1956.91%	-100.00%		
Total - All Funds	\$30,408,209	\$63,667,567	\$91,898,198	\$82,545,075	\$313,424,806	\$70,536,110	\$36,650,000	-77.50%
Percent change	122.89%	109.38%	44.34%	-10.18%	279.70%	-77.50%		

\* These CD and Confiscated Funds appropriations for 2006 have already been approved by the BOC, but the funds will not be transferred until project expenditures have occurred. Therefore, some of the contribution appropriations are expected to carryover into 2007.





**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2007 BUDGET  
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/1/2006

PAGE: 4

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE								
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER
Property Appraisal	Tablet PCs	106,540										
	<b>Departmental Total:</b>	<b>106,540</b>										
Public Defender	Install Carpet & Paint	100,000										
	<b>Departmental Total:</b>	<b>100,000</b>										
Pub. Works- Roads & Drainage	Bridge Maintenance Program	350,000										
	Assembly Room/Warehouse Bldg.	495,000										
	Vehicle Maintenance Building	300,000										
	Central Pager School Clock System	85,000										
	<b>Departmental Total:</b>	<b>1,230,000</b>										
Public Works- Transportation	2007 HOST Capital Outlay		18,250,000								18,250,000	
	<b>Departmental Total:</b>		<b>18,250,000</b>								<b>18,250,000</b>	
Purchasing	Workstations for Purchasing:											
	Contract Administration Division	50,000										
	Contracts Division	40,000										
	Contract Compliance Division	25,000										
	Purchasing Division	45,000										
	Relocating and Install Mailboxes For Central Services	25,000										
	Repair & Renovation of Surplus Auction Trailer	30,000										
	<b>Departmental Total:</b>	<b>215,000</b>										
Recorders Court	Clean-up of Police Firing Range for Occupancy	124,200										
	Warrant Enforcement Unit	165,000										
	Failure to Appear in Court	81,000										
	<b>Departmental Total:</b>	<b>370,200</b>										
Sheriff	Replacement of Computers	98,600										
	Expansion of Office Network Connections	70,000										
	Upgrade of Wash Center Equipment	118,600										
	Replacement of Motor Pool & Workshop Trailers	264,385										
	Typhoon Air Conditioners	98,692										
	Kitchen Ceiling & Wall Maintenance	48,000										
	<b>Departmental Total:</b>	<b>698,277</b>										
<b>PAGE TOTAL</b>		<b>\$2,720,017</b>	<b>\$18,250,000</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,250,000	\$0
<b>SUB TOTAL</b>		<b>\$21,587,110</b>	<b>\$19,400,000</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,250,000	\$0

**COUNTY CONTRIBUTION TO CAPITAL PROJECT FUNDS - 2007 BUDGET  
DEPARTMENTAL SUMMARY BY PROJECT AND FUNDING SOURCE**

DATE: 12/1/2006

PAGE: 5

DEPARTMENT	PROJECT DESCRIPTION	REQUEST	TOTAL RECOMMENDATION	FUNDING SOURCE									
				GENERAL	STD-DS	STD-UN	FIRE	AIRPORT	SANITATION	W & S	HOST CAP. OUT.	OTHER	
Airport	Rubber Removal	100,000	100,000					100,000					
	Trees & Obstruction Removal	50,000	50,000					50,000					
	Runway/Taxiway Repairs	350,000	350,000					350,000					
	Airport Noise Operations Monitor	50,000	50,000					50,000					
	Airport Landslide Repair & Improvments	100,000	100,000					100,000					
	T-Hangars/T-Sheds	75,000	75,000					75,000					
	Environmental Studies	25,000	25,000					25,000					
	<b>Subtotal</b>		<b>750,000</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Sanitation	Relpacement of the Central Transfer Station	10,000,000	10,000,000						10,000,000				
	Professional Engineering & Surveying Services	3,000,000	3,000,000						3,000,000				
	Environmental Monitoring and M & O Services	1,500,000	1,500,000						1,500,000				
	Dead Animal Crematory	750,000	750,000						750,000				
	Seminole Land Acquisition & Soil Management	300,000	300,000						300,000				
	Keep DeKalb Beautiful Environmental Center	200,000	200,000						200,000				
	Crymes Landfill	750,000	750,000						750,000				
	<b>Subtotal</b>		<b>16,500,000</b>	<b>16,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Water & Sewer	2007 CIP Projects	31,699,000	TBD								TBD		
<b>Subtotal</b>		<b>31,699,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>PAGE TOTAL</b>		<b>\$48,949,000</b>	<b>\$17,250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>750,000</b>	<b>16,500,000</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	
<b>GRAND TOTAL</b>		<b>70,336,110</b>	<b>\$36,650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>750,000</b>	<b>16,500,000</b>	<b>\$0</b>	<b>\$18,250,000</b>	<b>\$0</b>	

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: EXTENSION SERVICE

DATE: 11/8/2006

**PROGRAM DESCRIPTION**

The DeKalb County Extension Service, a partnership between the County and the University of Georgia Cooperative Extension Service, responds to the people's needs and interest in horticulture, the environment, families, and 4-H and youth with unbiased research-based information. The Extension Service is committed to excellence in helping residents become healthier, more productive, financially independent and environmentally responsible and providing timely, accurate, comprehensive information, and building coalitions to address issues and problems facing communities, families and youth.

**MAJOR ACCOMPLISHMENTS 2006**

Received \$323,440 in contract funds to enhance current programming and implement basic living skills, and programs for immigrant audiences. One hundred fifty-nine master gardener volunteers donated 13,024 hours. Several state and national awards were received for outstanding programs.

**MAJOR GOALS 2007**

To provide excellent and educational service for DeKalb Citizens.  
To locate alternative sources of funding to expand and enhance programming efforts.  
To provide professional development and staff training.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	Projected % change
Publications	49,411	53,316	55,176	56,000	1.49%	58,000	3.57%
Telephone/e-mails	66,031	88,874	89,657	90,000	0.38%	92,000	2.22%
Participants	88,237	88,237	87,321	90,000	3.07%	87,000	-3.33%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Administration	\$571,154	\$584,253	\$597,580	\$507,264	\$481,050	\$508,468	\$493,561	2.60%
Youth Programs	133,453	138,574	142,260	147,056	148,442	176,540	174,676	17.67%
Family/Consumer Sci.	200,586	202,161	206,285	210,948	226,064	213,534	213,534	-5.54%
Horticulture/Landscape	154,679	169,696	169,313	177,676	206,488	204,093	204,093	-1.16%
Total	\$1,059,872	\$1,094,684	\$1,115,438	\$1,042,944	\$1,062,044	\$1,102,635	\$1,085,864	2.24%
Percent Change	12.87%	3.28%	1.90%	-6.50%	1.83%	3.82%	2.24%	
Actual Expenditures	\$1,057,130	\$1,036,075	\$1,089,892	\$938,346	\$982,258 (estimated)			

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: EXTENSION SERVICE**

**DATE: 11/8/2006**

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	18	18	18	18	18	19	18	0.00%
Part-time	1	1	1	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

This budget includes \$15,197 for the full year funding match of one 4-H Development Program Assistant position approved by BOC on 10-10-06.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. One 4-H Development Program Assistant to support 4-H Team Youth Program.  
Salary and benefits for eight months. University of Georgia would match 50%.  
**Not Recommended. Approved by BOC on 10-10-06.**

**Requested Recommended**

**\$14,278 \$0**

**Total Program Modifications**

**\$14,278 \$0**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$816,190	\$735,141	\$853,396	\$783,911	\$879,240	\$900,795	\$908,903
Purchased/Contracted Services	237,553	291,560	121,292	89,851	119,528	119,372	116,189
Supplies	26,400	26,621	25,908	33,124	31,424	33,256	32,856
Capital Outlays	4,079	3,696	0	0	7,150	23,550	0
Interfund/Interdepartmental Charges	15,530	21,716	26,262	18,242	12,562	12,562	14,816
Other Costs	12,225	11,158	12,625	13,218	12,140	13,100	13,100
Other Financing Uses	3,461	0	3,461	0	0	0	0
<b>TOTAL</b>	<b>\$1,115,438</b>	<b>\$1,089,892</b>	<b>\$1,042,944</b>	<b>\$938,346</b>	<b>\$1,062,044</b>	<b>\$1,102,635</b>	<b>\$1,085,864</b>

**BUDGET 2007**  
**FUND: JAIL FUND**  
**DEPARTMENT: JAIL FUND**

DATE: 10/12/2006

**PROGRAM DESCRIPTION**

The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 10% penalty assessment in criminal and traffic cases involving violations of ordinances of political subdivisions. The Board of Commissioners, in August 1989, adopted a resolution to place Article 5 of Chapter 21 of Title 15 of the Official Code of Georgia Annotated into effect in DeKalb County. This action enables the County to implement the "Jail Construction and Staffing Act" which provides for the imposition and collection of the additional 10% penalty assessment. The proceeds must be used for construction, operating, and staffing County jails, County correctional institutions and detention facilities, or pledged as security for the payment of bonds issued for the construction of such facilities.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
County Jail Fund	\$1,720,600	\$1,545,350	\$1,786,513	\$1,846,000	\$1,830,000	\$1,864,000	\$1,864,000	1.86%
Total Fund	\$1,720,600	\$1,545,350	\$1,786,513	\$1,846,000	\$1,830,000	\$1,864,000	\$1,864,000	
Percent Change	151.07%	-10.19%	15.61%	3.33%	-0.87%	1.86%	0.00%	
Actual Expenditures	\$1,483,549	\$1,830,953	\$1,862,875	\$1,581,333	\$1,406,885 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The \$1,864,000 in anticipated revenue is summarized as follows:

Superior Court	\$ 30,000
State Court	170,000
Juvenile Court	10,000
Sheriff	50,000
Magistrate Court	4,000
Recorder's Court	1,500,000
Other Governments	100,000
	<u>\$ 1,864,000</u>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Other Financing	1,786,513	1,862,875	1,846,000	1,581,333	1,830,000	1,864,000	1,864,000
Total	\$1,786,513	\$1,862,875	\$1,846,000	\$1,581,333	\$1,830,000	\$1,864,000	\$1,864,000

**BUDGET 2007**

**FUND: DEBT SERVICE**

**GENERAL**

**DEPARTMENT: DEBT SERVICE GENERAL**

**DATE: 10/10/2006**

**PROGRAM DESCRIPTION**

The Debt Service Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Bond issuances. Revenue needed to make such payments is derived principally from a County-wide property tax levy.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Bonds Outstanding	136,215,000	134,590,000	125,400,000	117,150,000	-6.58%	108,780,000	-7.14%
Adopted Millage Rate	0.63	0.61	0.64	0.56	-12.50%	0.56	0.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Debt Service Fund	\$16,399,531	\$17,162,837	\$14,289,800	\$14,343,925	\$13,932,595	\$13,595,496	\$13,595,496	-2.42%
Total	\$16,399,531	\$17,162,837	\$14,289,800	\$14,343,925	\$13,932,595	\$13,595,496	\$13,595,496	
Percent Change	-1.68%	4.65%	-16.74%	0.38%	-2.87%	-2.42%	-2.42%	
Actual Expenditures	\$16,367,033	\$16,055,725	\$14,438,219	\$14,057,544	\$13,930,500 (estimated)			

**BUDGET 2007**

**FUND: DEBT SERVICE**

**GENERAL**

**DEPARTMENT: DEBT SERVICE GENERAL**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**DATE: 10/10/2006**

**A. Requests and Recommendations**

The amounts required for the Debt Service Fund obligations in 2007 are:

	Requested	Recommended
Principal 2003 Series A (ref).	\$5,735,000	\$5,735,000
Principal 2003 Series B (ref).	2,635,000	2,635,000
Interest 1992 Series (ref).	544,200	544,200
Interest 1998 Series	100,000	100,000
Interest 2003 Series A (ref).	1,369,195	1,369,195
Interest 2003 Series B (ref).	3,184,101	3,184,101
Paying Agent Fees	23,000	23,000
Other Misc.	5,000	5,000
<b>TOTAL</b>	<b>\$13,595,496</b>	<b>\$13,595,496</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Purchased/Contracted Services	\$3,500	\$3,145	\$4,500	\$2,543	\$5,000	\$5,000	\$5,000
Debt Service	14,286,300	14,435,074	14,339,425	14,055,001	13,927,595	13,590,496	13,590,496
<b>TOTAL</b>	<b>\$14,289,800</b>	<b>\$14,438,219</b>	<b>\$14,343,925</b>	<b>\$14,057,544</b>	<b>\$13,932,595</b>	<b>\$13,595,496</b>	<b>\$13,595,496</b>

**BUDGET 2007****FUND: DEBT SERVICE****SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 9/28/2006****PROGRAM DESCRIPTION**

The Debt Service G.O. Special Tax District Fund is the fund specifically designed to pay principal, interest and paying agent fees for the General Obligation Parks Bond issuances. Revenue needed to make such payments is derived principally from a property tax levy charged on the Unincorporated area of the County. Part of the proposed FY2007 budget for these bonds includes a funded reserve in the amount of the following year's first interest payment. In addition the proposed FY2007 budget reflects estimated debt service for the new 2006 Bond Issue. The 230,000,000 Bond Referendum was approved by the voters on 11/08/05 and the new bond issue was completed in February, 2006.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Bonds Outstanding	108,080,000	100,910,000	93,465,000	310,210,000	231.90%	296,435,000	-4.44%
Adopted Millage Rate	0.55	0.69	0.67	1.44	114.93%	1.44	0.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Debt Ser.G.O STD Fund	\$14,381,220	\$14,291,395	\$14,228,394	\$14,104,170	\$29,023,620	\$34,384,536	\$34,384,536	18.47%
<b>Total</b>	<b>\$14,381,220</b>	<b>\$14,291,395</b>	<b>\$14,228,394</b>	<b>\$14,104,170</b>	<b>\$29,023,620</b>	<b>\$34,384,536</b>	<b>\$34,384,536</b>	
Percent Change	73.14%	-0.62%	-0.44%	-0.87%	105.78%	18.47%	18.47%	
Actual Expenditures	\$11,889,193	\$11,898,478	\$11,945,687	\$12,005,932	\$29,020,000 (estimated)			

**BUDGET 2007****FUND: DEBT SERVICE****SPECIAL TAX DISTRICT****DEPARTMENT: DEBT SERVICE G.O. SPECIAL TAX DISTRICT****DATE: 9/28/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Requests and Recommendations**

The amounts required for the Debt Service G.O.STD Fund obligations in 2007 are:

	Requested	Recommended
Principal 2001 Series	\$8,040,000	\$8,040,000
Interest 2001 Series	3,801,662	3,801,662
Reserve for 2001 Series Interest	1,748,881	1,748,881
Principal 2006 Series	5,735,000	5,735,000
Interest 2006 Series	10,099,129	10,099,129
Reserve for 2006 Series Interest	4,934,864	4,934,864
Paying Agent Fees	20,000	20,000
Other Misc.	5,000	5,000
<b>TOTAL</b>	<b>\$34,384,536</b>	<b>\$34,384,536</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Purchased/Contracted Services	\$2,000	\$0	\$2,000	\$0	\$3,000	\$5,000	\$5,000
Other Costs	0	0	2,094,207	0	2,094,207	0	0
Debt Service	14,226,394	11,945,687	12,007,963	12,005,932	26,926,413	34,379,536	34,379,536
<b>TOTAL</b>	<b>\$14,228,394</b>	<b>\$11,945,687</b>	<b>\$14,104,170</b>	<b>\$12,005,932</b>	<b>\$29,023,620</b>	<b>\$34,384,536</b>	<b>\$34,384,536</b>

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: DISTRICT ATTORNEY**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The District Attorney's Office is responsible for the prosecution of adults charged with felonies committed in DeKalb County and the prosecution, either in Juvenile Court or Superior Court, of juvenile offenders. (Most juvenile cases are prosecuted in Juvenile Court; extra violent offenses committed by juveniles are prosecuted in Superior Court.) The Juvenile Court division prosecutes cases against those juveniles whose cases are within the jurisdiction of the Juvenile Court; this division also represents the State during major felony hearings before the DeKalb County Grand Jury. The District Attorney serves as legal advisor to each DeKalb County Grand Jury and must attend each session of that body. The District Attorney must also represent the State in the appellate courts of the State and in Federal Courts. Lastly, the District Attorney's Office also has a child support division and oversees the Board of Equalization.

**MAJOR ACCOMPLISHMENTS 2006**

1. Implemented Domestic Violence/Sexual Assault Unit to better serve victims affected by those crimes.
2. Hosted crime prevention seminars for citizens.
3. Created a Diversion Program to rehabilitate non-violent, first time offenders.
4. Maximized asset forfeiture procedures to increase County revenue.
5. Began gang prevention collaborative with the DeKalb School System, law enforcement, and other community stakeholders.
6. Created topical informational brochures on various crimes.
7. Successfully argued several cases on appeal retaining convictions and creating good case law for the State of Georgia.
8. Created a child friendly interview/waiting room.

**MAJOR GOALS 2007**

1. To continue justice through prosecution of criminal cases while upgrading internal office efficiency through a) systems communication and technology, b) professional training and resource development, and 3) streamlining policy and procedures.
2. To respond to community concerns relating to violent crime by expanding the scope of services in targeted areas of special interest.
3. To continue pro-active community involvement on crime prevention and prosecution through a) education, b) professional training, c) community input on needs, and d) agency coordination.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: DISTRICT ATTORNEY**

DATE: 11/9/2006

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% Change	Projected 2007	% Change
Cases reviewed by DA	6,577	7,046	7,439	7,980	7%	8,380	5%
True Bills by Grand Jury	3,869	4,004	4,801	4,400	-8%	4,800	9%
Defendants arrested	7,122	7,600	8,031	8558	7%	9,000	5%
Defendants tried by Jury	118	118	109	142	30%	150	6%
New cases appealed	67	50	54	61	13%	65	7%
Number of Trials	115	108	105	131	25%	135	3%
Cases with Child Support order	7188	7,622	7,786	8000	3%	8,308	4%
Child Support cases pay ordered	4591	4,595	4,771	5000	5%	6,582	32%
Child Support cases unallocated	760	691	735	650	-12%	672	3%

BUDGET SUMMARY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
District Attorney	\$4,922,084	\$5,192,986	\$5,663,660	\$6,082,457	\$6,531,464	\$7,960,887	\$7,377,610	12.95%
Child Supp. Recovery ( 100% State Reimbursement)	1,236,722	1,187,412	1,180,539	1,273,358	1,215,524	1,295,898	1,237,214	1.78%
Board of Equalization	241,008	250,678	229,427	241,422	200,076	239,136	206,736	3.33%
Victim/Witness Asst. ( 100% Reimbursement from Victim/Witness Fund)	169,495	227,367	238,890	442,814	626,499	980,458	564,193	-9.95%
Juvenile Ct. Solicitor	970,558	1,085,098	1,178,458	1,270,405	1,461,985	1,759,523	1,622,192	10.96%
<b>Total</b>	<b>\$7,539,867</b>	<b>\$7,943,541</b>	<b>\$8,490,974</b>	<b>\$9,310,456</b>	<b>\$10,035,548</b>	<b>\$12,235,902</b>	<b>\$11,007,945</b>	<b>9.69%</b>
Percent Change	0.00%	6.89%	9.65%	7.79%	21.93%	-10.04%	9.69%	
Actual Expenditures	\$7,435,761	\$7,700,080	\$8,094,474	\$8,885,783	\$9,952,858 (estimated)			

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	126	130	133	137	138	158	141	2.17%
Part Time/Temporary	1	1	1	3	3	3	3	0.00%

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: DISTRICT ATTORNEY**

**DATE: 11/9/2006**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this department.

The department's 2007 Budget request includes funding in the amount of \$118,400.00 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Add 1 Legal Secretary for the Juvenile Court Division. Salary, benefits and supplies for nine months.

**Requested      Recommended**

**Not Recommended at this time.**

**\$34,707              \$0**

2. Add 2 Legal Secretaries to assist with workload of the courtroom secretaries. Salaries, benefits and supplies for nine months.

**Not Recommended at this time.**

**69,415              0**

3. Create a Magistrate Court Division of Grand Jury, that will provide the crime victims representation at Magistrate Court hearings. Add 2 Attorney II's. Salary, benefits and supplies for nine months.

**Not Recommended at this time.**

**123,032              0**

4. Add 1 Paralegal to assist the staff that was transferred from Juvenile Court. Salary, benefits and supplies for nine months.

**Not Recommended at this time.**

**38,547              0**

5. Add 1 Attorney and 1 Investigator to the white collar unit to improve services. Salaries, benefits and supplies for nine months.

**Not Recommended at this time.**

**116,584              0**

6. Add 1 Investigator to improve services offered by the DA's Crimes Against Children's Unit. Salary, benefits and supplies for nine months.

**Not Recommended at this time.**

**51,604              0**

7. Create a full-time Drug Court prosecutor. Add 1 Attorney III. Salary, benefits, and supplies for nine months.

**Not Recommended at this time.**

**64,963              0**

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: DISTRICT ATTORNEY**

**DATE: 11/9/2006**

**Departmental Requests and CEO Recommendation (Con't)**

**Program Modification and Recommendations (Con't)**

	Requested	Recommended
8. To provide a staff to support the HIDTA Attorney approved in the 2006. Add 1 investigator and 1 Administrative Aide. Salaries, benefits and supplies for nine months. <b>Not Recommended at this time.</b>	88,305	0
9. Create a Grand Jury Unit to add consistency and stability to the preparation and presentation of indictments. Add 1 Attorney III. Salary, benefits and supplies for nine months. <b>Not Recommended at this time.</b>	64,981	0
10. Create a Cold Case Unit to utilize modern DNA technology to review and solve old murder, sexual assault and other old cases. Add 1 Attorney, 1 Investigator and 1 Administrative Aide. Salaries, benefits and supplies for nine months. <b>Not Recommended at this time.</b>	164,936	0
11. Add 1 Juvenile Court Attorney to absorb the additional work transferred to the District Attorney's Office from Juvenile Court last year. Salary, benefits and supplies for nine months. <b>Not Recommended at this time.</b>	61,517	0
12. To create a gang prosecution unit to coordinate anti-gang efforts between the various counties. Add 1 Attorney III, 1 Investigator and 1 Administrative Aide. Salaries, benefits and supplies for nine months. <b>Recommended.</b>	154,946	154,946
<b>Total Program Modifications</b>	<b>\$1,033,537</b>	<b>\$154,946</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$7,337,323	\$6,973,971	\$7,928,912	\$7,554,365	\$8,519,880	\$10,129,766	\$9,224,943
Purchased/Contracted Services	641,602	667,041	880,391	790,600	787,393	1,155,886	906,100
Supplies	201,450	199,808	233,293	280,289	231,031	376,427	310,917
Capital Outlays	103,331	73,491	70,876	62,825	46,246	27,177	1,527
Interfund/Interdepartment Charges	104,786	102,979	109,799	110,665	100,546	114,546	132,358
Other Costs	33,140	0	87,185	86,842	155,755	432,100	0
Other Financing Uses	69,342	77,184	0	197	194,697	0	432,100
<b>TOTAL</b>	<b>\$8,490,974</b>	<b>\$8,094,474</b>	<b>\$9,310,456</b>	<b>\$8,885,783</b>	<b>\$10,035,548</b>	<b>\$12,235,902</b>	<b>\$11,007,945</b>

**BUDGET 2007****FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 11/27/2006****PROGRAM DESCRIPTION**

This fund was established in 1990 by Georgia Law, which provides for additional penalties in certain controlled substance cases amounting to 50 per cent of the original fine. The law further provides that these funds be held in a special fund and used only for drug abuse treatment and education programs. Only funds actually-in-hand are included in the 2007 budget.

<b>REVENUE SUMMARY</b>	<b>2002 Actual</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Actual</b>	<b>2006 Estimated</b>	<b>% change</b>	<b>2007 Projected</b>	<b>% change</b>
Interest on Investments	\$1,920	\$1,365	(\$473)	(\$1,715)	\$1,956	-513.53%	\$1,500	-23.31%
Drug Fine Penalty	69,668	61,450	67,349	33,387	35,964	-46.60%	50,000	49.76%
Transfer to Grant Fund	0	2,846	80,524	0	0	-100.00%	0	-100%
Reserve for Appropriation	0	0	0	67,293	15,201	0.00%	0	-77%
Fund Balance	76,717	90,182	20,122	35,895	28,229	40.29%	2,689	-92.51%
<b>Total Revenue</b>	<b>\$148,305</b>	<b>\$155,843</b>	<b>\$167,522</b>	<b>\$134,860</b>	<b>\$81,350</b>	<b>-19.50%</b>	<b>\$54,189</b>	<b>-59.82%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Parks & Recreation	\$52,500	\$52,500	\$52,500	\$36,902	\$14,514	\$14,514	\$14,514	0.00%
Cooperative Extension	0	26,100	26,100	17,277	15,031	19,431	19,431	29.27%
Drug Abuse Treatment and Education	86,717	32,082	10,000	45,963	49,116	41,042	20,244	0.00%
DeKalb County Drug Court	0	50,000	75,000	69,037	30,769	0	0	-50.48%
<b>Total</b>	<b>\$139,217</b>	<b>\$160,682</b>	<b>\$163,600</b>	<b>\$169,179</b>	<b>\$109,430</b>	<b>\$74,987</b>	<b>\$54,189</b>	<b>-21.21%</b>
Percent Change	18.34%	15.42%	1.82%	54.60%	45.93%	-31.47%	-50.48%	
Actual Expenditures	\$58,124	\$135,721	\$131,626	\$106,632	\$78,661	(estimated)		

**BUDGET 2007****FUND: SPECIAL REVENUE****DEPARTMENT: DRUG ABUSE TREATMENT AND EDUCATION****DATE: 11/27/2006****INFORMATION RELATIVE TO REQUESTED BUDGET**

In September 2006, the Drug Court will be establishing its own drug-testing lab. The lab will allow the Drug Court to provide a more advanced and reliable drug screening technology while decreasing screening costs.

The total amount recommended is \$54,189: It will be appropriated as follows:

- \$20,244 to the DeKalb County Drug Court for drug abuse treatment services,
- \$14,514 for the continuation of the Exercise Right Choice Scholarship program,
- \$19,431 to provide supplies, travel, and 4-H leader supplements for the 4-H Program.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Purchased/Contracted Services	\$144,435	\$124,018	\$143,389	\$99,187	\$64,630	\$60,473	\$39,675
Supplies	4,365	7,608	7,900	7,445	14,031	14,514	14,514
Other Costs	14,800	0	17,900	0	30,769	0	0
<b>TOTAL</b>	<b>\$163,600</b>	<b>\$131,626</b>	<b>\$169,189</b>	<b>\$106,632</b>	<b>\$109,430</b>	<b>\$74,987</b>	<b>\$54,189</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: ECONOMIC DEVELOPMENT**

DATE: 11/1/2006

**PROGRAM DESCRIPTION**

The Office of Economic Development (OED) completes detailed industry assessments, targets industry types, recruits new business, retains existing business, and builds coalitions to strengthen the economy of DeKalb County. The Department compiles detailed research studies, and conducts tours and presentations about the investment opportunities in the County. The Office of Economic Development also designs and implements tools and incentives while recommending policies to benefit business expansion and success in DeKalb County. The Office is now responsible for General Motors site development, MARTA station development, and the Emory University Redevelopment Master Plan.

**MAJOR ACCOMPLISHMENTS 2006**

Organized and successfully completed, in partnership with Commissioner Burrell Ellis' office, the Memorial Drive Community Development Summit, in conjunction with the Large Urban County Caucus.  
 Successfully launched the Small Business Resource Center at five DeKalb County libraries aimed at increasing the success level of small businesses in the County.  
 Drafted a strategic plan for the General Motors site to be implemented by the 2008 Taskforce and the Blue Ribbon Committee of Doraville.  
 Successfully launched the Go DeKalb Business Breakfast Series.  
 Hosted the Wesley Chapel Developers Bus Tour in partnership with Commissioner Larry Johnson's office, to expose available land to potential developers.

**MAJOR GOALS 2007**

Partner to create 1,500 new jobs, to retain 500 jobs, and to secure \$300 million dollars in investments.  
 Develop and implement the Retail DeKalb Initiative as a strategic marketing plan to encourage new business attraction and development.  
 Host and partner with regional economic development leaders in planning the 2008 International Economic Development Council's Annual Meeting as a way to further market the metro region.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
New Jobs	2,745	3,062	3,440	2,200	-36.05%	1,500	-31.82%
Retained Jobs	4,679	1,281	911	975	7.03%	500	-48.72%
New Investment (\$million)	346	303	326	300	-7.98%	300	0.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Econ. Development	\$681,621	\$948,761	\$808,512	\$1,078,938	\$1,031,192	\$2,259,800	\$1,142,736	10.82%
Candler Road	(36,096)	0	0	0	0	0	0	0.00%
<b>Total</b>	<b>\$645,525</b>	<b>\$948,761</b>	<b>\$808,512</b>	<b>\$1,078,938</b>	<b>\$1,031,192</b>	<b>\$2,259,800</b>	<b>\$1,142,736</b>	<b>10.82%</b>
Percent Change	29.02%	46.98%	-14.78%	33.45%	-4.43%	119.14%	10.82%	
Actual Expenditures	\$628,622	\$930,201	\$799,198	\$1,078,843	\$1,038,755 (estimated)			

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: ECONOMIC DEVELOPMENT**

DATE: 11/1/2006

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	7	8	8	8	9	11	10	11%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

Included in the request for Purchased / Contracted Services was \$1,000,000 for the Economic Development Incentive Program. However, this amount is recommended in the Non-Departmental Cost Center (General Fund). See note in Program Modifications below.

An appropriation of \$50,000 has been requested and recommended in the Office of Economic Development's 2007 Budget for sponsorship of the 2007 CEO Roundtable Discussion and Awards Ceremony.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

Note: The Office of Economic Development submitted two program modifications with no direct funding requests (see 2 and 3 below). The department's intention was to highlight its request for operational use of the Economic Development Incentive, which is a \$1 million contingency appropriated in the General Fund Non-Departmental cost center. The department requested the \$1 million in its base budget, but that appropriation is not recommended.

**Requested Recommended**

1. Add 2 positions: 1 Economic Development Coordinator, Sr., 1 Administrative Assistant I  
 (Note: The Economic Development Coordinator, Sr. position is currently being funded by way of a double-filled position.)

\$85,459      \$81,367

**Recommend 1 Economic Development Coordinator, Sr. 12 months salary and benefits. Note: this amount, which was part of the original request (for 9 months funding only), was moved from the base budget. The 1 Administrative Assistant I is not recommended.**

2. International Marketplace - Linking small- and medium-sized companies with the international marketplace.  
**Recommendation not applicable.**

0      0

3. Retail DeKalb - Targeting high-quality retail for DeKalb County.  
**Recommendation not applicable.**

0      0

Total Program Modifications \$85,459      \$81,367

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: ECONOMIC DEVELOPMENT**

**DATE: 11/1/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$631,695	\$634,566	\$698,998	\$678,630	\$716,728	\$894,645	\$809,186
Purchased / Contracted Services	141,817	137,578	360,563	385,595	286,774	1,328,900	313,050
Supplies	30,000	24,971	15,336	14,618	17,735	32,500	20,500
Capital Outlays	5,000	2,083	4,041	0	6,200	0	0
Interfund / Interdepartmental Charges	0	0	0	0	3,755	3,755	0
<b>TOTAL</b>	<b>\$808,512</b>	<b>\$799,198</b>	<b>\$1,078,938</b>	<b>\$1,078,843</b>	<b>\$1,031,192</b>	<b>\$2,259,800</b>	<b>\$1,142,736</b>

**BUDGET 2007**

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 11/13/2006

**PROGRAM DESCRIPTION**

The Emergency Telephone System was established in 1990 in order to track receipts and disbursements of monies collected through user telephone billings to fund certain expenses associated with the Emergency 911 telephone services in the County. During the 1998 session, the Georgia General Assembly extended the authority for counties to impose a 911 user fee on wireless telephones. In July 1998, the Board of Commissioners imposed a user charge on wireless telephones. A separate cost center was established to account for wireless user fees.

REVENUE SUMMARY	2002	2003	2004	2005	2006	% change	2007	% change
Interest on Investments	\$100,000	\$60,000	\$60,000	\$90,000	\$200,000	122.22%	\$75,000	-62.50%
Wired User Fees	6,269,100	5,641,326	5,856,624	5,808,237	4,886,879	-15.86%	5,500,000	12.55%
Wireless User Fees	3,794,931	4,352,778	5,179,838	5,395,966	8,228,654	52.50%	6,400,000	-22.22%
Fund Balance	2,116,206	4,688,943	6,653,035	7,808,257	9,896,248	26.74%	1,937,802	-80.42%
Reserve for								
Encumbrances Forward	0	0	0	0	1,701,891	0.00%	0	-80.42%
Total	\$12,280,237	\$14,743,048	\$17,749,497	\$19,102,460	\$24,913,672	30.42%	\$13,912,802	-44.16%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Telephone Service	\$750,000	\$750,000	\$1,050,000	\$1,050,000	\$1,000,000	\$700,000	\$700,000	-30.00%
CAD Payments	1,410,000	1,407,250	0	0	908,000	0	2,724,804	200.09%
E-911 Center Build-out	0	0	0	0	10,600,000	0	435,000	-95.90%
Reserve for Appropriation	2,822,545	4,940,723	6,085,770	6,603,422	1,041,787	4,195,145	1,216,987	16.82%
Transfer to General Fund	5,230,361	4,942,690	6,547,986	8,686,200	9,097,494	8,500,000	8,156,011	-10.35%
Phases 1 and 2 / Cost								
Recovery To Providers	2,067,331	2,702,385	4,065,741	2,765,126	2,266,391	1,000,000	680,000	-70.00%
Total	\$12,280,237	\$14,743,048	\$17,749,497	\$19,104,748	\$24,913,672	\$14,395,145	\$13,912,802	-44.16%
Percent Change	15.87%	20.06%	20.39%	7.64%	30.41%	-42.22%	-44.16%	
Actual Expenditures	\$7,517,949	\$8,360,292	\$9,742,651	\$10,599,178	\$21,837,033 (estimated)			

**BUDGET 2007**

FUND: SPECIAL REVENUE

DEPARTMENT: EMERGENCY TELEPHONE FUND

DATE: 11/13/2006

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The user fees for wired and wireless telephones remain unchanged at \$1.50 per month.

A new E911 Communications Center is currently in the construction phase. 2006 expenditures from the E911 Fund for this project are projected at \$11,500,000. The 2007 Budget has recommended funding of an additional \$3,159,804 for this project.

The total amount recommended is \$13,912,802; it will be appropriated as follows:

- E-911 Telephone Service	\$700,000
- E-911 Center Build-out	\$3,159,804
- Reserve for Appropriation	1,216,987
- Wireless Provider Cost Recovery	680,000
- Transfer to General Fund *	8,156,011
<b>Total</b>	<b>\$13,912,802</b>

\* The transfer to General Fund of \$8,156,011 includes: \$6,496,841 for personnel costs, \$54,600 for operating supplies, \$696,070 for operating services and charges, and \$908,500 for maintenance and repair.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased / Contracted Services	\$5,115,741	\$3,425,511	\$3,815,126	\$2,881,814	\$14,353,131	\$1,700,000	\$1,380,000
Supplies	0	0	0	0	420,000	0	0
Capital Outlays	0	0	0	2,459	1,260	0	3,159,804
Other Costs	6,085,770	0	6,603,422	0	1,041,787	4,196,145	1,216,987
Other Financing Uses	6,547,986	6,317,140	8,686,200	7,714,905	9,097,494	8,500,000	8,156,011
<b>TOTAL</b>	<b>\$17,749,497</b>	<b>\$9,742,651</b>	<b>\$19,104,748</b>	<b>\$10,599,178</b>	<b>\$24,913,672</b>	<b>\$14,396,145</b>	<b>\$13,912,802</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: ETHICS****DATE: 8/23/2006****PROGRAM DESCRIPTION**

Effective January 1, 1991, DeKalb County was required to create and fund a Board of Ethics as approved by County voters in November, 1990. The Board is composed of seven citizens of DeKalb County, two appointed by the Chief Executive Officer, and five appointed by the Board of Commissioners. The members of the Board of Ethics serve without compensation. This Board is completely independent, and is not controlled or supervised by the Chief Executive Officer, the Board of Commissioners, or any other officer, department, or agency of County government. Even though, it is considered to be a department of County government. The Ethics Board is authorized to employ its own staff and clerical personnel subject to budgetary requirements and merit system regulations.

Duties of the Ethics Board include the following: 1) the establishment of procedures governing its internal organization; 2) the rendering of opinions with respect to the interpretation of the Ethics Code to all persons seeking advice as to whether or not a particular action constitutes a violation of it; 3) the prescribing of forms for disclosures required by the Ethics Code and making the information disclosed available to the public; 4) the hearing of complaints of Ethics Code violations; and, 5) the conducting of investigations as necessary to determine whether or not violations have occurred.

**MAJOR ACCOMPLISHMENTS 2006**

Conducted 4 regular meetings and investigated 2 formal complaints.

**MAJOR GOALS 2007**

To increase citizen confidence in government by providing a mechanism to investigate questions involving the ethics of actions taken by public officials.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Formal Complaints							
Investigated	3	6	3	2	-33.33%	3	50.00%
Advisory Opinions							
Rendered	1	1	0	0	100.00%	0	0.00%
Regular And Special							
Meetings Held	4	7	4	4	0.00%	4	0.00%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: ETHICS**

DATE: 8/23/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Ethics Board	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	0.00%
Total	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	0.00%
Percent Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Actual Expenditures	\$205	\$52	\$622	\$44	\$500	(estimated)		

**INFORMATION RELATIVE TO REQUESTED BUDGET**  
None.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	\$2,000	\$622	\$2,000	\$44	\$2,000	\$2,000	\$2,000
TOTAL	\$2,000	\$622	\$2,000	\$44	\$2,000	\$2,000	\$2,000

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 11/7/2006****PROGRAM DESCRIPTION**

Facilities Management provides to various county buildings, park facilities and parks, an array of facility management services including maintenance, project development, construction, renovation, building operations, custodial and security services.

**MAJOR ACCOMPLISHMENTS 2006**

Continued implementation of the Facilities Management Modernization Plan with collaborative efforts of other departments. Major projects implemented in 2006 are: completion of Performance Contracting installations and upgrades, completion of Juvenile Court Parking Deck, Juvenile Court Building, continued renovation of W. Exchange buildings, continued renovation of Ponce Building, construction of Fleet Maintenance facility, continued construction of Fire Station #26, continued design and development of new Courthouse renovation, continued renovation of Memorial Drive Office Park and roof replacement, construction of 911 Center within W. Exchange building, Maloof renovation, relocation design and development to relocate BOC, continuation of Maloof Parking structural renovation, development of design and construction for South DeKalb Arts Center and others.

