



# Comprehensive Annual Financial Report

DeKalb County, Georgia  
Year Ended December 31, 2019

**Michael L. Thurmond**  
Chief Executive Officer

Board of Commissioners

District 1 - Nancy Jester

District 2 - Jeff Rader

District 3 - Larry Johnson

District 4 - Steve Bradshaw

District 5 - Mereda Davis Johnson

District 6 - Kathie Gannon

District 7 - Lorraine Cochran-Johnson

# 2019

*Comprehensive Annual Financial Report*

*DeKalb County, Georgia*

*Year Ended December 31, 2019*



DeKalb County  
G E O R G I A

*Comprehensive Annual Financial Report*

*DeKalb County, Georgia*

*Year Ended December 31, 2019*

*Prepared by:*

*Department of Finance*



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## ***INTRODUCTORY SECTION***

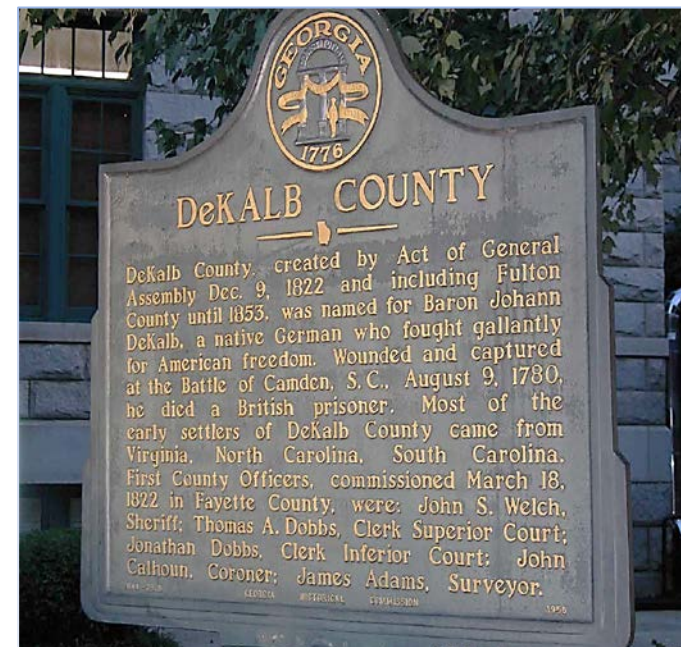
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***LETTER OF TRANSMITTAL***

***CERTIFICATE OF ACHIEVEMENT***

***ORGANIZATIONAL CHART***

***PRINCIPAL OFFICIALS***





**DeKalb County, Georgia**  
**1300 Commerce Drive, Decatur, Georgia 30030**

**July 30, 2020**

Chief Executive Officer and Members  
DeKalb County Board of Commissioners  
DeKalb County, Georgia

The Comprehensive Annual Financial Report (CAFR) of DeKalb County, Georgia, ("DeKalb" or the "County") for the year ended December 31, 2019 is submitted herewith. Georgia state law requires every general-purpose government publish audited financial statements within six months after the end of the fiscal year. However, the governor included an extension of the publication date to September 30, 2020 for fiscal years ended December 31, 2019, in his executive orders related to the COVID-19 pandemic.

This report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of all information presented in this report. To provide a reasonable basis for making these representations, management of the County has established a comprehensive internal control framework that is designed both to protect the County's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with U.S. generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the County's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial statements is complete and reliable in all material respects.

The County's financial statements have been audited by Mauldin & Jenkins, LLC, licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the year ended December 31, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the County's financial statements for the year ended December 31, 2019, are fairly presented in all material respects, in accordance with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the government's internal controls over compliance with certain provisions of laws, regulations, contracts and grant agreements. These reports are available in the County's separately issued Single Audit Report.



GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors.

## **Profile of the County**

The County ranks in the top four in population among counties in Georgia with an estimated 2019 population of 753,030. The County is located immediately east of the City of Atlanta, Georgia, and consists of a portion the City of Atlanta, as well as the cities of Avondale Estates, Brookhaven, Chamblee, Clarkston, Decatur, Doraville, Dunwoody, Lithonia, Pine Lake, Stonecrest, Stone Mountain, Tucker and unincorporated areas. The County is bordered by Fulton County to the north and west, Gwinnett County to the north, Clayton County and Henry County to the south, and Rockdale County to the east. The County was founded in 1822, consists of 268 square miles and ranks as the 113<sup>th</sup> (out of 159) largest county in the State by size. The City of Decatur was incorporated as the county seat in 1823. Selected county demographic information is provided in the statistical section of this report.

The County is the headquarters for some of the nation's most prominent businesses and organizations, including the Centers for Disease Control and Prevention (CDC), the largest federal agency based outside of Washington, D.C.; the Yerkes National Primate Research Center; Emory University; Oglethorpe University and Agnes Scott College are located in the County. In addition, more than half of metro Atlanta's Fortune 500 companies operate in DeKalb County. The County is also home to Georgia's second busiest airport, the DeKalb Peachtree Airport.

## **Government**

A 1981 Act of the General Assembly of Georgia provides for distinct executive and legislative branches of DeKalb County government. The executive branch is headed by the elected position of Chief Executive Officer (CEO). The legislative branch is made up of the Board of Commissioners, composed of seven members, which elects from its membership a Presiding Officer and Deputy Presiding Officer. The CEO has veto power, which may be overridden by a two-thirds majority vote of the Board of Commissioners. The Board of Commissioners has the power and authority to fix and establish, by appropriate resolution or ordinance (entered in its minutes), policies, rules and regulations governing all matters within its jurisdiction as provided by state law. The CEO has exclusive power to supervise, direct and control the administration of the County government.

The financial statements, schedules, and statistical tables included in this report pertain to all functions and funds directly under the control of the DeKalb County CEO and Board of Commissioners. Also included are trust and agency funds administered and controlled by various elected or appointed officials, which are not reported upon by any other entity. The Board of Health and the Public Library are included as component units of the County. These component units are partially funded by the County, and derive significant funding from Federal and State appropriations, grants and user fees. The Board of Health provides a broad range of physical health services, and the Public Library provides a wide range of information services.

Certain other entities are not included within the scope of this report. These exclusions consist of the DeKalb County Board of Education, the Fulton-DeKalb Hospital Authority, the Atlanta Regional Commission, the DeKalb Board of Family and Children Services, the DeKalb Community Service Board, the DeKalb Housing Authority and the Development Authority of DeKalb County. These entities are not considered component units and have not met the established criteria for inclusion in this report. However, any amounts appropriated for disbursement to these entities as well as any amounts for which the County has contractual liability have been

included in the County's financial statements. The Fulton-DeKalb Hospital Authority and the Atlanta Regional Commission are considered joint ventures and summary financial information is provided in the notes to the financial statements.

Annual budgets are adopted by the Board of Commissioners each year for the General, Special Revenue, Enterprise, and Debt Service Funds. The legal level of control at which expenditures may not exceed appropriation is at the department level within each fund. Revenue and appropriation adjustments may be made when the Board of Commissioners approves property tax millage rates, generally at mid-year. Supplemental allocations can also be made by the Board of Commissioners from the County's General Fund contingency account to fund unforeseen expenditures within the County's Governmental Funds' departments. Individual departments are charged with operating within the scope of their allocated budget and intra-departmental transfers must be submitted for approval by the Finance Department and/or the Chief Executive Officer.

### **Factors Affecting Financial Condition**

Overall, the leading indicator of the financial health of the County, the assessed values of property, increased during fiscal year 2019. The fiscal year 2019 countywide gross digest now stands at \$34 billion and has well surpassed its previous all-time high for fiscal year 2008 at \$27.4 billion. This figure includes the entire County.

Municipal incorporations and annexations negatively affected the financial condition of the County from 2009 to 2017, offset in part as property values returned to pre-recession levels. As a result of incorporations and annexations, the County's unincorporated digest has decreased from 86% of the County's countywide digest in 2008 to 41% in 2018. As required by state law, each newly incorporated city and the County negotiate a unique service delivery agreement documented in an intergovernmental agreement approved by both the County and the city. The services provided to the cities vary by city and are presented in the Special Tax District - Designated Services Fund and the Police Fund. Each time an area is incorporated or annexed, the revenues and expenditures related to services taken over by the city are no longer reflected in the County's unincorporated operations. However, the costs of services transferred to the cities exclude certain legacy costs, such as unfunded pension and OPEB expenses, which must be primarily borne by the Special Tax District - Unincorporated Fund and Police Fund.

Through the annual budget process, the County continues to adapt service delivery levels to match the new digest model. DeKalb continues to focus on improving the financial condition as well as building reserves.

### **Long-Term Financial Planning**

The County has made great strides in long-term financial planning. DeKalb is focusing on the stability of all funds individually through the creation of three-year forecasts for each major tax fund in conjunction with the development of the funds' budgets and respective millage rates. Similar forecasts are developed for other significant funds as well. In addition, each annual budget includes a five-year Capital Improvement Plan funded by special purpose local option sales tax (SPLOST), HOST and pay-as-you-go funds transferred from operating budgets. In 2018, the County began receiving a voter-approved one-cent SPLOST to fund County government capital needs. The SPLOST is estimated to generate \$388 million over a six-year period. The SPLOST may be renewed by voters prior to the expiration of the current SPLOST in order to provide a continuation of capital fund revenues. The DeKalb SPLOST requires that 85 percent of the funding generated be spent on transportation-related or public safety projects. The remaining 15 percent may be used to fund the purchase, construction, renovation, or major repair costs of any other capital assets. The County and city governments share the SPLOST revenue on a per capita basis between the unincorporated area and each municipality, excluding Atlanta in DeKalb.

**Cash Management Policies and Practices**

The County maintains two pooled cash accounts and multiple investments accounts for most County funds. Most investments, excluding the Pension Fund, are maintained with the Georgia Fund One, which is a local government investment pool (LGIP) managed by the State of Georgia and rated AAAf/S1+ by Standard & Poors. The County seeks to obtain market rates of return on its investments, consistent with constraints imposed by its safety objectives, cash flow considerations, and Georgia State laws. Safety of principal is the foremost objective. The County issued tax anticipation notes (TANs) in 2018 in the amount of \$45 million, which were repaid by the end of 2018 in accordance with State law. This short-term borrowing is used in the General Fund and other operating funds to better manage cash flows and inter-fund transfers. Due primarily to increased cash outflows related to COVID-19, pending reimbursement from the County's CARES Act funds, the County currently anticipates the need for TANs in third quarter 2020.

**Risk Management and Employee Services**

DeKalb County has a Risk Management and Employee Services Division within its Finance Department. The focus of this office is to minimize loss to the County through data analysis and loss prevention programs and to administer the County's property, liability, surety and employee group insurance programs, including workers' compensation; as well as pension administration and payroll processing.

**Pension and Other Postemployment Benefits**

The County sponsors a single-employer, three-tiered defined benefit pension plan for all County employees. Each year, an independent actuary engaged by the Pension Board calculates the amount of the annual contributions required to ensure that the Plan will be able to fully meet its obligations to retired employees on a timely basis. As of December 31, 2019, the County's total pension plan liability was 61% funded, resulting in an unfunded liability of approximately \$940 million. The County continues to evaluate contributions made to the Plan to ensure the long-term financial stability and ability to meet obligations as they become due.

The County currently offers postemployment health and life insurance benefits (OPEB) for all retirees. These benefits are paid on a pay-as-you-go basis, resulting in an unfunded liability of approximately \$604 million.

**Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to DeKalb County for its comprehensive annual financial report for the fiscal year ended December 31, 2018. This was the 44th consecutive year that the government has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.



**Acknowledgments**

The preparation of this report has been accomplished through the efficient and dedicated efforts of the entire staff of the Finance Department, particularly the Accounting Services Division, as well as the Projects and Grants Division relating to the Single Audit, and through the cooperation of the various county departments and elected officials. I wish to express my sincere appreciation to everyone who contributed to the preparation of this report.

Respectfully submitted,



Dianne McNabb, CPA  
Chief Financial Officer



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**DeKalb County**  
**Georgia**

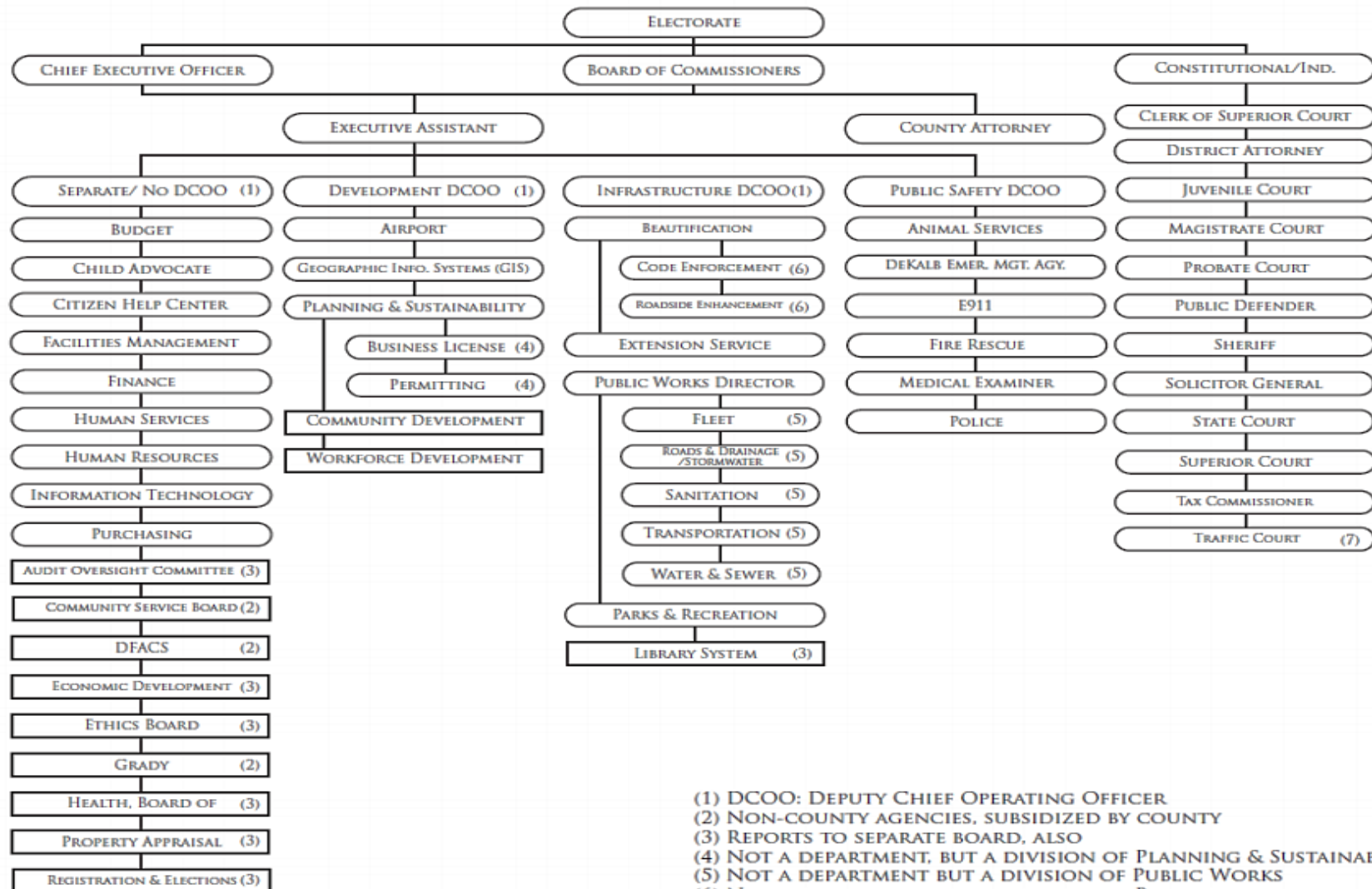
For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2018**

*Christopher P. Morill*

Executive Director/CEO

## ORGANIZATIONAL CHART





## ***PRINCIPAL OFFICIALS***

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***Michael L. Thurmond, Chief Executive Officer***



***Nancy Jester, Board of Commissioner – District One***



***Jeff Rader, Board of Commissioner – District Two***



***Larry Johnson, Board of Commissioner – District Three***



*Steve Bradshaw– Board of Commissioner – District Four*



*Mereda Davis Johnson – Board of Commissioner – District Five*



*Kathie Gannon, Board of Commissioner – District Six*



*Gregory Adams, Board of Commissioner – District Seven*



*Executive Assistant and Chief Operating Officer–Zachary L. Williams*

## ***Department of Finance***

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***Zachary L. Williams, Executive Assistant and Chief Operating Officer***

***Dianne McNabb, Chief Financial Officer***

***Preston L. Stephens, Interim Assistant Finance Director***

***Larry C. Jacobs, Deputy Director for Risk Management and Employee Services***

***Antrameka Knight, Interim Deputy Director for Utility Customer Operations***

***Deborah Sherman, Deputy Director for Grants***

***Lisa Williams, Controller***

***Bob Atkins, Treasurer***

## ***Accounting Services Division***

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***Lisa Williams, Controller***

***Tamara Ellison, Accounting Services Manager***

***Denise Moore, Accountant***

***Audrey Moye, Accountant***

***Deborah Parker, Accountant***

***Shona Rollins, Accountant***

***Monique Thomas, Accountant***

## ***FINANCIAL SECTION***

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***INDEPENDENT AUDITORS' REPORT***

***MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)***

***BASIC FINANCIAL STATEMENTS***



## INDEPENDENT AUDITORS' REPORT

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**The Chief Executive Officer and Members of the Board of Commissioners  
of DeKalb County,  
Decatur, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **DeKalb County, Georgia** (the "County"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the DeKalb County Board of Health, which represents 78%, 69%, and 61%, respectively, of the assets and deferred outflows of resources, net position deficit, and revenues of the aggregate discretely presented component units. We also did not audit the financial statements of the DeKalb County General Employees' Pension Trust Fund, which represents 67%, 73%, and 50%, respectively, of the assets and deferred outflows of resources, fund equity, and revenues/additions of the aggregate remaining fund information. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the DeKalb County Board of Health and the DeKalb County General Employees' Pension Trust Fund, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.



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An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of DeKalb County, Georgia, as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof and the budgetary comparisons for the General Fund, the Special Tax District –Designated Services Fund, the Special Tax District – Unincorporated Fund, the Special Tax District - Police Services Fund, and the Fire Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (on pages 15 through 26), the Schedule of Changes in the County's Net Pension Liability and Related Ratios (on page 92), the Schedule of County Contributions (on page 93), the Schedule of Pension Investment Returns (on page 94), and the Schedule of Changes in the County's Total Other Postemployment Benefits (OPEB) Liability and Related Ratios (on page 95), be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

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### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining fund statements and schedules, including the schedule of expenditures of special purpose local option sales tax proceeds, as required by the Official Code of Georgia 48-8-121, and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining fund statements and schedules, including the schedule of expenditures of special purpose local option sales tax proceeds, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated July 30, 2020 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

*Mauldin & Jenkins, LLC*

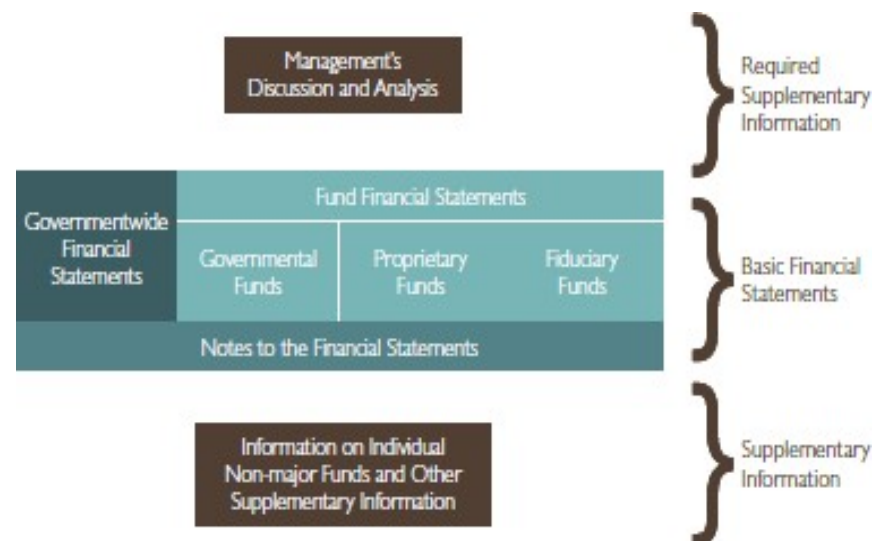
Atlanta, Georgia  
July 30, 2020

## Management's Discussion and Analysis

As management of DeKalb County ("DeKalb" or the "County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the year ended December 31, 2019. This discussion is intended to: 1) assist the reader in understanding significant financial issues; 2) provide an overview of the County's financial activities; 3) identify changes in the County's financial position; 4) identify material deviations from the original budget; and 5) identify individual fund issues or concerns. We encourage readers to consider the information presented within this section in conjunction with additional information that we have furnished in the financial statements and the notes to the financial statements.

## Overview of the Financial Statements

This document is arranged in the following format:



The County's basic audited financial statements are comprised of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements. This report also contains required supplementary information.

**Government-wide financial statements:** The government-wide financial statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business reporting. All governmental and business-type activities are combined to arrive at a total for the primary government. There are two government-wide statements, the statement of net position and the statement of activities, which are produced using the accrual basis of accounting. Additional information on the accrual basis of accounting can be found in **Note 1** on page 45 of this report.

The statement of net position presents information on all of the County's assets and deferred outflows of resources, and liabilities and deferred inflows of resources (for all fund types except fiduciary), with the difference between these reported as net position. Increases or decreases in net position serve as a useful indicator of whether the financial position of the County is improving or deteriorating. This statement combines the governmental funds' current financial resources (short-term) with capital assets, deferred outflows of resources and long-term liabilities and deferred inflows of resources.

The statement of activities presents information showing how the County's net position changed during the most recent fiscal year. The format of this statement is very different from a traditional "income statement". The format is intended to portray the extent to which governmental activities are funded by taxes and the extent to which business-type activities are supported by the revenues they generate. The statement presents all underlying events giving rise to the changes in net position, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Each of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include general government, public safety, civil and criminal court system, planning and development, public works, human services and community development, parks and recreation, library, and health and welfare activities. The business-type activities of the County include water, sewer, sanitation, DeKalb Peachtree Airport, and stormwater.

The government-wide financial statements include DeKalb County itself (known as the primary government), but also a legally separate Board of Health and the Public Library Board for which the County is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 27-28 of this report. The component unit combining statements are on pages 43-44.

**Fund financial statements:** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. DeKalb County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of DeKalb County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds:** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is more limited than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the County's near-term financing decisions. The governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances (deficits) provide a reconciliation to facilitate this comparison between governmental funds and governmental activities (in the government-wide financial statements).

The County maintains 36 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances (deficit) for the general fund, the special tax district designated services fund, the special tax district unincorporated fund, special tax district police services fund, the 2006 transportation, parks and libraries bonds fund and the fire fund all of which are considered to be major funds. Data from the other (non-major) governmental funds are combined into a single, aggregated column.

Governmental funds are reported on the modified accrual basis of accounting. Information on the modified accrual basis of accounting can be found in **Note 1** on page 45 of this report.

The basic governmental fund financial statements can be found on pages 29-36.

**Proprietary funds:** DeKalb County maintains two different types of proprietary funds. Enterprise funds are used to account for quasi-business functions where revenues typically come from charges or fees (gallons of water used, airport rental, etc.) rather than taxes. The County uses enterprise funds to account for its watershed system, sanitation, DeKalb Peachtree Airport, and stormwater activities. Internal service funds are an accounting device used to accumulate and allocate costs internally among the County's various functions based on usage. The County uses internal service funds to account for its vehicle maintenance, vehicle replacement, and risk management activities. Because the Risk Management Fund predominantly benefits governmental activities rather than business-type functions, it has been included within governmental activities in the government-wide financial statements. Because the Vehicle Maintenance Fund and Vehicle Replacement Fund predominantly benefit business-type functions rather than governmental, they have been included within business-type activities in the government-wide financial statements; however, the capital lease payable and the related cash proceeds reported in the Vehicle Replacement Fund are allocated to both governmental activities (72%) and business-type activities (28%).

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Watershed System and Sanitation, which are considered to be major funds of the County. Data from the other (non-major) enterprise funds, DeKalb Peachtree Airport and Stormwater, are combined into a single, aggregated column. Internal service funds are also presented in a single column.

The basic proprietary fund financial statements, which are reported on the accrual basis of accounting, can be found on pages 37-40 of this report.

**Fiduciary funds:** Fiduciary funds are used to account for resources held for the benefit of parties outside the County. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not owned by or available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds, and their financial statements are reported on the accrual basis of accounting as well. DeKalb County maintains eleven (11) fiduciary funds, called agency funds, for Tax Commissioner, Sheriff, Clerk of Superior Court, State Court, Juvenile Court, State Traffic Court, Probate Court, Magistrate Court, State Court Probation, Seized Property, and Magistrate Court Ordinance Division. The agency funds are presented in total, in one column in the Statement of Fiduciary Net Position on page 41. The County also maintains a fiduciary fund for General Employee's Pension. The basic fiduciary fund financial statements can be found on pages 41-42 of this report.

**Notes to the financial statements:** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 45-91 of this report.

## Financial Highlights

- DeKalb County's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources at December 31, 2019 by approximately \$1.32 billion (net position). The unrestricted net position is a deficit of approximately \$1.36 billion. The net position decreased by approximately \$20.3 million.
- As of December 31, 2019, the County's governmental funds reported combined ending fund balances of \$283 million an increase of approximately \$35 million when compared to the prior year fund balance.
- At December 31, 2019, the County's General Fund reported a fund balance of approximately \$79 million. This is an increase of \$10.7 million when compared to the prior year fund balance.
- DeKalb County's General Obligation Bonds decreased by \$19,845,000 during the current fiscal year. This decrease is primarily due to principal payments on the General Obligation Bonds.
- In 2019, Watershed operating revenue decreased approximately \$8 million as compared to the prior year. Operating expenses decreased approximately \$18.2 million as compared to 2018 due to reductions in the pension allocation.

## Government-wide Financial Analysis

As previously noted, over time, net position serves as a useful indicator of a government's financial position. In the case of DeKalb County, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$1,320,649,000 at the close of the most recent fiscal year. This represents a decrease of \$20,333,000 or 1.5% from fiscal year 2018.

By far the largest portion of the County's net position at December 31, 2019, reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any retained outstanding debt used to acquire those assets. The County uses these capital assets to provide services to residents; consequently, these assets are not available for future spending. Although the County's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves are not planned to be used to liquidate these liabilities.

An additional portion of the County's net position represents resources that are subject to external restrictions on how they may be used.

**DeKalb County's Net Position**  
**December 31, 2019 and 2018**  
(in thousands of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018 (as restated)	2019	2018	2019	2018
Current and other assets	\$ 423,282	\$ 411,273	\$ 371,855	\$ 547,849	\$ 795,137	\$ 959,122
Capital assets	1,132,753	1,137,127	2,312,973	2,108,852	3,445,726	3,245,979
Total assets	1,556,035	1,548,400	2,684,828	2,656,701	4,240,863	4,205,101
Deferred outflows of resources	155,029	198,265	35,574	56,675	190,603	254,940
Long-term liabilities outstanding	1,581,600	1,750,070	959,731	1,005,078	2,541,331	2,755,148
Other Liabilities	110,049	109,904	187,679	147,312	297,728	257,216
Total liabilities	1,691,649	1,859,974	1,147,410	1,152,390	2,839,059	3,012,364
Deferred inflows of resources	244,987	96,306	26,771	10,389	271,758	106,695
Net position:						
Net investment in capital assets	927,167	898,800	1,570,950	1,396,302	2,498,117	2,295,102
Restricted	146,715	128,043	33,266	36,165	179,981	164,208
Unrestricted (deficit)	(1,299,454)	(1,236,458)	(57,995)	118,130	(1,357,449)	(1,118,328)
Total net position	\$ (225,572)	\$ (209,615)	\$ 1,546,221	\$ 1,550,597	\$ 1,320,649	\$ 1,340,982

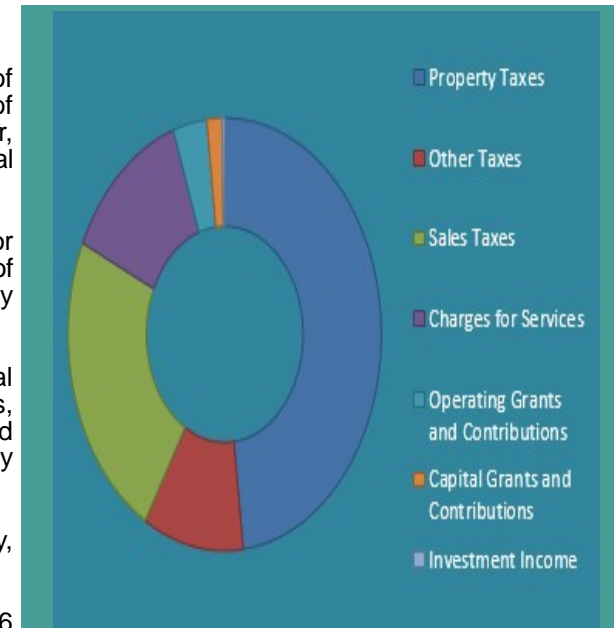


DeKalb County's Changes in Net Position  
(in thousands)

	Governmental Activities		Business-type Activities		Total	
	2019	2018 (as restated)	2019	2018 (as restated)	2019	2018 (as restated)
<b>Revenues</b>						
Program revenues:						
Charges for services	\$ 86,836	\$ 89,793	\$ 326,744	\$ 352,608	\$ 413,580	\$ 442,401
Operating grants and contributions	37,920	24,684	—	—	37,920	24,684
Capital grants and contributions	9,035	10,795	18,036	23,205	27,071	34,000
General revenues:						
Property taxes	353,248	339,006	—	—	353,248	339,006
Sales taxes	189,760	165,293	—	—	189,760	165,293
Other taxes	73,737	73,465	—	—	73,737	73,465
Other	2,459	2,002	4,452	5,377	6,911	7,379
Total revenues	752,995	705,038	349,232	381,190	1,102,227	1,086,228
<b>Expenses</b>						
General government	91,675	84,612	—	—	91,675	84,612
Public safety	257,585	212,903	—	—	257,585	212,903
Civil and criminal court system	209,497	189,642	—	—	209,497	189,642
Planning and development	28,612	20,697	—	—	28,612	20,697
Public works	65,961	45,440	—	—	65,961	45,440
Parks and recreation	31,638	29,166	—	—	31,638	29,166
Library	31,742	50,589	—	—	31,742	50,589
Health and welfare	42,497	43,126	—	—	42,497	43,126
Interest on long-term debt	9,490	11,422	—	—	9,490	11,422
Water	—	—	100,903	110,342	100,903	110,342
Sewer	—	—	128,416	140,440	128,416	140,440
Stormwater	—	—	20,222	20,582	20,222	20,582
Sanitation	—	—	100,108	78,536	100,108	78,536
DeKalb Peachtree Airport	—	—	4,214	4,165	4,214	4,165
Total expenses	768,697	687,597	353,863	354,065	1,122,560	1,041,662
Change in net position before transfers and gain on sale of capital assets	(15,702)	17,441	(4,631)	27,125	(20,333)	44,566
Transfers	(255)	1,615	255	(1,615)	—	—
Gain on sale of capital assets	—	—	—	295	—	295
Change in net position	(15,957)	19,056	(4,376)	25,805	(20,333)	44,861
Net position - beginning, as restated (See Note 18)	(209,615)	(228,671)	1,550,597	1,524,792	1,340,982	1,296,121
Net position - ending	\$ (225,572)	\$ (209,615)	\$ 1,546,221	\$ 1,550,597	\$ 1,320,649	\$ 1,340,982

**Governmental activities:** Governmental activities decreased the County's net position by \$15,957,000.

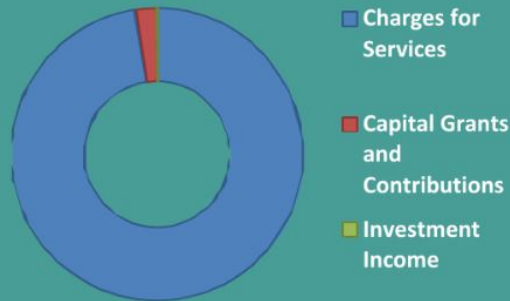
- Revenue increased by approximately \$48 million, primarily due to an increase in property taxes of \$14.2 million as a result of an increase in the digest. Sales taxes came in strong with an increase of approximately \$24.5 million over the previous fiscal year. The program revenue, in particular, Operating Grants and Contributions increased by approximately \$13.2 million over the previous fiscal year.
- Public safety expenses accounted for 34% of governmental expenses during 2019 and were used for police, fire and rescue services. The civil and criminal court system accounted for an additional 27% of the total expenses during 2019 for governmental activities. Public safety increased by approximately \$44.7 million. The expenses for courts increased roughly \$19.9 million during 2019.
- General government expenses, which represented 12% of the total expenses for governmental activities, included the general administration of the County such as management of finances, information systems, human resources, and facilities management, as well as the executive and legislative functions of County government. The expenses for general government increased by approximately \$7 million.
- Public works, which includes the management of roads and transportation networks of the County, accounted for 8.6% of the total expenses of the governmental activities.
- The remaining governmental expenses for 2019 include parks and recreation (approximately \$31.6 million), health and welfare (approximately \$42.5 million), planning and development (approximately \$28.6 million), and library (approximately \$31 million).



Revenues by Sources - Governmental Activities (FY2019)

Total revenue for governmental activities for 2019 is approximately \$753 million.

As depicted in the chart above, the majority of governmental activities are funded through property taxes. The revenue source accounts for approximately \$353 million or 47% of the total. Charges for services accounts for approximately \$87 million or 12% of the total, as well as sales tax at approximately \$190 million or 25%.



Revenues by Sources - Business -Type Activities (FY2019)

Total revenue for business-type activities for 2019 is approximately \$349 million.

As depicted in the chart above, the majority of business-type activities are funded through charges for services. The revenue source accounts for approximately \$327 million or 94% of the total.

**Business-type activities:** Business-type activities decreased the County's net position by \$4,376,000.

- The Watershed System Fund's net position increased by approximately \$22.4 million from the prior year.
- Watershed operating revenue for the year totaled approximately \$236 million compared with operating expenses of approximately \$192 million resulting in an operating income for the year of approximately \$43.8 million. Watershed continues to focus on the planned capital improvement program.
- DeKalb Peachtree Airport Fund's net position increased by approximately \$4.1 million. Total operating revenues in excess of operating expenses of approximately \$2.1 million and capital contributions of approximately \$2.1 million accounted for the increase in net position.
- The Sanitation Fund had a decrease in net position of approximately \$30.5 million due to an increased pension allocation to the fund as well as operating expenses exceeding operating revenues by approximately \$30.3 million.

**Financial Analysis of the Government's Funds**

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds:** The focus on the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of fiscal year 2019, the County's governmental funds reported combined ending fund balance of \$283,081,000, an increase of \$34,718,000 in comparison with prior year. Taxes which represents approximately 82% of revenues for the governmental funds, totaled \$615,269,000. This represents an increase of \$41,729,000 or approximately 7% more than the prior fiscal year. This represented an increase in the County digest due to an increase in assessed values. It grew 10.7% or \$2.7 billion, from \$31.3 billion in 2018 to \$34 billion in 2019. It is a positive sign that DeKalb County continues to recover from the financial impacts of the Great Recession. DeKalb continues to focus on improving the financial condition as well as building back an adequate level of reserves. The following paragraphs discuss highlights of the governmental funds.

The General Fund is the primary tax and operating fund for all County revenues and expenditures that are not restricted to, or accounted for, in other funds. Total revenues for the General Fund increased from \$313,262,000 to \$318,792,000. This represents a \$5,530,000 increase from the prior fiscal year. The majority of the increase in revenues is related to property taxes as a result of an increase in assessed property values. Total expenditures for the General Fund increased by approximately \$11,602,000.

The Special Tax District Fund- Designated Services Fund accounts for revenues and expenditures attributable to functions such as public works, parks, recreation, roads, and drainage. The fund ended the year with a fund balance of \$5,112,000.

The Special Tax District Fund- Unincorporated Fund accounts for revenues and expenditures attributable to functions in the unincorporated areas of the County. The fund ended the fiscal year with a fund balance of \$7,378,000 as compared to \$5,528,000 in the prior year.

The Special Tax District - Police Services Fund accounts for revenues and expenditures attributable to police services in the unincorporated areas of DeKalb County and some incorporated areas. At the end of fiscal year 2019, fund balance was \$20,546,000 as compared to \$22,475,000 in the prior year.

The Fire Fund accounts for revenues and expenditures attributable to the operations of the County's fire departments. At the end of fiscal year 2019, fund balance was \$6,287,000 as compared to \$5,859,000 in the prior year.

The 2006 Transportation, Parks and Libraries Bonds Fund ended the year with a fund balance of \$9,392,000. The County is in the process of spending the remaining funds on capital projects related to parks and recreation, library and transportation improvements.

The Hospital Fund accounts for contractual payments made by the County to the Fulton DeKalb Hospital Authority whose financing is provided by a specific annual property tax levy. The fund ended the year with a fund balance of \$1,080,000 as compared to \$1,478,000 in the prior year.

The Development Fund accounts for operations of the County's development department, whose financing is provided by license and permit fees. The fund ended the year with a fund balance of \$13,252,000, an increase of \$2,074,000.

The Emergency Telephone System Fund accounts for monies collected under Georgia law by the telephone companies on behalf of DeKalb County which are used for providing emergency 911 services to residents of the County. The fund ended the year with an increased fund balance of \$1,859,000.

**Proprietary funds:** The County's proprietary funds provide the same type of information related to business-type activities found in the government-wide financial statements, but in more detail. Total net position for the Watershed System was \$1,216,479,000. The total growth in net position was \$22,351,000. Total Watershed operating revenue decreased by approximately \$8 million. Operating expenses decreased approximately \$18 million.

### General Fund Budgetary Highlights

The original fiscal year 2019 budget was adopted with approximately \$412,000 addition to fund balance. The original budget for property tax revenues was decreased by approximately \$3.2 million. The final budgeted increase in fund balance was approximately \$41,000.

### General Fund (GAAP Budget Basis) Actual Revenues and Expenditures versus Budget Highlights

Actual revenues in General Fund were approximately \$821,000 under budget at the end of fiscal year 2019 due mainly to lower than expected charges for services. Charges for services were under budget by approximately \$1.7 million.

Actual expenditures in the General Fund were \$13.1 million below budget at the end of fiscal year 2019, primarily due to lower than anticipated departmental expenditures for non-departmental, emergency management, registrar, facilities management, and board of commissioners as well as departmental efforts to spend conservatively.

### Capital Assets

**Capital assets:** The County's investment in capital assets for its governmental and business-type activities as of December 31, 2019 amounted to \$3,445,726,000 (net of accumulated depreciation). Investments in capital assets include land, land improvements, buildings, plants, infrastructure, vehicles and portable equipment, other equipment, leaseholds, intangible water capacity rights and construction in progress

DeKalb County's Net Capital Assets  
(in thousands of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018	2019	2018	2019	2018
Land	\$ 258,090	\$ 262,535	\$ 64,098	\$ 63,886	\$ 322,188	\$ 326,421
Land improvements	70,949	80,214	—	—	70,949	80,214
Building	302,030	313,048	74,252	77,186	376,282	390,234
Plants	—	—	279,989	281,880	279,989	281,880
Lines	—	—	768,290	748,121	768,290	748,121
Water Meters	—	—	12,190	11,747	12,190	11,747
Infrastructure	342,829	326,163	307,604	311,915	650,433	638,078
Vehicles and portable equipment	39,928	32,890	15,524	12,786	55,452	45,676
Other equipment	21,313	17,768	8,086	11,642	29,399	29,410
Leaseholds	—	—	112,976	116,460	112,976	116,460
Intangible water capacity rights	—	—	108,000	82,842	108,000	82,842
Construction in progress	97,614	104,509	561,964	390,387	659,578	494,896
Total	\$ 1,132,753	\$ 1,137,127	\$ 2,312,973	\$ 2,108,852	\$ 3,445,726	\$ 3,245,979

Total capital assets for governmental activities for 2019 totaled approximately \$1,132,753,000 which is a decrease of approximately \$4.4 million over 2018. Reduction to the governmental capital assets were approximately \$31.6 million including land and construction in progress and depreciated buildings and land improvement offset by an increase of approximately \$27.2 million including infrastructure, vehicle and portable equipment and other equipment.

Total capital assets for business-type activities for 2019 totaled approximately \$2,132,973,000 which is an increase of approximately \$204 million over 2018. Additions to business-type activities were approximately \$197 million including land, construction in progress, depreciated intangible water capacity rights offset by reduction of approximately \$16 million in depreciated infrastructure, buildings, plants, other equipment and leaseholds.

Additional information on the County's capital assets can be found in *Note 5* on pages 60-61 of this report.

## Debt Administration

### Long-Term Debt

At the end of the current fiscal year, the County had total bonded debt outstanding of \$142,400,000 comprised of general obligation debt backed by the full faith and credit of the government. Total revenue bonds outstanding are \$790,450,000. Debt service on these revenue bonds is paid from customer charges. For the revenue bonds, the County would be required to pay the principal and interest on those bonds should operating revenues not be adequate. There has never been an occasion when operating revenues have not been sufficient to cover all such payments.

DeKalb County's Outstanding Debt  
(in thousands of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018	2019	2018	2019	2018
General obligation bonds	\$ 142,400	\$ 162,245	\$ —	\$ —	\$ 142,400	\$ 162,245
Certificates of participation	16,380	19,325	—	—	16,380	19,325
Revenue bonds	57,695	62,875	732,755	759,940	790,450	822,815
Total	\$ 216,475	\$ 244,445	\$ 732,755	\$ 759,940	\$ 949,230	\$ 1,004,385

The County's long-term bonds decreased by \$55,155,000 during the current fiscal year primarily due to principal payments that took place in 2019.

The County maintains the following credit ratings from the three rating agencies below that review public sector debt.

	Fitch	Moody's Investors Service	Standard and Poor's
General Obligation	AA- /Positive	Aa3/Positive	No rating
Water and Sewer: Prior Lien Second Lien	No rating AA- /Negative Outlook	Aa2/Stable Aa3/Stable	AA- /Stable A+/Stable

Additional information regarding DeKalb County's long-term debt can be found in **Note 6** on pages 62-70 of this report.

State statutes limit the amount of general obligation debt by a governmental entity may issue to 10 percent of its total assessed taxable property valuation. The County's net outstanding general obligation debt (less reserve for general bond debt) is \$142,400,000 which is significantly below the current debt limitation of \$3,398,372,000.



## Economic Factors

The County has put a renewed focus on economic development and job creation. It is a priority of the current administration to increase the County's visibility in order to attract businesses, support job growth, and enhance the current approach to economic development. Through DeKalb County's partnership with Decide DeKalb, the vision is to propel the economy forward by leveraging our remarkable access and logistics; celebrating our dynamic diversity; and generating investment in DeKalb's undeniable assets; and promote a prosperous and passionate business community. During 2019, DeKalb County accomplished the following initiatives:

- Generated 748 new full-time jobs and retained 6,016 jobs for the County.
- Increased capital investments by \$1.14 billion - eight times the capital investment made in 2018.
- Launched Advance DeKalb, a transformative and inclusive public and private economic development partnership.
- Working with county agencies, municipalities and a variety of businesses and organizations, Decide DeKalb guided substantial growth opportunities and generated new revenue in 2019.
- Was awarded an additional \$500,000 in Brownfields remediation funding from the Environmental Protection Agency (EPA) to enhance the reach of the program.

