

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: GA-508 - DeKalb County CoC

1A-2. Collaborative Applicant Name: DeKalb County, Georgia

1A-3. CoC Designation: CA

1A-4. HMIS Lead: GA Dept. of Community Affairs

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
13.	Law Enforcement	Yes	Yes	Yes
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
15.	LGBT Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	No
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

1.The DeKalb County CoC communicates invitations to solicit new members to join the CoC continually and at all meetings convened throughout the year including Quarterly CoC Stakeholder and Governance Board Meetings; Monthly ESG, HMIS and Coordinated Entry User Group Meetings, and at all external meetings. Written invitation extended to all city managers in the CoC jurisdiction (Chamblee, Dunwoody, Tucker, etc.) to join the CoC. 23 new members joined FY2000 -YTD. 2. During COVID all meetings have been held virtually and include ADA compliant transcripts and recordings to ensure effective communication with individuals with disabilities. 3. Direct appeal to all meeting attendees and stakeholders to join the CoC or encouraged to invite new members, including current project participants or persons with (current or recent) lived experience. 4.CoC is ethnically diverse - to address equity, CoC invites organizations serving culturally specific communities experiencing homelessness in the CoC such as the Latin American Association, Pan Asian Community Services and Refugee Assistance programs to participate by

providing culturally and linguistically relevant services, conduct homeless outreach and participate in biennial point in time counts.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
Describe in the field below how your CoC:		
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and	
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,000 characters)

1. SOLICITS OPINIONS: CoC promotes community-wide planning, coordination & strategic use of resources to address homelessness by having quarterly mtgs of the COC and CoC Governance Board, monthly CoC Planning/Service Coordination Meetings, and Monthly Case Managers and HMIS User Group Meetings as well as external meetings with County Commissioners and Constituents - all of which represent a broad array of organizations and individuals, including those with lived experience, that have knowledge of homelessness or an interests in preventing and ending homelessness. 2. INFORMATION COMMUNICATED: The CoC communicates information on improvements or new approaches to preventing and ending homelessness such as use of CoC/ESG-CV Waivers to remove barriers to housing, use of non-congregant shelter to prevent the spread of COVID among unsheltered populations and new collaborations with the regional SSA office to help expedite SSI benefit applications and receipt of mainstream benefits during COVID. To ensure full participation & consider full range of resources and opinions on preventing and ending homelessness, the CoC solicited input from additional stakeholders who participated in CoC trainings, meetings and on committees including Public Health (COVID mobile testing/vaccinations to expand outreach to unsheltered homeless pops), Atlanta/DeKalb Legal Aid (eviction prevention and intervention), United Way (Child Tax Credits) and other providers with direct experience preventing, ending/mitigating effects of homelessness. CONSIDERS OPINIONS: The CoC considers the opinions offered during these meetings to address improvements or new approaches to preventing and ending homelessness. EXAMPLE: Community and faith based organizations were actively recruited and input/opinions solicited to help address gaps in the continuum service array. Consideration of the opinions shared resulted in the opening of three community based cold weather/winter shelters.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	
Describe in the field below how your CoC notified the public:		
1.	that your CoC's local competition was open and accepting project applications;	

2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

CoC Public Notification: 1.LOCAL COMPETITION OPENING CoC posted public notices (8/30/21) announcing opening of the local competition on (9/9/21) in (1) Champion Newspaper, (2) DeKalb County Website & (3) to the DeKalb CoC Email Distribution List. Postings include Opening Date, Link to Application Guidelines & Applications for New & Renewal Projects & dates of NOFO Info Session (virtual). 2.NEW PROJECTS All postings include statement "New Project Applications & Project Applicants with exp serving DV or Human Trafficking Survivors encouraged to apply". APPLICATION 3.SUBMISSIONS and RATING: Posted Application Guidelines include detailed instruction on threshold requirements, eligible projects, application format, attachments, submission dates & method (email). Posted App Guidelines inc info on Tier rankings, app review, rating & ranking process. Apps for New & Renewal Projects inc a copy of the objective criteria (review tool) used by indep. reviewers to evaluate/rate projects. Revisions to the Guidelines and Applications were also publicly posted to the DeKalb Website and CoC Distribution List. 5.ACCESSIBILITY: Two virtual NOFO info meetings were held – mtg transcripts, recordings and PPTs made accessible to effectively communicate w/ individuals w disabilities.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	No
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,000 characters)

(1) DeKalb County Community Development Department (same entity as the CoC Collaborative Applicant) serves as the administrator of the DeKalb Emergency Solutions Grant Program (ESGP) and consults in weekly meetings with the Emergency Solutions Grant (ESG) subrecipients to support COC/ESG service coordination and outreach. Using a Collective Impact approach, DeKalb County, as ESG Recipient and CoC Collaborative Applicant, has continued working with CoC and ESG providers and other stakeholders to refine the common agenda, determine outcome measures, and foster a culture of continuous improvement in our homeless service delivery system. Key funding criteria for ESG funded projects include consistency with HUD priorities, active CoC, Coordinated Entry and HMIS participation. The 1-year plan goal of serving a minimum of 120 homeless/at risk persons is met in collaboration with CoC and ESG funded agencies. Annual plan update also includes recommendations for ESGP funding. (2) The CoC monitors and evaluate each Subrecipient programs to make sure data that is reported is accurate and truly reflects the Subrecipient programs performance. The CoC adopted a shared community vision, identified strategically linked outcomes that has redesigned the homeless service system and is being used to align funding so that we reach the collective vision, has clear, defined and measurable indicators and uses a shared evaluation lens for funding decisions. (3) Information provided by CoC to the Consolidated Plan jurisdiction includes information on local homeless demographics housing and services – data derived from HMIS, CAPER, PIT & HIC/AHAR. (4) CoC updates are given 1-year at Consolidated Plan Department Meetings and workshops. The CoC uses the HMIS data in the funding process for assisting with the decision making for the next application. The Consolidated Plan for DeKalb outlines the jurisdictions 5-year goals for reducing and ending homelessness.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