**MAJOR GOALS 2007**

Continuation of major construction and renovation projects with the Public Safety and Judicial Authority (W. Exchange, Fleet Maintenance, Fire Station #26, new Courthouse renovations), Juvenile Court/Parking Deck, new upcoming projects such as Multi-use Facility, renovation of Memorial Drive Office Complex, renovation of Maloof Building, construction of South DeKalb Arts Center, and other major construction/renovation projects.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Square Footage Maint	3,868,039	4,338,239	4,840,425	5,216,675	8%	5,376,879	3%
Maintenance Cost Per Sq. Ft	0.91	1.02	0.95	.95	0%	0.81	-15%
Number of Facilities	232	250	253	256	1%	266	4%
Construction/Renovation Sq. Ft.	N/A	320,342	922,680	1,174,979	27%	2,460,026	109%
Custodial Sq. Ft.	1,173,035	1,175,000	1,213,102	1,264,716	4%	1,520,300	20%
Security Sq. Ft.	692,522	692,522	1,003,880	1,153,880	15%	1,110,500	-4%
Work Order Requests Generated	39,175	41,343	46,300	59,816	29%	62,800	5%

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: FACILITIES MANAGEMENT**

**DATE: 11/7/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administration	\$749,600	\$1,141,722	\$1,090,363	\$1,031,878	\$905,564	\$924,203	\$920,203	1.62%
Maint./Construction	2,844,715	4,900,182	4,215,183	5,130,813	5,421,495	6,592,804	5,962,499	9.98%
Environmental	1,365,372	1,749,888	2,407,906	2,388,803	2,247,410	2,439,982	2,432,502	8.24%
Utilities & Insurance	1,631,236	2,000,503	2,423,532	4,260,808	5,545,972	6,355,037	6,153,037	10.95%
Construction	590,937	0	0	0	0	0	0	0.00%
Security	911,210	923,756	1,050,624	1,511,869	1,267,477	1,426,181	1,326,181	4.63%
Architectural & Eng.	129,378	366,841	447,856	394,913	477,704	503,436	503,436	5.39%
<b>Total</b>	<b>\$8,222,448</b>	<b>\$11,082,892</b>	<b>\$11,635,464</b>	<b>\$14,719,084</b>	<b>\$15,865,622</b>	<b>\$18,241,643</b>	<b>\$17,297,858</b>	<b>9.03%</b>
<b>Percent Change</b>	<b>-3.64%</b>	<b>34.79%</b>	<b>4.99%</b>	<b>26.50%</b>	<b>7.79%</b>	<b>23.93%</b>	<b>9.03%</b>	
<b>Actual Expenditures</b>	<b>\$8,284,970</b>	<b>\$11,004,542</b>	<b>\$11,414,436</b>	<b>\$14,859,078</b>	<b>\$16,204,917</b>	<b>(estimated)</b>		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	84	119	98	88	84	84	84	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$185,182 has been deducted as salary savings; this is equivalent to 5 full time positions.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Provide funding for cosmetic maintenance that has had to be deferred due to budget constraints. <b>Not Recommended at this time.</b>	\$500,000	\$0
<b>Total Program Modifications</b>	<b>\$500,000</b>	<b>\$0</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: FACILITIES MANAGEMENT****DATE: 11/7/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$4,785,643	\$3,988,967	\$4,600,070	\$3,892,285	\$4,427,367	\$5,019,589	\$4,898,804
Purchased/Contracted Services	3,730,981	4,336,310	5,598,882	7,195,918	5,988,986	6,448,376	5,827,376
Supplies	2,316,790	2,358,633	3,821,383	3,056,905	3,850,363	4,499,942	4,297,942
Capital Outlays	9,400	6,014	5,770	12,635	30,776	5,076	5,076
Interfund/Interdepartmental Charges	792,650	724,512	692,979	701,335	619,026	902,874	902,874
Capital Lease Payments	0	0	0	0	949,104	1,365,786	1,365,786
<b>TOTAL</b>	<b>\$11,635,464</b>	<b>\$11,414,436</b>	<b>14,719,084</b>	<b>\$14,859,078</b>	<b>\$15,865,622</b>	<b>\$18,241,643</b>	<b>\$17,297,858</b>

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: FAMILY AND CHILDREN'S SERVICES**

**DATE : 11/1/2006**

**PROGRAM DESCRIPTION**

The DeKalb County Department of Family and Children Services promotes the social and economic well being of the vulnerable adults and families of DeKalb County by providing exceptional services through highly trained and qualified staff.

The Office of Child Protection includes the following services: Child Protective Services; Foster Care and Children's Center; Adoptions; Services to unmarried parents; Institutional Care; Custody investigations; Supervision of children in after-care; Service to unaccompanied refugee minors; Emancipation services for children leaving foster care; Development of resources for children; Maintenance of independent living homes for children 16 years old and older.

The Office of Family Independence represents a composite of functions, including the provision of financial assistance and social services programs to eligible DeKalb County citizens, as required by law. Social workers and technical staff work within legal mandates to give assistance to eligible families, as well as recover fraudulent payments, and counsel families in problem areas falling within our legal mandate.

**MAJOR ACCOMPLISHMENTS 2006**

Finalized adoptions for 51 children.

Converted 25 foster homes.

Created / approved 77 new foster homes.

Served as first response for the County when Hurricane Katrina temporary visitors could not return home. Included: taking more than 3,500 food stamp applications, plus Medicaid and Temporary Assistance for Needy Families (TANF) applications.

Reduced the TANF caseload by 41%, primarily through former TANF clients gaining employment.

**MAJOR GOALS 2007**

Increase relative placements by 30%.

Develop specialized investigators to manage child sexual and physical abuse investigations.

Reduce paper records by exploring alternatives in document management.

Reduce TANF caseloads.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: FAMILY AND CHILDREN'S SERVICES**

DATE : 11/1/2006

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
General Welfare Cases	2,698	2,404	9,179	3,500	-61.87%	3,500	0.00%
Child Welfare Cases	5,149	6,523	6,539	5,521	-15.57%	5,200	-5.81%
Medicaid, TANF							
Food Stamps	55,716	65,912	67,389	62,250	-7.63%	63,500	2.01%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
General Assistance	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	\$335,000	0.00%
Child Welfare Program	693,000	569,386	528,000	528,000	528,000	528,000	528,000	0.00%
Administration Services	1,584,710	1,240,597	1,210,500	1,200,209	1,061,285	1,042,000	1,042,000	-1.82%
Children's Emerg. Shelter	329,872	47,990	0	0	0	0	0	0.00%
Total	\$2,942,582	\$2,192,973	\$2,073,500	\$2,063,209	\$1,924,285	\$1,905,000	\$1,905,000	-1.00%

Percent Change      -9.28%      -25.47%      -5.45%      -0.50%      -6.73%      -1.00%      -1.00%

Actual Expenditures      \$2,851,303      \$2,156,869      \$2,011,184      \$1,974,785      \$1,924,285      (estimated)

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	4	0	0	0	0	0	0	0%

**INFORMATION RELATIVE TO REQUESTED BUDGET**  
None.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: FAMILY AND CHILDREN'S SERVICES**

**DATE : 11/1/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Purchased / Contracted Services	\$127,000	\$64,380	\$158,209	\$69,779	\$19,285	\$0	\$0
Supplies	0	304	0	6	0	0	0
Interfund / Interdepartmental Charges	1,083,500	1,083,500	1,042,000	1,042,000	0	0	0
Other Costs	863,000	863,000	863,000	863,000	1,905,000	1,905,000	1,905,000
<b>TOTAL</b>	<b>\$2,073,500</b>	<b>\$2,011,184</b>	<b>\$2,063,209</b>	<b>\$1,974,785</b>	<b>\$1,924,285</b>	<b>\$1,905,000</b>	<b>\$1,905,000</b>

**BUDGET 2007****FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED****DEPARTMENT: FINANCE****DATE: 11/9/2006****PROGRAM DESCRIPTION**

The Finance Department under the direction of the Finance Director is responsible for the overall administration of the fiscal affairs of DeKalb County and directs the activities of the Budget and Grants Division, Treasury and Accounting Services Division, Division of Internal Audit and Licensing, and the Division of Risk Management and Employee Services.

The Department directs the financial affairs of the County by providing advice to the CEO and Board of Commissioners on fiscal affairs and by providing timely and accurate information to citizens, bondholders, customers, employees and elected officials. It is responsible for preparing, analyzing, and administering the County's budgets within legal, policy, and procedural parameters. The Department endeavors to maximize the return on the County's investments while adhering to the County's investment policies. Finally, the Department provides timely and accurate invoicing for Water & Sewer, Business License and Alcoholic Beverage License, and other miscellaneous transactions while maximizing the collection of revenues.

**MAJOR ACCOMPLISHMENTS 2006**

Issued \$230 million in General Obligation Bonds for Transportation, Parks & Greenspace and Libraries.  
 Received AAA rating from Standard and Poor's.  
 Issued \$366 million in Water and Sewer Revenue Bonds (\$97 million in new project funding).  
 Comprehensive Annual Financial Report was completed and distributed in a timely manner.  
 Continued to refine Oracle Financial Management Information System reporting.

**MAJOR GOALS 2007**

To provide timely information and reporting to the CEO, the Board of Commissioners, and the public.  
 To maintain the highly satisfactory bond ratings.  
 To complete conversion and implementation of the new business license information processing system (Hansen).  
 To continue to refine the implementation of the Oracle Public Sector Budgeting, Projects & Grants, and the Grants Proposal Modules.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Audits	1,698	1,127	1,517	1,600	5.47%	1,800	12.50%
Business Licenses Revenue	\$11,770,228	\$11,732,781	\$12,905,251	\$13,550,517	5.00%	\$13,957,033	3.00%
Budgets Monitored (mill)	\$1,667	\$866	\$976	\$1,154	18.24%	\$1,300	12.65%

**BUDGET 2007**

**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED**

**DEPARTMENT: FINANCE**

**DATE: 11/9/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Directors' Office	\$749,708	\$796,327	\$779,302	\$964,800	\$918,505	\$953,268	\$952,768	3.73%
Treasury/Accounting	911,710	1,050,834	1,159,522	1,193,884	1,235,889	1,315,170	1,253,278	1.41%
Internal Audit/Bus.Lic.	1,515,410	1,656,231	1,663,848	1,693,337	1,677,551	1,970,117	1,880,394	12.09%
Budget & Grants	816,758	881,962	1,007,681	1,126,996	1,133,151	1,168,185	1,177,259	3.89%
Risk Management	2,118,364	2,256,951	2,387,543	2,514,539	2,577,583	2,579,533	2,561,850	-0.61%
<b>Total</b>	<b>\$6,111,950</b>	<b>\$6,642,305</b>	<b>\$6,997,896</b>	<b>\$7,493,556</b>	<b>\$7,542,679</b>	<b>\$7,986,273</b>	<b>\$7,825,549</b>	<b>3.75%</b>

Percent Change                      3.46%                      8.68%                      5.35%                      7.08%                      0.66%                      5.88%                      3.75%

Actual Expenditures                \$5,845,593                \$6,136,603                \$6,287,374                \$6,515,628                \$7,284,746 (estimated)

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	149	153	95	102	103	110	103	0.00%
Part Time/Temporary	1	1	0	0	0	0	0	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Add 3 Accounting Technicians to Accounting Services (to increase Accounts Payable staff) to improve organizational effectiveness and meet required workload with the implementation of Oracle FMIS and APS systems.  
**Not Recommended.**

<b>Requested</b>	<b>Recommended</b>
\$66,261	\$0

2. Add 2 License Inspector-(Business License Division) to address additional activity associated with the implementation of the Hansen system, increase new businesses registration and strengthen ability to enforce occupational tax code.  
**Not Recommended.**

<b>Requested</b>	<b>Recommended</b>
51,303	0

**BUDGET 2007**

**FUND: GENERAL; SPECIAL TAX DISTRICT - UNINCORPORATED**

**DEPARTMENT: FINANCE**

**DATE: 11/9/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations**

3. Add 1 Administrative Assistant II position (Business License Division) to assist the manager with tasks associated with the Hansen System and various administrative duties associated with customer service, payroll, Oracle, etc.  
**Not Recommended.**

**Requested Recommended**  
 \$27,783 \$0

4. Add 1 Receptionist position - (Business License Division) to address customer service concerns, monitor the intake of counter customers, answer incoming calls and serve as back-up to counter staff. Currently, these duties are performed by temporary personnel.  
**Not Recommended.**

19,185 0

**Total Program Modifications**

**\$164,532 \$0**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$5,508,738	\$4,909,699	\$5,868,355	\$5,315,972	\$6,094,183	\$6,451,714	\$6,355,130
Purchased / Contracted Services	557,843	446,049	644,386	521,529	608,254	634,317	592,317
Supplies	98,827	115,369	181,817	173,916	175,878	165,745	159,545
Capital Outlays	16,808	10,481	26,032	22,057	61,043	(58,989)	(74,929)
Interfund / Interdepartmental Charges	815,680	805,776	772,966	482,154	603,321	793,486	793,486
<b>TOTAL</b>	<b>\$6,997,896</b>	<b>\$6,287,374</b>	<b>\$7,493,556</b>	<b>\$6,515,628</b>	<b>\$7,542,679</b>	<b>\$7,986,273</b>	<b>\$7,825,549</b>

**BUDGET 2007****FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 11/27/2006****PROGRAM DESCRIPTION**

The Water & Sewer Billing/Collection/Customer Service section of the Treasury Division is responsible for billing, collection, and deposit activities relative to all water and sewer program activity. The section is responsible for providing customer service relating to connection or disconnection of service either at the customer's request or for collection purposes. All meter readings are also performed by this section.

**MAJOR ACCOMPLISHMENTS 2006**

Billed every water & sewer billing group as scheduled.  
 Reduced large accounts with more than 90 days past due.  
 Shortened the Oracle Financial Management System month-end close.

**MAJOR GOALS 2007**

Maximize collection rates for all billings.  
 To bill every water and sewer service account on time.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Water Meters	180,334	178,579	183,243	185,000	0.96%	188,700	2.00%
Water Billings	1,156,707	1,155,887	1,465,720	1,407,000	-4.01%	1,453,000	3.27%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Revenue Collections (Water & Sewer)	\$4,541,706	\$4,764,541	\$5,194,204	\$5,515,945	\$6,569,155	\$7,446,229	\$7,383,788	12.40%
Total	\$4,541,706	\$4,764,541	\$5,194,204	\$5,515,945	\$6,569,155	\$7,446,229	\$7,383,788	12.40%
Percent Change	4.85%	4.91%	9.02%	6.19%	19.09%	13.35%	-0.84%	
Actual Expenditures	\$4,480,879	\$4,780,211	\$4,805,176	\$5,541,136	\$6,572,145	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	47	51	113	120	121	125	115	-4.96%
Part-Time	0	0	1	1	1	0	0	

**BUDGET 2007**

**FUND: WATER SEWER**

**DEPARTMENT: FINANCE (REVENUE COLLECTIONS)**

**DATE: 11/27/2006**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

This budget reflects the transfer of 7 Customer Service Representative positions to the Citizens Help Center.

This budget reflects the conversion of a part-time Cashier position to a full-time Cashier position in the Water and Sewer Revenue Collections cost center.

The 2007 budget includes \$950,000 for a Meter Reading services contract, and \$240,000 for the C-PAK maintenance agreement.

The 2007 budget includes \$47,300 for computer equipment, software, Opex Letter Opener replacement and shelving.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Add 1 Treasury Accountant position to permit training of replacement for retirement of manager and provide adequate staff necessary to implement Cash Management module in Oracle.  
**Not Recommended.**

**Requested Recommended**

\$31,851 \$0

2. Convert 1 part-time cashier to full-time to handle customer growth.  
**Recommend 1 Full-time Cashier position salary and benefits for 8 months.**

18,202 18,202

3. Add 2 Accounting Technician Senior positions to address audit section of C-PAK billing which will help to reduce billing adjustments by catching potential errors earlier in the process.  
**Not Recommended.**

52,440 0

4. Add the continuation of 3 pool vehicles used as backup during vehicle maintenance.  
**Recommended.**

1,800 0

**Total Program Modifications**

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**\$104,293 \$18,202**

**BUDGET 2007****FUND: WATER SEWER****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 11/27/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$4,658,566	\$4,248,140	\$4,813,684	\$4,466,453	\$5,431,806	\$5,336,584	\$5,342,743
Purchased / Contracted Services	599,250	652,331	680,632	810,138	1,171,894	2,014,160	1,976,160
Supplies	119,900	138,021	190,377	129,915	95,770	144,450	120,150
Capital Outlays	0	0	0	0	5,550	51,800	47,300
Interfund / Interdepartmental Charges	(183,479)	(233,316)	(168,748)	134,630	(135,865)	(100,765)	(102,565)
<b>TOTAL</b>	<b>\$5,194,237</b>	<b>\$4,805,176</b>	<b>\$5,515,945</b>	<b>\$5,541,136</b>	<b>\$6,569,155</b>	<b>\$7,446,229</b>	<b>\$7,383,788</b>

**BUDGET 2007****FUND: SANITATION****DEPARTMENT: FINANCE (REVENUE COLLECTIONS)****DATE: 10/31/2006****PROGRAM DESCRIPTION**

The Sanitation Assessment/ Billing/Collection section of the Treasury and Accounting Services Division is responsible for the collection of all monies associated with the assessment billing of County commercial sanitation usage with the exception of those provided service approved by the County Sanitation Director, or for the County's financial abatement program. Responsibility for collection of residential sanitation accounts has been assumed by the Tax Commissioner as part of the property tax billing process.

**MAJOR ACCOMPLISHMENTS 2006**

Develop custom reports within Oracle to enable the County to distribute Annual Financial Report in a timely manner.

**MAJOR GOALS 2007**

Maximize collection rates for all billings..

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>	
Commercial Billings	74,194	104,664	94,044	97,000	-10.15%	98,000	4.21%	
<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Revenue Collections (Sanitation)	\$303,762	\$217,137	\$229,892	\$214,605	\$231,517	\$224,849	\$224,849	-2.88%
Total	\$303,762	\$217,137	\$229,892	\$214,605	\$231,517	\$224,849	\$224,849	-2.88%
Percent Change	13.76%	-28.52%	5.87%	-6.65%	7.88%	-2.88%	0.00%	
Actual Expenditures	\$303,762	\$217,137	\$229,892	\$214,605	\$231,517 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Allocated charges to the Sanitation operating fund are made through the General Fund Administrative Charge account.

**BUDGET 2007**

**FUND: SANITATION**

**DEPARTMENT: FINANCE (REVENUE COLLECTIONS)**

**DATE: 10/31/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Interfund / Interdepartmental Charges	<u>\$229,892</u>	<u>\$229,892</u>	<u>\$214,605</u>	<u>\$214,605</u>	<u>\$231,517</u>	<u>\$224,849</u>	<u>\$224,849</u>
TOTAL	\$229,892	\$229,892	\$214,605	\$214,605	\$231,517	\$224,849	\$224,849

**BUDGET 2007**

**FUND: FIRE FUND AND GENERAL FUND**

**DEPARTMENT: FIRE AND RESCUE SERVICES**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The DeKalb County Fire and Rescue Department provides efficient and effective service to the citizens of DeKalb County through Community Life Safety Education, Fire Prevention, Fire Inspection, Fire Investigation, Fire Suppression, Advanced Life Support Transport Services, Hazardous Materials Response, Technical Rescue Response, Aircraft Rescue, Firefighting and SWAT Medic Response.

**MAJOR ACCOMPLISHMENTS 2006**

- Increased number of Advanced Life Support units in service, thereby increasing the survivability rates in life threatening emergencies.
- Provided E-Campus training for all members of department for Fire and Medical Recertification and in-service.
- Provided Risk Watch curriculum to 7,256 2nd grade students in 83 elementary schools.
- Provided Dalmatians Education curriculum to 7,906 students in 338 classes.
- Provided critical support to the office of Economic Development in the review of high profile projects.
- Implemented and utilized the Hansen Inspection Module for the Fire Marshall Division inspections and special permits.
- Implemented Affiliated Computer Services, Inc. project for EMS units which increased efficiency for report completion and accurate data.
- Aggressively recruited and hired Paramedic/Fire medics and EMT's to fill the vacant positions in the most efficient manner.
- Funding and third year implementation of Thermal Imaging Cameras.

**MAJOR GOALS 2007**

- Enhance physical health and wellness through implementation of comprehensive Health, Wellness & Fitness Initiative.
- Develop and implement Arson Awareness Programs.
- Strengthen community involvement and participate through our Community Education Unit.
- Increase proficiency of all fire inspections and plan reviews within the Fire Marshall Division.
- Fill 95% of the allocated positions within the Fire & Rescue Department by December 31, 2007.
- Increased diagnostic testing with the most technological advanced Zoll E Series cardiac monitors/defibrillators.

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimate 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Reduction in Response Times (minutes)	6.53	5.39	5.12	5.00	5.00	0%	5.00	0%
Emergency Responses	105,450	123,794	129,984	132,253	132,253	0%	132,253	0%

**BUDGET 2007**

**FUND: FIRE FUND AND GENERAL FUND**

**DEPARTMENT: FIRE AND RESCUE SERVICES**

**DATE: 11/9/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Admin/ Support and Technical Services	\$2,661,430	\$2,847,483	\$5,252,995	\$723,506	\$92,563	(\$63,352)	\$0	0.00%
Fire Marshal	1,438,484	1,456,673	1,609,755	0	0	0	0	0.00%
Fire Operations	34,831,776	38,754,810	39,338,752	46,360,188	48,668,335	51,226,904	50,698,784	4.17%
Fire Rescue Services	15,107,721	14,796,748	14,825,969	16,610,039	15,308,573	16,440,462	15,796,005	3.18%
Interfund	1,325,644	1,552,679	1,757,506	3,251,299	3,491,781	5,604,276	5,604,276	60.50%
<b>Total</b>	<b>\$55,365,055</b>	<b>\$59,408,393</b>	<b>\$62,784,977</b>	<b>\$66,945,032</b>	<b>\$67,561,252</b>	<b>\$73,208,290</b>	<b>\$72,099,065</b>	<b>6.72%</b>
Percent Change	20.61%	7.30%	5.68%	6.63%	0.92%	6.72%		
Actual Expenditures	\$55,793,577	\$56,282,398	\$59,249,624	\$62,535,619	\$63,712,129	(estimated)		

<b>FUNDING SOURCES</b>	<b>2002 Actual</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Fire Fund	\$40,770,086	\$42,613,625	\$45,029,548	\$47,649,331	\$52,252,679	\$56,767,828	\$56,303,060	7.75%
General Fund	\$15,023,491	\$13,668,773	\$14,220,076	\$14,886,288	\$15,308,573	\$16,440,462	\$15,796,005	3.18%
<b>Total</b>	<b>\$55,793,577</b>	<b>\$56,282,398</b>	<b>\$59,249,624</b>	<b>\$62,535,619</b>	<b>\$67,561,252</b>	<b>\$73,208,290</b>	<b>\$72,099,065</b>	<b>6.72%</b>

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full-Time (Fire Fund)	616	638	637	637	652	652	652	0.00%
Temp/Pos (Fire Fund)	0	4	4	4	4	4	4	0.00%
Full-Time (General Fund)	208	208	208	208	208	208	208	0.00%
<b>Total F/T</b>	<b>824</b>	<b>850</b>	<b>849</b>	<b>849</b>	<b>864</b>	<b>864</b>	<b>864</b>	<b>0.00%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET GENERAL FUND**

\$505,620 in salary savings has been deducted in the General Fund for this department in 2007; this is equivalent of 12 full-time positions. One Network Administrator position will be transferred to Information Systems Department. The department's 2007 Budget request includes funding in the amount of \$185,000 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**BUDGET 2007**

**FUND: FIRE FUND AND GENERAL FUND  
DEPARTMENT: FIRE AND RESCUE SERVICES**

**DATE: 11/9/2006**

**INFORMATION RELATIVE TO REQUESTED BUDGET (continued)**

**FIRE FUND**

This budget includes full year funding for 15 positions added in 2006 to staff Fire Station 26, which is scheduled to open November 2006. This will increase the number of Fire Rescue Stations from 25 to 26 in DeKalb County. \$715,482 in salary savings has been deducted in the Fire Fund for this department in 2007; this is equivalent of 18 full-time positions. Three Network Administrator positions will be transferred Information Systems Department. The department's 2007 Budget request includes funding in the amount of \$555,000 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O RECOMMENDATIONS**

	Requested	Recommended
<b>A. Program Modifications and Recommendations</b>		
1. Lease/purchase of 65 Zoll E Series cardiac monitor/defibrillators for five (5) years. <b>Fire Operations (04925)</b>	\$273,159	\$273,159
<b>Recommend 65 Zoll E Series cardiac monitor/defibrillators five year lease at \$273,159 per year.</b>		
<b>Total Program Modifications</b>	<b>\$273,159</b>	<b>\$273,159</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Requested	Budget Recommended
Personal Services and Benefits	\$49,335,154	\$46,017,500	\$51,912,569	\$47,019,496	\$52,670,623	\$54,502,152	\$54,177,435
Purchased/Contracted Services	1,226,930	1,050,832	1,104,136	956,786	1,149,229	1,471,579	1,386,603
Supplies	2,510,178	2,603,770	3,162,890	3,452,406	3,238,876	3,592,282	2,930,665
Capital Outlays	592,709	595,669	545,148	546,883	370,290	217,520	179,605
Interdepartmental/Interfund Services	9,120,006	8,969,031	10,220,289	10,560,048	10,132,234	13,124,757	13,124,757
Other Costs	0	0	0	0	0	0	0
Other Financing	0	12,822	0	0	0	300,000	300,000
<b>TOTAL</b>	<b>\$62,784,977</b>	<b>\$59,249,624</b>	<b>\$66,945,032</b>	<b>\$62,535,619</b>	<b>\$67,561,252</b>	<b>\$73,208,290</b>	<b>\$72,099,065</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 11/8/2006****PROGRAM DESCRIPTION**

The GIS Project is currently in the data compilation stage. Activities currently involve the development of GIS specifications for mapping projects, database development and other implementation activities. Support of departmental engineering and planning contracts makes up the majority of the technical support provided. The department recommends county systems standards, procedures, and specifications relating to GIS development and integration. The department coordinates the GIS system priorities. GIS purchases, data development, data sharing, and publishing.

The department is responsible for tax mapping functions used to prepare the County tax rolls. Property mapping functions include: Deed Processing, Customer Service, New Subdivisions and Condominium Layouts, Map Changes, Research, County Real Property and addressing. These functional areas interface with the public either by phone or through walk-ins. It is responsible for the administrative process involving the acquisition, surplus and sale of county owned properties including right-of-way abandonments.

**MAJOR ACCOMPLISHMENTS 2006**

Completing fourth and final phase of the Annual Basemap project.

Hired Assistant Director of GIS and added an additional addressing coordinator.

Completed RFP for parcel conversion.

Developed and integrated workflow with the Hansen System for permitting and inspections, plat review.

**MAJOR GOALS 2007**

1. Locate, reference, preserve in place, and install survey ground control monumentation throughout the County.
2. Complete one-third of parcel conversion project.
3. Make more efficient and facilitate the use of GIS data in all departments.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
GIS Database Features	240	240	240	305	27.08%	310	1.64%
Workstations with GIS/ CAD Software	157	157	160	157	-1.88%	165	5.10%
Plotters	17	17	18	19	5.56%	20	5.26%
Mapping/Data Requests	158	156	163	150	-7.98%	165	10.00%
Parcels Conveyed	33,179	43,571	40,125	38,000	-5.30%	39,000	2.63%
Deeds Entered	29,799	40,225	37,231	32,000	-14.05%	35,000	9.38%
# of Deed Books Read	1,458	1,150	1,500	1,340	-10.67%	1,400	4.48%
Property Sales Revenue	\$118,000	\$352,448	\$172,197	\$50,000	-70.96%	\$200,000	300.00%
Map Sales Revenue	\$23,476	\$20,809	\$15,339	\$10,000	-34.81%	\$11,000	10.00%

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS**

**DATE: 11/8/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
GIS	\$982,396	\$1,166,162	\$828,370	\$980,763	\$1,156,564	\$1,232,361	\$1,139,177	-1.50%
Property Mapping	\$924,276	\$854,829	\$930,197	\$1,015,123	\$1,087,480	\$1,197,219	\$1,189,245	9.36%
<b>Total</b>	<b>\$1,906,672</b>	<b>\$2,020,991</b>	<b>\$1,758,567</b>	<b>\$1,995,886</b>	<b>\$2,244,044</b>	<b>\$2,429,580</b>	<b>\$2,328,422</b>	<b>3.76%</b>
Percent Change	11.64%	6.00%	-12.98%	13.50%	12.43%	8.27%	3.76%	
Actual Expenditures	\$1,610,573	\$1,779,767	\$1,487,321	\$1,648,195	\$2,194,073 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	24	26	26	26	26	28	27	3.85%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Funding for base mapping update has been moved to the CIP Budget.  
No salary savings were deducted in this department.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Add one (1) GIS Specialist to perform technical work involving the production of GIS applications, maintenance and updates of mapping projects. <b>Recommended.</b>	\$44,470	\$44,470
2. Add one (1) GIS Manager to manage the GIS division of the department and the overall consolidation, development and implementation of the countywide geographic information system. <b>Not recommended at this time.</b>	60,620	0
<b>Total Program Modifications</b>	<b>\$105,090</b>	<b>\$44,470</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: GEOGRAPHIC INFORMATION SYSTEMS****DATE: 11/8/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$1,361,390	\$1,162,261	\$1,507,907	\$1,261,414	\$1,474,659	\$1,653,625	\$1,608,767
Purchased/Contracted Services	199,743	(2,641,420)	300,131	237,223	439,549	488,455	444,155
Supplies	66,000	45,722	70,813	64,516	64,418	89,500	77,500
Capital	131,434	122,716	117,035	85,042	265,418	198,000	198,000
Other Financing Uses	0	2,798,042	0	0	0	0	0
<b>TOTAL</b>	<b>\$1,758,567</b>	<b>\$1,487,321</b>	<b>\$1,995,886</b>	<b>\$1,648,195</b>	<b>\$2,244,044</b>	<b>\$2,429,580</b>	<b>\$2,328,422</b>

2007 BUDGET  
 FUND: GRANTS  
 DEPARTMENT: VARIOUS

11/28/2006

**PROGRAM DESCRIPTION**

The function of the Grants fund is to provide an accounting entity whereby appropriations and expenditures for grant-funded programs can be accounted for separately and distinctly from other funds of the County. A grant account is established for each grant awarded to DeKalb County and accepted by the Board of Commissioners. Revenues for the funds are obtained from state and federal grants, local match contributions, private corporations, and other agencies. There are currently seven active funds established for grants: Funds 250, 252, 253, 254, 255, 256 and 257.

**RECENT MAJOR CHANGES**

Police Services received a new Judicial Assistance Grant (JAG), formerly known as the Law Enforcement Block Grant, in the amount of \$211,613 from the U.S. Department of Justice. In 2006, the County received its annual High Intensity Drug Trafficking Area (HIDTA) grant in the amount of \$327,000 from the Office of National Drug Policy and Control in the Department of Health and Human Services. The County also received its annual Victim of Crime Act (VOCA) grant in the amount of \$103,302 from the Criminal Justice Coordinating Council. Some of the grants the County receives require the County to provide matching funds.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>2007 Recommended</b>	<b>2007/2006 Increase/Decrease</b>
CD	\$29,491,671	\$25,135,060	\$26,372,182	\$12,259,636	\$22,814,621	\$14,470,411	\$14,470,411	-36.57%
DeKalb WD	8,700,398	4,150,980	3,255,934	6,582,457	4,604,970	309,609	309,609	-93.28%
Other	29,909,108	26,984,918	13,080,092	12,730,749	10,687,003	6,880,498	6,880,498	-35.62%
Block Grant #4 (Fund 251)	129,278	103	0	0	0	0	0	0.00%
Local Law Enforcement								
Block Grant #5 (Fund 252)	736,759	363,324	35,757	0	0	0	0	0.00%
Local Law Enforcement								
Block Grant #6 (Fund 253)	1,005,222	394,634	39,514	42,898	0	721	721	0.00%
Local Law Enforcement								
Block Grant #7 (Fund 254)	756,155	717,319	336,007	336,007	0	25,197	25,197	0.00%
Local Law Enforcement								
Block Grant #8 (Fund 255)	0	0	9,835,699	9,786,719	0	237,452	237,452	0.00%
Local Law Enforcement								
Block Grant #9 (Fund 256)	0	0	0	187,945	136,058	30,874	30,874	-77.31%
Judicial Assistance								
Grant #10 (JAG) (Fund 257)	0	0	0	310,348	310,348	597,155	597,155	92.41%
<b>Total</b>	<b>\$70,728,591</b>	<b>\$57,746,338</b>	<b>\$52,955,185</b>	<b>\$42,236,759</b>	<b>\$38,553,000</b>	<b>\$22,551,917</b>	<b>\$22,551,917</b>	<b>-46.61%</b>
<b>Percent change</b>	<b>23.50%</b>	<b>-18.36%</b>	<b>-25.13%</b>	<b>-26.86%</b>	<b>-8.72%</b>	<b>-41.50%</b>	<b>-46.61%</b>	

2007 BUDGET  
 FUND: GRANTS  
 DEPARTMENT: VARIOUS

11/28/2006

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Requested	2007 Recommended	2007/2006 Increase/Decrease
Full-time	251	254	250	182	182	188	188	3.30%
Part-time	0	9	2	2	2	2	2	0.00%
Temporary	2	2	8	8	8	7	7	0.00%

**IMPORTANT CURRENT ISSUES**

The County has implemented a new Oracle financial management system which has had a tremendous impact on the way the County currently budgets and accounts for grant funds. One change is that there is no longer a need to have grants in pending status. The award is not set-up until the Board of Commissioners has approved the grant.

**OTHER INFORMATION RELATIVE TO 2006 BUDGET**

The recommended budget is an estimation of the funds remaining in the various grant programs at the end of the year which are being carried forward for expenditure in 2007. These amounts appear to be significantly less than those of prior years. Prior to 2005, pending grants were included in the following year's recommendation. Since 2005, only those grants that have been approved and accepted by the Board of Commissioners are included in the following year's recommendations. Additional grants will be appropriated as they are received during 2007.

**FUTURE CONSIDERATIONS**

The County anticipates the receipt of additional funds in 2007 from the U.S. Department of Housing and Urban Development and the Georgia Department of Labor. The U.S. Department of Agriculture (USDA) Summer Food Program, which is administered by the Parks and Recreation Department, is also expected to be renewed in 2007.

**GRANT CATEGORY BY**

<u>COST CENTER/DEPARTMENT</u>	<u>TOTAL GRANT BUDGET</u>	<u>TOTAL EXPENDITURES</u>	<u>2007 BUDGET</u>
<b><u>COMMUNITY DEVELOPMENT</u></b>			
69700-COMMUNITY DEVELOPMENT	\$22,172,320	\$7,701,910	\$14,470,411
<b><u>WORKFORCE DEVELOPMENT</u></b>			
69400-WORKFORCE DEVELOPMENT	\$3,582,203	\$3,272,594	\$309,609
<b><u>OTHER GRANTS</u></b>			
61210-FLEET MAINTENANCE	\$182,757	\$0	\$182,757
62160-FINANCE	2,307	2,302	5
62910-REGISTRAR/ELECTIONS	25,000	8,360	16,640

2007 BUDGET  
 FUND: GRANTS  
 DEPARTMENT: VARIOUS

11/28/2006

GRANT CATEGORY BY  
 COST CENTER/DEPARTMENT                      TOTAL GRANT BUDGET                      TOTAL EXPENDITURES                      2007 BUDGET

OTHER GRANTS (CONTINUED)

63205-SHERIFF	\$362,590	\$23,045	\$339,545
63410-JUVENILE COURT	869,266	211,738	657,528
63570-SUPERIOR COURT	570,921	236,237	334,684
63720-STATE COURT	6,043	819	5,224
63810-SOLICITOR-STATE COURT	341,456	115,943	225,513
63910-DISTRICT ATTORNEY	467,512	456,866	10,646
64602-POLICE	6,844,137	6,800,109	44,028
64616-ANIMAL CONTROL	3,326	0	3,326
64810-MAGISTRATE COURT	6,008	0	6,008
64925-FIRE	1,019,951	681,039	338,912
65510-PUBLIC WORKS	165,256	46,550	118,706
66101-PARKS	1,562,904	423,506	1,139,398
66310-ARTS, CULTURE & ENTERTAINMEN	30,000	0	30,000
66901-EXTENSION SERVICE	187,736	19,004	168,732
67101-BOARD OF HEALTH	22,365	0	22,365
67420-FAMILY & CHILDREN SERVICES	1,879,036	1,564,737	314,298
67510-HUMAN SERVICES	120,000	30,115	89,885
67530-SENIOR CITIZENS SERVICES	2,991,496	2,590,923	400,573
68002-WATER & SEWER	200	0	200
68105-SANITATION	56,620	0	56,620
68106-KEEP DEKALB BEAUTIFUL	19,450	0	19,450
69110-NON-DEPARTMENTAL	2,412,789	57,334	2,355,455
<b>SUBTOTAL:</b>	<b>\$20,149,125</b>	<b>\$13,268,627</b>	<b>\$6,880,498</b>

LOCAL LAW ENFORCEMENT BLOCK GRANTS

60262-2000-LLEBG	\$0	\$0	\$0
60263-2001-LLEBG	721	0	721
60264-2002-LLEBG	25,197	0	25,197
60265-2003-LLEBG	205,499	-31,953	237,452
60266-2004-LLEBG	150,715	119,841	30,874
60267-JUSTICE ASSISTANCE GRANTS	677,016	79,861	597,155
<b>SUBTOTAL:</b>	<b>\$1,059,148</b>	<b>\$167,749</b>	<b>\$891,399</b>

**GRANTS TOTAL:                      \$46,962,796                      \$24,410,880                      \$22,551,917**

**BUDGET 2007**

FUND: HOSPITAL

DEPARTMENT: HOSPITAL

DATE: 11/27/2006

**PROGRAM DESCRIPTION**

The Hospital Fund accounts for the County's obligation to the Fulton-DeKalb Hospital Authority to provide care to its indigent citizens and to help fund the costs of the DeKalb-Grady Clinic operations.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Actual 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Adopted Mill Rate	0.92	0.88	0.98	0.83	-15.31%	0.83	0.00%
DeKalb % Deficit Share	25.28%	25.28%	25.28%	25.28%	0.00%	25.28%	0.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
<u>Fulton-DeKalb Hospital Authority (Grady)</u>								
Current Year Operations	\$14,135,329	\$14,135,329	\$14,135,329	\$14,135,329	\$14,510,329	\$17,860,329	\$14,260,329	-1.72%
Grady DeKalb General Support	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0.00%
Debt Service	5,652,434	6,106,765	6,106,765	6,069,206	6,074,416	6,037,144	6,037,144	-0.61%
Sub-Total	\$19,807,763	\$20,262,094	\$20,262,094	\$20,224,535	\$20,604,745	\$23,917,473	\$20,317,473	-1.39%
<u>DeKalb Grady Clinic</u>								
Operations	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	\$1,269,000	0.00%
PPM Charges	85,830	106,764	106,764	106,764	106,764	106,764	106,764	0.00%
Sub-Total	\$1,354,830	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	\$1,375,764	0.00%
<u>Other</u>								
Emergency Medical Service								
To Pregnant Women	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.00%
Total	\$21,167,593	\$21,642,858	\$21,642,858	\$21,605,299	\$21,985,509	\$25,298,237	\$21,698,237	-1.31%
Percent Change Actual Expenditures	-1.20%	2.25%	0.00%	-0.17%	1.76%	15.07%	-1.31%	
	\$21,142,593	\$21,587,115	\$21,619,258	\$21,600,064	\$21,980,509 (estimated)			

**BUDGET 2007****FUND: HOSPITAL****DEPARTMENT: HOSPITAL****DATE: 11/27/2006****INFORMATION RELATIVE TO REQUESTED BUDGET**

The Fulton/DeKalb Hospital Authority Board requested \$17,735,329 for Grady Hospital operations. This is a \$3.6 million increase above the 2006 budget. This increase will address Grady's operating losses and improve efficiencies. In 2004 and 2005, the operating losses were \$10.4 million and \$12.8 million, respectively. In 2006, a \$14.1 million operating loss is projected.