## Next Year's Budgets

The 2020 budget was adopted by the Board of Commissioners on February 25, 2020. The total budget is approximately \$1.4 billion. Some of the highlights of the adopted budget include the following:

- Projected to create a \$113 million rainy day fund and prioritize enhancements to public safety.
- Fully implements a four-percent pay raise for public safety personnel including police, fire, E-911, Sheriff's Department and other county investigators.
- Prioritizes public safety spending, including enhancements to reduce homicides and protect the public including gang violence prevention initiatives.
- Funding to the District Attorney's Office to hire an intelligence analyst, provide additional staffing to supplement the Major Crimes Unit and purchase additional equipment.
- Funding to the DeKalb County Department of Health to improve child wellbeing by expanding access to resources that offer children and families support.
- Funding to the Sanitation Division to upgrade citizen's garbage containers to 95 gallon, ensuring residents have enough capacity and eliminating unsightly over-filled trash bins.

Due to the economic downturn precipitated by the COVID-19 pandemic, the County anticipates significant declines in revenue. Through the first half of 2020, tax fund revenue was at \$136 million compared to 2019 at \$137 million, a decrease of \$1.1million; however, some individual revenue streams such as EHOST revenue were decreased by 6% as compared to the prior year. It is also unclear how property tax collections will be affected by COVID-19. The County adopted a mid-year amendment to the fiscal year 2020 budget that decreased the revenue anticipation for the tax funds by \$9.6 million resulting in a 1.4% decrease. Due to the highly uncertain conditions that continue to exist, the County is planning to do a formal review of actual revenues and expenditures at the end of the year to determine if additional changes to the budget are necessary.

**Requests for Information**

The financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Chief Financial Officer, DeKalb County, 1300 Commerce Drive, Decatur, Georgia 30030.

**DeKalb County, Georgia**  
**Statement of Net Position**  
**December 31, 2019**  
**(in thousands of dollars)**

	Primary Government			
	Governmental Activities	Business-type Activities	Total	Component Units
<b>ASSETS</b>				
Cash and cash equivalents	\$ 316,655	\$ 232,877	\$ 549,532	\$ 11,621
Accounts receivable (net)	11,182	58,494	69,676	601
Taxes receivable (net)	62,448	-	62,448	-
Internal balances	13,383	(13,383)	-	-
Due from other governments	11,959	1,584	13,543	4,330
Inventories and prepaid items	7,655	8,356	16,011	-
Restricted assets:				
Cash and cash equivalents	-	83,927	83,927	3,665
Capital assets not being depreciated	355,704	626,062	981,766	-
Capital assets net of accumulated depreciation	777,049	1,686,911	2,463,960	1,422
Total assets	1,556,035	2,684,828	4,240,863	21,639
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
Pension related items	112,153	28,553	140,706	9,080
OPEB related items	40,430	-	40,430	2,943
Deferred charges on debt refunding	2,446	7,021	9,467	-
Total deferred outflows of resources	155,029	35,574	190,603	12,023
<b>LIABILITIES</b>				
Accounts payable	26,033	113,525	139,558	669
Accrued interest payable	810	-	810	-
Retainage payable	1,772	23,703	25,475	-
Other accrued liabilities	14,100	3,876	17,976	427
Unearned revenue	-	42	42	-
Advanced payments and deposits	2,413	164	2,577	-
Due to other governments	-	-	-	1,704
Due to others	2,480	-	2,480	-
Liabilities payable from restricted assets:				
Accrued interest payable	-	9,352	9,352	-
Noncurrent liabilities:				
Due within one year	62,441	37,017	99,458	301
Due in more than one year	1,581,600	959,731	2,541,331	46,117
Total liabilities	1,691,649	1,147,410	2,839,059	49,218
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Pension related items	105,156	26,771	131,927	1,744
OPEB related items	139,831	-	139,831	6,413
Total deferred inflows of resources	244,987	26,771	271,758	8,157
<b>NET POSITION (DEFICIT)</b>				
Net investment in capital assets	927,167	1,570,950	2,498,117	1,295
Restricted for:				
Debt service	3,282	33,266	36,548	-
Capital projects	57,260	-	57,260	-
Public safety	64,847	-	64,847	-
Special Programs	21,326	-	21,326	6,292
Unrestricted (deficit)	(1,299,454)	(57,995)	(1,357,449)	(31,300)
Total net position (deficit)	\$ (225,572)	\$ 1,546,221	\$ 1,320,649	\$ (23,713)

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Statement of Activities**  
**For the Year Ended December 31, 2019**  
(in thousands of dollars)

Functions / Programs	Program Revenues				Net (Expense) Revenue and Changes in Net Position			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government			Component Units
					Governmental Activities	Business-type Activities	Total	
Primary government:								
Governmental activities:								
General government	\$ 91,675	\$ 30,464	\$ 3,084	\$ -	\$ (58,127)	\$ -	\$ (58,127)	\$ -
Public safety	257,585	18,770	3,220	-	(235,595)	-	(235,595)	-
Civil and criminal court system	209,497	22,084	4,420	-	(182,993)	-	(182,993)	-
Planning and development	28,612	8,170	986	-	(19,456)	-	(19,456)	-
Public works	65,961	5,004	4,187	9,032	(47,738)	-	(47,738)	-
Parks and recreation	31,638	2,333	499	-	(28,806)	-	(28,806)	-
Library	31,742	11	-	-	(31,731)	-	(31,731)	-
Health and welfare	42,497	-	21,524	3	(20,970)	-	(20,970)	-
Interest and fees on long-term debt	9,490	-	-	-	(9,490)	-	(9,490)	-
Total governmental activities	<u>\$ 768,697</u>	<u>\$ 86,836</u>	<u>\$ 37,920</u>	<u>\$ 9,035</u>	<u>\$ (634,906)</u>	<u>\$ -</u>	<u>\$ (634,906)</u>	<u>\$ -</u>
Business-type activities:								
Water	\$ 100,903	\$ 103,801	\$ -	\$ 4,899	\$ -	\$ 7,797	\$ 7,797	\$ -
Sewer	128,416	132,111	-	6,234	-	9,929	9,929	-
Sanitation	100,108	70,276	-	-	-	(29,832)	(29,832)	-
DeKalb Peachtree Airport	4,214	6,327	-	2,059	-	4,172	4,172	-
Stormwater	20,222	14,229	-	4,844	-	(1,149)	(1,149)	-
Total business-type activities	<u>353,863</u>	<u>326,744</u>	<u>-</u>	<u>18,036</u>	<u>-</u>	<u>(9,083)</u>	<u>(9,083)</u>	<u>-</u>
Total primary government	<u>\$ 1,122,560</u>	<u>\$ 413,580</u>	<u>\$ 37,920</u>	<u>\$ 27,071</u>	<u>\$ (634,906)</u>	<u>\$ (9,083)</u>	<u>\$ (643,989)</u>	<u>\$ -</u>
Component units:								
Board of health	\$ 29,010	\$ 11,518	\$ 22,279	\$ -	\$ -	\$ -	\$ -	\$ 4,787
Public library board	21,535	553	5	-	-	-	-	(20,977)
Total component units	<u>\$ 50,545</u>	<u>\$ 12,071</u>	<u>\$ 22,284</u>	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ (16,190)</u>
General revenues:								
Sales tax					\$ 189,760	\$ -	\$ 189,760	\$ -
Property tax					353,248	-	353,248	-
Motor vehicle tax					29,072	-	29,072	-
Hotel / motel tax					2,858	-	2,858	-
Insurance premium tax					27,520	-	27,520	-
Other taxes					14,287	-	14,287	-
Payments from primary government					-	-	-	19,169
Unrestricted investment earnings					1,671	4,452	6,123	15
Grants and contributions not restricted to specific purposes					539	-	539	1,323
Miscellaneous					249	-	249	602
Transfers					(255)	255	-	-
Total general revenues and transfers					<u>618,949</u>	<u>4,707</u>	<u>623,656</u>	<u>21,109</u>
Change in net position					(15,957)	(4,376)	(20,333)	4,919
Net position (deficit) - beginning as restated (see Note 18)					(209,615)	1,550,597	1,340,982	(28,632)
Net position (deficit) - ending					<u>\$ (225,572)</u>	<u>\$ 1,546,221</u>	<u>\$ 1,320,649</u>	<u>\$ (23,713)</u>

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Governmental Funds**  
**Balance Sheet**  
**December 31, 2019**  
**(in thousands of dollars)**

	General	Special Tax District - Designated Services	Special Tax District - Unincorporated	Special Tax District - Police Services	2006 Transportation, Parks, and Libraries Bonds	Fire	Nonmajor Governmental Funds	Total Governmental Funds
<b>ASSETS</b>								
Cash and cash equivalents	\$ 51,298	\$ 1,927	\$ 15,378	\$ 29,258	\$ 9,630	\$ 12,281	\$ 154,595	\$ 274,367
Taxes receivable (net)	22,818	1,987	-	31,453	-	3,243	2,947	62,448
Accounts receivable (net)	403	-	2,768	-	-	-	2,440	5,611
Due from other funds	41,761	3,982	-	-	-	-	3,012	48,755
Due from other governments	-	-	-	-	-	-	11,959	11,959
Inventories and prepaid items	5,538	-	-	-	-	-	-	5,538
Total assets	<u>\$ 121,818</u>	<u>\$ 7,896</u>	<u>\$ 18,146</u>	<u>\$ 60,711</u>	<u>\$ 9,630</u>	<u>\$ 15,524</u>	<u>\$ 174,953</u>	<u>\$ 408,678</u>
<b>LIABILITIES</b>								
Accounts and contracts payable	\$ 10,381	\$ 953	\$ 1,148	\$ 174	\$ 142	\$ 329	\$ 6,891	\$ 20,018
Payroll payable	7,322	637	418	2,750	-	1,954	967	14,048
Advance payments and deposits	66	-	1,716	-	-	-	631	2,413
Retainage payable	-	-	-	-	23	-	1,749	1,772
Due to other funds	18,141	-	6,449	7,420	73	4,886	3,355	40,324
Due to others	150	-	1,037	-	-	-	1,293	2,480
Total liabilities	<u>36,060</u>	<u>1,590</u>	<u>10,768</u>	<u>10,344</u>	<u>238</u>	<u>7,169</u>	<u>14,886</u>	<u>81,055</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Unavailable revenue - other	-	-	-	-	-	-	3,100	3,100
Unavailable revenue - property and other taxes	6,927	1,194	-	29,821	-	2,068	1,432	41,442
Total deferred inflows of resources	<u>6,927</u>	<u>1,194</u>	<u>-</u>	<u>29,821</u>	<u>-</u>	<u>2,068</u>	<u>4,532</u>	<u>44,542</u>
<b>FUND BALANCES</b>								
Nonspendable	5,538	-	-	-	-	-	-	5,538
Restricted	-	5,112	7,378	20,546	9,392	6,287	95,392	144,107
Committed	-	-	-	-	-	-	60,145	60,145
Unassigned	73,293	-	-	-	-	-	(2)	73,291
Total fund balances	<u>78,831</u>	<u>5,112</u>	<u>7,378</u>	<u>20,546</u>	<u>9,392</u>	<u>6,287</u>	<u>155,535</u>	<u>283,081</u>
Total liabilities, deferred inflow of resources, and fund balances	<u>\$ 121,818</u>	<u>\$ 7,896</u>	<u>\$ 18,146</u>	<u>\$ 60,711</u>	<u>\$ 9,630</u>	<u>\$ 15,524</u>	<u>\$ 174,953</u>	<u>\$ 408,678</u>

The notes to the financial statements are a integral part of this statement.

**DeKalb County, Georgia**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Statement of Net Position**  
**December 31, 2019**  
**(in thousands of dollars)**

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Total fund balances for governmental funds	\$	283,081
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Total net position reported for governmental activities in the Statement of Net Position differs from total fund balances for governmental funds because:

Capital assets used in governmental activities are not current financial resources and therefore not reported in the governmental funds. Amount excludes the net book value of \$39,927 for capital assets allocated from the Vehicle Replacement Internal Service Fund which is reflected in the net amount below for the internal service fund activity.

1,092,826

Internal service funds are used by management to charge the costs of risk management and vehicle replacement to individual funds. The assets and liabilities of the Risk Management Fund in the amount of \$3,279 have been allocated to governmental activities on the Statement of Net Position. Also, a large portion (72%) of assets and liabilities of the Vehicle Replacement Fund in the amount of \$64,617 has been allocated to governmental activities on the Statement of Net Position.

67,896

Some of the County's taxes and other revenue will be collected after year-end, but are not available soon enough to pay for the current period's expenditures, and therefore are reported as deferred inflows of resources in the governmental funds.

44,542

Long-term liabilities and certain deferred outflows and inflows of resources applicable to the County's governmental activities are not due and payable in the current period and, accordingly, are not reported in the governmental funds. Interest on long-term debt is not accrued in the governmental funds, but it is recognized as an expenditure when due. All liabilities and deferred outflows and inflows of resources - both current and long-term are reported in the Statement of Net Position.

Accrued interest on debt	(794)
Certificates of participation payable	(16,380)
General obligation bonds payable	(142,400)
Revenue bonds payable	(57,695)
Unamortized premium on bonds payable	(18,044)
Deferred outflows of resources related to deferred charges on debt refunding	2,446
Notes payable	(526)
Financed purchases payable not accounted for in the internal service funds	(2,223)
Claims and judgments not accounted for in the internal service funds	(647)
Net pension liability	(748,963)
Deferred outflows of resources related to pensions	112,153
Deferred inflows of resources related to pensions	(105,156)
Total other postemployment benefits (OPEB) liability	(603,857)
Deferred outflows of resources related to OPEB	40,430
Deferred inflows of resources related to OPEB	(139,831)
Compensated absences not accounted for in the internal service funds	(32,430)

Total long-term liabilities		(1,713,917)
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Total net position (deficit) of governmental activities	\$	(225,572)
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The notes to the financial statements are an integral part of this statement.



**DeKalb County, Georgia**  
**Governmental Funds**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	General	Special Tax District - Designated Services	Special Tax District - Unincorporated	Special Tax District - Police Services	2006 Transportation, Parks, and Libraries Bonds	Fire	Nonmajor Governmental Funds	Total Governmental Funds
<b>REVENUES</b>								
Taxes	\$ 288,437	\$ 35,106	\$ 4,796	\$ 104,169	\$ -	\$ 70,661	\$ 112,100	\$ 615,269
Licenses and permits	1	-	13,445	356	-	-	8,060	21,862
Intergovernmental	1,723	-	-	-	-	-	43,184	44,907
Charges for services	14,332	822	-	486	-	1,476	20,297	37,413
Fines and forfeitures	9,547	-	9,024	-	-	-	1,714	20,285
Investment income	878	-	-	-	242	-	1,651	2,771
Contributions and donations	-	-	-	-	-	-	212	212
Miscellaneous	3,874	358	219	272	-	122	1,752	6,597
Total revenues	<u>318,792</u>	<u>36,286</u>	<u>27,484</u>	<u>105,283</u>	<u>242</u>	<u>72,259</u>	<u>188,970</u>	<u>749,316</u>
<b>EXPENDITURES</b>								
Current:								
General government	60,443	10	9,751	-	-	-	1,803	72,007
Public safety	15,854	-	-	104,063	-	71,439	17,522	208,878
Civil and criminal court system	176,409	-	5,005	-	-	-	6,744	188,158
Planning and development	3,232	-	5,967	-	-	-	16,430	25,629
Public works	518	19,406	-	-	-	-	11,510	31,434
Parks and recreation	-	21,633	-	-	-	-	1,446	23,079
Library	21,876	-	-	-	-	-	-	21,876
Health and welfare	13,330	-	-	-	-	-	26,295	39,625
Capital outlay:								
General government	-	-	-	-	-	-	3,568	3,568
Public safety	-	-	-	-	-	-	11	11
Civil and criminal court system	-	-	-	-	-	-	478	478
Planning and development	-	-	-	-	-	-	49,445	49,445
Public works	-	-	-	-	519	-	9,082	9,601
Parks and recreation	-	-	-	-	1,252	-	2,045	3,297
Debt service:								
Principal	2,945	-	-	-	-	-	26,900	29,845
Interest	378	-	-	-	-	-	9,757	10,135
Total expenditures	<u>294,985</u>	<u>41,049</u>	<u>20,723</u>	<u>104,063</u>	<u>1,771</u>	<u>71,439</u>	<u>183,036</u>	<u>717,066</u>
Excess (deficiency) of revenues over (under) expenditures	<u>23,807</u>	<u>(4,763)</u>	<u>6,761</u>	<u>1,220</u>	<u>(1,529)</u>	<u>820</u>	<u>5,934</u>	<u>32,250</u>
<b>OTHER FINANCING SOURCES (USES)</b>								
Proceeds from sale of capital assets	1	-	-	-	-	-	-	1
Transfers in	3,964	7,896	1,262	189	-	1,084	22,656	37,051
Transfers out	(17,032)	(1,693)	(6,173)	(3,338)	-	(1,476)	(4,872)	(34,584)
Total other financing sources (uses)	<u>(13,067)</u>	<u>6,203</u>	<u>(4,911)</u>	<u>(3,149)</u>	<u>-</u>	<u>(392)</u>	<u>17,784</u>	<u>2,468</u>
Net change in fund balance	10,740	1,440	1,850	(1,929)	(1,529)	428	23,718	34,718
Fund balance - beginning	68,091	3,672	5,528	22,475	10,921	5,859	131,817	248,363
Fund balance - ending	<u>\$ 78,831</u>	<u>\$ 5,112</u>	<u>\$ 7,378</u>	<u>\$ 20,546</u>	<u>\$ 9,392</u>	<u>\$ 6,287</u>	<u>\$ 155,535</u>	<u>\$ 283,081</u>

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Reconciliation of Governmental Funds Statement of Revenues, Expenditures**  
**and Changes in Fund Balances to the Statement of Activities**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

Net change in fund balance - Total Governmental Funds	\$	34,718
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The change in net position reported for governmental activities in the Statement of Activities differs from net change in fund balance for total governmental funds because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is capitalized and reported as depreciation expense over their estimated useful lives. This is the amount by which depreciation expense (\$37,955) exceeded capital outlays (\$29,110). Note that these amounts exclude the allocation of capital outlay (additions) and depreciation from the Vehicle Replacement Internal Service Fund of \$21,986 and \$14,677, respectively.		(8,845)
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The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to decrease net position as noted below:

Capital contributions from developers	\$ 5,976		
Disposal of capital assets	<u>(8,558)</u>	\$	(2,582)

Bond proceeds are reported as financing sources in governmental funds and thus contribute to the change in fund balance. In the Statement of Net Position, however, issuing debt increases long-term liabilities and does not affect the Statement of Activities. Similarly, repayment of principal is an expenditure in the governmental funds, but reduces the related long-term liability in the Statement of Net Position. This adjustment combines the net changes of the following:

Amortization of premium on bond	\$ 3,100		
Repayments of bonds, notes, and certificates of participation notes	28,480		
Payment on financed purchases	<u>1,365</u>		32,945

Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are not normally paid with expendable available financial resources. In the Statement of Activities, however, which is presented on the accrual basis, expenses and liabilities are reported regardless of when financial resources are available. In addition, interest on long-term debt is recognized under the modified accrual basis of accounting when it is due, rather than as it accrues. This adjustment combines the net changes of the following:

Change in net pension liability, deferred outflows and inflows of resources related to pension plan	\$ (71,755)		
Change in total other postemployment benefits (OPEB) liability and deferred inflows of resources related to OPEB plan	12,599		
Change in deferred charges on refunding	(204)		
Change in compensated absences	(1,051)		
Change in claims and judgments payable	328		
Change in accrued interest	<u>848</u>		(59,235)

Unavailable revenue in governmental funds is susceptible to full accrual on the Statement of Activities, and therefore is recognized when earned, regardless of availability.		(2,297)
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Internal service funds are used by management to charge the costs of risk management and vehicle replacement to individual funds. The net expense of the Risk Management Fund (\$12,263) and 72% of Vehicle Replacement \$1,602 are reported within governmental activities.		<u>(10,661)</u>
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Change in net position of governmental activities	\$	<u><u>(15,957)</u></u>
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The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**General Fund**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**Budget Basis (in thousands of dollars)**

	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Over (Under)
Revenues:				
Taxes	\$ 283,450	\$ 286,627	\$ 288,437	\$ 1,810
Licenses and permits	71	238	1	(237)
Intergovernmental	1,664	1,467	1,723	256
Charges For Services	48,588	49,413	47,741	(1,672)
Fines And Forfeitures	8,809	9,145	9,547	402
Investment Income (loss)	-	760	878	118
Miscellaneous Revenue	6,348	5,374	3,876	(1,498)
Total revenues	348,930	353,024	352,203	(821)
Expenditures:				
Current:				
General Government:				
Chief Executive Officer	3,232	3,318	3,315	3
Board Of Commissioners	3,842	3,881	3,393	488
Law Department	4,579	4,665	4,564	101
Internal Audit Office	1,547	1,666	1,627	39
Ethics Board	580	581	507	74
G.I.S.	2,409	2,497	2,492	5
Facilities Management	18,557	19,580	19,177	403
Purchasing	2,829	2,829	2,823	6
Human Resources & Merit System	4,053	4,336	4,193	143
Department Of Information Technology	23,964	22,802	22,630	172
Finance	5,782	5,986	5,952	34
Budget	998	998	776	222
Property Appraisal & Assessment	5,235	5,235	5,167	68
Tax Commissioner	8,114	8,227	8,198	29
Registrar	2,808	2,808	2,346	462
Economic Development	1,635	1,635	1,271	364
Extension Service	1,105	1,105	951	154
Citizen Help Center	403	472	444	28
Non-Departmental	33,542	32,099	4,027	28,072
Total General Government	125,214	124,720	93,853	30,867
Public Safety:				
Police	7,471	7,362	6,968	394
Emergency Management	1,367	2,036	899	1,137
Animal Services	5,782	5,782	7,987	(2,205)
Total Public Safety	14,620	15,180	15,854	(674)
Civil and Criminal Court System:				
Sheriff's Office	77,277	77,277	83,304	(6,027)
Juvenile Court	7,342	7,460	8,348	(888)
Superior Court	9,811	10,235	11,179	(944)
Clerk Superior Court	7,357	7,357	8,073	(716)
State Court	15,372	15,541	17,086	(1,545)
Solicitor	7,509	7,626	8,377	(751)
District Attorney	15,659	15,943	17,532	(1,589)
Child Advocates Office	2,936	2,889	2,865	24
Probate Court	2,042	2,052	2,282	(230)
Medical Examiner	2,879	2,879	2,973	(94)
Public Defender	9,298	9,345	10,355	(1,010)
Magistrate Court	3,766	3,516	4,035	(519)
Total civil and criminal court system	161,248	162,120	176,409	(14,289)

**DeKalb County, Georgia**  
**General Fund**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**Budget Basis (in thousands of dollars)**  
**(continued)**

	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts (Budgetary Basis)	Variance with Final Budget Over (Under)
<b>Expenditures (continued):</b>				
Current (continued):				
Planning & Development	\$ 2,306	\$ 2,506	\$ 3,232	\$ (726)
Public Works	554	554	518	36
Library	19,551	19,691	21,876	(2,185)
Health and welfare:				
Board Of Health	4,581	4,740	5,504	(764)
Community Service Board	2,134	2,134	2,134	-
Human Services	4,280	4,416	4,414	2
Family And Children Services	1,278	1,278	1,278	-
Total health and welfare	12,273	12,568	13,330	(762)
Debt Service	4,175	4,175	3,323	852
Total expenditures	339,941	341,514	328,395	13,119
Excess (deficiency) of revenues over (under) expenditures	8,989	11,510	23,808	12,298
Other financing sources (uses):				
Transfers In	4,646	4,646	3,964	(682)
Transfers Out	(13,223)	(16,115)	(17,032)	(917)
Excess of revenues and other sources over expenditures and other uses	412	41	10,740	10,699
Beginning fund balance (budgetary)	68,091	68,091		
Ending fund balance (budgetary)	<u>\$ 68,503</u>	<u>\$ 68,132</u>		
Explanation of differences between budget basis and GAAP:				
Excess of revenues and other sources over expenditures and other uses - budget basis			\$ 10,740	
Differences - budget basis to GAAP:				
Net change in revenue related to indirect cost allocation			(33,410)	
Net change in expenditures related to indirect cost allocation			33,410	
Net change in fund balance - GAAP basis			<u>\$ 10,740</u>	

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

	Major Special Revenue Funds Special Tax District - Designated Services				Major Special Revenue Funds Special Tax District - Unincorporated				Major Special Revenue Funds Special Tax District - Police Services			
	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Original Budgeted Amounts	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:												
Taxes	\$ 31,557	\$ 34,724	\$ 35,106	\$ 382	\$ 4,111	\$ 4,209	\$ 4,796	\$ 587	\$ 107,378	\$ 107,083	\$ 104,169	\$ (2,914)
Licenses And Permits	-	-	-	-	13,023	12,309	13,445	1,136	356	380	356	(24)
Charges For Services	1,561	1,616	822	(794)	-	-	-	-	688	664	486	(178)
Fines And Forfeitures	-	-	-	-	9,414	9,319	9,024	(295)	-	-	-	-
Miscellaneous Revenue	147	141	358	217	(169)	443	219	(224)	267	82	272	190
Total revenues	<u>33,265</u>	<u>36,481</u>	<u>36,286</u>	<u>(195)</u>	<u>26,379</u>	<u>26,280</u>	<u>27,484</u>	<u>1,204</u>	<u>108,689</u>	<u>108,209</u>	<u>105,283</u>	<u>(2,926)</u>
Expenditures:												
Current:												
General Government	-	-	10	(10)	-	-	9,751	(9,751)	-	-	-	-
Public Safety	-	-	-	-	-	-	-	-	85,917	85,917	104,063	(18,146)
Civil and Criminal Court System	-	-	-	-	4,632	4,632	5,005	(373)	-	-	-	-
Planning and Development	-	-	-	-	1,605	1,605	5,967	(4,362)	-	-	-	-
Public Works	18,614	18,706	19,406	(700)	-	-	-	-	-	-	-	-
Parks	14,879	15,515	21,633	(6,118)	-	-	-	-	-	-	-	-
Non-Departmental	7,191	7,615	-	7,615	14,113	14,827	-	14,827	18,962	18,962	-	18,962
Total expenditures	<u>40,684</u>	<u>41,836</u>	<u>41,049</u>	<u>787</u>	<u>20,350</u>	<u>21,064</u>	<u>20,723</u>	<u>341</u>	<u>104,879</u>	<u>104,879</u>	<u>104,063</u>	<u>816</u>
Excess (deficiency) of revenues over (under) expenditures	(7,419)	(5,355)	(4,763)	592	6,029	5,216	6,761	1,545	3,810	3,330	1,220	(2,110)
Other financing sources (uses):												
Transfers In	8,544	7,606	7,896	290	-	-	1,262	1,262	-	-	189	189
Transfers Out	(1,054)	(2,004)	(1,693)	311	(6,029)	(5,216)	(6,173)	(957)	(3,322)	(3,322)	(3,338)	(16)
Total other financing sources (uses):	<u>7,490</u>	<u>5,602</u>	<u>6,203</u>	<u>601</u>	<u>(6,029)</u>	<u>(5,216)</u>	<u>(4,911)</u>	<u>305</u>	<u>(3,322)</u>	<u>(3,322)</u>	<u>(3,149)</u>	<u>173</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	71	247	1,440	1,193	-	-	1,850	1,850	488	8	(1,929)	(1,937)
Beginning fund balance (budgetary)	3,672	3,672			5,528	5,528			22,475	22,475		
Ending fund balance (budgetary)	<u>\$ 3,743</u>	<u>\$ 3,919</u>			<u>\$ 5,528</u>	<u>\$ 5,528</u>			<u>\$ 22,963</u>	<u>\$ 22,483</u>		

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

<b>Major Special Revenue Funds</b>				
<b>Fire</b>				
	<b>Original Budgeted Amounts</b>	<b>Final Budgeted Amounts</b>	<b>Actual Amounts (GAAP Basis)</b>	<b>Variance with Final Budget Over (Under)</b>
Revenues:				
Taxes	\$ 71,099	\$ 71,891	\$ 70,661	\$ (1,230)
Charges For Services	1,622	1,740	1,476	(264)
Fines and forfeitures	2	-	-	-
Miscellaneous Revenue	6	7	122	115
Total revenues	<u>72,729</u>	<u>73,638</u>	<u>72,259</u>	<u>(1,379)</u>
Expenditures:				
Current:				
Public Safety	65,236	65,869	71,439	(5,570)
Non-departmental	6,948	6,948	-	6,948
Total expenditures	<u>72,184</u>	<u>72,817</u>	<u>71,439</u>	<u>1,378</u>
Excess (deficiency) of revenues over (under) expenditures	545	821	820	(1)
Other financing sources (uses):				
Transfers In	1,084	1,084	1,084	-
Transfers Out	<u>(1,460)</u>	<u>(1,460)</u>	<u>(1,476)</u>	<u>(16)</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	169	445	428	(17)
Beginning fund balance (budgetary)	5,859	5,859		
Ending fund balance (budgetary)	<u>\$ 6,028</u>	<u>\$ 6,304</u>		

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Proprietary Funds**  
**Statement of Net Position**  
**December 31, 2019**  
**(in thousands of dollars)**

	<b>Watershed System</b>	<b>Sanitation</b>	<b>Nonmajor Proprietary Funds</b>	<b>Total Proprietary Funds</b>	<b>Internal Service Funds</b>
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$ 166,661	\$ 12,693	\$ 43,159	\$ 222,513	\$ 52,652
Restricted cash and cash equivalents	16,736	-	-	16,736	-
Accounts receivable (net)	50,598	5,814	2,082	58,494	-
Due from other funds	-	-	-	-	11,147
Due from other governments	483	-	1,101	1,584	-
Inventories and prepaid items	6,508	-	-	6,508	3,965
Total currents assets	<u>240,986</u>	<u>18,507</u>	<u>46,342</u>	<u>305,835</u>	<u>67,764</u>
Noncurrent assets:					
Restricted cash and cash equivalents	67,191	-	-	67,191	-
Capital assets (net)	<u>1,923,796</u>	<u>119,157</u>	<u>254,377</u>	<u>2,297,330</u>	<u>55,570</u>
Total noncurrent assets	<u>1,990,987</u>	<u>119,157</u>	<u>254,377</u>	<u>2,364,521</u>	<u>55,570</u>
Total assets	<u>2,231,973</u>	<u>137,664</u>	<u>300,719</u>	<u>2,670,356</u>	<u>123,334</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>					
Pension related items	14,999	11,498	2,056	28,553	-
Deferred charges on debt refunding	<u>7,021</u>	<u>-</u>	<u>-</u>	<u>7,021</u>	<u>-</u>
Total deferred outflows of resources	<u>22,020</u>	<u>11,498</u>	<u>2,056</u>	<u>35,574</u>	<u>-</u>
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable	107,200	2,937	1,167	111,304	8,235
Payroll payable	2,044	1,216	281	3,541	387
Claims and judgments payable, current portion	-	-	-	-	10,429
Notes payable	-	1,216	-	1,216	-
Compensated absences payable, current portion	3,235	1,510	489	5,234	678
Retainage payable	23,703	-	-	23,703	-
Unearned revenue	-	-	42	42	-
Advance payments and deposits	87	20	57	164	-
Due to other funds	7,401	5,396	1,098	13,895	112
Financed purchases payable, current portion	-	-	-	-	4,667
Payable from restricted assets:					
Financed purchases payable, current portion	-	186	-	186	-
Revenue bonds payable, current portion	28,475	-	-	28,475	-
Accrued interest	<u>9,346</u>	<u>-</u>	<u>-</u>	<u>9,346</u>	<u>22</u>
Total current liabilities	<u>181,491</u>	<u>12,481</u>	<u>3,134</u>	<u>197,106</u>	<u>24,530</u>



**DeKalb County, Georgia**  
**Proprietary Funds**  
**Statement of Net Position**  
**December 31, 2019**  
**(in thousands of dollars)**

	(Continued)				
	Watershed System	Sanitation	Nonmajor Proprietary Funds	Total Proprietary Funds	Internal Service Funds
Noncurrent liabilities:					
Claims and judgments payable, long-term portion	-	-	-	-	6,962
Landfill closure and postclosure cost	-	22,606	-	22,606	-
Pollution remediation obligation	-	715	-	715	-
Net pension liability	100,160	76,785	13,726	190,671	-
Compensated absences payable	439	471	-	910	58
Notes payable	-	2,658	-	2,658	-
Financed purchases payable, long-term portion	-	799	-	799	-
Payable from restricted assets:					
Revenue bonds payable, long-term portion	741,361	-	-	741,361	-
Total noncurrent liabilities	841,960	104,034	13,726	959,720	7,020
Total liabilities	1,023,451	116,515	16,860	1,156,826	31,550
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Pension related items	14,063	10,781	1,927	26,771	-
Total deferred inflows of resources	14,063	10,781	1,927	26,771	-
<b>NET POSITION</b>					
Net investment in capital assets	1,187,939	114,298	254,377	1,556,614	50,903
Restricted for debt service	33,266	-	-	33,266	-
Unrestricted (deficit)	(4,726)	(92,432)	29,611	(67,547)	40,881
Total net position	<u>\$ 1,216,479</u>	<u>\$ 21,866</u>	<u>\$ 283,988</u>	<u>\$ 1,522,333</u>	<u>\$ 91,784</u>
Adjustment to reflect the consolidation of internal service fund activities related to proprietary fund				23,888	
Net position of business-type activities				<u>\$ 1,546,221</u>	

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Proprietary Funds**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	<b>Watershed System</b>	<b>Sanitation</b>	<b>Nonmajor Proprietary Funds</b>	<b>Total Proprietary Funds</b>	<b>Internal Service Funds</b>
Operating revenues:					
Metered sales	\$ 235,245	\$ -	\$ -	\$ 235,245	\$ -
Collection and disposal fees	-	70,270	-	70,270	-
Rental fees	-	-	6,327	6,327	-
Intergovernmental	-	-	-	-	165
Charges for services	-	-	14,229	14,229	143,351
Miscellaneous	667	6	-	673	1,065
Total operating revenues	<u>235,912</u>	<u>70,276</u>	<u>20,556</u>	<u>326,744</u>	<u>144,581</u>
Operating expenses:					
Salaries and employee benefits	58,103	58,789	8,765	125,657	10,026
Supplies	34,859	1,218	2,605	38,682	15,303
Operating services and charges	59,044	32,322	6,639	98,005	105,183
Miscellaneous	97	-	50	147	16
Depreciation and amortization	<u>40,005</u>	<u>8,247</u>	<u>6,525</u>	<u>54,777</u>	<u>20,431</u>
Total operating expenses	<u>192,108</u>	<u>100,576</u>	<u>24,584</u>	<u>317,268</u>	<u>150,959</u>
Operating income (loss)	<u>43,804</u>	<u>(30,300)</u>	<u>(4,028)</u>	<u>9,476</u>	<u>(6,378)</u>
Nonoperating revenues (expenses)					
Interest income	4,434	-	18	4,452	-
Interest expense and amortization	(38,404)	(55)	-	(38,459)	(106)
Gain on sale of capital assets	-	-	-	-	410
Total nonoperating revenues (expenses)	<u>(33,970)</u>	<u>(55)</u>	<u>18</u>	<u>(34,007)</u>	<u>304</u>
Income (loss) before capital donations and transfers	9,834	(30,355)	(4,010)	(24,531)	(6,074)
Capital donations - tap fees and donated assets from developers	11,133	-	-	11,133	-
Capital contributions - intergovernmental grant revenue	-	-	6,903	6,903	-
Transfers in	1,812	-	1,968	3,780	-
Transfers out	<u>(428)</u>	<u>(105)</u>	<u>(1,604)</u>	<u>(2,137)</u>	<u>(4,110)</u>
Change in net position	22,351	(30,460)	3,257	(4,852)	(10,184)
Net position - beginning, as restated	1,194,128	52,326	280,731		101,968
Net position - ending	<u>\$ 1,216,479</u>	<u>\$ 21,866</u>	<u>\$ 283,988</u>		<u>\$ 91,784</u>
Adjustment to reflect the consolidation of internal service fund activities related to proprietary funds				<u>476</u>	
Change in net position of business-type activities				<u>\$ (4,376)</u>	

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Proprietary Funds**  
**Statement of Cash Flows**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	<b>Watershed System</b>	<b>Sanitation</b>	<b>Nonmajor Proprietary Funds</b>	<b>Total Proprietary Funds</b>	<b>Internal Service Funds</b>
<b>Cash flows from operating activities:</b>					
Cash received from customers	\$ 253,532	\$ 68,513	\$ 21,414	\$ 343,459	\$ -
Receipt by interfund services provided	-	-	-	-	133,071
Cash payments to suppliers for goods and services	(90,297)	(25,650)	(8,547)	(124,494)	(120,238)
Cash payments to employees for services	(59,975)	(35,808)	(7,807)	(103,590)	(9,999)
Net cash provided by operating activities	103,260	7,055	5,060	115,375	2,834
<b>Cash flows from noncapital financing activities:</b>					
Transfers to other funds	(428)	(105)	(1,604)	(2,137)	(4,110)
Transfers from other funds	1,812	-	1,968	3,780	-
Net cash provided (used in) by noncapital financing activities	1,384	(105)	364	1,643	(4,110)
<b>Cash flows from capital and related financing activities:</b>					
Acquisition and construction of capital assets	(206,679)	(5,995)	(10,734)	(223,408)	(34,984)
Capital grants and contributions	11,133	-	6,903	18,036	-
Principal payment on long-term debt	(27,185)	(1,207)	-	(28,392)	-
Interest payment on long-term debt	(38,739)	(55)	-	(38,794)	(149)
Proceeds from notes payable	-	2,353	-	2,353	-
Proceeds from sale of capital assets	-	-	-	-	785
Payments on financed purchases	-	-	-	-	(4,667)
Proceeds from financed purchase	-	985	-	985	-
Net cash used in by capital and related financing activities	(261,470)	(3,919)	(3,831)	(269,220)	(39,015)
<b>Cash flows from investing activities:</b>					
Interest on investments	4,434	-	18	4,452	-
Net cash provided by investing activities	4,434	-	18	4,452	-
Net increase (decrease) in cash and cash equivalents	(152,392)	3,031	1,611	(147,750)	(40,291)
Cash and cash equivalents at beginning of year	402,980	9,662	41,548	454,190	92,943
Cash and cash equivalents at end of year	\$ 250,588	\$ 12,693	\$ 43,159	\$ 306,440	\$ 52,652
<b>Reconciliation of operating income (loss) to net cash provided by operating activities:</b>					
Operating income (loss)	\$ 43,804	\$ (30,300)	\$ (4,028)	\$ 9,476	\$ (6,378)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:					
Depreciation and amortization	40,005	8,247	6,525	54,777	20,431
Change in assets, deferred inflows/outflows of resources, and liabilities:					
Increase in due from other funds	-	-	-	-	(11,147)
Decrease in due from other governments	232	-	609	841	-
(Increase) decrease in receivables	17,388	(1,762)	249	15,875	-
(Increase) decrease in inventories and prepaid items	526	-	-	526	(748)
Increase (decrease) in payables	2,949	1,100	(334)	3,715	(942)
Increase in other liabilities	-	1,374	-	1,374	1,954
Increase (decrease) in payroll payable	35	36	28	99	(1)
Increase in compensated absences	321	113	34	468	28
Increase (decrease) in advance deposits	(6)	20	(17)	(3)	-
Increase (decrease) in due to other funds	235	5,396	1,098	6,729	(363)
Increase (decrease) in net pension liabilities and related deferred inflows of resources	(2,229)	22,831	896	21,498	-
Net cash provided by operating activities	\$ 103,260	\$ 7,055	\$ 5,060	\$ 115,375	\$ 2,834
<b>Noncash capital financing activities:</b>					
Noncash capital donations	\$ 4,616	\$ -	\$ -	\$ 4,616	\$ -

The notes to the financial statements are an integral part of this statement.

DeKalb County, Georgia  
Fiduciary Funds  
Statement of Fiduciary Net Position  
December 31, 2019  
(in thousands of dollars)

	<u>General Employees' Pension</u>	<u>Agency Funds</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 45,647	\$ 40,909
Investments:		
Debt securities	1,113,516	-
Equities	309,189	-
Prepaid retirement contributions	9,971	-
Due from others	-	13
Interest and dividends receivable	3,062	-
Other receivables	4,512	
Taxes receivables	-	84,738
Total assets	<u>1,485,897</u>	<u>125,660</u>
<b>LIABILITIES</b>		
Accounts payable	7,359	-
Due to other funds	5,571	-
Due to others	-	125,660
Total liabilities	<u>12,930</u>	<u>125,660</u>
<b>NET POSITION</b>		
Restricted for pension benefits	<u>\$ 1,472,967</u>	

The notes to the financial statements are an integral part of this statement

DeKalb County, Georgia  
Fiduciary Funds  
Statement of Changes in Fiduciary Net Position  
For the Year Ended December 31, 2019  
(in thousands of dollars)

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	<b>General Employees' Pension</b>
<b>Additions:</b>	
Contributions:	
Employer	\$ 65,786
Employee	26,686
Early retirement incentive	706
Total contributions	<u>93,178</u>
Investment earnings:	
Dividends and interest	25,338
Net increase in fair market value of investments	<u>252,325</u>
Net investment income	277,663
Plus investment expense	<u>(5,404)</u>
Total net investment income	<u>272,259</u>
Total additions	<u>365,437</u>
<b>Deductions:</b>	
Benefit payments	150,133
Refunds of terminated members	4,917
Administrative expenses	<u>878</u>
Total deductions	<u>155,928</u>
<b>Net increase in fiduciary net position</b>	209,509
<b>Net position, beginning of year</b>	<u>1,263,458</u>
<b>Net position, end of year</b>	<u><u>\$ 1,472,967</u></u>

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Component Units**  
**Statement of Net Position**  
**December 31, 2019**  
**(in thousands of dollars)**

	<b>Board of Health</b>	<b>Public Library Board</b>	<b>Total</b>
<b><u>ASSETS</u></b>			
Cash and cash equivalents	\$ 9,150	\$ 2,471	\$ 11,621
Cash and cash equivalents, restricted	3,665	-	3,665
Accounts receivable (net)	498	103	601
Due from other governments	4,330	-	4,330
Capital assets (net)	708	714	1,422
Total assets	<u>18,351</u>	<u>3,288</u>	<u>21,639</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Pension related items	5,122	3,958	9,080
OPEB related items	2,943	-	2,943
Total deferred outflows of resources	<u>8,065</u>	<u>3,958</u>	<u>12,023</u>
<b><u>LIABILITIES</u></b>			
Accounts and contracts payable	359	310	669
Payroll payable	427	-	427
Due to other governments	1,704	-	1,704
Noncurrent liabilities:			
Due within one year	242	59	301
Due in more than one year	32,541	13,576	46,117
Total liabilities	<u>35,273</u>	<u>13,945</u>	<u>49,218</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Pension related items	1,151	593	1,744
OPEB related items	6,413	-	6,413
Total deferred inflows of resources	<u>7,564</u>	<u>593</u>	<u>8,157</u>
<b><u>NET POSITION (DEFICIT)</u></b>			
Net investment in capital assets	708	587	1,295
Restricted for programs	6,292	-	6,292
Unrestricted (deficit)	(23,421)	(7,879)	(31,300)
Total net position (deficit)	<u>\$ (16,421)</u>	<u>\$ (7,292)</u>	<u>\$ (23,713)</u>

The notes to the financial statements are an integral part of this statement.

