

CONTINUUM OF CARE FOR HOMELESS PROGRAMS

2018 DeKalb CoC Program Competition

Application Guidelines for New and Renewal CoC Projects

Description: The CoC Program (24 CFR Part 578) is designed to promote a community-wide commitment to the goal of ending homelessness; to provide funding for efforts by nonprofit providers, States and local governments to quickly re-house homeless individuals, family, youth and persons fleeing domestic violence, dating violence, sexual assault, and stalking, while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by the homeless; and to optimize self-sufficiency among those experiencing homelessness.

Authority: The CoC Program is authorized by subtitle C of the title IV of the McKinney-Vento Homeless Assistance Act, (42 U.S.C. 11381-11389) (the Act).

Summary: DeKalb Continuum of Care (CoC) Program Competition and 2018 Applications for New and Renewal Projects

Each year the U.S. Department of Housing and Urban Development (HUD) releases a Notice of Funding Availability (NOFA), signifying the beginning of a funding competition among approximately 450 Continuums of Care (CoC), the community stakeholder groups that guide local responses to homelessness. The 2018 CoC NOFA was released on June 20, 2018, opening the competition making available approximately \$2.1 billion nationally to serve people experiencing homelessness. Information and additional details about the HUD CoC NOFA is available at:

https://www.hudexchange.info/resource/5719/fy-2018-coc-program-nofa/

Before the application is submitted to HUD the DeKalb County CoC is required to hold a local competition to determine which projects will be included in the consolidated application, along with their relative priority. All applicants interested in applying for CoC Funding must participate in the local competition described herein.

CoC Application Posting Date: July 9, 2018

CoC Project Application Due Dates: <u>Renewal Project Applications</u> - July 23, 2018 3:00 p.m.

<u>New Project Applications</u> – July 25, 2018 3:00 p.m.

Application Submission Requirements:

One (1) original and three (3) hard copies of the application must be received in full no later than 3:00 p.m. eastern time, on the due date referenced above. Applications must be mailed or hand delivered to the following address:

DeKalb County Community Development Department 750 Commerce Drive, Suite 401 Decatur, Georgia 30030 Telephone Number: (404) 371-2727

Eligible Applicants: Local Governments, Public Housing Authorities or Non-Profit organizations having 501c3 status with the IRS for a minimum of two (2) years. For-profit entities are not eligible to apply for grants or to be subrecipients of grant funds. See General Information for additional threshold and eligibility requirements.

General Information

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Timeline

2018 HUD CoC NOFA Release Date		June 20, 2018
DeKalb CoC Application Release Date		July 9, 2018
Applicant Information Meeting		July 9, 2018
		1:00 p.m.
		Decatur Library
NOFA Technical Assistance Period		July 10-13 , 2018
Applications Due		
	Renewal Projects	July 23, 2018
		3:00 p.m.
	New Projects	July 25, 2018 3:00 p.m.
Project applications are required to be submitted to the CoC r of September 18.	no later than 30 days bej	fore the application deadline
Project Applications to HUD (ESNAPS)		August 13, 2018
Application Review and Ranking		August 1 - 25, 2018
Notification of Selection		September 3, 2018
All project applicants who submitted their project application whether their project application (s) will be accepted and ran	-	-
Public Posting		September 16, 2018
All parts of the CoC Consolidated Application, including the Application and the Applications will be posted on the DeKalb County web		
Deadline to Submit Consolidated CoC Application to H	UD	September 18, 2018

SECTION A			
GENERAL INFORMATION			
Purpose	This Notice of Fund Availability (NOFA) has been issued by the DeKalb County Department of Community Development, as Collaborative Applicant for the DeKalb CoC, to seek new and renewal applications from non-profit organizations and public entities to provide coordinated community based services to homeless individuals, families, unaccompanied youth and persons fleeing domestic violence, dating violence, sexual assault and stalking in DeKalb County, Georgia. Program services are designed to quickly re-house the homeless while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by the homeless; and to optimize self-sufficiency among those experiencing homelessness.		
Availability of Funds	 The DeKalb CoC is eligible to apply for the following amounts: CoC estimated Annual Renewal Demand: \$4,866,729 Estimated Tier 1 (94%) of Annual Renewal Demand: \$4,575,725 Estimated Tier 2 (6% - Balance of ARD) \$292,003 Estimated Bonus Amount : \$292,004 Estimated DV Bonus Amount \$357,080 (up to 3 projects) Estimated Planning Grant Amount \$146,002 (not ranked) 		
Use of Funds	24 CFR 578.37 through 578.63 identifies the eligible projects for which funding can be requested through the FY 2018 Continuum of Care (CoC) Program Competition. CoC funds may be used to pay for the eligible costs listed in 24 CFR 578.37 through 578.63 when used to establish and operate the following projects:		
	 Permanent Housing (PH); The CoC Program funds two types of permanent housing: <u>Permanent Supportive Housing for Persons with</u> <u>Disabilities (PSH) and Rapid Re-housing</u> (RRH). These activities provide homeless individuals and families with the assistance they need to obtain and maintain stable housing while allowing them to live as independently as possible. Transitional Housing Joint Transitional Housing and PH-Rapid Re-Housing Supportive Services Only (SSO) HMIS 		
	See Glossary for a full description of components and allowable costs Requests for ineligible costs or populations will be rejected.		
	New project applications may be created through the reallocation process as a bonus project, or DV bonus.		