The 2007 recommended budget for hospital operations of \$14,260,329 includes \$14,135,329 for operations and \$125,000 for Children's Healthcare at Hughes Spalding.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/ Contracted Services	\$5,000	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000
Interfund/Interdepartmental Charges	106,764	106,764	106,764	106,764	106,764	106,764	106,764
Other Costs	21,531,094	21,512,494	21,493,535	21,493,300	21,873,745	25,186,473	21,586,473
<b>TOTAL</b>	<b>\$21,642,858</b>	<b>\$21,619,258</b>	<b>\$21,605,299</b>	<b>\$21,600,064</b>	<b>\$21,985,509</b>	<b>\$25,298,237</b>	<b>\$21,698,237</b>

**BUDGET 2007****FUND: SPECIAL REVENUE****DEPARTMENT: HOTEL / MOTEL FUND****DATE: 11/28/2006****PROGRAM DESCRIPTION**

This fund includes the County's appropriation for the additional 2% levy of the hotel/motel tax which was initially approved by the Board of Commissioners in December 1987, for 1988, and approved again for 1989 through 2006 with renewal to be considered annually. These funds are to be used for the purpose of promoting tourism, conventions, and trade shows. The revenue is to be expended for these purposes through a contract(s) with the State or a private-sector nonprofit organization.

**MAJOR GOALS 2007**

Position DeKalb County as the affordable and accessible destination for a vacations, group tours or meetings in the Atlanta area.

Continue to promote the value of DeKalb County.

Continue to increase awareness of the arts community in DeKalb County.

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Gross Room Rentals	\$130,700,000	\$106,000,000	\$115,919,077	\$115,919,077	\$137,636,407	18.73%	\$141,655,513	2.92%
Total Tax Collected	\$6,080,000	\$5,300,000	\$5,778,566	\$5,778,566	\$6,681,379	15.62%	\$6,881,821	3.00%

<b>REVENUE SUMMARY</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Hotel/ Motel Tax	\$2,125,978	\$1,951,283	\$2,061,899	\$2,338,876	\$2,435,505	4.13%	\$2,800,000	14.97%
Fund Balance	157,925	157,025	198,506	209,476	230,592	10.08%	230,592	0.00%
<b>Total</b>	<b>\$2,283,903</b>	<b>\$2,108,308</b>	<b>\$2,260,405</b>	<b>\$2,548,352</b>	<b>\$2,666,097</b>	<b>4.62%</b>	<b>\$3,030,592</b>	<b>13.67%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
DeKalb Convention & Visitors Bureau (DCVB)	\$2,488,995	\$1,947,500	\$1,852,500	\$2,400,000	\$2,450,000	\$2,600,000	\$2,800,000	14.29%
DeKalb Council for the Arts	116,672	102,500	97,500	0	0	0	0	0.00%
Reserve for Appropriation	0	157,025	198,506	209,476	230,592	230,592	230,592	0.00%
<b>Total</b>	<b>\$2,605,667</b>	<b>\$2,207,025</b>	<b>\$2,148,506</b>	<b>\$2,609,476</b>	<b>\$2,680,592</b>	<b>\$2,701,824</b>	<b>\$3,030,592</b>	<b>13.06%</b>
<b>Percent Change</b>	<b>-5.05%</b>	<b>-15.30%</b>	<b>-2.65%</b>	<b>21.46%</b>	<b>2.73%</b>	<b>0.79%</b>	<b>13.06%</b>	
<b>Actual Expenditures</b>	<b>\$2,126,879</b>	<b>\$1,909,802</b>	<b>\$2,050,928</b>	<b>\$2,317,760</b>	<b>\$2,435,505</b>	<b>(estimated)</b>		

**BUDGET 2007****FUND: SPECIAL REVENUE****DEPARTMENT: HOTEL / MOTEL FUND****DATE: 11/28/2006****IMPORTANT CURRENT ISSUES**

In 2006, the Board of Commissioners approved a contract with four automatic yearly renewals only with the DeKalb Convention and Visitor's Bureau for 100% of the actual net collections to promote tourism, conventions, and trades shows without a not-to-exceed clause.

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Continuation of the hotel-motel tax through 2007 was approved by the Board of Commissioners in November 2006. In 2006, the County plans to contract only with the DeKalb Convention and Visitor's Bureau to promote tourism, conventions, and trade shows.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Other Costs	\$2,148,506	\$2,050,928	\$2,609,476	\$2,317,760	\$2,680,592	\$2,701,824	\$3,030,592

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: HUMAN SERVICES****DATE: 11/13/2006****PROGRAM DESCRIPTION**

The Human Services Department was created per BOC action on September 12, 2005. The Human Services Department manages the Office of Senior Affairs, and contributes to the County's policy decision-making process by performing research, analyzing and commenting on issues, collecting and disseminating information, and by preparing reports related to human services. The Department coordinates the County's Human/Community Services Grant and General Funds, reviews various grant proposals from non-profit and community organizations requiring County approval, coordinates or participates in various planning initiatives, provides general information to the public, and provides technical assistance to nonprofit agencies. The Office of Senior Affairs serves as the "Gateway" and primary agency responsible for access to available services; monitors the contract performance goals and outcomes of subcontractors providing senior services in DeKalb County. The Lou Walker Multipurpose Facility in DeKalb County is specifically designed to meet the needs and interests of today's older adults and offers classes, programs and services that introduce vibrant and stimulating opportunities.

**MAJOR ACCOMPLISHMENTS 2006**

1. In coordination with the Board of Health, developed a 24-week health and wellness program that reached 200 seniors as a component of "Steps to a Healthier DeKalb" grant project.
2. Provided in-home services to an estimated 45 limited English speaking (Pan-Asian) seniors.
3. Piloted a chronic disease management program for homebound seniors with nursing students from Georgia Baptist School of Nursing of Mercer University.
4. Provided assistance to seniors and their families devastated by the effects of Hurricanes Katrina and Rita.
5. With the assistance of the AAA/ARC, prepared a policy statement on the issue of seniors and persons with limited mobility to be included in the DeKalb County Comprehensive Transportation Plan.
6. Held the Second Annual Senior Information Fair.
7. Information and Referral (I&R) contacts for 2006 is 13,000.
8. Provided 45,000 one-way trips to seniors of DeKalb County.
9. Introduced the DeKalb County Reimbursement Vouchers for the Elderly (DRIVE) transportation voucher program for seniors.
10. Staffed the Disaster Relief Service Center for three weeks assisting displaced residents from the Gulf Coast in receiving food, clothing and other government assistance.

**MAJOR GOALS 2007**

1. To expand senior services as the County-Based Aging (CBA) for DeKalb County and to coordinate the effective use of existing resources (Federal, State, and Local) to support the delivery of services to seniors and their caregivers.
2. Transition the County's five neighborhood (congregate meal sites) senior center programs to a senior wellness program model which supports the "continuum of care" needed to improve the quality of life of aging seniors.
3. To successfully complete accreditation process through the National Council on Aging - National Institute of Senior Centers (NISC).
4. To secure grant funding for the development of programs in collaboration with faith-based organizations.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: HUMAN SERVICES**

DATE: 11/13/2006

KEY INDICATORS	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Projected 2006	% change	Estimated 2007	% change
Grant Apps Reviewed	51	55	52	52	53	1.92%	49	-7.55%
No. of Citizen Visits to City Human Svc. Ctrs.	505,346	517,434	520,882	481,503	505,578	5.00%	510,000	0.87%
Incoming Calls for Senior Information & Referral	1,021	5,000	8,727	9,300	13,000	39.78%	13,500	3.85%
Seniors Transported	179	398	400	423	420	-0.71%	430	2.38%
Average Daily Attendance At Lou Walker Sr. Ctr.	N/A	N/A	N/A	N/A	500	N/A	525	5.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Administration	\$502,116	\$576,106	\$429,150	\$1,239,451	\$1,141,105	\$1,452,827	\$1,260,239	10.44%
Lou Walker Senior Center	64,931	68,970	39,524	44,342	1,014,822	1,737,584	1,314,068	29.49%
Senior Citizens	120,430	129,089	328,276	144,242	153,309	257,651	225,778	47.27%
<b>Total</b>	<b>\$687,477</b>	<b>\$774,165</b>	<b>\$796,950</b>	<b>\$1,428,035</b>	<b>\$2,309,236</b>	<b>\$3,448,062</b>	<b>\$2,800,085</b>	<b>21.26%</b>
Percent Change	16.15%	30.80%	2.94%	79.19%	61.71%	49.32%	21.26%	
Expenditures	\$632,198	\$768,824	\$803,550	\$1,430,228	\$2,585,138	(estimated)		

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	10	11	12	18	18	26	21	16.67%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

This department operates the Lou Walker Senior Center, the New Multi-Purpose Facility for Seniors. This is the largest human services facility managed by the Human Services Department. The Teenage Pregnancy Cost Center has been retitled to Multipurpose Center. \$1,808,742 has been requested for the operations of this facility as part of the Basic Budget, but \$1,321,068 has been recommended.

The monitoring of the Not-For-Profit agencies will be transferred from Finance Department's Budget and Grants Division to Human Services.

Based upon membership, rentals, etc. at the Lou Walker Senior Center, there will be a mid-year analysis to adjust the 2007 Lou Walker Senior Center Budget by the amount of the collected revenues.

Transfer one position to the Citizens Help Center.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 07520

	Requested	Recommended
1. Addition of one Equipment Operator to drive a shuttle bus between the Lou Walker Senior Center and an overflow parking lot. Also, this request includes an addition to the fleet of an ADA-compliant 25-passenger shuttle van with a wheelchair lift. Department is currently paying \$500 per day, or \$130,000 per year, to an outside contractor for this service. Included in this request are salaries and benefits for 8 months and vehicle maintenance and insurance. <b>Recommended.</b>	\$81,534	\$81,534
2. Addition of one Office Assistant to provide coverage at the front desk of the Lou Walker Senior Center. This position will meet and greet members and guests while assuring HIPAA-compliance in maintaining sensitive and confidential membership information. Included are salaries and benefits for 8 months and furniture. <b>Recommend computer and software only.</b>	25,042	2,500
3. Addition of one Contract Assistant to supervise, coordinate, and contract for all after-hour private rentals of facilities at the Lou Walker Senior Center. Current staff cannot supervise after-hour rentals due to work load during normal business hours. Included in this request are salaries and benefits for 8 months and equipment. <b>Recommended</b>	24,225	24,225

Cost Center 07510

4. Addition of one Special Projects Coordinator to work on human services initiatives and projects targeted to non-senior populations such as children, youth, and families. This position will develop strategic projects, manage community partnerships, and collect and analyze data in support of prevention initiatives. This request includes salaries and benefits for 8 months, equipment, and furniture. <b>Recommended. This position will be responsible for monitoring the not-for-profit agencies.</b>	39,362	39,362
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Cost Center 07530

5. Addition of one Fiscal Coordinator to assume the duties of a Fiscal Coordinator currently being reimbursed by a Community Development Block Grant (CDBG). It is anticipated that the projected 2007 expenditures for staff dedicated to Implementation Services for Seniors will exceed CDBG funding. This position is responsible for preparing and executing all processes related to the annual departmental budget submittal and verifying all grant expenditures with the Title 3/ARC grant for the Office of Senior Affairs. Included in this request are salaries and benefits for 8 months. <b>Recommended.</b>	48,802	48,802
6. Reclassification of Fiscal Coordinator from Grade 29 Step 14 to Grade 29 Step 36. <b>Not Recommended as this is a Human Resources matter.</b>	48,802	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

	Requested	Recommended
7. Addition of one Information and Referral Specialist to expand this service to the Lou Walker Senior Center, senior high-rise living arrangements, and churches. This addition promotes a prevention-based approach which will enable the department to reach the established goal of 14,500 I & R contacts per year in compliance with the Older Americans Act. Included in this request are salaries and benefits for 8 months and equipment. <b>Not Recommended.</b>	\$30,673	\$0
<b>Cost Center 07520</b>		
8. Addition of one Volunteer Coordinator position to coordinate, schedule, and monitor the activities of over 232 volunteers who have provided over 10,000 hours of service through May 2006. Currently, this function is being provided through a professional service contract. Included in this request are salaries and benefits for 8 months. <b>Not Recommended. These duties can be assigned to the Contract Assistant.</b>	20,334	0
<b>Cost Center 07510</b>		
9. Addition of one Program Coordinator to provide additional programs and services at the five (5) neighborhood senior centers to relieve the current demand on the Lou Walker Senior Center. In addition, the participation levels at these centers are declining due to limited program offerings and changing needs. Included in this request are salaries and benefits for 8 months, equipment, and furniture. <b>Not Recommended.</b>	33,851	0
10. Implementation of a videoconferencing system for the interactive delivery of instructional programming originating from the Lou Walker Senior Citizen Center to the other five (5) neighborhood senior centers. This system leverages current LWSC programming countywide increasing the services provided. Included in this request are equipment, installation, and maintenance. <b>Not Recommended.</b>	80,314	0
11. Addition of one Director of Prevention Services to formally coordinate all levels of children and family services within DeKalb County so that there is better coordination of services among agencies. This position will add a "prevention focus" to the department. Included in this request are salaries and benefits for 8 months. <b>Not Recommended.</b>	59,457	0

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 07510

12. Reclassification of Deputy Director Senior Facility (Grade 31/Step 56) position to Director - Senior Services Division (Grade 32/Step 49).

Not Recommended as this is a Human Resources matter.

Requested Recommended

\$71,158 \$0

Total Program Modifications

\$563,554 \$196,423

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Requested	Budget Recommended
Personal Services and Benefits	\$725,614	\$728,798	\$905,913	\$874,428	\$1,275,018	\$1,496,961	\$1,415,254
Purchased/Contracted Services	57,461	60,773	187,373	197,941	734,591	1,453,412	1,025,212
Supplies	10,863	9,707	27,564	35,597	148,588	223,695	215,635
Capital Outlay	3,012	4,272	13,291	12,101	9,938	172,794	96,350
Interfund/Interdepartmental Charges	0	0	0	20	0	1,200	1,200
Other Costs	0	0	293,894	310,141	141,101	100,000	46,434
<b>TOTAL</b>	<b>\$796,950</b>	<b>\$803,550</b>	<b>\$1,428,035</b>	<b>\$1,430,228</b>	<b>\$2,309,236</b>	<b>\$3,448,062</b>	<b>\$2,800,085</b>

## **BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM**

**DATE: 11/7/2006**

### **PROGRAM DESCRIPTION**

The Human Resources and Merit System Department is a staff organization responsible for developing and maintaining a comprehensive personnel program. The department's five divisions perform distinct functions with specific responsibilities.

The Classification, Compensation and Records Division conducts desk audits and makes recommendations regarding the reclassification, reallocation and title changing of existing positions, recommends classifications for new positions, conducts salary surveys, and maintains the the official personnel records of county employees.

The Employee Relations Division is responsible for handling grievances that are directed to the Human Resources and Merit System from employees and applicants, counseling employees, and processing appeals to the Merit System Council and Hearing Officers.

The Recruiting Division advertises vacancies and performs specialized recruitment activities, receives and screens applications, advises applicants concerning openings for which they may qualify, and develops and administers tests and other evaluation measures.

The Human Resource Information Systems Division is responsible for planning, managing, designing, delivery, and coordinating of Human Resource reports; training, security, testing and updates of the PeopleSoft Human Resource Management System application, coordinates and oversees electronic records management, and serves as the liaison between user departments on all matters related to the PeopleSoft Human Resource Management System application.

The Training and Development Division provides internal and outsourced training for 7,000 employees. The primary objective is to improve service delivery through instructor-led classes, workshops, computer-based training, and self-study programs. It conducts needs assessments and utilizes class evaluations to determine skills gaps, coordinates and conducts professional development training classes, and retains outside vendors on contract for workshops and classes. When necessary, internal staff is recruited and certified to assist in training delivery.

### **MAJOR ACCOMPLISHMENTS 2006**

Completed 2006 salary survey, classified 107 new positions approved by the BOC, responded to over 70 requests for market survey data from other jurisdictions.

Completed reorganizations of the Planning, Development, Marshal, and Human Services departments and completed the merger of the Planning and Development departments.

Implemented PeopleSoft 8.9 version.

Revised and reissued the Administrative Procedures to the DeKalb County Code.

### **MAJOR GOALS 2007**

Initiate and complete RFP process for Temporary Personnel Services and agencies that perform background checks.

Update the disciplinary tracking system and analyze trends for improvement.

Implement automatic population of applicant data into PeopleSoft recruiting application via electronic interface.

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 11/7/2006

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Projected 2006	% change	Estimated 2007	% change
Applications Received	26,000	22,525	19,147	22,650	18.30%	22,650	0.00%
Employment Registers	510	504	486	600	23.46%	600	0.00%
Classifications	992	906	954	902	-5.45%	850	-5.76%
Individuals Counseled	528	379	410	520	26.83%	520	0.00%
Classes Scheduled	182	240	238	350	47.06%	280	-20.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Human Resources	\$2,752,847	\$2,941,057	\$2,803,537	\$2,942,161	\$4,012,176	\$3,255,861	\$3,140,742	-21.72%
Employee Health Clinic	0	0	0	0	216,321	242,796	310,998	43.77%
Training & Development	256,752	321,129	349,992	409,556	511,591	562,188	317,507	-37.94%
Total	\$3,009,599	\$3,262,186	\$3,153,529	\$3,351,717	\$4,740,088	\$4,060,845	\$3,769,247	-20.48%
Percent Change	10.30%	8.39%	-3.33%	6.28%	41.42%	-14.33%	-20.48%	
Actual Expenditures	\$2,791,124	\$2,568,333	\$2,636,692	\$2,794,385	\$3,798,111 (estimated)			

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	31	34	34	34	37	37	38	2.70%
Time Limited	0	0	1	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

The recommended budget includes full-year funding for the 3 positions assigned to the Employee Health Clinic and the transfer of 1 Nurse Manager position from the Board of Health to the Employee Health Clinic.

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: HUMAN RESOURCES AND MERIT SYSTEM

DATE: 11/7/2006

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$2,237,272	\$1,929,241	\$2,340,987	\$1,868,479	\$2,864,398	\$2,935,475	\$2,727,081
Purchased/Contracted Services	846,682	623,597	837,950	822,450	1,730,475	989,030	944,110
Supplies	46,000	64,202	61,800	72,502	86,515	83,501	82,301
Capital Outlays	17,968	15,987	108,500	30,230	57,500	37,084	0
Interfund/ Interdepartmental Charges	5,607	3,665	2,480	724	1,200	15,755	15,755
<b>TOTAL</b>	<b>\$3,153,529</b>	<b>\$2,636,692</b>	<b>\$3,351,717</b>	<b>\$2,794,385</b>	<b>\$4,740,088</b>	<b>\$4,060,845</b>	<b>\$3,769,247</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: INFORMATION SYSTEMS**

DATE: 11/8/2006

**PROGRAM DESCRIPTION**

The Information Systems Department provides technology support 24 hours a day, 7 days a week, and 365 days a year to approximately 60 DeKalb County departments and agencies. This support includes mainframe and server-based applications, operating systems, databases, and both local and wide area networks.

**MAJOR ACCOMPLISHMENTS 2006**

Major implementation of the County's Citizens Help Center (311). This implementation involved designing and developing a new intranet center network infrastructure.

Banner Case Management system upgraded to version 5.0. Upgrade included upgrading databases, forms, reports, and court processes.

KRONOS upgrade with additional department-level time-clock features.

CPAK and Banner converted to new servers.

Developed and redesigned new internet sites for various County departments.

**MAJOR GOALS 2007**

Implement new Probations System.

Implement imaging systems for various departments (Transportation, Human Resources, Water & Sewer, Tax Commissioner).

Implement Integrated Justice System.

Host all County Internet sites internally, develop a web content management system to ensure a common look and feel for County sites, and develop a web based form-filler system to serve citizens and employees.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
% of computer related problems reported to Help Desk resolved within 48 hours	88	83	90	92	2.22%	93	1.09%
Network Availability	NA	NA	99	99	0.00%	99	0.00%
Server Availability	NA	NA	98	99	1.02%	99	0.00%
Internet Availability	NA	NA	99	99	0.00%	99	0.00%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: INFORMATION SYSTEMS**

**DATE: 11/8/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administration	\$0	\$7,286,750	\$6,330,618	\$11,309,196	\$13,140,383	\$15,627,200	\$16,011,207	21.85%
Operations	10,013,431	4,002,346	4,028,406	1,035,635	419,402	0	0	-100.00%
Proj. Dev. / Implement.	0	69,121	227,737	41,577	0	0	0	0.00%
Telephone	1,874,021	933,542	0	0	0	0	0	0.00%
	<b>\$11,887,452</b>	<b>\$12,291,759</b>	<b>\$10,586,761</b>	<b>\$12,386,408</b>	<b>\$13,559,785</b>	<b>\$15,627,200</b>	<b>\$16,011,207</b>	<b>18.08%</b>
Percent Change	5.65%	3.40%	-13.87%	17.00%	9.47%	15.25%	18.08%	
Actual Expenditures	\$11,282,507	\$9,642,165	\$9,087,181	\$10,366,019	\$15,011,162	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	82	83	88	90	91	94	112	23.08%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$481,000 has been deducted as salary savings; this is the equivalent of 8 full-time positions.

This budget recognizes the transfer of 16 positions to Information Systems from Water & Sewer (6), Fire & Rescue (4), Police (5), and Fleet Maintenance (1). Administrative responsibility has been, or will be, transferred to Information Systems by executive orders during 2006. The impact on the Information Systems budget is \$974,151, which includes salary and benefits.

The 2007 budget increases Capital Outlays by \$755,000. The main components of this increase are: \$400,000 for 6 new servers (4 Windows, 2 AIX) and \$383,000 for replacement of obsolete network switches.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Add 3 Program Analyst III positions to support increased County technology use.

<b>Requested</b>	<b>Recommended</b>
\$109,271	\$109,271

**Recommended: 3 Program Analyst III positions, salary and benefits for 8 months.**

2. Add 2 Administrative Sedans for support personnel.

30,400	0
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**Not Recommended.**

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: INFORMATION SYSTEMS**

**DATE: 11/8/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations (continued)**

3. Add 2 IS Technical Support Analysts to support the Oracle Tax Collection System.

(Note: This program modification was requested by the Tax Commissioner, but is recommended in the Information Systems Department after consultation with the Acting Director of Information Systems.)

**Recommended: 2 IS Technical Support Analyst positions, salary and benefits for 8 months, computers, and office furniture.**

Requested	Recommended
0	110,407

Total Program Modifications

\$139,671	\$219,678
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**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$5,322,995	\$4,659,454	\$4,718,157	\$4,732,860	\$5,537,737	\$6,397,302	\$7,054,310
Purchased / Contracted Services	4,763,525	4,147,184	7,267,239	5,320,417	7,558,644	8,013,601	7,902,000
Supplies	196,410	109,675	175,130	114,406	355,579	199,500	191,300
Capital Outlays	288,586	159,311	215,402	188,501	96,202	974,000	851,200
Interfund / Interdepartmental Charges	15,245	11,557	10,480	9,835	11,623	42,797	12,397
<b>TOTAL</b>	<b>\$10,586,761</b>	<b>\$9,087,181</b>	<b>\$12,386,408</b>	<b>\$10,366,019</b>	<b>\$13,559,785</b>	<b>\$15,627,200</b>	<b>\$16,011,207</b>

**BUDGET 2007**

FUND: TAX

DEPARTMENT: JUVENILE COURT

DATE: 11/7/2006

**PROGRAM DESCRIPTION**

Hearings are conducted by two Judges and two Associate Judges. The Probation Division screens all children referred to the Court regarding further detention 24 hours a day. This division investigates all charges, supervises children, and prepares social histories for children who are formally handled by the Court.

The Clerk's Division is responsible for maintaining all original records for the Court, including legal, financial, and electronic images.

The Administrative Division provides support and assistance for the entire Court, including grants management and computer services.

**MAJOR ACCOMPLISHMENTS 2006**

1. Successfully obtained and managed approximately \$1 million dollars of federal, state, and local grant funds that have been used to implement Court programming for youth sentenced to probation and to address the therapeutic and counseling needs of offending youth.
2. Received the top Recognition of Excellence honor in the "Serving Out of School Youth" category at the 2006 Workforce Innovations Conference in Anaheim, California, which recognizes job training programs from around the nation that have achieved outstanding success.
3. Successfully implemented community partnership with 74 service sites for approximately 469 youth sentenced to probation with over 100 plus hours of community service.
4. Successfully implemented our Juvenile Drug Court in collaboration with various community agencies totally utilizing grant funds.
5. Began addressing truancy issues with youth by beginning a Juvenile Truancy Court and providing summer tutorial opportunities for youth failing in school due to truancy problems.

**MAJOR GOALS 2007**

1. Create and implement effective Truancy Program to address issues of truancy with offending youth.
2. Implement 3M Tracking System for all deprivation cases filed in Juvenile Court.
3. Implement Risk and Needs Assessment Instrument compatible with Banner System.
4. Relocate entire Juvenile Court operations and personnel into new DeKalb Juvenile Justice Center Facility.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Delinquent Charges	8,150	8,220	8,372	9795	17%	9,990	2%
Unruly Charges	1,790	1,644	1,676	1,824	9%	1,933	6%
Deprived Charges	1,951	2,049	2,145	2,225	4%	2,305	4%
Traffic Charges	890	1,040	933	1,141	22%	1,186	4%
Special Proceedings	328	313	638	591	-7%	626	6%
Warrants Issued	1,306	1,450	1,415	1,734	23%	1,855	7%

**BUDGET 2007**

**FUND: TAX**

**DEPARTMENT: JUVENILE COURT**

**DATE: 11/7/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administration	\$2,546,430	\$2,746,638	\$2,718,933	\$3,141,541	\$3,189,400	\$3,479,991	\$3,496,100	9.62%
Probation Services	2,686,938	2,808,618	3,017,002	2,907,788	2,874,668	3,009,869	2,977,866	3.59%
<b>Total</b>	<b>\$5,233,368</b>	<b>\$5,555,256</b>	<b>\$5,735,935</b>	<b>\$6,049,329</b>	<b>\$6,064,068</b>	<b>\$6,489,860</b>	<b>\$6,473,966</b>	<b>6.76%</b>
Percent Change	0.00%	6.15%	3.25%	5.46%	0.24%	7.02%	6.76%	
Actual Expenditures	\$5,214,092	\$5,634,509	\$5,878,796	\$5,468,592	\$5,674,131	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	89	89	90	87	87	100	87	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this department.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Add 6 detention Officers, 4 Detention Technicians and 1 Deputy Sheriff, to increase security at the Juvenile Court Facility. Salary, benefits and supplies for nine months. <b>Not Recommended at this time. This Modification should come from the Sherriff's Office.</b>	\$288,306	\$0
2. Add 1 Administrative Assistant to assist in taking care of Court Records. This position was recommended by the Internal Audit Department. Salary, benefits and supplies for eight months <b>Not Recommended at this time.</b>	25,847	0
3. Add 1 Probation Officer to handle the increasing case load in Juvenile Court. Salary, benefits, and supplies for nine months. <b>Not Recommended at this time.</b>	32,002	0
<b>Total Program Modifications</b>	<b>\$346,155</b>	<b>\$0</b>

**BUDGET 2007****FUND: TAX****DEPARTMENT: JUVENILE COURT****DATE: 11/7/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$4,822,137	\$4,672,052	\$4,942,936	\$4,552,627	\$4,851,470	\$5,220,816	\$5,210,922
Purchased/Contracted Services	745,082	1,018,187	939,447	815,007	972,687	963,052	963,052
Supplies	72,300	80,220	105,206	89,979	129,580	160,418	154,418
Interfund/Interdepartmental Charges	1,200	1,942	29,078	1,067	8,715	5,719	5,719
Capital Outlays	15,726	22,038	2,662	9,912	12,126	49,855	49,855
Other Costs	(4,867)	0	30,000	0	89,490	90,000	90,000
Other Financing Sources	84,357	84,357	0	0	0	0	0
<b>TOTAL</b>	<b>\$5,735,935</b>	<b>\$5,878,796</b>	<b>\$6,049,329</b>	<b>\$5,468,592</b>	<b>\$6,064,068</b>	<b>\$6,489,860</b>	<b>\$6,473,966</b>

**BUDGET 2007****FUND: SPECIAL REVENUE****DEPARTMENT: JUVENILE SERVICES FUND****DATE: 9/25/2006****PROGRAM DESCRIPTION**

This Fund was established in 1990 in response to a request from the Presiding Judge of the Juvenile Court after passage of State legislation permitting the collection of fees that could only be used for certain probation services in the Juvenile Court. The purpose for which such fees may be expended are delineated by statute as follows:

1. Housing of juveniles in non-secure facilities.
2. Educational / tutorial services.
3. Counseling and diagnostic testing.
4. Transportation to and from Court ordered services.
5. Restitution and job development programs.
6. Mediation
7. Truancy Intervention Services

<b>REVENUE SUMMARY</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>% Change</b>	<b>2007</b>	<b>% Change</b>
Chgs for County Services	\$60,000	\$47,000	\$60,000	\$71,751	\$162,856	126.97%	\$193,978	19.11%
Fund Balance Forward	-352	4,831	35,849	14,353	77,761	441.78%	93,865	20.71%
<b>Total</b>	<b>\$59,648</b>	<b>\$51,831</b>	<b>\$95,849</b>	<b>\$86,104</b>	<b>\$240,617</b>	<b>126.97%</b>	<b>\$287,843</b>	<b>19.63%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2006/2005</b>
Juvenile Services Fund	\$59,648	\$51,831	\$95,849	\$86,104	\$240,617	\$287,843	\$287,843	19.63%
<b>Total</b>	<b>\$59,648</b>	<b>\$51,831</b>	<b>\$95,849</b>	<b>\$86,104</b>	<b>\$240,617</b>	<b>\$287,843</b>	<b>\$287,843</b>	
	0.00%	-13.11%	84.93%	-10.17%	179.45%	19.63%	19.63%	
Actual Expenditures	\$55,145	\$41,052	\$95,604	\$12,612	\$18,048 (estimated)			

**BUDGET 2007**

**FUND: SPECIAL REVENUE**

**DEPARTMENT: JUVENILE SERVICES FUND**

**DATE: 9/25/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
<b>Purchased/Contracted Services</b>	<b>\$95,849</b>	<b>\$95,604</b>	<b>\$86,104</b>	<b>\$12,612</b>	<b>\$240,617</b>	<b>\$287,843</b>	<b>\$287,843</b>
<b>Total</b>	<b>\$95,849</b>	<b>\$95,604</b>	<b>\$86,104</b>	<b>\$12,612</b>	<b>\$240,617</b>	<b>\$287,843</b>	<b>\$287,843</b>

**BUDGET 2007****FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 9/28/2006****PROGRAM DESCRIPTION**

This fund was established by the Board of Commissioners in 1984 to account for monies confiscated locally in controlled substance cases. These appropriations are limited by state law to uses in the criminal justice area and may not be used for salaries or informants' fees. Beginning July 1, 1991 in accordance with Georgia law, the Board of Commissioners authorized the District Attorney to receive 10% of all locally confiscated funds with the balance of the funds going to a local police agency. Local funds are appropriated to the departments when the funds are received. This fund is also used to account for federally confiscated funds which are given to the County for use in police activities and the use of these funds comes under Federal Statutes. Federal funds are appropriated to the department designated as recipient in the court order.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Federal Police	\$1,914,524	\$1,787,900	\$1,563,454	\$2,149,335	\$1,865,007	\$2,338,454	\$2,338,454	25.39%
Federal Sheriff	133,356	125,881	118,489	36,061	171,111	27,689	27,689	-83.82%
Federal/Treasury Sheriff	2,430	2,473	4,531	60,840	30,661	107,265	107,265	249.84%
State Sheriff	11,232	11,471	119,089	204,665	128,849	8,193	8,193	-93.64%
State District Attorney	493,409	456,918	314,187	224,138	239,085	301,745	301,745	26.21%
State Police	771,883	495,210	443,294	422,160	371,134	444,270	444,270	19.71%
<b>Total</b>	<b>\$3,326,834</b>	<b>\$2,879,853</b>	<b>\$2,563,044</b>	<b>\$3,097,199</b>	<b>\$2,805,847</b>	<b>\$3,227,616</b>	<b>\$3,227,616</b>	<b>15.03%</b>
Percent Change	5.13%	-13.44%	-11.00%	20.84%	-9.41%	15.03%	15.03%	
Actual Expenditures	\$1,424,643	\$1,763,105	\$908,880	\$2,168,490	\$1,850,000 (Estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The 2007 Appropriation for this Fund represents the estimated end of 2006 fund balances.

**BUDGET 2007****FUND: LAW ENFORCEMENT CONFISCATED MONIES****DEPARTMENT: LAW ENFORCEMENT CONFISCATED MONIES****DATE: 9/28/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased/Contracted Services	\$446,091	\$89,876	\$584,963	\$282,080	\$1,483,197	\$309,938	\$309,938
Supplies	157,433	140,677	267,727	252,735	100,990	107,265	107,265
Capital Outlays	670,710	634,397	692,619	619,070	129,220	27,689	27,689
Interdepartment/Interfund Charges	27,851	2,383	0	0	6,015	0	0
Other Costs (Reserve for Appropriation)	1,260,959	28,621	549,494	12,209	1,086,425	2,782,724	2,782,724
Other Financing Uses	0	12,926	1,002,396	1,002,396	0	0	0
<b>TOTAL</b>	<b>\$2,563,044</b>	<b>\$908,880</b>	<b>\$3,097,199</b>	<b>\$2,168,490</b>	<b>\$2,805,847</b>	<b>\$3,227,616</b>	<b>\$3,227,616</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: LAW**

**DATE: 11/8/2006**

**PROGRAM DESCRIPTION**

The Law Department is responsible for the legal affairs of the County Government under the direction of the County Attorney. As the primary legal advisor to the Chief Executive Officer, Board of Commissioners, county elected officials, Board of Health, and the county departments, the County Attorney is responsible for administering all legal services, managing and coordinating all litigation matters, providing legal advice/opinions on matters of county business and the creation and interpretation of ordinances, representing the County's legal position with other jurisdictions and entities, reviewing all contracts to which the county is party, reviewing all legislation pertinent to the affairs of county government, representing the county all court cases including responsibility for associated trial research and preparation, and prosecuting development code violations.

**MAJOR ACCOMPLISHMENTS 2006**

Surpassed all performance measurement goals.  
 Continued reduction in jury trials and substantial monetary judgments due to proactive and aggressive litigation tactics.  
 Drafted the 2005 amendment to the standing procedural rules.

**MAJOR GOALS 2007**

1. Win or settle majority of litigation files.
2. Prompt response to written requests for legal opinions and requests to draft ordinances.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Case files Opened	1,020	942	786	970	23.41%	1,050	8.25%
Total Case files Closed	1,241	812	748	790	5.61%	900	13.92%
Total Case files Pending	1,899	1,856	1658	1,757	5.97%	1,850	5.29%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Law	\$2,370,229	\$2,478,369	\$2,873,903	\$3,293,732	\$4,147,441	\$5,398,468	\$4,606,055	11.06%
Total	\$2,370,229	\$2,478,369	\$2,873,903	\$3,293,732	\$4,147,441	\$5,398,468	\$4,606,055	
Percent Change	15.13%	4.56%	15.96%	14.61%	25.92%	30.16%	11.06%	
Actual Expenditures	\$2,085,165	\$2,285,568	\$2,582,496	\$3,851,307	\$4,186,703 (estimated)			

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: LAW**

DATE: 11/8/2006

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 207	Increase 2007/2006
Full Time	23	25	27	27	27	29	27	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

This budget includes \$75,000 for court imposed monitoring of the Child Advocate's Office for compliance with order issued in the Kenny A. Case. No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	Requested	Recommended
1. One legal secretary position to support Attorney staff. Salary and benefits requested for nine months. <b>Not Recommended.</b>	\$27,784	\$0
2. One office assistant position to support receptionist position. Salary and benefits requested for nine months. <b>Not Recommended.</b>	23,524	0
Total Program Modifications	\$51,308	\$0

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$2,102,403	\$1,857,918	\$2,080,166	\$1,663,812	\$2,084,035	\$2,540,259	\$2,513,472
Purchased/Contracted Services	712,500	664,990	1,144,628	2,126,984	1,992,958	2,738,784	1,991,483
Supplies	54,000	59,588	63,938	59,616	60,698	96,300	81,000
Capital Outlays	5,000	0	5,000	895	9,750	23,125	20,100
<b>TOTAL</b>	<b>\$2,873,903</b>	<b>\$2,582,496</b>	<b>\$3,293,732</b>	<b>\$3,851,307</b>	<b>\$4,147,441</b>	<b>\$5,398,468</b>	<b>\$4,606,055</b>

**PROGRAM DESCRIPTION**

The DeKalb County Public Library (DCPL) provides public information, educational resources, recreational reading, literacy services, and literary programs to DeKalb County residents through 23 public library facilities supported by a Library Processing Center. The library offers a collection of nearly 1 million books, magazines, compact discs, DVDs, video tapes and audio tapes. The library's trained staff locates materials, answers requests in person or via telephone, searches electronic resources for unique sources of information, and implements programs to meet the specialized needs of users. The library system supports a network of over 700 PC workstations and offers extensive electronic resources to the public, many of which are accessible from home or the office via the library's website (dekalblibrary.org). Public meeting spaces are available in 18 library branches.

Library Administration interprets, develops and monitors library policies and procedures. The administration is responsible for developing and implementing the vision and goals of the library system. It is responsible for selecting, training and retaining staff who are dedicated to providing the highest quality public library services to DeKalb County citizens. The administration ensures that all resources are allocated and used in an effective and cost efficient manner.

The Information Services division is the link between the information-seeking public and library resources, providing access to the library's collections. Responsibilities include selecting materials, planning and implementing programs, supervising special services and overseeing facilities designed to meet the informational and recreational needs of DeKalb citizens.

Circulation staff functions include: (1) checking out and checking in library materials so that patrons can access them quickly and easily; (2) computer registration of applicants for library cards; (3) helping patrons locate and obtain materials online; (4) shelving books and keeping an accurate patron file; (5) advising patrons of borrowed books that are overdue and collecting for overdue fines.

The Technical Services division is responsible for ordering and processing new library materials and for maintaining the existing library collections. The Automation division plans, develops, implements and supports the library system's electronic information resources. This includes the library's integrated automation system, its wide area network and all associated hardware and software. The division supports the library web site.

The Maintenance and Operation division provides support for library facilities and materials delivery functions, ensuring that library buildings are well maintained and facilities' related needs are met. This division provides for movement of equipment and library materials between libraries as required by the service program.