Describe in the field below:

1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

(limit 2,000 characters)

Worked with Dept. of Family & Children Services (DFCS), K-12, and early childhood providers to ensure that all providers share information about resources and opportunities. CoC policy requires that each housing provider assign a liaison to ensure that children and youth are enrolled in school, receive information about educational opportunities, take advantage of those opportunities, and receive help geared toward positive educational outcomes. During the COVID pandemic, when school sessions were virtual, agency liaisons worked with the School District to ensure that homeless and at-risk youth received their Chrome Books and could access the internet. Liaisons in emergency shelter and temporary emergency shelter locations ensured that students logged into classrooms at the appropriate times and completed assignments. Liaisons contacted instructors, when necessary, to ensure that youth remained up to date on assignments and instructional material. 2) The CoC received a letter of agreement from DFCS wherein DFCS and the CoC will collaborate to mitigate homelessness. CoC and DFCS representatives have agreed to meet monthly to discuss and implement methods of addressing homelessness. 3), 4) The CoC Board Chair represents the CoC in the GA Early Education Alliance, Infant Toddler Affordability Planning Agency, and the GA Association for the Education of Young Children. CoC reps and DFCS, meet to work on initiatives for youth aging out of foster care and family initiatives. 5) A School District representative serves on the CoC Board. Representatives from the School District participate in CoC committees. 6) The CoC signed an MOU with the DeKalb School District to collaborate to mitigate homelessness among children/youth and aid in programmatic/eligibility information distribution. The CoC and DFCS have also agreed to meet monthly and work on initiatives to mitigate homelessness.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

The DeKalb CoC coordinates with K-12, Department of Family and Children Services, and early childhood providers to ensure that homelessness and education providers mutually share information regarding resources and opportunities. CoC policy requires that each housing provider designate a liaison that is responsible for ensuring that children and youth within the program are enrolled in school, receive information regarding educational opportunities, take advantage of educational opportunities, and are provided help from the agencies that is geared toward positive educational outcomes.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	Yes
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Annual Training–Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
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- | | |
|----|--|
| 2. | Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually). |
|----|--|

(limit 2,000 characters)

1) COC PROJECT STAFF TRAINING: The CoC coordinates with the Women's Resource Center to End Domestic Violence (WRC) to provide annual CoC training on Domestic Violence. Training is provided to the CoC general body, made up of community, faith organizations, non-profit agencies and housing providers serving the continuum. The training is also provided to CoC homeless outreach and Coordinated Entry staff to ensure best practice in engagement, screening, referrals and emergency transfer protocols for homeless persons fleeing DV, Dating Violence, Sexual Assault and Stalking. Annual training topics include defining DV, debunking myths about DV, the intersection of domestic violence and homelessness, engaging and advocating for survivors, safety planning and protocols, trauma informed care and the need for ongoing support services. Of particular interest this year was training discussion on the impact COVID has had on the power and control dynamics related to abuse due to increased isolation and the the unique barriers to safety and housing that result such as unemployment or lack of steady employment, poor credit and rental histories, housing discrimination based on perceived risk of property damage caused by the abuser; Topics also included trauma informed, victim centered approaches to engaging, assessing and serving victims of DV and practices that respect victim choices, engage victims in safety planning, and validate their rights and legal rights to be safe and free from violence.

2) CE STAFF TRAINING: CE staff attend the CoC project staff annual DV training; Ongoing training and consultation provided to Coordinated Entry Staff by VSPs on DV engagement and screening best practices , transfer protocols and working in concert with housing providers to implement emergency transfer plans.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Using De-identified Aggregate Data.
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NOFO Section VII.B.1.e.

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.
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(limit 2,000 characters)

CoC uses data from a variety of sources to assess the scope of community need related to domestic violence, dating violence, sexual assault, and stalking. The CoC uses data from the local DeKalb County Violence Service Providers Agencies- Women Resource Center, International Women's House and Safe Haven who use ClientTrack and the State of Georgia's - comparable database systems. Both WRC and IWH are certified VSP agencies. Each agency provides de-identified aggregate data to the CoC. Local VSPs funded through ESG collect and report data using comparable databases like Apricot and report to the CoC data on DV victims served, families affected by DV and services provided through DV shelter and transitional housing. The CoC also uses ESG data from the local HMIS system about DV victims served, families affected by DV and services provided through non DV shelter and transitional housing.

Data collected through ESG CAPER also captures population specific data on DV in persons served, gender, HH comp and services provided by non DV shelters. CoC collects non-identifiable data through CE prescreen and comprehensive assessment process to identify, refer, prioritize and serve homeless persons fleeing DV and requesting shelter through DV or emergency/PH resources.

The CoC uses this data collected to access the housing needed for the DV victims served and families affected by DV. Collectively there were over 8,000 DV crisis line calls made to sexual assault lines in 2019 with over 99 DeKalb County victims sheltered by DV programs. 114 were turned away from DV shelters due to lack of bed space. Our local DV shelters provided 9924 bed nights in 2019. VSPs report they were unable to shelter approx. 400 people due to a lack of space with an increase in DV families. 2021 data from the Georgia Commission on Family Violence ranks the state 22nd in the nation in DV related fatalities with 1/3 of the 13,000 misdemeanor cases prosecuted by the DeKalb DAs office being domestic violence.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:

1.	prioritize safety;
2.	use emergency transfer plan; and
3.	ensure confidentiality.