**DeKalb County, Georgia**  
**Component Units**  
**Statement of Activities**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

		<b>Program Revenue</b>		<b>Net (Expense) Revenue and Changes in Net Position</b>		
				Board of Health	Public Library Board	Total
	<b>Expenses</b>	Charges for Services	Operating Grants and Contributions			
Board of Health	\$ 29,010	\$ 11,518	\$ 22,279	\$ 4,787	\$ -	\$ 4,787
Public Library Board	21,535	553	5	-	(20,977)	(20,977)
Total component units	<u>\$ 50,545</u>	<u>\$ 12,071</u>	<u>\$ 22,284</u>	<u>4,787</u>	<u>(20,977)</u>	<u>(16,190)</u>
General revenues:						
	Intergovernmental revenue from DeKalb County, not restricted for specific programs			-	19,169	19,169
	Intergovernmental revenue from the State of Georgia , not restricted for specific programs			-	1,323	1,323
	Unrestricted investment earnings			-	15	15
	Miscellaneous			-	602	602
	Total general revenues			-	21,109	21,109
	Change in net position			4,787	132	4,919
	Net position (deficit) - beginning			(21,208)	(7,424)	(28,632)
	Net position (deficit) - ending			<u>\$ (16,421)</u>	<u>\$ (7,292)</u>	<u>\$ (23,713)</u>

The notes to the financial statements are an integral part of this statement.

**Note I.****Summary of Significant Accounting Policies**

The financial statements have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental units. DeKalb County, Georgia's significant accounting policies are described below.

**A. Reporting entity**

DeKalb County, Georgia (the "County") was created by legislative act in 1822, and operates under an elected Chief Executive Officer and County Commission (seven members) form of government. As required by GAAP, the financial statements of the financial reporting entity include those of DeKalb County (the primary government) and its component units. Also, the fiduciary activities of the County's pension plan and various constitutional officers, judges, and other judicial officials are included in the fiduciary funds. These include the Tax Commissioner, Sheriff, Clerk of Superior Court, State Court, State Court Probation, Juvenile Court, Probate Court, and Magistrate Court.

The component units described below are included in the County's financial reporting entity because the County's financial accountability for the entities and the significance of their operational and financial relationships with the County. In conformity with GAAP, the financial statements of the DeKalb County Board of Health and the DeKalb County Public Library Board have been included as discretely presented component units. The component unit's column in the financial statements includes the financial data for the County's two component units, as reflected in their most recent audited financial statements. These component units are reported in a column separate from the County's financial information to emphasize that they are legally separate from the County. The following discretely presented component units are incorporated into the County's financial report:

DeKalb County Board of Health (the "Board of Health") – The governing board of the Board of Health consists of seven members: the Chief Executive Officer of the County, the Superintendent of the DeKalb County Board of Education (both by virtue of their offices), three members appointed by the County Commission, and two members appointed by other jurisdictions. The County, by virtue of its appointments and the presence of the Chief Executive Officer on the governing board, controls a majority of the Board of Health's governing body positions. Although the County does not have the authority to approve or modify the Board of Health's operational and capital budgets, it does have the ability to control the amount of funding it provides to the Board of Health. Such funding is significant to the overall operations of the Board of Health.

DeKalb County Public Library Board (the "Public Library Board") – The governing board of the Public Library Board consists of twelve members: the Chief Executive Officer of the County, the Executive Assistant to the Chief Executive Officer (both by virtue of their offices), eight members appointed by the County Commission, and two members appointed by other jurisdictions. The County, by virtue of its appointments and the presence of the Chief Executive Officer and the Executive Assistant to the Chief Executive Officer on the governing board, controls a majority of Public Library Board governing body positions. Although the County does not have the authority to approve or modify the Public Library Board's operational and capital budgets, it does have the ability to control the amount of funding it provides to the Public Library Board. Such funding is significant to the overall operations of the Public Library Board.



Both component units have June 30 fiscal year-ends. Complete financial statements of the individual component units can be obtained directly from their administrative offices. Addresses for these administrative offices are as follows:

DeKalb County Board of Health  
445 Winn Way Richardson Health Center  
Decatur, GA 30030

DeKalb County Public Library Board  
3560 Kensington Road  
Decatur, GA 30032

In 2003, the County established the DeKalb County Building Authority (the “Building Authority”) which is governed by a board comprised solely of members appointed by the Chief Executive Officer of the County and the County’s Board of Commissioners. The Public Safety and Judicial Facilities Authority was also created in 2003, and is also governed by a board comprised solely of members appointed by the Chief Executive Officer of the County and the County’s Board of Commissioners, and was established to construct and equip County court-related facilities. Although both are legally separate from the County’s Board of Commissioners, these authorities are reported as if they were part of the primary government, blended component units, because their sole purpose is to finance and construct and equip County public buildings. The Building Authority’s funds are included as non-major debt service and capital projects funds. The Public Safety and Judicial Facilities Authority’s funds are included as non-major capital projects and debt service funds. No separate financial statements are available. In 2010, the County established the Urban Redevelopment Agency which is governed by a board comprised solely of members appointed by the Chief Executive Officer of the County and the County’s Board of Commissioners and they can impose their will on the Urban Redevelopment Agency by removal of its board members at any time. The agency was established to finance the County’s construction of certain types of projects within designated recovery zones. As such, the Urban Redevelopment Agency is a blended component unit of the County and is included as non-major capital projects funds and debt service funds.

The County is also responsible for appointing the members of the DeKalb County Housing Authority and the DeKalb County Development Authority (Decide DeKalb). The County’s accountability does not extend beyond making these appointments.

The Fulton-DeKalb Hospital Authority is considered a joint venture with Fulton County, Georgia. The Atlanta Regional Commission is considered a joint venture with other governments of metropolitan Atlanta.

## **B. Basis of presentation**

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) display information about the primary government and its component units. These statements include the financial activities of the overall government, except for fiduciary activities. Internal activities have been eliminated. These statements distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the various business-type activities of the County and for each function of the governmental activities. Direct expenses are those that are specifically associated with and clearly identifiable to a particular program or function. Administrative overhead charges are included in direct expenses for the business-type activities. Program revenues include 1) fees, fines, and charges paid by the recipients of goods or services offered by the programs and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The fund financial statements provide information about the County's funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and proprietary funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds principal ongoing operations. The principal operating revenues of the County's proprietary funds are charges to customers for sales and services. Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting these definitions are reported as nonoperating revenues and expenses.

Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, other governmental units, and/or other funds.

The County reports the following major governmental funds:

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Special Tax District – Designated Services Fund accounts for operations of the County's roads and drainage, and recreation departments. Financing is provided by a specific annual property tax levy and transfers from the special tax district unincorporated fund. Such property taxes are used only to provide roads and drainage and recreation services for all residents of the County not provided with these services by other municipalities.

The Special Tax District – Unincorporated Fund accounts for operations of various County activities which collect revenues that are restricted for use in the unincorporated areas of the County.

The Special Tax District – Police Services Fund accounts for operations of the County's police department whose financing is provided by a specific annual property tax levy. Such property taxes are used to provide police protection for all residents of the County not protected by other municipal police departments.

The 2006 Transportation, Parks, and Libraries Bonds Fund accounts for the proceeds from the 2006 general obligation bond issue and the related capital expenditures.

The Fire Fund accounts for operations of the County's fire department whose financing is provided by a specific annual property tax levy. Such property taxes are used to provide fire protection for all residents of the County not protected by municipal fire departments.

The County reports the following major proprietary funds:

The Watershed System Fund accounts for the provision of water and sewer services to the residents of the County. All activities necessary to provide such services are accounted for in this fund.

The Sanitation Fund accounts for the provision of sanitation services to residents of the County. All activities necessary to provide such services are accounted for in this fund.

The County reports the following fiduciary funds:

The General Employees' Pension Fund accounts for accumulated resources for pension benefit payments to qualified County employees and retirees.

The Agency Funds account for the assets held by the County in a trustee capacity as an agent for individuals or other governmental units.

The County reports the following other fund types:

Internal Service Funds account for vehicle maintenance, vehicle replacement, and risk management-related activities provided to other departments of the County on a cost reimbursement basis.

### **C. Measurement Focus, Basis of Accounting**

The government-wide, proprietary and fiduciary financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds.

Property taxes, sales taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period if availability criteria have been met. All other revenue items are considered to be measurable and available only when cash is received by the government.

In accounting and reporting for its proprietary operations, the County applies all GASB pronouncements.

### **D. Budgetary Data**

An operating budget is legally adopted each fiscal year for all governmental funds except capital projects funds. The level of control (the level at which expenditures may not legally exceed appropriations) for each legally adopted annual operating budget is the department level. Supplemental appropriations may be made annually at mid-year by the Board of Commissioners. Presented final budgetary information reflects all supplemental

appropriations as legally adopted by the Board of Commissioners. The Board of Commissioners must approve any department-level changes to a previously adopted budget. Management may amend the budget without seeking the approval of the Board at any level below the department level.

In accordance with Georgia law, the County has project length balanced budgets for all capital projects funds.

The annual budget cycle begins in August of the preceding year, when budget workbooks are distributed to each department. The County Code requires that the Chief Executive Officer of the County submit a proposed budget to the Board of Commissioners by December 15 or January 15 following an election year. The Chief Executive Officer and Board of Commissioners advertise and conduct public hearings on the proposed budget, in adherence to local ordinance and State law, and adopt a final budget prior to March 1.

The tax millage is set and tax bills are issued around July 1. A revised budget, based on fund balance carryovers and current revenue and expenditure trends, may be adopted prior to this date. Unencumbered appropriations lapse at year-end.

#### **E. Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve that portion of the appropriation, are employed in the governmental and proprietary funds. Encumbrances automatically lapse at year-end and therefore, there were no outstanding encumbrances as of December 31, 2019.

#### **F. Property Taxes**

Property tax billing and collection cycle dates are as follows: lien date – January 1 of each year; levy date – Second Tuesday in July; due dates – October 2 and November 15; and collection dates – anytime during the year.

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**G. Cash, Cash Equivalents, and Investments**

Cash management pools which are used essentially as demand deposit accounts and investments with maturities within 90 days of purchase are considered cash equivalents for purposes of the statement of cash flows. Investments are reported at fair value. The local government investment pool, "Georgia Fund 1," created by OCGA 36-83-8, is a stable asset value investment pool, which follows Standard and Poor's criteria for AAf rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair value as of year-end and the County's investment in the Georgia Fund 1 is reported at fair value. The County considers amounts held in Georgia Fund 1 as cash equivalents for financial statement presentation.

**H. Inventories and Prepaid Items**

Inventories are determined by actual physical count and are stated at cost (using average cost flow assumptions) for the governmental activities and at the lower of average cost or market for the business-type activities. Inventories are recorded as expenditures when consumed rather than when purchased. Payments made to vendors for services that will benefit periods beyond the balance sheet date are recorded as prepaid items. The cost of the related payment is recorded as expenditure over the time the related services are provided (consumption method).

**I. Restricted Assets**

Proceeds from the sale of watershed revenue bonds plus interest earned on the investment of these funds are restricted to the construction of new capital facilities and other improvements to the water and sewerage system. All monies in excess of those required maintaining the working capital of the water and sewerage system's operations are transferred to a separate account and restricted to the construction of new capital facilities and other expenses as allowed by the water and sewerage system's bond resolutions. Sinking fund monies are restricted to the payment of bond principal and interest requirements as they become due, as well as maintenance of required reserves. Liabilities payable from these restricted assets are reported separately to indicate that the source of payment is the restricted assets.

**J. Capital Assets**

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their acquisition value at the date of donation. General infrastructure assets consist of the road network assets that were acquired or that received substantial improvements subsequent to January 1, 1980 and are reported at estimated historical cost. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' useful lives are not capitalized. Capital assets are depreciated using the straight-line method over the following useful lives and with the following capitalization thresholds.

<u>Asset Class</u>	<u>Estimated Useful Lives (in years)</u>	<u>Capitalization Threshold</u>
Buildings	20-50	Above \$5,000
Intangible Water Capacity Rights	50	Above \$5,000
Land Improvements	15-50	Above \$5,000
Infrastructure	10-5	Above \$5,000
Vehicles	1-10	Above \$5,000
Equipment	5	Above \$5,000

#### **K. Claims, Judgments, and Compensated Absences**

Liabilities for claims and judgments against the County, including estimated liabilities for claims incurred but not reported at year-end, have been accrued. Liabilities for compensated absences have been accrued in the government-wide and proprietary fund financial statements and are all considered long-term obligations of the County. A liability for these amounts is reported in the governmental funds if they matured and are expected to be paid with expendable available resources.

Employees earn annual leave at the rate of 15 days per year for the first 5 years of employment up to a maximum of 27 days per year after 20 years of employment. There is no requirement that annual leave be taken, but the maximum permissible accumulation at year-end is 45 days. Any accumulation of annual leave greater than 45 days is converted to sick leave at year-end. At termination, employees are paid for any accumulated annual leave up to the 45 day maximum. Employees earn sick leave at the rate of 13 days per year with no limitations. A liability for these amounts is reported in governmental funds only if they have matured as a result of employee resignations and retirements.

#### **L. Landfill Closure and Postclosure Care Costs**

State and Federal laws and regulations require the County to place a final cover on its Seminole Road landfill when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and postclosure costs will be paid only near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and postclosure care costs as an operating expense during each period on landfill capacity used as of each financial reporting date. The \$22,605,628 reported as landfill closure and postclosure cost liability at year-end represents the cumulative amount reported to date based on the use of 98% of the estimated capacity of the landfill. The County will recognize the remaining estimated cost of closure and postclosure care of \$341,769, as the remaining estimated capacity is filled based on estimated cost to perform all closure and postclosure activities required. Actual cost may differ from the amount estimated due to inflation, changes in technology, or changes in regulations. Closure and postclosure care financial assurance requirements will be met by adjusting the sanitation rate structures in the enterprise fund as required.

**M. Fund Balance Classifications**

In February 2009, GASB issued GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund-type Definitions*. The purpose of the statements is to clarify the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied. With this new statement, the County's fund balance is classified into five hierarchies based on the extent to which a government is bound to observe constraints imposed on the use of resources reported in governmental funds. GASB 54 was adopted and implemented by the County in fiscal year 2011.

Under this statement, the five classifications are: Nonspendable, Restricted, Committed, Assigned and Unassigned. Nonspendable fund balances are amounts that are not in a spendable form, such as inventories, long-term advances to other funds and prepaid items, contractually required to remain intact, or will not be converted to cash in the next operating cycle. Restricted fund balances are amounts on which constraints have been placed by an external party, such as a grantor, creditor, or regulations legally enforceable by external parties or imposed by law through constitutional provisions or enabling legislation. Committed fund balances are amounts on which constraints are placed by a formal action, a resolution in the case of the County, from the County's highest level of decision-making authority, the Board of Commissioners. The formal action for commitments must occur before the end of the fiscal year. Committed amounts may only be changed or rescinded through the same formal action, resolution by the Board of Commissioners. Assigned fund balance are amounts reported in all funds including, general, special revenue, capital projects, debt service, or those not otherwise classified. These amounts are constrained by the County's intent to use for a specific purpose, but restrictions are not externally enforceable. The Chief Executive Officer and the Chief Financial Officer collectively are authorized by the Board to assign fund balances for specific purposes in accordance with the intent and actions of the Board of Commissioners. Under GASB Statement 54, any positive residual fund balance in a special revenue, debt service, or capital projects fund is assigned fund balance by the nature of the fund established by the County to account for these resources. Unassigned fund balances are amounts reported only in the General Fund, the residual fund balances not fund balance not otherwise classified, or the excess of Nonspendable, Restricted, or Committed. Other governmental funds with a deficit fund balance report negative unassigned fund balance. When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed. For unrestricted amounts of fund balance, it is the County's policy to use fund balance in the following order: committed, assigned, then unassigned.

	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Governmental Funds
<b>Fund Balances (in thousands of dollars)</b>					
<b>Nonspendable (in form):</b>					
Prepaid and inventory items	\$ 5,538	\$ -	\$ -	\$ -	\$ 5,538
<b>Restricted for:</b>					
Other Special Revenue	-	60,599	-	-	60,599
Debt Service	-	-	2,399	-	2,399
Capital Projects	-	-	-	81,109	81,109
<b>Committed to:</b>					
Other Special Revenue	-	17,651	-	-	17,651
Capital Projects	-	-	-	42,494	42,494
<b>Unassigned:</b>					
Other	73,293	(2)	-	-	73,291
	<u>\$ 78,831</u>	<u>\$ 78,248</u>	<u>\$ 2,399</u>	<u>\$ 123,603</u>	<u>\$ 283,081</u>

**N. Management Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from estimates. Significant items subject to such estimates and assumptions include: useful lives of capital assets, allowances, pension and OPEB liabilities, legal liabilities, and landfill closure and postclosure cost estimates.

**O. Net Position**

The County's Net Position represents the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources in reporting which utilizes the economic measurements focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding of any borrowing used (i.e., the amount that the County has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance. All other net position is reported as unrestricted.

The County applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**P. Deferred Outflows/Inflows of resources**

In addition to assets, the County presents the deferred outflows of resources as a representation of the portion of the net position or fund balance. The County reported deferred outflows of resources for a deferred loss on debt refunding. The deferred loss on refunding represents the difference between the cost of defeasing debt, as paid by new debt, and the carrying value of refunded debt and is deferred and amortized over the shorter life of the refunded or refunding debt.

In addition to liabilities, the County presents the deferred inflows of resources as a representation of the portion of the net position or fund balance. The County has only one (1) type of deferred inflow of resource, which arises only under a modified accrual basis of accounting that qualifies for reporting in this category for the County's governmental funds. These unavailable revenues are from taxes and other revenues as these amounts are deferred and will be recognized as inflows of resources in the period that the amounts become available.

The County also has deferred outflows of resources and deferred inflows of resources related to the recording of changes in its total pension liability and total OPEB liability. Certain changes in the net pension liability and total OPEB liability are recognized as pension expense and OPEB expense over time instead of all being recognized in the year of occurrence. Experience gains or losses result from periodic studies by the County's actuary which adjust the net pension liability and total OPEB liability for actual experience for certain trend information that was previously assumed, for example the assumed dates of retirement of plan members. These experience gains or losses are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense or OPEB over the expected remaining service lives of plan members. Changes in actuarial assumptions which adjust the net pension liability and total OPEB liability are also recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense and OPEB expense over the expected remaining service lives of plan members. The difference between projected investment return on pension investments and actual return on those investments is also deferred and amortized against pension expense over a five (5) year period.



**Note 2****Joint Ventures**

DeKalb County is party to a contract with Fulton County, Georgia and the Fulton-DeKalb Hospital Authority (the "Hospital Authority") for the operation of Grady Memorial Hospital (the "Hospital"). The Hospital provides health services to indigent citizens of both counties. Three (3) members of the Hospital Authority's Board of Trustees are appointed by the DeKalb County Board of Commissioners with another seven (7) members appointed by the Fulton County Board of Commissioners. The entire operations of the Hospital Authority are disclosed as a component unit in the Fulton County, Georgia Comprehensive Annual Financial Report. DeKalb County has a financial interest in the Hospital Authority because operating deficits of the Hospital, up to an annually predetermined amount relating to indigent care, must be funded by Fulton County or DeKalb County under the terms of the contract. The funding formula is based on the ratio of patient levels between the two (2) counties. For the year 2019, DeKalb County funded \$12,934,952 of the Hospital's operating deficit. DeKalb County has limited control over the operating budget of the Hospital, but must approve any debt issuance of the Hospital Authority. The Hospital Authority's debt is secured by a pledge of the operating revenues of the Hospital. Payments to the Hospital Authority are made from the County's other governmental funds. For the year 2019, DeKalb County paid an additional \$7,455,525 towards the Hospital Authority's debt service which is shown as an expenditure on the County's financial statements. Separate financial statements of the Hospital Authority may be obtained from: Fulton-DeKalb Hospital Authority; 80 Butler St. SE; Atlanta, Georgia 30314.

The most recent condensed financial information for the Hospital Authority as of and for year ended December 31, 2019 is as follows (in thousands of dollars):

Total Assets	\$ 1,070,929	Total Operating Revenues	\$ 1,295,480
Total Deferred Outflows of Resources	21,474	Total Operating Expenses	1,329,590
Total Liabilities	462,222	Non-operating Revenue (Expenses)	26,983
Total Net Position	630,181	Fulton County and DeKalb County Contributions	55,435
Current Debt	23,835	Capital Contributions and Other Adjustments	7,228
Long-Term Debt, including current portion	191,200	Increase in Net Position	55,536

The Atlanta Regional Commission (ARC) is the regional planning and intergovernmental coordination agency for the 10-County Atlanta metropolitan area. Under Georgia law, the County, in conjunction with other cities and counties in metropolitan Atlanta, is a member of the Atlanta Regional Commission (ARC) and is required to pay annual dues thereto. During 2019, the County paid \$802,584 in such dues. Membership in the ARC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34, which provides for the organizational structure of the ARC. The ARC Board membership includes the chief elected official of each county and municipality of the area. OCGA 50-8-39.1 provides that the member governments are liable for any obligations of the ARC. Separate ARC financial statements may be obtained from: Atlanta Regional Commission; 40 Courtland St NE; Atlanta, Georgia 30303.

There were, otherwise, no known related-party transactions involving either joint venture during 2019.

**Note 3****Budget Basis of Accounting**

Revenues and appropriations for the General Fund are budgeted on a basis that is not consistent with GAAP, although all other budgeted funds are budgeted on a GAAP basis. The actual results of operations for the Governmental Funds are presented in this report.

The County has identified one difference between the budget basis and GAAP within the General Fund:

1. Indirect Cost Allocation (Indirect cost allocation is recorded as charges for services, under the budgetary basis, as opposed to reduction in expenditures within the General Fund.)

**Note 4****Cash, Cash Equivalents, and Investments**

Following are the components of the County's cash and cash equivalents, and investments (including the General Employees' Pension Fund, Agency Funds, and the Component Units) at December 31, 2019 (in thousands of dollars).

	Unrestricted	Restricted	Pension Restricted	Agencies Unrestricted	Total	Component Units
Cash and Cash Equivalents	\$ 549,532	\$ 83,927	\$ 45,647	\$ 40,909	\$ 720,015	\$ 15,286
Investments	-	-	1,422,705	-	1,422,705	-
	<u>\$ 549,532</u>	<u>\$ 83,927</u>	<u>\$ 1,468,352</u>	<u>\$ 40,909</u>	<u>\$ 2,142,720</u>	<u>\$ 15,286</u>

Statutes authorize the County to invest in obligations of the United States Treasury or agencies, banker's acceptances, bank money market accounts, repurchase agreements, and the Georgia Fund 1 investment pool (a local government investment pool). The General Employees' Pension Fund is also authorized to invest in corporate bonds and debentures which are not in default as to principal and interest; corporate stocks, common or preferred; first loans on real estate where the loans are guaranteed by the Administrator of Veterans Affairs or by the Federal Housing Authority of the United States; certificates of deposit in national banks and state banks insured by the FDIC; and any other investments approved by the Pension Board. The Pension Board establishes and may amend investment policy decisions for the Pension Trust Fund. The Pension Trust Fund also invests in collateralized mortgage obligations (CMOs). These securities are based on cash flows from interest and principal payments on underlying mortgages. CMOs are sensitive to prepayments by mortgages, which may result from a decline in interest rates. The County invests in these securities in part to maximize yields and in part to hedge against a rise in interest rates.

Concentration of Credit Risk – Primary Government

The County diversifies its use of investment instruments to avoid incurring unreasonable risks inherent in over-investing in specific instruments, individual financial institutions, or maturities. The County's primary government investment policy limits County investments to the following maximum percentages: U.S. Treasury Obligations 100%, Obligations of the U.S. Government Agencies 100%, Repurchase Agreements 25%, Certificates of Deposit (Commercial Banks) 75%, Certificates of Deposit (S&L Associations) 10%, Local Government Investment Pool (State-Sponsored) 100% and Commercial Bank Money Market Accounts 25%. Maximums may be exceeded temporarily with the prior approval of the County's Chief Financial Officer.

Custodial Credit Risks – Deposits

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes require all deposits and investments (other than federal or state government instruments) to be collateralized by depository insurance, obligations of the U.S. Government, or bonds of public authorities, counties, or municipalities.

To control custodial credit risk, the County's investment policy requires all securities and collateral to be held by an independent third-party custodian in the County's name. The custodian provides the County with monthly values.

Interest Rate Risk – Investments

As of December 31, 2019, the County reported \$261,463,423 of State of Georgia GA Fund 1 investments as restricted and unrestricted cash and cash equivalents. The weighted average maturity for GA fund 1 investments was 39 days and the credit rating quality was AAAs as of December 31, 2019.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. This risk is managed within the portfolio using the duration method. This method is used in the management of fixed income portfolios to quantify the portfolios' sensitivity to interest rate changes.

The County's investment policy also requires that maturities shall be timed such that a minimum of 80% be invested for a period of less than one year and 100% be invested for a period less than two years. The County's pension fund's investment policy, as set by the Pension Board, sets targets of 60% invested in domestic equity, 10% in international equity, and 30% in domestic fixed income.

Foreign Currency Risk

At December 31, 2019, \$114,063,427 or 7.8% of Pension Trust assets had exposure of foreign currency risk through investments in foreign companies. These investments had the form of US dollars invested in mutual funds with only international equity holdings. As for a foreign equities, the Pension Code was amended by the participants to allow up to 15% in foreign stocks; however, our policy limits it to stocks in Europe, Asia and the Far East (EAFE) countries with the rule of law.

Credit Risk-Investments

As a means of limiting exposure to credit risk, the risk of loss due to the failure of the security issuer or backer, the County limits investments to obligations of the U.S. Government or obligations explicitly guaranteed by the U.S. Government and those deposit-type items which can be collateralized at 110% of the face value. The County's pension funds are not collateralized and are subject to credit and interest rate risk.

The County's Pension Trust Fund (the "Plan") investment policy requires that the fixed income portfolio be of high quality and chosen with respect to maturity ranges, coupon levels, refunding characteristics, and marketability. Fixed income managers are engaged to reduce volatility of the Plan's assets, provide a deflation hedge, and produce a highly predictable and dependable source of income. The quality rating of the overall portfolio must be A or better at all times. As of December 31, 2019, the weighted average quality rating of the fixed income portfolio (i.e., the U.S. Government Securities, Municipal Bonds and Corporate Bonds) was AAA as rated by Standards & Poor's Rating Service.

Pension investment rate of return

For the year ended December 31, 2019, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 22.50%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Fair Value Measurements

The County and the Pension Trust Fund categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The Pension Trust Fund has the following recurring fair value measurements as of December 31, 2019 (dollars in thousands):

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Type of Investment	Fair Value	Rating	FMV Level 1 Investments	FMV Level 2 Investments	Percent of Total Investments	Weighted Average Maturity (Years)
Short Term Investments	\$ 44,027,459	n/a	\$ -	\$ 44,027,459	3.00%	n/a
Governmental Issued Securities	179,825	AA-	-	179,825	0.01%	6.1
Governmental Issued Securities	48,844,509	1	-	48,844,509	3.33%	12.7
Federal National Mortgage Association	48,138,000	1	-	48,138,000	3.28%	21.2
Government National Mortgage Association I	1,689,765	1	-	1,689,765	0.12%	15.0
Government National Mortgage Association II	4,019,373	1	-	4,019,373	0.27%	20.0
Federal Home Loan Mortgage Corporation	19,582,821	1	-	19,582,821	1.34%	22.8
Real Estate Investment Trust	208,544	n/r	208,544	-	0.01%	n/a
Real Estate Investment Trust	16,985,401	1	16,985,401	-	1.16%	n/a
Various Municipal Bonds	2,591,785	AA-	-	2,591,785	0.18%	46.0
Various Municipal Bonds	1,169,854	A+	-	1,169,854	0.08%	5.0
Various Municipal Bonds	1,108,010	A	-	1,108,010	0.08%	15.7
Various Municipal Bonds	4,235,328	1	-	4,235,328	0.29%	12.3
Various Collateralized Mortgage Obligations	2,010,789	AAA	-	2,010,789	0.14%	7.2
Various Collateralized Mortgage Obligations	7,379,488	1	-	7,379,488	0.50%	9.6
Various Convertible Bonds	890,309	AAA	-	890,309	0.06%	1.6
Various Convertible Bonds	356,251	A+	-	356,251	0.02%	3.7
Various Convertible Bonds	7,975,099	A	-	7,975,099	0.54%	13.5
Various Convertible Bonds	4,590,167	A-	-	4,590,167	0.31%	1.1
Various Convertible Bonds	4,650,333	BBB+	-	4,650,333	0.32%	21.4
Various Convertible Bonds	14,426,162	BBB	-	14,426,162	0.98%	9.4
Various Convertible Bonds	6,970,708	BBB-	-	6,970,708	0.48%	2.5
Various Convertible Bonds	1,064,953	n/r	-	1,064,953	0.07%	2.3
Various Convertible Bonds	8,411,435	1	-	8,411,435	0.57%	2.6
Various Corporate Bonds	2,614,216	AAA	-	2,614,216	0.18%	14.0
Various Corporate Bonds	1,020,897	AA+	-	1,020,897	0.07%	8.3
Various Corporate Bonds	2,216,311	AA	-	2,216,311	0.15%	6.2
Various Corporate Bonds	10,828,417	AA-	-	10,828,417	0.74%	9.0
Various Corporate Bonds	7,583,039	A+	-	7,583,039	0.52%	12.5
Various Corporate Bonds	7,011,335	A	-	7,011,335	0.48%	4.9
Various Corporate Bonds	24,983,331	A-	-	24,983,331	1.70%	5.7
Various Corporate Bonds	24,958,954	BBB+	-	24,958,954	1.70%	7.2
Various Corporate Bonds	27,194,328	BBB	-	27,194,328	1.85%	7.1
Various Corporate Bonds	5,241,091	BBB-	-	5,241,091	0.36%	5.1
Various Corporate Bonds	537,296	1	-	537,296	0.04%	29.9
Asset-Backed Notes	4,714,522	n/a	-	4,714,522	0.32%	13.4
External Investment Trusts (2)	188,375,049	n/a	-	-	12.84%	n/a
Equities - Common Stocks	808,253,836	n/a	808,004,836	249,000	55.11%	n/a
Equities - Depository Receipts	64,355,318	n/a	64,355,318	-	4.39%	n/a
Equities - Preferred Stock	35,338,090	n/a	35,338,090	-	2.41%	n/a
Total debt securities and equities	\$ 1,466,732,398		\$ 924,892,189	\$ 353,465,160	100.00%	

n/a – not applicable

n/r – not rated

Below is a reconciliation of the fair value of pension investments noted in the above table of \$1,466,732,398 to the total investments of \$1,422,704,939 reported on the Statement of Fiduciary Net Position:

Subtotal debt securities and equities (in thousands)	\$1,466,732
Less securities included in cash equivalents (in thousands)	<u>(44,027)</u>
Total debt securities and equities (in thousands)	<u>\$1,422,705</u>

The Government STIF and other cash investments, real estate investment trust, equities – common stock, equities – partnership units – mutual funds, equities–depository receipts classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those investments. The Government STIF and other investments; government issued securities; bonds issued or supported by the federal national mortgage association, federal home loan bank, federal home loan mortgage corporation; various municipal bonds; various corporate bonds; asset-backed notes; and equities – preferred stock classified as Level 2 on the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities’ relationship to benchmark quoted prices. The Georgia Fund 1, which the County invests in as discussed previously, is an investment pool which does not meet the criteria of *GASB Statement No. 79* and is thus valued at fair value in accordance with *GASB Statement No. 31*. As a result, the County does not disclose the investment in Georgia Fund 1 within the fair value hierarchy.

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**Note 5****Capital Assets**

Changes in capital assets for the year ended December 31, 2019 are as follows (in thousands of dollars):

	COST					ACCUMULATED DEPRECIATION					BOOK VALUE
	12/31/2018	Additions	Deletions	Transfers	12/31/2019	12/31/2018	Additions	Deletions	Transfers	12/31/2019	12/31/2019
<b>Governmental Activities</b>											
Not Depreciated											
Land	\$ 262,535	\$ -	\$ (5,208)	\$ 763	\$ 258,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,090
Construction in Progress	104,509	29,110	(854)	(35,151)	97,614	-	-	-	-	-	97,614
Depreciated											
Land Improvements	111,678	-	(8,519)	2,541	105,700	31,464	5,583	(2,296)	-	34,751	70,949
Buildings	504,527	-	(4,159)	1,719	502,087	191,479	11,547	(2,969)	-	200,057	302,030
Infrastructure	539,913	5,976	-	25,113	571,002	213,750	14,423	-	-	228,173	342,829
Vehicle & Portable Equipment	146,207	21,986	(6,673)	-	161,520	113,317	14,676	(6,401)	-	121,592	39,928
Other Equipment	32,666	-	-	5,015	37,681	14,898	6,402	(4,932)	-	16,368	21,313
Totals	<u>\$ 1,702,035</u>	<u>\$ 57,072</u>	<u>\$ (25,413)</u>	<u>\$ -</u>	<u>\$ 1,733,694</u>	<u>\$ 564,908</u>	<u>\$ 52,631</u>	<u>\$ (16,598)</u>	<u>\$ -</u>	<u>\$ 600,941</u>	<u>\$ 1,132,753</u>
<b>Business-Type Activities</b>											
Not Depreciated											
Land	\$ 63,886	\$ -	\$ -	\$ 212	\$ 64,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,098
Construction in Progress	390,387	251,006	(2,464)	(76,965)	561,964	-	-	-	-	-	561,964
Depreciated											
Infrastructure	480,785	4,844	-	551	486,180	168,870	9,706	-	-	178,576	307,604
Buildings	108,330	-	-	939	109,269	31,144	3,873	-	-	35,017	74,252
Plants	429,286	-	-	6,720	436,006	147,406	8,611	-	-	156,017	279,989
Lines	1,130,495	4,617	-	37,992	1,173,104	382,374	22,440	-	-	404,814	768,290
Water Meters	61,710	-	-	2,612	64,322	49,963	2,169	-	-	52,132	12,190
Vehicle & Portable Equipment	56,852	8,550	(2,595)	-	62,807	44,066	5,707	(2,490)	-	47,283	15,524
Intangible Water Capacity Rights	85,750	-	-	27,144	112,894	2,908	1,986	-	-	4,894	108,000
Other Equipment	45,664	985	-	795	47,444	34,022	5,336	-	-	39,358	8,086
Leaseholds	187,132	-	-	-	187,132	70,672	3,484	-	-	74,156	112,976
Totals	<u>\$ 3,040,277</u>	<u>\$ 270,002</u>	<u>\$ (5,059)</u>	<u>\$ -</u>	<u>\$ 3,305,220</u>	<u>\$ 931,425</u>	<u>\$ 63,312</u>	<u>\$ (2,490)</u>	<u>\$ -</u>	<u>\$ 992,247</u>	<u>\$ 2,312,973</u>

Depreciation was charged to functions/programs of the primary government during 2019 as follows (in thousands of dollars):

<b><u>Governmental Activities</u></b>		<b><u>Business-type Activities</u></b>	
General government	\$ 3,390	Watershed system	\$ 42,785
Public safety	15,975	Sanitation	8,247
Civil and criminal court system	6,221	DeKalb Peachtree Airport	1,095
Planning & development	803	Stormwater	5,430
Public works	16,949	Vehicle maintenance	48
Community development	158	Vehicle replacement	5,707
Library	2,000		<u>\$ 63,312</u>
Parks and recreation	6,001		
Health and welfare	1,134		
	<u>\$ 52,631</u>		

For the year ended December 31, 2019, the County had active construction projects related to various construction projects throughout the County. At year-end, the County's commitments with contractors totaled \$209,084,420.

The County recorded intangible assets at gross (total cost and accumulated depreciation) in accordance with GASB 51, *Accounting and Financial Reporting for Intangible Assets*.



**Note 6****Long-Term Obligations**

Changes in long-term obligations for the year ended December 31, 2019 are as follows (in thousands of dollars):

	<b>Balance 12/31/2018</b>	<b>Additions</b>	<b>Payments/ Retirements</b>	<b>Balance 12/31/19</b>	<b>Current Portion</b>	<b>Long-term Portion</b>
<b><u>Governmental activities</u></b>						
Claims and judgments payable	\$ 16,412	\$ 82,315	\$ (80,689)	\$ 18,038	\$ 10,776	\$ 7,262
Net pension liability	824,044	215,639	(290,720)	748,963	-	748,963
Total OPEB liability	661,333	103,117	(160,593)	603,857	-	603,857
Compensated absences payable	31,379	30,296	(29,120)	32,555	17,446	15,109
Financed purchases	10,309	-	(4,726)	5,583	4,408	1,175
Notes payable	1,036	-	(510)	526	526	-
General obligation bonds payable	162,245	-	(19,845)	142,400	20,970	121,430
Revenue bonds payable	62,875	-	(5,180)	57,695	5,310	52,385
Certificates of participation payable	19,325	-	(2,945)	16,380	3,005	13,375
Unamortized premium on bonds payable	21,144	-	(3,100)	18,044	-	18,044
Totals	<u>\$ 1,810,102</u>	<u>\$ 431,367</u>	<u>\$ (597,428)</u>	<u>\$ 1,644,041</u>	<u>\$ 62,441</u>	<u>\$ 1,581,600</u>
<b><u>Business-type activities</u></b>						
Net pension liability	\$ 205,813	\$ 58,869	\$ (74,011)	\$ 190,671	\$ -	\$ 190,671
Landfill closure and postclosure costs	21,180	1,426	-	22,606	-	22,606
Pollution remediation obligation	767	-	(52)	715	-	715
Compensated absences payable	6,242	7,928	(7,416)	6,754	5,833	921
Financed purchases	2,614	985	(1,307)	2,292	1,493	799
Revenue bonds payable	759,940	-	(27,185)	732,755	28,475	704,280
Unamortized premium on bonds payable	40,703	-	(3,622)	37,081	-	37,081
GEFA loan	2,728	2,353	(1,207)	3,874	1,216	2,658
Totals	<u>\$ 1,039,987</u>	<u>\$ 71,561</u>	<u>\$ (114,800)</u>	<u>\$ 996,748</u>	<u>\$ 37,017</u>	<u>\$ 959,731</u>

**Governmental activities:**

Claims and judgements payable, compensated absences, and financed purchases have typically been liquidated in the general fund and in the internal service (risk management) fund. The total OPEB liability and net pension liability for governmental activities have typically been liquidated in the general fund.

The following is a summary of the County's outstanding general obligation bond issues at December 31, 2019 (in thousands of dollars):

<u>Year Issued</u>	<u>Purpose</u>	<u>Interest Rate (%)</u>	<u>Interest Dates</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Authorized and Issued</u>	<u>Retired</u>	<u>Outstanding</u>
2013	Refunding issue	3.00-5.00	1-1 & 7-1	12/19/13	01/01/20	\$ 52,445	\$ 40,810	\$ 11,635
2016	Refunding issue	3.00-5.00	6-1 & 12-1	04/21/16	12/01/30	143,355	12,590	130,765
Totals:						<u>\$ 195,800</u>	<u>\$ 53,400</u>	<u>\$ 142,400</u>

On April 21, 2016, DeKalb County issued \$143,355,000 at a premium of \$24,926,454, 3.0% to 5.0% general obligation bonds (Series 2016) with varying semi-annual principal and interest payments due (June 1 and December 1) through December 2030. These general obligation bonds were issued for the purpose of refunding \$164,145,000 of the Series 2006 Parks, Libraries, and Transportation General Obligation Bonds. The net present value cash-flow savings resulting from this transaction was determined during fiscal year 2016 to be \$25,077,211. The difference between the cash flows required to service the old debt (refunded debt) and cash flows required to service the new debt (refunding debt) and complete the refunding was determined during fiscal year 2016 to be \$25,808,399. The outstanding balance of the Series 2016 general obligation bonds as of December 31, 2019 is \$130,765,000.

The following is a summary of the County's outstanding general obligation bonds debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<u>Year Payable</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	\$ 20,970	\$ 6,305	\$ 27,275
2021	9,800	5,548	15,348
2022	10,285	5,057	15,342
2023	10,750	4,543	15,293
2024	11,270	4,006	15,276
2025-2029	64,690	11,264	75,954
2030	14,635	585	15,220
Totals	<u>\$ 142,400</u>	<u>\$ 37,308</u>	<u>\$ 179,708</u>

The County is subject to the laws of the State of Georgia, which limits the amount of net bonded debt (exclusive of revenue bonds) the County may have outstanding to 10% of the assessed valuation of taxable property within the County. At year-end, general obligation bonds outstanding (\$142,400,000), net of amounts available in the Debt Service Funds (\$2,399,000), totaled \$140,001,000. The statutory limit at the date was \$3,398,372,000, providing a debt margin of \$3,257,622,000.

The following is a summary of the County's Certificates of Participation by direct placement at December 31, 2019 (in thousands of dollars):

Year Issued	Purpose	Interest Rate (%)	Interest Dates	Issue Date	Maturity Date	Authorized and Issued	Retired	Outstanding
2016	Public purposes project	1.69	6-1 & 12-1	09/08/16	12/01/26	\$ 12,490	\$ 3,495	\$ 8,995
2013	Refunding issue	2.25-4.75	6-1 & 12-1	12/19/13	12/01/23	15,730	8,345	7,385
Totals:						<u>\$ 28,220</u>	<u>\$ 11,840</u>	<u>\$ 16,380</u>

On September 8, 2016, DeKalb County issued \$12,490,000, 1.69% Certificate of Participation notes (series 2016) through direct placement with varying semi-annual principal and interest payments due (June 1 and December 1) through December 2026. The Certificate of Participation notes contain a provision that in an event of default, the timing of repayment of outstanding amounts become immediately due to the County being unable to pay or a material breach of representation in bond documents. The outstanding balance of the certificates of the participation note as of December 31, 2019 is \$8,995,000.

The following is a summary of Certificates of Participation debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<u>Year Payable</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	\$ 3,005	\$ 318	\$ 3,323
2021	3,065	258	3,323
2022	3,130	195	3,325
2023	3,195	132	3,327
2024	1,305	67	1,372
2025-2026	2,680	68	2,748
Totals	<u>\$ 16,380</u>	<u>\$ 1,038</u>	<u>\$ 17,418</u>

The following is a summary of the County's outstanding governmental activities revenue bond issues at December 31, 2019 (in thousands of dollars):

Year Issued	Purpose	Interest Rate (%)	Interest Dates	Issue Date	Maturity Date	Authorized and Issued	Retired	Outstanding
2010	Urban Redevelopment Agency	6.010	4-1 & 10-1	12/07/10	10/01/30	\$ 6,775	\$ 1,800	\$ 4,975
2013	Refunding issue	2.25	6-1 & 12-1	12/19/13	12/01/23	8,680	4,610	4,070
2015	Refunding issue - Juvenile Justice Center	1.86	6-1 & 12-1	10/21/15	12/01/25	23,745	8,925	14,820
2015	Refunding issue - Public Safety and Judicial Facility	3.0-5.0	6-1 & 12-1	10/30/15	12/01/34	36,395	2,565	33,830
Totals:						<u>\$ 75,595</u>	<u>\$ 17,900</u>	<u>\$ 57,695</u>

On October 21, 2015, DeKalb County issued \$23,745,000, 1.86% revenue bonds (series 2015) through direct placement with varying semi-annual principal and interest payments due (June 1 and December 1) through December 2025. These revenue bonds were issued for the purpose of refunding \$23,015,000 of the Series 2005 Juvenile Justice Center Revenue Bonds. The net present value cash-flow savings resulting from this transaction was determined during fiscal year 2015 to be \$2,239,921. The difference between the cash flows required to service the old debt (refunded debt) and cash flows required to service the new debt (refunding debt) and complete the refunding was determined during fiscal year 2015 to be \$2,244,411. The deferred accounting gain or loss was immaterial and not amortized. The revenue bonds contain a provision that in an event of default due to the County's inability to pay or a breach of covenants, all outstanding amounts become immediately due. The outstanding balance of the revenue bonds as of December 31, 2019 is \$14,820,000.