**MAJOR ACCOMPLISHMENTS 2006**

1. Library traffic increased 2% over FY2005.
2. Circulation of library materials increased 1% over FY2005.
3. The library's on-line catalog was upgraded to new software operating system.
4. DeKalb voters approved a \$54,540,000 Bond referendum for 13 library building projects.
5. The library expanded its multi-language collection to include additional languages and locations.
6. The library provided materials and children's reading activities at the DeKalb Evacuee Relief Center after the Katrina disaster.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: LIBRARY**

DATE: 11/29/2006

**MAJOR GOALS 2007**

- Begin development of opening day collections for the future Stonecrest and Ellenwood Library Branch Libraries.
- Improve library's ability to acquire increased private support for collections and programs.
- Improve public and staff security in library facilities.
- Initiate design and construction of libraries in the 2005 bond program.
- Maintain quality library facilities.
- Increase availability of library materials to the public through collection growth.
- Enhance the library's role in the community as a cultural center through Georgia Center for the Book programs.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Patron Visits	2,866,374	2,968,638	3,153,749	3,216,230	1.98%	3,200,000	-0.50%
Materials Checked Out	3,017,303	3,162,716	3,372,021	3,400,671	0.85%	3,400,000	-0.02%
Remote Access to Catalog	387,809	462,946	560,315	648,777	15.79%	700,000	7.90%
Community Meetings	2,074	2,117	1,938	2,179	12.44%	2,180	0.05%
Libraries	23	23	23	23	0.00%	23	0.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Administration	\$2,745,632	\$2,495,752	\$2,479,687	\$2,501,242	\$2,548,594	\$2,752,346	\$2,822,310	10.74%
Information Services	3,154,455	3,512,812	3,576,665	3,821,524	3,922,850	3,945,628	3,836,507	-2.20%
Circulation	2,445,974	2,435,840	2,736,080	2,820,979	2,846,143	3,030,692	3,030,692	6.48%
Technical Services	1,961,087	1,782,635	1,757,899	1,829,503	2,154,404	2,636,099	2,536,099	17.72%
Automation	0	267,133	308,866	313,538	325,309	343,977	343,977	5.74%
Maintenance/Operations	0	543,211	609,233	620,386	632,915	774,660	654,290	3.38%
<b>Total</b>	<b>\$10,307,148</b>	<b>\$11,037,383</b>	<b>\$11,468,430</b>	<b>\$11,907,172</b>	<b>\$12,430,215</b>	<b>\$13,483,402</b>	<b>\$13,223,875</b>	<b>6.38%</b>
Percent Change	8.89%	7.08%	3.91%	3.83%	4.39%	8.47%	6.38%	
Actual Expenditures	10,043,541	10,781,663	10,943,273	11,429,761	\$12,069,604	(estimated)		

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: LIBRARY**

DATE: 11/29/2006

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	175	176	177	177	180	190	184	2.22%
Part Time/Temporary	52	51	50	49	49	49	49	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$109,121 has been deducted as salary savings, this is the equivalent of two full-time Librarian positions.

The Base Budget includes \$1,525,000 for the County's allocation for library materials in 2007. This is the same as the 2006 funding.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**Cost Center 06830**

1. Addition of three (3) positions: one Library Specialist and two Librarians. These positions will be located at the Decatur, Chamblee, and Northlake libraries to replace staff transferred to the Library Processing Center for the creation of opening day collections for Bond Program Branch Libraries which has created severe strains in these libraries. This request includes salaries and benefits for 8 months.

	<b>Requested</b>	<b>Recommended</b>
	\$81,738	\$81,738

**Recommended.**

**Cost Center 06810**

2. Addition of one Development Coordinator, Library to provide executive guidance to the DeKalb County Library Foundation (DCLF) and to prepare grant proposals. The DCLF may dissolve due to the uneven and low success rate of current grant proposal generation. This request includes salaries and benefits for 8 months.

	41,367	32,642
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**Recommended for Salary and Benefits for 6 months including \$2,000 Operating Supplies.**

**Cost Center 06860**

3. Increase staff by the placement of six additional Security Guards in six branch library buildings to supplement the five (5) security guards now shared among multiple library facilities. Salary and benefits 8 months are requested.

	115,123	0
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**Not Recommended.**

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)

A. Program Modifications and Recommendations (continued)

Cost Center 06840

4. Increase the DeKalb County Public Library's materials collection by increasing the DeKalb County allocation for library materials by \$500,000.  
**Recommended.**

Requested	Recommended
\$500,000	\$400,000
<hr/>	
\$738,228	\$514,380

Total Program Modifications

SUMMARY BY MAJOR CATEGORY OF EXPENDITURE

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$9,203,253	\$8,710,381	\$9,487,686	\$9,102,362	\$9,808,997	\$10,378,527	\$10,217,000
Purchased / Contracted Services	89,090	56,593	95,083	1,872	90,000	32,120	32,120
Supplies	1,150,400	1,150,546	1,300,400	1,300,040	1,525,400	2,025,400	1,927,400
Interfund / Interdepartmental Charges	6,840	6,906	7,387	8,303	10,052	12,631	12,631
Other Costs	1,018,847	1,018,847	1,016,616	1,017,184	995,766	1,034,724	1,034,724
<b>TOTAL</b>	<b>\$11,468,430</b>	<b>\$10,943,273</b>	<b>\$11,907,172</b>	<b>\$11,429,761</b>	<b>\$12,430,215</b>	<b>\$13,483,402</b>	<b>\$13,223,875</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: MAGISTRATE COURT**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The Court decides whether to issue arrest and search warrants after hearing evidence to determine whether there is probable cause. The Court sets bonds by individual hearings in felony cases and by schedule in most misdemeanor cases and conducts preliminary hearings in most cases to determine whether there is enough evidence to prosecute the defendant. The criminal division must remain open every day (approximately 16 hours) to accommodate the needs of the Sheriff's Office and Police Departments, as well as the public. In civil cases, the Court hears most types of cases where the amount at issue is within the Court's jurisdictional limit. The Court offers simplified, speedy procedures designed to allow persons to pursue small claims without the aid of an attorney.

**MAJOR ACCOMPLISHMENTS 2006**

Established a Jail Diversion Program for the criminal justice agencies/courts for DeKalb County to reduce non-violent misdemeanor population who suffer with severe mental illness presently being detained in the DeKalb County Jail.  
 Established a Protection Order Calendar to process family violence and stalking protection order cases for Superior Court.

**MAJOR GOALS 2007**

Ensure that a mentally ill defendant does not remain in custody any longer than necessary.  
 Ensure legal representation for the mentally ill defendant.  
 Increase the accessibility of a mentally ill defendant to the community mental health services.  
 Ensure a structured approach to family violence and stalking protection order cases.

<b>KEY INDICATORS</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Actual 2006</b>	<b>Estimated 2007</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Bond Hearings	6,738	6,700	7,000	7,500	7.14%	7,500	0.00%
Commitment Hearings	30,903	31,000	32,000	33,000	3.13%	33,000	0.00%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Magistrate Court	\$1,387,405	\$1,404,028	\$1,529,637	\$2,218,647	\$2,279,013	\$2,993,564	\$2,527,874	10.92%
	\$1,387,405	\$1,404,028	\$1,529,637	\$2,218,647	\$2,279,013	\$2,993,564	\$2,527,874	10.92%
Percent Change	4.80%	1.20%	8.95%	45.04%	2.72%	31.35%	10.92%	
Actual Expenditures	\$1,310,310	\$1,312,608	\$1,534,973	\$1,969,041	\$2,279,013	(estimated)		

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: MAGISTRATE COURT**

**DATE: 11/9/2006**

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	5	5	6	13	14	14	14	0.00%
Part Time/Temporary	23	23	23	23	23	23	23	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**  
 No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**  
 No Program Modifications were requested.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$1,357,010	\$1,393,195	\$1,982,864	\$1,796,822	\$2,078,857	\$2,728,177	\$2,316,474
Purchased / Contracted Services	94,652	73,071	125,839	92,046	109,843	151,700	131,700
Supplies	57,300	56,991	86,677	59,570	69,179	90,200	75,200
Capital Outlays	17,675	9,403	17,829	16,030	16,834	18,987	0
Other Costs	3,000	2,313	5,438	4,573	4,300	4,500	4,500
<b>TOTAL</b>	<b>\$1,529,637</b>	<b>\$1,534,973</b>	<b>\$2,218,647</b>	<b>\$1,969,041</b>	<b>\$2,279,013</b>	<b>\$2,993,564</b>	<b>\$2,527,874</b>

**PROGRAM DESCRIPTION**

The Medical Examiner performs investigations into deaths that are required by law to be reported to the Dekalb County Medical Examiner and which fall under the jurisdiction of the Georgia Death Investigation Act. The reporting of death cases as required by law is done seven days a week, 24 hours a day, weekends and all holidays. A Medical Examiner's inquiry is required on all deaths that come within the purview of the law and this investigation must start immediately.

The following circumstances require that the Medical Examiner be notified:

1. Death as a result of violence.
2. By suicide or casualty
3. Suddenly, when in apparent good health
4. When unattended by a physician
5. Any suspicious or unusual manner
6. In any suspicious or unusual manner with particular attention to those persons 16 years of age and under
7. After birth, but before 7 years of age if the death is unexpected or unexplained
8. As a result of an execution carried out pursuant to imposition of the death penalty under Article 2 of Chapter 10 of Title 17, O.C.G.A.
9. When an inmate of a State hospital or a State or County penal institute
10. After having been admitted to a hospital in an unconscious state and without regaining consciousness within 24 hours of admission

**MAJOR ACCOMPLISHMENTS 2006**

Thorough and comprehensive investigation of all reported deaths, resulting in the proper determination of cause and manner of death and the dissemination of accurate information to the appropriate individuals and agencies.

Performance of numerous post mortem examinations and autopsy procedures, with collection/submission of evidence and specimens, in a quality controlled laboratory (forensic science center), with no identifiable, significant errors.

Deployment of the technical body recovery team (TBRT), on over 40 death scenes this past year, resulting in the safe and successful recovery of the dead body from difficult and precarious environments without injury to team members or loss/damage of equipment.

The Medical Examiner's office generated \$38,250 in revenue for the County through the use of the sterile autopsy/operating room.

**MAJOR GOALS 2007**

1. Continue to serve those who have lost a loved one with a professional staff of knowledgeable, caring and compassionate individuals.
2. Continue to train and educate employees in the area of forensic medicine so that the needs of the bereaved loved ones, outside agencies and the general public can be served by employees who possess adequate job knowledge, technical skills and decision making skills.
3. Continue to participate in the Georgia Anatomical Gift Act to not only generate revenue for DeKalb County, but also, more importantly, because the unfortunate and untimely death of one individual may mean a better quality of life, or even life itself, for another.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: MEDICAL EXAMINER**

DATE: 11/9/2006

<b>PROGRAM DATA</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Deaths Investigated	1,678	1,647	1,569	1,700	8.35%	1,700	0%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Medical Examiner	\$1,667,667	\$1,783,247	\$1,989,761	\$2,149,471	\$2,350,640	\$2,564,290	\$2,457,600	4.55%
Total	\$1,667,667	\$1,783,247	\$1,989,761	\$2,149,471	\$2,350,640	\$2,564,290	\$2,457,600	4.55%
Percent Change	6.42%	6.93%	11.58%	8.03%	9.36%	19.30%	4.55%	4.55%
Actual Expenditures	\$1,635,060	\$1,771,471	\$1,940,322	\$2,140,563	\$2,202,114	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	17	18	20	21	21	21	21	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

The department's 2007 Budget request includes funding in the amount of \$75,000 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: MEDICAL EXAMINER**

DATE: 11/9/2006

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$1,240,039	\$1,187,936	\$1,363,872	\$1,351,932	\$1,456,335	\$1,552,085	\$1,542,289
Purchased/Contracted Services	556,723	559,872	565,649	564,554	678,119	681,328	681,328
Supplies	114,400	121,363	129,665	137,868	145,653	139,796	139,796
Capital Outlays	5,000	4,980	3,000	1,081	11,100	101,894	5,000
Interdepartment/Interfund Charges	73,599	66,171	87,285	85,128	59,433	89,187	89,187
<b>TOTAL</b>	<b>\$1,989,761</b>	<b>\$1,940,322</b>	<b>\$2,149,471</b>	<b>\$2,140,563</b>	<b>\$2,350,640</b>	<b>\$2,564,290</b>	<b>\$2,457,600</b>

**BUDGET 2007****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 11/30/2006****PROGRAM DESCRIPTION**

The Non-Departmental budget is established for appropriations and expenditures not applicable to a specific department, but applicable to either the General Fund, the Fire Fund, the Special Tax District - Unincorporated Fund, or the Special Tax District - Designated Services Fund. Appropriations are established in all four funds for Non-Immunity Insurance, Loss Control Insurance, Unemployment Compensation, Pensioners Health/Life Insurance, and the Attendance Incentive Program. In addition, there are other appropriations included in the Non-Departmental budget that are funded exclusively by the General Fund. These include appropriations for the Atlanta Regional Commission, Human/Community Service agencies, Contingency, and Budgetary Reserve.

<b>KEY INDICATORS</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>% change</b>	<b>2007</b>	<b>% change</b>
Community Service Agencies	27	28	33	32	-3.03%	33	3.13%
Agency Funding	\$1,111,846	\$1,476,688	\$1,476,688	\$1,528,775	3.53%	\$1,641,067	7.35%

**MAJOR CHANGES IN 2007 RECOMMENDED BUDGET**

1. Funding is being recommended for seven human/community services agencies that were not funded last year:

- CHRIS Kids, Inc.
- Green Forest Community Development, Inc.
- Latin American Association, Inc.
- Lisa Lopes Foundation, Inc.
- Metro Fair Housing, Inc.
- Nicholas House, Inc.
- Senior Connections, Inc.

**OTHER INFORMATION RELATIVE TO 2007 BUDGET**

1. The Contingency account is recommended at \$1,000,000.
2. The Budgetary Reserve account is recommended at \$18,521,431.
3. The Reserve for Process Improvements account is recommended at \$500,000.
4. The Lobbying Contracts account are recommended at \$265,000.

**BUDGET 2007****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 11/30/2006****HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
COPS - Principal & Interest	\$1,630,000	\$1,480,922	\$1,479,072	\$1,479,071	\$1,953,159	\$1,956,334	\$1,956,334
Building Authority Revenue Bonds	0	0	1,134,190	0	3,001,631	4,733,055	4,733,055
Lease Purchase of Real Estate							
Public Safety / Judicial Authority P&I	0	0	1,950,000	1,950,000	2,121,628	2,071,892	2,071,892
South DeKalb Arts Center	0	0	0	0	0	0	750,000
Contingency	76,131	0	1,000,000	0	1,000,000	1,000,000	1,000,000
Pensioners Group Insurance	8,158,037	6,734,362	8,166,374	8,337,442	8,033,790	8,439,885	9,543,013
Aid to Other Agencies	625,432	625,432	565,220	0	655,307	647,807	647,807
Set Aside for Senior Services	853,260	853,260	873,260	873,260	853,260	968,260	968,260
Set Aside for Human Services							
Voucher Program	20,000	0	38,208	0	20,208	25,000	25,000
Reserve for Nonprofit Agencies	20,000	0	38,208	0	0	0	0
Atlanta Regional Commission	674,160	674,160	846,560	846,560	683,120	683,120	683,120
Transfer to Grant Funds	0	0	873,260	873,260	853,260	0	0
Various Insurance Costs:							
Unemployment Compensation	230,128	230,128	227,928	227,928	241,634	184,493	184,493
Non-Immunity	153,418	153,418	976,576	976,576	785,461	345,927	345,927
Monies & Securities	0	0	43,849	43,849	0	13,365	13,365
Buildings & Contents	120,721	120,721	109,848	109,848	114,766	221,683	221,683
Loss Control	46,524	46,524	38,760	38,760	74,363	13,647	13,647
Boiler/Machinery	10,740	10,740	8,742	8,742	9,404	14,656	14,656

**BUDGET 2007****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 11/30/2006****HIGHLIGHTS OF MAJOR EXPENDITURE ITEMS**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Professional Services							
Lobbying Contract (Local)	\$160,600	\$160,600	\$161,000	\$0	\$161,280	\$150,000	\$150,000
Lobbying Contract (National)	121,000	121,000	121,000	0	121,000	115,000	115,000
Rental/Real Estate (JCP Contribution)	379,216	586,888	74,852	0	0	0	0
Auditing Fees	244,063	147,500	224,000	175,250	224,000	202,000	202,000
Attendance Incentive	1,188,541	1,034,547	1,137,434	1,077,568	1,141,095	1,632,377	1,632,377
Budgetary Reserve	16,919,915	0	16,869,915	0	18,521,431	18,521,431	18,521,431
Economic Development Incentive	1,000,000	0	955,000	0	1,000,000	1,000,000	1,000,000
Excess Salary Savings	(6,200,000)	0	(7,200,000)	0	(7,500,000)	(7,500,000)	7,500,000
Reserve for Process Improvement	580,000	601,872	847,363	832,990	665,872	600,000	500,000
Reserve for Appropriation	847,289	0	72,964	0	3,199,284	3,000,000	848,705
Stormwater Fees Owed by County	160,000	284,980	275,424	364,013	191,390	208,716	208,716
Feasibility Analysis	250,000	300,000	300,000	0	0	0	0
Technology Project Lease Purchase	1,500,000	0	0	0	0	0	0
Other							
Dues, Books, Subscriptions	55,000	61,351	55,000	53,194	55,000	43,325	43,325
Georgia Forestry Commission	0	1,472	0	0	1,500	1,500	1,500
Electricity	0	459,813	0	0	0	0	0
Pension Adjustment	0	(497,180)	0	0	0	0	0

**BUDGET 2007****FUND: TAX FUNDS****DEPARTMENT: NON-DEPARTMENTAL****DATE: 11/30/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	(\$4,398,750)	\$1,467,741	(\$5,937,179)	\$1,439,233	(\$5,984,332)	(\$5,853,044)	(\$5,841,841)
Purchased/Contracted Services	2,322,281	(573,741)	4,305,266	3,158,388	4,608,138	8,395,425	9,145,425
Supplies	55,000	521,164	55,000	53,613	55,000	43,325	43,325
Capital Outlays	0	0	300,000	97,600	0	0	0
Interfund/Interdepartmental Charges	331,403	331,403	1,192,416	1,192,416	983,994	609,278	2,109,278
Other Costs	29,896,032	9,980,521	29,834,735	12,491,914	33,748,980	33,985,767	33,257,806
Debt Services	1,437,500	1,480,922	2,613,262	1,479,071	4,954,790	1,956,334	1,956,334
Other Financing Uses	2,410,736	2,410,735	969,212	969,212	915,578	0	0
Retirement Services	0	(2,042)	0	0	0	0	0
Holding Accounts	50,000	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$32,104,202</b>	<b>\$15,616,703</b>	<b>\$33,332,712</b>	<b>\$20,881,447</b>	<b>\$39,282,148</b>	<b>\$39,137,085</b>	<b>\$40,670,327</b>

**SUMMARY BY FUND OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
General	\$25,637,965	\$11,021,150	\$26,438,038	\$14,116,224	\$32,218,696	\$31,933,362	\$33,123,554
Fire	2,042,542	1,647,609	3,103,087	3,007,222	3,056,304	3,099,547	3,258,848
STD-DS	3,512,173	2,929,089	3,610,046	3,580,153	3,822,633	3,925,492	4,089,896
STD-UNI	911,522	18,855	181,541	177,848	184,515	178,684	198,029
<b>TOTAL</b>	<b>\$32,104,202</b>	<b>\$15,616,703</b>	<b>\$33,332,712</b>	<b>\$20,881,447</b>	<b>\$39,282,148</b>	<b>\$39,137,085</b>	<b>\$40,670,327</b>

**BUDGET 2007****FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE****DEPARTMENT: PARKS AND RECREATION****DATE: 11/30/2006****PROGRAM DESCRIPTION**

The Department provides a variety of recreation service/activities by planning, developing, managing, operating and maintaining parks, open spaces and recreational facilities, and other designated County properties through its four operating divisions. (1) The Administrative Division provides general management, payroll, budgetary, safety/risk management, IT and administrative support for the entire department. (2) The Recreation Service Division provides recreation opportunities at parks and recreation centers located throughout the County. Programs are available for all ages from pre-school through seniors and for the disabled. Activities include instructional classes, youth and adult sports, swimming, day camps, playgrounds and other special events. (3) The Parks Service Division is responsible for the maintenance of the parks system, other departmental facilities, and all public grounds excluding right-of-way. (4) The Park Planning and Development Division is responsible for administration of all bond funded & capital improvement projects, marketing and promotion, and private and public funding assistance.

**MAJOR ACCOMPLISHMENTS 2006**

1. Received \$1,286,000 in Grants.
2. Implemented Phase 1 of Kronos time keeping for Recreation Division.
3. Implemented Movies in the Park.
4. Completed Medlock Swimming Pool Deck, shade structure and fencing.
5. Completed Brook Run Dog Off-Leash Area.
6. Completed Redan Athletic Complex Pavement project to service driveways and walkways.
7. Completed Mason Mill Dog Park with fencing, benches, water fountain, mulch and signage.
8. Completed wooden bridge replacement at Murphey Candler Park.

**MAJOR GOALS 2007**

1. Ensure the highest level of maintenance, safety, and security throughout the park system.
2. Provide diverse programs and services at an optimal level for citizens of all ages.
3. Improve departmental efficiencies and effectiveness.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Recreation Centers- Participants Served	94,276	105,000	218,000	105,000	-52%	261,000	149%
Parks Facilities - Total Acreage	5,036	5,400	5,400	N/A	N/A	N/A	N/A
Parks Facilities - Acres Maintained	4,532	4,523	N/A	N/A	N/A	N/A	N/A
Sports and Athletics - Youth Served	16,199	48,018	40,178	71,300	77%	75,000	5%

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE**

**DEPARTMENT: PARKS AND RECREATION**

**DATE: 11/30/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Parks & Recreation	\$18,518,070	\$17,387,098	\$17,835,388	\$19,600,188	\$19,878,433	\$24,158,818	\$21,781,751	9.57%
Total	\$18,518,070	\$17,387,098	\$17,835,388	\$19,600,188	\$19,878,433	\$24,158,818	\$21,781,751	9.57%
Percent Change	0.00%	-6.11%	2.58%	9.89%	1.42%	21.53%	9.57%	
Actual Expenditures	\$17,779,520	\$15,900,581	\$16,689,896	\$17,676,772	\$19,563,434	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	275	237	232	235	245	258	245	0.00%
Part Time/Temporary	332	332	349	372	372	372	372	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$798,568 has been deducted as salary savings; this is equivalent to 23 full time positions.

The department's 2007 Budget request includes funding in the amount of \$111,359.00 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project: it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Addition of 6 infield rake machines, two for each Maintenance District.

**Not Recommended at this time.**

<b>Requested</b>	<b>Recommended</b>
\$64,200	\$0

2. Addition of 6 ten-foot wing mowers, two for each Maintenance District.

**Not Recommended at this time.**

247,200	0
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3. Purchase of 38 Motorola Portable Radios XTS2500 Model II for Maintenance Staff.

**Not Recommended at this time. Included in base budget request for 6115.**

111,359	0
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**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT-DESIGNATED SERVICE**

**DEPARTMENT: PARKS AND RECREATION**

**DATE: 11/30/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)**

**A. Program Modifications and Recommendations (Con't)**

	Requested	Recommended
4. Addition of 2 Carpenters, 1 Plumber, 1 Crew Cab with service body and 1 Pickup truck to support the rapid response team. This is Phase 1 of a multi-year request to establish a comprehensive, skilled labor force of twelve positions to respond to work orders designed to protect the assets of the department. Salary, benefits, and supplies for six months. <b>Not Recommended at this time.</b>	\$116,466	\$0
5. Addition of 10 Grounds Technicians positions to comprise a Stationary Site Maintenance Team that will grow to 29 positions over the next two years. Year 1, 10 New positions added to the existing 12. Year 2, 7 new positions for a total of 29. Also, the addition of 3 Truckster type vehicles for use by the new maintenance team. These positions will provide maintenance support for the Bond Program Improvement Projects. <b>Not Recommended at this time.</b>	225,227	0
6. Addition of 3 suv's to the fleet for use by the seven Project Managers working on projects throughout the Parks System. <b>Not recommended at this time.</b>	90,600	0
Total Program Modifications	\$855,052	\$0

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$10,908,866	\$9,854,137	\$12,005,729	\$10,063,671	\$12,415,574	\$13,945,823	\$12,897,224
Purchased/Contracted Services	2,533,786	2,393,404	3,088,488	2,568,062	3,013,621	3,782,917	3,178,609
Supplies	1,293,391	1,349,182	1,729,860	2,190,796	1,896,563	2,365,670	2,169,170
Capital Outlays	30,428	23,758	71,957	66,083	114,135	11,350	11,350
Interfund/ Interdeptmental Charges	2,631,766	2,667,856	2,364,307	2,338,366	2,109,005	3,398,556	2,846,618
Other Costs	434,151	386,059	338,947	449,794	329,535	554,502	678,780
Other Financing	3,000	15,500	900	0	0	100,000	0
TOTAL	\$17,835,388	\$16,689,896	\$19,600,188	\$17,676,772	\$19,878,433	\$24,158,818	\$21,781,751

**BUDGET 2007****FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 11/27/2006****PROGRAM DESCRIPTION**

This fund provides for capital and facility improvements for public education and government access cable television channels and is funded by revenue from fees paid to the County by cable television franchisees.

REVENUE SUMMARY	2002	2003	2004	2005	2006	% change	2007	% change
	Actual	Actual	Actual	Actual	Estimated		Projected	
Interest	\$28,706	\$21,686	\$20,667	\$54,114	\$10,000	0.00%	\$10,000	0.00%
PEG Fund Contribution	282,639	720,486	122,993	85,794	108,000	25.88%	82,930	-23.21%
Fund Balance Forward	1,577,956	1,530,135	1,627,111	1,608,744	1,359,233	-15.51%	1,439,124	5.88%
<b>Total Revenue</b>	<b>\$1,889,301</b>	<b>\$2,272,307</b>	<b>\$1,770,771</b>	<b>\$1,748,652</b>	<b>\$1,477,233</b>	<b>-15.52%</b>	<b>\$1,532,054</b>	<b>3.71%</b>

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
PEG Fund	\$1,577,956	\$2,300,136	\$1,762,111	\$1,778,744	\$1,552,433	\$1,550,724	\$1,532,054	-1.31%
<b>Total</b>	<b>\$1,577,956</b>	<b>\$2,300,136</b>	<b>\$1,762,111</b>	<b>\$1,778,744</b>	<b>\$1,552,433</b>	<b>\$1,550,724</b>	<b>\$1,532,054</b>	<b>-1.31%</b>
Percent Change	18.56%	45.77%	-23.39%	0.94%	-12.72%	-0.11%	-1.31%	
Actual Expenditures	\$359,166	\$645,195	\$188,448	\$389,419	\$305,408	(estimated)		

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Funding sources for the 2007 Budget are:

Per subscriber fees from Cable Franchisee	\$82,930
Interest	10,000
Fund balance forward	1,439,124
<b>Total</b>	<b>\$1,532,054</b>

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full-time	0	1	1	1	1	1	1	0.00%

**BUDGET 2007****FUND: PUBLIC EDUCATION AND GOVERNMENT ACCESS (PEG) FUND****DEPARTMENT: PEG FUND****DATE: 11/27/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications are requested by this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$31,178	\$14,357	\$32,326	\$15,913	\$30,453	\$39,334	\$39,334
Purchased/Contracted Services	1,582,933	137,737	1,584,528	271,004	1,385,430	1,396,390	1,377,720
Supplies	18,000	17,543	20,671	20,598	18,257	15,000	15,000
Capital Outlays	130,000	18,811	141,219	81,904	118,293	100,000	100,000
<b>TOTAL</b>	<b>\$1,762,111</b>	<b>\$188,448</b>	<b>\$1,778,744</b>	<b>\$389,419</b>	<b>\$1,552,433</b>	<b>\$1,550,724</b>	<b>\$1,532,054</b>

**BUDGET 2007****FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT****DEPARTMENT: PLANNING AND DEVELOPMENT****DATE: 11/17/2006****PROGRAM DESCRIPTION**

The Planning and Development Department comprises three (3) main divisions: Administration, Planning Services and Land Development Services. The Administrative Division supports overall department programs and services, and advises the CEO, Board of Commissioners, and other departments in response to inquiries, and special project assignments. The Planning Services Division is comprised of (2) sections: Strategic Planning and Current Planning. The Strategic Planning Section is responsible for policy recommendations and programs to guide the County's growth, including preparation of the County's Comprehensive Plan and coordination with various state, federal, regional and local agencies to articulate the transportation needs of the County. The current Planning Section has four areas of responsibilities: Zoning, Subdivision and Land Development, Historic Preservation, Urban Design and Overlay Districts. These also include making recommendations for special land use permits, rezoning, text amendments, variances, plat reviews, historic preservation designations through public hearings to the Board of Commissioners, Planning Commission, Zoning Board of Appeals and Historic Preservation Commission. Land Development Services is comprised of four (4) sections; Environmental, Land Development, Plans Review & Permits, and Inspections. These four sections are responsible for land development plans review, permits and inspections; tree ordinance and silt and erosion control plans review and inspections; structural plans review and inspections, issuance of building, plumbing, mechanical, electrical, sign, sewer tap, and home occupation permits, issuance of certificate of occupancy or completeness and zoning approval of business license applications.

**MAJOR ACCOMPLISHMENTS 2006**

1. The merger and reorganization of Planning and Development Departments.
2. Implemented Hansen back office, dynamic portal for online permitting and mobile field inspection.
3. Prepared the Service Delivery Strategy agreement document.
4. Prepared the County's Comprehensive Transportation Plan document.
5. Prepared the County's Comprehensive Plan document.

**MAJOR GOALS 2007**

1. Start the process of updating DeKalb County Zoning Code (RFP, Contract and Consultant).
2. Spotlight strategic planning and research by supporting County agencies and community groups with data analysis and spatial mapping.
3. Reduce permit application processing time for sketch plats, land disturbance, final plats and building permits by more than fifty percent.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Permits Issued:							
Buildings	9,852	9,433	9,694	11,148	15%	12,039	8%
Electrical	15,168	13,237	15,133	17,402	15%	18,620	7%
Heating, Venting, and Air Conditioning (HVAC)	7,402	7,188	6,706	7,710	15%	8,000	4%
Plumbing	8,558	7,439	7,647	8,794	15%	9,409	7%
Signs	570	593	555	638	15%	714	12%
Lot Divisions	0	61	98	85	-13%	1,006	1084%
Sketch Plats Reviewed	0	56	70	67	-4%	83	24%

**BUDGET 2007**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT**  
**DEPARTMENT: PLANNING AND DEVELOPMENT**

DATE: 11/17/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administration (GEN)	\$447,321	\$802,283	\$628,002	\$718,751	\$575,350	\$628,747	\$631,353	9.73%
Long Range Planning (GEN)	547,094	554,701	475,255	549,119	591,604	764,357	770,464	30.23%
Administration (DEV)	5,575,743	6,780,015	4,089,095	5,058,010	3,691,143	3,195,790	2,951,882	-20.03%
Development Support (DEV)	125,794	329,550	268,811	309,003	378,982	322,198	215,583	-43.12%
Environ. Plans Review & Inspection (DEV)	1,221,919	1,554,621	1,468,222	1,540,020	1,605,410	1,986,456	1,659,384	3.36%
Land Development (DEV)	1,664,641	1,760,785	1,689,803	1,839,301	1,829,806	1,789,057	1,346,789	-26.40%
Permits & Zoning (DEV)	653,569	993,301	1,027,326	903,272	1,205,037	1,330,625	1,225,891	1.73%
Structural Inspections (DEV)	3,652,297	2,848,884	3,256,131	2,866,903	2,725,033	3,483,911	3,100,353	13.77%
Zoning Analysis (STD)	667,321	739,956	736,764	788,165	845,614	957,720	888,919	5.12%
<b>Total</b>	<b>\$14,555,699</b>	<b>\$16,364,095</b>	<b>\$13,639,409</b>	<b>\$14,572,544</b>	<b>\$13,447,979</b>	<b>\$14,458,861</b>	<b>\$12,790,618</b>	<b>-4.89%</b>

Percent Change            -36.52%            12.42%            -16.65%            6.84%            -7.72%            7.52%            -4.89%

Actual Expenditures        \$9,796,284        \$12,727,701        \$11,324,662        \$11,559,407        \$11,550,100 (estimated)

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	172	173	174	182	182	185	182	0.00%
Part Time/Temporary	5	5	3	3	3	3	3	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The Departments of Planning and Development were consolidated on April 11, 2006 by BOC action. The Department's 2007 recommended budget of \$12,784,832 is derived from 3 funds:

General Fund	\$1,401,817	11%
Special Tax District Fund	\$888,919	7%
Development Fund	\$10,499,882	82%

**Development Fund**

The Development Fund portion of this department's budget must be self supporting and balanced.

The Development Fund portion of the 2007 budget request was \$12.1 million vs. an estimated revenue of \$10.4 million. The recommended budget of \$10,499,882 represents a 13.2% decrease below the requested budget. \$1,145,584 has been deducted for salary savings; this is the equivalent of 24 full-time positions.

**BUDGET 2007**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT**

**DEPARTMENT: PLANNING AND DEVELOPMENT**

**DATE: 11/17/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

**Requested Recommended**

*General Fund*

1. Zoning Consultant to update the DeKalb County Zoning Ordinance. Funding for other professional services, computer equipment, software and operating supplies.

\$202,450                      \$202,450

**Recommended: Consulting fees, supplies, computer, and software.**

*Development Fund*

2. 1 HVAC Inspector I. This position will reduce overtime and the excessive number of daily inspections performed by this section. Salary and benefits requested for nine months.

29,002                              \$0

**Not Recommended at this time.**

*Development Fund*

3. 5 additions to the fleet: 4 2x2 SUV Trucks and 1 4x4 SUV Truck. These vehicles will be utilized by the Environmental Division by five positions which were approved in the 2006 budget. These vehicles were not approved when these positions were created.

128,340                              0

**Not recommended at this time.**

*Special Tax District*

4. The addition of 2 positions: 2 Planners and equipment, supplies. Salary and benefits requested for 9 months. These positions will be assigned to the Planning Division to effectively address customer service issues and adequately respond to rezoning, sketch plat and zoning board of appeals variance application requests. The positions will help reduce complaints in this area in addition to approving and releasing projects so that planned quality development can commence.

69,090                              0

**Not recommended at this time.**

Total Program Modifications

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\$428,882                      \$202,450

**BUDGET 2007**

**FUND: GENERAL, SPECIAL TAX DISTRICT UNINCORPORATED, DEVELOPMENT  
DEPARTMENT: PLANNING AND DEVELOPMENT**

**DATE: 11/17/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	9,523,169	\$8,351,067	9,393,394	\$8,847,275	9,432,851	10,655,419	9,419,529
Purchased/Contracted Services	898,379	456,631	1,204,615	1,241,768	1,178,646	1,458,631	1,198,177
Supplies	219,427	196,358	248,810	243,649	161,896	285,249	254,890
Capital Outlays	130,400	104,537	691,630	175,186	53,559	57,650	44,450
Interfund/Interdepartmental Charges	2,001,196	1,976,805	786,171	763,831	1,647,228	2,001,912	1,873,572
Other Cost	866,838	239,264	2,247,924	287,698	973,799	0	0
<b>TOTAL</b>	<b>13,639,409</b>	<b>11,324,662</b>	<b>14,572,544</b>	<b>11,559,407</b>	<b>13,447,979</b>	<b>14,458,861</b>	<b>12,790,618</b>

<b>FUNDING SOURCES</b>	<b>2002 Actual</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
General Fund	\$787,842	\$1,183,529	\$982,586	\$1,126,001	\$1,166,954	\$1,393,104	\$1,401,817	20.13%
Std-Unincorp.Fund	615,564	330,094	650,123	647,854	\$845,614	\$957,720	\$888,919	5.12%
Development Fund	8,392,878	11,214,078	9,691,953	9,785,552	\$11,435,411	\$12,108,037	\$10,499,882	-8.18%
<b>TOTAL</b>	<b>\$9,796,284</b>	<b>\$12,727,701</b>	<b>\$11,324,662</b>	<b>\$11,559,407</b>	<b>\$13,447,979</b>	<b>\$14,458,861</b>	<b>\$12,790,618</b>	<b>-4.89%</b>

**BUDGET 2007****FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DEPARTMENT: POLICE SERVICES****DATE: 11/30/2006****PROGRAM DESCRIPTION**

The DeKalb Police Department consists of two major components: Office of the Chief (which includes the following ancillary functions: Office of Professional Standards, the Office of Community Affairs, the Executive Protection Unit, and Training) and The Office of the Assistant Chief of Police (which includes the Uniform Division, Criminal Investigation Division, Homeland Security, Special Operations, and Program Operations). Each division works together toward the maintenance of safety and security for DeKalb County residents, businesses, and visitors. The primary activities include: the prevention of crime, the detection and suppression of crime, the identification and apprehension of criminal offenders, the enforcement of state criminal laws, traffic laws and applicable ordinances as well as specialized support services.

**MAJOR ACCOMPLISHMENTS 2006**

Board approval received for the implementation of a state-of-the-art Microwave Radio Tower System to maintain communications during disasters or regular business activities.

Concerted efforts between the CEO's Office and Police Services in implementing a non-emergency 311 pilot communications center, eventually leading to a backup facility for E911.

Major Felony Unit added the Domestic Violence / Elder Abuse Squad to investigate adult on adult crimes.

Homeland Security Gang Unit selected as Gang Unit of the Year by the Georgia Gang Investigators Association.

**MAJOR GOALS 2007**

Acquire digital cameras for investigators to improve the efficiency of the digital photo lab, reducing costs and increasing the timeliness of photos.

Obtain training for Crime Scene Unit personnel in specialized areas such as ballistics, blood spatter investigation, photography, and general crime scene processing.

Reduction in Part 1 and Part 2 crimes, which include murder, rape, robbery, crimes against children, Internet crimes, and theft, through specialized training.