(limit 2,000 characters)

When developing CE, CoC met w/ VSP (WRC, Safe Haven TH, Int. Women's House, Solicitor Office, Sheriff Office) to get input on CE protocols re: safety, confidentiality, calls/intake, referrals & ES/perm housing (PH) placement

1. SAFETY: CE access - 1st opening script question asks about DV/Sex Assault/Stalking

1a. If cl is experiencing DV/SA/S, immediately refer to Women's Resource Center to End Domestic Violence (WRC) who can provide shelter & other services PH, counseling, legal asst, etc. CI info is placed in VSP specific database. Shelter has confidential address. CI can choose to receive PH via CE, VSP staff contacts CE staff for assessment & to get client on PH list (cl listed as # & not by name)

1b. Or, at CE entry, CI may choose to continue w/ CE enrollment & not seek DV srvc; CE finds ESG funded shelter (discuss safety w/ cl on this option & notify ES of cl's safety needs). Complete assessment for cl to get on PH list. Still connect cl w/ counseling & other services

1c. CE specialist (CES) assigned to work w/ VSP & DV clients

1d. All CES & Hmlss 311 phone agents, CoC & community receive trauma-informed, victim-centered, safety training annually incl/ best practices in serving survivors of DV/SA/S

1e. During Covid, reviewed protocols w/ all CES & H311 phone agents for increased DV calls

2. EMERGENCY TRANSFER: CoC's Emerg Transfer Plan for CoC/ESG funded housing inc. VAWA req. to inform residents of right to request emerg transfer to ensure safety. To avoid additional trauma, an emerg transfer request

can be made by/for victim, no 3rd party documents req'd, & inc. a list of resources to meet needs
3. CONFIDENTIALITY: 3a. Communicates w/ VSP via phone or if via email, then always use # to identify cl & never name
3b. Communicates w/ DV clients via phone (asks if safe to speak) or via email after determining if safe option
3c. CoC working on email encryption
3d. CI info in VSP database only accessed by single VSP (HMIS comparable)

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	Yes

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of DeKalb County	29%	Yes-HCV	No
Decatur Housing Authority	55%	No	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

1)The CoC has worked with all housing authorities in DeKalb County and encouraged them to ensure that they consider the homeless population in their planning process. DeKalb, Decatur, and Lithonia Housing Authorities collaborate with the DeKalb CoC in its homelessness mitigation activities. Representatives from DeKalb and Decatur Housing authorities sit; participate on committees, Planning and Veterans' Committees.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored--For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes
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1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

If you selected yes in question 1C-7c., describe in the field below:

1.	how your CoC includes the units in its Coordinated Entry process; and
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.

(limit 2,000 characters)

1.CoC coordinates with PHA to fill available units that are dedicated to homeless households via coordinated entry (CE)
1a. 39 units of PHA project-based vouchers in 100-unit multi-family housing project available for homeless, disabled households and receive referrals through CE (from prioritized permanent housing by name list). CE specialists refer households to partnering agencies (Caring Works & Decatur Cooperative Ministries) to get households document ready and assist HH in completing property application. Agency case managers provide information to property managers who determine final eligibility based on property owner requirements.

Property managers coordinate with the housing authority and client for project-based voucher application completion. Status information is provided to coordinated entry representatives throughout the process.

1b. 15 yearly housing choice vouchers: CE refers HH to Step Up agency from prioritized PH list. Step Up assists client to complete Housing Authority packet. Once completed, CE sends packet to PHA for review and voucher. CE monitors clients progress from PHA submission to perm housing.

1c. HUD-Veterans Affairs Supportive Housing (VASH) vouchers (250 Decatur PHA & 542 DeKalb County HA)– CE refers veterans to Ft McPherson VA Clinic - Community Resource & Referral Center for VASH. VA staff assist clients in completing VASH application to submits to PHA and helps with finding perm housing

1d. 113 Emergency Housing Vouchers through American Rescue Plan – CE provides EHV packets to clients or their case managers to complete. Once done, return to CE for CE specialist refer to PHA. CE staff monitors progress of client from CE enrollment to PHA referral to permanent housing

2.CoC has formalized, agreements (MOUs) with PHAs and the partnering agencies that assist clients with completing PHA applications and find housing

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	No
---	----

1C-7d.1.	CoC and PHA Joint Application–Experience–Benefits.	
	NOFO Section VII.B.1.g.	

If you selected yes to question 1C-7d, describe in the field below:

1.	the type of joint project applied for;
2.	whether the application was approved; and
3.	how your CoC and families experiencing homelessness benefited from the coordination.

(limit 2,000 characters)

n/a

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
--	-----

1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program—List of PHAs with MOUs.	
	Not Scored—For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
---	-----

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
Housing Authority...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of DeKalb County

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	19
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	19
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

HOUSING FIRST: RECORD AND POLICY REVIEW Ongoing monitoring and record review of policies and procedures to ensure the P/P of all CoC funded projects reflect all federal requirements including Housing First policies/practice guidelines and discharge policies. ANNUAL EVALUATION Housing First

compliance conducted as part of the local NOFO competition, evaluation and ranking of project applicants serving the CoC. All funded CoC projects must adhere to Housing First guidelines as a condition for new and renewal funding. COORDINATED ENTRY: Coordinated Entry Specialists monitor Housing First compliance and acceptance of prioritized referrals without precondition, such as income, or sex offenders.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