Who may apply Grant Awards	 All Applicants (New and Renewal) must meet the following threshold requirements to be eligible for consideration in the local Continuum of Care NOFA Application process. Eligible applicants include Local Governments, Public Housing Authorities or Non-Profit organizations having 501c3 status with the IRS for a minimum of two (2) years. For-profit entities are not eligible to apply for grants or to be subrecipients of grant funds. Agency is a current recipient in good standing with local, state, or federal funding awarded under a competitive, substantive grant process that requires detailed financial and beneficiary reporting. Participation in a Continuum of Care (DeKalb or other Jurisdiction) Homeless Collaborative. Agency has an active, all volunteer board, where no voting member of the board receives any financial or in-kind remuneration from the organization and meets a minimum of four (4) times per year. Agency must have had an outside audit by a CPA within the last twelve (12) months. Agency must have or obtain local approval and consolidated plan certification. (Certificate of Consistency from DeKalb County Community Development Department). Agency must satisfy all match requirements. Applicants submitting more than one proposal must demonstrate that the agency has the capacity and resources to meet all requirements including the match requirement. Current award utilization and constrate
	 performance may impact award limits for renewal applicants. New projects will only be funded through reallocation of funds from
	existing eligible renewal project(s), as a Bonus or DV Bonus project.
Match	Match (Cash or In-Kind Resources) Except for leasing, match resources must equal to at least 25% of the total requested HUD funding, including project and administrative costs. Please note, Cash and In-Kind Match must qualify as eligible program expenses under the CoC interim rule at 24 CFR 578.72 – CFR 578.73.
Submission Requirements and Deadlines	Renewal Applications – Monday, July 23, 2018 at 3:00 p.m. New Applications – Wednesday, July 25, 2018 at 3:00 p.m. Applicants are required to submit <u>one original and three copies of all required documentation.</u> Faxed or partial proposals will not be accepted. All required components must be received and formatted as specified.

Rating	of the following reasons:Agency does not meet HUD's eligibility criteria
	 Agency lacks adequate capacity to carry out grant
	 Proposes ineligible costs or activities
	 Proposes to serve ineligible populations
	 Does not show required match
	 Current contract compliance or performance concerns
	 Project does not demonstrate adequate impact or cost effectiveness
	 Other, as may be identified by reviewing staff / team.
	All applications must pass a qualifying threshold compliance review.
	Compliance Review
	Eligible project applications will be reviewed and evaluated based on
	submission criteria set forth in the Application and Application Guidelines. Components of the compliance review are as follows:
	• All applications must be received by the published deadline.
	 All documents are accurately identified in the format specified. All documents include required elements and satisfy proposal criteria.
	• All documents include required elements and satisfy proposal criteria.
	• Includes required signatures (Electronic signatures will not be accepted.)
	• Format - Forms completed as directed
	Required application components:
	o Agency Information
	o Grant Agreement Information (Renewals Only)
	o Project Information
	o Project Narrative o Performance and Service Capacity
	o Operating Budget
	o Supportive Service Budget
	o Program Summary Budget
	o Match Documentation
	o Certification
	Required Documentation
	o IRS Documentation of 501c3 status
	o Board of Directors Documentation
	o Policies and Procedures Manuel for CoC Funded Project
	(Renewals Only)
	o Match Commitment
	o Audit or Financial Statements
	o ELOCCS (Renewals Only)
	o APRs (Renewals Only)
	 HUD Grant Agreement, Amendments and Technical Submission
	(Renewals Only)
	Applications that do not meet ALL compliance review criteria will be disqualified from further consideration. Applications that meet all
	compliance criteria undergo a qualitative review.