Implement a comprehensive DUI checkpoint program, combining resources between units and neighboring agencies.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
General Investigations	53,200	49,498	48,884	50,000	2.28%	50,200	0.40%
Gen. Invest. Cleared	19,677	21,841	19,545	22,500	15.12%	22,650	0.67%
Citations Issued	215,896	229,282	205,233	230,000	12.07%	235,000	2.17%
Animal Calls Handled	27,774	31,929	29,897	30,000	0.34%	30,500	1.67%
911 Calls	1,124,847	1,117,149	1,144,709	1,156,156	1.00%	1,160,000	0.33%

**BUDGET 2007****FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DATE: 11/30/2006****DEPARTMENT: POLICE SERVICES**

<b>BUDGET SUMMARY BY COST CENTER</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administrative Services	\$1,778,069	\$1,291,910	\$2,241,045	\$2,913,977	\$2,832,434	\$2,914,594	\$2,466,349	-12.92%
Telecommunications	0	1,520,236	2,704,582	2,596,297	3,956,663	3,828,719	2,446,435	-38.17%
Communications	9,188,285	9,795,150	10,426,085	14,078,345	13,330,068	21,465,852	16,668,248	25.04%
Crossing Guards	635,771	662,152	701,667	741,131	1,255,660	720,773	704,753	-43.87%
Training & Personnel Dev.	0	0	-3,000	0	2,619	5,641	5,641	115.39%
Firing Range	14,375	14,370	12,600	22,125	24,800	23,685	23,685	-4.50%
Animal Control	1,793,298	1,908,556	2,107,755	2,246,178	2,397,331	2,834,693	2,726,052	13.71%
Interfund Support - Gen.	(10,496,049)	(9,625,109)	(10,011,294)	(14,048,004)	(14,353,718)	(22,649,718)	(21,556,853)	50.18%
Records	1,802,446	1,877,001	2,050,247	2,190,289	2,281,541	2,378,127	2,335,527	2.37%
Assistant Director	487,835	494,938	501,287	504,627	708,900	1,627,115	1,590,281	124.33%
Service Support	2,073,250	1,025,874	2,069,376	1,641,940	1,384,341	1,104,018	963,529	-30.40%
Internal Affairs	701,488	601,617	710,685	803,400	1,055,464	946,775	932,096	-11.69%
Criminal Investigation Div.	9,940,857	11,161,040	7,524,022	10,035,008	9,760,646	14,316,547	14,249,778	45.99%
Special Investigations	4,418,398	5,929,269	6,071,366	7,217,232	6,845,237	8,045,286	7,965,954	16.37%
Training	1,247,337	1,403,550	1,331,249	2,280,302	2,312,841	1,774,626	1,734,372	-25.01%
Uniform Division	37,828,076	37,368,101	45,559,429	45,287,476	48,461,019	51,337,656	47,154,705	-2.70%
Precincts	246,615	246,576	257,650	188,995	200,500	205,100	203,100	1.30%
Intelligence / Permits	788,625	342,357	513,356	476,871	643,818	677,265	681,608	5.87%
Recruiting & Background	448,918	490,294	593,233	566,011	758,929	701,441	695,769	-8.32%
Homeland Security	0	889,858	1,133,477	1,226,440	1,693,909	2,001,050	2,121,196	25.22%
Technology Unit	0	1,024,979	0	0	0	0	0	0.00%
Crime Scene	886,165	908,864	1,019,134	1,142,612	1,052,689	1,158,147	1,155,339	9.75%
Interfund Support - STD	9,943,324	10,485,394	10,357,782	14,471,895	16,176,147	22,584,817	21,878,485	35.25%
Code Enforcement	1,465,219	1,343,453	1,325,315	1,412,472	1,702,790	1,866,758	1,842,956	8.23%
<b>Total</b>	<b>\$75,192,302</b>	<b>\$81,160,430</b>	<b>\$89,197,048</b>	<b>\$97,995,619</b>	<b>\$104,484,628</b>	<b>\$119,868,967</b>	<b>\$108,989,005</b>	<b>4.31%</b>
Percent Change	3.59%	7.94%	9.90%	9.86%	6.62%	22.32%	4.31%	
Actual Expenditures	\$73,439,995	\$77,875,712	\$84,806,319	\$91,156,508	\$99,616,725	(estimated)		

**BUDGET 2007****FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES****SPECIAL TAX DISTRICT - UNINCORPORATED****GENERAL FUND****DATE: 11/30/2006****DEPARTMENT: POLICE SERVICES**

<b>FUNDING SOURCES</b>	<b>2002 Actual</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Std-Des.Serv.Fund	\$69,263,981	\$71,728,756	\$77,841,260	\$83,971,934	\$93,335,981	\$108,857,970	\$103,661,739	11.06%
Std-Unincorp.Fund	1,103,442	1,263,294	1,210,876	1,093,933	1,702,790	1,866,758	1,842,956	8.23%
General Fund	3,072,572	4,883,662	5,754,183	6,090,641	9,445,857	9,144,239	3,484,310	-63.11%
<b>Total</b>	<b>\$73,439,995</b>	<b>\$77,875,712</b>	<b>\$84,806,319</b>	<b>\$91,156,508</b>	<b>\$104,484,628</b>	<b>\$119,868,967</b>	<b>\$108,989,005</b>	<b>4.31%</b>

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full-Time (Std-D.S.)	994	1,012	1,058	1,056	1,062	1,123	1,076	1.32%
Full-Time (Std-Unincorp)	27	26	26	26	34	34	38	11.76%
Full-Time (General)	179	188	228	239	225	224	220	-2.22%
Part-Time (General)	150	150	150	150	150	150	150	0.00%
<b>Total F/T</b>	<b>1,200</b>	<b>1,226</b>	<b>1,312</b>	<b>1,321</b>	<b>1,321</b>	<b>1,381</b>	<b>1,334</b>	<b>0.98%</b>
<b>Total P/T</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>0.00%</b>

**INFORMATION RELATIVE TO REQUESTED BUDGET****POLICE SUPPORT (GENERAL FUND)**

\$595,920 has been deducted as salary savings; this is the equivalent of 15 full-time positions.

The 2007 Budget includes, in Purchased/Contracted Services, funding for the first of 5 annual lease-purchase payments of \$4,880,084 for equipment to upgrade the County's radio communications system from analog to digital and to national standards. This is part of a multi-year program that also involves upgrading to digital-compatible portable and mobile radios in the various departments that use the system.

The department's 2007 Budget request includes funding in the amount of \$3,698,365 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

The 2007 Budget recognizes the transfer of 4 Departmental Microsystems Specialists and 1 Department Information Systems Manager position from the Police Department (General Fund) to Information Systems (General Fund) as part of an Information Systems initiative to centralize certain support functions. The effect is a reduction of the Police budget of \$341,054 (salary and benefits).

The 2007 budget reflects the transfer of 1 Administrative Assistant II position from the Administrative Services cost center (04602) to the Assistant Director cost center (04610) in the Special Tax District, Designated Services Fund, decreasing salary and benefits by \$51,381.

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES  
SPECIAL TAX DISTRICT - UNINCORPORATED  
GENERAL FUND  
DEPARTMENT: POLICE SERVICES**

**DATE: 11/30/2006**

**INFORMATION RELATIVE TO REQUESTED BUDGET (continued)  
CODE ENFORCEMENT - (STD UNINCORP FUND)**

\$158,912 has been deducted as salary savings; this is the equivalent of 4 full-time positions.

**POLICE SERVICES - (STD DES SERV FUND)**

\$1,787,760 has been deducted as salary savings; this is the equivalent of 40 full-time positions.

\$2,780,592 has been recommended to fund 50 officer positions to meet the requirements of Universal Hiring Grant #95CCWX0087 (4648). Funding will be required through 2007 to meet the grant requirements.

\$2,780,593 has been recommended to fund 50 officer positions to meet the requirements of Universal Hiring Grant #2002ULWX0029 (4751). Funding will be required through 2007 to meet the grant requirements.

\$50,000 has been recommended for matching funds for miscellaneous grants.

The 2007 budget reflects the transfer of 1 Administrative Assistant II position from the Assistant Director cost center (04610) to the Citizens Help Center cost center (07801) in the General Fund, decreasing salary and benefits by \$58,687.

The 2007 budget reflects the transfer of 1 Administrative Assistant II position to the Assistant Director cost center (04610) from the Administrative Services cost center (04602) in the General Fund, increasing salary and benefits by \$51,381.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
<b>Uniform (4617)</b>		
1. Add 50 Police Officers to provide coverage for increased crime, dispatched calls, and County growth. <b>Not Recommended.</b>	\$3,116,155	\$0
<b>Criminal Investigation (4613)</b>		
2. Add 7 Investigative Aides, Sr., to provide support to field investigators in 2 divisions and 5 precincts. <b>Recommend 7 Investigative Aides, Sr. (salary and benefits for 8 months).</b>	174,282	174,282
<b>Animal Control (4616)</b>		
3. Add 1 vehicle - Mobile Animal Clinic to address surgical environment and stray control issues. <b>Not Recommended.</b>	84,200	0

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**

**SPECIAL TAX DISTRICT - UNINCORPORATED**

**GENERAL FUND**

**DEPARTMENT: POLICE SERVICES**

**DATE: 11/30/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations (continued)**

	Requested	Recommended
<b>Criminal Investigation (4613)</b>		
4. Add 1 Investigative Aide, Sr. to provide administrative support to investigators in Youth & Sex Crimes Section. <b>Not Recommended.</b>	\$24,897	\$0
<b>Criminal Investigation (4613)</b>		
5. Add 1 Investigative Aide, Sr. to provide administrative support to investigators in Domestic Violence and Elder Abuse Division. <b>Recommend 1 Investigative Aide, Sr. (salary and benefits for 8 months), furniture, and computer.</b>	29,824	29,824
<b>Criminal Investigation (4613)</b>		
6. Add 3 Administrative Sedans for use by detectives in the Criminal Investigation Division. <b>Not Recommended.</b>	78,600	0
<b>Special Investigations Unit (4614)</b>		
7. Add 2 Police Package Crown Victorias for detectives in Traffic Support Unit. <b>Not Recommended.</b>	98,400	0
<b>Criminal Investigation (4613)</b>		
8. Add 2 Office Assistants, Sr. to provide additional staff for the Permits Division office for processing permits. <b>Not Recommended.</b>	45,717	0
<b>Homeland Security (4627)</b>		
9. Add 3 Administrative Sedans and 1 Ford Expedition for use by the Homeland Security Division. <b>Not Recommended.</b>	147,800	0
<b>Criminal Investigation (4613)</b>		
10. Fund the purchase of an automated License Plate Reader to facilitate stolen vehicle investigations. <b>Not Recommended.</b>	25,000	0

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**

**SPECIAL TAX DISTRICT - UNINCORPORATED**

**GENERAL FUND**

**DEPARTMENT: POLICE SERVICES**

**DATE: 11/30/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations (continued)**

	Requested	Recommended
<b>Animal Control (4616)</b>		
11. Add 1 Animal Control Manager.	\$0	\$42,304
<b>Recommended 1 Animal Control Manager; 8 months salary and benefits; computer and furniture.</b>		
<b>Homeland Security (4627)</b>		
12. Add 6 Police Officers for Gang Task Force.	0	275,030
<b>Recommended 3 Police Officers - 8 months salary and benefits; 3 Police Officers - 5 months salary and benefits; pistols, uniforms, radios, and computers; 2 police package vehicles with equipment.</b>		
<b>Code Enforcement (4650)</b>		
13. Add 4 Code Enforcement Officers.	0	182,666
<b>Recommended 4 Code Enforcement Officers - 6 months salary and benefits; uniforms, Hansen devices, computers; 2 vehicles with equipment.</b>		
Total Program Modifications	\$3,824,875	\$704,106

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Requested	Budget Recommended
Personnel Services and Benefits	\$69,216,390	\$66,547,001	\$75,772,091	\$70,325,424	\$78,149,354	\$84,376,481	\$81,647,318
Purchased/Contracted Services	8,163,522	6,261,547	10,405,998	9,138,421	10,919,837	16,962,610	14,058,843
Supplies	2,197,679	2,342,635	3,021,912	2,911,856	4,516,327	7,543,522	3,398,090
Capital Outlays	1,104,725	1,013,621	1,463,332	1,267,208	713,836	1,341,464	840,480
Interfund/Interdepartmental Charges	6,397,738	6,537,518	3,657,096	3,802,727	4,854,541	4,132,642	3,433,089
Other Costs	0	0	0	0	0	5,512,248	5,611,185
Other Financing	66,511	0	11,367	0	225,630	0	0
Holding Accounts	2,050,483	2,103,997	3,663,823	3,710,872	5,105,103	0	0
<b>TOTAL</b>	<b>\$89,197,048</b>	<b>\$84,806,319</b>	<b>\$97,995,619</b>	<b>\$91,156,508</b>	<b>\$104,484,628</b>	<b>\$119,868,967</b>	<b>\$108,989,005</b>

**BUDGET 2007**

FUND: TAX

DEPARTMENT: PROBATE COURT

DATE: 11/9/2006

**PROGRAM DESCRIPTION**

The Judge of the Probate Court is elected by the popular vote for a term of four (4) years. The Probate Court has jurisdiction of estates in DeKalb County. This includes the probate of wills, the appointment of administrators, the granting of years supports, the appointment of guardians of both minors and incapacitated adults, and the hearing of disputes in any of these areas. The Probate Court's jurisdiction includes the supervision of mental illness, hospitalization, and holding hearings to determine if the patient should remain involuntarily hospitalized for more than 35 other counties. All marriage licenses and pistol licenses are issued and recorded by this office.

**MAJOR ACCOMPLISHMENTS 2006**

Received, processed, and adjudicated civil filings during 2006. In July 2006, the Probate Court became a Federal "Brady Bill" complaint Court and now reviews pistol permit applications pursuant to Federal law in addition to Georgia law.

To assist the court in determining an applicant's eligibility, the court has access to Law Enforcement Online (LEO), a tool which enables the court to research statutes nationally.

The court has replaced the handwritten system for Wills Filed for Safekeeping with an automated system.

Replaced four (4) outdated computers and purchased an additional Space Saver System to store all court filings and hired an Administrative Assistant for the Associate Judge.

**MAJOR GOALS 2007**

Continue searching for a new filing system that will help to develop a way to trace documents to insure better file management.

Develop a Volunteer Lawyers Group to assist lay persons in filing necessary papers on uncontested cases.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% Change	Projected 2007	% Change
Petitions Filed: Wills, Probates, Administrations, Guardianships	15,834	16,563	15,991	16,000	-3%	16,100	0%
Annual Returns Filed on Estate and Guardianships	1,311	1,355	1,330	1,350	-2%	1,365	2%
Inventories Filed on Estates and Guardianships	367	400	422	430	5%	435	2%
Certified Copies Issued	12,566	14,235	11,250	11,500	-21%	11,550	2%
Personal Status Reports	610	670	660	670	-1%	675	2%
Marriage Licenses	4,324	4,870	4,744	4,750	-3%	4,775	0%
Certified Copies of Marriage License	9,475	11,110	10,661	10,680	-4%	10,700	0%
Pistol Licenses	2,296	3,551	3,705	3,199	4%	2,905	-14%
Emergency Hospital Orders	203	200	300	315	50%	280	5%
Commitment Hearings	284	295	300	300	2%	302	0%

**BUDGET 2007**

**FUND: TAX**

**DEPARTMENT: PROBATE COURT**

**DATE: 11/9/2006**

<b>KEY INDICATORS (Continued)</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Retardation Hearings	0	6	3	3	0%	3	0%
Writ of Habeas Corpus	0	1	0	1	0%	1	0%
Continued Habitation	1	0	0	0	0%	0	0%

<b>DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>2007/2006</b>
Probate Court	\$1,370,900	\$1,477,846	\$1,495,940	\$1,584,281	\$1,653,261	\$1,688,642	\$1,677,186	1.45%
Total	\$1,370,900	\$1,477,846	\$1,495,940	\$1,584,281	\$1,653,261	\$1,688,642	\$1,677,186	1.45%
Percent Change	13.66%	7.80%	1.22%	5.91%	4.35%	2.14%	1.45%	
Actual Expenditures	\$1,374,974	\$1,429,814	\$1,433,217	\$1,517,622	\$1,653,261 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	24	24	24	24	25	25	25	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modification requested.

**BUDGET 2007****FUND: TAX****DEPARTMENT: PROBATE COURT****DATE: 11/9/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$1,274,000	\$1,229,513	\$1,420,245	\$1,384,709	\$1,471,242	\$1,503,318	\$1,515,592
Purchased/Contracted Services	160,440	138,306	93,589	69,736	107,952	111,055	107,260
Supplies	53,500	57,414	64,763	55,713	46,285	42,606	42,606
Capital Outlays	0	0	0	0	19,225	26,663	6,728
Other Costs	8,000	7,984	5,684	7,464	8,557	5,000	5,000
<b>TOTAL</b>	<b>\$1,495,940</b>	<b>\$1,433,217</b>	<b>\$1,584,281</b>	<b>\$1,517,622</b>	<b>\$1,653,261</b>	<b>\$1,688,642</b>	<b>\$1,677,186</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: PROPERTY APPRAISAL****DATE: 11/8/2006****PROGRAM DESCRIPTION**

Property Appraisal and Assessment discovers, identifies, and classifies all property in DeKalb County into categories of residential, commercial, personal, exempt and by State law places an assessment on these properties for purposes of ad valorem taxation. The department is responsible for the proper maintenance of all property record cards, ownership records, business assets statements, and all other information on which ad valorem taxation assessment is determined. Annually, the department processes real estate and personal property tax returns. Changes of assessment notices are sent as appropriate, and any resulting appeals are processed. Property Appraisal and Assessment appraises all new construction in the County. As a result of sales analysis, equalization and/or reappraisal programs are carried out as necessary.

**MAJOR ACCOMPLISHMENTS 2006**

All properties were reviewed and appropriate changes were made to produce an acceptable tax digest. Tax digest valuations were released to the Tax Commissioner before the Georgia Code mandated date of June 1st. The 2006 Digest was the first digest in the State to be accepted for billing purposes.

**MAJOR GOALS 2007**

1. To gain approval of the prior year tax digest from the Georgia Department of Revenue.
2. To perform all functions necessary to compile the 2007 tax digest by June 1, 2007.
3. To complete conversion from the current CAMA system (OASIS) to the new CAMA system (REALWARE).

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Taxable real estate parcels	209,525	213,020	215,804	219,855	1.88%	223,855	1.82%
Exempt real estate parcels	4,712	4,777	4,919	4,788	-2.66%	4,900	2.34%
Public utility parcels	314	275	286	274	-4.20%	275	0.36%
Building permits processed	5,000	4,500	4,500	4,500	0.00%	4,500	0.00%
Assessment notices mailed	93,757	116,881	125,071	118,587	-5.18%	100,000	-15.67%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Property Appraisal	\$4,823,314	\$4,592,154	\$4,635,696	\$4,860,553	\$5,021,975	\$5,354,840	\$5,175,893	3.06%
Total	\$4,823,314	\$4,592,154	\$4,635,696	\$4,860,553	\$5,021,975	\$5,354,840	\$5,175,893	3.06%
Percent Change	-4.31%	-4.79%	0.95%	4.85%	3.32%	6.63%	3.06%	
Actual Expenditures	\$4,421,718	\$4,377,658	\$4,376,840	\$4,339,468	\$4,701,298 (estimated)			

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: PROPERTY APPRAISAL**

**DATE: 11/8/2006**

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	76	76	76	76	76	77	76	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. The addition of 1 Statistical Analyst, salary and benefits for 9 months equipment, and supplies. This position will enable the Chief Appraiser to determine the uniformity of assessments by using the generation and integration of statistical studies, assist in problem assessments and review and develop appraisals. This position is predicted to enhance the rate of appeals and property reassessments.

**Not recommended at this time.**

<b>Requested</b>	<b>Recommended</b>
\$32,897	\$0

Total Program Modifications

\$32,897	\$0
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**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$4,221,096	\$3,963,665	\$4,302,294	\$3,822,248	\$4,511,157	\$4,855,839	\$4,710,058
Purchased/Contracted Services	314,175	311,963	377,782	341,493	378,580	401,181	356,296
Supplies	75,425	68,071	135,289	130,660	105,771	67,000	67,000
Capital	25,000	33,141	45,188	43,943	26,467	30,820	30,820
Interfund/Interdeptmental Charges	0	0	0	1,124	0	0	11,719
<b>TOTAL</b>	<b>\$4,635,696</b>	<b>\$4,376,840</b>	<b>\$4,860,553</b>	<b>\$4,339,468</b>	<b>\$5,021,975</b>	<b>\$5,354,840</b>	<b>\$5,175,893</b>

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: PUBLIC DEFENDER

DATE: 11/8/2006

**PROGRAM DESCRIPTION**

Government is required by law to provide for the defense of indigent persons charged with felony offenses, misdemeanors, and juvenile delinquency where incarceration is a possibility. We are also required to provide attorneys for appeals and to represent parents in child deprivation cases in Juvenile Court. The Public Defender's office has a staff of 38 Attorneys covering the ten divisions of Superior Court, the six divisions of State Court, Juvenile Court and Magistrate's Court. The Public Defender's office also handles appeals to the Supreme Court of Georgia and the Court of Appeals.

**MAJOR ACCOMPLISHMENTS 2006**

The DeKalb County Public Defender has now become the Stone Mountain Circuit Public Defender. The office has become a state agency with the county providing the vast majority of the funding and staff. Under state law the office is responsible for the defense of people who can't hire a lawyer for their defense in Superior Court and Juvenile Court, and in appeals from these courts. Services in State Court will be contracted by the State.

**MAJOR GOALS 2007**

1. Continue to provide quality services while complying with State rules.
2. Keep up with increased felony caseload and paperwork.
3. Establish performance measures.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Death Penalty Cases							
Closed	2	0	0	0	0.00%	0	0.00%
Felonies Closed	3,943	3,837	4,268	5,180	21.37%	5,500	6.18%
Juvenile Delinquency	2,008	1,800	2,078	2,640	27.05%	2,400	-9.09%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Public Defender	\$4,700,519	\$5,114,339	\$5,946,754	\$6,616,557	\$6,024,364	\$6,566,895	\$6,586,310	9.33%
Total	\$4,700,519	\$5,114,339	\$5,946,754	\$6,616,557	\$6,024,364	\$6,566,895	\$6,586,310	9.33%
Percent Change	5.94%	8.80%	16.28%	11.26%	-8.95%	9.01%	9.33%	
Actual Expenditures	\$4,777,373	\$5,089,243	\$5,184,215	\$5,629,476	\$6,000,528 (estimated)			

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: PUBLIC DEFENDER

DATE: 11/8/2006

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	61	62	71	71	72	72	72	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$5,550,344	\$4,748,320	\$6,277,242	\$5,270,398	\$5,623,663	\$6,119,637	\$6,171,304
Purchased/Contracted Services	257,000	289,429	128,284	121,564	193,881	237,200	219,348
Supplies	51,225	62,340	96,481	117,435	102,880	92,000	84,000
Capital Outlays	9,775	9,592	13,637	13,258	40,735	15,900	9,500
Interfund/Interdepartmental Charges	78,410	74,534	100,913	106,821	63,205	102,158	102,158
<b>TOTAL</b>	<b>\$5,946,754</b>	<b>\$5,184,215</b>	<b>\$6,616,557</b>	<b>\$5,629,476</b>	<b>\$6,024,364</b>	<b>\$6,566,895</b>	<b>\$6,586,310</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: PUBLIC HEALTH****DATE: 11/9/2006****PROGRAM DESCRIPTION**

The DeKalb County Board of Health provides a wide range of public health services. With the completion of a recent organizational restructuring, the Board has three functional units, Personal Health Services (PHS), Population Based Services (PBS), and Administration.

Personal Health Services includes the five health centers located throughout the County. Its primary role is dedicated to protecting, maintaining, and improving the health of individuals and families. The primary focus is to provide quality, affordable and accessible services that are responsive to individuals and families who choose the Board of Health as their healthcare provider and medical home. These clients include those covered by Medicaid, Medicare, and third party insurers as well as those who are uninsured. The ability to provide a continuum of health services is a direct result of collaborative agreements with the Grady Health System and the DeKalb Regional Healthcare System, with primary care physicians on-site.

Population Based Services includes the Environmental Health Division, the Health Assessment and Promotion Division, the Center for Public Health Preparedness, and the Office of Vital Records. The Environmental Health Division provides on-site inspections and ensures compliance with State, County, and Board of Health regulations in the following areas: Food Sanitation, Rodent Control, Individual Sewage Disposal, Swimming Pools, Water Sampling, Day Care Centers, Nursing Homes, and Facility Accessibility for the Handicapped.

The Health Assessment and Promotion Division serves the people who live, work, and play in DeKalb County by tracking and investigating health problems, collecting and analyzing health status information, and promoting health and wellness by working with coalitions and neighborhood groups.

The Center for Public Health Preparedness is one of three national Exemplar Projects funded by the Centers for Disease Control and Prevention. The Center's primary goal is to build and maintain local public health capacity to respond to public health emergencies, including a bioterrorist attack. To accomplish this the Center has focused its efforts on enhancing operational readiness, surveillance and communications, and training. This ongoing effort strengthens the partnerships among local health authorities, state and local response agencies, hospitals, clinicians and other public health collaborators.

The Office of Vital Records maintains birth certificates for children born in DeKalb County and death certificates for county residents.

Administration includes the divisions of Finance, Personnel, Internal Services, and Information Technology, the Training Unit, and Bond Facilities Projects. The Administrative Division provides general administrative support to the other operating units within the Board of Health, and serves as the business management arm of the Board.

This budget includes the county's contribution for the operation and delivery of health care services to the citizens of DeKalb County and personal services costs for the county positions assigned to the Board of Health.

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: PUBLIC HEALTH

DATE: 11/9/2006

**MAJOR ACCOMPLISHMENTS 2006**

Increased Women, Infants, and Children (WIC) client participation rates, thus making the WIC clinics the largest in the State of Georgia.

Passage of the Body Crafting and Swimming Pool regulations.

Completed and distributed "Common Communicable Disease in Children" manuals to daycare facilities throughout DeKalb County.

Created the Live Healthy DeKalb Coalition to focus on prevention of diabetes, obesity, and hospitalizations due to asthma and tobacco use.

**MAJOR GOALS 2007**

To develop a comprehensive pediatric primary care program for children 0 to 19 years of age located at the East and South Health Centers,

To provide a pediatric primary care system which allows youth to access and utilize care effectively.

To develop a comprehensive adult health program for men and women.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Total Patient Encounters	236,621	226,610	225,132	224,849	-0.13%	223,551	-0.58%
Clinic Dental Visits	6,683	4,926	5,653	5,870	3.84%	6,129	4.41%
STD/HIV Services Patients							
Served	5,828	10,748	10,104	12,170	20.45%	14,658	20.44%
Immunization - Patients							
Served	45,328	53,605	55,597	57,106	2.71%	58,655	2.71%
WIC - Average Monthly Caseload	20,900	21,358	22,488	22,242	-1.09%	23,010	3.45%
Family Planning Patients							
Served	6,064	5,990	9,156	10,216	11.58%	11,399	11.58%
Food Service Program	14,846	14,000	27,695	35,000	26.38%	35,000	0.00%
On-site Sewage Disposal	7,182	7,000	8,635	10,000	15.81%	10,000	0.00%
Rodent Control Baiting	5,496	5,800	5,103	5,000	-2.02%	5,000	0.00%
Swimming Pool Activities	11,248	10,500	10,463	8,000	-23.54%	8,000	0.00%
Radon Testing	2,486	1,750	2,389	1,250	-47.68%	1,250	0.00%
West Nile Virus, Number of Contacts	7,931	8,000	4,962	5,000	0.77%	5,000	0.00%
Body Crafting	N/A	N/A	N/A	200	100.00%	200	0.00%

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: PUBLIC HEALTH

DATE: 11/9/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
County Positions	\$171,317	\$172,453	\$156,565	\$170,687	\$186,158	\$188,989	\$115,031	-38.21%
County Contribution	4,907,146	5,099,825	5,199,829	5,145,832	5,145,832	5,145,832	5,145,832	0.00%
Maintenance & Repair	29,320	32,250	27,740	30,514	0	0	0	0.00%
<b>Total</b>	<b>\$5,107,783</b>	<b>\$5,304,528</b>	<b>\$5,384,134</b>	<b>\$5,347,033</b>	<b>\$5,331,990</b>	<b>\$5,334,821</b>	<b>\$5,260,863</b>	<b>-1.33%</b>
Percent Change	3.23%	3.85%	1.50%	-0.69%	-0.28%	0.05%	-1.33%	
Actual Expenditures	\$4,917,179	\$5,233,691	\$5,333,728	\$5,319,149	\$5,331,990	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
County: Full Time	3	3	3	3	3	3	2	-33.33%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

The Board of Health's 2007 Budget of \$32,005,429 has multiple funding sources including \$2,638,552 in federal grant-in-aid funds, \$12,769,335 in state grant-in-aid funds, \$5,145,832 in county funds, and \$11,451,710 in fee revenues, prior year funds, and interest.

The recommended budget includes the transfer of 1 Nurse Manager to the Human Resources' Employee Clinic Cost Center.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications are requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget Requested</b>	<b>2007 Budget Recommended</b>
Personal Services and Benefits	\$156,565	\$104,053	\$170,687	\$170,584	\$186,158	\$188,989	\$115,031
Purchased/Contracted Services	27,740	29,846	30,514	2,733	0	0	0
Other Costs	5,199,829	5,199,829	5,145,832	5,145,832	5,145,832	5,145,832	5,145,832
<b>TOTAL</b>	<b>\$5,384,134</b>	<b>\$5,333,728</b>	<b>\$5,347,033</b>	<b>\$5,319,149</b>	<b>\$5,331,990</b>	<b>\$5,334,821</b>	<b>\$5,260,863</b>

**BUDGET 2007**

**FUND: DEBT SERVICE**

**REVENUE BONDS LEASE PAYMENT FUND**

**DATE: 10/10/2006**

**DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND**

**PROGRAM DESCRIPTION**

The Public Safety and Judicial Facilities Authority Revenue Bonds Lease Payment Fund is a separate fund specifically designed to pay principal and interest on the Public Safety and Judicial Facilities Authority bond issues. Payments are made from the fund for principal and interest requirements, paying agent and other fees for costs of the acquisition, construction, developing and equipping of the new Public Safety and Judicial Facilities. The Board of Commissioners authorized the sale of the bonds on December 14, 2004 and the bonds were sold in 2004 at a premium. The first expenditures against the fund were made in 2004.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Bonds Outstanding	N/A	50,000,000	49,100,000	48,125,000	-1.99%	47,125,000	-2.08%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Bldg. Authority Bonds	\$0	\$0	\$0	\$2,881,511	\$9,096,626	\$3,105,376	\$3,105,376	-65.86%
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,881,511</b>	<b>\$9,096,626</b>	<b>\$3,105,376</b>	<b>\$3,105,376</b>	
Percent Change					215.69%	-65.86%	-65.86%	
Actual Expenditures	\$0	\$0	\$20,449,770	\$2,950,000	\$9,096,626 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

In 2006, the budget was amended to include an increase in lease payments to cover funding for the new E-911 Center. In 2007, lease payments to cover the Revenue Bond obligations are budgeted.

**BUDGET 2007**

**FUND: DEBT SERVICE**

**REVENUE BONDS LEASE PAYMENT FUND**

**DATE: 10/10/2006**

**DEPARTMENT: DEBT SERVICE REVENUE BONDS - PUBLIC SAFETY AND JUDICIAL FACILITIES LEASE PAYMENT FUND**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Requests and Recommendations**

**Requested      Recommended**

The amounts required for the Building Authority Revenue Bonds Fund obligations in 2007 are:

Principal 2004 Series	\$1,000,000	\$1,000,000
Interest 2004 Series	2,092,376	2,092,376
Professional Services	10,000	10,000
Other Misc.	3,000	3,000
<b>TOTAL</b>	<b>\$3,105,376</b>	<b>\$3,105,376</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Capital Outlays	\$0	\$20,449,770	\$2,881,511	\$2,950,000	\$0	\$0	\$0
Purchased/Contracted Services	0	0	0	0	0	13,000	13,000
Debt Service	0	0	0	0	9,096,626	3,092,376	3,092,376
<b>TOTAL</b>	<b>\$0</b>	<b>\$20,449,770</b>	<b>\$2,881,511</b>	<b>\$2,950,000</b>	<b>\$9,096,626</b>	<b>\$3,105,376</b>	<b>\$3,105,376</b>

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: DIRECTOR, PUBLIC WORKS

DATE: 11/8/2006

**PROGRAM DESCRIPTION**

The Public Works Director is charged with providing leadership and oversight to the four divisions of the Department: Fleet Maintenance, Roads and Drainage, Sanitation and Transportation. The Public Works Director provides direct communication to the Administration and, when required, to the Board of Commissioners. Policies are initiated and implemented as required. Evaluation of the Associate Directors' performance and involvement in disciplinary activities are an on-going responsibility. Coordination with consultants, contractors, state and federal review and permitting agencies is required on the activities involving expansion and improvement of the County's public works infrastructure.

**MAJOR ACCOMPLISHMENTS 2006**

1. County fleet maintained at better than 95% availability rate.
2. Continued to implement design and construction of projects contained in the HOST and the 2005 Transportation Bond Program.
3. Continued implementation of the Storm Water Utility program including updating the 2005 property information database, collection of fees for 2006, design and construction of high priority projects, establishment of flood plain mapping and storm water structure inventory programs, and obtaining approval of the 2006 MS4 report to EPD.
4. Completed construction and start up of the LFGTE project, completed construction of infrastructure improvement project at Seminole Road MSW Landfill, and continued construction of phase 3, unit 1 of the Seminole Road MSW landfill.

**MAJOR GOALS 2007**

Continue work on the design and construction of HOST Program and Infrastructure projects, and sanitation system improvements.  
Evaluate department operations and implement organizational and operational improvements.

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Public Works/Director	\$375,765	\$285,584	\$313,702	\$465,087	\$478,350	\$715,028	\$509,779	6.57%
Total	\$375,765	\$285,584	\$313,702	\$465,087	\$478,350	\$715,028	\$509,779	
Percent Change	8.94%	-24.00%	9.85%	48.26%	2.85%	49.48%	6.57%	
Actual Expenditures	\$323,785	\$303,852	\$301,197	\$392,185	\$481,774 (estimated)			

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: DIRECTOR, PUBLIC WORKS**

**DATE: 11/8/2006**

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	4	3	3	4	4	7	4	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

As part of the 2006 Budget, the Water & Sewer Division of the Public Works Department was established as an independent department.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Addition of 1 Office Assistant Sr., 1 Asst. Dir. PW - Finance/Admin, and 1 Specifications Coordinator. Currently these positions are funded in Water & Sewer. The Public Works Director is requesting that these positions be created due to the continued needs of administrative support, and fiscal coordination of contracts budgets, RFP's and bond projects.

<b>Requested</b>	<b>Recommended</b>
\$209,112	\$0

**Not Recommended at this time. Maintain current funding configuration.**

Total Program Modifications

<b>Requested</b>	<b>Recommended</b>
\$209,112	\$0

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$295,423	\$283,822	\$439,832	\$369,891	\$446,666	\$685,189	\$479,940
Purchased/Contracted Services	7,910	6,714	9,000	6,212	18,585	19,890	19,890
Supplies	2,700	2,488	7,805	7,601	6,712	7,412	7,412
Interdepartment/Interfund Charges	7,669	8,173	8,450	8,481	6,387	2,537	2,537
<b>TOTAL</b>	<b>\$313,702</b>	<b>\$301,197</b>	<b>\$465,087</b>	<b>\$392,185</b>	<b>\$478,350</b>	<b>\$715,028</b>	<b>\$509,779</b>

**BUDGET 2007****FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 11/29/2006****PROGRAM DESCRIPTION**

The Fleet Maintenance Department is responsible for the specification and procurement recommendation, maintenance, repair, operation and replacement of vehicles and equipment in the County fleet. The Fleet Maintenance organization is comprised of six divisions: the Administrative Division - personnel and accounting functions for the department; the Car & Pickup Division - responsible for maintaining all cars and trucks up to 10,000 lbs.; the Heavy Equipment Division - responsible for all off-road equipment, all vehicles located at the Seminole Landfill, and the Body Shop, which provides repairs/estimates for accident related damage to vehicles; the Heavy Truck Division - responsible for maintenance on all trucks over 10,000 lbs, including on-site repairs; the Fire & Rescue Division - responsible for providing maintenance on all fire trucks and ambulances; the Services Division - Tire Shop, Lubrication Services, and maintenance for all fueling facilities.

**MAJOR ACCOMPLISHMENTS 2006**

Operational readiness level maintained at 95% or higher throughout the year.  
 Reduced over-due preventive maintenance services to less than 4% of the overall fleet.  
 New Fleet Maintenance facility for Fire and Rescue Division and Administrative Office near completion.  
 Continued the partnership with Warren Technical School to train students in various areas within Fleet Maintenance.  
 Conducted second annual department-wide Safety Day.

**MAJOR GOALS 2007**

Maintain 95% operational availability for all vehicles and equipment assigned to the fleet.  
 Reduce over-due preventive maintenance services to less than 3% of the vehicles and equipment assigned to the fleet.  
 Complete the transition of operations for Phase I of the new facility on Memorial Drive (Administrative and Fire & Rescue).

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change 2007/2006</b>
Vehicles Added to the								
Fleet	40	69	130	30	28	-6.67%	25	-10.71%
Fleet Size	2690	2759	2918	2991	3391	13.37%	3416	0.74%
Miles Traveled (Millions)	32	33	34	33	32	-3.03%	33	3.13%
Repair Orders Completed	NA	21,060	20,030	36,863	38,814	5.29%	41,000	5.63%

**BUDGET 2007**

FUND: FLEET MAINTENANCE

DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE

DATE: 11/29/2006

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Vehicle Maintenance	\$21,531,823	\$22,841,070	\$24,501,163	\$27,515,662	\$31,360,638	\$32,881,312	\$31,202,810	-0.50%
Total	\$21,531,823	\$22,841,070	\$24,501,163	\$27,515,662	\$31,360,638	\$32,881,312	\$31,202,810	-0.50%
Percent Change	4.63%	6.08%	7.27%	12.30%	13.97%	4.85%	-0.50%	
Actual Expenditures	\$18,952,637	\$19,531,882	\$21,516,387	\$27,317,592	\$31,066,533	(estimated)		

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	167	168	176	176	176	177	177	0.57%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$176,500 has been deducted as salary savings; this is the equivalent of 4 full-time positions.

The 2007 Budget recognizes the transfer of 1 Network Coordinator position from Fleet Maintenance to Information Systems (General Fund) as part of an Information Systems initiative to centralize certain support functions. The effect is a reduction of the Fleet Maintenance budget of \$43,635 (salary and benefits).

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

1. Add 2 positions: 1 Fleet Parts Technician, 1 Office Assistant, Senior, to staff new Fire & Rescue facility.

Requested	Recommended
\$43,467	\$43,467

**Recommended 2 positions: 1 Fleet Parts Technician, 1 Office Assistant, Senior. Salary and benefits for 8 months, 2 computers.**

2. Add 1 Vehicle: Mobile Service Unit for Fire & Rescue Division.  
**Not Recommended.**

76,200	0
<hr/>	
\$119,667	\$43,467

**BUDGET 2007****FUND: FLEET MAINTENANCE****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 11/29/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$7,800,735	\$6,990,809	\$8,121,718	\$7,711,926	\$8,423,974	\$8,929,912	\$8,797,871
Purchased/Contracted Services	3,367,244	2,858,512	3,866,313	3,422,737	3,999,097	4,336,465	3,724,000
Supplies	10,995,565	11,193,906	14,122,826	16,309,349	17,237,381	17,693,290	16,429,590
Capital Outlays	106,600	29,048	97,938	67,049	117,909	320,248	20,750
Interdepartmental/Interfund Charges	612,082	(11,836)	381,884	(703,950)	385,703	391,397	390,997
Other Costs	1,498,937	385,948	924,983	510,481	1,196,574	1,210,000	1,839,602
Other Financing	70,000	70,000	0	0	0	0	0
Holding Accounts	50,000	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$24,501,163</b>	<b>\$21,516,387</b>	<b>\$27,515,662</b>	<b>\$27,317,592</b>	<b>\$31,360,638</b>	<b>\$32,881,312</b>	<b>\$31,202,810</b>

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**  
**DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The Roads and Drainage Division of the Public Works Department is responsible for performing all needed repairs, maintenance, construction and upgrades to the County's roadway system, including bridges, drainage structures, and traffic control devices. The Division is also responsible for the management of the County's Stormwater and Flood Programs. The Administration area controls and manages all operations of the division. The Engineering and Storm Water area manages the flood and storm water programs. The Maintenance area maintains roads and drainage structures within the County. Traffic Engineering provides timely and comprehensive support to the citizens of DeKalb and the motoring public.

**MAJOR ACCOMPLISHMENTS 2006**

1. Paved 58 miles of County Roads.
2. Constructed 4,300 linear feet of new sidewalk.
3. Completed construction of 76 major drainage projects (over \$25,000).
4. Received 10,200 service requests while completing approximately 8,560.
5. Continued implementation of the Stormwater Utility User Fee with a collection rate of 98.7% (\$16.7 million).