On November 30, 2015, DeKalb County issued \$36,395,000, 3.0% to 5.0% revenue bonds (series 2015 with varying semi-annual principal and interest payments due (June 1 and December 1) through December 2034. These revenue bonds were issued for the purpose of refunding \$37,925,000 of the Series 2004 Public Safety and Judicial Facilities Revenue Bonds. The revenue bonds contain a provision that in an event of default due to the County's inability to pay or a breach of covenants, all outstanding amounts become immediately due. The net present value cash-flow savings resulting from this transaction was determined during fiscal year 2015 to be \$5,485,835. The difference between the cash flows required to service the old debt (refunded debt) and cash flows required to service the new debt (refunding debt) and complete the refunding was determined during fiscal year 2015 to be \$5,650,122. The deferred accounting gain or loss was immaterial and not amortized. The outstanding balance of the revenue bonds as of December 31, 2019 is \$33,830,000.

For financial accounting and reporting purposes, all of the above governmental activities refunding bonds defeased (\$21,455,000 at December 31, 2019) are considered retired and, along with the funds held in trust, are not included in the accompanying financial statements.

The following is a summary of the County's governmental activities revenue bonds debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<u>Year Payable</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	\$ 5,310	\$ 2,177	\$ 7,487
2021	5,465	2,008	7,473
2022	5,635	2,584	8,219
2023	5,800	1,654	7,454
2024	4,895	1,514	6,409
2025-2029	16,125	4,903	21,028
2030-2034	14,465	1,544	16,009
Totals	<u>\$ 57,695</u>	<u>\$ 16,384</u>	<u>\$ 74,079</u>

### Notes Payable from Direct Borrowing

On May 1, 2016, the County's Clerk of Superior Court entered into a software lease purchase agreement with an original principal component of \$2,500,000 for the purposes of purchasing imaging equipment. With this agreement, an escrow account was established in which the cost of acquisition will be paid with amounts transferred from the escrow fund. Interest and principal payments are made on June 1 and December 1. The note payable matures on December 1, 2020. The outstanding balance of this note payable as of December 31, 2019 is \$526 (in thousands).

The following is a summary of the County's governmental activities notes payable debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<u>Year Payable</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	<u>\$ 526</u>	<u>\$ 12</u>	<u>\$ 538</u>

### Financed Purchases

During fiscal year 2014, the County entered into an equipment financed purchase agreement as lessee for the financing of vehicles. The seller deposited \$28,000,000 with a bank serving as escrow agent (in the County's name) and pursuant to the terms of the escrow agreement, the County will pay each vendor or manufacturer of the equipment its invoice cost and the County is reimbursed from funds held in the escrow account. As of December 31, 2018, the County purchased \$28,000,000 of vehicles under this agreement and these are capital assets within the Vehicle Replacement Fund. The purchase agreement has an original amount of \$28,000,000, matures September 15, 2020 and total interest to be paid of \$1,568,980 and requires payments of interest in various amounts in March and September and principal in September. The County spent 72% of the proceeds on governmental activities and 28% on business-type activities. Accordingly, in the government-wide financial statements, \$3,360,000 or 72% of the remaining financed purchase balance is recorded in governmental activities while \$1,307,000 or 28% is recorded in business-type activities. As of December 31, 2019, the total cost of equipment under the purchase agreement is \$28,000 (in thousands) and the accumulated depreciation of the vehicles is \$21,310 (in thousands). Annual depreciation of these assets are included in depreciation expense.

On August 4, 2017, the County's Sheriff entered into a software financed purchase agreement in the amount of \$2,804 (in thousands) for the financing of software systems. The lease matures on August 15, 2022 and bears an interest rate of 3.147%. Debt service payments of \$305,538 are made semi-annually on February 15 and August 15 beginning on February 15, 2018. As of December 31, 2019, the outstanding balance on the purchase agreement is \$1,736 (in thousands) and the accumulated depreciation on the software system acquired under the financed purchase is \$1,207 (in thousands). Annual depreciation of this asset is included in depreciation expense.

On October 20, 2015, the County entered into a Hanson Mitigation Software financed purchase agreement in the amount of \$3,234 (in thousands) for the financing of software systems. The purchase agreement matures on September 1, 2020 with total interest to be paid of \$174 (in thousands) and requires payments of interest and principal of various amounts in March, June, September, and December. As of December 31, 2019, the outstanding balance on the purchase agreement is \$487 (in thousands) and the accumulated depreciation on the software system acquired under the financed purchase is \$2,910 (in thousands). Annual depreciation of this asset is included in depreciation expense.

The debt service requirements to maturity on the County's financed purchases (in thousands) are as follows:

Year ending December 31	Governmental		Internal Service Funds	
	Principal	Interest	Principal	Interest
2020	\$ 1,048	\$ 55	\$ 4,667	\$ 75
2021	578	33	-	-
2022	597	14	-	-
	<u>\$ 2,223</u>	<u>\$ 102</u>	<u>\$ 4,667</u>	<u>\$ 75</u>
Governmental allocation:			\$ 3,360	
Business-type allocation:			1,307	
			<u>\$ 4,667</u>	

**Business-type Activities**

The following is a summary of the County's outstanding business-type activities revenue bond issues as of December 31, 2019 (in thousands of dollars):

Series	Interest Rate (%)	Interest Dates	Issue Date	Maturity Date	Authorized and Issued	Retired	Outstanding
2006B	4.0-5.0	4-1 10-1	05/24/06	10/01/35	\$ 271,895	\$ 47,845	\$ 224,050
2010	5.44	4-1 10-1	12/07/10	10/01/25	28,400	15,515	12,885
2011	2.0 - 5.25	4-1 10-1	12/14/11	10/01/41	381,500	44,520	336,980
2013	2.0-5.0	4-1 10-1	12/19/13	10/01/35	134,375	38,300	96,075
2015	2.0-5.0	4-1 10-1	12/03/15	10/01/35	70,490	7,725	62,765
Totals				Totals:	<u>\$ 886,660</u>	<u>\$ 153,905</u>	<u>\$ 732,755</u>

The following is the purpose of each series of the County's outstanding business-type activities revenue bond issues as of December 31, 2019:

Series	Purpose
2006B	Refunding issue
2010	Water & Sewer Recovery Zone Economic Development Program
2011	Infrastructure Improvements
2013	Refunding issue
2015	Refunding issue

On December 3, 2015, DeKalb County issued \$70,490,000, 2.0% to 5.0% Water and Sewerage revenue bonds (series 2015) with varying semi-annual principal and interest payments due (April 1 and October 1) through October 2035. These water and sewerage revenue bonds were issued for the purpose of refunding \$75,020,000 of the Series 2006A Water and Sewerage Revenue Bonds. The net present value cash-flow savings resulting from this transaction was determined during fiscal year 2015 to be \$9,244,283. The difference between the cash flows required to service the old debt (refunded debt) and cash flows required to service the new debt (refunding debt) and complete the refunding was determined during fiscal year 2015 to be \$12,364,249. These bonds are payable from the revenues of the Water and Sewer system. In the event that the County has an inability to pay, the remainder of the outstanding balance will become immediately due. The outstanding balance of the revenue bonds as of December 31, 2019 is \$62,765,000.

For financial accounting and reporting purposes, all water and sewerage revenue bonds defeased (\$178,985,000 at December 31, 2019) are considered retired and, along with the funds held in trust, are not included in the accompanying financial statements.

The various bond indentures contain significant limitations and restrictions on annual debt service requirements, maintenance of and flow of monies through various restricted accounts, minimum amounts to be maintained in various sinking funds, and minimum revenue bond coverage.

The following is a summary of the County's outstanding business-type activities revenue bonds debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<b>Year ending December 31,</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2020	\$ 28,475	\$ 37,382	\$ 65,857
2021	29,750	36,050	65,800
2022	31,100	34,645	65,745
2023	32,595	33,097	65,692
2024	35,155	31,422	66,577
2025-2029	187,910	128,341	316,251
2030-2034	208,095	79,094	287,189
2035-2039	131,250	30,723	161,973
2040	48,425	3,846	52,271
	<u>\$ 732,755</u>	<u>\$ 414,600</u>	<u>\$ 1,147,355</u>

### Note Payable from Direct Borrowing

On July 10, 2015, the GEFA Board awarded DeKalb County a \$6,000,000 loan through direct borrowing. The proceeds of the loan will be used to purchase rolling trashcans for residential household collection for DeKalb County residents. The outstanding balance of these notes payable at December 31, 2019 is \$1,521,000.

On July 8, 2019, the GEFA Board awarded DeKalb County a \$3,000,000 loan through direct borrowing. As of December 31, 2019, the loan is still in the drawdown phase and no debt payments are required. Currently, the outstanding balance of the note payable at December 31, 2019 is \$2,353,000.



The following is a summary of the County's outstanding business-type activities notes payable debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<u>Year Payable</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	\$ 1,216	\$ 17	\$ 1,233
2021	305	8	313
Totals	<u>\$ 1,521</u>	<u>\$ 25</u>	<u>\$ 1,546</u>

### Financed Purchase

On June 25, 2019, the County entered into a financed purchase agreement with Motorola in the amount of \$985 (in thousands) for the financing of radio systems. The purchase agreement matures on July 1, 2024 with total interest to be paid of \$88 (in thousands) and requires payments of interest and principal annually on July 1. As of December 31, 2019, the outstanding balance on the purchase agreement is \$985 (in thousands) and the accumulated depreciation on the software system acquired under the financed purchase is \$99 (in thousands). Annual depreciation of this asset is included in depreciation expense. The following is a summary of the County's outstanding business-type activities financed purchase debt service requirements to maturity as of December 31, 2019 (in thousands of dollars):

<u>Year ending December 31</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2020	\$ 186	\$ 29	\$ 215
2021	191	23	214
2022	197	18	215
2023	203	12	215
2024	208	6	214
	<u>\$ 985</u>	<u>\$ 88</u>	<u>\$ 1,073</u>

**Note 7****Leases****Operating Leases**

The County leases building and office facilities and equipment under leases and rental agreements which are cancelable annually. In 2019, the County paid \$5,963,706 to lease office space and equipment, emergency construction, and event equipment on an as needed basis. Amounts payable on operating leases are as follows:

<b>Year Payable</b>	<b>(In Thousands) Amount</b>
2020	\$ 4,644
2021	4,600
2022	3,430
2023	2,549
2024	814
2025	200
<b>Totals</b>	<b>\$ 16,237</b>

**Note 8****Pollution Remediation Obligations**

Pursuant to the provisions of GASB Statement No. 49, Accounting and Financial Reporting for Pollution Remediation Obligations, the County is reporting a \$714,765 liability in its Sanitation Enterprise Fund for its estimated liability due to its standing as a potentially responsible party (PRP) in the Crymes Landfill site. The Crymes Landfill is a privately owned off-site landfill which the Georgia Environmental Protection Division determined required remediation in 1998 pursuant to the Georgia Hazardous Site Response Act (HSRA) HIS Listed 102292. DeKalb County is one of three remaining participants in the Crymes Landfill HSRA action and is responsible for 33.3% of the remediation costs. For several years, the County sent household waste to the Crymes Landfill, extending the life of its own facility. The County has funded and accrued its current share based on prior engineering estimates in the Sanitation Enterprise Capital Fund and is subject to revision based on price increases or reductions, changes in technology, or changes in applicable laws or regulations. Postremediation costs are unlikely. There are no estimated recoveries reducing the liability.

**Note 9****Employee Benefits****A. Defined Benefit Pension Plan Description**

The County provides pension benefits for substantially all of its full-time and permanent part-time employees through a single employer defined benefit plan (the "Plan"). The Plan is administered by the DeKalb County Pension Board (the "Board"), composed of seven (7) voting members (the Chief Executive Officer of DeKalb County, two (2) members elected by County employees, two (2) members selected by the DeKalb County Board of Commissioners, one (1) member elected by County retirees, and one (1) member appointed by the other voting members of the Board) and two (2) non-voting members (the County Chief Financial Officer and the County Merit System Director). Separate, stand-alone financial statements of the Plan are prepared and can be obtained from the DeKalb County Department of Finance at 1300 Commerce Drive, Decatur, Georgia 30030.

Employees participating prior to September 1, 2005:

The Plan provides retirement benefits of 2.75% of average salary (based on the highest consecutive 36 months of pay over the last 10 years of employment) times years of service with a maximum retirement benefit of 82.5% of average salary. Normal retirement, with at least 10 years of service is age 55 or older. Early retirement (subject to reduction in benefits) is allowed at age 50 with 10 or more years of service. Employees with 30 years of service can retire at any age with no reduction in benefits. An employee can retire at age 65 with three or more years of service.

Termination benefits are as follows: Within the first three years of service, the participant's contributions will be returned without interest. After three but less than ten years of service, the participant may either withdraw contributions plus interest or leave contributions in the Plan and receive a monthly benefit to commence at age 65 equal to the accrued benefit as of the date of termination. After ten years of service, the participant may either withdraw contributions plus interest or leave contributions in the Plan and receive a monthly benefit to commence at their normal retirement date equal to the accrued benefit as of the date of termination. Such terminating employees with ten or more years of service may elect to receive reduced benefits any time after the attainment of 50 years of age.

Employees beginning participation on or after September 1, 2005:

The Plan provides retirement benefits of 2.25% of average salary (based on the highest consecutive 36 months of pay over the last 10 years of employment) times years of service with a maximum retirement benefit of 67.5% of average salary and normal retirement, with at least 10 years of service, at age 62 or older. Early retirement (subject to reductions in benefits) is allowed at age 55 with 10 or more years of service. Employees age 55 with 25 years of service can retire with no reduction in benefits. An employee can retire at age 65 with seven or more years of service.

Termination benefits are as follows: Within the first three years of service, the participant's contributions will be returned without interest. After three but less than seven years of service, the participant's contributions plus interest shall be returned. After seven years of service, the participant may either withdraw contributions plus interest or leave contributions in the Plan and receive a monthly benefit to commence at their normal retirement date equal to the accrued benefit as of the date of termination. Such terminating employees may elect to receive benefits any time after the attainment of 55 years of age. Retirement benefits are payable monthly for life (ten years guaranteed) with survivor options available subject to reduced monthly benefits. The Plan also provides disability benefits. These benefit provisions and all other requirements are established by State statute and by the DeKalb Pension Act. Any changes to the Plan benefits must be approved by the DeKalb County Board of Commissioners.

Actuarially Determined Pension Plan Contribution Requirements and Contributions Made:

The Plan's funding policy provides for the County to contribute the actuarially determined contributions to the Pension Plan each year. The policy was approved and can only be changed, by the Board of Commissioners. The actuary determines the contribution rate in an annual actuarial valuation as of January 1, 2019, and the County contributes on that basis during the fiscal year beginning 21 months after the valuation date. Employees contribute at different levels based on their date of hire: members who began participation prior to September 1, 2005 contribute 10.48% of pay, members whose participation began between September 1, 2005 and December 31, 2015 contribute 8.57% of pay, and members first participating on or after January 1, 2016 contribute 6.42% of pay.

The January 1, 2019 valuation is used to determine the recommended contribution for the fiscal year beginning January 1, 2019. The recommended contribution is the minimum amount required to satisfy the minimum funding standards under Georgia law by virtue of Code section 47-20-10. The minimum required contribution under Georgia law is based on the Plan's normal cost plus the sum of individual bases established for experience gains and losses, plan amendments, assumption changes and method changes.

As of December 31, 2019, employer contributions of 20.91% of covered payroll or \$61,079,577 were required and actual contributions of \$65,785,505 represent 107.7% of the employer actuarially required contribution.

At January 1, 2019, pension plan membership consisted of the following:

Inactive employees or beneficiaries currently receiving benefits	4,967
Inactive employees entitled to but not yet receiving benefits	521
Active employees	<u>5,992</u>
Total	<u><u>11,480</u></u>

**B. Plan Accounting Policies**

Basis of Accounting – the Plan utilizes the accrual basis of accounting.

Investments – All pension plan investments are reported at fair value as discussed in Note 4. No investments represented more than 5% of plan assets at December 31, 2019. Investment income is recognized by the plan when earned. Administrative costs of the Plan are financed through investment earnings.

Contributions – Contributions are recognized when paid or legally due to the pension plan.

Benefit Payments – Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

**C. Net Pension Liability of the County**

The components of the net pension liability of the County at December 31, 2019 were as follows:

Total pension liability	\$2,412,601,152
Plan fiduciary net position	<u>(1,472,967,434)</u>
County's net pension liability	\$ <u>939,633,718</u>

Plan fiduciary net position as a percentage of the total pension liability	61.05%
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The required schedule of changes in the County's net pension liability and related ratios immediately following the notes to the financial statements presents multiyear trend information about whether the value of the Plan assets is increasing or decreasing over time relative to the total pension liability.

*Actuarial assumptions:* The total pension liability was determined by an actuarial valuation as of January 1, 2019, using the following actuarial assumptions, applied to all periods included in the measurement, with the results rolled forward to the County's measurement date of December 31, 2019.

Inflation	2.50%
Salary increases	Inflation plus merit increases that vary by service, ranging from 0.00% to 4.75%
Investment rate of return	6.75%, including inflation, net of investment expenses
Cost-of-living adjustments	None

The pre-retirement mortality rates were based on the RP-2006 Combined Healthy Blue Collar Mortality Table, for males and females. The postretirement mortality rate were based on RP-2006 Healthy Annuitant Table, loaded by 20%. Disabled mortality rates were based on the RP-2006 Disabled Retiree Table, loaded by 20%.

The actuarial assumptions used in the January 1, 2019 valuation were based on the results of the experience study for the period April 1, 2013 to March 31, 2017.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of December 31, 2019 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return*</u>
Domestic equity	60%	6.41%
International equity	15%	6.96%
Fixed Income	<u>25%</u>	1.96%
<b>Total</b>	<u>100%</u>	

\* Real rates of return are net of 2.50% assumed inflation.

*Discount rate:* The discount rate used to measure the total pension liability is 6.75%. The projection of cash flows used to determine the discount rate assumed that Group 1 participants will contribute 10.48% of pay, Group 2 participants will contribute 8.57% of pay, and Group 3 participants will contribute 6.42% of pay. The County is expected to contribute the actuarially determined contribution. The actuarially determined contribution is equal to the employer normal cost plus a 30-year closed amortization of the unfunded actuarial accrued liability, beginning April 1, 2013 (26 years remaining). Amortization payments are expected to grow by 2.75% annually. Based on these assumptions, the Pension Plan's fiduciary net position is projected to be available to make all projected future benefit payments of current plan members and thus the long-term expected rate of return on Pension Plan investments was applied to all of the projected benefit payments in determining the total pension liability.

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*Changes in the Net Pension Liability of the County:* The changes in the components of the net pension liability of the County for fiscal year end December 31, 2019 were as follows:

	<b>Total Pension Liability (a)</b>	<b>Plan Fiduciary Net Position (b)</b>	<b>Net Pension Liability (a) - (b)</b>
<b>Balances at 12/31/18</b>	\$ 2,293,315,352	\$ 1,263,458,336	\$ 1,029,857,016
<b>Changes for the year:</b>			
Service cost	38,363,867	-	38,363,867
Interest	152,155,415	-	152,155,415
Differences between expected and actual experience	11,557,738	-	11,557,738
Assumption Changes	38,635,780	-	38,635,780
Contributions—employer	-	65,785,505	(65,785,505)
Contributions—employee	-	26,686,306	(26,686,306)
Net investment income	-	272,259,200	(272,259,200)
Benefit payments, including refunds of employee contributions	(155,049,849)	(155,049,849)	-
Administrative expense	-	(877,860)	877,860
Other changes	33,622,849	705,796	32,917,053
<b>Net changes</b>	<b>119,285,800</b>	<b>209,509,098</b>	<b>(90,223,298)</b>
<b>Balances at 12/31/19</b>	<b>\$ 2,412,601,152</b>	<b>\$ 1,472,967,434</b>	<b>\$ 939,633,718</b>

The required schedule of changes in the County's net pension liability and related ratios immediately following the notes to the financial statements presents multiyear trend information about whether the value of plan assets is increasing or decreasing over time relative to the total pension liability.

*Sensitivity of the net pension liability to changes in the discount rate.* The following presents the net pension liability of the County, calculated using the discount rate of 6.75%, as well as what the County's net pension liability would be if it were calculated using a discount rate that is one percentage-point lower (5.75%) or one percentage-point higher (7.75%) than the current rate:

	1% Decrease (5.75%)	Current Discount Rate (6.75%)	1% Increase (7.75%)
County net pension liability	\$1,210,956,217	\$939,633,718	\$712,645,845

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect on December 31, 2019 and on the pattern of sharing of costs between the County and plan members to that point.

#### D. Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the fiscal year ended December 31, 2019, the County recognized pension expense of \$159,037,124. At December 31, 2019, the County reported deferred outflows of resources and deferred inflows of resources related to pension from the following sources.

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 25,651,009	\$ 2,471,621
Changes of assumptions	115,055,121	34,685,135
Net difference between projected and actual earnings on pension plan investments	-	94,770,125
Total	<u>\$ 140,706,130</u>	<u>\$ 131,926,881</u>



Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal year ending December 31:

2020	\$	20,473,204
2021		23,351,389
2022		2,773,373
2023		<u>(37,818,717)</u>
Total	\$	<u>8,779,249</u>

#### E. Other Postretirement Benefits

**Plan Administration and Benefits:** Group health benefits are available to all retirees, beneficiaries of, and dependents of retirees, with the County paying up to 70% of the total cost and the retiree paying the remaining amount. Life insurance in the amount of \$7,000 is provided to all retirees without cost to the retiree. These benefits are provided by the DeKalb County Board of Commissioners each year and are not statutory, contractual, or required by other authority. The full benefits are paid for eligible retirees based on the following hire dates:

- If hired prior to September 1, 2005, retirees are eligible at the earlier of (1) age 65 with 3 years of service, (2) age 50 with 10 years of service; or (3) 30 years of service;
- If hired on or after September 1, 2005 and before January 1, 2016, the earliest of (1) age 65 with 7 years of service, (2) age 55 with 7 years of service, or (3) 30 years of service;
- If hired on or after January 1, 2016, the earliest of (1) age 67 with 7 years of service, (2) age 55 with 10 years of service, or (3) 30 years of service; and
- Disability retirees must have 5 years of service if hired prior to January 1, 2016 or 10 years of service if hired on or after January 1, 2016.

The DeKalb County Employee and Postretirement Medical & Life Insurance Benefits Plan, administered by the County's Board of Commissioners, is a single-employer defined healthcare plan. The Plan provides medical, dental, vision, and life insurance benefits to active employees, and eligible retirees, and eligible beneficiaries and dependents of retirees. The annual contribution made is based on the projected pay-as-you-go financing requirements. The County's Board of Commissioners established and may amend the benefit provisions. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75 and a separate report was not issued on the Plan.

**Plan Membership:** As of January 1, 2019, the date of the most recent actuarial valuation, plan membership was composed of the following:

	<u>Medical</u>	<u>Dental</u>	<u>Life</u>
Active members	5,992	5,992	5,992
Retirees and beneficiaries currently receiving benefits	3,376	3,368	4,521
Total	<u>9,368</u>	<u>9,360</u>	<u>10,513</u>

There were no vested inactive employees eligible but not yet receiving benefits.

**Contributions:** The Board of Commissioners has elected to fund the Plan on a “pay as you go” basis. Plan members, once retired, contribute to the plan based on number of years of creditable service. Per a County resolution, the County is required to contribute the current year benefit costs of the Plan which are not paid by the retiree. For the year ended December 31, 2019, the County contributed \$21,356,318 for the pay as you go benefits for the Plan.

**Total OPEB Liability of the County:** The County’s total OPEB liability was measured as of December 31, 2019 and was determined by an actuarial valuation as of January 1, 2019 with the actuary using standard techniques to roll forward the liability to the measurement date.

**Actuarial assumptions.** The total OPEB liability in the January 1, 2019 actuarial valuation and December 31, 2019 update was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Discount Rate:	2.74% for fiscal year 2019
Healthcare Cost Trend Rate:	7.00% - 4.50%, Ultimate Trend in 2029 (Pre-Medicare) 7.50% - 4.50%, Ultimate Trend in 2029 (Medicare)
Inflation Rate:	2.50%
Salary increase:	0.00% to 5.50%, including inflation
Participation rate:	70.00%

**Mortality rates:** The mortality assumption was changed for pre-retirement, the RP-2006 Employee Table. For healthy annuitants, the mortality assumption was changed to the RP-2006 Healthy Annuitant Table, loaded by 20%. For disabled annuitants, the mortality assumption was changed to the RP2006 Disabled Retiree Mortality Table, loaded 20%. The generational projection for all lives is based on Scale MP2018-2D.

The actuarial assumptions used in the January 1, 2019 valuation were based on the results of an actuarial experience study for the five year period ended December 31, 2017.

**Discount rate.** The discount rate used to measure the total OPEB liability was 2.74%. This was a decrease from the prior discount rate of 4.10%. This rate was determined using an index rate of 20-year, tax-exempt general obligation municipal bonds with an average rating of AA or higher – which was 2.74% as determined by the Bond Buyer 20-Bond GO Index Rate as of December 31, 2019.

**Changes in the Total OPEB Liability of the County.** The changes in the total OPEB liability of the County for the year ended December 31, 2019, were as follows:

	Total OPEB Liability
<b>Balances at 12/31/18</b>	\$ 661,333,352
<b>Changes for the year:</b>	
Service cost	21,824,522
Interest	27,571,668
Differences between expected and actual experience	53,720,341
Assumption changes	(131,731,521)
Benefit payments	(21,356,318)
Other Changes	(7,504,822)
<b>Net changes</b>	<u>(57,476,130)</u>
<b>Balances at 12/31/19</b>	<u><u>\$ 603,857,222</u></u>

The required schedule of changes in the County's total OPEB liability and related ratios immediately following the notes to the financial statements presents multiyear trend information about the total OPEB liability.

**Sensitivity of the total OPEB liability to changes in the discount rate.** The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.74%) or 1-percentage-point higher (3.74%) than the current discount rate:

	1% Decrease (1.74%)	Discount Rate (2.74%)	1% Increase (3.74%)
Total OPEB liability	\$ 708,960,051	\$ 603,857,222	\$ 521,333,666

**Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.** The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower (6.5% decreasing to 3.5%) or 1-percentage-point higher (8.5% decreasing to 5.5%) than the current healthcare cost trend rates:

	1% Decrease (6.5% decreasing to 3.5%)	Discount Rate (7.5% decreasing to 4.5%)	1% Increase (8.5% decreasing to 5.5%)
Total OPEB liability	\$ 518,693,405	\$ 603,857,222	\$ 712,486,706

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revisions as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of December 31, 2019 and the current sharing pattern of costs between employer and inactive employees.

#### OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended December 31, 2019, the County recognized OPEB expense of \$8,757,457. At December 31, 2019, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 40,429,626	\$ -
Changes in assumptions	-	139,831,359
Total	<u>\$ 40,429,626</u>	<u>\$ 139,831,359</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ending December 31:	
2020	\$ (33,133,911)
2021	(33,133,911)
2022	<u>(33,133,911)</u>
Total	<u>\$ (99,401,733)</u>

**F. Deferred Compensation Plan**

The County offers its employees an optional deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan is available to all County employees and permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. All amounts of compensation deferred under the Plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights, are (until paid or made available to the participant or other beneficiary) solely the property and rights of a Trust created by the County for the benefit of the participants and administered by third parties. The County has adopted the provisions of GASB Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*, the County is not required to include 457 Plan assets and liabilities in the financial statements of the County.

**Note 10****Risk Management**

The County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; law enforcement liability; injuries to employees; assumed risks for employee benefits; damage to private parties; and natural disasters. By provision of the State of Georgia Constitution, the County may be immune from liability for most forms of bodily injury and property damage arising out of its operations, if such losses are not insured. It is the policy of the County to utilize immunity as a legal defense against liability claims whenever the risk of loss is not insured and immunity may be asserted.

DeKalb County has a Risk Management Fund to account for and to finance its purchase of insurance and coverage of uninsured risks of loss when immunity cannot be asserted. Under this program, the Risk Management Fund finances two reserves: workers' compensation and incurred but unpaid claims under a self-funded employee medical/indemnity benefit program. The County retains the first \$1,000,000 of expense for each occurrence of workers' compensation injuries, and it retains the first \$200,000 of medical expense claims per year for each covered employee under the comprehensive medical insurance plan. Beyond these limits, the County purchases specific excess insurance to limit further loss. Reserves are established for the medical insurance liabilities based on actuarial projection provided by the plan administrator (Blue Cross and Blue Shield of Georgia). Reserves for workers' compensation are established using an actuarial projection which includes the following: (1) an estimate of future expenses for known claims and known treatment needs, and (2) a statistical projection of incurred but unreported claims, based on recent historical experience of loss development in the County's claims.

The County purchases commercial automobile liability insurance to cover its automobile, trucks, and other on-road vehicles. It also purchases liability coverage for its helicopter fleet and for airport operations. Beyond the limits of the liability policies, the County asserts immunity, and has never been required to pay a claim in excess of those policies. Consequently, no reserve is established for these risk exposures.

Buildings and contents are insured through an "all risk" property damage insurance policy and the County retains the first \$250,000 of each loss, with blanket limits. This retention level is funded by an annual appropriation of \$659,000 which, historically, has been adequate to cover all claims.

Workers' compensation claims are self funded up to a \$1,000,000 retention. Medical and indemnity expenses stemming from work related injuries are primarily paid as they are incurred. Reserves are set for each claim on an undiscounted basis and reduced to zero upon settlement. Healthcare claims are paid through a fully insured HMO and a self funded PPO/HMO & HSA. Healthcare claims for the self-funded plans are paid on a weekly basis. The changes in the liabilities for self-insurance for the last two years are as follows: (in thousands of dollars):

	<u>2019</u>	<u>2018</u>
Workers' compensation:		
Balance forward	\$ 11,640	\$ 10,929
Incurred claims, net of any changes	7,985	8,186
Payments	<u>(8,423)</u>	<u>(7,475)</u>
Ending Balance	<u>11,202</u>	<u>11,640</u>
Health and dental:		
Balance forward	3,797	3,011
Incurred claims, net of any changes	72,363	75,451
Payments	<u>(71,291)</u>	<u>(74,665)</u>
Ending Balance	<u>4,869</u>	<u>3,797</u>
Total liability for self-insurance	<u><u>\$ 16,071</u></u>	<u><u>\$ 15,437</u></u>

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**Note 11****Allowance for Uncollectible Receivables**

Allowances for uncollectible receivables at December 31, 2019 are as follows (in thousands of dollars):

	Gross Receivables	Uncollectible Receivables	Net Receivables
Governmental activities:			
Taxes receivable	\$ 65,007	\$ 2,559	\$ 62,448
Accounts receivable	11,376	194	11,182
	<u>\$ 76,383</u>	<u>\$ 2,753</u>	<u>\$ 73,630</u>
Business-type activities:			
Accounts receivable	<u>\$ 108,484</u>	<u>\$ 49,990</u>	<u>\$ 58,494</u>

**Note 12****Due From Other Governments**

Amounts due from other governments at December 31, 2019 are as follows (in thousands of dollars)

<b>Governmental Activities</b>		<b>Business-type Activities</b>	
U.S. Department of Transportation	\$ 1,877	Georgia Department of Transportation	\$ 1,101
U.S. Department of Economic Development	212	Other local governments	483
U.S. Department of Housing and Urban Development	493	<b>Total</b>	<u>\$ 1,584</u>
Office of Governor - Criminal Justice Coordinating Council	207		
U.S. Department of Health and Human Services	380		
Georgia Department of Revenue	6,000	Component Units:	
Others	<u>2,790</u>	Miscellaneous State Agencies	<u>\$ 4,330</u>
<b>Total</b>	<u>\$ 11,959</u>		

**Note 13****Interfund Receivables, Payables, and Transfers**

Interfund balances result from the time lag between the dates that (1) inter-fund goods and services are provided or reimbursable expenditures occur and (2) payments between funds are made. Inter-fund receivables net to zero.

**Balances due to / from other funds at December 31, 2019 consist of the following (in thousands of dollars):**

Due to the General Fund from the Pension Trust Fund representing short-term loans	\$	5,571
Due to the General Fund from Internal Service Funds representing short-term loans		112
Due to the General Fund from the Fire Fund representing short-term loans		4,886
Due to the General Fund from the Special Tax District - Designated Unincorporated Fund representing short-term loans		6,449
Due to the General Fund from the Special Tax District - Police Services Fund representing short-term loans		7,420
Due to the General Fund from 2006 Transportation Fund representing short-term loans		73
Due to the General Fund from the Watershed Fund representing short-term loans		7,401
Due to the General Fund from the Sanitation Fund representing short-term loans		5,396
Due to the General Fund from Non-Major Special Revenue funds representing short-term loans		3,294
Due to the General Fund from Non-Major Capital Project funds representing short-term loans		61
Due to the General Fund from Non-Major Enterprise Funds representing short-term loans		1,098
<b>Total</b>	<b>\$</b>	<b>41,761</b>
Due from the General Fund to the Special Tax District - Designated Services Fund representing short-term loans	\$	3,982
Due from the General Fund to Non-Major Capital Projects funds representing short-term loans		2,468
Due from the General Fund to Non-Major Debt Service funds representing short-term loans		510
Due from the General Fund to Non-Major Internal Service funds representing short-term loans		11,147
Due from the General Fund to Non-Major Special Revenue funds representing short-term loans		34
<b>Total</b>	<b>\$</b>	<b>18,141</b>



Transfers are used to (1) move revenues from the fund that statute or budget requires them to be collected to the fund that the statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Inter-fund transfers net to zero.

**Transfers to / from other funds for the year ended December 31, 2019 consist of the following:**

<b>To:</b>	<b>From:</b>		
General Fund	STD - Police Services Fund	\$	1,436
General Fund	Sanitation Fund		86
General Fund	Watershed Fund		428
General Fund	Nonmajor Enterprise Fund		32
General Fund	Nonmajor Governmental Funds		1,982
Fire Fund	General Fund		1,084
STD - Designated Fund	STD - Unincorporated Fund		6,048
STD - Designated Fund	Nonmajor Governmental Funds		276
STD - Designated Fund	Nonmajor Enterprise Fund		1,572
STD - Police Services Fund	General Fund		189
STD - Unincorporated Fund	Sanitation Fund		19
STD - Unincorporated Fund	Nonmajor Governmental Funds		1,243
Nonmajor Governmental Funds	General Fund		15,759
Nonmajor Governmental Funds	Fire Fund		1,476
Nonmajor Governmental Funds	STD - Designated Fund		1,693
Nonmajor Governmental Funds	STD - Unincorporated Fund		125
Nonmajor Governmental Funds	STD - Police Services Fund		1,902
Nonmajor Governmental Funds	Nonmajor Governmental Funds		1,371
Nonmajor Governmental Funds	Internal Service Fund		330
Nonmajor Enterprise Fund	Internal Service Fund		1,968
Watershed Fund	Internal Service Fund		1,812
	<b>Total</b>	<b>\$</b>	<b>40,831</b>

**Note 14****Commitments and Contingencies**

The County is required by State law to spend 2% of the 8% hotel/motel tax collected on contracts promoting tourism. In fiscal year 2015, the DeKalb County Board of Commissioners voted to appropriate 3.5% portion of the hotel/motel tax collected by the County to the DeKalb Convention and Visitors Bureau ("DCVB"). During 2019, the County collected \$2,858 (in thousands) in total receipts from vendors for the hotel/motel tax. Two of the vendors are located at a facility owned by the State and those vendors send the collected 2% portion directly to the designated State agency per State law. The County received \$388 (in thousands) from these vendors for the 3% portion and the adjusted receipts were \$2,624 (in thousands). The County makes payments to the DCVB the month after the funds are received and related payments were \$1,149 (in thousands).

Litigation – The County is defendant in various legal actions related to claims for alleged damages to persons and property, civil rights violations, zoning matters, and other similar types of actions arising in the course of normal County operations. The total range of reasonably possible amounts for these cases is from \$17,000 to \$12,100,000. In the opinion of the County's management and legal counsel, any potential liability related to these suits pending or unasserted claims are not estimable.

Grant Contingencies – The County has received Federal and State grants for specific purposes that are subject to review and audit by the grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the County's management expects such amounts, if any, will not be material.

**Note 15****Net Position Deficit**

The Vehicle Maintenance Fund ended fiscal year 2019 with a deficit in net position of (\$1,240) (in thousands). The County will review expenses and revenues related to this internal service fund and will evaluate if charges need to be increased and/or if operational costs need to be reduced further.

The Recreation Fund ended fiscal year 2019 with a deficit in fund balance of (\$2) (in thousands). The County will review expenditures and will evaluate if expenditures need to be moved to the General Fund and/or if operational costs need to be reduced further.

**Note 16****Budget Information**

The County exceeded the legal level of budgeted expenditures in the following departments during 2019 (in thousands of dollars):

<u>Fund</u>	<u>Department</u>	<u>Amount</u>
General	Public Safety	\$ 674
General	Civil and Criminal Courts	14,289
General	Planning and Development	726
General	Library	2,185
General	Health and Welfare	762
General	Transfers Out	917
Special Tax District - Designated Services	General Government	10
Special Tax District - Designated Services	Public Works	700
Special Tax District - Designated Services	Parks and Recreation	6,118
Special Tax District - Unincorporated	General Government	9,751
Special Tax District - Unincorporated	Civil and Criminal Courts	373
Special Tax District - Unincorporated	Planning and Development	4,362
Special Tax District - Police	Public Safety	18,146
Special Tax District - Police	Transfers Out	16
Fire	Public Safety	5,570
Fire	Transfers Out	16
Nonmajor Special Revenue - Development	Public Works	6,002
Nonmajor Special Revenue - Recreation	Parks and Recreation	37
Nonmajor Special Revenue - Law Enforcement Confiscated	Civil and Criminal Courts	275
Nonmajor Special Revenue - Law Enforcement Confiscated	Public Safety	955
Nonmajor Special Revenue - Street Lights	Public Works	468
Nonmajor Special Revenue - Emergency Telephone System	Public Safety	294
Nonmajor Special Revenue - Grant-in-Aid	Planning and Development	16,381
Nonmajor Special Revenue - Hotel Motel Fund	General Government	49
Nonmajor Debt Service - General Obligation STD Bonds	Debt Service	9
Nonmajor Debt Service - Building Authority Revenue Bonds	General Government	2
Nonmajor Debt Service - Public Safety Judicial Authority	General Government	1
Nonmajor Debt Service - Urban Redevelopment Agency Bonds	General Government	3

**Note 17****Tax Abatements**

State statutes control the creation and operation of Development Authorities which therefore gives Development Authorities the authority to create tax abatements under O.C.G.A 36-62 or O.C.G.A 36-42. DeKalb County adopted an economic development program, whereby the County and other local jurisdictions participate in agreements with the Decide DeKalb Development Authority (“Decide DeKalb” or “Authority”) and local businesses through a “Bond-Lease Transaction” which creates property tax abatements. Under this arrangement, Decide DeKalb will issue revenue bonds either to the applicant or other purchasers it identifies. The proceeds of the bonds enable Decide DeKalb to take title to the applicant’s economic development project. The project then is leased or rented by Decide DeKalb to the applicant, and the applicant pays rental that repay the bonds.

The abatements arise out of the ownership of the property which is the subject of the project. Property owned by the Development Authority is public property and therefore exempt from taxes. When the Authority takes title to property and then leases it, the leased fee created is exempt leaving only the leasehold interest to be taxable assuming the lease is not intended to be a usufruct. The value of the leasehold is influenced by a number of variables. There may arise instances where a lease is a usufruct and the parties agree to a PILOT (Payment in Lieu of Taxes) payment.

The result of such a transaction is that the applicant will receive a reduction in the amounts it otherwise would pay as ad valorem taxes on the project (the “tax incentive”). The tax incentive can be applied over a 10, 15, or 20 year period, as the applicant chooses. The tax incentive is designed to produce approximately, the same present value to the applicant regardless of the term selected.

Tax incentives through Decide DeKalb Bond-Lease Transactions are possible for projects of \$1,500,000 and above. However, because the applicant will pay all associated legal costs and Authority fees, the applicant must weigh the costs against estimated savings, and a project may need to exceed approximately \$10,000,000 before significant net savings are projected.

Decide DeKalb is charged by DeKalb County with providing tax incentives only to significant projects determined by resolution of its board of directors to be worthy and appropriate to achieve its economic development purposes. Prior to providing Decide DeKalb’s preliminary approval (the “inducement”) to provide tax incentives to a project, several prerequisites must be met:

- A fiscal impact analysis of the project performed by a professional selected by Decide DeKalb and paid for by the applicant.
- For retail projects, Decide DeKalb must obtain a market analysis examining market absorption and the impact of the project on similar retail establishments within the projected service area.
- For projects with a capital investment of \$75 million or greater, Decide DeKalb must obtain a recommendation from its business alliance before providing a final inducement.

- The project qualifies as an eligible project under Georgia's Development Authorities Law.
- Decide DeKalb judges that a Bond-Lease transaction is appropriate for the project.
- Decide DeKalb considers that the applicant can meet its obligations pursuant to all relevant agreements.
- The project complies with applicable ordinances, including zoning requirement.
- The project is found consistent with existing local and regional planning efforts.
- Decide DeKalb judges the project feasible.

In regards to these arrangements with third-parties, a clawback agreement would be a matter of contract in which the role of the parties in verifying the terms of the agreement have or have not been met is defined. Typically, the types of commitments made by the recipients of the tax abatements will relate to economic issues related to the creation or continuation of jobs.

For the fiscal year ended December 31, 2019, the County abated property taxes (real and personal property taxes) totaling \$4,691,848 under this program.

## Note 18

### Prior Period Restatement

The County has determined the following restatement to beginning net position was required to correctly record the unbilled revenues for the Watershed Fund as of December 31, 2018. This adjustment resulted in a change to beginning net position of the Watershed Fund as follows (in thousands):

Beginning net position, Watershed System Fund, as previously reported	\$ 1,174,955
Restatement to properly record unbilled revenue	<u>19,173</u>
Beginning net position, Watershed System Fund, as restated	<u><u>\$ 1,194,128</u></u>
Beginning net position, Business-type activities, as previously reported	\$ 1,531,424
Restatement to properly record unbilled revenue	<u>19,173</u>
Beginning net position, Business-type activities, as restated	<u><u>\$ 1,550,597</u></u>

**Note 19****Subsequent Events**

On March 11, 2020, the World Health Organization declared the outbreak of a coronavirus (COVID-19) pandemic. The recently declared pandemic has contributed to significant declines and volatility in the financial markets and is adversely impacting many industries. The related potential financial impact on the County's future financial results is unknown at this time.

On May 21, 2020, the Fulton-DeKalb Hospital Authority, a joint venture of DeKalb County, issued revenue certificates of \$33,630,000. These certificates were issued for the construction of a new surgery center campus. As part of the agreement, DeKalb County has agreed to pay the Fulton DeKalb Hospital Authority the principal and interest until these certificates mature.

On May 22, 2020, the County received \$125,341,475 as part of the 2020 CARES Act for COVID-19 relief.