1)CoC OUTREACH DESCRIPTION: The Outreach Coordinator (OC) works on reports of unsheltered homeless persons received from residents, other organizations, Dekalb County Policing Unit-Police Dept. & other CE staff. We also receive reports of encampments from other County-wide staff. Basic Homeless OC Services provides simple survival items. Monthly Medical OC brings medical assistance to clients living on the street & provides referrals to services and housing. The Library SOC is done as needed, it focuses outreach to individuals who gather at the various DeKalb Cty libraries, identifying needs and linking to services/housing. Then the weekly Street Engagement Services focuses outreach to streets/encampments, assessing and referring to services/housing. It also covers: parks, nature areas, convenience stores, motels, recreation centers, shopping malls, and mass transit stops. (2) COVERAGE: The DeKalb Cty CoC outreach coverage plan encompasses 100% of the geographic CoC area. (3) HOW OFTEN CONDUCTED: Street Outreach is completed daily by a full-time Street Outreach Coordinator that finds unsheltered people and completes a needs assessment to determine individual needs and offers housing and services. (4) OUTREACH TAILORED TO THE LEAST LIKELY TO REQUEST ASSISTANCE: The local outreach experience shows persons in encampment sites are less likely to request or accept services. The CoC OC works with the PATH Team and Mental Health Providers to identify other encampment areas weekly to build rapport and trust. Immigrants not fluent in English often do not request help. Translators and mediators from immigrant service organizations help outreach to these populations. The CoC Street Outreach Coordinator (SOC) canvasses other areas to screen individuals and offer services and housing. Data is recorded in

HMIS on each person located. Persons may be geo-located and documented with the County's GIS application, facilitating finding specific homeless persons at a later date for follow-up to provide services and Housing.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	Yes
5.	Other:(limit 500 characters)	

1C-12.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.l.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	236	143

1C-13.	Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance–Information and Training.	
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NOFO Section VII.B.1.m

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

(1) DeKalb County CoC funded agencies are required to access mainstream benefits for their clients. Agency staff are SOAR trained and play a critical role with the SSI/SSDI Application by gathering the necessary medical evidence for the disability determination and by serving as a link between SSA and Claimants in our program. (2) The CoC staff keeps the funded agencies update to date at the monthly CoC meetings and Case managers meeting regarding performance requirements, ensuring agencies clients are accessing mainstream benefits, increase income and employment opportunities. Meetings are attended by TANF staff, VA Staff, Workforce and DeKalb WorkSource Staff who provide information on eligibility for the clients. (3) The CoC identifies HealthCare providers that can offer HealthCare benefits to the underinsured or uninsured to assist families with their HealthCare needs. CoC has training sessions quarterly to agency staff for assisting program participants with the enrollment process. (4) -CoC encouragement/assistance/training/information for PSH and other providers to bill Medicaid for eligible supportive services - Programs provide transportation for clients to get to medical/behavioral health appointments -Once a client is enrolled, program staff educate them about the full scope of each benefit source, how to access the payment or non-cash resources -Programs help clients set up bank accounts to deposit cash benefits -Programs help with life skills like shopping, meal planning, cooking, budgeting to effectively utilize resources

(5) The CoC Coordinator, ESG Coordinator and the Board of Director jointly are responsible for collecting data to include increase income, maintain employment and accessing employment benefits. DeKalb County CoC is performance driven.

1C-14. Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.

NOFO Section VII.B.1.n.

Describe in the field below how your CoC's coordinated entry system:

1.	covers 100 percent of your CoC's geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

(limit 2,000 characters)

1)COVER: Coord Entry (CE) covers CoC's entire geographic area via intake phone line (Homeless 311 call center). Street outreach teams serve as mobile

access pts. Homeless or at risk can access CE at any point.
2)LEAST LIKELY: Partner w/ agencies to blast flyer w/ CE info/process & Hmlss 311# i.e. United Way 211, medical centers incl. behavioral/mental health, police, service providers, schools, Dept. Health, Latin American Assoc, Center for Pan Asian Srvcs, VA Community Resource & Referral Cntr, etc., 2nd chance apt mngmnt, Dep. Family & Child Srvcs; Post on CoC & state websites; Clients spread CE access pts by word of mouth; Outreach teams inc. mental health & substance abuse specialists(PATH & ACT)
3)PRIORITIZE: CoC uses phased approach at CE access; Step 1- prescreen to triage ppl who are literally homeless, at risk homeless, stably housed, fleeing DV, etc & need assist; Step 2- comprehensive assessment (CA) for ppl who literally homeless or DV & in need of perm housing. CA prioritizes ppl most vulnerable for housing via score inc. factors: A. Major physical, mental or behav health challenges, substance probs or funct impairments; B. Hi utilization of crisis srvcs i.e. ERs, jails & psych facilities; C. Frequency of unsheltered esp. youth; D. Vulnerability to victimization; E. Hi # prior homeless episodes; F. Length time hmlss; G. Criminal history; Upon completion of CA, auto ranked on prioritized perm housing list.
4)TIMELY MANNER: 4a. After CE entry/prescreen, ppl who need ES are placed on list & monitored daily by CE specialists (CES) to place ppl in ES as soon as beds available. 4b. After prescreen, CA completed immediately to place ppl directly on PH list. Highest scored households are contacted by CES w/n 72 hrs on PH list to discuss housing options. Connected w/ outreach or housing case managers to get document ready. Once matched w/ eligible housing, referred & assisted quickly (w/n 14 days for PSH/TH & 90 days for RRH)

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a.	Racial Disparities Assessment Results.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
2.	People of different races or ethnicities are less likely to receive homeless assistance.	No
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	Yes
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	No
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	No
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

Analyzed community demographics to determine ethnic and racial make-up of the community. Recruit agencies serving disparate racial and ethnic populations. Assist agencies serving racially and ethnically disparate populations to serve in the point-in-time count, apply for ESG and CoC agency funding,

1C-16.	Persons with Lived Experience–Active CoC Participation.	
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NOFO Section VII.B.1.p.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	1	4
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	1	4
3.	Participate on CoC committees, subcommittees, or workgroups.	1	4
4.	Included in the decisionmaking processes related to addressing homelessness.	1	4
5.	Included in the development or revision of your CoC's local competition rating factors.	1	4

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	Yes
3.	The CoC works with organizations to create volunteer opportunities for program participants.	Yes
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	Yes
6.	Other:(limit 500 characters)	

1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
NOFO Section VII.B.1.q.		
Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:		
1.	unsheltered situations;	
2.	congregate emergency shelters; and	
3.	transitional housing.	