	Qualitative and Quantitative Review	
	Qualitative and Quantitative Review • Each proposal is read and evaluated by an independent review team. This review includes a comprehensive evaluation of the responsiveness of the proposal to the HUD funding and policy priorities identified in the NOFA, as well as an evaluation of each proposal component including, but not limited to: o Abstract o Target Population and Prioritization o Organizational Capacity o Program Design o Project Performance/ System Performance o Current Contract Compliance (if applicable) o Fund Utilization o HMIS Data Quality o Cost Effectiveness o Budget(s)	
	Applications that meet all proposal compliance review criteria in addition to meeting qualitative review standards will be eligible for ranking and tier placement.	
Review and Ranking	 HUD requires CoCs to review and rank projects submitted by project applicants, except CoC planning projects, having them fall into two Tiers based on financial threshold. All projects must pass HUD's eligibility and threshold requirement specified above, no matter their priority. Tier 1 Tier 1 Tier 1 sequal to 94% of the CoCs FY 2018 Annual Renewal Demand. 	
	Tier 1 projects will be conditionally selected from the highest-scoring CoC to the lowest-scoring CoC, provided the project applications pass both eligibility and threshold review.	
	 Tier 2 Projects in Tier 2 are less likely to be funded, and every Tier 2 project will be scored by HUD using a 100 point scale based on three factors: CoC Score: Up to 50 of 100 points will be awarded in direct proportion to the score received on the CoC Application. CoC Project Ranking: Up to 40 of 100 points for the CoCs ranking of the project application. Commitment to Housing First: Up to 10 of 100 points for: 	
	 How the permanent housing project commits to applying the Housing First Model; How the Transitional Housing project, Joint TH and RRH Component Project or non- Coordinated Assessment Supportive Serve Only project demonstrates that it is low-barrier, and does not have service participation requirements or preconditions to entry (such as sobriety or a minimum income threshold) HMIS projects or SSO projects for Coordinated Assessment will automatically receive 10 points. 	

Technical Assistance	DeKalb CoC NOFA technical assistance will be available at the Applicant Information Meeting and during the period July 10 – 14, 2018. After the Application Information Meeting, additional questions must be <u>submitted in writing and emailed</u> to: <u>adpope@dekalbcountyga.gov</u>
Award Notification	Award Notifications will be made on or before September 3, 2018. Project Applicants will be notified by Dekalb of their application rating and tier ranking. Applicant will also be notified if the project application will be submitted with the CoC Consolidated Application to HUD.
Local Appeals	Project applicants that believe they were denied the opportunity to participate in the local CoC planning process in a reasonable manner and were rejected or reallocated by the CoC may appeal the rejection directly to the Collaborative Applicant for review by the CoC Governance Board and determination. Specific guidance, forms and submission guidelines for local appeal process are available upon request to the Collaborative Applicant.
Solo Applicants	Project applicants that believe they were denied the opportunity to participate in the local CoC planning process in a reasonable manner and were rejected or reallocated by the CoC may appeal the rejection directly to HUD by submitting a Solo Applicant project application in e-snaps prior to the application deadline of September 18, 2018 by 8:00 p.m. eastern time.

SECTION B HUD'S HOMELESS POLICY AND PROGRAM PRIORITIES		
CoCs will be evaluated based on the extent to which they further HUD's policy priorities.		
 CoCs should Identify, engage, and effectively serve all persons experiencing homelessness. CoCs should measure their performance based on local data taking into account challenges faced by all subpopulations experiencing homelessness in the geographic area (e.g., veterans, youth, families, and those experiencing chronic homelessness). CoCs should have a comprehensive outreach strategy to identify and continuously engage all unsheltered individuals and families. CoCs should use local data to determine the characteristics of individuals and families with the highest needs and longest experiences of homelessness to develop housing and supportive services tailored to their needs. CoCs should use the reallocation process to create new projects that improve overall performance and better response to identified needs. CoCs should be using system performance measures such as the average length of homeless episodes, rates of return to homelessness, and rates of exit to permanent housing destinations to determine how effectively we are serving people experiencing homelessness. CoCs should be using their Coordinated Entry process to promote participant choice, coordinate homeless assistance and mainstream housing and services to ensure people experiencing homelessness. 		
 open, inclusive and transparent. STRATEGICALLY ALLOCATING AND USING RESOURCES Using cost, cost, performance, and outcome data, to improve how resources are utilized to end homelessness CoCs should review projects for quality, performance, and cost effectiveness HUD encourages CoC's to maximize the use of mainstream and other community-based resources to serve persons experiencing homelessness ***NEW THIS YEAR*** – CoCs should work to develop partnerships with Public Housing Authorities to help CoC Program participants exit Permanent Supportive Housing through Housing Choice Vouchers and other available housing options. CoCs should review all projects eligible for renewal in FY 2018 to determine effectiveness in serving people experiencing homelessness, including cost effectiveness. 		
 USING A HOUSING FIRST APPROACH CoC Program funded projects should help individuals and families move quickly into permanent housing. Measure and help projects reduce the length of time people experience homelessness. CoCs should engage landlords and property owners, remove barriers to entry, and adopt client-centered service methods. 		

SECTION C: Application Guidelines

All information is required. The DeKalb County CoC reserves the right not to review incomplete applications or projects that do not meet eligibility requirements.