**MAJOR GOALS 2007**

1. Implement the list of road maintenance, drainage, traffic engineering and construction projects approved for 2007.
2. Continue implementation of the Stormwater Utility Fee with special emphasis on refinement of Equivalent Residential Unit (ERU) calculations.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Rds. Resurfaced (miles)	30	20	20	20	0.00%	20	0.00%
Patching by County (Tons)	29,050	48,000	50,000	35,000	-27.08%	48,000	37.14%
Citizens Drainage Projects (Tons)	3,406	4,396	5,275	3,800	-13.56%	4,200	10.53%

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES  
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 11/9/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administration	\$631,954	\$519,069	\$912,676	\$609,371	\$653,125	\$715,906	\$718,425	10.00%
Maintenance	509,071	572,973	1,827,290	2,679,866	3,122,179	3,683,309	2,437,848	-21.92%
Road Maintenance	13,346,193	13,183,404	11,349,238	14,561,233	14,308,444	15,209,141	12,449,700	-12.99%
Support Services	3,165,780	3,076,716	2,928,390	2,551,092	3,044,374	3,131,994	3,003,531	-1.34%
Drainage Maintenance	3,700,829	3,283,758	1,985,364	384,029	262,488	85,373	35,469	-86.49%
Storm Water Management	495,889	238,846	254,640	158,188	65,323	255,436	11,145	-82.94%
Speed Humps	292,178	273,266	335,876	399,968	230,510	246,019	247,645	7.43%
Traffic Operations	0	0	0	630,136	884,496	877,610	884,198	-0.03%
Signals	0	0	0	2,774,441	3,201,658	3,701,609	3,208,241	0.21%
Signs & Paint	0	0	0	1,379,597	2,054,811	2,240,923	2,009,035	-2.23%
<b>Total</b>	<b>\$22,141,894</b>	<b>\$21,148,032</b>	<b>\$19,593,474</b>	<b>\$26,127,921</b>	<b>\$27,827,409</b>	<b>\$30,147,320</b>	<b>\$25,005,237</b>	<b>-10.14%</b>
Percent Change	-14.49%	-4.49%	-7.35%	33.35%	6.50%	8.34%	-10.14%	
Actual Expenditures	\$20,803,773	\$19,218,748	\$19,999,739	\$24,289,110	\$27,750,075	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	243	243	283	379	378	405	378	-0.26%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

The Stormwater Utility Fund will reimburse Public Works - Roads and Drainage a total of \$9,487,315 in 2007. \$521,227 has been deducted for salary savings; this is the equivalent of 17 full-time positions.

The department's 2007 Budget request includes funding in the amount of \$480,425 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

*Cemetery Maintenance and Landscaping Crew*

1. The addition of 7 positions: 1 Crew Supervisor, 1 Equipment Operator Principal, 1 Equipment Monitor Senior, 1 Equipment Operator, 3 Crew Workers and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. 8 additions to the fleet: 1 dump truck (12yd.), 1 squad truck, 1 dump truck (5yd.), 2 flat bed trailers (20 ton), 1 flat bed vault truck, 1 backhoe, and 1 riding mower. Roads & Drainage is responsible for indigent burials in the County. This program modification will enhance their ability to accomplish this task. This crew will also be utilized to augment landscaping functions for drainage and road projects when not involved in burial tasks.

**Not recommended at this time.**

	<b>Requested</b>	<b>Recommended</b>
	\$722,609	\$0

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**

**DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 11/9/2006**

**A. Program Modifications and Recommendations (cont.)**

*Night Maintenance Crew*

2. The addition of 6 positions: 1 Crew Supervisor (CDL), 1 Equipment Operator Principal, 1 Equipment Monitor Senior, 1 Crew Worker and 2 Equipment Operators, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will be assigned to the night maintenance function and should reduce the overtime generated from 1 crew which provides emergency services for public safety.

**Not recommended at this time.**

Requested	Recommended
141,182	0

*Additional Equipment*

3. 4 additions to the fleet: 2 Excavators, 1 Mower (40" Head), 1 trailer. These additions to the fleet are requested to reduce the rentals of this type of equipment for recurring road maintenance projects.

**Not recommended at this time.**

145,800	0
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*Drainage Engineering Technician & Equipment*

4. The addition of 1 position: 1 Engineering Technician. Salary and benefits requested for 8 months. 1 addition to the fleet: 1 pressure pump. This position will assist the Drainage Section in meeting new Stormwater requirements of documentation and customer service. This function is currently being accomplished by engineering staff.

**Not recommended at this time.**

85,373	0
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*Safety Staff*

5. The addition of 5 positions: 1 Departmental Safety Coordinator, 1 Assistant Departmental Safety Coordinator, 1 Administrative Assistant, and 2 Equipment Operator Principals, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will heighten organizational effectiveness by ensuring that the department and County's safety processes operated efficiently and effectively through adherence to Risk Management and OSHA standards and guidelines.

**Not recommended at this time.**

188,736	0
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*Trench Roller*

6. 1 addition to the fleet: 1 trench roller. This addition to the fleet is requested due to the department having to frequently rent this item from outside contractors. The purchase of this critical piece of equipment will increase the divisions' productivity while reducing costs. Currently, in order to use this critical piece of equipment on pipe projects, it must be rented from outside contractors with related delivery and pick-up charges.

**Not recommended at this time.**

66,700	0
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*Traffic Signal Equipment (2 Bucket Trucks)*

7. 2 additions to the fleet: 2 bucket trucks. These additions to the fleet would allow the Signals Division to support the expanding traffic signal maintenance program. The division currently utilizes four trucks and six crews. These additional vehicles would allow all crews to be assigned a specific vehicle which would increase their efficiency.

**Not recommended at this time.**

352,400	0
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**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES  
DEPARTMENT: PUBLIC WORKS- ROADS AND DRAINAGE**

**DATE: 11/9/2006**

**A. Program Modifications and Recommendations (cont.)**

*Signal Shop Staff*

8. The addition of 4 positions: 1 Construction Inspector, 1 Engineering Technician, 2 Assistant Traffic Signal Installers and equipment, supplies. Salary and benefits requested for 8 months. 1 addition to fleet: 1 sign truck, heavy extend lift.

These positions will be assigned to the signal shop to provide Roads & Drainage the resources to give adequate response to the high volume of utilities protection center requests.

**Not recommended at this time.**

**Requested Recommended**

124,599 0

*Sign Shop Staff*

9. The addition of 2 positions: 1 Construction Inspector, 1 Office Assistant and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. These positions will allow for the establishment of a formalized sign maintenance program rather than a reactive program which exists under the current staffing.

**Not recommended at this time.**

52,038 0

*Sign Installation Crew*

10. The addition of 2 positions: 1 Crew Supervisor Senior (CDL), 1 Traffic Signs/Marking Installer and equipment, supplies necessary to support personnel. Salary and benefits requested for 8 months. 1 addition to the fleet: 1 sign truck, heavy extended lift. These positions will add a crew and a truck to the sign installation, repair, replacement, and maintenance function. This program modification would create a formalized sign maintenance program rather than just a response program which currently exists.

**Not recommended at this time.**

179,969 0

Total Program Modifications

**\$2,059,406 \$0**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$11,880,999	\$11,119,379	\$17,288,948	\$15,716,295	\$17,563,564	\$19,537,683	\$18,539,506
Purchased/Contracted Services	4,051,387	4,702,378	4,024,095	4,307,410	5,441,342	6,167,133	3,538,733
Supplies	3,114,330	3,250,875	5,347,815	4,934,595	7,258,353	7,313,145	7,215,539
Capital Outlays	209,975	573,415	519,204	517,151	460,213	751,510	455,577
Interfund/Interdepartmental Charges	336,783	353,692	(1,052,141)	(1,186,341)	(2,896,063)	(3,622,151)	(4,744,118)
<b>TOTAL</b>	<b>\$19,593,474</b>	<b>\$19,999,739</b>	<b>\$26,127,921</b>	<b>\$24,289,110</b>	<b>\$27,827,409</b>	<b>\$30,147,320</b>	<b>\$25,005,237</b>

**BUDGET 2007****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 11/29/2006****PROGRAM DESCRIPTION**

The Residential Collection Division provides twice-a-week curbside collection services (twice-a-week back-door service is available for the physically disabled). The Division collects and disposes of deceased animals, appliances and white goods upon request. No limitation is imposed on the total volume of refuse to be collected. The Division also provides once-a-week collection of yard waste and curbside collection of yard waste and curbside collection of newspaper and aluminum cans.

The Commercial Collection Division provides for the collection of refuse from businesses, industrial parks, hospitals, schools, and apartment complexes. The Division furnishes, repairs, and maintains necessary containers.

The Mowing Division provides for the mowing of approximately 5,000 miles of right-of-way in unincorporated DeKalb County. The Division is also responsible for the mowing of all county-owned vacant lots.

The Processing Division maintains and operates two pulverizing plants for the shredding of waste material, a pathological incinerator for the disposition of animals and pathological waste, two transfer stations and the north compost operation.

The Disposal Division operates an approved Subtitle "D" Municipal Solid Waste Landfill, a Construction and Demolition Waste Landfill, and the South Composting Operation.

**MAJOR ACCOMPLISHMENTS 2006**

1. Development of the Phase 3, Unit 1, 39-acre disposal cell.
2. Construction of a 3.2 Mega Watt Green Energy Facility at the Seminole Road Landfill.
3. The comprehensive recycling program reached the 10,000th participant within 12 months of implementation.
4. ARC approved the 10-year Solid Waste Management Plan for DeKalb County.
5. The Seminole Landfill increased landfill density to 1650 pounds per cubic yard and extended the estimated site life from 2071 to 2084.
6. Received approval for the implementation of the comprehensive Litter Program.

**MAJOR GOALS 2007**

1. Replacement of the Central Transfer Station.
2. Replacement of the Animal Crematory.
3. Implementation of the comprehensive Litter Program.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Residences Served	170,508	175,326	163,859	171,504	5%	173,000	1%
Seminole Landfill (Tons)	484,001	548,325	509,480	553,104	9%	560,000	1%

**BUDGET 2007****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 11/29/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Revenue Coll.	\$303,762	\$217,135	\$229,892	\$214,605	\$231,517	\$224,849	\$224,849	-2.88%
Administration	3,619,983	4,562,869	4,672,651	4,936,541	5,502,882	5,566,797	6,483,808	17.83%
Processing	7,612,950	8,001,396	7,228,440	8,763,483	9,337,125	9,409,590	9,300,893	-0.39%
Residential Coll.	20,842,060	22,555,797	23,359,979	19,575,943	16,875,908	16,763,256	16,842,732	-0.20%
Special Collections	0	0	0	6,478,445	8,271,482	9,136,368	9,180,665	0.00%
Commercial Coll.	4,721,179	7,097,306	6,278,463	3,940,787	4,201,149	5,161,852	5,172,456	23.12%
Commercial Support	922,373	0	0	1,091,068	932,248	993,087	997,453	6.99%
Roll Off	0	0	0	2,058,568	1,543,412	1,249,792	1,253,678	0.00%
Landfill	4,686,586	4,568,369	4,299,892	5,136,914	5,106,898	5,552,433	5,513,078	7.95%
Mowing	1,354,691	1,389,435	1,478,024	1,763,728	1,608,211	1,928,465	1,936,640	20.42%
	\$44,063,584	\$48,392,307	\$47,547,341	\$53,960,082	\$53,610,832	\$55,986,489	\$56,906,252	6.15%
Reserve	4,407,596	10,483,392	13,799,323	2,297,113	2,520,005	0	3,843,066	52.50%
Contribution to CIP	9,850,258	9,290,000	9,950,000	13,950,000	18,282,813	16,500,000	16,500,000	-9.75%
<b>Total</b>	<b>\$58,321,438</b>	<b>\$68,165,699</b>	<b>\$71,296,664</b>	<b>\$70,207,195</b>	<b>\$74,413,650</b>	<b>\$72,486,489</b>	<b>\$77,249,318</b>	<b>3.81%</b>
Percent Change	0.00%	16.88%	4.59%	-1.53%	5.99%	-2.59%	3.81%	
Actual Expenditures	\$50,025,329	\$53,960,589	\$63,923,846	\$64,111,324	\$69,321,786	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	648	684	699	709	715	735	728	1.82%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**BUDGET 2007****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 11/29/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Add (2) Customer Service Representatives to assist in the Customer Service Center to effect timely delivery of services and better coordination with the 311 Call Center. Salaries, Benefits and Supplies for eight months. <b>Not Recommended at this time.</b>	\$60,716	\$0
2. Conversion of a Flatbed Truck, Unit No. 2390 to a special collection Grappler Vehicle. <b>Recommended.</b>	90,000	90,000
3. Conversion of a Flatbed Truck, Unit No. 2363 to a special collection Grappler Vehicle. <b>Recommended.</b>	90,000	90,000
4. Addition of (4) Tractor Trailer Operators to reduce overtime and increase utilization of existing Trailers. Salaries, benefits and supplies for eight months. <b>Recommended.</b>	116,496	116,496
5. Addition of (1) 1/2 Ton Crew Cab Pickup to assist in the Compost Operation. <b>Recommended.</b>	31,000	31,000
6. Conversion of Unit No. 2028 a 1/4 Ton Pickup to a 1/2 Ton Crew Cab 4x4 Pickup Truck. <b>Recommended.</b>	8,000	8,000
7. Addition of (3) Senior Crew Workers to increase our litter collection, site maintenance and safety practices at the North Transfer Station. Salaries, Benefits and Supplies for eight months. <b>Not Recommended at this time.</b>	61,129	0
8. Addition of (1) Payroll Supervisor to place all personnel actions, performance appraisals, benefits and payroll functions for 700 employees under one supervision. Salary, Benefits and Supplies for eight months. <b>Recommended.</b>	31,366	31,366

**BUDGET 2007****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 11/29/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (Con't)****A. Program Modifications and Recommendations (Con't)**

	<b>Requested</b>	<b>Recommended</b>
9. Addition of (1) Field Supervisor, and (4) Senior Crew Workers, (1) Squad Truck (1) Wood Chipper, and (1) Box Truck to be used on right of way and vacant lot maintenance. Salaries, Benefits and Supplies and equipment for eight months. <b>Recommended.</b>	320,150	320,150
10. Addition of (1) Crew Cab Pickup for the North Transfer Station. <b>Not Recommended at this time.</b>	19,900	0
11. Addition of (1) Crew Cab Pickup for the East Transfer Station. <b>Not Recommended at this time.</b>	19,900	0
12. Addition of (2) Senior Crew Workers for litter collection. Salaries, Benefits and Supplies for eight months. <b>Not Recommended at this time.</b>	40,754	0
13. Addition of (1) Rubber Tire Backhoe to assist with erosion control, post closure requirements, and site infrastructure at the landfill. <b>Not Recommended at this time.</b>	52,000	0
14. Addition of (2) Commercial Front Loader Operators positions and (3) Commercial Front Loader Vehicles to assist in the increase commercial business and service levels. Salaries, Benefits, Supplies and equipment for ten months. <b>Recommended.</b>	613,971	613,971
15. Addition of (1) Senior Equipment Operator and (1) Solid Waste Loader to increase production through the Transfer Station. Salaries, Benefits, Supplies and Equipment for eight months. <b>Recommended.</b>	191,679	191,679
<b>Total Program Modifications</b>	<b>\$1,747,061</b>	<b>\$1,492,662</b>

**BUDGET 2007****FUND: SANITATION****DEPARTMENT: PUBLIC WORKS - SANITATION****DATE: 11/29/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$24,994,124	\$22,318,069	\$27,960,055	\$24,470,193	\$27,297,228	\$28,254,982	\$28,401,046
Purchased/Contracted Services	1,823,428	1,861,354	2,703,027	2,700,832	4,067,097	4,301,589	4,286,364
Supplies	1,375,472	1,638,508	1,971,650	2,087,266	2,443,901	2,434,822	2,432,947
Capital Outlays	803,145	333,188	738,295	278,145	353,455	32,550	29,650
Interfund/Interdepartmental Charges	17,756,012	17,148,010	19,806,891	19,828,381	18,648,673	20,942,232	20,857,853
Other Costs	14,594,483	674,717	3,077,277	796,507	3,320,483	20,314	4,741,458
Other Financing Sources	9,950,000	19,950,000	13,950,000	13,950,000	18,282,813	16,500,000	16,500,000
Total	\$71,296,664	\$63,923,846	\$70,207,195	\$64,111,324	\$74,413,650	\$72,486,489	\$77,249,318

**BUDGET 2007**

FUND: STORMWATER UTILITY

DEPARTMENT: STORMWATER

DATE: 9/29/2006

**PROGRAM DESCRIPTION**

The Stormwater Utility Fund was established in the 2003 Budget. The Stormwater Utility Fund includes the County's appropriation for the annual fee charged to residents and commercial property owners as a storm water utility fee. These funds are to be used to provide required maintenance, new storm water projects, and the Stormwater program. The Roads & Drainage Division of the Public Works Department is responsible for the managing of the Stormwater Program.

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Stormwater Administration	\$0	\$677,755	\$7,242,061	\$14,587,366	\$21,662,934	\$21,925,268	\$18,189,042	-16.04%
Reserve for Appropriations	0	0	2,838,132	3,101,640	0	0	1,576,502	0.00%
Contributions to CIP	0	0	0	10,000,000	0	0	0	0.00%
<b>Total</b>	<b>\$0</b>	<b>\$677,755</b>	<b>\$10,080,193</b>	<b>\$27,689,006</b>	<b>\$21,662,934</b>	<b>\$21,925,268</b>	<b>\$19,765,544</b>	<b>-8.76%</b>
Percent Change	0.00%	0.00%	1387.29%	174.69%	-21.76%	1.21%	-8.76%	
Actual Expenditures	\$0	\$597,755	\$7,703,726	\$26,738,351	\$19,267,150 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$9,487,315 will be transferred from the Stormwater Utility Fund to the Special Tax District-Roads & Drainage to cover costs related to the Stormwater Program.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchased/Contracted Services	972,672	\$722,368	1,206,632	3,596,249	6,542,303	6,539,000	5,200,000
Supplies	1,000,000	2,670,028	4,488,756	4,502,314	3,845,216	3,840,000	3,200,000
Interdepartment/Interfund Services	4,394,306	3,436,247	8,891,978	8,891,978	7,691,439	9,789,042	9,789,042
Other Costs	2,838,132	875,083	3,101,640	0	3,583,976	1,757,226	1,576,502
Other Financing Uses	875,083	0	10,000,000	9,747,810	0	0	0
<b>TOTAL</b>	<b>\$10,080,193</b>	<b>\$7,703,726</b>	<b>\$27,689,006</b>	<b>\$26,738,351</b>	<b>\$21,662,934</b>	<b>\$21,925,268</b>	<b>\$19,765,544</b>

## BUDGET 2007

FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES

DEPARTMENT: PUBLIC WORKS-TRANSPORTATION

DATE: 11/9/2006

### PROGRAM DESCRIPTION

The Transportation Division of the Public Works Department is responsible for the management of HOST projects, Georgia DOT projects, as well as major DeKalb County infrastructure projects in support of DeKalb County roadways and thoroughfares. The Division has a Design and Survey Section that is responsible for the development of internal construction projects. The Construction Section inspects the construction work of major utility companies, Georgia DOT projects, and other County-implemented projects. Land Acquisition Section provides right-of-way easements for Community Development, Sanitation, Water and Sewer, Development and Georgia DOT projects.

### MAJOR ACCOMPLISHMENTS 2006

1. Completed design project for intersection improvements on Covington Highway at Scarborough/Park Central Boulevard.
2. Completed design project for Stephenson Road widening improvements, phase 2.
3. Received \$2.3 Million in equipment, contracts, and signal timing services from the Governor's Fast Forward Signal Timing Program for improvements to various corridors within DeKalb County.
4. Eliminated the Traffic Calming Initial Interest Petition and Traffic Calming Study backlog by using updated, more efficient database technologies and consultant services to compliment staff.
5. Three major bridge projects let to construction.

### MAJOR GOALS 2007

Work with Georgia Department of Transportation, State, and Federal agencies to capture funding for projects.

To improve the safety and efficiency of existing Transportation infrastructure.

To improve coordination with other DeKalb County departments and other outside agencies (GDOT, GRETA, ARC, etc.) for the benefit of the citizens of DeKalb County.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Road Design Projects							
Completed (miles)	5	8	14	6	-57.14%	12	100.00%
Traffic Counts	300	320	320	300	-6.25%	300	0.00%
Land Acquisitions Condemnations	1	4	19	10	-47.37%	10	0.00%

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**

**DEPARTMENT: PUBLIC WORKS-TRANSPORTATION**

**DATE: 11/9/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Administrative Services	\$761,282	\$762,970	\$840,313	\$477,024	\$633,002	\$935,712	\$899,724	42.14%
HOST Project	0	0	0	0	56,918	0	0	-100.00%
Engineering Operations	572,344	583,989	806,123	893,686	103,772	0	0	-100.00%
Design & Survey	535,307	545,949	494,929	529,043	550,512	570,304	574,419	4.34%
Construction Managemer	919,176	978,645	619,905	760,098	921,103	1,003,508	1,003,568	8.95%
Land Acquisition	322,752	341,013	340,392	389,772	334,532	355,698	301,621	-9.84%
Support Services	0	13,500	0	0	0	0	0	0.00%
Traffic Planning	1,172,612	1,034,655	1,172,812	506,414	856,718	939,088	884,921	3.29%
Traffic Calming	329,739	336,306	336,439	342,949	463,581	379,348	371,484	-19.87%
Speed Humps	(25,000)	0	0	0	0	0	0	0.00%
Traffic Lights	583,250	557,500	659,500	785,060	6,685	0	0	-100.00%
Traffic Signals	2,321,232	2,555,233	2,885,715	127,991	61,824	2,000	2,000	-96.77%
Signs & Paint	989,035	1,221,335	1,603,286	16,400	7,511	35,446	35,446	371.92%
<b>Total</b>	<b>\$8,481,729</b>	<b>\$8,931,095</b>	<b>\$9,759,414</b>	<b>\$4,828,437</b>	<b>\$3,996,158</b>	<b>\$4,221,104</b>	<b>\$4,073,183</b>	<b>1.93%</b>
Percent Change	100.00%	5.30%	9.27%	-50.53%	-17.24%	5.63%	1.93%	
Actual Expenditures	\$7,996,985	\$7,866,699	\$7,501,973	\$4,148,637	\$3,786,162 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	120	125	119	52	52	52	52	0.00%

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT - DESIGNATED SERVICES**

**DEPARTMENT: PUBLIC WORKS-TRANSPORTATION**

**DATE: 11/9/2006**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$131,673 has been deducted for salary savings; this is the equivalent of 3 full-time positions.

The department's 2007 Budget request includes funding in the amount of \$8,792 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

Traffic Engineering

1. Addition to Fleet

F-150 1/2 Ton Pick-Up with bed cover and safety lights to replace withdrawn Pool Vehicle.

**Recommend acquisition through lease purchase program**

**Requested Recommended**

\$16,700 \$16,700

2. Addition to Fleet

F-150 1/2 Ton Pick-Up with bed cover. Vehicle required by construction management staff to support HOST and bond projects.

**Recommend acquisition through lease purchase program**

16,700 16,700

**Total Program Modifications**

\$33,400 \$33,400

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	6,252,673	\$5,172,673	3,149,643	\$2,780,371	3,168,494	3,237,370	3,130,791
Purchased/Contracted Services	650,139	528,827	343,427	243,983	444,755	483,501	450,951
Supplies	2,047,325	1,018,310	1,043,858	696,503	123,237	84,450	75,658
Capital Outlays	81,092	111,987	84,919	68,387	93,472	51,924	51,924
Interfund/Interdepartmental Charges	728,185	670,176	206,590	359,393	166,200	363,859	363,859
<b>TOTAL</b>	<b>\$9,759,414</b>	<b>\$7,501,973</b>	<b>\$4,828,437</b>	<b>\$4,148,637</b>	<b>\$3,996,158</b>	<b>\$4,221,104</b>	<b>\$4,073,183</b>

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 11/8/2006

**PROGRAM DESCRIPTION**

The Purchasing and Contracting Department is an internal service agency that provides centralized product search, procurement services, contract services, mail services, and vendor search and analysis for all County government agencies. The Purchasing and Contracting Department is committed to obtaining the best value product and service for each tax dollar spent and providing the necessary service required to assist other County departments in their day-to-day operation and service to the citizens of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2006**

1. Revised Request for Information regarding the automated purchasing system.
2. Continuing to purge vendor list.
3. Participated in "How to Do Business Expositions".
4. Presented monthly small vendor seminars.
5. Monitored purchasing card program countywide.
6. Presented training sessions for automated purchasing system to all County Oracle users.

**MAJOR GOALS 2007**

1. Continue to enhance Oracle Automated Purchasing System to assist end users.
2. Administer Purchasing Card Program Countywide.
3. Process Purchase Requisitions, Invitations to Bid and RFP's (Request for Proposals) in an expeditious manner.
4. Provide daily mail service to all County Departments and Agencies.

PROGRAM DATA	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
No. of Purchase Requisitions processed	2,390	7,410	7,505	7,600	1.27%	7,800	2.63%
No. Requests for Proposals issued	23	23	25	32	28.00%	40	25.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Administration	\$1,206,725	\$1,233,022	\$1,305,422	\$949,667	\$1,272,354	\$1,393,066	\$1,319,977	3.74%
Fleet Maintenance	456,647	461,998	301,939	4,114	216	0	0	-100.00%
Central Services	382,505	385,934	402,343	325,189	334,084	414,536	349,175	4.52%
Contracts	764,548	975,652	1,155,238	956,887	807,293	1,145,245	1,021,328	26.51%
Contract Compliance	0	348,055	358,797	453,048	472,311	490,164	445,539	-5.67%
Purchasing Procurement	0	0	0	834,766	907,340	1,063,058	921,010	1.51%
Total	\$2,810,425	\$3,404,661	\$3,523,739	\$3,523,671	\$3,793,598	\$4,506,069	\$4,057,029	6.94%
Percent Change	34.45%	21.14%	3.50%	0.00%	7.66%	18.78%	6.94%	
Actual Expenditures	\$2,310,863	\$2,827,162	\$3,014,513	\$3,463,098	\$3,694,518 (estimated)			

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: PURCHASING AND CONTRACTING

DATE: 11/8/2006

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Full Time	43	56	50	51	51	55	51	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

1. The addition of 1 Lead Senior Buyer to serve as the Oracle training assistant, supplies necessary to support personnel. Salary and benefits requested for six months.

<b>Requested</b>	<b>Recommended</b>
\$34,234	\$0

**Not Recommended.**

2. The addition of 1 Purchasing Assistant to assist with Oracle functions and purchasing related issues, supplies necessary to support personnel. Salary and benefits requested for six months.

21,160	0
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**Not Recommended.**

3. Moving services to relocate the Central Services Division from the Callaway Building to another facility.

25,000	0
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**Not Recommended.**

4. Moving services to relocate Purchasing and Contracting, Administrative Division, and the Director's Office in the Maloof Building.

25,000	0
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**Not Recommended.**

5. Moving services to relocate the Purchasing Division in the Maloof Building.

40,000	0
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**Not Recommended.**

6. Moving services to relocate the Contract Compliance Division in the Maloof Building.

20,000	0
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**Not Recommended.**

7. Moving services to relocate the Contracts Division in the Maloof Building.

40,000	0
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**Not Recommended.**

8. Purchase of Lektriever file storage system. This device will be used by the Contracts Division.

19,000	0
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**Not Recommended.**

**BUDGET 2007**

**FUND: GENERAL**

**DEPARTMENT: PURCHASING AND CONTRACTING**

**DATE: 11/8/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (cont.)**

**A. Program Modifications and Recommendations (cont.)**

9. Purchase of Lektriever file storage system. This device will be used by the Purchasing Division.  
**Not Recommended.**

<b>Requested</b>	<b>Recommended</b>
\$19,000	\$0

10. The addition of 1 Mail Room Clerk to assist with parcel and package processing. Salary and benefits requested for six months.

13,811	0
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**Not Recommended.**

11. The addition of 1 Administrative Assistant in the Contracts Division to aid in the processing of telephone calls, mail distribution, processing of open-records request and other administrative duties, supplies necessary to support personnel. Salary and benefits requested for six months.

24,519	0
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**Not Recommended.**

Total Program Modifications

\$281,724	\$0
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**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Personal Services and Benefits	\$3,204,582	\$2,711,408	\$3,009,218	\$2,725,130	\$3,027,658	\$3,414,341	\$3,345,455
Purchased/Contracted Services	239,570	193,699	338,417	457,565	471,171	850,650	523,850
Supplies	48,300	92,363	96,716	210,956	194,966	154,000	149,000
Capital Outlays	18,500	7,190	68,265	61,151	92,025	62,458	14,104
Interfund/Interdepartmental Charges	12,787	9,853	11,055	8,296	7,778	24,620	24,620
TOTAL	\$3,523,739	\$3,014,513	\$3,523,671	\$3,463,098	\$3,793,598	\$4,506,069	\$4,057,029

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT UNINCORPORATED**

**DEPARTMENT: RECORDERS COURT**

**DATE: 11/30/2006**

**PROGRAM DESCRIPTION**

Created by State Law, the Recorders Court processes, hears, and determines cases involving violations of County Ordinances and regulations, State Traffic Laws and regulations. The Court tries all offenses and offenders against all ordinances adopted by the governing authority of the County. The Recorders Court assesses fines, holds trials and hearings, collects fines, issues bench warrants, and otherwise disposes of the cases. The department maintains the court records for DeKalb County; MARTA; the Emory Police Department's traffic, parking, and ordinance citations; Georgia State Patrol traffic citations; and ordinance violation citations issued by various DeKalb County Departments.

**MAJOR ACCOMPLISHMENTS 2006**

- Implemented a new case management system.
- Reorganized positions within Recorders Court.
- Implemented special Educational Neglect calendar.
- Operated fourth courtroom at Magistrate Court.

**MAJOR GOALS 2007**

- Rebid probation services contract.
- Implement web-based payments.

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Number of citations	153,465	194,472	153,465	195,863	227,727	16.27%	239,113	5.00%
Number of cases closed	137,837	128,880	137,837	117,423	129,165	10.00%	135,623	5.00%
No. of warrants issued	6,703	4,866	6,703	5,818	6,000	3.13%	6,300	5.00%
Number of Court sessions	1,341	1,443	1,341	1,432	1,512	5.59%	1,606	6.22%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Recorders Court	\$2,661,650	\$2,752,462	\$3,317,390	\$3,284,295	\$3,353,438	\$4,506,452	\$4,035,332	22.87%
<b>Total</b>	<b>\$2,661,650</b>	<b>\$2,752,462</b>	<b>\$3,317,390</b>	<b>\$3,284,295</b>	<b>\$3,353,438</b>	<b>\$4,506,452</b>	<b>\$4,035,332</b>	<b>22.87%</b>
Percent Change	4.04%	3.41%	20.52%	-1.00%	2.11%	34.38%	22.87%	
Actual Expenditures	\$2,499,755	\$2,521,989	\$2,901,399	\$2,962,116	\$3,148,489 (estimated)			

**BUDGET 2007**

**FUND: SPECIAL TAX DISTRICT UNINCORPORATED**

**DEPARTMENT: RECORDERS COURT**

**DATE: 11/30/2006**

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	50	51	51	51	52	62	61	17.31%
Part Time/Temporary	3	3	3	3	3	20	3	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

- |   | <b>Requested</b> | <b>Recommended</b> |
|---|------------------|--------------------|
| 1. Addition of seven (7) Records Technicians and two (2) Tribunal Technicians to increase customer service level by turning around inquiries in half the time. Increased data entry staff will allow citations to be entered in the system quicker, therefore allowing for quicker collection of fines. Included in this request are salaries and benefits for 8 months, printers, and computers.<br><b>Recommended.</b>  | \$188,732        | \$188,732          |
| 2. Addition of 16 part-time P.O.S.T.-certified deputies to create a Warrant Enforcement Division to serve outstanding Recorders Court Bench warrants. Current outstanding warrants, including some from the early 1990s, are estimated to exceed \$25M. Police agencies are no longer able to serve these warrants; therefore adding to the current backlog. Included in this request are salaries and benefits for 8 months, supplies, six vehicles with police package, vehicle maintenance and insurance.<br><b>Not Recommended pending the results from the implementation of the Pilot Program approved in 2004.</b> | 620,046          | 0                  |
| 3. Addition of a Warrant Enforcement Manager who is a P.O.S.T.-certified sworn officer to manage the new Warrant Enforcement Division referenced in Program Modification #2. Included in this request is salaries and benefits for 8 months, computer, and printer.<br><b>Not Recommended pending the results from the implementation of the Pilot Program approved in 2004.</b>  | 58,459           | 0                  |
| 4. Addition of a part-time Judge to preside over Failure-To-Appear Court for the caseload generated by the new Warrant Enforcement Division referenced in Program Modification #2 so that jail overcrowding will not occur. Included in this request are salary and benefits for 8 months, furniture, and equipment.<br><b>Not Recommended pending the results from the implementation of the Pilot Program approved in 2004.</b>   | \$56,428         | 0                  |

Total Program Modifications

**\$923,665      \$188,732**

**BUDGET 2007****FUND: SPECIAL TAX DISTRICT UNINCORPORATED****DEPARTMENT: RECORDERS COURT****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE****DATE: 11/30/2006**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$2,345,678	\$1,951,661	\$2,364,553	\$2,115,532	\$2,672,439	\$3,539,595	\$2,998,096
Purchased/Contracted Services	205,500	196,407	230,271	201,220	227,961	211,000	448,000
Supplies	43,000	30,619	55,397	42,905	55,821	60,650	57,700
Capital Outlays	16,859	16,859	48,120	17,505	53,935	191,411	34,940
Interfund/Interdepartmental Charges	705,853	705,853	584,954	584,954	340,782	502,296	495,096
Other Costs	500		1,000		2,500	1,500	1,500
<b>TOTAL</b>	<b>\$3,317,390</b>	<b>\$2,901,399</b>	<b>\$3,284,295</b>	<b>\$2,962,116</b>	<b>\$3,353,438</b>	<b>\$4,506,452</b>	<b>\$4,035,332</b>

**BUDGET 2007****FUND: RECREATION****DEPARTMENT: RECREATION FUND**

DATE: 12/5/2006

**PROGRAM DESCRIPTION**

The Recreation Fund was established in 1975 to enable the County to provide recreational and cultural art programs to the public on a fee-for-service basis. The Board of Commissioners has delegated administrative responsibility for the fund, to the Parks & Recreation Department, which in turn, receives guidance from the Recreation, Parks and Cultural Affairs Advisory Board.

Through this fund the County provides classes, which include but are not limited to dance, gymnastics, sewing, martial arts, dog obedience training, and physical fitness. The fund also enables the County to provide swimming lessons and organized athletic programs such as adult softball and basketball. The fund's budget is based upon revenue projections which are monitored during the year to insure that funds are accumulating at the projected rates.

The fund is governed by the law of supply and demand. If enough people are interested in participating in a program thereby covering the operating cost of that program, the program is offered. If the program does not have enough participants registered to cover the operating cost, the program will be cancelled.

**MAJOR GOALS 2007**

1. Consolidate the Summer Camp program as a Tax Fund based core program, rather than funding it partially through Tax Fund and partially through the Recreation Fund.
2. Reduce the dependence on the Recreation Fund Budgets due to the number of supported programs.
3. Use the Recreation Fund to expand existing programs, add new programs and equipment at all centers.

<b>REVENUE SUMMARY</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>%Change</b>	<b>2007</b>	<b>%Change</b>
Recreation Program Fees	\$1,578,614	\$1,218,068	\$1,045,185	\$1,960,242	\$1,946,246	-0.71%	\$1,941,513	-0.24%
Fund Balance Forward	324,182	573,308	594,949	101,542	0	-100.00%	0	
<b>Total</b>	<b>\$1,902,796</b>	<b>\$1,791,376</b>	<b>\$1,640,134</b>	<b>\$2,061,784</b>	<b>\$1,946,246</b>	<b>-5.60%</b>	<b>\$1,941,513</b>	<b>-0.24%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Recreation Activities	\$1,902,796	\$1,791,376	\$1,640,134	\$2,061,784	\$1,946,246	\$1,941,513	\$1,941,513	-0.24%
<b>Total</b>	<b>\$1,902,796</b>	<b>\$1,791,376</b>	<b>\$1,640,134</b>	<b>\$2,061,784</b>	<b>\$1,946,246</b>	<b>\$1,941,513</b>	<b>\$1,941,513</b>	<b>-0.24%</b>
	0.00%	-5.86%	-8.44%	25.71%	-5.60%	-0.24%	-0.24%	
Actual Expenditures	\$1,220,841	\$1,345,792	\$1,299,238	\$1,419,678	\$1,778,744 (estimated)			

**BUDGET 2007****FUND: RECREATION****DEPARTMENT: RECREATION FUND****DATE: 10/11/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

No program modifications were requested in this department.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$820,614	\$806,305	\$1,186,627	\$961,165	\$1,224,287	\$1,218,738	\$1,218,738
Purchased/Contracted Services	394,118	228,739	406,523	218,442	358,932	343,516	343,516
Supplies	307,523	166,575	353,846	240,071	336,926	379,259	379,259
Capital Outlays	31,738	9,592	13,246	0	26,101	0	0
Other Costs	86,141	0	101,542	0	0	0	0
Interfund/Interdepartmental	0	88,027	0	0	0	0	0
Total	\$1,640,134	\$1,299,238	\$2,061,784	\$1,419,678	\$1,946,246	\$1,941,513	\$1,941,513

**BUDGET 2007**

**DATE: 11/13/2006**

**FUND: GENERAL**

**DEPARTMENT: REGISTRAR AND ELECTIONS**

**PROGRAM DESCRIPTION**

The responsibilities of the Registration Division are: to register all eligible voters; record voter's name change/address, remove voters for various reasons, digitize each voter's signature from new registration applications or name change; secure polling locations that are handicap accessible; consolidate, alter and divide precincts as required by the Georgia Election Code; maintain and update all district lines in accordance with applicable legislation.

The responsibilities of the Elections Division are: qualify Nonpartisan Candidates; process and maintain Campaign Contribution Disclosure Reports and Financial Disclosure Statements; develop the digital ballot image for Direct Recording Electronic (DRE) Voting System using the Global Election Management System (GEMs); calculate and order optical scan Absentee, Provisional, Challenged Ballots; recruit staff and train poll officials and equipment delivery personnel; deliver election supplies and equipment; exercise operation control over precincts on election day; perform ballot tabulation on election night; service and maintain voting units; ensure all new legislation is implemented for standard operating procedures; to train temporary staff to assist in the day-to-day and election day events; train staff and operate the absentee and advanced voting locations in the use of DRE, Express Poll and Optical Scan equipment.

**MAJOR ACCOMPLISHMENTS 2006**

1. Continued to implement rules and regulations regarding the Help America Vote Act (HAVE).
2. Audited all 188 precincts, made corrections and changes as needed and audited the voter registration file.
3. Revised election procedures to incorporate new elections laws.
4. Performed American with Disability Association (ADA) precinct compliance surveys.
5. Received, inventoried, and accepted 382 state-of-the-art electronic ExpressPoll Book devices as part of a new equipment deployment.
6. Qualified seventeen non-partisan candidates, three for State Court Judge, and fourteen for Board of Education.
7. Conducted one special election for the City of Stone Mountain and two countywide elections (General Primary and General Primary Runoff).
8. Attended training on new election laws, procedures, and new equipment (ExpressPolls and Photo ID).

**MAJOR GOALS 2007**

1. Process new voter registration applications, which include the digitization of signatures, name/address changes, deletions, and no contact confirmations.
2. Audit precincts to ensure each street is in the correct political district.
3. Extensively cross-train staff on all electronic voting equipment to better serve the citizens of DeKalb County.
4. Recruit, staff and conduct formal training of poll officials and election workers for 2007 countywide and municipal elections.
5. Conduct election warehouse operations. Receive, establish property accountability and perform functional tests on TouchScreen and ExpressPoll Units.