(limit 2,000 characters)

1)The CoC collaborated with the DeKalb Community Development Department, Health Department, DeKalb Emergency Management, Community Service Board, other local providers to identify individuals in encampment sites and offer Temporary Emergency Non-congregate Shelter. Individuals who accepted Temporary Emergency Shelter were screened for COVID -19 (COVID-19 was not indicated among those engaged), provided PPE, new clothing, sanitization of existing clothing, and a review of rules for regarding safety in Temporary Emergency Shelter. The CoC collaborated to ensure that case management was provided in Temporary Emergency shelter to ensure that residents were offered opportunities to obtain benefits, appropriate documents, and permanent housing opportunities. Those who declined shelter were offered PPE, screening, and information regarding COVID-19 safety precautions information regarding COVID-19 safety precautions. Outreach Specialists visited encampment sites periodically to offer housing. 2,3)The Health Department offered periodic on-site COVID-19 tests for residents of Temporary Emergency Shelter, Permanent Supportive Housing, Transitional Housing, and shelter residents. Testing near encampment sites was offered to non-sheltered individuals. Additionally, Influenza vaccinations were on-site for Temporary Emergency Shelter, Emergency Shelter, Transitional Housing, and Permanent Supportive Housing residents. On-site COVID vaccinations are offered at DeKalb County sites. Upon receiving a COVID-19 vaccination, individuals receive a \$100 incentive from DeKalb County.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The Collaborative Applicant and CoC representatives worked with the DeKalb Emergency Management Department and Red Cross to develop plans for sheltering individuals and households during a disaster/emergency. This plan has been implemented in number of local emergencies. The plan was implemented also during the COVID disaster and included the distribution of PPE, information on precautionary measures, testing, vaccination, emergency housing, and permanent housing.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

The DeKalb Collaborative Applicant acts as the ESG-CV administrator. The DeKalb Collaborative applicant and CoC representatives scheduled multiple sessions to provide information to the CoC on eligible uses of ESG-CV funds and gaps/needs of the CoC. During these sessions, CoC members suggested ways the funds should be used in DeKalb County. CoC members convinced DeKalb County to consider its complete funds portfolio and distribute funds in a way that would maximize the distribution of funds for housing. At the CoC's urging, the County used CDBG and/or Treasury funds for safety measures, eviction prevention, health care supplies and sanitary supplies. There is only one emergency shelter (31 beds) within the entitlement jurisdiction. In view of the shortage of emergency beds, the recent increase in street homelessness, and the need for housing assistance among homeless individuals, CoC representatives strongly recommended that ESG-CV funds be used to provide non-congregate shelter and housing assistance. ESG—CV funds were distributed to local agencies for Temporary Emergency Shelter, Rapid Re-Housing, and Targeted Prevention (housing assistance for those in hotel, doubled-up, etc..)

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:
1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

1) The CoC collaborated with local healthcare providers, mental health providers, and local agencies to move unsheltered individuals/families from the street to non-congregate shelter. A nurse from a local healthcare provider accompanied outreach teams to encampment sites to screen individuals for COVID-19 symptoms. The Health Department provided periodic COVID-19 tests, COVID-19 vaccinations, and Influenza vaccinations (based on CDC recommendations regarding flu shots) to prevent the spread of COVID-19.

2) Health Department officials provided information on safety measures at CoC meetings. CoC representatives distributed the information through the CoC distribution list. CoC representative and health department representatives discussed safety measures with emergency shelter and other housing providers, while encouraging them to implement the measures. Temporary Emergency Shelter coordinators implemented safety based on recommendations from the health department and CDC.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:
1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

DeKalb Health Department officials attended all CoC meetings and provided community specific updates on COVID-19 safety measures, testing, restrictions, and vaccination information. The Collaborative Applicant distributed written Information provided by the Health Department immediately after each CoC meeting. Additionally, all CoC participants received the schedule for health Department updates via virtual meetings and could obtain information first-hand.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

The housing organization surveyed housed individuals to determine eligibility and desire for vaccination based on local protocol. Outreach Specialists

surveyed those who were unsheltered to determine eligibility.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

With the anticipated increase of clients needs due to COVID, the CoC is seeking to increase Coordinated Entry access by adding more entry agents and CE Specialists. A need identified due to the increase was to add a DV specific CE Specialist to help expedite the clients access to DV providers. Because this data could not be tracked in the main HMIS database, special referral and tracking methods are being worked out to lower barriers to the client accessing services. The CoC is looking to add a DV expert to its CE Specialist role. This staffed position will act as the point person who can assist in screening and initial assessment and have direct access to DV system in conjunction with the DV Provider. Current call center volume does not currently allow expedited services for DV clients with appropriate follow up coordination.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

HEALTHCARE: CoC contacted DeKalb County Public Health Dept. (DCPH) and other local healthcare partners for guidance on assisting clients via coord entry (CE) during Covid. CE referred clients who tested positive to quarantine hotel DCPH set up. Once clients negative, CE moved cl to other safe shelter or PH location