Required Application Components and Format

Applicant Identification:

Identification of the applicant agency should be consistent with the name as it appears on the IRS certification of Non-Profit Status (New Applicants Only) or as identified on the 2018 HUD Grant Inventory Worksheet (Renewal Applicants Only)

Required Application Components – All Applicants

Section A: Applicant Information Section B: Project Information Section C: Performance and Service Capacity Section D: Budget Section E: Match Section F: Certification

Additional Required Documents – New Applicants: Exhibits A - C

- IRS Documentation of Non-Profit Status Attach as Exhibit A
- Non Profit Board Documentation Attach as Exhibit B
 - Include Board structure, list of current board members, meeting schedule for the past 12 mo, next 6 mo and minutes from the last four board meetings
- Audit or Financial Statement, including management letter (must be within the past 12 months) Attach as Exhibit C
- See additional requirements below for new projects created through transition, consolidation or expansion grant

Required Application Components – Renewal Applicants ONLY: Exhibits A - H

- IRS Documentation of Non-Profit Status Attach as Exhibit A
- Non Profit Board Documentation Attach as Exhibit B
 - Include Board structure, list of current board members, meeting schedule for the past 12 mo, and next 6 mo, minutes from the last four board meetings, and a copy of the agency policies and procedures
- Audit or Financial Statement, including management letter Attach as Exhibit C
- Two most recent HUD Annual Performance Reports (APR) Attach as Exhibit D
- Line of Credit Control System (LOCCS) expenditure information Attach as Exhibit E
- HUD Monitoring Report Attach as Exhibit F

- Policies and Procedures Manual Attach and Label as Exhibit G
 - Include Table of Content (hard copy)
 - Attach Policies and Procedures Manual (USB Flash Drive)
- Most recent HUD Grant Agreement, Amendments and Technical Submission Attach as Exhibit H.

Important Points for All Project Applicants:

- **DUNS/SAM REGISTRATION.** All project applicants must have a DUNS number and an active SAM registration. ****NEW THIS YEAR****<u>SAM registration requires additional steps</u><u>this year, and applicants should begin their registration process immediately</u>.
- **REQUIRED READING.** Project applicants should read the CoC NOFA, COC Program Interim Rule, and the General NOFA.
- NO LEVERAGE: No leverage again this year.
- CODES OF CONDUCT: All applicants must have a current HUD-approved Code of Conduct. Be sure to review the <u>Code of Conduct for HUD Grant Programs</u> page on HUD's website to ensure your organization is listed (which means you have submitted an approved Code of Conduct). <u>If you do not see your organization on the list, be sure</u> to attach a current and complete Code of Conduct to your Project Applicant Profile in e-<u>snaps.</u>
- ESTIMATE AMOUNT OF PROGRAM INCOME AS MATCH:_Project applicants that intend to use program income as match must provide an estimate of how much program income will be used for match.
- EFFECT OF PROGRAM REGULATION AMENDMENTS: The grant agreements will be subject to the program regulation as it may be amended from time to time. Recipients will be subject to regulatory revisions as they come into effect, without having to wait until the grant is renewed in a future competition.
- **2018 FAIR MARKET RENTS WILL APPLY.** Because the CoC Consolidated Application is due prior to the publication of the final FY 2019 FMRs, the FY 2018 FMRs will be used for funding amounts.
- **HOUSING FIRST:** Any housing project application that indicates it will use a Housing First approach, that is awarded FY 2018 CoC Program funds will be required to operate as a Housing First project.
- ENVIRONMENTAL REQUIREMENTS. All scattered-site projects where program participants choose their own unit and are not restricted to units within a predetermined specific project site or sites are categorized in 24 CFR 58-35(b)(1) as CENST. This now includes both tenant-based rental assistance and tenant-based leasing projects where rental

New HUD Policies Related to Project Applications in 2018

Refer to the specific NOFA section that provides the complete information you need to determine the course of action you as the project applicant want to take in this year's CoC Program Competition

TRANSITION GRANTS

- Applicants may transition renewal projects from one CoC Program component to another using the CoC Program Competition, (e.g., Transitional Housing to Rapid Rehousing, Rapid Rehousing to Permanent Supportive Housing)
- To be eligible to receive a transition grant, the renewal project applicant must have the consent of its CoC.
- To create a transition grant, the CoC must wholly eliminate one or more project and use those funds to create the single, new transition grant.
- For a new project to be considered a transition grant, the applicant for the new project must be the same recipient for the eligible renewal grant(s) being eliminated, and <u>the applicant must</u> provide the grant number(s) of the projects being eliminated to create the new project and attach a copy of the most recently awarded project application (e.g., if the project was last funded in the FY 2017 CoC Program Competition, a copy of the FY 2018 CoC Program Competition project application).
- No more than 50% of each transition grant may be used for costs of eligible activities of the program component originally funded. All remaining funds awarded must be used for eligible activities awarded under the new component for the project.
- Transition grants conditionally awarded in the FY 2018 CoC Program Competition will have one year to fully transition from the original component to the new component and this will take place during the transition grant's normal operating year.
- The project's operating start date will be the day after the end of the previous grant term for the expiring component, i.e., the transition grant will have the same operating year as the expiring component project. For transition grants reallocated from more than one project, the operating start day of the transition grant will be the day after the end of the earliest expiring grant term.
- By the end of the FY 2018 operating year, the transition grant must be operating under the new component and will be eligible to apply for renewal in the next CoC Program Competition under the component to which it transitioned.
- If HUD determines that a new project that applied to be a transition grant does not qualify to be a transition grant, but meets all other new project requirements, then HUD may award the project as a new project that is not a transition grant. In these instances, the recipient will not be permitted to expend any FY 2018 funds on activities not included in the new project application.