**DEKALB COUNTY, GEORGIA  
REQUIRED SUPPLEMENTAL INFORMATION  
(Unaudited)**

DEKALB COUNTY, GEORGIA

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF CHANGES IN THE COUNTY'S NET PENSION LIABILITY  
AND RELATED RATIOS

1. Pension Plan

A. Unaudited Schedule of Changes in Net Pension Liability and Related Ratios (in thousands of dollars where applicable):

	2019	2018	2017	2016	2015	2014
<b>Total pension liability</b>						
Service cost	\$ 38,364	\$ 39,641	\$ 35,405	\$ 36,917	\$ 36,480	\$ 37,067
Interest on total pension liability	152,155	147,234	146,434	144,314	141,281	138,335
Differences between expected and actual experience	11,558	12,853	23,177	(12,358)	(3,977)	(9,519)
Changes in assumptions	38,636	(57,809)	215,196	-	-	-
Benefit payments, including refunds of employee contributions	(155,050)	(148,217)	(143,517)	(137,795)	(129,047)	(124,205)
Other	33,623	-	-	-	-	-
<b>Net change in total pension liability</b>	119,286	(6,298)	276,695	31,078	44,737	41,678
<b>Total pension liability - beginning</b>	2,293,315	2,299,613	2,022,918	1,991,840	1,947,103	1,905,425
<b>Total pension liability - ending (a)</b>	<u>\$ 2,412,601</u>	<u>\$ 2,293,315</u>	<u>\$ 2,299,613</u>	<u>\$ 2,022,918</u>	<u>\$ 1,991,840</u>	<u>\$ 1,947,103</u>
<b>Plan fiduciary net position</b>						
Contributions - employer	\$ 65,786	\$ 52,519	\$ 50,613	\$ 48,210	\$ 46,265	\$ 38,935
Contributions - employee	26,686	25,593	25,074	25,008	23,137	23,002
Net investment income (loss)	272,259	(94,624)	228,019	92,563	(27,283)	82,781
Benefit payments, including refunds of employee contributions	(155,050)	(148,217)	(143,517)	(137,795)	(129,047)	(124,205)
Administrative expenses	(878)	(1,001)	(818)	(638)	(704)	(339)
Other	706	1,115	1,116	1,115	1,115	1,115
<b>Net change in plan fiduciary net position</b>	209,509	(164,615)	160,487	28,463	(86,517)	21,289
<b>Plan fiduciary net position - beginning</b>	1,263,458	1,428,073	1,267,586	1,239,123	1,325,640	1,304,351
<b>Plan fiduciary net position - ending (b)</b>	<u>\$ 1,472,967</u>	<u>\$ 1,263,458</u>	<u>\$ 1,428,073</u>	<u>\$ 1,267,586</u>	<u>\$ 1,239,123</u>	<u>\$ 1,325,640</u>
<b>County's net pension liability - ending (a) - (b)</b>	<u>\$ 939,634</u>	<u>\$ 1,029,857</u>	<u>\$ 871,540</u>	<u>\$ 755,332</u>	<u>\$ 752,717</u>	<u>\$ 621,463</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	61.05%	55.09%	62.10%	62.66%	62.21%	68.08%
<b>Covered payroll</b>	\$ 314,613	\$ 317,143	\$ 272,697	\$ 259,751	\$ 264,221	\$ 266,438
<b>County's net pension liability as a percentage of covered payroll</b>	298.66%	324.73%	319.60%	290.79%	284.88%	233.25%

Notes to the Schedule:

The schedule will present 10 years of information once it is accumulated.



**DEKALB COUNTY, GEORGIA**

**REQUIRED SUPPLEMENTARY INFORMATION**

**SCHEDULE OF COUNTY CONTRIBUTIONS**

**B. Unaudited Schedule of County Contributions (in thousands of dollars where applicable):**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Actuarially determined contribution	\$ 61,080	\$ 45,410	\$ 42,440	\$ 51,421	\$ 48,680	\$ 48,680
Contributions in relation to the actuarially determined contribution	<u>65,786</u>	<u>52,519</u>	<u>50,613</u>	<u>48,210</u>	<u>46,265</u>	<u>38,935</u>
Contribution deficiency (excess)	<u>\$ (4,706)</u>	<u>\$ (7,109)</u>	<u>\$ (8,173)</u>	<u>\$ 3,211</u>	<u>\$ 2,415</u>	<u>\$ 9,745</u>
Covered payroll	\$ 314,613	\$ 317,143	\$ 272,697	\$ 259,751	\$ 264,221	\$ 266,438
Contributions as a percentage of Covered payroll	20.9%	16.6%	18.6%	18.6%	17.5%	14.6%

**Notes to the Schedule**

Valuation Date	January 1, 2019
Cost Method	Entry Age Normal
Amortization Method	Level percent compensation, with 2.75% annual increase
Remaining Amortization Period	Closed period with 25 years remaining as of January 1, 2019
Asset valuation method	Market value of assets less unrecognized returns in each of the last ten years. Unrecognized return is equal to the difference between the actual market return and the expected return on the market value, and is recognized over a ten-year period, further adjusted, if necessary, to be within 30% of the market value.
Inflation	2.50%
Salary increases	0.00% to 6.25%, inflation plus merit increase that vary by service
Investment rate of return	6.75%, net of pension plan investment expense, including inflation.
Retirement age	Group-specific rates based on age and date of hire; rates start at age 50 or 55 (depending upon hire date), with 100% retirement at varying ages, from age 60 to 70 (depending upon hire date).
Mortality	Non-disabled: RP-2000 Combined Healthy Blue Collar Mortality Table, set forward two years, projected generationally from 2013 with Scale AA for males and the RP-2000 Combined Healthy White Collar Mortality Table, set forward one year, projected generationally from 2013 with Scale AA for females Disabled: RP-2000 Disabled Retiree Mortality Table, for both males and females, projected generationally from 2013 with Scale AA.

**Notes to the Schedule:**

The schedule will present 10 years of information once it is accumulated.

DEKALB COUNTY, GEORGIA

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF PENSION INVESTMENT RETURNS

C. Unaudited Schedule of Pension Investment Returns:

	2019	2018	2017	2016	2015	2014
Annual money-weighted rate of return, net of investment expense	22.50%	-6.41%	18.77%	8.11%	-2.24%	6.87%

Notes to the Schedule:

The schedule will present 10 years of information once it is accumulated.

DEKALB COUNTY, GEORGIA

REQUIRED SUPPLEMENTARY INFORMATION

OTHER POSTEMPLOYMENT BENEFITS (OPEB)

2. Other Postemployment Benefits (OPEB)

(A) Unaudited Schedule of Changes in the County's Total OPEB Liability and Related Ratio (in thousands of dollars where applicable):

	2019	2018
Total OPEB liability		
Service cost	\$ 21,825	\$ 24,743
Interest on total OPEB liability	27,572	24,762
Changes in benefit terms	(7,505)	(3,962)
Difference between expected and actual experience	53,720	232
Changes of assumptions and other inputs	(131,732)	(68,388)
Benefit payments	(21,356)	(22,271)
<b>Net change in total OPEB liability</b>	<b>(57,476)</b>	<b>(44,884)</b>
<b>Total OPEB liability - beginning</b>	<b>661,333</b>	<b>706,217</b>
<b>Total OPEB liability - ending</b>	<b>\$ 603,857</b>	<b>\$ 661,333</b>
 <b>Covered-employee payroll</b>	 \$ 306,803	 \$ 284,300
 <b>Total OPEB liability as a percentage of covered-employee payroll</b>	 196.8%	 232.6%

**Notes to the Schedule:**

The County is not accumulating assets in a trust fund that meets the criteria in paragraph 4 of GASB Statement No. 75 for payment of future OPEB benefits.

The schedule will present 10 years of information once it is accumulated.

**DEKALB COUNTY, GEORGIA  
COMBINING STATEMENTS AND SCHEDULES**

**DEKALB COUNTY, GEORGIA  
NONMAJOR GOVERNMENTAL FUNDS**

**Nonmajor Special Revenue Funds**

The Nonmajor Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than trusts or major capital projects) that are legally restricted or committed to expenditure for specified purposes.

The following Nonmajor Special Revenue Funds are used by the County:

- Development Fund – to account for operations of the County’s development department, whose financing is provided by license and permit fees.
- PEG Support Fund – to account for monies collected from cable companies to provide infrastructure for government access channels.
- County Jail Fund – to account for monies collected as a result of a 10% penalty on certain court cases, which are used for the construction, operation, and staffing of County detention facilities.
- Foreclosure Registry – to account for operations to protect neighborhoods from becoming blighted through a lack of adequate maintenance and security as a result of foreclosed properties.
- Victim Assistance Fund – to account for fines assessed in State and Superior Courts in DeKalb County which are used for victim assistance programs.
- Recreation Fund – to account for the operations of various recreational activities provided by the County whose financing is through user fees.
- Juvenile Services Fund – to account for monies collected under Georgia law for probation services to juvenile offenders which are used for providing treatment to juvenile offenders.
- Drug Abuse Treatment and Education Fund – to account for monies collected under Georgia law related to additional penalties on controlled substance offenses which are used for drug abuse treatment and education programs relating to controlled substances and marijuana.
- Law Enforcement Confiscated Monies Fund – to account for monies confiscated under Georgia law by DeKalb law enforcement officers related to controlled substances offenses which are used to defray the cost of complex investigations and to purchase equipment related to said investigations.

**Nonmajor Special Revenue Funds (continued)**

- Street Lights Fund – to account for street light assessments on County residents and businesses which are used for providing street light services for the County's citizens.
- Speed Humps Fund – to account for speed hump assessments on County residents which are used for providing speed hump services for the County's citizens.
- Emergency Telephone System Fund – to account for monies collected under Georgia law by the telephone companies on behalf of DeKalb County which are used for providing emergency 911 services to residents of the County.
- Grant-in-Aid Fund – to account for operations of various grant-in-aid programs. Financing is provided by contributions from various governmental agencies. Such contributions are used only to finance expenditures permitted by the various grant-in-aid contracts and agreements.
- Justice Assistance Grant Fund – to account for local law enforcement block grant monies which are used to support law enforcement in the County.
- Hospital Fund – to account for contractual payments made by the County to the Fulton DeKalb Hospital Authority whose financing is provided by a specific annual property tax levy.
- Hotel / Motel Tax Fund – to account for taxes collected by hotels and motels within the County which are used for the promotion of the tourism and convention trade within the County.
- Rental Motor Vehicle Tax Fund – to account for taxes collected on motor vehicles rented within the County which is used to fund rental payments on the Porter Sanford III Performing Arts and Center.

**Nonmajor Debt Service Funds**

The following Nonmajor Debt Service Funds are used by the County:

- General Obligation Bonds Debt Service Fund – to account for taxes levied to fund the principal and interest requirements on county-wide general obligation bond issues of the County.
- Special Tax District General Obligation Bonds Debt Service Fund – to account for taxes levied to fund the principal and interest requirements on general obligation bond issues for unincorporated areas of the County.
- Building Authority Revenue Bonds Debt Service Fund – to account for rental and other revenues used to fund the principal and interest requirements on revenue bonds issued by the Building Authority.
- Public Safety and Judicial Facilities Authority Revenue Bonds Debt Service Fund – to account for rental and other revenues used to fund the principal and interest requirements on revenue bonds issued by the Public Safety and Judicial Facilities Authority.
- Urban Redevelopment Agency Bonds Debt Service Fund – to account for payments made for principal and interest requirements, paying agent and other fees for certain projects within an urban development area designated recovery zone.

## Nonmajor Capital Projects Funds

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities for the County's governmental funds.

The following Nonmajor Capital Projects Funds are used by the County:

- 2001 Parks Bonds Fund – to account for the proceeds of the 2001 General Obligation Bond issue and the related capital expenditures for parks.
- 2017 SPLOST fund – to account for monies related to capital expenditures funded by the County's SPLOST funds along with supplemental state and local (non-SPLOST) funds.
- Capital Improvement Projects Fund – to account for all other monies related to capital expenditures of the County's governmental funds.
- COPS Projects Fund – to account for the proceeds of the previously issued certificate of participation notes and related capital expenditures through the County.
- Building Authority Juvenile Court Project Fund – to account for the proceeds of the 2003 and 2005 Revenue Bonds and the related expenditures for the construction of a juvenile court facility for the County.
- Urban Redevelopment Agency Bonds Fund – to account for the proceeds of the 2010 Recovery Zone Economic Development Bonds issue and the related capital projects for the renovation and relocation of various buildings.
- HUD Section 108 Fund – to account for the guaranteed proceeds from HUD Section 108 used to fund the construction of two community centers and a senior center.
- EPA Brownsfield Revolving Loan Fund – to account for a revolving loan fund from which the County is authorized to provide loans and subgrants to clean up sites contaminated with hazardous substances and petroleum, as well as to support community outreach activities and monitor and enforce institutional controls.



**DeKalb County, Georgia**  
**Nonmajor Governmental Funds**  
**Combining Balance Sheet**  
**December 31, 2019**  
**(in thousands of dollars)**

	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total Nonmajor Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ 33,195	\$ 1,491	\$ 119,909	\$ 154,595
Taxes receivable (net)	1,666	1,281	-	2,947
Accounts receivable (net)	2,440	-	-	2,440
Due from other governments	4,082	-	7,877	11,959
Due from other funds	34	510	2,468	3,012
Total assets	<u>\$ 41,417</u>	<u>\$ 3,282</u>	<u>\$ 130,254</u>	<u>\$ 174,953</u>
<b>LIABILITIES</b>				
Accounts and contracts payable	\$ 3,177	\$ -	\$ 3,714	\$ 6,891
Retainage payable	-	-	1,749	1,749
Payroll payable	967	-	-	967
Advance payments and deposits	631	-	-	631
Due to other funds	3,294	-	61	3,355
Due to others	1,293	-	-	1,293
Total liabilities	<u>9,362</u>	<u>-</u>	<u>5,524</u>	<u>14,886</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Unavailable revenue - property taxes	549	883	-	1,432
Unavailable revenue - other	1,973	-	1,127	3,100
Total deferred inflows of resources	<u>2,522</u>	<u>883</u>	<u>1,127</u>	<u>4,532</u>
<b>FUND BALANCES</b>				
Restricted	11,884	2,399	81,109	95,392
Committed	17,651	-	42,494	60,145
Unassigned	(2)	-	-	(2)
Total fund balances	<u>\$ 29,533</u>	<u>\$ 2,399</u>	<u>\$ 123,603</u>	<u>\$ 155,535</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 41,417</u>	<u>\$ 3,282</u>	<u>\$ 130,254</u>	<u>\$ 174,953</u>

**DeKalb County, Georgia**  
**Nonmajor Governmental Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Total Nonmajor Governmental Funds
<b>REVENUES</b>				
Taxes	\$ 23,350	\$ 26,650	\$ 62,100	\$ 112,100
Licenses and permits	8,060	-	-	8,060
Intergovernmental	30,197	-	12,987	43,184
Fines and forfeitures	1,714	-	-	1,714
Charges for services	18,954	-	1,343	20,297
Investment Income	103	-	1,548	1,651
Contributions and donations	-	-	212	212
Miscellaneous	1,586	166	-	1,752
Total revenues	<u>83,964</u>	<u>26,816</u>	<u>78,190</u>	<u>188,970</u>
<b>EXPENDITURES</b>				
Current:				
General government	1,797	6	-	1,803
Public safety	17,522	-	-	17,522
Civil and criminal court system	6,744	-	-	6,744
Planning and development	16,430	-	-	16,430
Public works	11,510	-	-	11,510
Parks and recreation	1,446	-	-	1,446
Health and welfare	26,295	-	-	26,295
Capital outlay:				
General government	-	-	3,568	3,568
Public safety	-	-	11	11
Civil and criminal court system	-	-	478	478
Planning and development	-	-	49,445	49,445
Public works	-	-	9,082	9,082
Parks and recreation	-	-	2,045	2,045
Debt service:				
Principal	-	25,025	1,875	26,900
Interest	-	9,643	114	9,757
Total expenditures	<u>81,744</u>	<u>34,674</u>	<u>66,618</u>	<u>183,036</u>
Excess (deficiency) of revenues over (under) expenditures	<u>2,220</u>	<u>(7,858)</u>	<u>11,572</u>	<u>5,934</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	7,497	7,721	7,438	22,656
Transfers out	(4,872)	-	-	(4,872)
Total other financing sources (uses)	<u>2,625</u>	<u>7,721</u>	<u>7,438</u>	<u>17,784</u>
Net change in fund balance	4,845	(137)	19,010	23,718
Fund balance - beginning	<u>\$ 24,688</u>	<u>\$ 2,536</u>	<u>\$ 104,593</u>	<u>\$ 131,817</u>
Fund balance - ending	<u>\$ 29,533</u>	<u>\$ 2,399</u>	<u>\$ 123,603</u>	<u>\$ 155,535</u>

**DeKalb County, Georgia**  
**Combining Balance Sheet**  
**Nonmajor Special Revenue Funds**  
**December 31, 2019**  
**(in thousands of dollars)**

	Development	PEG Support	County Jail	Foreclosure Registry	Victim Assistance	Recreation	Juvenile Services	Drug Abuse Treatment & Education
<b>ASSETS</b>								
Cash and cash equivalents	\$ 14,525	\$ 645	\$ 155	\$ 258	\$ 669	\$ 98	\$ 67	\$ 27
Taxes receivable (net)	-	-	-	-	-	-	-	-
Accounts receivable (net)	-	-	-	-	-	-	-	-
Due from other governments	-	-	-	-	-	-	-	-
Due from other funds	-	26	-	-	-	-	-	-
Total assets	<u>\$ 14,525</u>	<u>\$ 671</u>	<u>\$ 155</u>	<u>\$ 258</u>	<u>\$ 669</u>	<u>\$ 98</u>	<u>\$ 67</u>	<u>\$ 27</u>
<b>LIABILITIES</b>								
Accounts and contracts payable	\$ 57	\$ 34	\$ -	\$ -	\$ -	\$ 84	\$ 1	\$ 9
Payroll payable	157	-	-	-	-	16	-	-
Advance payments and deposits	631	-	-	-	-	-	-	-
Due to other funds	428	-	-	-	575	-	-	-
Due to others	-	-	-	-	-	-	-	-
Total liabilities	<u>1,273</u>	<u>34</u>	<u>-</u>	<u>-</u>	<u>575</u>	<u>100</u>	<u>1</u>	<u>9</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Unavailable revenue - other	-	-	-	-	-	-	-	-
Unavailable revenue - property taxes	-	-	-	-	-	-	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>FUND BALANCES</b>								
Restricted	-	-	-	-	-	-	66	18
Committed	13,252	637	155	258	94	-	-	-
Unassigned (deficit)	-	-	-	-	-	(2)	-	-
Total fund balances (deficits)	<u>13,252</u>	<u>637</u>	<u>155</u>	<u>258</u>	<u>94</u>	<u>(2)</u>	<u>66</u>	<u>18</u>
Total liabilities, deferred inflow of resources, and fund balances	<u>\$ 14,525</u>	<u>\$ 671</u>	<u>\$ 155</u>	<u>\$ 258</u>	<u>\$ 669</u>	<u>\$ 98</u>	<u>\$ 67</u>	<u>\$ 27</u>

DeKalb County, Georgia  
Combining Balance Sheet  
Nonmajor Special Revenue Funds  
December 31, 2019  
(in thousands of dollars)  
(continued)

	Law Enforcement Confiscated Monies	Street Lights	Speed Humps	Emergency Telephone System	Grant-in-Aid	Justice Assistance Grant	Hospital	Hotel / Motel Tax
<b>ASSETS</b>								
Cash and cash equivalents	\$ 6,045	\$ 1,230	\$ 1,477	\$ -	\$ 2,619	\$ 498	\$ 794	\$ 3,448
Taxes receivable (net)	-	-	-	-	-	-	1,666	-
Accounts receivable (net)	-	319	14	1,848	-	-	-	209
Due from other governments	-	-	-	-	4,082	-	-	-
Due from other funds	8	-	-	-	-	-	-	-
Total assets	<u>\$ 6,053</u>	<u>\$ 1,549</u>	<u>\$ 1,491</u>	<u>\$ 1,848</u>	<u>\$ 6,701</u>	<u>\$ 498</u>	<u>\$ 2,460</u>	<u>\$ 3,657</u>
<b>LIABILITIES</b>								
Accounts and contracts payable	\$ 145	\$ 833	\$ 7	\$ 390	\$ 1,260	\$ 14	\$ 1	\$ 342
Payroll payable	-	3	-	337	454	-	-	-
Advance payments and deposits	-	-	-	-	-	-	-	-
Due to other funds	-	6	16	-	52	5	830	785
Due to others	1,293	-	-	-	-	-	-	-
Total liabilities	<u>1,438</u>	<u>842</u>	<u>23</u>	<u>727</u>	<u>1,766</u>	<u>19</u>	<u>831</u>	<u>1,127</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>								
Unavailable revenue - other	-	-	-	-	1,973	-	-	-
Unavailable revenue - property taxes	-	-	-	-	-	-	549	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,973</u>	<u>-</u>	<u>549</u>	<u>-</u>
<b>FUND BALANCES</b>								
Restricted	4,615	-	-	1,121	2,962	479	-	2,530
Committed	-	707	1,468	-	-	-	1,080	-
Unassigned	-	-	-	-	-	-	-	-
Total fund balances	<u>4,615</u>	<u>707</u>	<u>1,468</u>	<u>1,121</u>	<u>2,962</u>	<u>479</u>	<u>1,080</u>	<u>2,530</u>
Total liabilities, deferred inflow of resources, and fund balances	<u>\$ 6,053</u>	<u>\$ 1,549</u>	<u>\$ 1,491</u>	<u>\$ 1,848</u>	<u>\$ 6,701</u>	<u>\$ 498</u>	<u>\$ 2,460</u>	<u>\$ 3,657</u>

DeKalb County, Georgia  
Combining Balance Sheet  
Nonmajor Special Revenue Funds  
December 31, 2019  
(in thousands of dollars)  
(continued)

	Rental Motor Vehicle Tax	Total Nonmajor Special Revenue Funds
<b>ASSETS</b>		
Cash and cash equivalents	\$ 640	\$ 33,195
Taxes receivable (net)	-	1,666
Accounts receivable (net)	50	2,440
Due from other governments	-	4,082
Due from other funds	-	34
Total assets	<u>\$ 690</u>	<u>\$ 41,417</u>
<b>LIABILITIES</b>		
Accounts and contracts payable	\$ -	\$ 3,177
Payroll payable	-	967
Advance payments and deposits	-	631
Due to other funds	597	3,294
Due to others	-	1,293
Total liabilities	<u>597</u>	<u>9,362</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>		
Unavailable revenue - other	-	1,973
Unavailable revenue - property taxes	-	549
Total deferred inflows of resources	<u>-</u>	<u>2,522</u>
<b>FUND BALANCES</b>		
Restricted	93	11,884
Committed	-	17,651
Unassigned	-	(2)
Total fund balances	<u>93</u>	<u>29,533</u>
Total liabilities, deferred inflow of resources, and fund balances	<u>\$ 690</u>	<u>\$ 41,417</u>

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Deficits)**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	Development	PEG Support	County Jail	Foreclosure Registry	Victim Assistance	Recreation	Juvenile Services	Drug Abuse Treatment & Education
<b>REVENUES</b>								
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and permits	8,060	-	-	-	-	-	-	-
Intergovernmental	-	-	120	-	427	-	-	1
Charges for services	16	-	-	41	-	900	44	-
Fines and forfeitures	-	-	1,097	-	449	-	-	168
Investment income	-	-	-	-	-	-	-	-
Miscellaneous	-	71	-	-	-	4	-	-
Total revenues	8,076	71	1,217	41	876	904	44	169
<b>EXPENDITURES</b>								
Current:								
General government	-	255	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-
Civil and criminal court system	-	-	-	-	13	-	35	-
Planning and development	-	-	-	49	-	-	-	-
Public works	6,002	-	-	-	-	-	-	-
Parks and recreation	-	-	-	-	-	945	-	-
Health and welfare	-	-	-	-	-	-	-	211
Total expenditures	6,002	255	-	49	13	945	35	211
Excess (deficiency) of revenues over (under) expenditures	2,074	(184)	1,217	(8)	863	(41)	9	(42)
<b>OTHER FINANCING SOURCES (USES)</b>								
Transfers in	-	-	-	-	-	32	-	-
Transfers out	-	-	(1,086)	-	(959)	-	(10)	-
Total other financing sources (uses)	-	-	(1,086)	-	(959)	32.00	(10)	-
Net change in fund balance	2,074	(184)	131	(8)	(96)	(9)	(1)	(42)
Fund balance (deficit) - beginning	11,178	821	24	266	190	7	67	60
Fund balance (deficit) - ending	\$ 13,252	\$ 637	\$ 155	\$ 258	\$ 94	\$ (2)	\$ 66	\$ 18

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Deficits)**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**  
**(continued)**

	Law Enforcement Confiscated Funds	Street Lights	Speed Humps	Emergency Telephone System	Grant-in-Aid	Justice Assistance Grant	Hospital	Hotel / Motel Tax
<b>REVENUES</b>								
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,894	\$ 2,858
Licenses and permits	-	-	-	-	-	-	-	-
Intergovernmental	566	-	-	-	28,522	561	-	-
Charges for services	-	4,657	325	12,971	-	-	-	-
Fines and forfeitures	-	-	-	-	-	-	-	-
Investment income	33	-	-	-	-	-	70	-
Miscellaneous	-	-	-	-	1,478	-	33	-
Total revenues	<u>599</u>	<u>4,657</u>	<u>325</u>	<u>12,971</u>	<u>30,000</u>	<u>561</u>	<u>19,997</u>	<u>2,858</u>
<b>EXPENDITURES</b>								
Current:								
General government	-	-	-	-	393	-	-	1,149
Public safety	955	-	-	12,325	4,024	218	-	-
Civil and criminal court system	275	-	-	-	6,421	-	-	-
Planning and development	-	-	-	-	16,381	-	-	-
Public works	-	5,208	300	-	-	-	-	-
Parks and recreation	-	-	-	-	501	-	-	-
Health and welfare	-	-	-	-	5,689	-	20,395	-
Total expenditures	<u>1,230</u>	<u>5,208</u>	<u>300</u>	<u>12,325</u>	<u>33,409</u>	<u>218</u>	<u>20,395</u>	<u>1,149</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(631)</u>	<u>(551)</u>	<u>25</u>	<u>646</u>	<u>(3,409)</u>	<u>343</u>	<u>(398)</u>	<u>1,709</u>
<b>OTHER FINANCING SOURCES (USES)</b>								
Transfers in	-	-	-	1,569	5,861	35	-	-
Transfers out	-	-	-	(356)	-	-	-	(1,864)
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,213</u>	<u>5,861</u>	<u>35</u>	<u>-</u>	<u>(1,864)</u>
Net change in fund balance	(631)	(551)	25	1,859	2,452	378	(398)	(155)
Fund balance (deficit) - beginning	5,246	1,258	1,443	(738)	510	101	1,478	2,685
Fund balance (deficit) - ending	<u>\$ 4,615</u>	<u>\$ 707</u>	<u>\$ 1,468</u>	<u>\$ 1,121</u>	<u>\$ 2,962</u>	<u>\$ 479</u>	<u>\$ 1,080</u>	<u>\$ 2,530</u>

DeKalb County, Georgia  
Nonmajor Special Revenue Funds  
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances (Deficits)  
For the Year Ended December 31, 2019  
(in thousands of dollars)  
(continued)

	Rental Motor Vehicle Tax	Total Nonmajor Special Revenue Funds
<b>REVENUES</b>		
Taxes	\$ 598	\$ 23,350
Licenses and permits	-	8,060
Intergovernmental	-	30,197
Charges for services	-	18,954
Fines and forfeitures	-	1,714
Investment income	-	103
Miscellaneous	-	1,586
Total revenues	<u>598</u>	<u>83,964</u>
<b>EXPENDITURES</b>		
Current:		
General government	-	1,797
Public safety	-	17,522
Civil and criminal court system	-	6,744
Planning and development	-	16,430
Public works	-	11,510
Parks and recreation	-	1,446
Health and welfare	-	26,295
Total expenditures	<u>-</u>	<u>81,744</u>
Excess (deficiency) of revenues over (under) expenditures	<u>598</u>	<u>2,220</u>
<b>OTHER FINANCING SOURCES (USES)</b>		
Transfers in	-	7,497
Transfers out	<u>(597)</u>	<u>(4,872)</u>
Total other financing sources (uses)	<u>(597)</u>	<u>2,625</u>
Net change in fund balance	1	4,845
Fund balance (deficit) - beginning	<u>92</u>	<u>24,688</u>
Fund balance (deficit) - beginning	<u>\$ 93</u>	<u>\$ 29,533</u>



**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

	Development			Peg Support			Foreclosure Registry		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:									
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taxes	-	-	-	-	-	-	-	-	-
Licenses and permits	8,586	8,060	(526)	-	-	-	-	-	-
Charges for services	467	16	(451)	-	-	-	42	41	(1)
Investment income	-	-	-	-	-	-	-	-	-
Fines and forfeitures	-	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	65	71	6	-	-	-
Total revenues	9,053	8,076	(977)	65	71	6	42	41	(1)
Expenditures:									
Current:									
General government	-	-	-	542	255	287	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Civil and criminal courts	-	-	-	-	-	-	-	-	-
Planning and development	7,153	-	7,153	-	-	-	49	49	-
Public works:									
Transportation	-	-	-	-	-	-	-	-	-
Roads and drainage	-	6,002	(6,002)	-	-	-	-	-	-
Code compliance	-	-	-	-	-	-	-	-	-
Watershed management	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-
Total public works	-	6,002	(6,002)	-	-	-	-	-	-
Health and welfare	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Non-departmental	-	-	-	-	-	-	-	-	-
Total expenditures	7,153	6,002	1,151	542	255	287	49	49	-
Excess (deficiency) of revenues over (under) expenditures	1,900	2,074	174	(477)	(184)	293	(7)	(8)	(1)
Other financing sources (uses):									
Transfers in	-	-	-	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-	(100)	-	100
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	1,900	2,074	174	(477)	(184)	293	(107)	(8)	99
Beginning fund balance (budgetary)	11,178			821			266		
Ending fund balance (budgetary)	\$ 13,078			\$ 344			\$ 159		

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

(continued)

	County Jail			Victim Assistance			Recreation		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:									
Intergovernmental	\$ 110	\$ 120	\$ 10	\$ 410	\$ 427	\$ 17	\$ -	\$ -	\$ -
Taxes	-	-	-	-	-	-	-	-	-
Licenses and permits	-	-	-	-	-	-	-	-	-
Charges for services	-	-	-	-	-	-	901	900	(1)
Investment income	-	-	-	-	-	-	-	-	-
Fines and forfeitures	1,116	1,097	(19)	460	449	(11)	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	4	4
Total revenues	<u>1,226</u>	<u>1,217</u>	<u>(9)</u>	<u>870</u>	<u>876</u>	<u>6</u>	<u>901</u>	<u>904</u>	<u>3</u>
Expenditures:									
Current:									
General government	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Civil and criminal courts	-	-	-	99	13	86	-	-	-
Planning and development	-	-	-	-	-	-	-	-	-
Public works:									
Transportation	-	-	-	-	-	-	-	-	-
Roads and drainage	-	-	-	-	-	-	-	-	-
Code compliance	-	-	-	-	-	-	-	-	-
Watershed management	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-
Total public works	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Health and welfare	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	908	945	(37)
Miscellaneous	-	-	-	-	-	-	-	-	-
Non-departmental	-	-	-	-	-	-	-	-	-
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>99</u>	<u>13</u>	<u>86</u>	<u>908</u>	<u>945</u>	<u>(37)</u>
Excess (deficiency) of revenues over (under) expenditures	1,226	1,217	(9)	771	863	92	(7)	(41)	(34)
Other financing sources (uses):									
Transfers in	-	-	-	-	-	-	-	-	-
Transfers out	<u>(1,250)</u>	<u>(1,086)</u>	<u>164</u>	<u>(959)</u>	<u>(959)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess (deficiency) of revenues other sources over (under) expenditures and other uses	(24)	131	155	(188)	(96)	92	(7)	(41)	(34)
Beginning fund balance (budgetary)	24			190			7		
Ending fund balance (budgetary)	<u>\$ -</u>			<u>\$ 2</u>			<u>\$ -</u>		

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

(continued)

	Juvenile Services			Drug Abuse Treatment and Education			Law Enforcement Confiscated		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:									
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 1	\$ 5,330	\$ 566	\$ (4,764)
Taxes	-	-	-	-	-	-	-	-	-
Licenses and permits	-	-	-	-	-	-	-	-	-
Charges for services	58	44	(14)	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-	33	33
Fines and forfeitures	-	-	-	195	168	(27)	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	-	-	-
Total revenues	58	44	(14)	195	169	(26)	5,330	599	(4,731)
Expenditures:									
Current:									
General government	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	-	955	(955)
Civil and criminal courts	114	35	79	-	-	-	-	275	(275)
Planning and development	-	-	-	-	-	-	-	-	-
Public works:									
Transportation	-	-	-	-	-	-	-	-	-
Roads and drainage	-	-	-	-	-	-	-	-	-
Code compliance	-	-	-	-	-	-	-	-	-
Watershed management	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-
Total public works	-	-	-	-	-	-	-	-	-
Health and welfare	-	-	-	255	211	44	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	2,729	-	2,729
Non-departmental	-	-	-	-	-	-	-	-	-
Total expenditures	114	35	79	255	211	44	2,729	1,230	1,499
Excess (deficiency) of revenues over (under) expenditures	(56)	9	65	(60)	(42)	18	2,601	(631)	(3,232)
Other financing sources (uses):									
Transfers in	-	-	-	-	-	-	-	-	-
Transfers out	(10)	(10)	-	-	-	-	-	-	-
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	(66)	(1)	65	(60)	(42)	18	2,601	(631)	(3,232)
Beginning fund balance (budgetary)	67			60			5,246		
Ending fund balance (budgetary)	\$ 1			\$ -			\$ 7,847		

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

(continued)

	Street Lights			Speed Humps			Emergency Telephone System		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:									
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Taxes	-	-	-	-	-	-	-	-	-
Licenses and permits	-	-	-	-	-	-	-	-	-
Charges for services	4,604	4,657	53	290	325	35	1,200	12,971	11,771
Investment income	-	-	-	-	-	-	-	-	-
Fines and forfeitures	-	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	-	-	-	-	-	12,010	-	(12,010)
Total revenues	<u>4,604</u>	<u>4,657</u>	<u>53</u>	<u>290</u>	<u>325</u>	<u>35</u>	<u>13,210</u>	<u>12,971</u>	<u>(239)</u>
Expenditures:									
Current:									
General government	-	-	-	-	-	-	-	-	-
Public safety	-	-	-	-	-	-	12,031	12,325	(294)
Civil and criminal courts	-	-	-	-	-	-	-	-	-
Planning and development	-	-	-	-	-	-	-	-	-
Public works:									
Transportation	4,740	5,208	(468)	-	-	-	-	-	-
Roads and drainage	-	-	-	340	300	40	-	-	-
Code compliance	-	-	-	-	-	-	-	-	-
Watershed management	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-
Total public works	<u>4,740</u>	<u>5,208</u>	<u>(468)</u>	<u>340</u>	<u>300</u>	<u>40</u>	<u>-</u>	<u>-</u>	<u>-</u>
Health and welfare	-	-	-	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Non-departmental	-	-	-	-	-	-	-	-	-
Total expenditures	<u>4,740</u>	<u>5,208</u>	<u>(468)</u>	<u>340</u>	<u>300</u>	<u>40</u>	<u>12,031</u>	<u>12,325</u>	<u>(294)</u>
Excess (deficiency) of revenues over (under) expenditures	(136)	(551)	(415)	(50)	25	75	1,179	646	(533)
Other financing sources (uses):									
Transfers in	-	-	-	-	-	-	-	1,569	1,569
Transfers out	-	-	-	-	-	-	(389)	(356)	33
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	(136)	(551)	(415)	(50)	25	75	790	1,859	1,069
Beginning fund balance (budgetary)	1,258			1,443			(738)		
Ending fund balance (budgetary)	<u>\$ 1,122</u>			<u>\$ 1,393</u>			<u>\$ 52</u>		

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

(continued)

	Grant-In-Aid			Justice Assistance Grant		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:						
Intergovernmental	\$ 20,599	\$ 28,522	\$ 7,923	\$ 1,044	\$ 561	\$ (483)
Taxes	-	-	-	-	-	-
Licenses and permits	-	-	-	-	-	-
Charges for services	-	-	-	-	-	-
Investment income	-	-	-	10	-	(10)
Fines and forfeitures	-	-	-	-	-	-
Miscellaneous revenue	-	1,478	1,478	-	-	-
Total revenues	20,599	30,000	9,401	1,054	561	(493)
Expenditures:						
Current:						
General government	15,015	393	14,622	-	-	-
Public safety	9,573	4,024	5,549	1,157	218	939
Civil and criminal courts	19,614	6,421	13,193	-	-	-
Planning and development	-	16,381	(16,381)	-	-	-
Public works:						
Transportation	-	-	-	-	-	-
Roads and drainage	-	-	-	-	-	-
Code compliance	86	-	86	-	-	-
Watershed management	546	-	546	-	-	-
Sanitation	26	-	26	-	-	-
Total public works	658	-	658	-	-	-
Health and welfare	10,526	5,689	4,837	-	-	-
Parks and Recreation	3,249	501	2,748	-	-	-
Miscellaneous	4	-	4	-	-	-
Non-departmental	208	-	208	-	-	-
Total expenditures	58,847	33,409	25,438	1,157	218	939
Excess (deficiency) of revenues over (under) expenditures	(38,248)	(3,409)	34,839	(103)	343	446
Other financing sources (uses):						
Transfers in	-	5,861	5,861	458	35	(423)
Transfers out	(5,815)	-	5,815	-	-	-
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	(44,063)	2,452	46,515	355	378	23
Beginning fund balance (budgetary)	44,063			101		
Ending fund balance (budgetary)	\$ -			\$ 456		

**DeKalb County, Georgia**  
**Nonmajor Special Revenue Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**GAAP Budget Basis (in thousands of dollars)**

(continued)

	Hospital			Hotel/Motel Tax			Rental Motor Vehicle Tax		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:									
Intergovernmental									
Taxes	\$ 20,291	\$ 19,894	\$ (397)	\$ 2,750	\$ 2,858	\$ 108	\$ 540	\$ 598	\$ 58
Licenses and permits	-	-	-	-	-	-	-	-	-
Charges for services	-	-	-	-	-	-	-	-	-
Investment income	139	70	(69)	-	-	-	-	-	-
Fines and forfeitures	-	-	-	-	-	-	-	-	-
Miscellaneous revenue	-	33	33	-	-	-	-	-	-
Total revenues	20,430	19,997	(433)	2,750	2,858	108	540	598	58
Expenditures:									
Current:									
General government	-	-	-	1,100	1,149	(49)	-	-	-
Public safety	-	-	-	-	-	-	-	-	-
Civil and criminal courts	-	-	-	-	-	-	-	-	-
Planning and development	-	-	-	-	-	-	-	-	-
Public works:									
Transportation	-	-	-	-	-	-	-	-	-
Roads and drainage	-	-	-	-	-	-	-	-	-
Code compliance	-	-	-	-	-	-	-	-	-
Watershed management	-	-	-	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-	-	-	-
Total public works	-	-	-	-	-	-	-	-	-
Health and welfare	20,410	20,395	15	-	-	-	-	-	-
Parks and Recreation	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-
Non-departmental	-	-	-	-	-	-	-	-	-
Total expenditures	20,410	20,395	15	1,100	1,149	(49)	-	-	-
Excess (deficiency) of revenues over (under) expenditures	20	(398)	(418)	1,650	1,709	59	540	598	58
Other financing sources (uses):									
Transfers in	-	-	-	-	-	-	-	-	-
Transfers out	-	-	-	(1,650)	(1,864)	(214)	(598)	(597)	1
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	20	(398)	(418)	-	(155)	(155)	(58)	1	59
Beginning fund balance (budgetary)	1,478			2,897			92		
Ending fund balance (budgetary)	\$ 1,498			\$ 2,897			\$ 34		

DeKalb County, Georgia  
Nonmajor Debt Service Funds  
Combining Balance Sheet  
December 31, 2019  
(in thousands of dollars)

	General Obligation Bonds Debt Service	Special Tax District General Obligation Bonds Debt Service	Building Authority Revenue Bonds Debt Service	Public Safety Judicial Authority Debt Service	Urban Redevelopment Agency Debt Service	Total Nonmajor Debt Service Funds
<b>ASSETS</b>						
Cash and cash equivalents	\$ 473	\$ 634	\$ -	\$ -	\$ 384	\$ 1,491
Taxes receivable (net)	503	778	-	-	-	1,281
Due from other funds	71	74	68	238	59	510
Total assets	<u>\$ 1,047</u>	<u>\$ 1,486</u>	<u>\$ 68</u>	<u>\$ 238</u>	<u>\$ 443</u>	<u>\$ 3,282</u>
<b>LIABILITIES</b>						
Due to other funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Unavailable revenue - property taxes	329	554	-	-	-	883
Total deferred inflows of resources	<u>329</u>	<u>554</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>883</u>
<b>FUND BALANCES</b>						
Restricted	718	932	68	238	443	2,399
Total fund balances	<u>718</u>	<u>932</u>	<u>68</u>	<u>238</u>	<u>443</u>	<u>2,399</u>
Total liabilities, deferred inflow of resources, and fund balances	<u>\$ 1,047</u>	<u>\$ 1,486</u>	<u>\$ 68</u>	<u>\$ 238</u>	<u>\$ 443</u>	<u>\$ 3,282</u>

**DeKalb County, Georgia**  
**Nonmajor Debt Service Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Year Ended December 31, 2019**  
(in thousands of dollars)

	<b>General Obligation Bonds Debt Service</b>	<b>Special Tax District General Obligation Bonds Debt Service</b>	<b>Building Authority Revenue Bonds Debt Service</b>	<b>Public Safety Judicial Authority Debt Service</b>	<b>Urban Redevelopment Agency Debt Service</b>	<b>Total Nonmajor Debt Service Funds</b>
<b>REVENUES</b>						
Taxes	\$ 11,502	\$ 15,148	\$ -	\$ -	\$ -	\$ 26,650
Miscellaneous	18	12	-	-	136	166
Total revenues	<u>11,520</u>	<u>15,160</u>	<u>-</u>	<u>-</u>	<u>136</u>	<u>26,816</u>
<b>EXPENDITURES</b>						
Current:						
General government	-	-	2	1	3	6
Debt service:						
Principal	10,955	8,890	3,280	1,520	380	25,025
Interest	<u>856</u>	<u>6,462</u>	<u>432</u>	<u>1,571</u>	<u>322</u>	<u>9,643</u>
Total debt service	<u>11,811</u>	<u>15,352</u>	<u>3,712</u>	<u>3,091</u>	<u>702</u>	<u>34,668</u>
Total expenditures	<u>11,811</u>	<u>15,352</u>	<u>3,714</u>	<u>3,092</u>	<u>705</u>	<u>34,674</u>
Deficiency of revenues under expenditures	<u>(291)</u>	<u>(192)</u>	<u>(3,714)</u>	<u>(3,092)</u>	<u>(569)</u>	<u>(7,858)</u>
<b>OTHER FINANCING SOURCES</b>						
Transfers in	-	-	3,712	3,306	703	7,721
Total other financing sources	<u>-</u>	<u>-</u>	<u>3,712</u>	<u>3,306</u>	<u>703</u>	<u>7,721</u>
Net change in fund balance	(291)	(192)	(2)	214	134	(137)
Fund balance - beginning	1,009	1,124	70	24	309	2,536
Fund balance - ending	<u>\$ 718</u>	<u>\$ 932</u>	<u>\$ 68</u>	<u>\$ 238</u>	<u>\$ 443</u>	<u>\$ 2,399</u>



**DeKalb County, Georgia**  
**Nonmajor Debt Service Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**Non-GAAP Budget Basis (in thousands of dollars)**