**BUDGET 2007**

**DATE: 11/13/2006**

**FUND: GENERAL**

**DEPARTMENT: REGISTRAR AND ELECTIONS**

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Registered Voters	386,976	364,394	404,539	388,993	396,000	4.00%	400,000	1.01%
New Registered Voters Name and Address Changes	32,242	34,154	74,400	31,449	25,000	136.57%	22,000	-12.00%
# of Precincts	20,026	14,592	41,987	20,732	30,000	102.52%	25,000	-16.67%
	184	184	189	188	188	0.53%	188	0.00%
<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Registrar	\$1,098,935	\$842,653	\$1,200,288	\$814,085	\$1,118,115	\$2,333,734	1,051,034	-6.00%
Elections	1,143,901	757,011	1,733,654	1,600,112	2,592,181	2,400	1,157,916	-55.33%
Election Workers	1,060,099	12,500	2,270,909	175,000	1,602,420	0	0	100.00%
<b>Total</b>	<b>\$3,302,935</b>	<b>\$1,612,164</b>	<b>\$5,204,851</b>	<b>\$2,589,197</b>	<b>\$5,312,716</b>	<b>\$2,336,134</b>	<b>\$2,208,950</b>	<b>-58.42%</b>
Percent Change	237.17%	-51.19%	222.85%	-50.25%	105.19%	-56.03%	-58.42%	
Actual Expenditures	2,558,695	\$1,631,621	\$4,630,768	\$2,344,719	\$4,969,452 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	11	12	13	13	14	17	14	0.00%
Part Time/Temporary	60	60	60	60	60	7	7	-88.33%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

The decrease of the 2007 Budget relative to the 2006 Budget is primarily due to the decrease in the number of elections to be supported in an off-year.

On 9/26/2006, the BOC created two new positions: Election Coordinator Supervisor and an Election Coordinator Senior. The 2007 Budget includes full-year funding for these positions. On 10/12/06, a time-limited Voter Registration Technician expired.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

Cost Center 02910

	Requested	Recommended
1. Addition of one Departmental Special Project Coordinator to manage all areas concerning electronic voting equipment; coordinate the complete loading of election data to the equipment; schedule and conduct electronic equipment training; and compile and analyze election data for public information. This request includes salary and benefits for 8 months. <b>Not Recommended due to BOC Action of 9/26/2006 approving new position.</b>	\$40,566	\$0
2. Addition of one Special Projects Coordinator Assistant to ensure software upgrades are completed and tested for all electronic voting equipment, train office staff and Poll worker Specialists in the use of electronic voting equipment, and answer citizen questions about the equipment. This request includes salary and benefits for 8 months. <b>Not Recommended due to BOC Action of 9/26/2006 approving new position.</b>	34,392	0
3. Addition of one Departmental Microsystems Specialist to manage all local aspects of the Georgia Election Management System (GEMS) including programming GEMS software to generate electronic ballot layouts, coordinate for and schedule software upgrades, develop PC-based programs, provide technical assistance to staff, and serve as liaison between department and Kennesaw State University's Center for Election Systems and Information Systems. Included in this request are salary and benefits for 8 months. <b>Not Recommended.</b>	32,722	0
4. Addition of one Departmental Public Education Specialist with duties to schedule, coordinate and perform voter outreach services, voter education training and demonstrations to DeKalb County citizens, schools and civic organizations. In addition, this position will schedule and conduct deputy registrar training as required by Georgia Election code 21-2-2-215 and assist in conducting poll officials training. Included in this request are salary and benefits for 8 months, and a laptop computer. <b>Not Recommended.</b>	36,222	0
<b>Total Program Modifications</b>	<b>\$143,902</b>	<b>\$0</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: REGISTRAR AND ELECTIONS**

DATE: 11/13/2006

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Employee Benefits	\$3,485,760	\$2,906,277	\$1,013,363	\$1,053,153	\$3,021,968	\$1,007,895	\$891,216
Purchased / Contracted Services	1,568,412	1,539,346	1,454,445	1,156,675	1,552,343	1,261,705	1,255,905
Supplies	73,940	173,255	105,584	120,423	649,394	43,200	43,200
Capital Outlays	74,539	6,477	6,000	7,156	76,611	20,934	17,434
Interfund / Interdepartmental Charges	2,200	5,413	9,805	7,312	2,400	2,400	1,195
Other Financing Uses	0	0	0	0	10,000	0	0
<b>TOTAL</b>	<b>\$5,204,851</b>	<b>\$4,630,768</b>	<b>\$2,589,197</b>	<b>\$2,344,719</b>	<b>\$5,312,716</b>	<b>\$2,336,134</b>	<b>\$2,208,950</b>

# BUDGET 2007

FUND: RISK MANAGEMENT  
DEPARTMENT: RISK MANAGEMENT

DATE: 11/29/2006

## PROGRAM DESCRIPTION

The Risk Management Fund is used to account for revenues, expenditures and reserve accounts for the County's various risk management coverages. The fund was begun with the adoption of the 1982 budget. During that year, it was extended to include the Group Health and Life Insurance category. In 1983 the fund was extended to provide for the following coverages: Buildings and Contents; Boiler and Machinery; Law Enforcement Liability; Public Official Liability; Excess Liability; Various Floaters; Monies Securities and Blanket Bond; and Vehicle. In 1986, Excess Liability and Various Floaters were merged into larger insurance categories in order to better reflect the accounting charges made against the accounts. In 1988, Airport Liability, RPCA Bus, and Police Helicopter coverage were moved into the Risk Management Fund for accounting purposes.

In 2004, the Risk Management Fund components began reporting as two separate individual funds. The Workers Compensation component is now reported separately under Fund 632 while Group Life & Health along with all the other miscellaneous insurance components are part of Fund 631.

REVENUE SUMMARY	2002	2003	2004	2005	2006	% change	2007	% change
Employee Contributions	\$11,100,920	\$17,359,280	\$22,984,681	\$22,643,711	\$23,525,858	-1.48%	\$28,511,634	21.19%
Charges to County	\$39,732,665	\$42,456,286	36,294,557	38,680,067	48,481,618	6.57%	46,052,270	-5.01%
Fund Balance	1,312,760	4,548,154	4,819,544	4,299,350	7,740,923	-10.79%	8,719,745	12.64%
Total Revenue	\$52,146,345	\$64,363,720	\$64,098,782	\$65,623,128	\$79,748,399	2.38%	\$83,283,649	4.43%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Workers Comp.	\$6,713,447	\$6,253,295	\$0	\$0	\$0	\$0	\$0	0.00%
Unemployment Comp	200,000	200,000	289,833	299,832	300,000	306,000	306,000	2.00%
Group Health & Life	41,759,390	54,048,110	59,795,635	60,932,540	75,215,319	73,919,346	75,352,395	0.18%
Buildings & Contents	600,000	759,360	843,841	965,983	897,244	1,029,038	1,029,038	14.69%
Boiler & Machinery	35,466	39,552	51,065	51,700	48,400	60,500	60,500	25.00%
Non-Immunity Exp.	800,000	1,000,000	915,626	996,009	1,000,383	1,200,000	1,200,000	19.95%
Vehicle Liability	1,781,069	1,655,858	1,905,509	2,041,966	1,930,000	2,004,300	2,004,300	3.85%
Airport Liability	10,000	12,000	24,632	14,932	6,900	10,582	10,582	53.36%
Police Helicopters	90,000	190,000	141,838	161,000	140,710	159,119	159,119	13.08%
Monies, Securities	46,158	95,545	32,717	48,900	81,545	47,135	47,135	-42.20%
Loss Control	110,815	110,000	98,084	110,266	55,874	100,000	100,000	78.97%
Other	0	0	0	0	72,023	217,922	3,014,580	4085.58%
Total Risk Management	\$52,146,345	\$64,363,720	\$64,098,782	\$65,623,128	\$79,748,399	\$79,053,942	\$83,283,649	4.43%

Percent Change                      4.72%                      23.43%                      -0.41%                      2.38%                      21.52%                      -0.87%                      4.43%

Actual Expenditures                \$45,756,840                \$53,786,720                \$59,783,062                \$63,655,558                \$67,061,364 (estimated)

**BUDGET 2007****FUND: RISK MANAGEMENT****DEPARTMENT: RISK MANAGEMENT****DATE: 11/29/2006****INFORMATION RELATIVE TO REQUESTED BUDGET**

The Fund's 2007 Budget of \$83,283,649 represents an increase of 4.432% as compared to the 2006 appropriation of \$79,748,399. The largest category, Group Health and Life, increased only by \$137,079 to \$75,352,395.

Vehicle Liability and Airport Liability insurance premiums are expected to increase by 3.8% and 53.4% respectively.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Purchased / Contracted Services	\$3,097,686	\$2,398,460	\$3,455,247	\$2,719,352	\$3,316,164	\$3,628,596	\$3,628,596
Interfund / Interdepartmental Charges	915,626	1,246,240	996,009	444,473	1,000,383	1,200,000	1,200,000
Other Costs	7,430,605	306,343	4,101,200	463,366	10,532,392	5,139,335	7,935,993
Other Financing Uses	0	(675)	0	0	0	0	0
Payroll Liabilities	52,654,865	55,832,694	57,070,672	60,028,367	64,899,460	69,086,011	70,519,060
<b>TOTAL</b>	<b>\$64,098,782</b>	<b>\$59,783,062</b>	<b>\$65,623,128</b>	<b>\$63,655,558</b>	<b>\$79,748,399</b>	<b>\$79,053,942</b>	<b>\$83,283,649</b>

**BUDGET 2007****FUND: WORKERS COMPENSATION****DEPARTMENT: WORKERS COMPENSATION****DATE: 11/20/2006****PROGRAM DESCRIPTION**

The Workers Compensation Fund provides coverage for workers' compensation insurance.

In 2004, The Risk Management Fund began reporting as two separate individual funds. The Workers Compensation component is now reported under Fund 632. The Group Life & Health component along with all the other miscellaneous insurance components are part of Fund 631 for reporting purposes.

<b>REVENUE SUMMARY</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>% change</b>	<b>2007</b>	<b>% change</b>
County Contribution	\$1,906,595	\$1,951,942	\$3,308,116	\$5,046,248	\$6,523,854	29.28%	\$5,277,630	-19.10%
Fund Balance	4,806,852	4,301,353	3,031,597	3,065,993	3,971,480	29.53%	5,494,783	38.36%
<b>Total Revenue</b>	<b>\$6,713,447</b>	<b>\$6,253,295</b>	<b>\$6,339,714</b>	<b>\$8,112,241</b>	<b>\$10,495,334</b>	<b>29.38%</b>	<b>\$10,772,413</b>	<b>2.64%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Workers Comp.	\$6,713,447	\$6,253,295	\$6,339,714	\$8,378,090	\$11,150,643	\$10,772,413	\$10,772,413	-3.39%
Percent Change	-7.28%	-6.85%	1.38%	32.15%	33.09%	-3.39%	-3.39%	
Actual Expenditures	\$2,411,029	\$3,224,094	\$1,429,095	\$1,590,207	\$4,554,692 (estimated)			

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Due to an expected decrease in Workers Compensation expenses, the 2007 budget decreased by 3.4% from 2006.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget Requested</b>	<b>2007 Budget Recommended</b>
Purchased / Contracted Services	\$250,000	\$161,617	\$1,015,760	\$1,063,509	\$1,855,309	\$1,498,473	\$1,498,473
Interfund / Interdepartmental Charges	6,089,714	1,267,478	3,390,421	526,698	4,013,000	3,991,606	\$3,991,606
Other Costs	0	0	3,971,909	0	5,282,334	5,282,334	\$5,282,334
<b>Total Risk Management</b>	<b>\$6,339,714</b>	<b>\$1,429,095</b>	<b>\$8,378,090</b>	<b>\$1,590,207</b>	<b>\$11,150,643</b>	<b>\$10,772,413</b>	<b>\$10,772,413</b>

**PROGRAM DESCRIPTION**

The Sheriff's Office is the executive arm of the overall agency responsible for planning, organizing, directing and controlling the activities of the DeKalb County Sheriff's Headquarters and Jail.

The Administrative Division supports the overall operations of the Sheriff's Office through the Human Resources Section, the Fiscal Management Section, and the Information Systems Section.

The Community Relations Division acts as the liaison between the Sheriff's Office and the citizens of DeKalb County.

The Jail Division is the largest division of the Sheriff's Office and is responsible for the care, custody, and control over inmates and must ensure that they appear for court, serve their sentences, or wait for transfer to other institutions.

The Field Division is a 24-hour, 7-day a week operation that is the main law enforcement arm of the County Sheriff's Office: serving criminal warrants, enforcing state laws and county ordinances, locating and arresting fugitives, transporting prisoners, and serving civil processes.

The Court Division is responsible for the security of the Courthouse complex, the citizens, and the employees who enter therein. The Court Division also provides security for Juvenile Court and Recorder's Court, in addition to protecting and serving over 25 judges.

**MAJOR ACCOMPLISHMENTS 2006**

Jail Operations released from the requirements of the court-appointed monitor as required by the Adam's Settlement Agreement.

Re-accreditation by the Commission on Accreditation of Law Enforcement Agencies (CALEA).

Implementation of Victim Information Notification Everyday (VINES) system that alerts victims before the release of the inmate involved in their case.

Implementation of the E-Vigilance system which uses technology to fingerprint inmates to ensure a positive identification of all inmates before release.

Began using the Compstat model of tracking statistics of the services and personnel of the Field Services Division.

**MAJOR GOALS 2007**

Decrease the number of vacant detention officer positions through aggressive recruitment efforts and retention of current staff members.

Transition of security services from the existing Juvenile Court to the new Juvenile Court complex and detention center located on Memorial Drive.

Obtain accreditation from the American Correctional Association (ACA).

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Fugitive Arrests	976	1,082	1,150	1,450	26.09%	1,750	20.69%
Warrants Processed	15,778	16,275	16,950	17,320	2.18%	17,500	1.04%
Inmate Admissions	40,139	39,767	41,238	44,996	9.11%	48,085	6.87%
Average daily pop.	2,978	2,856	2,894	2,862	-1.11%	3,028	5.80%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: SHERIFF**

DATE: 11/27/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Sheriff	\$556,801	\$2,340,006	\$2,762,859	\$2,718,679	\$2,606,604	\$2,690,258	\$2,704,987	3.77%
Administration	2,198,240	2,089,387	1,943,106	1,901,979	2,251,701	2,098,545	2,068,108	-8.15%
Community Relations	135,679	146,426	156,544	170,569	178,817	158,076	159,259	-10.94%
Field Division	6,085,655	6,460,868	6,290,815	7,060,217	7,666,702	12,561,373	9,525,504	24.25%
Jail	41,907,518	40,441,415	44,318,126	46,821,654	48,655,720	47,750,139	46,755,142	-3.91%
Jail Inmate Services	87,250	63,500	98,800	168,660	157,250	156,600	156,600	-0.41%
Court	4,333,804	5,886,941	6,085,768	6,968,841	7,612,178	8,533,897	8,289,162	8.89%
<b>Total</b>	<b>\$55,304,947</b>	<b>\$57,428,543</b>	<b>\$61,656,018</b>	<b>\$65,810,599</b>	<b>\$69,128,972</b>	<b>\$73,948,888</b>	<b>\$69,658,762</b>	<b>0.77%</b>
Percent Change	6.92%	3.84%	7.36%	6.74%	5.04%	6.97%	0.77%	
Actual Expenditures	\$52,825,033	\$56,771,528	\$59,717,083	\$63,831,390	\$67,319,817	(estimated)		

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	753	756	756	838	840	876	840	0.00%
Part Time	0	0	0	1	1	1	1	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

\$1,203,758 in salary savings has been deducted from this budget; this is the equivalent of 33 full-time positions.  
The department's 2007 Budget request includes funding in the amount of \$1,652,548 for the digital compatible portable and mobile radios. This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.  
Recommend \$79,833, which was requested for additional laptops, monitors and SWAT team surveillance gear be purchased from Federal Confiscated Monies.

DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS

A. Program Modifications and Recommendations

	Requested	Recommended
1. Add 23 Field positions (16 Deputy Sheriffs, 2 Lieutenants, 3 Sergeants, 2 Processing Techs) based on 2003 staffing study by The Facility Group. <b>Not Recommended.</b>	\$849,033	\$0
2. Add 15 vehicles (9 police package Crown Victorias Field Division, 6 undercover vehicles - Fugitive Section) for positions created by reallocation during 2005. <b>Recommend five Crown Victorias for the Field Division.</b>	691,422	270,890
3. Add 10 vehicles (police packaged Crown Victorias) to replace pool vehicles being used in the Administrative Division, Training Section, SWAT Team, Domestic Violence Unit, Fugitive Unit, Sex Offender Registry Unit, and Field Services. <b>Recommend six vehicles.</b>	369,700	221,820
4. Add 1 vehicle (1 Ford Transport Van) to be used to transport officers to Grady to provide security to inmates while hospitalized. This van will also be utilized to transport inmates to other medical appointments. <b>Recommended.</b>	44,859	44,859
5. One IS Microsystems Specialist based on 2003 staffing study by The Facility Group. Salary and benefits requested for nine months. <b>Not Recommended.</b>	41,111	0
6. Juvenile Court Security Add 12 positions (4 Detention Techs, 6 Detention Officers, 2 Deputy Sheriffs). These positions were requested to provide additional security for the juvenile justice complex. <b>Not Recommended.</b>	343,964	0
<b>Total Program Modifications</b>	<b>\$2,340,089</b>	<b>\$537,569</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: SHERIFF**

**DATE: 11/27/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$39,366,177	\$39,834,975	\$41,377,887	\$40,616,280	\$43,259,751	\$47,774,457	\$45,956,795
Purchased / Contracted Services	14,310,640	13,150,029	14,841,677	14,553,967	16,488,348	14,962,256	14,924,456
Supplies	6,750,625	5,561,604	8,259,123	7,228,041	7,685,269	9,022,300	7,121,538
Capital Outlays	324,576	412,438	434,642	542,684	317,195	455,781	344,879
Interfund / Interdepartmental Charges	760,850	701,436	746,378	746,644	821,987	1,600,694	1,177,694
Other Costs	87,594	1,045	132,312	126,687	198,181	133,400	133,400
Debt Service	0	0	0	0	297,179	0	0
Other Financing Uses	55,556	55,556	18,580	17,087	61,062	0	0
<b>TOTAL</b>	<b>\$61,656,018</b>	<b>\$59,717,083</b>	<b>\$65,810,599</b>	<b>\$63,831,390</b>	<b>\$69,128,972</b>	<b>\$73,948,888</b>	<b>\$69,658,762</b>

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: SOLICITOR - GENERAL

DATE: 11/13/2006

**PROGRAM DESCRIPTION**

The Office of DeKalb County Solicitor-General's mission is to prosecute those responsible for misdemeanor crimes committed in DeKalb County. While maintaining the highest ethical standards, the Solicitor-General's office will endeavor to assure a diligent, fair, just, efficient and effective prosecution to ensure justice prevails for the victims, defendants and citizens of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2006**

Continued to efficiently, effectively, and fairly prosecute misdemeanor criminal cases and continued to improve conviction rates in domestic violence and DUI refusal cases.

Created and implemented the Educational Neglect / Truancy Court, a joint effort between the Solicitor's Office, DKPD, State Court, and Recorder's Court. It is the first of its kind in Georgia.

Federal funding and private donations have been secured in order to further the goals of the Educational Neglect / Truancy Court program and youth rally was held at Stonecrest Mall where local artists donated their time to spread the "stay in school" message.

**MAJOR GOALS 2007**

Continue to improve efficiency in the prosecution and processing of misdemeanor cases by shortening disposition timeframes.

Continue expansion of the Truancy Intervention Program and Educational Neglect Court.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Cases Received	11,838	10,499	12,783	13,190	3.18%	14,509	10.00%
Domestic Violence Cases	2,797	2,187	1,974	3,585	81.61%	3,943	9.99%
Accusations Filed	10,350	10,793	11,786	12,252	3.95%	13,477	10.00%
Cases-Jury Trial							
Calendar	4,500	6,857	6,251	6,489	3.81%	7,349	13.25%
Jail Plea Cases Handled	5,445	6,082	5,232	6,223	18.94%	6,845	10.00%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Solicitor, State Court	\$2,923,129	\$3,172,327	\$3,381,830	\$3,502,832	\$4,183,036	\$3,961,924	\$3,916,003	-6.38%
Victim Assistance	460,869	557,015	494,330	670,692	865,173	812,373	803,523	-7.13%
Total	\$3,383,998	\$3,729,342	\$3,876,160	\$4,173,524	\$5,048,209	\$4,774,297	\$4,719,526	-6.51%
Percent Change	5.61%	10.21%	3.94%	7.67%	20.96%	-5.43%	-6.51%	
Actual Expenditures	\$3,157,973	\$3,311,460	\$3,252,299	\$3,639,363	\$4,260,559	(estimated)		

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: SOLICITOR - GENERAL****DATE: 11/13/2006**

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	59	59	59	63	65	67	66	1.54%
Part Time/Temporary	12	12	12	4	4	3	3	-25.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

Effective January 1, 2006, the Solicitor's annual salary will be \$143,096.02.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations****Cost Center 3815**

1. Addition of one Secretary Senior Legal to provide secretarial/administrative support and general unit management support to the Truancy Unit. In addition, this position will prepare mentor schedules and provide referrals to appropriate legal and school authorities as well as local community and faith-based organizations. Included in this request are salaries and benefits for 8 months, furniture, and computer expenses.

**Requested Recommended**

\$33,257 \$0

**Not Recommended.****Cost Center 3810**

2. Convert part-time Investigator Senior position to full-time Investigator Principal position. This position will enable the Solicitor to keep pace with the increased case flow and additional responsibilities associated with the Truancy Intervention Project. Included in this request are salaries and benefits for 8 months, furniture, computer, equipment, and vehicle with maintenance and insurance.

65,848 65,848

**Recommended.****Total Program Modifications****\$99,105 \$65,848**

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: SOLICITOR - GENERAL****DATE: 11/13/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004</b>	<b>2004</b>	<b>2005</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>Budget</b>
	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Requested</b>	<b>Recommended</b>
Personal Services and Benefits	\$3,455,336	\$2,880,682	\$3,617,357	\$3,204,844	\$4,534,637	\$4,285,112	\$4,266,221
Purchased/Contracted Services	149,575	125,651	192,920	129,364	244,248	271,315	250,535
Supplies	98,681	68,793	147,499	120,718	135,474	93,100	85,600
Capital Outlays	5,819	3,995	10,816	6,989	71,320	30,050	22,450
Interfund/Interdepartmental Charges	55,649	58,634	79,073	68,009	29,325	55,965	55,965
Other Costs	85,274	0	91,987	24,810	26,205	0	0
Other Financing	25,826	114,544	33,872	84,629	7,000	38,755	38,755
<b>TOTAL</b>	<b>\$3,876,160</b>	<b>\$3,252,299</b>	<b>\$4,173,524</b>	<b>\$3,639,363</b>	<b>\$5,048,209</b>	<b>\$4,774,297</b>	<b>\$4,719,526</b>

**BUDGET 2007****FUND: SPEED HUMPS****DEPARTMENT: SPEED HUMPS****DATE: 11/9/2006****PROGRAM DESCRIPTION**

The Speed Hump Fund includes the County's appropriation for the \$25 annual maintenance fees charged within the Speed Hump districts. These funds are to be used to provide required maintenance for the Speed Hump program.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Speed Humps Installed	118	120	68	50	-26.47%	50	0.00%
Total Speed Hump Districts	10	4	7	18	157.14%	20	11.11%

<b>REVENUE SUMMARY</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Interest	\$1,265	\$3,292	\$13,394	\$10,000	-25.34%	\$30,000	200.00%
Assessments	174,160	206,854	216,878	120,000	-44.67%	120,000	0.00%
Fund Balance Jan. 1	51,071	225,590	431,381	660,329	53.07%	787,129	19.20%
Fund Balance Reserve Enc.	0	0	2,073	0	-100.00%	0	0.00%
Total Revenue	\$226,496	\$435,736	\$663,726	\$790,329	19.07%	\$937,129	18.57%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Speed Hump Fund	\$226,496	\$435,736	\$663,726	\$790,329	\$937,129	\$937,129	18.57%
Total Fund	\$226,496	\$435,736	\$663,726	\$790,329	\$937,129	\$937,129	18.57%
Percent Change	151.07%	92.38%	52.32%	19.07%	18.57%	18.57%	
Actual Expenditures	\$906	\$4,355	\$3,398	\$3,200 (estimated)			
Fund Balance Dec. 31	\$225,590	\$431,381	\$660,329	\$787,129 (estimated)			

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Budget</b>	
						<b>Requested</b>	<b>Recommended</b>
Supplies	\$376,855	\$4,355	\$377,500	\$3,398	\$790,329	\$787,129	\$787,129
Reserve for Appropriation	0	0	205,382	0	0	150,000	150,000
TOTAL	\$376,855	\$4,355	\$582,882	\$3,398	\$790,329	\$937,129	\$937,129

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: STATE COURT**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The State Court was created by the Acts of the Legislature of 1951, as amended. The State Court became a Constitutional Court in 1983, and has jurisdiction within the territorial limits of DeKalb County. The State Court is served by seven judges who serve a four year term and are elected in a county wide non-partisan election.

The Probation Division of State Court provides professional, community based probation and pre-trial diversion services to the DeKalb County Superior Court, State Court, and Magistrate Court and to the adult offenders sentenced for misdemeanor criminal offenses by these courts.

The Marshal's Division of State Court is responsible for enforcing the Orders, Writs, and Precepts of the State and Magistrate Courts of DeKalb County.

**MAJOR ACCOMPLISHMENTS 2006**

Implemented a DUI Court supervised alcohol addiction treatment program for those defendants with a second DUI conviction within five years or have had three DUI convictions in their lifetime.

In conjunction with the Sheriff, implemented a Work Release Program for those defendants who are serving jail time but are maintaining full-time employment.

Probation Division assisted with the development and implementation of Project Achieve - GED Program.

The Marshal's Office established a Civil Process Unit to properly maintain all civil papers and enhanced the computer systems through a law enforcement technology grant.

**MAJOR GOALS 2007**

Continue to explore alternatives to criminal sentences to reduce inmate population.

Increase the quantity of offenders served by the DUI Court Program.

Increase Marshal's Division's service of court ordered documents.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
<b><u>Clerk:</u></b>							
State Court Filings	67,730	65,098	65,392	69,420	6.16%	72,610	4.60%
Magistrate Cr. Filings	79,377	83,588	84,590	91,950	8.70%	95,050	3.37%
<b><u>Marshal:</u></b>							
Civil Suits	15,748	15,975	17,660	16,990	-3.79%	18,689	10.00%
Dispossessory	41,236	39,317	35,823	34,396	-3.98%	37,836	10.00%
Evictions Writs	16,955	15,290	12,839	12,790	-0.38%	14,069	10.00%
<b><u>Probation:</u></b>							
Probation cases	7,951	7,990	9,426	8,850	-6.11%	8,755	-1.07%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: STATE COURT**

DATE: 11/9/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Judges	\$2,575,891	\$3,024,113	\$3,221,524	\$3,197,047	\$3,369,597	\$3,517,430	\$3,528,293	4.71%
Clerk	3,254,542	3,460,398	3,868,434	4,083,750	4,049,343	4,444,234	4,376,602	8.08%
Probation	1,488,514	1,620,774	1,695,071	1,698,130	1,892,049	1,842,990	1,858,453	-1.78%
Marshall	1,557,552	1,654,461	1,809,288	1,894,299	2,322,505	2,494,283	2,161,299	-6.94%
	<b>\$8,876,499</b>	<b>\$9,759,746</b>	<b>\$10,594,317</b>	<b>\$10,873,226</b>	<b>\$11,633,494</b>	<b>\$12,298,937</b>	<b>\$11,924,647</b>	<b>2.50%</b>

Percent Change                      7.87%                      9.95%                      8.55%                      2.63%                      6.99%                      5.72%                      2.50%

Actual Expenditures                      \$8,445,798                      \$9,333,919                      \$9,740,417                      \$10,082,337                      \$11,454,983                      (estimated)

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	164	165	170	173	177	180	177	0.00%
Part Time/Temporary	3	2	0	0	0	0	0	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.  
The 2007 Budget includes full-year funding for the 4 positions added in 2006.  
\$50,000 is included for County participation in Project Achieve.  
The department's 2007 Budget request includes funding in the amount of \$69,000 for the digital compatible portable and mobile radios.  
This amount has been recommended and funded as a County-wide project; it is not funded in the department's recommended budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

1. Add 3 Deputy Marshals, to address the increased number of documents sent to the Marshal's Office.  
**Not Recommended at this time.**

<b>Requested</b>	<b>Recommended</b>
\$244,152	\$0

**Total Program Modifications**

<b>\$244,152</b>	<b>\$0</b>
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**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: STATE COURT**

**DATE: 11/9/2006**

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$9,226,927	\$8,610,156	\$9,356,957	\$8,788,932	\$9,940,453	\$10,395,324	\$10,344,574
Purchased / Contracted Services	787,224	586,210	884,597	641,091	801,963	957,689	873,189
Supplies	266,880	268,651	341,977	319,318	623,922	543,490	388,350
Capital Outlays	60,200	23,116	58,877	34,914	56,498	60,000	58,000
Interfund / Interdepartmental Charges	252,786	251,984	230,818	293,722	197,318	332,434	250,534
Other Costs	300	300	0	(40)	2,632	10,000	10,000
Other Financing	0	0	0	4,400	10,708	0	0
<b>TOTAL</b>	<b>\$10,594,317</b>	<b>\$9,740,417</b>	<b>\$10,873,226</b>	<b>\$10,082,337</b>	<b>\$11,633,494</b>	<b>\$12,298,937</b>	<b>\$11,924,647</b>

**BUDGET 2007**

**FUND: STREET LIGHTS**

**DEPARTMENT: STREET LIGHTS**

**DATE: 11/9/2006**

**PROGRAM DESCRIPTION**

The Street Light Fund is responsible for all phases of the existing street and roadway lighting for the County. The fund is also responsible for petitions from citizens requesting street lights within subdivisions, verification of property, identification of locations, design and location of proposed lighting fixtures (based on street lighting standards). Street Lights are installed by utility companies to ensure compliance with codes.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Total Number of Street Lights Installed	968	731	773	18	-97.67%	18	0.00%
Total Street Light Districts	2,842	2,628	2,750	2,750	0.00%	2,768	0.65%

<b>REVENUE SUMMARY</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change</b>
Interest on Investments	\$708	\$2,664	(\$4,881)	\$1,000	-120.49%	\$30,000	2900.00%
HOST	0	0	(204)	0	-100.00%	0	0.00%
Assessments	3,099,097	3,189,678	3,218,932	3,579,192	11.19%	4,127,505	15.32%
Fund Balance	156,148	112,813	67,106	(292,927)	-536.51%	(427,485)	0.00%
<b>Total Revenue</b>	<b>\$3,255,953</b>	<b>\$3,305,155</b>	<b>\$3,280,953</b>	<b>\$3,287,265</b>	<b>0.19%</b>	<b>\$3,730,020</b>	<b>13.47%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Street Light Fund	\$3,255,953	\$3,233,814	\$3,403,107	\$3,295,225	\$3,639,484	\$3,730,020	13.19%
<b>Total Fund</b>	<b>\$3,255,953</b>	<b>\$3,233,814</b>	<b>\$3,403,107</b>	<b>\$3,295,225</b>	<b>\$3,639,484</b>	<b>\$3,730,020</b>	<b>13.19%</b>
Percent Change	7.15%	-0.68%	5.24%	-3.17%	10.45%	13.19%	
Actual Expenditures	\$3,143,140	\$3,238,049	\$3,573,881	\$3,714,750 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	1	1	1	1	1	1	1	0.00%

**BUDGET 2007****FUND: STREET LIGHTS****DEPARTMENT: STREET LIGHTS****DATE: 11/9/2006****INFORMATION RELATIVE TO REQUESTED BUDGET**

This fund has experienced an increase in expenditures due to higher than expected electricity cost in 2005 and 2006 and a negative fund balance forward in 2006. Projections indicate that this fund will end 2006 with a negative fund balance of (\$427,485) due to higher than expected expenditures and lower than expected revenues. A rate increase of \$.06 per foot is recommended in the 2007 Budget. This rate increase will eliminate the negative fund balance and create a modest reserve for appropriation at year end 2007 and subsequent years. It should be noted that the last rate increase was approved in 1992.

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$75,750	\$75,236	\$75,750	\$80,267	\$84,718	\$88,184	\$90,757
Purchased/Contracted Services	1,500	0	2,000	7,615	154,230	150,300	150,300
Supplies	3,155,564	3,162,813	3,257,250	3,485,999	3,055,277	3,401,000	3,401,000
Capital Outlays	1,000	0	1,000	0	1,000	0	0
Other Costs	0	0	67,107	0	0	0	87,963
<b>TOTAL</b>	<b>\$3,233,814</b>	<b>\$3,238,049</b>	<b>\$3,403,107</b>	<b>\$3,573,881</b>	<b>\$3,295,225</b>	<b>\$3,639,484</b>	<b>\$3,730,020</b>

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: SUPERIOR COURT**

**DATE: 11/27/2006**

**PROGRAM DESCRIPTION**

The Superior Court is the highest court of original jurisdiction in the State of Georgia. The court has jurisdiction over civil and criminal matters including cases in the area of domestic relations, titles to land, equity and felonies. The court also administers programs which enhance and ensure that the court's purpose and rulings are carried out in a manner that meets the needs of the citizens of the County.

**MAJOR ACCOMPLISHMENTS 2006**

- Addition of Staff Attorney to decrease response time to post adjudication inmate inquiries.
- Addition of Trial Court Administrator to increase administrative support to the judges and court programs.
- Completion of Technology upgrade, Phase Three.
- Website improvement to increase public information.
- Establish Testing Lab for Drug Court.

**MAJOR GOALS 2007**

- Expansion of Drug Court treatment alternatives; move Drug Court to County Space.
- Increase available services at Family Law Information Center in relation to State mandated child support guidelines.
- Develop Public Education plan for the court.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Civil Case Filings	2,076	3,298	3,717	4,050	8.96%	4,800	18.52%
Domestic Case Filings	9,967	9,831	9,853	10,000	1.49%	12,000	20.00%
Felony Case Filings	6,197	6,134	6,715	6,500	-3.20%	6,200	-4.62%
Civil & Domestic Case Dispositions	12,474	12,196	13,359	13,600	1.80%	13,000	-4.41%

**BUDGET 2007**  
**FUND: GENERAL**  
**DEPARTMENT: SUPERIOR COURT**

DATE: 11/27/2006

<b>BUDGET SUMMARY BY</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>Requested</b>	<b>Recommended</b>	<b>Increase</b>
<b>DIVISION/PROGRAM</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>2007</b>	<b>2007</b>	<b>2007/2006</b>
Judges	\$2,418,330	\$2,365,660	\$2,521,013	\$2,552,290	\$2,944,141	\$2,911,999	\$2,891,456	-1.79%
Court Administration	1,118,873	1,244,237	1,407,303	1,738,214	1,924,870	2,107,600	1,812,839	-5.82%
Court Reporters	1,534,036	1,458,343	1,568,278	1,602,738	1,669,937	1,777,944	1,746,014	4.56%
Jury Management	1,247,809	1,233,747	1,105,643	1,022,858	1,039,898	1,032,113	1,020,043	-1.91%
Divorce Seminar	81,469	79,550	71,414	78,455	84,570	84,726	85,098	0.62%
Alimony/Support	0	0	0	61	0	0	0	0.00%
Pre-trial Services	273,918	362,390	302,686	0	0	0	0	0.00%
Dispute Resolution	568,544	541,346	605,350	612,325	639,037	686,832	664,468	3.98%
Accounting- General	0	0	0	0	0	0	36,305	0.00%
Grand Jury	101,400	97,352	86,400	113,040	97,440	99,400	110,920	13.83%
	<b>\$7,344,379</b>	<b>\$7,382,625</b>	<b>\$7,668,087</b>	<b>\$7,719,981</b>	<b>\$8,399,893</b>	<b>\$8,700,614</b>	<b>\$8,367,143</b>	<b>-0.39%</b>
Percent Change	5.77%	0.52%	3.87%	0.68%	8.81%	3.58%	-0.39%	
Actual Expenditures	\$6,461,207	\$6,897,509	\$7,116,423	\$7,258,836	\$8,222,792	(estimated)		

<b>AUTHORIZED</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>Requested</b>	<b>Recommended</b>	<b>Increase</b>
<b>POSITIONS</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>2007</b>	<b>2007</b>	<b>2007/2006</b>
Full Time	92	96	96	90	93	96	93	0.00%
Part Time/Temporary	3	3	3	3	3	3	3	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No salary savings have been deducted from this budget.

The 2007 Recommended Budget includes a \$5.00 increase for the Grand Jurors' per diem.

The budget includes full-year funding for the Medical Laboratory Technician approved at the August 10, 2006 BOC meeting.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

Requests and Recommendations	Requested	Recommended
1. Add 1 Paralegal position to the Family Law Information Center to assist unrepresented parties in child support actions with the new State guidelines and mandated forms from legislation effective Jan 2007. <b>Not Recommended.</b>	\$32,226	\$0
2. Add 1 Deputy Director for the Drug Court program, to help with the expansion of a second track for potential participants who need evening services and to expand our drug testing program. <b>Not Recommended.</b>	42,817	0
3. Add 1 Court Network position, to support a separate computer network system for Superior Court. <b>Not Recommended.</b>	135,222	0
<b>Total Program Modifications</b>	<b>\$210,265</b>	<b>\$0</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Requested	Budget Recommended
Personal Services and Employee Benefits	\$4,834,352	\$4,809,085	\$4,708,726	\$4,653,096	\$5,266,025	\$5,625,664	\$5,585,593
Purchased / Contracted Services	2,463,460	2,172,772	2,651,963	2,209,520	2,709,155	2,763,450	2,501,550
Supplies	174,100	186,069	209,331	194,169	203,134	214,300	208,300
Capital Outlays	154,175	103,518	107,961	94,262	111,179	67,200	41,700
Other costs	0	0	0	0	19,200	0	0
Retirement Services	0	0	0	84,000	61,200	0	0
Other Financing Uses	42,000	42,000	42,000	7,000	30,000	30,000	30,000
Interfund/Interdepartmental	0	2,979	0	16,789	0	0	0
<b>TOTAL</b>	<b>\$7,668,087</b>	<b>\$7,116,423</b>	<b>\$7,719,981</b>	<b>\$7,258,836</b>	<b>\$8,399,893</b>	<b>\$8,700,614</b>	<b>\$8,367,143</b>

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: TAX COMMISSIONER

DATE: 11/9/2006

**PROGRAM DESCRIPTION**

The Tax Commissioner is the elected constitutional officer responsible for the collection of real, personal, and ad valorem taxes imposed by the State, County, and School System governments, and for the issuance of vehicle license tags and registration.

**MAJOR ACCOMPLISHMENTS 2006**

Modified IVR pay-by-phone system and self-service kiosk application to accept and process payment of vehicle insurance lapse fees.

Modified property tax system and customer service structures to accept and process homestead exemptions on a year round basis and to bill and collect city storm water utility fees.

Improved service to taxpayers and processing efficiency by implementing the use of debit cards at self-serve kiosk stations.

**MAJOR GOALS 2007**

Implementation of new custom designed tax collection and accounting system.

Establishment of procedures and initiate process for property assessment freeze legislation.