CONSOLIDATED PROJECTS

- Eligible renewal project applicants may consolidate two, three, or four eligible renewal projects into one project application during the application process.
- This means that a CoC Program recipient no longer must wait for a grant agreement amendment to be executed to consolidate two or more grants before it can apply for a single consolidated project in the CoC Program Competition. However, <u>prior to beginning the</u> <u>consolidation process in the project application, the applicant should consult with the local</u> <u>HUD field office to ensure it is eligible to consolidate the projects.</u>
- The project being combined during a grant consolidation will continue uninterrupted.
- To be eligible for consolidation, projects must have the same recipient and be for the same component; and they will be funded in this competition only with FY2018 funds (meaning no funds recaptured from prior years will be awarded to the project).
- HUD will not permit projects to consolidate if they have:
 - Outstanding audit or monitoring findings;
 - Outstanding obligation to HUD that is in arrears;
 - Unresolved construction delays;
 - History or poor financial management or drawdown issues;
 - History of low occupancy levels, or lack of experience in administering the project type; or
 - Other capacity issues.
- To apply for a consolidated grant, applicants must submit separate renewal project applications for <u>each</u> of the grants that are proposed to be consolidated, <u>AND</u> an application for the new consolidated grant with the combined budget and information for all grants proposed for consolidation.
- Project applications for the grants that are proposed to be consolidated with be ranked. If all those grants are selected, then HUD will award the single consolidated grant. If one of the projects proposed for consolidation is found to be ineligible or is not selected, then HUD will award the grant(s) eligible for renewal and selected as separate grants.

EXPANSION PROJECTS

- A renewal project applicant may submit a new project application to expand its current operations by adding units, beds, persons served, services provided to existing programs, or in the case of HMIS, increase the current HMIS grant activities within the CoCs geographic area.
- There are two types of expansions:
 - Expanding a CoC-Program- funded Project. Expansion in which a project applicant submits a new project application to expand the current operations of an eligible renewal project for which it is the recipient by adding additional CoC Program funds. Under this type of expansion, for the new expansion project to be selected for conditional award, the renewal project application must also be selected for conditional award.
 - Expanding a non-CoC Program funded project. Expansion in which a project applicant submits a new project application that requests CoC Program funds to add to a current homeless project that is funded from sources other than CoC Program funds. Note, that

project applicants are prohibited from using CoC Program funds to <u>replace</u> state and local funds.

ELIGIBLE TYPES OF NEW PROJECTS CREATED THROUGH REALLOCATION AND/OR BONUS

- **PERMANENT HOUSING- PERMANENT SUPPORTIVE HOUSING PROJECTS** where 100% of the beds are dedicated to individuals and families experiencing chronic homelessness, as defined in 24 CFR 578.3 or that meet the requirements of Dedicated PLUS.
- **PERMANENT HOUSING RAPID REHOUSING PROJECTS** that will serve homeless individuals and families, including unaccompanied youth.
- JOINT TRANSITIONAL HOUSING AND RAPID REHOUSING COMPONENT PROJECTS to better serve homeless individuals and families, including individuals or families fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking who meet the following criteria:
 - Residing in a place not meant for human habitation;
 - Residing in an emergency shelter
 - Person meeting the criteria of paragraph (4) of the definition of homeless, including persons fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking;
 - Residing in a Transitional Housing project that is being eliminated;
 - Residing in Transition Housing funded by a Joint Transitional Housing and Rapid Rehousing Component project; or
 - Receiving services from a VA-funded homeless assistance program and met one of the criteria above at initial intake to the VA homeless assistance system.
 - NEW for 2018 Funding for this project cannot be used for capital costs.
- **DEDICATED HMIS PROJECTS** for the costs at 24 CFR 578.37(a)(2) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant, and that is listed on the HMIS Lead form in the CoC Applicant Profile in e-snaps.
- **SUPPORTIVE SERVICES ONLY PROJECTS FOR COORDINATED ENTRY** to develop or operate a centralized or coordinated assessment system.