	General Obligation Bonds Debt Service			GO Bonds STD Debt Service Fund		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:						
Taxes	\$ 11,860	\$ 11,502	\$ (358)	\$ 15,373	\$ 15,148	\$ (225)
Miscellaneous revenue	-	18	18	-	12	12
Total revenues	11,860	11,520	(340)	15,373	15,160	(213)
Expenditures:						
General government	-	-	-	-	-	-
Debt service	11,834	11,811	(23)	15,361	15,352	(9)
Total Expenditures	11,834	11,811	(23)	15,361	15,352	(9)
Excess (deficiency) of revenues over (under) expenditures	26	(291)	(317)	12	(192)	(204)
Other financing sources:						
Transfers In	-	-	-	-	-	-
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	26	(291)	(317)	12	(192)	(204)
Beginning fund balance (budgetary)	1,009			1,124		
Ending fund balance (budgetary)	<u>\$ 1,035</u>			<u>\$ 1,136</u>		

**DeKalb County, Georgia**  
**Nonmajor Debt Service Funds**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual**  
**For the Year Ended December 31, 2019**  
**Non-GAAP Budget Basis (in thousands of dollars)**

	Building Authority Revenue Bonds Debt Service			Public Safety Judicial Authority Debt Service			Urban Redevelopment Agency Bonds Debt Service		
	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)	Final Budgeted Amounts	Actual Amounts (GAAP Basis)	Variance with Final Budget Over (Under)
Revenues:									
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Miscellaneous revenue	-	-	-	-	-	-	-	136	136
Total revenues	-	-	-	-	-	-	-	136	136
Expenditures:									
Current:									
General government	-	2	(2)	-	1	(1)	-	3	(3)
Debt service	3,725	3,712	13	3,106	3,091	15	705	702	3
Total expenditures	3,725	3,714	11	3,106	3,092	14	705	705	-
Excess (deficiency) of revenues over (under) expenditures	(3,725)	(3,714)	11	(3,106)	(3,092)	14	(705)	(569)	136
Other financing sources:									
Transfers In	3,725	3,712	(13)	3,106	3,306	200	556	703	147
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	-	(2)	(2)	-	214	214	(149)	134	283
Beginning fund balance (budgetary)	70			24			309		
Ending fund balance (budgetary)	<u>\$ 70</u>			<u>\$ 24</u>			<u>\$ 160</u>		

**DeKalb County, Georgia**  
**Nonmajor Capital Project Funds**  
**Combining Balance Sheet**  
**December 31, 2019**  
**(in thousands of dollars)**

	2001 Parks Bonds	2017 SPLOST	Capital Improvement Projects	COPS Projects	Building Authority Juvenile Court Project	Urban Redevelopment Agency	HUD Section 108	EPA Brownfield	Total Nonmajor Capital Project Funds
<b>ASSETS</b>									
Cash and cash equivalents	\$ 10,054	\$ 52,753	\$ 41,296	\$ 13,788	\$ 2	\$ 700	\$ 1,239	\$ 77	\$ 119,909
Due from other funds	73	-	2,019	376	-	-	-	-	2,468
Due from other governments	-	6,000	1,877	-	-	-	-	-	7,877
Total assets	<u>\$ 10,127</u>	<u>\$ 58,753</u>	<u>\$ 45,192</u>	<u>\$ 14,164</u>	<u>\$ 2</u>	<u>\$ 700</u>	<u>\$ 1,239</u>	<u>\$ 77</u>	<u>\$ 130,254</u>
<b>LIABILITIES</b>									
Accounts and contracts payable	\$ 17	\$ 2,126	\$ 1,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,714
Retainage payable	-	1,749	-	-	-	-	-	-	1,749
Due to other funds	-	61	-	-	-	-	-	-	61
Total liabilities	<u>17</u>	<u>3,936</u>	<u>1,571</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,524</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>									
Unavailable revenue	-	-	1,127	-	-	-	-	-	1,127
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>1,127</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,127</u>
<b>FUND BALANCES</b>									
Restricted	10,110	54,817	-	14,164	2	700	1,239	77	81,109
Committed	-	-	42,494	-	-	-	-	-	42,494
Total fund balances	<u>10,110</u>	<u>54,817</u>	<u>42,494</u>	<u>14,164</u>	<u>2</u>	<u>700</u>	<u>1,239</u>	<u>77</u>	<u>123,603</u>
Total liabilities, deferred inflow of resources, and fund balances	<u>\$ 10,127</u>	<u>\$ 58,753</u>	<u>\$ 45,192</u>	<u>\$ 14,164</u>	<u>\$ 2</u>	<u>\$ 700</u>	<u>\$ 1,239</u>	<u>\$ 77</u>	<u>\$ 130,254</u>

**DeKalb County, Georgia**  
**Nonmajor Capital Project Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	2001 Parks Bonds	2017 SPLOST	Capital Improvement Projects	COPS Projects	Building Authority Juvenile Court Project	Urban Redevelopment Agency	HUD Section 108	EPA Brownfield	Total Nonmajor Capital Project Funds
<b>REVENUES</b>									
Taxes	\$ -	\$ 62,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 62,100
Intergovernmental	-	4,117	8,793	-	-	-	-	77	12,987
Charges for services	-	-	1,343	-	-	-	-	-	1,343
Contributions and donations	-	-	212	-	-	-	-	-	212
Investment income	235	1,100	3	208	-	2	-	-	1,548
Total revenues	235	67,317	10,351	208	-	2	-	77	78,190
<b>EXPENDITURES</b>									
Capital outlay:									
General government	-	-	3,565	-	-	-	3	-	3,568
Public safety	-	-	-	11	-	-	-	-	11
Civil and criminal court system	-	-	478	-	-	-	-	-	478
Planning and development	-	49,374	71	-	-	-	-	-	49,445
Public works	-	-	9,082	-	-	-	-	-	9,082
Parks and recreation	904	-	1,141	-	-	-	-	-	2,045
Debt service:									
Principal	-	-	1,875	-	-	-	-	-	1,875
Interest	-	-	114	-	-	-	-	-	114
Total expenditures	904	49,374	16,326	11	-	-	3	-	66,618
Excess (deficiency) of revenues over (under) expenditures	(669)	17,943	(5,975)	197	-	2	(3)	77	11,572
<b>OTHER FINANCING SOURCES</b>									
Transfers in	-	-	7,438	-	-	-	-	-	7,438
Total other financing sources	-	-	7,438	-	-	-	-	-	7,438
Net change in fund balance	(669)	17,943	1,463	197	-	2	(3)	77	19,010
Fund balance - beginning	10,779	36,874	41,031	13,967	2	698	1,242	-	104,593
Fund balance - ending	\$ 10,110	\$ 54,817	\$ 42,494	\$ 14,164	\$ 2	\$ 700	\$ 1,239	\$ 77	\$ 123,603

**Nonmajor Proprietary Funds**

The following Nonmajor Proprietary Funds are used by the County:

- DeKalb Peachtree Airport Fund – to account for the provision of airport services to the residents of the County. All activities necessary to provide such services are accounted for in this fund.
- Stormwater Utility Fund – to account for the provision of a stormwater drainage system for residents of the County. All activities necessary to provide such services are accounted for in this fund.

**DeKalb County, Georgia**  
**Nonmajor Proprietary Funds**  
**Combining Statement of Net Position**  
**December 31, 2019**  
(In thousands of dollars)

	DeKalb Peachtree Airport	Stormwater Utility	Total
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$ 25,645	\$ 17,514	\$ 43,159
Accounts Receivable (net)	218	1,864	2,082
Due from other governments	1,101	-	1,101
Total current assets	<u>26,964</u>	<u>19,378</u>	<u>46,342</u>
Noncurrent assets:			
Capital assets (net)	85,809	168,568	254,377
Total noncurrent assets	<u>85,809</u>	<u>168,568</u>	<u>254,377</u>
Total assets	<u>112,773</u>	<u>187,946</u>	<u>300,719</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Pension related items	522	1,534	2,056
Total deferred outflows of resources	<u>522</u>	<u>1,534</u>	<u>2,056</u>
<b>LIABILITIES</b>			
Current liabilities:			
Accounts payable	446	721	1,167
Compensated absences payable	106	383	489
Payroll payable	53	228	281
Unearned revenue	-	42	42
Advance payments and deposits	57	-	57
Due to other funds	55	1,043	1,098
Total current liabilities	<u>717</u>	<u>2,417</u>	<u>3,134</u>
Noncurrent liabilities:			
Net pension liability	3,484	10,242	13,726
Total noncurrent liabilities	<u>3,484</u>	<u>10,242</u>	<u>13,726</u>
Total liabilities	<u>4,201</u>	<u>12,659</u>	<u>16,860</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Pension related items	489	1,438	1,927
Total deferred inflows of resources	<u>489</u>	<u>1,438</u>	<u>1,927</u>
<b>NET POSITION</b>			
Investment in capital assets	85,809	168,568	254,377
Unrestricted	<u>22,796</u>	<u>6,815</u>	<u>29,611</u>
Total net position	<u>\$ 108,605</u>	<u>\$ 175,383</u>	<u>\$ 283,988</u>

**DeKalb County, Georgia**  
**Nonmajor Proprietary Funds**  
**Combining Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Year Ended December 31, 2019**  
**(In thousands of dollars)**

	<b>DeKalb Peachtree Airport</b>	<b>Stormwater Utility</b>	<b>Total</b>
<b>Operating revenues:</b>			
Rental fees	\$ 6,327	\$ -	\$ 6,327
Charges for services	-	14,229	14,229
Total operating revenues	6,327	14,229	20,556
<b>Operating expenses:</b>			
Salaries, wages and employee benefits	2,285	6,480	8,765
Supplies and materials	319	2,286	2,605
Contractual and other services	553	6,086	6,639
Miscellaneous	-	50	50
Depreciation and amortization	1,095	5,430	6,525
Total operating expenses	4,252	20,332	24,584
Operating income (loss)	2,075	(6,103)	(4,028)
Non operating revenues:			
Interest income	18	-	18
Net non-operating revenues	18	-	18
Income (loss) before transfers and contributions	2,093	(6,103)	(4,010)
Transfers in	-	1,968	1,968
Transfers out	(32)	(1,572)	(1,604)
Capital contributions	2,059	4,844	6,903
Change in net position	4,120	(863)	3,257
Total net position - beginning	104,485	176,246	280,731
Total net position - ending	\$ 108,605	\$ 175,383	\$ 283,988

DeKalb County, Georgia  
Nonmajor Enterprise Funds  
Combining Statement of Cash Flows  
For the Year Ended December 31, 2019  
(in thousands of dollars)

	DeKalb Peachtree Airport	Stormwater Utility	Total
<b>Cash flows from operating activities:</b>			
Cash received from customers	\$ 7,021	\$ 14,393	\$ 21,414
Cash payments to suppliers for goods and services	(830)	(7,717)	(8,547)
Cash payments to employees for services	(1,573)	(6,234)	(7,807)
Net cash provided by operating activities	4,618	442	5,060
<b>Cash flows from noncapital financing activities:</b>			
Transfers to other funds	(32)	(1,572)	(1,604)
Transfers from other funds	-	1,968	1,968
Net cash provided by (used in) noncapital financing activities	(32)	396	364
<b>Cash flows from capital and related financing activities:</b>			
Capital grants and contributions - intergovernmental	2,059	4,844	6,903
Acquisition and construction of capital assets	(5,580)	(5,154)	(10,734)
Net cash used in capital and related financing activities	(3,521)	(310)	(3,831)
<b>Cash flows from investing activities:</b>			
Interest on investments	18	-	18
Net cash provided by investing activities	18	-	18
Net increase in cash and cash equivalents	1,083	528	1,611
Cash and cash equivalents at beginning of year	24,562	16,986	41,548
Cash and cash equivalents at end of year	\$ 25,645	\$ 17,514	\$ 43,159
<b>Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:</b>			
Operating income (loss)	\$ 2,075	\$ (6,103)	\$ (4,028)
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Depreciation and amortization	1,095	5,430	6,525
Change in assets, deferred inflows/outflows of resources, and liabilities:			
Decrease in receivables	85	164	249
Decrease in due from other governments	609	-	609
Increase (decrease) in accounts payables	4	(338)	(334)
Increase (decrease) in payroll payable	(5)	33	28
Increase in due to other funds	55	1,043	1,098
Decrease in advance deposits	(17)	-	(17)
Increase (decrease) in compensated absences	(9)	43	34
Increase in net pension liabilities and related deferred inflows of resources	726	170	896
Net cash provided by operating activities	\$ 4,618	\$ 442	\$ 5,060



**Internal Service Funds**

Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments of the County on a cost reimbursement basis.

The following Internal Service Funds are maintained by the County:

- Vehicle Maintenance Fund – to account for operations of the County's Vehicle Maintenance Department which maintains and repairs all of the County's vehicles.
- Vehicle Replacement Fund – to account for all purchases and dispositions of the County's vehicles.
- Risk Management Fund – to account for all of the County's risk management-related revenues and expenditures. This includes unemployment compensation insurance, group health and life insurance, general liability insurance, and workers' compensation insurance.

**DeKalb County, Georgia**  
**Internal Service Funds**  
**Combining Statement of Net Position (Deficit)**  
**December 31, 2019**  
**(in thousands of dollars)**

	<b>Vehicle Maintenance</b>	<b>Vehicle Replacement</b>	<b>Risk Management</b>	<b>Total</b>
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	\$ -	\$ 37,013	\$ 15,639	\$ 52,652
Inventories and prepaid items	1,848	-	2,117	3,965
Due from other funds	-	2,229	8,918	11,147
Total current assets	<u>1,848</u>	<u>39,242</u>	<u>26,674</u>	<u>67,764</u>
Noncurrent assets:				
Capital assets (net)	116	55,454	-	55,570
Total assets	<u>1,964</u>	<u>94,696</u>	<u>26,674</u>	<u>123,334</u>
<b>LIABILITIES</b>				
Current liabilities:				
Accounts payable	2,147	262	5,826	8,235
Due to other funds	112	-	-	112
Payroll payable	335	-	52	387
Claims and judgments payable, current portion	-	-	10,429	10,429
Compensated absences payable, current portion	599	-	79	678
Financed purchases payable, current portion	-	4,667	-	4,667
Accrued interest payable	-	22	-	22
Total current liabilities	<u>3,193</u>	<u>4,951</u>	<u>16,386</u>	<u>24,530</u>
Noncurrent liabilities:				
Claims and judgments payable, long-term portion	-	-	6,962	6,962
Compensated absences payable, long-term portion	11	-	47	58
Total long-term liabilities	<u>11</u>	<u>-</u>	<u>7,009</u>	<u>7,020</u>
Total liabilities	<u>3,204</u>	<u>4,951</u>	<u>23,395</u>	<u>31,550</u>
<b>NET POSITION (DEFICIT)</b>				
Net investment in capital assets	116	50,787	-	50,903
Unrestricted (deficit)	(1,356)	38,958	3,279	40,881
Total net position	<u>\$ (1,240)</u>	<u>\$ 89,745</u>	<u>\$ 3,279</u>	<u>\$ 91,784</u>

**DeKalb County, Georgia**  
**Internal Service Funds**  
**Combining Statement of Revenues, Expenses, and Changes in Fund Net Position (Deficit)**  
**For the Year Ended December 31, 2019**  
**(in thousands of dollars)**

	<b>Vehicle Maintenance</b>	<b>Vehicle Replacement</b>	<b>Risk Management</b>	<b>Total</b>
<b>Operating revenues:</b>				
Charges for services	\$ 33,127	\$ 25,871	\$ 84,353	\$ 143,351
Intergovernmental	165	-	-	165
Miscellaneous	221	293	551	1,065
Total operating revenues	<u>33,513</u>	<u>26,164</u>	<u>84,904</u>	<u>144,581</u>
<b>Operating expenses:</b>				
Salaries and employee benefits	10,026	-	-	10,026
Supplies	15,303	-	-	15,303
Operating services and charges	7,952	79	97,152	105,183
Miscellaneous		1	15	16
Depreciation	48	20,383	-	20,431
Total operating expenses	<u>33,329</u>	<u>20,463</u>	<u>97,167</u>	<u>150,959</u>
<b>Operating income (loss)</b>	184	5,701	(12,263)	(6,378)
<b>Nonoperating revenues (expenses):</b>				
Interest expense	-	(106)	-	(106)
Gain on sale of capital assets	-	410	-	410
Total nonoperating revenues	<u>-</u>	<u>304</u>	<u>-</u>	<u>304</u>
Income (loss) before transfers	184	6,005	(12,263)	(6,074)
Transfers out	<u>(330)</u>	<u>(3,780)</u>	<u>-</u>	<u>(4,110)</u>
Change in net position	(146)	2,225	(12,263)	(10,184)
Net position (deficit) - beginning	<u>(1,094)</u>	<u>87,520</u>	<u>15,542</u>	<u>101,968</u>
Net position (deficit) - ending	<u>\$ (1,240)</u>	<u>\$ 89,745</u>	<u>\$ 3,279</u>	<u>\$ 91,784</u>

**DeKalb County, Georgia**  
**Internal Service Funds**  
**Combining Statement of Cash Flows**  
**Year Ended December 31, 2019**  
**(in thousands of dollars)**

	<b>Vehicle Maintenance</b>	<b>Vehicle Replacement</b>	<b>Risk Management</b>	<b>Totals</b>
Cash flows from operating activities:				
Receipt by interfund services provided	\$ 33,150	\$ 23,935	\$ 75,986	\$ 133,071
Cash payments to suppliers for goods and services	(23,008)	(80)	(97,150)	(120,238)
Cash payments to employees for services	(9,983)	-	(16)	(9,999)
Net cash provided by (used in) operating activities	159	23,855	(21,180)	2,834
Cash flows from noncapital financing activities:				
Transfers to other funds	(330)	(3,780)	-	(4,110)
Net cash used in capital and related financing activities	(330)	(3,780)	-	(4,110)
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	-	(34,984)	-	(34,984)
Proceeds from sale of capital assets	-	785	-	785
Payments on leases	-	(4,667)	-	(4,667)
Interest payment on long-term debt	-	(149)	-	(149)
Net cash used in capital and related financing activities	-	(39,015)	-	(39,015)
Net decrease in cash and cash equivalents	(171)	(18,940)	(21,180)	(40,291)
Cash and cash equivalents at beginning of year	171	55,953	36,819	92,943
Cash and cash equivalents at end of year	\$ -	\$ 37,013	\$ 15,639	\$ 52,652
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ 184	\$ 5,701	\$ (12,263)	\$ (6,378)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation	48	20,383	-	20,431
Change in assets and liabilities:				
Increase in due from other funds	-	(2,229)	(8,918)	(11,147)
Increase in inventories and prepaid items	(214)	-	(534)	(748)
Decrease in due to other funds	(363)	-	-	(363)
Increase (decrease) in payables	461	-	(1,403)	(942)
Decrease in payroll payable	(1)	-	-	(1)
Increase in other liabilities	-	-	1,954	1,954
Increase (decrease) in compensated absences	44	-	(16)	28
Net cash provided by operating activities	\$ 159	\$ 23,855	\$ (21,180)	\$ 2,834

## Agency Funds

Agency Funds include the following:

- Tax Commissioner – to account for all real, personal, tangible, and intangible recording taxes collected and forwarded to the County and other governmental units.
- Sheriff – to account for collection fees, proceeds from judicial sales, bond forfeitures, and cash bonds, which are disbursed to other elected officials and agencies, the County, and individuals. The Sheriff also collects, maintains, and disburses monies for civil suits and minors per court order.
- Seized Property – to account for monies seized by Public Safety during arrests. These monies are either returned to victims, the arrested party, or forfeited to the County.

The following agency funds are used to account for fines, fees, and other monies collected by the courts and remitted to other parties in accordance with court orders and state law:

- Clerk of Superior Court
- State Court
- Juvenile Court
- State Traffic Court
- Probate Court
- Magistrate Court
- State Court Probation
- Magistrate Court Ordinance Division

DeKalb County, Georgia  
Agency Funds  
Combining Statement of Changes in Assets and Liabilities  
Year Ended December 31, 2019  
(in thousands of dollars)

	Balance 12/31/2018	Additions	Deductions	Balance 12/31/2019		Balance 12/31/2018	Additions	Deductions	Balance 12/31/2019
<b><u>TAX COMMISSIONER</u></b>					<b><u>PROBATE COURT</u></b>				
ASSETS					ASSETS				
Cash and Cash Equivalents	\$ 21,675	\$ 1,620,317	\$ 1,621,014	\$ 20,978	Cash and Cash Equivalents	\$ 272	\$ 1,627	\$ 1,747	\$ 152
Taxes Receivables	53,121	711,608	679,991	84,738	LIABILITIES				
Total Assets	\$ 74,796	\$ 2,331,925	\$ 2,301,005	\$ 105,716	Due to Others	\$ 272	\$ 1,627	\$ 1,747	\$ 152
LIABILITIES									
Due to Others	\$ 74,796	\$ 2,331,925	\$ 2,301,005	\$ 105,716					
					<b><u>MAGISTRATE COURT</u></b>				
<b><u>SHERIFF</u></b>					ASSETS				
ASSETS					Cash and Cash Equivalents	\$ 1,132	\$ 11,908	\$ 11,851	\$ 1,189
Cash and Cash Equivalents	\$ 6,433	\$ 2,841	\$ 3,434	\$ 5,840	LIABILITIES				
LIABILITIES					Due to Others	\$ 1,132	\$ 11,908	\$ 11,851	\$ 1,189
Due to Others	\$ 6,433	\$ 2,841	\$ 3,434	\$ 5,840					
					<b><u>STATE COURT PROBATION</u></b>				
<b><u>CLERK OF SUPERIOR COURT</u></b>					ASSETS				
ASSETS					Cash and Cash Equivalents	\$ 708	\$ 3,697	\$ 3,696	\$ 709
Cash and Cash Equivalents	\$ 6,103	\$ 33,787	\$ 32,317	\$ 7,573	Due from others	13	-	-	13
LIABILITIES					Total Assets	\$ 721	\$ 3,697	\$ 3,696	\$ 722
Due to Others	\$ 6,103	\$ 33,787	\$ 32,317	\$ 7,573	LIABILITIES				
					Due to Others	\$ 721	\$ 3,697	\$ 3,696	\$ 722
<b><u>STATE COURT</u></b>									
ASSETS					<b><u>SEIZED PROPERTY</u></b>				
Cash and Cash Equivalents	\$ 3,038	\$ 15,913	\$ 16,129	\$ 2,822	ASSETS				
LIABILITIES					Cash and Cash Equivalents	\$ 1,270	\$ 223	\$ 98	\$ 1,395
Due to Others	\$ 3,038	\$ 15,913	\$ 16,129	\$ 2,822	LIABILITIES				
					Due to Others	\$ 1,270	\$ 223	\$ 98	\$ 1,395
<b><u>JUVENILE COURT</u></b>									
ASSETS					<b><u>MAGISTRATE COURT ORDINANCE DIVISION</u></b>				
Cash and Cash Equivalents	\$ 9	\$ 88	\$ 86	\$ 11	ASSETS				
LIABILITIES					Cash and Cash Equivalents	\$ 9	\$ 1,304	\$ 1,294	\$ 19
Due to Others	\$ 9	\$ 88	\$ 86	\$ 11	LIABILITIES				
					Due to Others	\$ 9	\$ 1,304	\$ 1,294	\$ 19
<b><u>STATE TRAFFIC COURT</u></b>									
ASSETS					<b><u>TOTALS</u></b>				
Cash and Cash Equivalents	\$ 193	\$ 10,671	\$ 10,643	\$ 221	ASSETS				
LIABILITIES					Cash and Cash Equivalents	\$ 40,842	\$ 1,702,376	\$ 1,702,309	\$ 40,909
Due to Others	\$ 193	\$ 10,671	\$ 10,643	\$ 221	Taxes Receivables	53,121	711,608	679,991	84,738
					Due from others	13	-	-	13
					Total Assets	\$ 93,976	\$ 2,413,984	\$ 2,382,300	\$ 125,660
					LIABILITIES				
					Due to Others	\$ 93,976	\$ 2,413,984	\$ 2,382,300	\$ 125,660

**DEKALB COUNTY, GEORGIA**  
**CAPITAL PROJECTS SPECIAL PURPOSE LOCAL OPTION SALES TAX FUNDS**  
**DECEMBER 31, 2019**

**SPLOST Schedule:**

**2017 SPLOST**

In November 2017, DeKalb County voters approved a referendum to implement a one-cent SPLOST. The purpose of the SPLOST is to fund specified capital projects for both the county government and all municipalities within the county. Unlike other SPLOST programs in the state, the DeKalb SPLOST contains a requirement that 85 percent of the funding generated must be spent on transportation-related or public safety projects. The remaining 15 percent may be used to repair any other existing capital assets. The county and city governments share the SPLOST revenue on a per capita basis between the unincorporated area and each municipality, excluding Atlanta in DeKalb.

**DEKALB COUNTY, GEORGIA**  
**Schedule of Projects Funded Through Special Purpose Local Option Sales Tax**  
**For the fiscal year ended December 31, 2019 (Unaudited)**

**SPLOST 2017**

SPLOST 2017	Original Estimated Cost	Current Estimated Cost	Expenditures			Percentage of Completion
			Prior Years	Current Year	Total	
<b>Public Safety Facilities and Related Capital Equipments</b>						
Replace existing fire station(s) and construct new fire stations(s) and related capital equipments	\$ 41,151,612	\$ 41,151,612	\$ -	\$ -	\$ -	0.0%
Replace fire stations and related equipments	3,100,000	3,100,000	-	-	-	0.0%
Upgrade fire radio system	1,500,000	1,499,471	1,468,171	-	1,468,171	97.9%
Purchase quick response units	2,000,000	1,989,669	1,021,401	968,268	1,989,669	100.0%
Repair and replace police precinct(s) and public safety facilities	2,856,675	2,856,675	-	440,904	440,904	15.4%
Police vehicles	5,606,300	5,606,300	2,825,929	2,631,580	5,457,509	97.3%
Repair and replace Bobby Burgess building	27,300,000	27,300,000	-	-	-	0.0%
Planning and design for public safety	1,200,000	1,200,000	-	-	-	0.0%
<b>Totals</b>	<b>84,714,587</b>	<b>84,703,727</b>	<b>5,315,501</b>	<b>4,040,752</b>	<b>9,356,253</b>	<b>11.05%</b>
<b>Transportation Purposes</b>						
Road resurfacing	151,250,000	151,250,000	-	35,739,991	-	0.00%
Federal and state transportation projects matching funds	25,550,000	25,550,000	-	109,860	109,860	0.43%
Pedestrians improvements	14,450,000	14,450,000	-	-	-	0.00%
Transportation enhancements	9,000,000	9,000,000	-	-	-	0.00%
Multi Use trails	7,000,000	7,000,000	-	-	-	0.00%
Bridge repairs and improvements	7,000,000	7,000,000	-	-	-	0.00%
Sidewalks to schools, transit and other locations	4,000,000	4,000,000	-	-	-	0.00%
Traffic signals improvements	2,350,000	2,350,000	-	-	-	0.00%
Community improvement district meeting	1,500,000	1,500,000	-	-	-	0.00%
Corridor beautification	1,250,000	1,250,000	-	-	-	0.00%
Public transportation shelters	150,000	150,000	-	-	-	0.00%
Transportation project management	9,701,074	9,701,074	735,076	2,758,196	3,493,272	36.01%
Commission district transportation project	7,056,673	7,056,673	-	-	-	0.00%
<b>Totals</b>	<b>240,257,747</b>	<b>240,257,747</b>	<b>735,076</b>	<b>38,608,047</b>	<b>3,603,132</b>	<b>1.50%</b>
<b>Repairs of Capital Outlay Projects</b>						
<b>Parks and Recreation Repairs</b>						
Athletic fields	11,650,000	11,650,000	-	-	-	0.00%
Renovate athletic and recreation facilities	8,400,000	8,400,000	-	-	-	0.00%
Parks and Playgrounds areas	6,900,000	6,900,000	-	-	-	0.00%
Pools and other aquatics facilities	3,950,000	3,950,000	-	-	-	0.00%
Resurfacing trails and paved areas	3,000,000	3,000,000	-	1,142,557	1,142,557	38.09%
Golf courses	1,000,000	1,000,000	-	1,000,000	1,000,000	100.00%
Tennis court resurfacing	2,150,000	2,150,000	-	-	-	0.00%
Steam bank restoration/drainage and stormwater improvement	200,000	200,000	-	200,000	200,000	100.00%
<b>Totals</b>	<b>37,250,000</b>	<b>37,250,000</b>	<b>-</b>	<b>2,342,557</b>	<b>2,342,557</b>	<b>6.29%</b>
<b>General Repairs</b>						
County courthouse administrative complex including parking	16,500,000	15,500,000	-	241,990	241,990	1.56%
General senior center repairs	1,000,000	1,000,000	-	-	-	0.00%
Repair of county owned health care facilities	1,000,000	1,000,000	79,581	-	79,581	7.96%
General library repairs	1,500,000	1,500,000	-	35,689	35,689	2.38%
<b>Totals</b>	<b>20,000,000</b>	<b>19,000,000</b>	<b>79,581</b>	<b>277,679</b>	<b>357,260</b>	<b>1.88%</b>
<b>Totals</b>	<b>57,250,000</b>	<b>56,250,000</b>	<b>79,581</b>	<b>2,620,236</b>	<b>357,260</b>	<b>0.64%</b>
<b>General Administration</b>						
General administrative costs of all projects on project list	5,570,854	5,391,024	-	690,232	690,232	12.80%
Operating supplies	20,000	200,000	13,704	1,155	14,859	7.43%
General administrative cost staff	229,790	229,790	25,961	74,548	100,509	43.74%
<b>Totals</b>	<b>5,820,644</b>	<b>5,820,814</b>	<b>39,665</b>	<b>765,935</b>	<b>805,600</b>	<b>13.84%</b>
<b>Totals</b>	<b>\$ 388,042,978</b>	<b>\$ 387,032,288</b>	<b>\$ 6,169,823</b>	<b>46,034,970</b>	<b>\$ 14,122,245</b>	<b>3.65%</b>
Non-SPLOST expenditures				3,338,966		
Total SPLOST fund expenditures				\$ 49,373,936		

**Note:** 2017 SPLOST expenditures during 2019 in the County's audited financial statements include an additional \$3,339 (in thousands) in state and local non-SPLOST funding that is not reflected in the accompanying SPLOST schedule.



**DEKALB COUNTY, GEORGIA  
STATISTICAL SECTION**

**Statistical Section (Unaudited)**

Statistical tables differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These tables reflect social and economic data, financial trends, and the fiscal capacity of the government. The information in this section is presented as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information say about the County's overall financial health.

<u>Contents</u>	<u>Page</u>
<b>Financial Trends</b> These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	126-131
<b>Revenue Capacity</b> These schedules contain trend information to help the reader assess the County's most significant local revenue source, the property tax.	132-137
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the County's current debt and the County's ability to issue additional debt in the future.	138-143
<b>Demographic and Economic Information</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	144-145
<b>Operating Information</b> These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	146-150
<b>Disclosure Information Watershed</b> These schedules contain disclosures of certain statistical data as it pertains to various series of water and sewerage bonds.	151-164

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Comments Relative to the Statistical Section**

The following statistical tables that are recommended for inclusion by the Government Finance Officer's Association are not included for the reasons stated below:

Special Assessment Collections – Last Ten Fiscal Years (The County has no special assessments for the past ten years related to any debt for which the County is obligated in some manner.)

**DeKalb County, Georgia**  
**Net Position by Component**  
**Last Ten Years**  
**(in thousands of dollars)**

	<u>2019</u>	<u>2018 (Restated)</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Governmental activities:										
Net investment in capital assets	\$ 927,167	\$ 898,800	\$ 868,377	\$ 888,726	\$ 877,672	\$ 1,090,430	\$ 1,047,927	\$ 1,044,929	\$ 1,037,278	\$ 1,015,406
Restricted	146,715	128,043	80,830	74,480	69,890	53,906	66,183	59,158	97,738	87,196
Unrestricted (deficit)	<u>(1,299,454)</u>	<u>(1,236,458)</u>	<u>(1,177,878)</u>	<u>(1,088,491)</u>	<u>(1,016,269)</u>	<u>(975,294)</u>	<u>(464,929)</u>	<u>(450,678)</u>	<u>(482,697)</u>	<u>(410,855)</u>
Total governmental activities net position	<u>\$ (225,572)</u>	<u>\$ (209,615)</u>	<u>\$ (228,671)</u>	<u>\$ (125,285)</u>	<u>\$ (68,707)</u>	<u>\$ 169,042</u>	<u>\$ 649,181</u>	<u>\$ 653,409</u>	<u>\$ 652,319</u>	<u>\$ 691,747</u>
Business-type activities:										
Net investment in capital assets	\$ 1,570,950	\$ 1,396,302	\$ 1,281,203	\$ 1,207,317	\$ 1,151,933	\$ 1,032,534	\$ 959,554	\$ 935,528	\$ 924,553	\$ 914,991
Restricted	33,266	36,165	35,273	23,399	22,537	34,293	32,344	33,977	1,497	3,948
Unrestricted (deficit)	<u>(57,995)</u>	<u>118,130</u>	<u>208,316</u>	<u>39,664</u>	<u>30,764</u>	<u>(60,133)</u>	<u>93,382</u>	<u>50,421</u>	<u>27,199</u>	<u>25,331</u>
Total business-type activities net position	<u>\$ 1,546,221</u>	<u>\$ 1,550,597</u>	<u>\$ 1,524,792</u>	<u>\$ 1,270,380</u>	<u>\$ 1,205,234</u>	<u>\$ 1,006,694</u>	<u>\$ 1,085,280</u>	<u>\$ 1,019,926</u>	<u>\$ 953,249</u>	<u>\$ 944,270</u>
Primary government:										
Net investment in capital assets	\$ 2,498,117	\$ 2,295,102	\$ 2,149,580	\$ 2,096,043	\$ 2,029,605	\$ 2,122,964	\$ 2,007,481	\$ 1,980,457	\$ 1,961,831	\$ 1,930,397
Restricted	179,981	164,208	116,103	97,879	92,427	88,199	98,527	93,135	99,235	91,144
Unrestricted (deficit)	<u>(1,357,449)</u>	<u>(1,118,328)</u>	<u>(969,562)</u>	<u>(1,048,827)</u>	<u>(985,505)</u>	<u>(1,035,427)</u>	<u>(371,547)</u>	<u>(400,257)</u>	<u>(455,498)</u>	<u>(385,524)</u>
Total primary government net position	<u>\$ 1,320,649</u>	<u>\$ 1,340,982</u>	<u>\$ 1,296,121</u>	<u>\$ 1,145,095</u>	<u>\$ 1,136,527</u>	<u>\$ 1,175,736</u>	<u>\$ 1,734,461</u>	<u>\$ 1,673,335</u>	<u>\$ 1,605,568</u>	<u>\$ 1,636,017</u>

Source: DeKalb County Finance Department

Notes: In 2016, there was a significant reduction in the tax digest which resulted in decreased revenues for the year and a decrease in governmental activities net position. Also, increases in the County's net pension liability and net OPEB liability resulted in a further decrease in governmental activities net position. The 2018 column was restated as a result of a prior period adjustment to correct errors in prior year balances related to Watershed unbilled revenues. See Note 18 for further discussions.

**DeKalb County, Georgia**  
**Changes in Net Position**  
**Last Ten Years**  
**(in thousands of dollars)**

	2019	2018 (Restated)	2017	2016	2015	2014	2013	2012	2011	2010
<b>Expenses</b>										
Governmental activities:										
General government	\$ 91,675	\$ 84,612	\$ 83,717	\$ 70,135	\$ 74,834	\$ 56,816	\$ 85,506	\$ 102,058	\$ 116,416	\$ 123,999
Public safety	257,585	212,903	222,700	216,570	220,031	222,644	188,406	207,778	228,126	220,431
Civil and criminal court system	209,497	189,642	191,044	190,957	178,613	186,353	165,531	160,553	182,245	178,462
Planning & development	28,612	20,697	20,143	25,094	24,355	20,863	4,614	4,202	4,512	2,063
Public works	65,961	45,440	56,466	46,924	46,884	42,148	41,451	40,427	38,102	48,529
Human and community development	-	-	-	-	-	-	10,810	12,121	16,469	30,757
Parks and recreation	31,638	29,166	25,300	25,015	23,957	31,346	14,235	13,855	15,793	22,576
Library	31,742	50,589	22,338	19,188	13,841	8,964	15,074	15,195	15,557	16,919
Health and welfare	42,497	43,126	37,711	37,468	32,495	26,024	31,628	34,633	36,443	41,473
Bond issuance expense	-	-	-	-	-	-	-	-	-	-
Interest on long-term debt	9,490	11,422	11,888	10,556	15,038	15,654	16,768	18,468	20,405	21,459
Total governmental activities expenses	768,697	687,597	671,307	641,907	630,048	610,812	574,023	609,290	674,068	706,668
Business-type activities:										
Water	100,903	110,342	94,101	83,313	86,482	76,196	78,078	78,412	95,633	69,771
Sewer	128,416	140,440	119,770	106,017	110,054	96,950	99,373	99,798	121,713	88,800
Sanitation	100,108	78,536	65,871	79,935	85,181	76,335	65,864	68,834	73,335	70,977
DeKalb Peachtree Airport	4,214	4,165	4,319	4,232	4,178	4,257	4,617	4,140	4,205	4,213
Stormwater utility	20,222	20,582	21,188	18,250	18,963	15,685	12,329	15,560	17,356	12,978
Total business-type activities expenses	353,863	354,065	305,249	291,747	304,858	269,423	260,261	266,744	312,242	246,739
Total primary government expenses	\$ 1,122,560	\$ 1,041,662	\$ 976,556	\$ 933,654	\$ 934,906	\$ 880,235	\$ 834,284	\$ 876,034	\$ 986,310	\$ 953,407
<b>Program Revenues</b>										
Governmental activities:										
Charges for services										
Civil and criminal court system	\$ 22,084	\$ 22,195	\$ 23,503	\$ 22,937	\$ 23,010	\$ 33,411	\$ 41,309	\$ 43,444	\$ 43,135	\$ 44,818
Public safety	18,770	21,321	23,373	22,389	17,729	14,126	17,992	29,952	17,865	20,951
General government	30,464	31,045	39,312	26,739	15,421	45,415	33,911	36,110	30,078	21,716
Other activities	15,518	15,232	15,945	15,800	35,391	18,885	12,189	10,937	14,873	12,681
Operating grants and contributions	37,920	24,684	22,846	20,034	28,001	27,151	25,832	28,492	48,964	40,224
Capital grants and contributions	9,035	11,008	10,366	12,000	19,157	2,054	29,281	3,983	12,164	15,503
Total governmental activities program revenues	133,791	125,485	135,345	119,899	138,709	141,042	160,514	152,918	167,079	155,893
Business-type activities:										
Charges for services:										
Water	103,801	116,908	73,907	74,637	105,092	108,474	104,154	105,389	97,565	84,110
Sewer	132,111	146,179	165,208	177,460	151,231	154,748	132,560	134,132	124,173	107,050
Sanitation	70,276	68,710	67,438	65,006	64,032	64,431	65,385	69,442	64,071	66,019
Other activities	20,556	20,811	20,438	19,779	20,431	23,956	21,587	23,761	24,746	25,788
Capital grants and contributions	18,036	23,205	20,623	19,104	10,947	7,896	898	202	4,475	740
Total business-type activities program revenues	344,780	375,813	347,614	355,986	351,733	359,505	332,926	315,030	283,707	256,037
Total primary governmental program revenues	\$ 478,571	\$ 501,298	\$ 482,959	\$ 475,885	\$ 490,442	\$ 500,547	\$ 485,844	\$ 482,109	\$ 439,600	\$ 406,310

**DeKalb County, Georgia**  
**Changes in Net Position**  
**Last Ten Years**  
**(in thousands of dollars)**  
(continued)

	2019	2018 (Restated)	2017	2016	2015	2014	2013	2012	2011	2010
<b>Net (Expense)/Revenue</b>										
Governmental activities	\$ (634,906)	\$ (562,112)	\$ (535,962)	\$ (522,008)	\$ (491,339)	\$ (469,770)	\$ (413,509)	\$ (456,372)	\$ (506,989)	\$ (550,775)
Business-type activities	(9,083)	21,748	42,365	64,239	46,875	90,082	72,665	48,286	(28,535)	9,298
Total primary government net expense	<u>\$ (643,989)</u>	<u>\$ (540,364)</u>	<u>\$ (493,597)</u>	<u>\$ (457,769)</u>	<u>\$ (444,464)</u>	<u>\$ (379,688)</u>	<u>\$ (340,844)</u>	<u>\$ (408,086)</u>	<u>\$ (535,524)</u>	<u>\$ (541,477)</u>
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Taxes:										
Property tax	\$ 353,248	\$ 339,006	\$ 329,845	\$ 296,138	\$ 308,830	\$ 264,542	\$ 268,780	\$ 264,886	\$ 289,690	\$ 259,848
Sales tax	189,760	165,293	94,436	92,014	93,138	89,159	90,165	102,703	98,839	88,622
Other taxes	73,737	73,465	66,020	74,417	71,128	65,836	42,774	82,858	75,914	71,711
Unrestricted investment earnings	1,671	1,516	266	831	235	198	3,834	7,015	9,093	8,494
Unrestricted grants and contributions	539	273	246	947	179	-	-	-	-	-
Gain on sale of capital assets	-	-	-	1,038	-	3	3,713	-	-	-
Miscellaneous	249	-	-	-	-	-	-	-	-	-
Transfers	(255)	1,615	6,322	822	(219,920)	593	(300)	-	(5,975)	5,592
Total governmental activities	<u>618,949</u>	<u>581,168</u>	<u>497,135</u>	<u>466,207</u>	<u>253,590</u>	<u>420,331</u>	<u>408,966</u>	<u>457,462</u>	<u>467,561</u>	<u>434,267</u>
Business-type activities:										
Unrestricted investment earnings	4,452	5,377	3,481	1,499	810	810	731	495	216	158
Gain on sale of capital assets	-	295	5,937	230	-	1,147	-	-	-	-
Transfers	255	(1,615)	(6,322)	(822)	150,844	(593)	300	-	5,975	(5,592)
Total business-type activities	<u>4,707</u>	<u>4,057</u>	<u>3,096</u>	<u>907</u>	<u>151,654</u>	<u>1,364</u>	<u>1,031</u>	<u>495</u>	<u>6,191</u>	<u>(5,434)</u>
Total primary government	<u>\$ 623,656</u>	<u>\$ 585,225</u>	<u>\$ 500,231</u>	<u>\$ 467,114</u>	<u>\$ 405,244</u>	<u>\$ 421,695</u>	<u>\$ 409,997</u>	<u>\$ 457,957</u>	<u>\$ 473,752</u>	<u>\$ 428,833</u>
<b>Change in Net Position</b>										
Governmental activities:	\$ (15,957)	\$ 19,056	\$ (38,827)	\$ (55,801)	\$ (237,749)	\$ (49,439)	\$ (4,543)	\$ 1,090	\$ (39,428)	\$ (116,508)
Business-type activities:	(4,376)	25,805	45,461	65,146	198,529	91,446	73,696	48,781	(22,344)	3,864
Total primary government change in net position	<u>\$ (20,333)</u>	<u>\$ 44,861</u>	<u>\$ 6,634</u>	<u>\$ 9,345</u>	<u>\$ (39,220)</u>	<u>\$ 42,007</u>	<u>\$ 69,153</u>	<u>\$ 49,871</u>	<u>\$ (61,772)</u>	<u>\$ (112,644)</u>

**Notes:** In 2016, there was a significant reduction in the tax digest which resulted in decreased revenues for the year. Increases in the County's net pension liability and net OPEB liability contributed to the increase in governmental activities expenses. The 2018 column for business-type activities was restated as a result of a prior period adjustment to correct errors in prior year balances related to Watershed unbilled revenues. See Note 18 for further discussions.