CE ACCESS: Prior to Covid, CoC used multi-site CE access points incl. call center (Homeless 311), staff emails & mobile outreach for intake. All sites set up for staff to work with clients anywhere via computer & cell phone. When COVID hit, CE quickly adapted to work telecommute. Clients, agencies & community knew how to access services, so no down time in accessing CE. Increased CE staffing

SHELTER: A) CoC and CE staff met with shelter staff to discuss any changes they made for safety reasons due to COVID, i.e. testing for COVID prior to ES placement, quarantine process if test positive. All shelters reduced bed availability to allow for social distancing. Clients tested for COVID prior to entering shelter or hotels. B) CoC set up hotels to serve as non-congregate shelters for clients who could not go to congregate shelters due to health / hi risk. CE specialists reviewed shelter list to identify high risk clients. Screened

using HUD recommended Atl GA CoC Covid triage-screening tool to identify symptomatic and asymptomatic ppl
PERMANENT HOUSING PLACEMENT: CoC and CE staff prioritized most vulnerable during Covid, esp. high risk for Covid for referrals. Ex. CE Specialist got ppl aged 62 & older quickly / safely perm housed i.e. Starnes Senior Housing
PREVENTION: CE set up a 2nd line on H311 call center dedicated to assist clients with prevention requests. H311 agent provided list of agencies who had prevention funds from the DeKalb County Covid-19 Citizens Assistance Program (HUD CARES Funding) and application process for Tenant-Landlord Assistance Coalition program (\$21 million grant from the Federal Emergency Rental Assistance program)

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	09/09/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	09/09/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	
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NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

1.	the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and
2.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,000 characters)

1. SEVERITY OF NEED CoC considered needs & vulnerabilities of specific homeless sub pops in the review & ranking process including: CH – severe physical, mental, behavioral challenges, substance abuse/functional impairments; Literal Homelessness –large families w/ history of housing instability, evictions/poor rental histories; Limited/no income; Homeless &/or trafficked Youth & DV Surv. at risk of re-abuse/victimization.

2. REVIEW FACTORS: Renewal Projects awarded points for EACH homeless sub-pop served. 2 pts for subpops with high severity of need/vulnerability, i.e. CH, DV/Trafficking victims & HH w/ Children. 1 point for projects serving subpops with SA/Mental Illness, HIV/AIDS. Renewal projects 100% dedicated, Dedicated Plus or that Prioritize CH for roll over beds - awarded 2 points. New projects that serve/ prioritize CH - awarded 4 points. NEW PROJECT BONUS POINTS: Awarded to eligible new projects based on listed considerations i.e.

1.New Supportive Services Only (SSO) projects for coordinated entry system – 4 Pts - CE is the CoCs homeless response system & requires adequate funding to fully implement; 2.New PSH serving chronically homeless individuals, unaccompanied youth, & families or are DedicatedPLUS - 3 Pts - Sufficient PSH necessary to prioritize service resistant CH individuals w/ greatest vulnerabilities & unaccompanied youth w/ supportive service needs. 3.New Joint TH-RRH projects serving homeless ind., unaccompanied youth, & families coming directly from the streets or emergency shelter or fleeing DV -2 Pts- Inadequate shelter coverage in the CoC. Fixed or scattered site TH, with ability to transition participants rapidly to RRH, helps address need for immed. access to short term, interim housing until permanent housing is secured. 4.New HMIS Expansion - HMIS is required for CoC Program & CE compliance- 1 Pt- HMIS expansion= full integration of the CE assessment, referral & matching requirements into ClientTrack.

1E-3. Promoting Racial Equity in the Local Review and Ranking Process.

NOFO Section VII.B.2.e.

Describe in the field below how your CoC:

1.	obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;
2.	included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;
3.	rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).

(limit 2,000 characters)

Promoting Racial Equity in Local Review and Ranking: 1. The DeKalb CoC Planning Committee is comprised of persons of different races, with at least

80% reflecting those over-represented in the CoC homeless populations and including persons with lived experience. This committee is responsible for working with the Collaborative Applicant to develop the application guidelines, applications for new and renewal projects and associated objective rating factors. 2. The Local Application Review Team was also comprised of persons of different races, including those over-represented in the local homeless population and one person with lived experience (within the last 7 years). The review team was responsible for the objective review and ranking of new and renewal project applications. 3. Project applicants (new and renewal) were required to include a project description including the community need, target population(s), number to be served, and expected outcomes. New and Renewal Project Applicants were also asked to include information on barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and (d) what steps will/have be taken by the project to eliminate the identified barriers. A total of 5 points could be awarded for this question.

1E-4.	Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

1. The CoC will consider reallocating funds from existing renewal projects to fund new or expand higher performing projects. The following factors are considered: (1) Projects that do not align with HUD and COC policies and priorities; (2) Projects that are underperforming, as measured by APR scores; (3) Projects indicating that they will not or cannot implement the scope of work submitted in the previous NOFA application and (4) Projects that show a 2-3 year trend of underspending, or projects that indicate that funding is in excess of their ability to spend. The Collaborative Applicant (CA) discusses agency performance with the Review Committee (RC) and the project’s agency. The CA makes a recommendation to the Governance Board. The Governance Board makes the reallocation decision and the CoC votes to accept. Funding results are publicly posted and the Reallocated Project notified in writing outside of e-snaps by the HUD required deadline.

2. CoC did not identify any projects through this process for reallocation.

3. CoC did not reallocate funds in the FY21 competition.

4. All projects currently funded are needed to support the continuum of care provided to homeless individuals, families and youth served by the jurisdiction.