DOMESTIC VIOLENCE (DV) BONUS

- Due to up to \$50 million set aside in the FY 2018 HUD Appropriations Act, CoCs will be able to apply for a DV Bonus for Rapid Rehousing projects, Joint Transitional Housing and Rapid Rehousing Component projects, and Supportive Services Only project for Coordinated Entry to address the unique housing, service and coordination needs of victims fleeing domestic violence, dating violence, sexual assault, and stalking
- The CoC may apply for ONE OF EACH of the following types of projects:
 - Rapid rehousing projects that must follow a housing first approach
 - Joint Transitional Housing and Rapid Rehousing component projects that must follow a housing first approach.
 - Supportive Services Only Projects for Coordinated Entry to implement policies, procedures, and practices that equip the CoC's Coordinated Entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking.
- The CoC can only submit one project application for each of the project types above. If a CoC submits more than one project application for each project type, HUD will only consider the

highest ranked project that passes eligibility and quality threshold review for the DV Bonus and will consider any other project for funding as a regular bonus project.

- A CoC may apply to expand an existing renewal project that is not currently dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking to dedicate additional units, bed, persons served, or services provided to existing program participants to this population.
- CoCs are required to rank all DV Bonus projects on the New Project Listing of the CoC Priority Listing with a unique rank number. If a project application designated as DV Bonus is conditionally selected by HUD with DV Bonus funds, HUD will remove the ranked DV Bonus project from New Project Listing and all other project applications ranked below the DV Bonus project will slide up one rank position. If the DV Bonus project application is not conditionally selected with DV Bonus funds, the project application will remain in its ranked position

Section D DeKalb CoC Review, Ranking and Appeals Process

NOFA Project Application Review and Rating

All Project Applications will receive a three-part proposal review. Projects are evaluated for Application and Threshold Compliance then read and rated by a minimum of two independent reviewers. New project applications receive a Quantitative Review for a maximum of 100 points. Renewal projects will receive a Quantitative review for a maximum of 200 points.

The Quantitative rating form for **new project applications** is divided into three sections to mirror the application.

Ι.	Applicant Information	25 Points
II.	Project Information	25 Points
III.	Performance and Service Capacity	50 Points

The Quantitative rating form for **renewal project applications** is divided into four sections to mirror the application and measures key performance to include data quality, bed utilization, increased income, length of participation and housing stability. A maximum of 200 points can be awarded.

Ι.	Application Information	20 Points
II.	Project Information	30 Points
III.	Performance and Service Capacity	60 Points
IV.	Quantitative Review	90 Points

Reviewers will be provided a copy of the Application for New and Renewal Projects, the Application Guidelines and supporting documentation. Reviewers will also be provided a copy of the HUD eLOCCS, Agency Annual Performance Report (ARP) and Data Quality reports to assist in the qualitative evaluation of renewal applications.

Review Team

A team of independent reviewers with experience in the human services or homeless assistance arena will be identified and convened to conduct the project reviews. An orientation is conducted and each reviewer assigned a minimum of two project applications. Each application is reviewed by a minimum of two independent reviewers.

Rating and Ranking

Based on the results of the proposal review, project scores are rated and ranked from the highest proposal score down. Project applications are then reviewed and ranked, except CoC planning projects, having them fall into two Tiers based on financial threshold. All projects must pass HUD's eligibility and threshold requirement specified above, no matter their priority.

Applicant Notification

Project applicants accepted for inclusion in the consolidated CoC NOFA application will be notified in writing 30 days prior to the HUD Consolidation Application submission deadline. Applications rejected for inclusion in the consolidated plan have the right to appeal the CoCs decision. Specific guidance is provided regarding appeal to the Collaborative Applicant of the CoC's decision. If applicant complaint cannot be resolved at the local level, Project Applicants have the right to submit a Solo Applicant directly to HUD.

Appeals

Project applicants that believe they were denied the opportunity to participate in the local CoC planning process in a reasonable manner and were rejected or reallocated by the CoC may appeal the rejection directly to the Collaborative Applicant for review by the CoC Governance Board and determination. Specific guidance, forms and submission guidelines for local appeal process are available upon request to the Collaborative Applicant. If resolution at the local level is unsuccessful, Applicants can appeal directly to HUD by submitting a Solo Applicant project application in e-snaps prior to the application deadline of September 18, 2018 by 8:00 p.m. eastern time.

For questions or concerns, please call or email Ann Pope at (404) 371-2637 or <u>adpope@dekalbcountyga.gov</u>.

Glossary of Key Terms

CoC Program Components

• Permanent Housing

Permanent housing (PH) is defined as community-based housing without a designated length of stay in which formerly homeless individuals and families live as independently as possible. Under PH, a program participant must be the tenant on a lease (or sublease) for an initial term of at least one year that is renewable and is terminable only for cause. Further, leases (or subleases) must be renewable for a minimum term of one month.

The CoC Program funds two types of permanent housing: permanent supportive housing (PSH) for persons with disabilities and rapid re-housing. <u>Permanent supportive housing</u> is permanent housing with indefinite leasing or rental assistance paired with supportive services to assist homeless persons with a disability or families with an adult or child member with a disability achieve housing stability. <u>Rapid re-housing (RRH)</u> emphasizes housing search and relocation services and short- and medium-term rental assistance to move homeless persons and families (with or without a disability) as rapidly as possible into permanent housing.