**DeKalb County, Georgia**  
**Fund Balances of Governmental Funds**  
**Last Ten Years**  
**(in thousands of dollars)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Fund:										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1
Unreserved (deficit)	-	-	-	-	-	-	-	-	-	(33,769)
Nonspendable	5,538	5,057	1,527	3,160	9,768	9,462	19	4,897	92	-
Restricted	-	-	-	-	-	-	-	-	-	-
Assigned	-	-	-	18,461	22,010	1,363	17,871	-	4,165	-
Unassigned (deficit)	73,293	63,034	47,564	19,797	19,230	13,166	3,114	5,114	(22,708)	-
Total General Fund	78,831	68,091	49,091	41,418	51,008	23,991	21,004	10,011	(18,451)	(33,768)
All Other Governmental Funds:										
Reserved	-	-	-	-	-	-	-	-	-	36,086
Unreserved, reported in:										
Special revenue funds	-	-	-	-	-	-	-	-	-	649
Debt service funds	-	-	-	-	-	-	-	-	-	13,144
Capital projects funds	-	-	-	-	-	-	-	-	-	125,982
Nonspendable	-	-	-	7,085	7,523	5,435	-	-	-	-
Restricted	144,107	123,314	87,734	89,791	80,899	110,407	128,122	144,916	166,152	-
Committed	60,145	57,696	62,238	47,585	32,007	33,236	36,529	19,632	19,165	-
Unassigned (deficit)	(2)	(738)	-	(8,292)	(8,787)	(6,525)	(8,997)	(13,972)	(10,546)	-
Total all other governmental funds	204,250	180,272	149,972	136,169	111,642	142,553	155,654	150,576	174,771	175,861
Total governmental funds	\$ 283,081	\$ 248,363	\$ 199,063	\$ 177,587	\$ 162,650	\$ 166,544	\$ 176,658	\$ 160,587	\$ 156,320	\$ 142,093

**Notes:**

DeKalb County adopted and implemented GASB 54 in 2011.

**DeKalb County, Georgia**  
**Changes in Fund Balances of Governmental Funds**  
**Last Ten Years**  
**(in thousands of dollars)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Revenues By Source:</b>										
Taxes	\$ 615,269	\$ 573,540	\$ 499,682	\$ 456,183	\$ 470,706	\$ 421,509	\$ 401,256	\$ 427,328	\$ 452,445	\$ 414,945
Licenses and permits	21,862	22,133	26,725	24,615	26,641	28,560	27,358	32,302	27,216	21,860
Use of money and property	-	-	-	-	-	-	3,853	8,203	8,563	7,416
Investment income, contributions	2,983	1,768	310	831	235	685	-	-	-	-
Intergovernmental	44,907	32,941	32,175	28,351	37,026	29,076	50,932	33,621	60,409	59,637
Fines and forfeitures	20,285	20,237	21,389	20,548	20,682	29,782	36,864	37,453	36,993	36,217
Charges for services	37,413	35,185	34,296	33,652	33,489	30,316	49,182	51,495	33,915	25,311
Miscellaneous	6,597	13,140	13,495	12,829	10,918	21,736	24,297	18,910	25,834	18,044
Total revenues	749,316	698,944	628,072	577,009	599,697	561,664	593,742	609,312	645,375	583,430
<b>Expenditures By Function:</b>										
General government	\$ 72,007	\$ 74,158	\$ 68,574	\$ 57,000	\$ 58,688	\$ 49,621	\$ 101,072	\$ 91,447	\$ 89,191	\$ 95,332
Public safety	208,878	198,687	190,517	181,190	194,862	204,012	167,706	190,578	184,213	174,485
Civil and criminal court system	188,158	179,147	172,205	168,264	162,574	153,446	148,255	148,312	146,698	140,751
Planning and development	25,629	19,386	18,603	22,788	23,516	20,481	4,118	3,915	3,642	1,737
Public works	31,434	29,514	27,162	27,465	25,510	21,150	19,914	19,228	19,095	23,991
Human and community development	-	-	-	-	-	-	9,780	11,296	13,533	24,593
Parks and recreation	23,079	22,128	19,114	19,857	19,187	21,074	10,660	10,669	15,363	16,777
Library	21,876	19,246	17,136	15,460	14,165	13,298	12,093	12,230	12,064	12,138
Health and welfare	39,625	37,819	36,339	35,813	32,553	24,646	30,871	34,437	35,221	40,540
Debt service:										
Bond issuance cost	-	-	-	1,458	725	-	901	-	-	63
Interest	10,135	11,275	11,869	9,374	13,230	14,678	18,984	19,059	19,942	20,699
Principal	29,845	23,439	18,177	15,647	25,066	25,841	29,340	29,698	29,493	33,808
Capital outlays	66,400	39,687	40,376	37,346	36,662	22,197	30,540	34,176	56,718	58,704
Total expenditures	717,066	654,486	620,072	591,662	606,738	570,444	584,234	605,045	625,173	643,618
Excess (deficiency) of revenues over (under) expenditures	32,250	44,458	8,000	(14,653)	(7,041)	(8,780)	9,508	4,267	(60,188)	(72,545)
<b>Other Financing Sources (Uses)</b>										
Proceeds from sale of capital asset	1	3,227	6	11,936	-	3	5,089	-	-	-
Issuance of refunding bonds	-	-	-	143,355	60,140	-	76,970	-	7,945	-
Issuance of certificate of participation note	-	-	-	12,490	-	-	-	-	-	-
Premium on bond issuance	-	-	-	24,926	4,179	-	6,381	-	-	-
Issuance of notes payable	-	-	5,697	2,500	-	-	-	-	-	-
Payments of refunded bond escrow agents	-	-	-	(167,080)	(62,314)	-	(81,577)	-	-	-
Transfers in	37,051	36,579	59,791	92,347	94,823	79,926	99,495	87,039	102,798	108,653
Transfers out	(34,584)	(34,964)	(53,397)	(90,107)	(93,681)	(79,333)	(99,795)	(87,039)	(90,491)	(107,353)
Total other financing sources (uses)	2,468	4,842	12,097	30,367	3,147	596	6,563	-	20,252	1,300
Net change in fund balance	\$ 34,718	\$ 49,300	\$ 20,097	\$ 15,714	\$ (3,894)	\$ (8,184)	\$ 16,071	\$ 4,267	\$ (39,936)	\$ (71,245)
Debt service as a percentage of noncapital expenditures	5.8%	5.7%	4.5%	6.7%	7.4%	8.9%	8.6%	8.7%	9.3%	9.3%

Source: DeKalb County Finance Department



**DeKalb County, Georgia**

**Operating Revenues, Expenses, and Income of Enterprise Funds**

**Last Ten Years  
(in thousands of dollars)**

	<b>2019</b>	<b>2018 (Restated)</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>
Watershed System Fund:										
Operating revenues	\$ 235,912	\$ 263,087	\$ 239,115	\$ 252,097	\$ 256,323	\$ 263,222	\$ 236,714	\$ 239,521	\$ 221,738	\$ 191,160
Operating expenses	192,108	210,277	188,869	166,081	169,194	150,945	153,723	157,343	190,894	141,736
Operating income (loss)	<u>\$ 43,804</u>	<u>\$ 52,810</u>	<u>\$ 50,246</u>	<u>\$ 86,016</u>	<u>\$ 87,129</u>	<u>\$ 112,277</u>	<u>\$ 82,991</u>	<u>\$ 82,178</u>	<u>\$ 30,844</u>	<u>\$ 49,424</u>
Sanitation Fund:										
Operating revenues	\$ 70,276	\$ 68,710	\$ 67,438	\$ 65,006	\$ 64,035	\$ 64,431	\$ 65,385	\$ 69,442	\$ 68,796	\$ 66,019
Operating expenses	100,576	78,154	65,941	81,057	86,172	78,447	67,162	69,891	70,784	69,534
Operating income (loss)	<u>\$ (30,300)</u>	<u>\$ (9,444)</u>	<u>\$ 1,497</u>	<u>\$ (16,051)</u>	<u>\$ (22,137)</u>	<u>\$ (14,016)</u>	<u>\$ (1,777)</u>	<u>\$ (449)</u>	<u>\$ (1,988)</u>	<u>\$ (3,515)</u>
DeKalb Peachtree Airport Fund:										
Operating revenues	\$ 6,327	\$ 5,987	\$ 5,790	\$ 5,056	\$ 5,508	\$ 7,766	\$ 5,508	\$ 5,960	\$ 5,197	\$ 6,772
Operating expenses	4,252	4,140	4,326	4,316	4,250	4,408	4,708	4,249	4,060	4,127
Operating income (loss)	<u>\$ 2,075</u>	<u>\$ 1,847</u>	<u>\$ 1,464</u>	<u>\$ 740</u>	<u>\$ 1,258</u>	<u>\$ 3,358</u>	<u>\$ 800</u>	<u>\$ 1,711</u>	<u>\$ 1,137</u>	<u>\$ 2,645</u>
Stormwater Utility Fund:										
Operating revenues	\$ 14,229	\$ 14,824	\$ 14,648	\$ 15,059	\$ 14,923	\$ 16,190	\$ 16,079	\$ 17,801	\$ 18,317	\$ 19,016
Operating expenses	20,332	20,507	21,212	17,886	19,178	16,137	12,572	15,799	16,752	12,714
Operating income (loss)	<u>\$ (6,103)</u>	<u>\$ (5,683)</u>	<u>\$ (6,564)</u>	<u>\$ (2,827)</u>	<u>\$ (4,255)</u>	<u>\$ 53</u>	<u>\$ 3,507</u>	<u>\$ 2,002</u>	<u>\$ 1,565</u>	<u>\$ 6,302</u>

**Note:** The 2018 column for the Watershed System Fund was restated as of result of a prior period adjustment to correct errors in prior year balances related to Watershed unbilled revenues. See Note 18 for further discussions.

**Source:** DeKalb County Finance Department

**DeKalb County, Georgia**

**Assessed and Estimated Actual Value of Taxable Property (unaudited)**

**Last Ten Years  
(in millions of dollars)**

	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>
General Purposes and Bond Retirement:										
Real property:										
Assessed value	\$ 31,425	\$ 28,883	\$ 25,540	\$ 23,547	\$ 21,509	\$ 19,028	\$ 17,422	\$ 17,208	\$ 19,161	\$ 22,405
Estimated market value	78,563	72,208	63,850	58,868	53,773	47,570	43,555	43,020	47,903	56,013
Personal property:										
Assessed value	1,862	1,791	1,785	1,778	1,816	1,778	1,740	1,688	1,623	1,850
Estimated market value	4,655	4,478	4,462	4,445	4,540	4,445	4,350	4,220	4,058	4,625
Motor vehicle and mobile homes:										
Assessed value	246	315	548	621	851	1,231	1,469	1,362	1,318	1,347
Estimated market value	615	788	1,370	1,553	2,128	3,078	3,673	3,405	3,295	3,368
Privately owned public utilities:										
Assessed value	451	437	415	421	397	374	380	433	377	366
Estimated market value	1,128	1,093	1,038	1,053	993	935	950	1,083	943	915
Total value for bond retirement (gross):										
Assessed value	\$ 33,984	\$ 31,426	\$ 28,288	\$ 26,367	\$ 24,573	\$ 22,411	\$ 21,011	\$ 20,691	\$ 22,479	\$ 25,968
Estimated market value	\$ 84,960	\$ 78,565	\$ 70,719	\$ 65,918	\$ 61,433	\$ 56,028	\$ 52,528	\$ 51,728	\$ 56,198	\$ 67,599
Ratio of Total Assessed Value to Total Estimated Market Value	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Homestead Exemption	\$ 4,282	\$ 3,647	\$ 3,109	\$ 2,852	\$ 2,377	\$ 1,900	\$ 1,682	\$ 1,657	\$ 1,675	\$ 2,060
Exemption for Bond Purposes	\$ -	\$ 2,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Freeport Exemption	\$ 268	\$ 239	\$ 246	\$ 264	\$ 258	\$ 263	\$ 270	\$ 260	\$ 231	\$ 257
Net Assessed Value for General Purposes	\$ 29,434	\$ 24,709	\$ 24,932	\$ 23,251	\$ 21,938	\$ 20,248	\$ 19,059	\$ 18,774	\$ 20,573	\$ 23,651
Total Direct Tax Rate	\$ 43.89	\$ 43.99	\$ 44.09	\$ 44.19	\$ 44.59	\$ 45.29	\$ 45.34	\$ 45.39	\$ 44.44	\$ 40.09

**Note:** Assessments are made as of January 1 of each year. Tax rates are per \$1,000 of assessed value.

**Source:** DeKalb County Finance Department; DeKalb County Tax Commissioner

**Source:** DeKalb County Finance Department; DeKalb County Tax Assessors

**DeKalb County, Georgia**  
**Property Tax Rates and Levies (unaudited)**  
**Last Ten Years**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Property Tax Rates Per \$1,000										
Real and Personal Property:										
County:										
General	\$ 9.30	\$ 9.64	\$ 8.69	\$ 8.76	\$ 10.39	\$ 8.22	\$ 10.71	\$ 10.43	\$ 10.43	\$ 8.00
Special tax district -										
designated services:										
Avondale	-	-	-	0.53	0.37	0.27	0.19	0.16	0.16	2.12
Chamblee	-	-	-	-	0.37	0.27	0.19	0.16	0.16	0.86
Clarkston	-	-	-	0.53	0.37	0.27	0.19	0.16	0.16	1.79
Decatur	-	-	-	0.53	0.37	0.27	0.19	0.16	0.16	1.12
Doraville	-	-	-	0.53	0.37	0.27	0.19	0.16	0.16	1.20
Lithonia	0.14	0.17	0.12	0.85	0.58	0.47	0.35	0.30	0.30	1.86
Pine Lake	0.14	0.17	0.12	0.85	0.58	0.47	0.35	0.30	0.30	2.12
Stone Mountain	-	-	-	0.53	0.37	0.27	0.19	0.16	0.16	1.59
Tucker	1.24	2.23	2.41	2.30						
Unincorporated	2.42	2.23	2.41	2.30	1.45	1.46	0.71	0.38	0.38	3.50
Police Services										
Avondale	0.04	0.17	0.18	0.57	0.60	0.62	3.16	1.76	1.76	-
Chamblee	0.02	0.07	0.07	0.11	0.16	0.19	0.24	0.13	0.13	-
Clarkston	0.67	0.68	0.72	1.87	2.04	2.46	2.62	1.44	1.44	-
Decatur	0.02	0.09	0.10	0.21	0.26	0.28	0.33	0.20	0.20	-
Lithonia	0.70	0.70	0.75	1.97	2.13	2.58	2.72	1.50	1.50	-
Pine Lake	0.80	0.81	0.86	2.37	2.52	3.01	3.16	1.76	1.76	-
Stone Mountain	0.03	0.13	0.13	0.38	0.42	0.44	0.50	0.31	0.31	-
Tucker	4.78	4.80	5.09	5.95						
Unincorporated	4.78	4.80	5.09	5.95	4.69	6.18	4.25	3.75	3.75	-
Hospital services	0.65	0.73	0.74	0.74	0.89	0.80	0.80	0.94	0.94	0.96
Fire protection	2.71	2.69	3.08	2.57	2.75	2.87	2.82	3.29	3.29	2.46
Bond retirement and interest	0.36	0.33	0.37	0.01	0.63	1.67	1.92	2.42	2.42	1.94
Total County *	<u>\$ 20.22</u>	<u>\$ 20.41</u>	<u>\$ 20.38</u>	<u>\$ 20.33</u>	<u>\$ 20.80</u>	<u>\$ 21.20</u>	<u>\$ 21.21</u>	<u>\$ 21.21</u>	<u>\$ 28.31</u>	<u>\$ 16.86</u>

\* The total County millage rate shown above is for the unincorporated portion of the County which comprises over 81% of the total County. 44.09 stated on pages 132 and 135 reflect the total direct tax rate

Property Tax Levies (In thousands  
of dollars)  
Real and Personal Property:

County:										
General	\$ 139,075	\$ 149,936	\$ 160,521	\$ 144,958	\$ 166,867	\$ 110,341	\$ 124,876	\$ 126,294	\$ 140,795	\$ 126,647
Special tax district -										
designated services	32,139	27,546	23,175	20,857	13,257	11,120	5,010	3,409	5,136	42,023
Police Services	67,848	59,631	49,248	52,414	40,624	45,421	28,910	31,555	62,111	-
Hospital services	9,686	11,294	13,664	12,245	14,293	10,738	9,328	11,382	13,139	15,198
Fire protection	64,577	56,325	50,931	38,169	39,787	34,916	29,960	36,166	36,706	35,773
Bond retirement and interest	24,374	17,753	17,945	11,033	11,524	27,335	28,842	38,187	33,966	40,621
Total County	<u>\$ 337,699</u>	<u>\$ 322,485</u>	<u>\$ 315,484</u>	<u>\$ 279,676</u>	<u>\$ 286,352</u>	<u>\$ 239,871</u>	<u>\$ 226,926</u>	<u>\$ 246,993</u>	<u>\$ 291,853</u>	<u>\$ 260,262</u>

(continued)

**DeKalb County, Georgia**  
**Property Tax Rates and Levies (unaudited)**

**Last Ten Years**  
**(continued)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Property Tax Levies (continued)										
(In thousands of dollars)										
Public Utilities:										
County:										
General	\$ 4,414	\$ 4,346	\$ 3,802	\$ 3,600	\$ 4,377	\$ 3,266	\$ 3,655	\$ 3,966	\$ 2,929	\$ 3,018
Special tax district -										
designated services	757	656	688	619	441	423	186	116	122	1,126
Police Services	1,529	1,420	1,465	1,571	1,398	1,764	1,095	1,092	1,500	-
Hospital services	307	327	324	304	375	318	273	357	273	362
Fire protection	1,112	1,055	1,163	910	1,012	1,004	832	1,085	767	850
Bond retirement and interest	385	288	308	200	206	517	508	776	512	645
Total County	<u>\$ 8,504</u>	<u>\$ 8,092</u>	<u>\$ 7,750</u>	<u>\$ 7,204</u>	<u>\$ 7,809</u>	<u>\$ 7,292</u>	<u>\$ 6,549</u>	<u>\$ 7,392</u>	<u>\$ 6,103</u>	<u>\$ 6,001</u>
Motor Vehicle and Mobile Homes:										
County:										
General	\$ 1,906	\$ 2,203	\$ 2,867	\$ 4,678	\$ 5,277	\$ 9,412	\$ 13,119	\$ 14,127	\$ 11,391	\$ 10,865
Special tax district -										
designated services	320	436	538	487	657	462	415	681	4,046	3,983
Police Services	694	933	1,378	1,550	2,751	2,735	3,863	6,949	171	-
Hospital services	144	187	242	402	508	711	1,181	1,326	1,357	1,299
Fire protection	493	708	773	1,144	1,664	2,303	3,797	3,759	3,248	3,115
Bond retirement and interest	66	107	150	9	8	23	876	1,289	2,534	2,437
Total County	<u>\$ 3,623</u>	<u>\$ 4,574</u>	<u>\$ 5,948</u>	<u>\$ 8,270</u>	<u>\$ 10,865</u>	<u>\$ 15,646</u>	<u>\$ 23,251</u>	<u>\$ 28,131</u>	<u>\$ 22,747</u>	<u>\$ 21,699</u>
Total County Property Tax Levies	<u>\$ 349,826</u>	<u>\$ 335,151</u>	<u>\$ 329,182</u>	<u>\$ 295,150</u>	<u>\$ 305,026</u>	<u>\$ 262,809</u>	<u>\$ 256,726</u>	<u>\$ 282,516</u>	<u>\$ 320,703</u>	<u>\$ 287,962</u>

Source: DeKalb County Finance Department

**DeKalb County, Georgia**  
**Total Property Tax Rates - All Direct and Overlapping Governments (unaudited)**  
**Per \$1,000 Assessed Value**  
**Last Ten Years**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
DeKalb County	\$ 43.89	\$ 43.99	\$ 44.09	\$ 44.19	\$ 44.59	\$ 45.29	\$ 45.34	\$ 45.39	\$ 44.44	\$ 40.09
Atlanta	\$ 42.65	\$ 42.83	\$ 43.60	\$ 43.70	\$ 45.06	\$ 43.38	\$ 46.31	\$ 47.17	\$ 47.02	\$ 44.41
Avondale	\$ 45.94	\$ 46.53	\$ 46.36	\$ 46.98	\$ 48.75	\$ 47.83	\$ 52.76	\$ 52.41	\$ 51.07	\$ 48.34
Brookhaven	\$ 40.11	\$ 39.70	\$ 39.33	\$ 38.68	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chamblee	\$ 42.37	\$ 42.88	\$ 42.69	\$ 42.44	\$ 44.75	\$ 42.84	\$ 45.29	\$ 47.23	\$ 45.81	\$ 44.03
Clarkston	\$ 52.67	\$ 53.13	\$ 52.83	\$ 54.22	\$ 57.34	\$ 59.82	\$ 59.22	\$ 59.09	\$ 53.76	\$ 48.32
Decatur	\$ 44.51	\$ 43.06	\$ 42.11	\$ 42.55	\$ 42.63	\$ 43.18	\$ 46.08	\$ 46.53	\$ 46.64	\$ 43.85
Doraville	\$ 46.10	\$ 46.56	\$ 45.17	\$ 44.83	\$ 46.69	\$ 45.00	\$ 47.65	\$ 48.70	\$ 47.30	\$ 44.42
Dunwoody	\$ 39.43	\$ 39.70	\$ 39.33	\$ 38.68	\$ 41.19	\$ 40.39	\$ 43.12	\$ 44.00	\$ 40.79	\$ 39.33
Lithonia	\$ 48.91	\$ 48.55	\$ 51.17	\$ 54.51	\$ 57.53	\$ 56.90	\$ 59.40	\$ 57.89	\$ 55.24	\$ 50.26
Pine Lake	\$ 58.57	\$ 59.53	\$ 59.40	\$ 59.53	\$ 62.32	\$ 67.56	\$ 71.79	\$ 63.65	\$ 59.91	\$ 54.44
Stone Mountain	\$ 57.13	\$ 58.69	\$ 58.62	\$ 59.10	\$ 59.51	\$ 58.69	\$ 67.15	\$ 58.81	\$ 52.90	\$ 46.81
Tucker	\$ 43.61	\$ 43.99	\$ 44.09	\$ 44.19	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Note:** Total property tax rates include the taxes for general County government, schools, the State, and any additional taxes levied by the respective cities. All of the above are assessed at 40% of fair market value except Decatur at 50%. No street lights are included in the above rates.

**Source:** DeKalb County Finance Department

**DeKalb County, Georgia**  
**Property Tax Levies and Collections (unaudited)**  
**(County Portion Only)**  
**Last Ten Years**  
**(in thousands of dollars)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Total Tax Levy	<u>\$ 368,453</u>	<u>\$ 353,227</u>	<u>\$ 335,318</u>	<u>\$ 298,591</u>	<u>\$ 305,026</u>	<u>\$ 262,809</u>	<u>\$ 256,726</u>	<u>\$ 282,516</u>	<u>\$ 320,703</u>	<u>\$ 287,962</u>
Collection of Current Year's Taxes During Year	<u>\$ 331,275</u>	<u>\$ 314,860</u>	<u>\$ 308,651</u>	<u>\$ 272,842</u>	<u>\$ 284,882</u>	<u>\$ 238,877</u>	<u>\$ 233,655</u>	<u>\$ 254,394</u>	<u>\$ 297,522</u>	<u>\$ 261,836</u>
Percentage of Levy Collected During Year	<u>89.91%</u>	<u>89.14%</u>	<u>92.05%</u>	<u>91.38%</u>	<u>93.40%</u>	<u>90.89%</u>	<u>91.01%</u>	<u>90.05%</u>	<u>92.77%</u>	<u>90.93%</u>
Collection of Prior Years' Taxes During Year	<u>\$ 22,023</u>	<u>\$ 19,899</u>	<u>\$ 20,373</u>	<u>\$ 9,792</u>	<u>\$ 9,871</u>	<u>\$ 13,641</u>	<u>\$ 17,439</u>	<u>\$ 12,065</u>	<u>\$ 16,270</u>	<u>\$ 18,527</u>
Total Collections	<u>\$ 353,298</u>	<u>\$ 334,759</u>	<u>\$ 329,024</u>	<u>\$ 282,634</u>	<u>\$ 294,753</u>	<u>\$ 252,518</u>	<u>\$ 251,094</u>	<u>\$ 266,459</u>	<u>\$ 313,792</u>	<u>\$ 280,363</u>
Percentage of Total Collections to Tax Levy	<u>95.89%</u>	<u>94.77%</u>	<u>98.12%</u>	<u>94.66%</u>	<u>96.63%</u>	<u>96.08%</u>	<u>97.81%</u>	<u>94.32%</u>	<u>97.85%</u>	<u>97.36%</u>
Current Delinquent Taxes	<u>\$ 17,448</u>	<u>\$ 17,886</u>	<u>\$ 7,747</u>	<u>\$ 14,675</u>	<u>\$ 9,458</u>	<u>\$ 8,445</u>	<u>\$ 8,505</u>	<u>\$ 5,191</u>	<u>\$ 11,817</u>	<u>\$ 17,512</u>
Accumulated Delinquent Taxes	<u>\$ 25,577</u>	<u>\$ 25,309</u>	<u>\$ 22,985</u>	<u>\$ 21,285</u>	<u>\$ 15,424</u>	<u>\$ 14,239</u>	<u>\$ 14,212</u>	<u>\$ 19,275</u>	<u>\$ 15,985</u>	<u>\$ 20,911</u>
Percentage of Accumulated Delinquent Taxes to Current Year's Tax Levy	<u>6.94%</u>	<u>7.17%</u>	<u>6.85%</u>	<u>7.13%</u>	<u>5.06%</u>	<u>5.42%</u>	<u>5.54%</u>	<u>6.82%</u>	<u>4.98%</u>	<u>7.26%</u>

**Note:** Collection of prior years' taxes during year is reported in the year when the collected amount was levied.

**Source:** DeKalb County Finance Department; DeKalb County Tax Commissioner

## DeKalb County, Georgia

## Principal Property Tax Payers (unaudited)

## Last Ten Years

Type of Business	2019				2018				2017				2016				2015			
	Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed	
			Valuation				Valuation				Valuation				Valuation				Valuation	
Bellsouth Telecom	Utility	\$ 63,647	9	0.19%	\$ 69,638	7	0.22%	\$ 83,763	3	0.30%	\$ 96,109	3	0.39%	\$ 92,942	2	0.38%				
Georgia Power	Utility	268,525	1	0.79%	245,309	1	0.78%	223,865	1	0.79%	210,339	1	0.86%	205,627	1	0.84%				
Perimeter Mall LLC	Retail	124,339	2	0.37%	73,541	4	0.23%	74,418	5	0.26%	73,688	5	0.30%	74,819	5	0.30%				
General Motors Corp	Industrial	-		0.00%	-		0.00%	-		-		-		-		-				
Corporate Properties Trust II SPE LLC	Developer	71,100	8	0.21%	71,100	5	0.23%	-		-		-		-		-				
Post Apartment Homes LP	Developer	-		0.00%	-		0.00%	-		-		-		-		-				
Koger Ravinia LLC	Developer	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Highwoods Forsyth Limited	Developer	79,132	5	0.23%	-		0.00%	-		0.00%	48,643	9	0.20%	48,719	9	0.20%				
Stone Mountain Ind Park	Developer	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Atlanta Gas Light Co	Utility	74,101	7	0.22%	70,479	6	0.22%	67,037	7	0.24%	64,676	6	0.26%	63,132	6	0.26%				
Perimeter Summit LLC	Developer	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Emory University	Education	109,743	3	0.32%	113,515	2	0.36%	101,780	2	0.36%	98,620	2	0.40%	87,075	4	0.35%				
RB Terraces LLC	Developer	-		0.00%	-		0.00%	-		-		-		-		-				-
Wells REIT II Parkside Atlanta	Developer	-		0.00%	-		0.00%	-		-		-		-		-				-
Avalon Acquisition Company LLC	Developer	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
AT&T Mobility	Utility	84,701	4	0.25%	80,900	3	0.26%	80,421	4	0.28%	75,342	4	0.31%	88,739	3	0.36%				
Oglethorpe Power Company	Utility	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Atlanta Office Investment Phase I	Developer	-		0.00%	-		0.00%	71,100	6	0.25%	-		0.00%	-		-				0.00%
Post Apartment Homes LP	Developer	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Cox Communications Inc	Telecom	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		49,298	8	0.20%		
POP Three Ravinia LLC	Developer	61,689	10	0.18%	60,904	9	0.19%	60,855	8	0.22%	60,800	7	0.25%	43,435	10	0.18%				
Worthing Perimeter Center	Retail	-		0.00%	-		0.00%	-		0.00%	-		0.00%	49,686	7	0.20%				
CFATT LLC	Developer	-		0.00%	50,401	10	0.16%	50,401	10	0.18%	49,281	8	0.20%	-		-				0.00%
Development Authority DeKalb	Developer	77,155	6	0.23%	65,976	8	0.21%	54,251	9	0.19%	46,031	10	0.19%	-		-				0.00%
Total		\$ 1,014,132		2.99%	\$ 901,763		2.86%	\$ 867,891		3.07%	\$ 823,529		3.36%	\$ 803,472		3.27%				
Total County		\$ 33,984,000			\$ 31,426,000			\$ 28,287,783			\$ 24,573,000			\$ 24,573,000						

Type of Business	2014				2013				2012				2011				2010			
	Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed		Assessed Valuation (In thousands)	Rank	Percentage of Total County Assessed	
			Valuation				Valuation				Valuation				Valuation				Valuation	
Bell South/AT&T Georgia	Utility	\$ 94,002	2	0.42%	\$ 76,436	3	0.36%	\$ 48,127	3	0.23%	\$ 71,567	3	0.32%	\$ 116,590	2	0.45%				
GA-Perimeter Center LLC	Investment	-		0.00%	-		0.00%	150,986	1	0.73%	180,638	1	0.80%	151,024	1	0.58%				
Development Authority of DeKalb	Developer	-		0.00%	-		0.00%	63,688	2	0.31%	70,202	4	0.31%	72,962	3	0.28%				
Georgia Power	Utility	183,813	1	0.82%	182,977	1	0.87%	-		-		-		-		-				0.00%
Perimeter Mall LLC	Retail	74,819	5	0.33%	74,819	4	0.36%	-		-		-		-		-				-
General Motors	Industrial	-		0.00%	-		0.00%	40,244	4	0.19%	40,244	8	0.18%	40,244	9	0.15%				
Post Apartment Homes LP	Developer	-		0.00%	-		0.00%	-		0.00%	48,856	6	0.22%	50,679	5	0.20%				
Hewlett-Packard Co	Retail	-		0.00%	-		0.00%	-		0.00%	114,270	2	0.51%	49,154	6	0.19%				
Koger Ravinia LLC	Developer	-		0.00%	40,244	10	0.19%	38,226	5	0.18%	55,524	5	0.25%	47,165	7	0.18%				
Highwoods/Forsyth LTD	Developer	48,039	8	0.21%	48,039	7	0.23%	27,119	7	0.13%	28,410	10	0.13%	28,425	10	-				-
Stone Mountain Industrial Park	Developer	-		0.00%	40,568	9	0.19%	-		0.00%	-		0.00%	-		-				-
Atlanta Gas Light	Utility	57,138	6	0.25%	55,192	6	0.26%	-		0.00%	43,199	7	0.19%	71,673	4	0.28%				
Emory University	Education	85,020	3	0.38%	62,635	5	0.30%	-		0.00%	-		0.00%	-		-				0.00%
Avalon Acquisition Company LLC	Developer	-		0.00%	40,978	8	0.20%	-		0.00%	-		0.00%	-		-				0.00%
AT&T Mobility	Utility	79,065	4	0.35%	79,033	2	0.38%	-		0.00%	-		0.00%	-		-				0.00%
Cox Communications Inc	Telecom	51,339	7	0.23%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
POP Three Ravinia	Developer	43,435	9	0.19%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Worthing Perimeter Center	Retail	41,862	10	0.19%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
RB Terraces LLC	Developer	-		0.00%	-		0.00%	-		0.00%	-		0.00%	-		-				0.00%
Wells REIT II Parkside Atlanta	Developer	-		-	-		-	32,958	6	-	-		0.00%	-		-				0.00%
Post Apartment Homes LP	Developer	-		-	-		-	22,468	8	-	-		-		-					-
Total		\$ 758,532		3.37%	\$ 700,921		3.34%	\$ 423,816		1.77%	\$ 686,316		3.06%	\$ 27,039,000		2.31%				
Total County		\$ 22,411,000			\$ 21,011,000			\$ 20,691,000			\$ 22,479,000			\$ 25,968,000						

Source: DeKalb County Finance Department; DeKalb County Property Appraisal Department

**DeKalb County, Georgia**  
**Ratios of Outstanding Debt by Type (unaudited)**  
**Last Ten Years**  
**(in thousands of dollars, except per capita)**

Fiscal Year	Governmental Activities							Business-Type Activities						
	General	Certificates	Notes Payable	Revenue	Building and	Total	Percentage of	Water & Sewer Bonds	Vehicle	GEFA Notes Payable	Water & Sewer	Total	Debt as a	Total Debt per Capita <sup>b</sup>
	Obligation	of		Bonds	Equipment/Vehicle	Governmental	Actual Taxable		Financed		Debt per	Primary	Percentage of	
	Bonds	Participation			Financed Purchases	Debt	Value <sup>a</sup> of Property		Purchases		Customer <sup>b</sup>	Debt	Personal Income <sup>b</sup>	
2010	\$ 339,148	\$ 18,930	\$ -	\$ 92,128	\$ 3,181	\$ 453,387	1.9	\$ 579,806	\$ 30	\$ -	\$ 2,594	\$ 1,033,223	n/a	1,447
2011	316,026	17,810	-	88,635	1,553	424,024	2.0	975,167	-	-	4,906	1,399,191	n/a	1,930
2012	291,870	16,645	-	84,921	-	393,436	2.1	957,535	-	-	4,290	1,350,971	n/a	1,850
2013	266,751	15,730	-	85,540	4,947	372,968	2.1	936,352	-	-	4,398	1,309,320	n/a	1,853
2014	240,471	15,730	-	81,760	23,356	361,317	2.1	911,413	7,840	-	4,280	1,280,570	n/a	1,812
2015	227,166	14,145	-	74,375	18,125	333,811	2.1	886,829	6,533	6,000	4,147	1,233,173	n/a	1,717
2016	211,184	25,000	2,014	74,830	14,115	327,143	2.1	859,060	5,227	5,114	4,017	1,196,544	n/a	1,650
2017	197,618	22,215	1,532	87,773	14,992	324,130	2.1	830,344	3,920	3,926	3,883	1,162,320	n/a	1,584
2018	180,260	19,325	1,036	66,004	10,309	276,934	2.1	800,643	2,614	2,728	3,744	1,082,919	n/a	1,455
2019	157,645	19,179	526	57,695	5,583	240,628	2.1	769,836	2,292	3,874	3,802	1,016,630	n/a	1,350

**Note:** Details regarding the County's outstanding debt can be found in the notes to the financial statements.

<sup>a</sup> See page 132 for property value data.

<sup>b</sup> See page 144 for population, customer and personal income data.

The debt noted above includes outstanding principal bonds plus the applicable unamortized bond premiums.

<sup>c</sup> GFOA has provided comment that premiums on bond debt should be included to GO Bond, Water and Sewer and Building & Equipment

Source: DeKalb County Planning and Development Department; Atlanta Regional Commission; U.S. Census Bureau



**DeKalb County, Georgia**  
**Ratio of Net General Bonded Debt to**  
**Assessed Value and Net Bonded Debt Per Capita (unaudited)**

**Last Ten Years**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Population (in thousands)	753	745	734	725	718	713	707	701	694	692
Assessed Value (in millions of dollars)	\$ 33,984	\$ 31,426	\$ 28,288	\$ 26,367	\$ 24,573	\$ 22,411	\$ 21,011	\$ 20,691	\$ 22,479	\$ 25,968
Gross Bonded Debt (in thousands of dollars)	\$ 157,645	\$ 180,260	\$ 197,618	\$ 211,184	\$ 227,166	\$ 240,471	\$ 266,751	\$ 285,775	\$ 309,085	\$ 331,305
Less Reserve for General Bond Debt Service (in thousands of dollars)	1,650	2,133	1,545	1,124	4,759	10,938	12,189	16,245	12,046	13,002
Net Bonded Debt (in thousands of dollars)	\$ 155,995	\$ 178,127	\$ 196,073	\$ 210,060	\$ 222,407	\$ 229,533	\$ 254,562	\$ 269,530	\$ 297,039	\$ 318,303
Ratio of Net Bonded Debt to Assessed Value	0.0046	0.0057	0.0069	0.0080	0.0091	0.0102	0.0121	0.0130	0.0132	0.0123
Net General Bonded Debt Per Capita	\$ 207.16	\$ 239.10	\$ 267.13	\$ 289.74	\$ 309.76	\$ 321.93	\$ 360.06	\$ 384.49	\$ 428.01	\$ 459.98

Source: DeKalb County Planning and Development Department; DeKalb County Finance Department; DeKalb County Property Appraisal Department

**DeKalb County, Georgia**  
**Ratio of Annual Debt Service For General Bonded Debt**  
**to Total General Expenditures (unaudited)**

**Last Ten Years**  
**(in thousands of dollars)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Governmental Expenditures <sup>1</sup>	\$ 717,066	\$ 654,486	\$ 620,072	\$ 591,662	\$ 570,444	\$ 584,234	\$ 605,045	\$ 625,173	\$ 674,147	\$ 674,147
Debt Service Expenditures for General Bonded Debt <sup>2</sup>	\$ 39,980	\$ 34,714	\$ 30,046	\$ 31,688	\$ 39,021	\$ 40,519	\$ 39,010	\$ 37,346	\$ 37,242	\$ 41,406
Ratio (%) of Debt Service Expenditures to General Governmental Expenditures	5.58%	5.30%	4.85%	5.36%	7.10%	6.68%	6.17%	5.96%	6.43%	6.17%

<sup>1</sup> Includes all expenditures by governmental fund types. Transfers to other funds are not included.

<sup>2</sup> Includes all governmental funds general obligation bond expenditures.

Source: DeKalb County Finance Department

**DeKalb County, Georgia**  
**Computation of Legal Debt Margin (Unaudited)**  
**December 31, 2019**  
**(in thousands of dollars)**

Assessed Value		<b>\$ 33,983,724</b>
Debt Limit - 10% of assessed value		\$ 3,398,372
Amount of Debt Applicable to Debt Limit:		
Total bonded debt (excluding premiums)	\$ 142,400	
Less:		
Total reserve for general bond debt	\$ 1,650	
Total debt applicable to debt limit		<u>140,750</u>
Legal Debt Margin		<u><u>\$ 3,257,622</u></u>

**NOTE: The constitutional debt limit for general obligation tax bonds which may be issued by the Commissioners of DeKalb County is 10% of the assessed valuation of taxable property within the County.**

**DeKalb County, Georgia**  
**Legal Debt Margin (unaudited)**  
**Last Ten Years**  
**(In thousands of dollars)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Debt limit	\$ 3,398,372	\$ 3,142,600	\$ 2,828,778	\$ 2,636,700	\$ 2,457,300	\$ 2,241,100	\$ 2,101,100	\$ 2,069,100	\$ 2,247,900	\$ 2,596,800
Total debt applicable to limit	<u>140,750</u>	<u>160,111</u>	<u>174,800</u>	<u>185,156</u>	<u>231,925</u>	<u>224,757</u>	<u>244,276</u>	<u>269,530</u>	<u>278,950</u>	<u>319,868</u>
Legal debt margin	<u>\$ 3,257,622</u>	<u>\$ 2,982,489</u>	<u>\$ 2,653,978</u>	<u>\$ 2,451,544</u>	<u>\$ 2,230,134</u>	<u>\$ 2,016,343</u>	<u>\$ 1,856,824</u>	<u>\$ 1,799,570</u>	<u>\$ 1,950,861</u>	<u>\$ 2,276,932</u>
Total debt applicable to the limit as a percentage of the debt limit	4.14%	5.09%	6.18%	7.02%	9.44%	10.03%	11.63%	13.03%	12.41%	12.32%

Source: DeKalb County Finance Department

**DeKalb County, Georgia**  
**Schedule of Governmental Revenue Bond Coverage (unaudited)**  
**Last Ten Years**  
**(in thousands of dollars)**

**Building Authority and Juvenile Justice Center Revenue Bonds**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Net Available Revenue *	<u>\$ 3,714</u>	<u>\$ 3,711</u>	<u>\$ 3,713</u>	<u>\$ 3,673</u>	<u>\$ 3,710</u>	<u>\$ 3,710</u>	<u>\$ 3,712</u>	<u>\$ 3,717</u>	<u>\$ 3,716</u>	<u>\$ 3,714</u>
Current Annual Debt Service	<u>\$ 3,714</u>	<u>\$ 3,711</u>	<u>\$ 3,713</u>	<u>\$ 3,673</u>	<u>\$ 3,710</u>	<u>\$ 3,710</u>	<u>\$ 3,712</u>	<u>\$ 3,717</u>	<u>\$ 3,716</u>	<u>\$ 3,714</u>
Ratio	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

**Public Safety and Judicial Facilities Authority Revenue Bonds**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Net Available Revenue *	<u>\$ 3,092</u>	<u>\$ 2,648</u>	<u>\$ 1,602</u>	<u>\$ 1,608</u>	<u>\$ 3,093</u>	<u>\$ 3,095</u>	<u>\$ 3,094</u>	<u>\$ 3,093</u>	<u>\$ 3,092</u>	<u>\$ 3,095</u>
Current Annual Debt Service	<u>\$ 3,092</u>	<u>\$ 2,648</u>	<u>\$ 1,602</u>	<u>\$ 1,608</u>	<u>\$ 3,093</u>	<u>\$ 3,095</u>	<u>\$ 3,094</u>	<u>\$ 3,093</u>	<u>\$ 3,092</u>	<u>\$ 3,095</u>
Ratio	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

\* Net Available Revenue = Leases and rents on the property constructed/renovated using the bond proceeds. Rents and leases are set at an amount equal to annual debt service, therefore always carrying a bond coverage of 1.00.

Source: DeKalb County Finance Department

**DeKalb County, Georgia**  
**Schedule of Business-Type Revenue Bond Coverage (unaudited)**  
**Water and Sewerage System**  
**Last Ten Years**  
**(In thousands of dollars)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Net Operating Revenue as Defined in Bond Resolution *	\$ 156,825	\$ 98,146	\$ 115,994	\$ 155,967	\$ 110,919	\$ 131,577	\$ 120,192	\$ 142,676	\$ 82,911	\$ 84,114
Current Annual Debt Service*** Requirement	\$ 65,858	\$ 65,954	\$ 66,015	\$ 65,530	\$ 66,737	\$ 65,732	\$ 61,127	\$ 57,230	\$ 41,402	\$ 38,838
Ratio	2.38	1.49	1.76	2.38	1.66	2.00	1.97	2.49	2.00	2.17

\* Net Operating Revenue = Collected revenues (cash basis revenues, including interest earned on operating funds, renewal and extension funds, and fully reserved sinking funds), less accrued expenses (excluding depreciation)

\*\*\* Current Debt Service updated for 2015 and 2016 to reflect the 2015 refunding.