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% change	Projected 2007	% change
Number of Property Tax Accounts Billed	234,384	238,159	240,022	244,399	1.82%	246,843	1.00%
Homestead Exemptions Processed	15,406	15,148	14,289	13,226	-7.44%	13,491	2.00%
Number of Motor Vehicle Registration Transactions	518,754	524,242	530,423	531,500	0.20%	533,500	0.38%
Delinquent Accounts Collected (\$)	\$26,619,850	\$29,252,851	\$25,251,858	\$29,000,000	14.84%	\$30,000,000	3.45%

**BUDGET 2007**

FUND: GENERAL

DEPARTMENT: TAX COMMISSIONER

DATE: 11/9/2006

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Tax Collection	\$951,419	\$885,079	\$956,999	\$1,161,539	\$1,381,572	\$1,354,353	\$1,316,979	-4.68%
Motor Vehicle Tax	2,727,002	3,128,690	3,040,723	3,098,396	3,142,704	3,377,021	3,366,181	7.11%
Motor Vehicle Temporary	59,454	61,814	61,814	60,284	61,899	61,899	61,899	0.00%
Motor Vehicle Security	85,602	86,000	63,000	97,597	92,500	86,000	86,000	-7.03%
Delinquent Tax	779,137	738,613	880,991	938,934	949,436	1,121,909	1,058,314	11.47%
Admin. & Accounting	981,346	1,018,240	1,111,947	1,190,194	1,186,666	1,323,572	1,148,306	-3.23%
<b>Total</b>	<b>5,583,960</b>	<b>5,918,436</b>	<b>6,115,474</b>	<b>6,546,944</b>	<b>\$6,814,777</b>	<b>\$7,324,754</b>	<b>\$7,037,679</b>	<b>3.27%</b>
Percent Change	5.61%	5.99%	3.33%	7.06%	4.09%	7.48%	3.27%	
Actual Expenditures	\$5,537,404	\$5,813,458	\$6,096,828	\$6,353,292	\$6,686,785 (estimated)			

<b>AUTHORIZED POSITIONS</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Full Time	104	104	107	107	107	109	107	0.00%
Part Time/Temporary	13	13	13	13	13	13	13	0.00%

**INFORMATION RELATIVE TO REQUESTED BUDGET**

No Salary savings have been deducted from this budget.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS****A. Program Modifications and Recommendations**

	<b>Requested</b>	<b>Recommended</b>
1. Add a new Mid-Size Sedan to replace current pool vehicle. This is a 1997 Ford Taurus. <b>Not Recommended.</b>	\$15,700	\$0
2. Add a 3/4T Cargo Van to replace current pool vehicle. This is a 1995 Ford pick-up with mileage in excess of 109,000. <b>Not Recommended.</b>	18,500	0
3. Add two IS Technical Support Analyst positions to maintain and support new Oracle Tax Collection System. <b>Funding and positions recommended in Information System Department for 8 months.</b>	163,040	0
<b>Total Program Modifications</b>	<b>\$197,240</b>	<b>\$0</b>

**BUDGET 2007****FUND: GENERAL****DEPARTMENT: TAX COMMISSIONER****DATE: 11/9/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Personal Services and Benefits	\$4,754,283	\$4,656,706	\$5,016,563	\$4,924,744	\$5,295,755	\$5,670,443	\$5,558,014
Purchased / Contracted Services	1,241,668	1,271,646	1,278,585	1,182,468	1,329,703	1,435,727	1,319,681
Supplies	85,342	86,155	141,904	140,469	141,760	131,974	125,974
Capital Outlays	68,300	61,464	92,849	87,385	32,491	36,900	18,500
Interfund / Interdepartmental Charges	(36,519)	18,583	13,443	15,826	11,468	47,310	13,110
Other costs	2,400	2,274	3,600	2,400	3,600	2,400	2,400
<b>TOTAL</b>	<b>\$6,115,474</b>	<b>\$6,096,828</b>	<b>\$6,546,944</b>	<b>\$6,353,292</b>	<b>\$6,814,777</b>	<b>\$7,324,754</b>	<b>\$7,037,679</b>

**BUDGET 2007****FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE**

DATE: 11/30/2006

**PROGRAM DESCRIPTION**

This department budget consists of the capital expenditures required to replace vehicles and equipment in the County's fleet which have met replacement criteria (age and/or operation hours and/or mileage), and reserves for future replacement which are necessitated by fluctuations in the replacement cycle contrasted with the desirability of leveling annual replacement charges.

Additions-to-the-fleet will be recommended separately in the individual department budgets but are included here for total purposes.

<b>KEY INDICATORS</b>	<b>Actual 2002</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% Change</b>	<b>Projected 2007</b>	<b>% Change 2007/2006</b>
Vehicles in Fleet	2,728	2,768	2,918	2,991	3,391	13.37%	3422	0.91%
Vehicles Replaced	314	295	246	338	217	-35.80%	401	84.79%
Vehicles Added	40	69	130	30	28	-6.67%	31	10.71%
Vehicles LP Replacements	1	19	8	28	12	-57.14%	10	-16.67%

**IMPORTANT CURRENT ISSUES**

In 1993 \$5,000,000 was transferred from the Vehicle Fund Reserve for Appropriation to the tax funds; \$2,500,000 is still owed the Vehicle Fund by the tax funds.

Since 1997 the County has utilized a Master Lease Purchase Agreement for vehicles in order to provide an alternative source of funding for vehicle purchases. maintenance charges for vehicles disposed by auction were charged against auction proceeds in the Vehicle Fund.

In 2000 the BOC amended the budget to transfer \$1,443,841 from the Vehicle Fund Future Replacement - Tax account.

The Reserve for Appropriation in this fund was replaced with a Future Replacement-Tax account, and a Future Replacement-Non Tax account. This results from the Board's decision to defer repayment of the funding removed from the Vehicle Fund in 1993 and 2000.

The Tax Fund Reserve remains dangerously low. If the \$3,943,841 owed the Vehicle Fund by the Tax Funds is not repaid in the near future, the Vehicle Fund may not be able to properly support tax funded departments' replacement requirements.

**BUDGET 2007**

**FUND: VEHICLE REPLACEMENT FUND**

**DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE**

**DATE: 11/30/2006**

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Replacement	\$35,617,262	\$38,248,290	\$44,212,658	\$51,080,529	\$56,003,010	\$38,884,531	\$41,203,043	-26.43%
Additions	2,561,066	4,717,955	5,577,213	12,512,077	6,242,591	1,933,567	3,569,567	-42.82%
<b>Total</b>	<b>\$38,178,328</b>	<b>\$42,966,245</b>	<b>\$49,789,871</b>	<b>\$63,592,606</b>	<b>\$62,245,601</b>	<b>\$40,818,098</b>	<b>\$44,772,610</b>	<b>-28.07%</b>
Percent Change	14.97%	12.54%	15.88%	27.72%	-2.12%	-34.42%	-28.07%	
Actual Expenditures	\$16,503,668	\$15,130,586	\$28,318,142	\$41,869,954	\$38,789,408	(estimated)		

**MAJOR CHANGES IN 2007 RECOMMENDED BUDGET:**

-- Replacement of 401 vehicles at the budgeted cost of	\$23,634,500
-- Purchase 31 additions to the fleet at the cost of	\$1,636,000
-- Replacement of 10 LP vehicles to the lease program with a purchase price of	\$231,000

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Replacement charges are calculated for each individual unit. In 1996 the philosophy of replacement charges was changed from "recovery of vehicle cost" to accumulation for replacement vehicle cost.

Funds reserved for future replacement were previously appropriated in a Reserve for Appropriation Account. These funds are now appropriated into accounts reflecting the source of the funding as follows:

Future Replacement-Tax:	\$9,177,450
Future Replacement-Non Tax:	\$8,138,493

The County has approved entering into a Master Lease Purchase agreement for vehicles. It was initially decided to concentrate use of the program for vehicle additions. The 2001 budget was the first time for using the Lease Purchase Program to replace vehicles (that were initially acquired through the Lease Purchase Program). In the 2007 budget funds are budgeted for lease purchase payments as follows:

Lease purchase payments:	\$1,993,567
Vehicles in program:	316
Remaining Principal Amount:	\$3,344,705

Vehicles to be acquired under the program in 2007 are listed below with the additions to the fleet. Other units may be added to the program as analysis indicates.

**BUDGET 2007**

**FUND: VEHICLE REPLACEMENT FUND**

**DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE**

**DATE: 11/30/2006**

Revenues to the Vehicle Fund are itemized as follows:

Projected Carry-Over	\$26,203,112
Departmental Replacement Charges	12,999,931
Aircraft Replacement Charges	600,000
Miscellaneous Revenue	650,000
Investment Income	750,000
Contribution for Additions	1,636,000
Contribution for Lease Purchase Payments	1,933,567
<b>TOTAL RECOMMENDED BUDGET</b>	<b>\$44,772,610</b>

**FUTURE CONSIDERATIONS**

The Vehicle Fund will continue to be impacted as the County takes steps to comply with the mandates of the Clean Air Act. Without repayment of the \$3,943,841 owed the Vehicle Fund by the Tax Funds, 2007 may be the last year that the Vehicle Fund can fully support vehicle replacement for tax funded departments.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**A. Program Modifications and Recommendations**

No program modifications were requested.

**B. Equipment**

<b>Replacements</b>	<b>Requested</b>	<b>Recommended</b>	<b>Number Scheduled</b>
Sedans/SUV/Vans & Pickups	\$5,825,500	\$5,825,500	243
Construction Equipment	2,640,000	2,640,000	28
Heavy Trucks	13,651,000	13,651,000	98
Portable Equipment	1,518,000	1,518,000	32
<b>TOTAL</b>	<b>\$23,634,500</b>	<b>\$23,634,500</b>	<b>401</b>
Lease Purchase Replacements	\$231,000	\$231,000	10

**BUDGET 2007****FUND: VEHICLE REPLACEMENT FUND****DEPARTMENT: PUBLIC WORKS-FLEET MAINTENANCE****DATE: 11/30/2006****B. Equipment (continued)****Additional**

A complete listing of recommended additions to the fleet is included below:

DEPARTMENT	DESCRIPTION	RECOMMENDED
Public Works - Trans. 05425	F-150 1/2 Ton Pickup Truck	1
Public Works - Trans. 05460	F-150 1/2 Ton Pickup Truck	1
Sheriff's Office - 03210	E-350 Van	1
Sheriff's Office - 03210	Crown Victoria Police Package	11
Solicitor - 03810	Admin Sedan	1
Police - 04627	Crown Victoria Police Package	2
Police Code Enf. - 04650	F-150 1/2 Ton Pickup Truck	2
Human Services - 07520	Shuttle Bus	1
Sanitation - 08131	Conversion-Flatbed to Grappler	1
Sanitation - 08136	Conversion-Flatbed to Grappler	1
Sanitation - 08112	1/2 Ton Crew Cab Pickup Truck	1
Sanitation - 08145	Conversion-1/4 Pickup to 1/2 Ton Crew Cab	1
Sanitation - 08138	Squad Truck	1
Sanitation - 08138	Wood Chipper	1
Sanitation - 08138	Box Dump Truck	1
Sanitation - 08142	Front End Loaders	3
Sanitation - 08110	Solid Waste Loader	1
Total Additions Purchased		31

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Purchased / Contracted Services	\$2,641,390	\$4,851,492	\$2,111,313	\$3,095,632	\$860,252	\$0	\$0
Capital Outlays	16,716,065	23,405,370	42,532,676	36,574,908	37,824,305	23,865,500	25,270,500
Interfund / Interdepartmental Charges	51,400	61,280	3,520,860	2,199,414	1,901,722	2,186,167	2,186,167
Other Costs	30,381,016	0	15,427,757	0	21,659,322	14,766,431	17,315,943
<b>TOTAL</b>	<b>\$49,789,871</b>	<b>\$28,318,142</b>	<b>\$63,592,606</b>	<b>\$41,869,954</b>	<b>\$62,245,601</b>	<b>\$40,818,098</b>	<b>\$44,772,610</b>

**BUDGET 2007**

FUND: VICTIM ASSISTANCE

DEPARTMENT: VICTIM ASSISTANCE

DATE: 11/27/2006

**PROGRAM DESCRIPTION**

The Victim Assistance Fund was established in 1995. The purpose of this fund is to provide an accounting entity for recording the transactions involving DeKalb County's appropriation of an additional 5% penalty assessment imposed upon criminal offense fines for the purpose of funding victim assistance programs. When this fund was created, the Superior Court and State Court were required to assess an additional 5% penalty to every fine and forfeiture for victim assistance programs. Effective July 1, 1997, the Recorder's Court was added to the courts already collecting this assessment for victim assistance programs. This addition has significantly increased the revenues for this fund.

These funds shall be distributed at the local level for crime victim assistance projects approved by the Criminal Justice Coordinating Council of Georgia.

<b>REVENUE SUMMARY</b>	<b>2002 Actual</b>	<b>2003 Actual</b>	<b>2004 Actual</b>	<b>2005 Actual</b>	<b>2006 Estimated</b>	<b>% change</b>	<b>2007 Projected</b>	<b>% change</b>
Other Local Governments/ Agencies	\$89,357	\$280,089	\$115,725	\$99,945	\$343,104	243.29%	\$50,000	-85.43%
Fines and Forfeitures	797,675	847,615	978,426	722,954	1,080,468	49.45%	1,100,000	1.81%
Fund Balance	295,425	429,128	503,199	504,711	573,395	13.61%	608,057	6.05%
Reserve for Appropriation	0	0	0	83,476	23,440	-71.92%	0	-100.00%
<b>Total Revenue</b>	<b>\$1,182,457</b>	<b>\$1,556,832</b>	<b>\$1,597,350</b>	<b>\$1,411,086</b>	<b>\$2,020,407</b>	<b>43.18%</b>	<b>\$1,758,057</b>	<b>-12.99%</b>

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
Victim Assistance	\$1,025,425	\$1,279,128	\$1,453,199	\$1,941,686	\$1,960,334	\$2,134,897	\$1,758,057	-10.32%
<b>Total</b>	<b>\$1,025,425</b>	<b>\$1,279,128</b>	<b>\$1,453,199</b>	<b>\$1,941,686</b>	<b>\$1,960,334</b>	<b>\$2,134,897</b>	<b>\$1,758,057</b>	<b>-10.32%</b>
 Percent Change	 18.64%	 24.74%	 13.61%	 33.61%	 0.96%	 8.90%	 -10.32%	
 Actual Expenditures	 \$753,328	 \$1,053,634	 \$1,092,639	 \$837,691	 \$1,508,796	 (estimated)		

**BUDGET 2007****FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 11/27/2006****INFORMATION RELATIVE TO REQUESTED BUDGET**

During FY 2005, the City of Atlanta agreed to pay the DeKalb Count Victim Assistance Fund for fine collections in the City of Atlanta within DeKalb County. \$343,104 was collected on October 18,2006 and covers prior years Victim Assistance fees.

The 2007 recommended Budget reflects funding for non-profit organizations in amounts recommended to the CEO by The Human Services Coordinating Committee.

<b>Description / Program</b>	<b>Requested</b>	<b>Recommended</b>
1. Reimburse the costs for 7 positions in the District Attorney's Office.	\$980,458	\$564,193
2. Reimburse the costs for 11 positions in the Solicitor's Office.	667,213	667,213
3. Women Moving On: funding for recurring annual contract.	150,000	90,000
4. DeKalb Rape Crisis Center: funding for recurring annual contract.	100,000	65,000
5. Georgia Center for Children: funding for recurring annual contract.	105,120	85,871
6. International Women's House for crisis intervention services.	60,000	60,000
7. Safe Haven Transitional for services to displaced battered women and children.	35,000	7,500
8. Center for Pan Asian Community Services for violence intervention program.	27,106	25,000
9. Interpreter for all non-English speaking petitioner and respondents in hearings and petitions for a temporary protective order.	10,000	10,000
10. Reserve for Appropriation	0	183,280
<b>Total</b>	<b>\$2,134,897</b>	<b>\$1,758,057</b>

**BUDGET 2007****FUND: VICTIM ASSISTANCE****DEPARTMENT: VICTIM ASSISTANCE****DATE: 11/27/2006****SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	<b>2004 Budget</b>	<b>2004 Actual</b>	<b>2005 Budget</b>	<b>2005 Actual</b>	<b>2006 Budget</b>	<b>2007 Requested</b>	<b>Budget Recommended</b>
Purchased / Contracted Services	\$10,000	\$6,322	\$10,000	\$8,349	\$10,000	\$10,000	\$10,000
Other Costs	584,882	228,000	855,717	299,552	618,362	477,226	516,651
Other Financing	858,317	858,317	1,075,969	529,790	1,331,972	1,647,671	1,231,406
<b>TOTAL</b>	<b>\$1,453,199</b>	<b>\$1,092,639</b>	<b>\$1,941,686</b>	<b>\$837,691</b>	<b>\$1,960,334</b>	<b>\$2,134,897</b>	<b>\$1,758,057</b>

## **BUDGET 2007**

**FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATER AND SEWER**

**DATE: 11/29/2006**

### **PROGRAM DESCRIPTION**

The authorized positions assigned to Water and Sewer, plus the positions funded by Water and Sewer and assigned to Finance's Revenue Collections Division, together support the directives of the department: to treat and pump potable water to the 660,000 customers in DeKalb County, as well as portions of Rockdale, Clayton and Henry Counties, through the 2,450 miles of water distribution pipes installed and maintained by the department; to collect and treat wastewater from DeKalb County, as well as portions of Gwinnett, Clayton, Rockdale and Henry Counties, through the 2,200 miles of the sewer collection system and 55 pumping stations operated and maintained by the department; and, to comply with all Federal and State mandates for drinking water production, wastewater treatment, and biosolids management.

### **MAJOR ACCOMPLISHMENTS 2006**

1. The Water & Sewer Division completed construction of the new 150/200 Million Gallons per Day (MGD) drinking water production plant, and began operating the raw water reservoirs which resulted in giving the county 1 billion gallons of off-stream storage.
2. Construction was started on the Chattahoochee River water supply intake, pump station and transmission line to the reservoirs including the completion of ROW acquisition and permitting.
3. Implementation was nearing completion on the Division's Strategic Information Systems Master Plan, which networks the county's collection and distribution facilities for the first time.
4. Continued implementation and coordination of the Watershed Management Plan for the South River basin, and assessment for proposed CIP for future wastewater treatment.
5. Continued major programs for identification and reduction of infiltration and inflow to the County's collection system, and for comprehensive inventory of collection system for preventive maintenance.
6. Installed mirrored server system giving department 100% fail over capability. Expanded implementation of computerized maintenance management system with an interface to GIS database as well as to Oracle Financial and Purchasing Systems.

### **MAJOR GOALS 2007**

1. Production of the highest quality drinking water in sufficient quantities to provide for all the needs of DeKalb County; and treatment of wastewaters in accordance with all federal and state mandates to provide a clean and supportive environment for our citizens and neighbors.
2. Operation of modernized infrastructure supporting distribution and collections systems throughout the County, including replacement of aging systems to protect and serve our existing neighborhoods as well as the installation of new systems to encourage growth and development.
3. Provision of efficient and quality service to all inhabitants of DeKalb while maintaining the lowest possible costs to our customers.
4. Development and support of additional safety and training programs to enhance job knowledge and synergy with other Department goals.

**BUDGET 2007**

**FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATER AND SEWER**

**DATE: 11/29/2006**

KEY INDICATORS	Actual 2003	Actual 2004	Actual 2005	Estimated 2006	% Change	Projected 2007	% Change
Complaints per year per 10,000 Customers	729	727	694	700	1%	680	-3%
Percent unbilled or unaccounted-for Water	11.8%	13.9%	9.8%	12.5%	28%	10.0%	-20%
Water Main Failures per 1,000 miles of water main	216	163	93	190	104%	250	32%
Percent days in compliance with regulatory permits	100%	100%	100%	100%	100%	100%	100%

BUDGET SUMMARY BY DIVISION/PROGRAM	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
Director's Office	\$2,835,314	\$2,580,431	\$2,884,232	\$3,131,738	\$3,777,753	\$3,680,746	\$5,401,746	42.99%
Administration	6,718,348	8,276,791	8,198,447	8,109,729	7,739,873	6,975,710	8,909,775	15.12%
Data Management	2,001,990	2,170,495	3,103,664	3,488,043	4,194,206	4,425,253	3,150,121	-24.89%
Filtration and Treatment	29,620,807	31,739,680	32,122,445	38,208,773	39,969,333	45,113,114	46,923,859	17.40%
Construction and Maint.	29,697,881	29,744,655	32,876,574	36,402,716	35,837,252	38,366,639	36,976,071	3.18%
Capitalization	(4,510,000)	(5,225,000)	(7,017,000)	(5,163,000)	(5,680,000)	(5,765,000)	(5,765,000)	1.50%
Sub-Total W&S Ops	\$66,364,340	\$69,287,052	\$72,168,362	\$84,177,999	\$85,838,417	\$92,796,462	\$95,596,572	11.37%
Transfers and Reserves	56,606,514	58,423,464	49,174,483	61,294,613	60,611,810	45,064,734	49,220,266	-18.79%
Revenue and Collections	4,541,706	4,764,541	5,194,204	5,515,945	6,569,155	7,446,229	7,383,788	12.40%
<b>Total Fund</b>	<b>\$127,512,560</b>	<b>\$132,475,057</b>	<b>\$126,537,049</b>	<b>\$150,988,557</b>	<b>\$153,019,382</b>	<b>\$145,307,425</b>	<b>\$152,200,626</b>	<b>-0.54%</b>
Percent Change	8.81%	3.89%	-4.48%	19.32%	1.35%	-5.04%	-0.54%	
Actual Expenditures	108,757,343	113,907,100	119,597,729	149,615,770	152,134,765	(estimated)		

AUTHORIZED POSITIONS	2002 Budget	2003 Budget	2004 Budget	2005 Budget	2006 Budget	Requested 2007	Recommended 2007	Increase 2007/2006
W&S (FT)	685	688	713	732	736	801	730	-0.82%
Finance (FT/PT)	47	51	113	120	121	123	114	-5.79%

**BUDGET 2007**

**FUND: WATER AND SEWER OPERATING**

**DEPARTMENT: WATER AND SEWER**

**DATE: 11/29/2006**

**INFORMATION RELATIVE TO REQUESTED BUDGET**

Equipment has been requested as part of the Renewal and Extension Fund, since that fund pays for all equipment necessary to operate the water and sewer system.

No salary savings have been deducted from this budget.

The budgetary information for the Revenue Collection unit is included with the Finance Department. Appropriations and expenditures are included in the summary below in order to show the total fund budget.

As part of the consolidation of System Administrators to Information Systems, six (6) positions will be transferred effective 1/1/2007.

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

	Requested	Recommended
<b>A. Program Modifications and Recommendations</b>		
<b>Cost Center 08022</b>		
1. Addition of one 1-ton pick up truck with utility body. Currently, a mechanic is using surplus vehicle #2500, which will be taken by Fleet Maintenance in the near future. Mechanic must load and unload tools for every job as vehicle is shared with other mechanics. Included in this request is vehicle insurance and maintenance. <b>Not Recommended.</b>	\$28,250	\$0
2. Addition of one 1-ton pick up truck with utility body. Currently, a mechanic is using surplus vehicle #2500, which will be taken by Fleet Maintenance in the near future. Mechanic must load and unload tools for every job as vehicle is shared with other mechanics. Included in this request is vehicle insurance and maintenance. <b>Not Recommended.</b>	28,250	0
<b>Cost Center 08019</b>		
3. Addition of one Engineering Supervisor to Filtration and Treatment Division to enhance the multiple plant engineering process by supervising all plant engineers and their projects. Included in this request are salaries and benefits for 8 months, 1 laptop computer, 1 desktop computer, one administrative vehicle, vehicle insurance, and maintenance. <b>Not Recommended.</b>	75,284	0

**BUDGET 2007****FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATER AND SEWER****DATE: 11/29/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)****A. Program Modifications and Recommendations****Cost Center 08037****Requested Recommended**

4. Addition of 16 positions including Crew Supervisor CDL (4), Crew Worker Senior (9), and Equipment Operator Principal (3) to address current consent orders and effectively respond to sewer system emergency back-up calls assigned to C&M District 1 (North DeKalb County). Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vactor truck, one small Vactor truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance.

\$1,450,784

\$0

**Not Recommended.****Cost Center 08038**

5. Addition of 5 positions including a Crew Supervisor (1) and Crew Workers (4) to provide additional manpower, equipment, and resources necessary to address current consent orders and satisfy sanitary sewer overflows (sewer spills) in the county. Included in this request are salaries and benefits for 8 months, one vehicle, one trailer, equipment (trench boxes, boring machines, vibratory rollers), vehicle insurance and maintenance.

161,901

0

**Not Recommended.****Cost Center 08041**

6. Addition of 12 positions including Crew Supervisors CDL (3) and Crew Worker Seniors (9) to provide additional manpower, equipment, and resources necessary to address current consent orders and satisfy sanitary sewer overflows (sewer spills) in District 3 (South DeKalb County). Included in this request are salaries and benefits for 8 months, 6 vehicles (one pick-up, one large Vactor truck, one small Vactor truck, one F-250 flatbed truck, one TV & Inspection truck, one Pressure Jet truck), vehicle maintenance and insurance.

1,332,061

0

**Not Recommended.****Cost Center 08022**

7. Addition of an E-250, 3/4-ton van with safety cage and cargo bins to transport an Electrician/Electronic Technician to work on motor controls, security systems, and SCADA systems. This is for a vacant position which will soon be filled. Included in this request are a vehicle plus maintenance and insurance.

20,250

0

**Not Recommended.**

**BUDGET 2007****FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATER AND SEWER****DATE: 11/29/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)****A. Program Modifications and Recommendations**

	Requested	Recommended
<b>Cost Center 08033</b>		
8. Addition of one Electrical Specialist position with an Econoline Van. This request is for a dedicated technician for the lift-station maintenance group so that emergencies can be handled quickly without waiting for an Electrical Technician to become available. Included in this request are salaries and benefits for 8 months and a vehicle with maintenance and insurance. <b>Not Recommended.</b>	\$56,920	\$0
<b>Cost Center 08035</b>		
9. Addition of one Dispatcher to handle customer calls due to an increased work load. The addition of this position is expected to reduce current overtime and assist with the increased work load which is anticipated with the rollout of the 311 system. Included in this request are salary and benefits for 8 months, uniforms, and a computer. <b>Not Recommended.</b>	27,311	0
<b>Cost Center 08036</b>		
10. Addition of one Construction Inspector and one Crew Supervisor to field verify and exercise hydraulic and mechanical valving systems in the existing potable water transmission pipeline network. Included in this request are salaries and benefits for 8 months, two vehicles (F-250 pick-up and a Valve truck), and equipment. <b>Not Recommended.</b>	176,168	0
11. Addition of five positions (Chief Construction Inspector, two Construction Inspectors, and two Engineering Design Specialists) to address the increasing volume of septic system failures which need to be connected to the county's sewer system. Georgia EPD has mandated that the county develop and implement programs to reduce the amount of septic systems and provide a means to connect existing customers to available sanitary sewer systems. Included in this request are salaries and benefits for 8 months, three pick-up trucks with maintenance and insurance, and other equipment. <b>Not Recommended.</b>	276,756	0
12. Addition of one Cross-Connection Control Specialist, one Cross-Connection Control Specialist Assistant, and one Service Request Technician to expand Cross-Connection Control in support of the Backflow Prevention Program to satisfy the Georgia EPD's requirements for the Safe Drinking Water Act. Included in this request are salaries and benefits for 8 months, three vehicles with insurance and maintenance, and equipment. <b>Not Recommended.</b>	157,197	0

**BUDGET 2007****FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATER AND SEWER****DATE: 11/29/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)****A. Program Modifications and Recommendations****Cost Center 08009****Requested Recommended**

13. Addition of three Senior Engineering Technicians to create a survey crew dedicated to assignments other than GIS-related for special projects in DOT, water main replacement, and Technical Services. This program will allow GIS crews to increase their ability to map more of the water infrastructure. Included in this request are salaries and benefits for 6 months, three vans with insurance and maintenance, and equipment.

\$163,521

\$0

**Not Recommended.**

14. Addition of three Public Works General Foreman positions to perform field supervision. The addition of another layer of supervision would allow the current supervision by three Engineers to spend more time on customer service, design, quality control, survey calculation, etc. Included in this request are salaries and benefits for 9 months, three vehicles with maintenance and insurance, and equipment.

198,285

0

**Not Recommended.****Cost Center 08033**

15. The addition of two Rugged Terrain Vehicles (RTV) for Maintenance at the Snapfinger Waste Water Treatment Plant for use by two existing mechanics without vehicles. Currently, these employees must carry their tools to the work site in a 5-gallon bucket on foot or with other mechanics working in the same area. Included in this request are two vehicles with insurance and maintenance.

20,400

0

**Not Recommended.****Cost Center 08042**

16. Addition of one Engineer for flow monitoring within the expansion and rehabilitation of the County sewer mains, services, and the reduction of Sanitary Sewer Overflows within the wastewater collection system. This request includes salary and benefits for 8 months, desktop computer, and laptop computer.

50,148

0

**Not Recommended.**

17. Addition of two positions (GIS Specialist and Data Control Technician Senior) for flow monitoring within the expansion and rehabilitation of the County sewer mains, services, and the reduction of Sanitary Sewer Overflows within the wastewater collection system. Included in this request are salaries and benefits for 8 months including overtime and computers (one desktop and one laptop per employee).

85,011

0

**Not Recommended.**

**BUDGET 2007**

**FUND: WATER AND SEWER OPERATING**

**DEPARTMENT: WATER AND SEWER**

**DATE: 11/29/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations**

**Requested Recommended**  
**\$240,818 \$0**

18. Addition of six positions (2 Crew Supervisors and four Crew Worker Seniors) for flow monitoring within the expansion and rehabilitation of the County sewer mains, services, and the reduction of Sanitary Sewer Overflows within the wastewater collection system. Included in this request are salaries and benefits for 8 months including overtime, computers, and two vehicles with maintenance and insurance.

**Not Recommended.**

**Cost Center 08042**

19. Addition of one Compliance Inspector for Fats, Oil, and Grease (FOG) for expansion and rehabilitation of the County sewer mains, services and the reduction of Sanitary Sewer Overflows within the wastewater collection system due to spills occurring when sewer lines are blocked by cooking or other grease. Included in this request are salary and benefits for 8 months, one crew cab pick-up truck with insurance and maintenance, computers (one laptop and one desktop)

**71,924 0**

**Not Recommended.**

20. Addition of two Crew Worker Seniors for inspection for expansion and rehabilitation of the County sewer mains, services and the reduction of Sanitary Sewer Overflows within the wastewater collection system. Included in this request are salary and benefits for 8 months and one crew cab pick-up truck with insurance and maintenance.

**105,728 0**

**Not Recommended.**

21. Addition of one Chief Construction Inspector for compliance for expansion and rehabilitation of the County sewer mains, services and the reduction of Sanitary Sewer Overflows within the wastewater collection system. Included in this request are salary and benefits for 8 months, computers (laptop and desktop) , and one crew cab pick-up truck with insurance and maintenance.

**73,162 0**

**Not Recommended.**

**Cost Center 08022**

22. The addition of a valve truck. Some valves at the filter plant have over 1,600 turns to close. The machine can do it faster and more efficient than several people can. Walking around in a circle that many times will make a person sick, therefore, several people are used to close a valve. Included in the request is vehicle maintenance and insurance.

**41,250 0**

**Not Recommended.**

**BUDGET 2007****FUND: WATER AND SEWER OPERATING****DEPARTMENT: WATER AND SEWER****DATE: 11/29/2006****DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)****A. Program Modifications and Recommendations****Cost Center 08033****Requested Recommended**

23. The addition of a Water Maintenance Mechanic to the Lift Station maintenance group. Currently there are 60 lift stations with another 25 projected to be added next year which makes it an impossibility for the current crew to perform preventive maintenance. In addition, some lift stations are considered to be confined spaces which require a minimum of 2 mechanics in order to be within safety requirements. Included in this request are salary and benefits for 8 months, and a vehicle with insurance and maintenance.

\$51,029

\$0

**Not Recommended.****Cost Center 08009**

24. The addition of one Senior Crew Worker for the current two-person valve adjustment crew. If one employee is absent, then the crew must shut down. Included in this request are salary and benefits for 9 months.

21,674

0

**Not Recommended.****Cost Center 08021**

25. The addition of two security guards to increase the security at the water treatment plant where there are currently no security personnel. Water treatment plants are high security risks based on the Department of Homeland Security analysis. Included in this request are salaries and benefits for 12 months, vehicle with maintenance and insurance, supplies, and equipment.

83,643

0

**Not Recommended.**

26. Addition of a F-150 Crew Cab Truck with 4-wheel drive to improve organizational effectiveness and provide additional safeguards to the community by allowing staff to respond more quickly to emergency situations for the plant supervisor. Included in this request are the vehicle with maintenance and insurance.

29,200

0

**Not Recommended.****Cost Center 08022**

27. Addition of a F-150 pick-up truck for the Maintenance Supervisor and Assistant Maintenance Supervisor. These positions have to travel to different locations throughout the county to monitor work, perform inspections, perform repairs if necessary, and attend meetings at remote locations. Included in this request is the vehicle with maintenance and insurance.

16,250

0

**Not Recommended.**

**BUDGET 2007**

**FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATER AND SEWER**

**DATE: 11/29/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations**

**Requested Recommended**  
**\$28,250 \$0**

28. Addition of a one-ton pick-up truck with utility body for a Senior Mechanic (supervisor) who has to travel to different locations throughout the county to monitor work, perform inspections, perform repairs, and attend meetings at remote locations. Included in this request is the vehicle with insurance and maintenance.  
**Not Recommended.**

**Cost Center 08028**

29. Addition of two Crew Workers to be used primarily as painters and on large project cleanup. Secondary duties will include shop maintenance, assisting mechanics, delivering parts to job sites, and as security around the plant site. Included in this request are salaries and benefits for 8 months.  
**Not Recommended.**
30. Addition of one F-350 4X4 Crew Cab truck for the current Crew Supervisor with four crewman and no vehicle. The crew is responsible for going out to 60 lift stations and performing housekeeping duties. Without this vehicle, the crew will continue to work overtime. Included in this request are the vehicle with maintenance and insurance.  
**Not Recommended.**
31. Addition of one sedan vehicle for the Plant Superintendent so that this employee can better respond to after-hours emergencies as well as attend meetings and events instead of paying the employee mileage. Included in this request is the vehicle with maintenance and insurance.  
**Not Recommended.**

**35,518 0**

**36,700 0**

**19,200 0**

**Cost Center 08030**

32. Addition of an administrative vehicle for the Polebridge Plant Superintendent to travel to the main office and remote sites to conduct business and perform essential job functions. Included in this request is the vehicle with maintenance and insurance.  
**Not Recommended.**

**18,200 0**

**BUDGET 2007**

**FUND: WATER AND SEWER OPERATING  
DEPARTMENT: WATER AND SEWER**

**DATE: 11/29/2006**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS (continued)**

**A. Program Modifications and Recommendations  
Cost Center 08030**

**Requested Recommended**

33. Addition of a propane-powered lift truck (fork lift) to allow staff to reach equipment stored on shelves that are too high to reach by ladder or that is a safety hazard to lift. The current fork lift is old and dilapidated, repair parts are not readily available, and the brakes no longer work. Repair estimates equal replacement cost. Included in this request are the vehicle with maintenance and insurance.  
**Not Recommended.**

\$31,200 \$0

Total Program Modifications

\$5,212,242 \$0

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004	2004	2005	2005	2006	2007 Budget	
	Budget	Actual	Budget	Actual	Budget	Requested	Recommended
Personal Services and Benefits	\$39,454,978	\$35,572,342	\$41,521,219	\$37,192,397	\$43,661,931	\$45,464,636	\$44,074,108
Purchased/Contracted Services	8,938,196	8,567,015	11,807,753	10,287,616	12,932,673	13,654,328	13,490,343
Supplies	12,384,535	11,948,686	13,484,879	15,187,434	15,384,836	18,962,096	18,489,716
Capital Outlays	15,000	55,054	126,170	197,369	152,600	593,202	507,602
Interfund/Interdepartmental Charges	4,101,337	5,104,100	8,975,443	7,924,537	6,298,882	8,768,429	10,035,231
Other Costs	16,184,520	12,968,356	20,378,480	11,899,297	18,316,807	17,444,000	21,027,360
Other Financing Uses	45,358,483	45,382,176	54,694,613	66,927,120	56,271,653	40,420,734	44,576,266
Holding Account	100,000	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$126,537,049</b>	<b>\$119,597,729</b>	<b>\$150,988,557</b>	<b>\$149,615,770</b>	<b>\$153,019,382</b>	<b>\$145,307,425</b>	<b>\$152,200,626</b>

**BUDGET 2007****FUND: WATER SEWER SINKING FUND****DEPARTMENT: WATER SEWER SINKING FUND****DATE: 9/28/2006****PROGRAM DESCRIPTION**

The Water & Sewer Sinking Fund is the fund specifically created by Bond Resolution for the purpose of: 1) Paying debt service obligations (principal and interest payments in the current sinking fund year) of Water & Sewerage Series 1999, 2000, 2003 and 2006 Bonds, 2) paying the fees of paying agents.

<b>KEY INDICATORS</b>	<b>Actual 2003</b>	<b>Actual 2004</b>	<b>Actual 2005</b>	<b>Estimated 2006</b>	<b>% change</b>	<b>Projected 2007</b>	<b>% change</b>
Total Bonds Outstanding	439,835,000	505,365,000	497,815,000	575,405,000	15.59%	568,090,000	-1.27%

<b>BUDGET SUMMARY BY DIVISION/PROGRAM</b>	<b>2002 Budget</b>	<b>2003 Budget</b>	<b>2004 Budget</b>	<b>2005 Budget</b>	<b>2006 Budget</b>	<b>Requested 2007</b>	<b>Recommended 2007</b>	<b>Increase 2007/2006</b>
W & S Sinking Fund	\$37,521,687	\$37,520,524	\$39,557,127	\$40,169,694	\$42,201,430	\$35,496,823	\$35,496,823	-15.89%
Total	\$37,521,687	\$37,520,524	\$39,557,127	\$40,169,694	\$42,201,430	\$35,496,823	\$35,496,823	
Percent Change	0.00%	0.00%	5.43%	1.55%	5.06%	-15.89%	-15.89%	
Actual Expenditures	\$29,998,098	\$31,482,587	\$31,507,573	\$32,125,710	\$32,170,381 (estimated)			

**BUDGET 2007**

**FUND: WATER SEWER SINKING FUND**

**DEPARTMENT: WATER SEWER SINKING FUND**

**DEPARTMENTAL REQUESTS and C.E.O. RECOMMENDATIONS**

**DATE: 9/28/2006**

**A. Requests and Recommendations**

The amounts required for the Sinking Fund obligations in 2007 are:

	Requested	Recommended
Principal 1999 Series	\$1,085,000	\$1,085,000
Principal 2000 Series	3,055,000	3,055,000
Principal 2003 Series A & B	1,410,000	1,410,000
Principal 2006 Series A & B	1,665,000	1,665,000
Interest 1999 Series	200,351	200,351
Interest 2000 Series	797,881	797,881
Interest 2003 Series A & B	8,637,338	8,637,338
Interest 2006 Series A & B	18,606,253	18,606,253
Paying Agent Fees	40,000	40,000
<b>TOTAL</b>	<b>\$35,496,823</b>	<b>\$35,496,823</b>

**SUMMARY BY MAJOR CATEGORY OF EXPENDITURE**

	2004 Budget	2004 Actual	2005 Budget	2005 Actual	2006 Budget	2007 Budget	
						Requested	Recommended
Other Costs	\$8,027,593	\$0	\$8,028,049	\$0	\$8,028,049	\$0	\$0
Debt Service	31,529,534	31,507,573	32,141,635	32,125,710	32,173,381	35,496,823	35,496,823
<b>TOTAL</b>	<b>\$39,557,127</b>	<b>\$31,507,573</b>	<b>\$40,169,684</b>	<b>\$32,125,710</b>	<b>\$40,201,430</b>	<b>\$35,496,823</b>	<b>\$35,496,823</b>