• Transitional Housing

Transitional housing (TH) is designed to provide homeless individuals and families with the interim stability and support to successfully move to and maintain permanent housing. Transitional housing may be used to cover the costs of up to 24 months of housing with accompanying supportive services. Program participants must have a lease (or sublease) or occupancy agreement in place when residing in transitional housing. The provisions of the CoC Program's TH program component have not changed significantly from the TH provisions under SHP.

• Joint Transitional Housing and PH- Rapid Rehousing

These projects provide <u>low-barrier</u>, temporary housing while individuals and families quickly move to permanent housing with a seamless program design. The joint TH and PH-RRH component combines two existing program components, TH and PH-RRH, into a single project to serve individuals and families experiencing homeless. Eligible costs include the following: Capital costs (i.e., new construction, rehabilitation, or acquisition) leasing of a structure or units, and operating costs to provide transitional housing; Short or medium-term tenant-based rental assistance on behalf of program participants to pay for the rapid re-housing portion of the project; Supportive services; HMIS; and Project administrative costs.

Joint TH and PH-RRH component <u>projects that assist program participants must be able to provide</u> <u>both transitional housing assistance and rapid rehousing assistance to each program participant</u>. HUD will require that applications for this program component demonstrate that the project will have capacity to provide both kinds of assistance as needed to each program participant.

• Supportive Services Only

The supportive services only (SSO) program component allows recipients and subrecipients to provide services to homeless individuals and families not residing in housing operated by the recipient. SSO recipients and subrecipients may use the funds to conduct outreach to sheltered and unsheltered homeless persons and families, link clients with housing or other necessary services, and provide ongoing support. SSO projects may be offered in a structure or structures at one central site, or in multiple buildings at scattered sites where services are delivered. Projects may be operated independent of a building (e.g., street outreach) and in a variety of community-based settings, including in homeless programs operated by other agencies.

Homeless Management Information System

<u>Funds under this component may be used only by Homeless Management Information System</u> (<u>HMIS</u>) leads for leasing a structure in which the HMIS operates, for operating the structure in which the HMIS is housed, and/or for covering other costs related to establishing, operating, and customizing a CoC's HMIS. Other recipients and subrecipients may not apply for funds under the HMIS program component, but may include costs associated with contributing data to the CoC's HMIS within their project under another program component (PH, TH, SSO, or HP).

Homelessness Prevention

Recipients and subrecipients located in HUD-designated High Performing Communities (HPCs) may use CoC Program funds for homelessness prevention assistance for individuals and families at risk of homelessness. The services under this component may include housing relocation and stabilization services as well as short- and medium-term rental assistance to prevent an individual or family from becoming homeless. Through this component, recipients and subrecipients may help individuals and families at-risk of homelessness to maintain their existing housing or transition to new permanent housing. Homelessness prevention must be administered in accordance with 24 CFR part 576.

DeKalb County CoC has not received HUD designation as a High Performing Community (HPC) therefore no applications will be accepted for this program component.

Eligible Costs – See § 578.37(a)

The eligible costs under the CoC Program are summarized below:

• Acquisition

Acquisition of real property is an eligible cost category under the PH, TH, and SSO program components. Grant funds may be used for up to 100 percent of the cost of purchasing property for the purpose of providing permanent housing, transitional housing, and supportive services only activities.

Rehabilitation

Rehabilitation of structures is an eligible cost category under the PH, TH, and SSO program components. Eligible rehabilitation costs include installing cost-saving energy measures and bringing a structure up to health and safety standards. Rehabilitation on leased properties is ineligible.

New Construction

New construction of structures is eligible under the PH and TH program components. New construction may include building entirely new facilities, constructing an addition to an existing

structure that increases the floor area by 100 percent or more, and the cost of land for construction. Projects must demonstrate that construction is more cost-effective than rehabilitation. Unlike the previous regulations, the CoC Program interim rule establishes no maximum grant limits for rehabilitation or new construction. CoC Program funds may be used for up to 100 percent of costs as long as the match requirement is met through other resources. New construction on leased properties is ineligible.

Leasing Costs

Leasing is an eligible cost category under the PH, TH, SSO, and HMIS program components. Funds may be used to lease individual units or all or part of structures. Rents must be reasonable and, in the case of individual units, the rent paid may not exceed HUD-determined Fair Market Rents. Leasing funds may not be used for units or structures owned by the recipient, subrecipient, their parent organization(s), any other related organization(s), or organizations that are members of a partnership where the partnership owns the structure without a HUDauthorized exception. When leasing funds are used to pay rent on units, the lease must be between the recipient or the subrecipient and the landowner, with a sublease or occupancy agreement with the program participant. The recipient may, but is not required to, charge the program participant an occupancy charge, consistent with the parameters specified in the interim rule. **2018 FAIR MARKET RENTS WILL APPLY FOR THE 2018 COC COMPETITION.**

• Rental Assistance Costs

Rental assistance is an eligible cost category under the PH and TH program components and may be tenant-based (TBRA), sponsor-based (SBRA), or project-based (PBRA), depending upon the component type.