5. CoC’s Reallocation process was communicated to project applicants in the Revised Application Guidelines posted to the DeKalb CoC Email Distribution list on 9/32/21 and the DeKalb County Website on 9/24/21 and covered during a

second NOFO Information Meeting held on 9/24/21.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	11/01/2021

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	11/01/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/12/2021
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2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Eccovia
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/14/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

1.	have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and
2.	submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.

(limit 2,000 characters)

1. DV agencies have a separate isolated instance of ClientTrack; which meets the HUD 2022 Data Standards
2. APRs and other HUD mandated reports can be pulled from the separate database and is submitted with non-identifying data in an aggregated form to the CoC and HMIS lead.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	80	50	30	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	144	29	84	73.04%
4. Rapid Re-Housing (RRH) beds	143	0	143	100.00%
5. Permanent Supportive Housing	1,446	0	1,230	85.06%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

ES & RRH bed coverage is 100%; PSH bed coverage at 85%
TH bed coverage at 73% - 31 TH beds not in HMIS from Breakthrough House & Initiative for Affordable Housing; Both agencies lost funding prior & so stopped using HMIS (no longer required to participate in HMIS for HUD funding)
1. Steps: Build relationships; Engage both agencies as partners in HMIS; No cost for HMIS; Leverage funding opportunities; Show benefits to agencies, community & clients for information and resource sharing; Involve non-HMIS participating homeless service providers in overall CoC / CE process
2. Implement: DeKalb County CoC staff, DeKalb County HMIS System Administrator and HMIS lead (GA. Dept. of Community Affairs) will meet with both agencies; Agencies to sign forms to get HMIS accounts /projects reactivated; Agency staff completes new user and confidentiality training; DeKalb County System Admin provides additional training as needed; Add current clients in projects in HMIS with help of DeKalb Cty HMIS System Admin; Sys Admin will also work with agencies to simplify their internal client data recording process as new clients enter program; Provide ongoing communication and support to agencies in general and regarding HMIS

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	100.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

Not applicable - 100% bed coverage rate in comparable databases

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes
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2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	NOFO Section VII.B.5.b.	

Describe in the field below:

1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

- 1) DETERMINE RISK FACTORS: Analyzed data from past 10 homeless PIT surveys, coordinated entry assessments, HMIS and other risk factor research. Factors include: economic (i.e.no job, can't pay rent), housing (i.e. eviction, can't find affordable housing), family (i.e. Domestic Violence, divorce) & mental health
- 2)ADDRESS AT RISK BECOMING HOMELESS: Households at risk of homelessness access coordinated entry (CE) to complete pre-screen which includes needs assessment to request prevention services. Referral made by coordinated entry (CE) specialists to the ESG & other funded agencies based on who has available funds to set appointments. Client meets with prevention agency for eligibility screening and if meet criteria, agency works with landlord to pay outstanding arrears, late fees and current month rent to prevent homelessness.
- 3) RESPONSIBLE: ESG coordinator in conjunction CoC board

2C-2.	Length of Time Homeless—Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

Describe in the field below:

1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,000 characters)

1) STRATEGIES: 1A. Reduce Barriers: CoC adopted housing 1st model; CE housing navigators address problems that arise w/ high barrier clients via case conferences & client discussion; identify housing properties willing to work w/ bad credit & criminal records; 1B. Bridge Housing: Starting 2019, DeKalb funded Step Up on 2nd, Caring Works & CHRIS 180 (serve youth ages 24 & younger) for 1, 2, & 3 bed apts (bridge housing) for households staying on streets, in cars, etc.; agencies provide intensive case management & wrap around services for jobs, daycare, transportation, MH intervention, housing search & quickly (w/n 90 days) place into permanent housing; 1C. Outreach Engagement: Upon 1st engagement, outreach identifies people on street who want perm housing & get paperwork ready for PSH; Crossroads Community Min. & First Pres. Church help clients obtain free documents that are required for housing/jobs/schooling i.e. birth certificates, identification; outreach staff work w/ street pop. for homeless verification, medical docs, finger printing, est. SSI payee, TB test, etc. to be doc ready via constant engagement to get perm. housed; 1D. JOBS: Salvation Army, Decatur Cooperative Ministry & other agencies connect clients with job agencies, i.e. Worksource Dev., Goodwill, First Step Staffing (can place in job immediately);
 2) 2A. IDENTIFY: CoC determines LOTH w/ coordinated entry (CE) prescreen & comprehensive assessment (questions). Longest LOTH is factor for higher score & ranked higher on perm housing by name list; CE navigators & outreach staff track LOTH for street & ES stays via HMIS & PH by name list; 2B) HOUSE LONGEST LOTH: priority for matching & referring by CE housing navigators for placement in RRH / PSH; CE navigators coordinate b/n outreach/ES & RRH/PSH (Goal - ES stays 60 days or less); Goal to refer w/n 72 hrs of being on perm housing prior list to PSH for immediate housing & RRH (housed w/n 60 days)
 3) RESPONSIBLE: ESG & CE Coordinators

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.