Source: DeKalb County Finance Department

**DeKalb County, Georgia**  
**Computation of Direct and Overlapping Debt (unaudited)**  
**December 31, 2019**  
**(in thousands of dollars)**

Category of Debt	Total Amount Outstanding (000s)	% Applicable to the County*	Amount of Debt Applicable to DeKalb County
<b>Direct Debt:</b>			
DeKalb County General Obligation Bonds	\$ 157,645	100%	\$ 157,645
DeKalb County Building Authority	18,890	100%	18,890
DeKalb County Public Safety and Judicial Facilities Authority	33,830	100%	33,830
DeKalb County Urban Redevelopment Authority	4,975	100%	4,975
Certificates of Participation	19,179	100%	19,179
DeKalb County Financed Purchases	5,583	100%	5,583
DeKalb County Notes Payable	526	100%	526
<b>Total Direct Debt</b>	<b>240,628</b>	<b>100%</b>	<b>240,628</b>
<b>Overlapping Debt:</b>			
<b>DeKalb County Board of Education</b>			
General Obligation Bonds	131,025	100%	131,025
Capital Leases	63,460	100%	63,460
Certificate of Participation	23,604	100%	23,604
	<b>218,089</b>		<b>218,089</b>
<b>Fulton-DeKalb Hospital Authority - County Portion Only</b>	<b>7,390</b>	<b>100%</b>	<b>7,390</b>
<b>City of Marietta</b>			
General Obligation Bonds	108,000	100%	108,000
Notes Payable	13,275	100%	13,275
Financed Purchases	510	100%	510
Guaranteed Revenue Bonds	69,226	100%	69,226
Certificates of Participation	2,535	100%	2,535
	<b>193,546</b>		<b>193,546</b>
<b>City Schools of Marietta</b>			
Certificates of Participation 2010	8,230	100%	8,230
Certificates of Participation 2014	16,715	100%	16,715
	<b>24,945</b>		<b>24,945</b>
<b>City of Atlanta</b>			
General Obligation Bonds	299,095	4.75%	14,207
APSFJA Revenue Bonds	22,495	4.75%	1,069
SWMA Revenue Bonds	5,885	4.75%	280
Intergovernmental Agreements	424,503	4.75%	20,164
Notes Payable	982	4.75%	47
Financed Purchases	30,050	4.75%	1,427
Certificates of Participation	67,405	4.75%	3,202
Other	41,864	4.75%	1,989
	<b>892,279</b>		<b>42,383</b>
<b>Atlanta Public Schools</b>			
Certificates of Participation (ERS, Inc.)	75,130	4.75%	3,569
	<b>75,130</b>		<b>3,569</b>
<b>City of Dunwoody</b>			
Guaranteed Revenue Bonds	9,252	100%	9,252
	<b>9,252</b>		<b>9,252</b>
<b>Total Overlapping Debt</b>	<b>\$ 1,420,631</b>		<b>\$ 460,039</b>
<b>Total Direct and Overlapping Debt</b>	<b>\$ 1,661,259</b>		<b>700,667</b>
<b>Total Per Capita Direct and Overlapping Debt</b>			<b>\$ 966.44</b>

\* As of June 30, 2019

\* As of December 31, 2019

\* Calculation of City of Atlanta overlapping percentages

	A.V. (000s)	% of A.V.
City of Atlanta in Fulton	\$ 30,459,764	93.93%
City of Atlanta in DeKalb	1,968,389	6.07%
	<b>\$ 32,428,153</b>	<b>100.00%</b>

\* Based on estimated 2019 population of 753,000

Source: DeKalb County Department of Finance as of December 31, 2019

**DeKalb County, Georgia**  
**Demographic and Economic Statistics (unaudited)**  
**Last Ten Years**

<b>Fiscal Year</b>	<b>Population</b>	<b>School Enrollment</b>	<b>Water Customers</b>	<b>Personal Income (thousands of dollars)</b>	<b>Per Capita Personal Income</b>	<b>Unemployment Rate</b>	<b>Property Value (millions of dollars)</b>	<b>Construction Permits</b>	<b>Construction Value (millions of dollars)</b>	<b>Bank Deposits (millions of dollars)</b>
2010	691,893	99,406	214,256	n/a	n/a	10.4%	\$ 64,920	4,842	\$ 584	\$ 7,652
2011	694,400	99,088	212,360	n/a	n/a	9.4%	56,198	7,473	2,233	7,586
2012	700,700	98,910	212,012	n/a	n/a	9.1%	51,728	4,287	620	7,807
2013	706,600	99,388	212,925	n/a	n/a	7.2%	52,528	4,222	708	8,189
2014	712,900	101,103	213,312	n/a	n/a	6.4%	56,028	5,270	3,883	8,415
2015	718,400	101,389	213,839	n/a	n/a	5.6%	70,719	5,778	13,182	8,962
2016	725,000	101,284	213,945	n/a	n/a	5.6%	-	5,350	17,017	9,779
2017	733,900	100,144	212,580	n/a	n/a	4.5%	-	5,686	6,642	10,570
2018	744,530	99,166	212,580	n/a	n/a	4.5%	-	5,314	6,226	12,279
2019	753,030	102,000	202,456	n/a	n/a	2.9%	-	6,287	16,808	12,482

**Note: Personal income data is unavailable for 2010 through 2019**

**Sources: DeKalb County Planning and Sustainability Department; Atlanta Regional Commission; U.S. Census Bureau; DeKalb County Board of Education; Georgia Department of Labor; Federal Reserve Bank.**

**DeKalb County, Georgia**  
**Principal Employers (unaudited)**  
**Last Ten Years**

	2019			2018			2017			2016			2015		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Emory University & Hospital	15,305	3	3.9%	15,305	2	3.8%	14,407	2	3.6%	13,945	2	3.6%	13,414	3	3.6%
DeKalb County Schools	16,328	2	4.1%	14,235	3	3.6%	13,368	3	3.3%	13,596	3	3.5%	13,701	2	3.6%
Emory Healthcare	22,605	1	5.7%	22,605	1	5.7%	17,389	1	4.4%	16,257	1	4.2%	15,756	1	4.2%
U.S. Centers for Disease Control & Prevention	11,622	4	2.9%	8,689	5	2.2%	8,966	5	2.2%	9,070	5	2.3%	8,842	5	2.4%
DeKalb County Government	6,395	6	1.6%	6,304	6	1.6%	7,554	6	1.9%	7,597	6	1.9%	7,539	6	2.0%
General Motors Corporation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cox Enterprises	2,233	9	0.6%	2,233	9	0.6%	2,233	9	0.6%	2,599	9	0.7%	2,530	9	0.7%
AT&T	3,994	7	1.0%	3,237	7	0.8%	3,231	7	0.8%	3,532	7	0.9%	3,837	8	1.0%
DeKalb Medical Center	3,102	8	0.8%	3,102	8	0.8%	3,102	8	0.8%	3,235	8	0.8%	4,225	7	1.1%
Childrens Healthcare of Atlanta	11,500	5	2.9%	6,031	4	1.5%	11,120	4	2.8%	10,489	4	2.6%	9,714	4	2.6%
Georgia Perimeter College	1,145	10	0.3%	1,145	10	0.3%	1,145	10	0.3%	2,424	10	0.6%	1,188	10	0.3%
Total	94,229		23.8%	82,886		20.7%	82,515		20.6%	82,744		21.2%	80,746		21.5%
Total County	395,842			399,894			399,894			375,994			375,994		

	2014			2013			2012			2011			2010		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Emory University & Hospital	11,704	3	3.2%	13,075	3	3.6%	13,124	3	3.9%	12,978	3	3.5%	20,172	2	5.4%
DeKalb County Schools	12,402	2	3.8%	14,076	2	3.8%	13,452	2	4.0%	13,072	2	3.6%	13,890	3	3.7%
Emory Healthcare	15,237	1	4.0%	14,675	1	4.0%	14,442	1	4.3%	14,595	1	4.0%	9,000	5	2.4%
U.S. Centers for Disease Control & Prevention	8,662	5	2.3%	8,572	5	2.3%	9,231	4	2.7%	9,634	4	2.6%	9,634	4	2.6%
InterContinental Hotels Group Inc.	-	-	2.0%	7,362	7	2.0%	7,373	6	2.2%	7,907	6	2.2%	7,188	7	1.9%
DeKalb County Government	7,478	6	-	-	-	-	-	-	-	-	-	-	-	-	-
General Motors Corporation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Revenue Service	-	-	2.3%	8,300	6	2.3%	3,408	8	1.0%	2,500	10	0.7%	2,499	10	0.7%
Cox Enterprises	3,267	8	1.1%	3,992	9	1.1%	3,838	7	1.1%	5,252	7	1.4%	20,325	1	5.4%
AT&T	3,932	7	1.1%	4,024	8	1.1%	3,067	9	0.9%	2,946	8	0.8%	2,800	8	0.8%
Emory Clinic	-	-	2.4%	8,669	4	2.4%	8,190	5	2.4%	7,978	5	2.2%	7,527	6	2.0%
DeKalb Medical Center	3,084	9	0.7%	2,444	10	0.7%	2,591	10	0.8%	2,591	9	0.7%	2,563	9	0.7%
Childrens Healthcare of Atlanta	9,135	4													
Georgia Perimeter	2,457	10													
Total	77,358		22.9%	85,189		23.2%	78,716		23.2%	79,453		21.8%	95,598		25.5%
Total County	370,795			366,707			339,593			367,785			374,768		

**Note:** Total county employment figures are not updated every year.

**Note:** 2013 total for Cox Enterprises was overstated by the company

**Source:** DeKalb County Planning and Sustainability Department; Georgia Department of Labor

**DeKalb County, Georgia**

**County Government Employees by Function/Program (unaudited)**

**Last Ten Years**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
General government	1,118	1,052	1,523	1,517	1,487	1,240	1,452	1,425	763	795
Public safety:										
Fire & rescue services	657	615	679	650	650	790	783	786	722	855
Police officers	873	866	1,261	1,256	1,295	1,295	1,301	1,226	1,231	1,228
Other public safety	139	120	1,067	1,070	1,064	1,071	781	756	285	255
Civil and criminal court system	1,657	1,628	808	798	808	800	787	898	1,781	1,753
Planning and development	204	193	96	159	141	122	93	102	76	54
Public works	249	1,486	206	208	207	212	214	224	220	487
Community development	-	-	-	-	-	-	18	24	24	22
Parks and recreation	215	209	134	134	131	142	154	154	480	471
Library	258	256	256	230	227	285	285	286	285	295
Health and welfare	39	33	97	96	94	83	85	85	85	32
Watershed management (Water and sewer)	655	-	764	728	684	684	686	684	682	686
Sanitation	596	-	640	728	728	730	699	699	699	699
DeKalb Peachtree Airport	23	-	23	23	23	24	24	24	24	24
Total	<u>6,683</u>	<u>6,458</u>	<u>7,554</u>	<u>7,597</u>	<u>7,539</u>	<u>7,478</u>	<u>7,362</u>	<u>7,373</u>	<u>7,357</u>	<u>7,656</u>

Source: DeKalb County Budget Office



**DeKalb County, Georgia**

**Operating Indicators by Function/Program (unaudited)**

**Last Ten Years**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General government:										
Business licenses issued	5,355	6,093	9,300	10,318	12,909	12,511	13,307	15,410	16,879	14,500
Registered voters	568,000	536,935	509,466	443,092	484,671	470,243	454,446	476,132	448,834	456,049
Public safety:										
Fire & EMS emergency calls	138,271	113,939	134,650	127,741	112,028	109,069	93,937	98,256	93,151	92,171
Police arrests	17,178	26,999	19,193	17,756	22,420	41,719	40,792	53,388	48,660	48,669
Training academies	5	6	4	3	3	3	1	2	3	7
Civil and criminal court system:										
State traffic court citations processed	66,674	68,162	195,085	102,006	122,662	182,460	182,460	201,586	221,388	182,811
State court dispossessionary warrants	31,010	33,566	31,042	31,931	33,462	34,796	34,648	35,289	34,895	33,983
Superior court felony case filings	6,320	5,500	6,542	6,579	4,940	6,000	8,100	5,317	7,100	6,128
Planning and development:										
Building permits issued	6,287	4,808	5,686	5,350	5,778	5,270	4,222	4,287	7,473	4,842
Number of inspections	39,800	29,007	32,592	36,102	27,883	24,588	10,358	11,880	16,486	28,674
Public works:										
Road resurfacing (miles)	91	47	42	35	2	4	12	40	36	37
Patching (tons)	25,000	34,267	38,195	25,039	28,774	23,000	39,430	79,704	94,028	70,185
Sidewalks constructed (miles)	-	-	-	-	1	1	1	1	2	1
Parks and recreation:										
Average attendance per pool	7,974	7,356	6,534	6,001	10,987	9,733	14,873	11,964	8,756	13,570
Golf rounds per course	13,000	23,000	42,444	42,444	38,672	44,949	46,861	54,359	53,323	28,809
Youth & adult athletic patrons	149,269	149,269	151,264	140,420	173,220	140,420	327,025	131,000	164,210	151,175
Library:										
Patron visits	2,311,975	2,315,652	2,504,130	2,627,591	2,570,907	2,765,884	3,012,990	3,190,289	3,240,490	3,321,574
Water:										
Water Customers	202,456	218,600	212,580	213,945	213,839	213,312	212,925	212,012	212,360	214,256
Water Meters	197,702	195,846	193,209	192,044	190,874	190,057	187,815	187,815	188,224	189,666
Average daily water consumption (million gallons)	62	62	70	70	70	70	70	70	70	72
Miles of water mains constructed during year	11	17	-	-	-	-	-	-	2	2
Sewer:										
Sewer Customers	170,294	189,310	183,906	185,033	184,969	184,589	176,525	183,326	161,470	288,352
Average daily sewer treatment (million gallons)	32	66	35	35	35	35	35	35	36	37
Miles of sewer mains constructed during year	1	2	-	-	-	-	-	-	1	1
Sanitation:										
Residential customers	180,000	173,254	158,984	177,000	171,000	164,860	166,527	159,901	159,567	159,241
Commercial customers	8,180	8,175	8,125	10,682	10,411	6,147	10,296	8,992	12,546	9,624
Weekly pickups	1	1	1	1	1	1	2	2	2	2
DeKalb Peachtree Airport:										
Annual flights	161,371	151,132	159,066	158,441	138,251	140,548	144,555	144,961	155,180	160,948
Based aircraft	409	413	409	409	409	525	510	525	585	565

**Source: DeKalb County Departments: Geographic Information Systems, Public Works - Roads and Drainage, Finance, Fire and Rescue, Police Services, Parks and Recreation, Public Works - Transportation, Voter Registration, Water and Sewer, Airport, Human Resources**

**DeKalb County, Georgia**

**Capital Asset Statistics by Function/Program (unaudited)**

**Last Ten Years**

	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>
Public safety:										
Fire stations	26	26	26	26	26	26	26	26	26	26
Fire hydrants	22,945	22,908	20,726	20,823	19,941	19,545	18,979	18,858	18,657	18,500
Public works:										
Miles of paved roads	1,995	1,995	1,995	1,995	2,271	2,271	2,271	2,269	2,320	2,303
Miles of unpaved roads	2		2	2	2	2	2	2	1	2
Street Lights	40,392	40,131	39,919	39,679	39,455	42,172	42,172	41,996	41,660	41,202
Parks and recreation:										
Parks	114	114	112	115	112	115	115	129	131	127
Park acreage	6,240	6,592	6,313	6,590	6,599	6,905	6,771	6,970	6,862	6,444
Swimming pools	6	8	7	7	7	7	7	11	11	11
Athletic fields	75	114	124	124	124	124	137	158	158	158
Recreation centers	9	10	11	11	11	11	11	13	13	13
Tennis centers	2	2	2	2	2	2	3	3	3	3
Tennis courts	66	73	77	77	76	76	77	105	105	105
Picnic shelters	62	56	54	54	52	52	52	77	77	77
Golf courses	2	2	2	2	2	2	2	2	2	2
Library:										
Books	868,587	854,673	869,459	832,178	805,709	812,792	825,828	837,028	831,236	808,682
Water:										
Water plant capacity (million gallons)	150	150	150	150	150	150	150	150	150	150
Treated water storage capacity (million gallons)	68	68	72	72	72	72	72	72	72	72
Raw water storage capacity (million gallons)	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Miles of water mains	3,037	3,037	3,005	3,030	3,032	3,200	3,000	3,000	2,600	2,600
Sewer:										
Sewer treatment capacity (million gallons)	56	56	56	56	56	56	56	56	56	56
Sewer pumping stations	65	64	66	66	66	66	66	66	66	66
Miles of sewer mains	2,600	2,660	2,664	2,691	2,649	2,371	2,473	2,434	2,400	2,400

**Source: DeKalb County Departments: Geographic Information Systems, Public Works - Roads and Drainage, Finance, Fire and Rescue, Police Services, Parks and Recreation, Public Works - Transportation, Voter Registration, Water and Sewer, Airport, Human Resources**

**DeKalb County, Georgia**

**Salaries and Bonds of Principal Officials (unaudited)**

**Year Ended December 31, 2019**

	Statutory Bond	Statutory Salary
Chief Executive Officer - Michael Thurmond	\$ 50,000	\$ 166,478
Board of Commissioners - Nancy Jester; Jeff Rader; Larry Johnson; Steve Bradshaw; Mereda Davis-Johnson; Kathie Gannon; Lorraine Cochran-Johnson	10,000	64,742 - 71,210
Clerk of Superior Court - Debra Deberry	25,000	138,732
Probate Court Judge - Bedelia C. Hargrove	100,000	157,230
Sheriff - Jeffrey L. Mann	25,000	150,040
Tax Commissioner - Irvin J. Johnson	100,000	166,930
The following officials and all other County employees are covered by a blanket \$200,000 bond, as required:		
State Court Judges - Alvin T. Wong; Johnny Panos; Janis Gordon; Stacey K. Hydrick; Wayne M. Purdon; Dax E. Lopez; Mike Jacobs		166,478
Solicitor, State Court - Donna Coleman-Stribling		166,478
District Attorney - Sherry Boston		172,952
Superior Court Judges - Gregory Adams; Clarence F. Seeliger; Daniel M. Coursey, Jr.; Courtney L. Johnson; Gail C. Flake; Asha Jackson; Linda W. Hunter; Mark Scott; Tangela Barrie; J.P. Boulee		190,976
Juvenile Court Judges - Fatima El-Amin; Desiree Peagler; Linda Bratton-Haynes; Vincent Crawford		166,478
Chief Magistrate Court Judge - Berryl A. Anderson		157,230
Associate Magistrate Court Judges - Tracy Dorfman, Allen Harvey		124,859

**Source: DeKalb County Finance Department**

DeKalb County, Georgia

Insurance In Force (unaudited)

December 31, 2019

	<u>Coverage</u>	<u>Coverage</u>	<u>Limits</u>
Buildings, Contents, Records, Equipment:			
Fire, lightning, extended coverage, vandalism, and malicious mischief (blanket coverage \ replacement cost \$250,000 deductible) per occurrence -			Scheduled Property
All risk marine floater (specified property, equipment, and records)			Scheduled Property
Boiler and machinery - maximum in any one accident (insured's location only) \$250,000 deductible			\$ 100,000,000
Aircraft:			
Rotocraft Liability (per occurrence) - Hull coverage (deductible-\$0)			10,000,000
Owner, Landlords, & Tenants - DeKalb-Peachtree Airport			20,000,000
Money and Securities (destruction, disappearance, wrongful abstraction) \$10,000 deductible			200,000
Employee Faithful Performance Blanket Position Bond			200,000
Excess Workers' Compensation - per loss (self-insured retentions \$1,000,000)			10,000,000
Group Life - 2.25 times annual salary			Schedule
Group Hospital and Surgery - employee and dependents:			
Major medical (80%-90% of expenses after deductible up to \$9,000 out of pocket then 100%). 2 HMO AND 1 PPO AND 1 CDHP available			Unlimited
Umbrella - \$1,000,000 deductible			5,000,000
Major Medical Deductibles: POS-\$750/\$1,500: HMO-\$250/\$750: Health Savings Account- \$1,500/\$3,000			700,000
Auto Liability Per Accident (combined single limit)			

Source: DeKalb County Finance Department

**DeKalb County, Georgia**  
**Water Metered Connections**  
(in thousands, except per capita)

DeKalb County, Georgia  
Water Metered Connections

Fiscal Year	New	Total	% Growth
2019	1,856	197,702	0.95%
2018	2,524	195,846	1.31%
2017	1,571	193,322	0.82%
2016	1,033	191,751	0.54%
2015	902	190,718	0.48%
2014	736	189,816	0.39%
2013	1,265	189,080	0.67%
2012	(451)	187,815	-0.24%
2011	(1,400)	188,266	-0.74%
2010	(363)	189,666	-0.19%

<sup>(1)</sup> The data reflect an active utility with people moving in and out of the County while the County has maintained a relatively stable billable customer base throughout the years.

DeKalb County, Georgia  
Sewer Metered Connections

Fiscal Year	New	Total	% Growth
2019	1,854	170,294	1.10%
2018	2,443	168,440	1.47%
2017	1,410	165,997	0.86%
2016	914	164,587	0.56%
2015	753	163,673	0.46%
2014	796	162,920	0.49%
2013	1,087	162,124	0.68%
2012	(459)	161,037	-0.28%
2011	(1,280)	161,496	-0.79%
2010	(358)	162,776	-0.22%

**Source:** DeKalb County, Georgia Department of Watershed Management.

**DeKalb County, Georgia**

**Raw Water Withdrawal**

(in thousands, except per capita)

Permitted and Actual Raw Water Withdrawal

Year	Annual Withdrawal (MG)	Permitted Maximum Annual Withdrawal (MG)	Annual Average Daily Withdrawal (MGD)	Maximum Daily Withdrawal (MGD)
2019	26,024	51,000	71	140
2018	23,920	51,000	72	140
2017	25,745	51,000	70	140
2016	25,860	51,100	71	140
2015	24,436	51,100	67	140
2014	24,528	51,100	69	140
2013	24,386	51,100	71	140
2012	26,094	51,100	72	140
2011	26,534	51,100	73	140
2010	27,377	51,100	75	140
Average	25,490	51,070	71	140

Water System Capacity Summary

Water System Facilities	Present Total Capacity	Present Firm Capacity
Raw Water Pumps	300 MGD	300 MGD
Raw Water Supply Mains From Pumps to Treatment Plant	210 MGD	210 MGD
Raw Water Storage Lakes	1 BG	1 BG
Raw Water Supply Mains From Storage to Treatment Plant	200 MGD	200 MGD
Treatment Plant Facilities	150 MGD	150 MGD

\*Present Firm Capacity is defined as the Present Total Capacity when the single largest unit is out of service.

**Source:** DeKalb County, Georgia Department of Watershed Management.

**DeKalb County, Georgia**  
**Water System Statistical Summary**  
**Year Ended December 31, 2019**

	2019	2018	2017	2016	2015	2014	2013	2011	2010
Raw Water Withdrawal									
Average Day (MGD)	71.30	71.54	70.49	70.85	66.95	68.99	66.81	72.70	75.01
Maximum Day (MGD)	103.53	79.21	105.40	79.36	74.55	78.00	80.00	114.80	105.40
Finished Water Demand									
Average Day (MGD)	62.49	62.55	71.37	72.10	58.87	67.00	66.00	70.00	72.00
Maximum Day (MGD)	76.74	69.12	90.20	67.39	63.98	78.94	82.50	86.00	85.00
Total Number of Metered Connections (thousands)	197,702	195,846	193,322	191,751	190,718	189,816	189,080	188,266	189,666
Miles of Main Constructed During Fiscal Year*	12	13	5	9	0	0	0	0	2

\*Where miles of main includes pipe installed for CIP and Private development

**Source:** DeKalb County, Georgia Department of Watershed Management.

**DeKalb County, Georgia**  
**Water Treatment Facilities**  
**As of December 31, 2019**

	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2019 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.390	25.42	70.61%
Pole Bridge WWTP (ASWT)	20.600	0.190	7.03	34.13%
Total Capacity of County Facilities	56.600	1.580	32.5	57.33%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2018 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.460	24.46	67.94%
Pole Bridge WWTP (ASWT)	20.600	0.200	6.87	33.35%
Total Capacity of County Facilities	56.600	1.700	31.3	55.35%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2017 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.570	21.88	60.78%
Pole Bridge WWTP (ASWT)	20.600	1.630	6.49	31.50%
Total Capacity of County Facilities	56.600	3.200	28.4	50.12%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2016 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.570	23.71	65.86%
Pole Bridge WWTP (ASWT)	20.600	1.630	7.41	35.97%
Total Capacity of County Facilities	56.600	3.200	31.1	54.98%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2015 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.570	25.21	70.03%
Pole Bridge WWTP (ASWT)	20.600	1.630	8.20	39.81%
Total Capacity of County Facilities	56.600	3.200	33.4	59.03%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2014 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.125	25.53	70.92%
Pole Bridge WWTP (ASWT)	20.600	5.250	7.72	37.48%
Total Capacity of County Facilities	56.600	6.375	33.3	58.75%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2013 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.125	26.13	72.58%
Pole Bridge WWTP (ASWT)	20.600	5.250	9.06	43.98%
Total Capacity of County Facilities	56.600	6.375	35.2	62.17%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2012 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.125	21.630	60.08%
Pole Bridge WWTP (ASWT)	20.000	5.250	8.210	41.05%
Total Capacity of County Facilities	56.000	6.375	29.840	53.29%



	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2011 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36.000	1.125	24.490	68.03%
Pole Bridge WWTP (ASWT)	20.000	5.250	7.930	39.65%
Total Capacity of County Facilities	56.000	6.375	32.420	57.89%
	Design Capacity MGD	Capacity Sold to Other Jurisdictions MGD	2010 Average Daily Flow MGD	Utilization
Snapfinger WWTP (ASWT)	36	1	27	75.17%
Pole Bridge WWTP (ASWT)	20	5	9	46.40%
Total Capacity of County Facilities	56.000	6.375	36.340	64.89%

Source: DeKalb County, Georgia Department of Watershed Management.

**DeKalb County, Georgia  
Ten Largest Accounts  
As Of: December 31, 2019**

Ten Largest Accounts					
Type of Account	Customer <sup>(1)</sup>	Water	Sewer	Total	Percent <sup>(2)</sup>
Institutional	EMORY UNIVERSITY	612,933	6,784,891	\$ 7,397,824	3.14%
Institutional	DEKALB COUNTY SCHOOLS	947,591	3,089,987	4,037,578	1.72%
Multi/mixed use	MILES PROPERTIES	528,942	2,003,543	2,532,486	1.08%
Institutional	CENTERS FOR DISEASE CONTROL	527,574	1,930,964	2,458,538	1.05%
Multi/mixed use	POST PROPERTIES	370,535	1,322,278	1,692,813	0.72%
Industrial	HORMEL FOODS CORPORATION	345,561	1,270,852	1,616,413	0.69%
Multi/mixed use	GABLES APARTMENTS	296,732	875,241	1,171,973	0.50%
Institutional	DEKALB COUNTY HOSPITAL	248,349	908,979	1,157,328	0.49%
Institutional	PEPSI BOTTLING GROUP, LLC	92,271	803,788	896,059	0.38%
Industrial	H C BRILL CO	169,776	667,159	836,935	0.36%

**Notes:**

(1) Provided by the Department for the 12- month period ended December 31st, 2019 and exclusive of franchise fees.

(2) Based on total revenues of \$235,245,344 provided by the Department for the 12-month period ended, December 31st, 2019

Source: DeKalb County, Georgia Department of Watershed Management.

**DeKalb County, Georgia**  
**Monthly Existing User Rates and Charges**  
**Fiscal Year 2019**

Readiness to Serve Charge	<u>Water</u>	<u>Wastewater</u>
<u>Meter Size</u>		
3/4"	2.84	6.90
1.0"	4.74	11.49
1.5"	9.50	22.97
2.0"	15.21	36.74
3.0"	28.51	68.90
4.0"	47.48	114.81
6.0"	94.98	229.62
8.0"	151.95	367.39
10.0"	218.44	528.11
12.0"	408.35	987.34
Gallorage Charge (Per 1,000 Gallons/ERC) for ¾" meters		
Block 1 (0 – 2,000 gallons)	2.16	11.34
Block 2 (2,001 – 10,000 gallons)	3.08	11.34
Block 3 (10,001 – 20,000 gallons)	4.63	11.34
Block 4 (>20,001 gallons)	8.08	11.34
Gallorage Charge (Per 1,000 Gallons/ERC) for greater than ¾" meters		
Block 1 (0 – 2,000 gallons)	3.08	11.34
Block 2 (2,001 – 10,000 gallons)	3.08	11.34
Block 3 (10,001 – 20,000 gallons)	3.08	11.34
Block 4 (>20,001 gallons)	3.08	11.34

**Source:** DeKalb County, Georgia Department of Watershed Management.

**DeKalb County (GA)**  
**Rate Comparison with Metropolitan Area Utilities**  
**Fiscal Year 2019**  
**Typical Residential Single Family Service**  
**Monthly Bills Based on Usage of 8,000 Gallons**

	<b><u>Water <sup>1/</sup></u></b>	<b><u>Wastewater <sup>1/2</sup></u></b>	<b>Total</b>
DeKalb County Department of Watershed Management	25.64	97.62	123.26
City of Atlanta	52.68	143.80	196.48
Rockdale County	49.37	70.71	120.08
Gwinnett County	47.42	70.12	117.54
Douglas County	51.10	62.74	113.84
Henry County	56.23	56.23	112.46
Hall County	33.66	73.50	107.16
Forsyth County	42.88	63.32	106.20
Cherokee County	44.70	55.50	100.20
Clayton County	46.91	48.51	95.42
Fulton County	34.87	59.03	93.90
Cobb County	39.57	46.56	86.13
Fayette County	37.86	40.81	78.67

**Notes**

Rates as of fiscal 2019

Bi-monthly billing utilities were converted to monthly for comparison purposes

Utilities that bill per CCF were converted to gallons where 1 CCF = 748,052 gallons; 8000 gallons = 10.69 CCF

In city rates were used where applicable

**Source:** System websites as of December 2019

**DeKalb County, Georgia**  
**Water and Wastewater Treatment System Condition**  
**Fiscal Year 2019**

**Water System Condition**

<b>Facility</b>	<b>Original Ages (Years)</b>	<b>Condition</b>
Raw Water System		
Raw Water Pumps	<5	Excellent
Disk Filters	<5	Excellent
Raw Water Transmission Mains	<1-70	Fair to Excellent
Water Treatment Plant		
Reservoirs	9 to 70	Good to Excellent
Plant	5 to 9	Good
Storage and Pumping		
On-Site High Service Pumping and Storage	1 to 9	Fair to Excellent
Off-Site High Service Pumping and Storage	1 to 70	Fair to Excellent
Transmission and Distribution System	<1-70	Poor to Excellent

Note: The System Engineer's inspection of all System assets was a visual inspection of major system components only. The inspection did not include any testing of the System or its components, nor were any underground facilities inspected. The purpose of the inspections was to determine condition assessment and to ensure that the System was in working condition. The County believes that the condition assessment displayed in the table above is consistent with a large, older utility where some assets are older and some are new.  
Source: July 12, 2011 Consulting Engineer Report, by GAI Consulting, Inc.

**Wastewater Treatment System Condition**

<b>Facility</b>	<b>Original Age (Years)</b>	<b>Condition</b>
Pole Bridge WWTF	21 - 38	Good to Excellent
Snapfinger WWTF	28 - 48	Good to Excellent

**DeKalb County, Georgia**  
**Monthly Watershed Rates**  
**December 31, 2019**

Monthly Water and Sewer Rates <sup>(1)</sup>

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Readiness to Serve: Water <sup>(2)</sup>	\$2.84	\$2.84	\$2.84	\$2.84	\$2.84	\$2.84	\$2.56	\$2.30	\$2.08	\$1.79
Commodity: Water\$/1,000 gal ≤ 2,000 gal	2.16	2.16	2.16	2.16	2.16	2.16	1.94	1.75	1.58	1.36
Commodity: Water\$/1,000 gal 2,001 -10,000 gal	3.08	3.08	3.08	3.08	3.08	3.08	2.77	2.50	2.25	1.94
Commodity: Water\$/1,000 gal 10,001 - 20,000 g	4.63	4.63	4.63	4.63	4.63	4.63	4.17	3.76	3.39	2.92
Commodity: Water\$/1,000 gal > 20,000 gal)	8.08	8.08	8.08	8.08	8.08	8.08	7.27	6.55	5.91	5.09
Readiness to Serve: Sewer <sup>(2)</sup>	6.90	6.90	6.90	6.90	6.90	6.90	6.22	5.60	5.05	4.35
Commodity: Sewer \$/1,000 gal	11.34	11.34	11.34	11.34	11.34	11.34	10.22	9.21	8.29	7.15
Monthly Water & Sewer bill assuming 8000										
Water	\$25.64	\$25.64	\$25.64	\$25.64	\$25.64	\$25.64	\$23.06	\$20.80	\$18.74	\$16.15
Sewer	\$ 97.62	\$ 97.62	\$ 97.62	\$ 97.62	\$ 97.62	\$ 97.62	\$ 87.98	\$ 79.28	\$ 71.37	\$ 61.55
Total	\$123.26	\$123.26	\$123.26	\$123.26	\$123.26	\$123.26	\$111.04	\$100.08	\$90.11	\$77.70

Commodity Increase	0%	0%	0%	0%	0%	11%	11%	11%	16%	16%
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<sup>(1)</sup> Assumes a usage of 8,000 gallons per month.

<sup>(2)</sup> Assumes a meter size of 3/4".

**Source:** DeKalb County, Georgia Department of Finance and Department of Watershed Management.

**DeKalb County, Georgia**  
**Watershed Collection System Condition**  
**December 31, 2019**

**Wastewater Collection System Condition**

		<u>Original Age (Years)</u>	<u>Condition</u>
Collection System			
	Gravity Main	1 - 100+	Poor to Excellent
	Force Main	1 - 100+	Poor to Excellent
Storage and Pumping			
	Lift Stations	1 - 70+	Fair to Excellent

**Note:** The inspection of the wastewater collection system assets was a visual inspection from the ground only. No underground utilities were inspected.

**Source:** July 12, 2011 Consulting Engineers Report by GAI Consultants, Inc.

**DeKalb County Department of Watershed Management**  
**Schedule of Miscellaneous Fees**

2009-2019		
<b>Printing of Maps</b>		
Photocopy a "portion" of a map	\$	0.25
Plot Maps (<17"x22")		5.00
Plot Maps (>17"x22")		5.00
Water & Sewer Specifications <sup>1</sup>		10.00
Lift Station Specifications		10.00
<b>Meter Tap Fees (Contract)</b>		
3/4" Meter	\$	1,100.00
1" Meter		1,300.00
<b>Meter Tap Fees (County)</b>		
1 1/2" Meter	\$	2,600.00
2" Meter		4,975.00
3" Meter		9,450.00
4" Meter		11,250.00
6" Compound Meter		18,750.00
6" Compound Meter (Tap Only)		875.00
6" Fire Service Meter		18,750.00
6" Fire Service Meter (Tap Only)		875.00
8" Compound Meter		20,000.00
8" Compound Meter (Tap Only)		875.00
8" Fire Service Meter		24,100.00
8" Fire Service Meter (Tap Only)		875.00
10" Compound Meter		24,000.00
10" Compound Meter (Tap Only)		1,000.00
10" Fire Service Meter		25,575.00
10" Fire Service Meter (Tap Only)		1,000.00
12" Meter* (minimum plus costs)		500.00
12" Fire Service Meter (Tap Only) (minimum plus costs)		500.00
<b>Firelines (Taps/Labor only)</b>		
(Add tap valve, tap sleeve, pipe & other materials; The fees are based on labor (tapping and inspection) services "only". No materials included.)		
6" Fireline (Labor Only)	\$	800.00

**DeKalb County Department of Watershed Management**  
**Schedule of Miscellaneous Fees**

8" Fireline (Labor Only)	800.00
10" Fireline (Labor Only)	800.00
12" Fireline (Labor Only)	800.00

**Borings (per foot)**

Bore without Casing (40" minimum length) - Must "add" cost of materials such as tap valve, tap sleeve, hydrant, pipe and other materials	\$ 100.00
Bore with casing (40" minimum length) - Must "add" cost of materials such as tap valve, tap sleeve, hydrant, pipe and other materials	130.00
(Plus materials without and with casing)	

**Fireline Charges (plus \$10 per hydrant installed on line)**

4" connection (monthly charges)	\$ 7.00
6" connection (monthly charges)	15.00
8" connection (monthly charges)	25.00
10" connection (monthly charges)	50.00
12" connection (monthly charges)	75.00

**Fire Hydrant Meters (portable)**

Deposit	\$ 600.00
Per month surcharge	28.00
Applicable consumption rate (irrigation)	8.08

**Septic Waste Charge<sup>2</sup>**

Receiving of Septage Waste as WWTP (per truckload)	
500 gals	\$ 60.00
650 gals	80.00
950 gals	110.00
1500 gals	185.00
3500 gals	435.00
3800 gals	475.00
4000 gals	500.00
4500 gals	560.00
4800 gals	600.00



**DeKalb County Department of Watershed Management**  
**Schedule of Miscellaneous Fees**

7000 gals                      880.00

\* High strength waste surcharges apply.

**High Strength Waste Surcharge**

Five Day Biochemical Oxygen Demand (BODs) - an "additional" charge per 1000 gallons for each mg/L of BOD in excess of 250 mg/L	\$	0.00006
Total Suspended Solids (TSS) - an "additional" charge per 1000 gallons for each mg/l of TSS in excess of 250 mg/L	\$	0.00006
Phosphate - phosphorous (PO <sub>4</sub> -P) - an "additional" charge per 1000 gallons for each mg/L of P in excess of 10 mg/l	\$	0.02400
Ammonia Nitrogen (NH <sub>4</sub> -N) - an "additional" charge per 1000 gallons for each mg/L of NH3 in excess of 30 mg/L	\$	0.00600

**Miscellaneous Charges**

New Services		\$20.00
Customer Service Disconnect/Restore		\$20.00
Service Turn-On		\$45.00
First Non-Payment Cut-Off		\$20.00
Subsequent Non-Payment Cut-Off		\$30.00
Meter Removal Fee		\$45.00
Jumper/Circumvention Charge (The County may impose civil and/or criminal penalties for "theft" of water services additionally)		\$200.00
Fee for Credit Card (Convenience) Usage	\$	3.00
Lien Fee (non-payment)	\$	19.00

Private Sewer Clean-up - Billed at County Cost

**Notes:**

gpd - gallons per day

mg/L - milligrams per liter

DWM - DeKalb County Department of Watershed Management

Available at no cost on the DWM website

<sup>2</sup> Volume of the full truck is charged, regardless of the amount of waste contained.

**DeKalb County, Georgia**  
**Historical Net Revenues and Debt Service Coverage**  
**(Unaudited Modified Cash Basis - in thousands)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Net Operating Revenue**	\$ 156,825	\$ 98,146	\$ 115,994	\$ 155,967	\$ 110,919	\$ 131,577	\$ 120,192	\$ 142,676	\$ 82,911	\$ 84,114
Current Annual Debt Service Requirement ***	\$ 65,858	\$ 65,954	\$ 66,015	\$ 65,530	\$ 66,734	\$ 65,732	\$ 61,127	\$ 57,230	\$ 41,402	\$ 38,838
Ratio	<u>2.38</u>	<u>1.49</u>	<u>1.76</u>	<u>2.38</u>	<u>1.66</u>	<u>2.00</u>	<u>1.97</u>	<u>2.49</u>	<u>2.00</u>	<u>2.17</u>

\*\* As defined in Bond Resolution- Net Operating Revenue = Collected revenues ( cash basis revenues, including interest earned on operating funds, renewal and extension funds, and fully reserved sinking funds), less accrued expenses.

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Operating Revenues										
Cash Received from Customers	\$ 253,532	\$ 249,104	\$ 238,588	\$ 252,842	\$ 250,181	\$ 251,104	\$ 239,694	\$ 232,063	\$ 212,263	\$ 189,018
Other Operating Revenues	-	-	-	-	24	3,964	5,318	9,429	3,342	2,142
Operating Revenue Collected	<u>\$ 253,532</u>	<u>\$ 249,104</u>	<u>\$ 238,588</u>	<u>\$ 252,842</u>	<u>\$ 250,205</u>	<u>\$ 255,068</u>	<u>\$ 245,012</u>	<u>\$ 241,492</u>	<u>\$ 215,605</u>	<u>\$ 191,160</u>
Investment Earnings	4,434	5,361	3,327	1,497	802	755	678	-	166	84
Revenues Collected	<u>\$ 257,966</u>	<u>\$ 254,465</u>	<u>\$ 241,915</u>	<u>\$ 254,339</u>	<u>\$ 251,007</u>	<u>\$ 255,823</u>	<u>\$ 245,690</u>	<u>\$ 241,492</u>	<u>\$ 215,771</u>	<u>\$ 191,244</u>
Operating Expenses										
Cash payments to suppliers	\$ 90,297	\$ 93,489	\$ 73,967	\$ 53,900	\$ 92,159	\$ 79,318	\$ 85,274	\$ 51,487	\$ 76,128	\$ 33,597
Cash payments to employees	59,975	57,469	51,954	44,472	47,929	44,928	40,224	47,329	56,732	73,533
Expenses of Operations & Maintenance	<u>\$ 150,272</u>	<u>\$ 150,958</u>	<u>\$ 125,921</u>	<u>\$ 98,372</u>	<u>\$ 140,088</u>	<u>\$ 124,246</u>	<u>\$ 125,498</u>	<u>\$ 98,816</u>	<u>\$ 132,860</u>	<u>\$ 107,130</u>
Net Earnings	\$ 107,694	\$ 98,146	\$ 115,994	\$ 155,967	\$ 110,919	\$ 131,577	\$ 120,192	\$ 142,676	\$ 82,911	\$ 84,114
Current Year Debt Service ***	\$ 65,858	\$ 65,954	\$ 66,015	\$ 65,530	\$ 66,734	\$ 65,732	\$ 61,127	\$ 57,230	\$ 41,402	\$ 38,838
Debt Service Coverage	1.64	1.49	1.76	2.38	1.66	2.00	1.97	2.49	2.00	2.17

\*\*\* Current Debt Service updated for 2015 and 2016 to reflect the 2015 refunding.

**DeKalb County, Georgia Department of Watershed Management**  
**Water and Sewer System Historical Capital Structure**  
**Fiscal Years Ended December 31 (in 000's)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Liabilities										
Current Liabilities	\$ 181,491	\$ 139,438	\$ 131,209	\$ 118,439	\$ 87,441	\$ 101,403	\$ 60,157	\$ 64,204	\$ 44,765	\$ 36,100
Long-Term Liabilities	841,960	898,707	1,028,287	1,032,329	1,056,316	1,000,153	1,018,023	1,021,285	1,014,875	606,553
Total Liabilities	<u>\$ 1,023,451</u>	<u>\$ 1,038,145</u>	<u>\$ 1,159,496</u>	<u>\$ 1,150,768</u>	<u>\$ 1,143,757</u>	<u>\$ 1,101,556</u>	<u>\$ 1,078,180</u>	<u>\$ 1,085,489</u>	<u>\$ 1,059,640</u>	<u>\$ 642,653</u>
Net Assets										
Invested in Capital Assets, net of Debt (1)	\$ 1,187,939	\$ 1,015,200	\$ 900,085	\$ 819,598	\$ 750,289	\$ 742,571	\$ 673,920	\$ 715,802	\$ 641,547	\$ 667,243
Restricted for debt retirement	33,266	36,165	35,273	23,399	21,922	34,293	32,344	33,977	1,497	3,948
Unrestricted (deficit) (1)	(4,726)	123,590	93,770	144,178	142,291	70,097	107,828	38,242	72,651	30,215
Total Net Position	<u>\$ 1,216,479</u>	<u>\$ 1,174,955</u>	<u>\$ 1,029,128</u>	<u>\$ 987,175</u>	<u>\$ 914,502</u>	<u>\$ 846,961</u>	<u>\$ 814,092</u>	<u>\$ 788,021</u>	<u>\$ 715,695</u>	<u>\$ 701,406</u>

Source: DeKalb County, Georgia Department of Watershed Management.