Rental assistance may be short-term for up to 3 months; medium-term for 3 to 24 months; or long-term for more than 24 months. The length of assistance depends upon the component type under which the cost is funded. Recipients must serve as many program participants as identified in their funding application to HUD, but, if the amount reserved for the term of the grant exceeds the amount needed to pay actual costs, the excess funds may be used to cover property damage, rent increases, or the rental needs of a greater number of program participants.

- TBRA. Program participants select any appropriately sized unit within the CoC's geographic area, although recipients or subrecipients may restrict the location under certain circumstances to ensure the availability of the appropriate supportive services. Except for victims of domestic violence, program participants may not retain their rental assistance if they relocate to a unit outside the CoC's geographic area.
- SBRA. Program participants must reside in housing owned or leased by a sponsor organization and arranged through a contract between the recipient and the sponsor organization.
- PBRA. Program participants must reside in housing provided through a contract with the owner of an existing structure whereby the owner agrees to lease subsidized units to program participants. Program participants may not retain their rental assistance if they relocate to a unit outside the project.
- When rental assistance funds are used to pay rent on units, the lease must be between the program participant and the landowner. Each program participant, on whose behalf

rental assistance payments are made, must pay a contribution toward rent consistent with the requirements of the interim rule.

• Supportive Services Costs

Supportive services are eligible costs under the PH, TH, and SSO program components. The CoC Program interim rule specifies all eligible services and clarifies that any cost not listed in the rule is ineligible. As in the past, services must be offered to residents of PSH and TH for the full period of their residence. RRH programs must require program participants to meet with a case manager at least monthly.

Services may be provided to formerly homeless individuals for up to six months after their exit from homelessness, including the six months following exit from a transitional housing project. Recipients and subrecipients are required to perform an annual assessment of the service needs of their program participants and to adjust services accordingly. Eligible costs include the cost of providing services, the salary and benefits of staff providing services, and materials and supplies used in providing services.

• Operating Costs

Operating costs are eligible under the PH, TH, and HMIS program components. Funds may be used to pay the day-to-day operating costs in a single structure or individual housing units, including maintenance (such as scheduled replacement of major systems), repair, building security (when CoC Program funds pay for more than 50 percent of the facility by unit or area), electricity, gas, water, furniture, equipment, property insurance, and taxes. These costs may not be combined with rental assistance costs within the same unit or structure, and operating costs are not eligible under the SSO program component.

HMIS Costs

Costs related to contributing client data to or maintaining data in the CoC's HMIS or a comparable database for victim services providers or legal services providers are eligible costs under the PH, TH, SSO, and HMIS program components. Eligible HMIS costs include hardware, equipment and software costs; training and overhead; and staffing costs associated with contributing data to the HMIS designated by the CoC for its geographic area.

• Project Administration

Recipients and subrecipients may use up to 10 percent of any grant, excluding the amount for CoC planning and Unified Funding Agency (UFA) costs, established through the CoC Program NOFA for project administrative costs. These costs include expenses related to the overall administration of the grant (24 CFR part 578.59), such as management, coordination, monitoring, and evaluation activities and environmental review.

• Match

Match is actual cash or in-kind resources contributed to the grant. All costs paid for with matching funds must be for activities that are eligible under the CoC Program, even if the recipient is not receiving CoC Program grant funds for that activity. All grant funds must be matched with an amount no less than 25% of the awarded grant amount (excluding the amount awarded to the leasing budget line item) with cash or in-kind resources. Match resources may be from public (not statutorily prohibited by the funding agency from being used as a match) or private resources.

• Leverage

Leverage is the non-match cash or non-match in-kind resources committed to making a CoC Program project fully operational. This includes all resources in excess of the required 25 percent match for CoC Program funds as well as other resources that are used on costs that are ineligible in the CoC Program.

Leverage funds may be used for any program related costs, even if the costs are not budgeted or not eligible in the CoC Program. Leverage may be used to support any activity within the project provided by the recipient or subrecipient. **NOT REQUIRED FOR THE 2018 COMPETITION**

HUD RESOURCES:

- 2018 CoC NOFA: https://www.hudexchange.info/resource/5719/fy-2018-coc-program-nofa/
- COC Program Interim Rule (24 CFR part 578)
 http://www.hudexchange.info/resource/2035/coc-program-interim-rule-formatted-version
- E-snaps application system: <u>https://esnaps.hud.gov</u>
- HUD Websites:
 www.hud.gov
 www.hudexchange.info
- Funding Application: <u>https://www.hudexchange.info.programs/e-snaps/</u>
- Training and Resources: <u>www.hudexchange.info/homelessness-assistance/</u>
- HUD Exchange Ask A Question (AAQ): https://www.hudexchange.info/program-support/my-guestion/
- Listserv: <u>www.hudexchange.info/mailinglist</u>