(limit 2,000 characters)

1) INC TO PH CoC meets w. each agency yrly & trains at mnthly CoC mtgs
 1a) ES residents complete coordinated entry (CE) comprehensive assessment, placing on CE by name list (BNL). CE housing navigators pull from CE BNL to refer clients to perm housing (PH) based on best match, eligibility & client housing choice. Navigators track clients from referral to PH & provide assist as issues arise during PH placement 1b) For TH, case mgrs work w. clients to develop individual stability plan to sets goals, i.e. jobs, GED, sobriety, budget to accomplish for exiting to PH. TH case mgrs i.e. United Meth. Children's Home work w. CE housing navigator to locate PH options i.e. HCV & RRH for domestic violence families 1C) No safe haven programs in CoC 1d) OPEN DOORS: 6 RRH agencies partner w. Open Doors. OD connects ppl to apts where have relationships w. landlords to place hi barrier hholds i.e. poor credit,

evictions, income ratio disparity, criminal records w. OD letter that guarantees housing stability plan & extensive housing case mgt. OD has list over 100+ apt complexes that are affordable & work w. hi barrier hholds. JOBS for HOUSING STABILITY: RRH case mgrs connect clients fr job training & placement at Workforce Development, 1st Step Staffing, Next Step Staffing, Goodwill; CoC adopted HOUSING FIRST model (2)responsible strategy- CE coordinator & housing navigators-CoC coor (3)
2)RETAIN/EXIT TO PERM HOUSE: 2a. CoC focuses on increase cash & noncash inc while in PH; 2b. CoC focus on low barrier program rules for clients; 2c. PSH case mgrs work group meets once mnth w. CoC CE coordinator & hsng navigators; 2d.PSH staff encourage client's participation in supportive svcs or interventions designed to help client sustain &/or achieve PH; 2e. Provide safe & desirable hsng, regarding crime & illicit drug activity in building & neighborhood; 2f. Create supportive relationships pertaining to residents & staff
(4) responsible strategy-DeKalb Cty CoC CE coor & hsng navigators-CoC coor

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

	Describe in the field below:
1.	how your CoC identifies individuals and families who return to homelessness;
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,000 characters)

1)IDENTIFY: Factors for RTH id via CE, PIT survey, clients/case mngrs & published RTH research. Factors inc. disabling conditions, no/low income, household size, HoH age (ie youth). CE phone agents id via intake/prescreen & CE hsng navigators id via comp assess & check HMIS when place on PH by name list 2)STRATEGY:2A. CE hsing navigators match hholds w/ best hsng option & personal choice; Service intensive TH (DV, substance abuse, families) & PSH (9 agencies) available for ppl who need more than housing asst., while ppl who only need fin'l assist are connected to RRH (7 agencies); 2B. RRH agencies develop budget & hsing stability plan w/ clients which identifies steps & goals that clients make towards sustaining perm housing once subsidy concludes. 2C. Partner w/ Open Doors for limited rental guarantee so if hhold fails to maintain hsng then landlord contacts OD who steps in to pay arrears, contacts previous
RRH case manager & CoC, enacts housing stability plan, & if hhold can't afford home, then assists in moving to more affordable unit to avoid eviction & RTH.
2D. BRIDGE HOUSING: DeKalb funded Step Up on 2nd, Caring Works & CHRIS 180 (youth ages 24 & under) for 1, 2, & 3 bed apts for unsheltered households; agencies provide intensive case management & wrap around services for jobs, daycare, transport, MH intervention, housing search & life skills (youth) to prepare clients for long-term perm housing, 2E. JOBS: Dept. Family & Children Srvcs connect hholds to (DHS) DeKalb Access & Resource Center for employ assist; Agencies (2) have employment specialist & connect clients to job fairs; Next Step Staffing & 1st Step Staffing work w. prison re-entry & ppl w. felonies for job placements; Goodwill provides paid job training i.e. forklift operator. 2F. Partner w/ DeKalb Housing Authority for vouchers to large families (6 ppl or more) or HoH w/ mental hlth. Step Up provides ongoing

intensive case mngmnt even after housed.
3)RESPONSIBLE: CE coordinator & hsng navigators

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	
Describe in the field below:		
1.	your CoC's strategy to increase employment income;	
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,000 characters)

1. To increase employment income the CoC's strategy is to partner with Goodwill Industries, DeKalb WorkSource, First Step Staffing, the Direct Hire Project, and local employment agencies to provide training, resources, and tools for CoC service providers in order to equip them to assist the homeless to succeed in the workplace. The CoC's objectives encourage providers to emulate workplace norms, emphasize employment, ensure access to transportation, and provide appropriate clothing, so that participants can retain employment and increase employment income
2. Access is improved through partnerships and direct referral programs with agencies, such as Goodwill, DeKalb WorkSource, The Direct Hire Project, in addition to local employment agencies. CoC agencies assess participants for job interests at engagement, as part of the CoC-wide Comprehensive Assessment/ Coordinated Entry process. The CoC's plan incorporates agencies using the CoC referral process to refer participants directly to partners/organizations that can assist in employment. Employment opportunities, and placement are discussed during the bi-weekly CoC case conferencing meetings. Employment opportunities are distributed to all agencies for posting.
3. The CoC Planning Committee, along with the CoC Coordinator oversee the CoC's strategy to increase jobs and income from employment.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
	NOFO Section VII.B.5.f.	
Describe in the field below how your CoC:		
1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and	
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.	

(limit 2,000 characters)

- 1) The CoC partnered with the Direct Hire Project, First Step Staffing to increase employment and training opportunities. Before the pandemic, we worked with agencies that conducted job fairs; such as the Direct Hire Project to ensure that homeless individuals has access to opportunities
- 2) The CoC worked with GA Piedmont College, DeKalb work source, and

Goodwill industries to provide opportunities for internships and training which worked directly with other job opportunities

2C-5b.	Increasing Non-employment Cash Income.	
	NOFO Section VII.B.5.f.	

	Describe in the field below:
1.	your CoC's strategy to increase non-employment cash income;
2.	your CoC's strategy to increase access to non-employment cash sources; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,000 characters)

1. The CoC provides speakers at meeting to update providers on available benefits and effective ways to access benefits. Participants' eligibility for benefits is recognized early in the engagement process during CoC-wide Comprehensive Assessment. At that point, participants are provided assistance in obtaining required documentation and referred appropriately for benefits.
2. The CoC works in partnership with the Department of Family and Children's Services (DFACS), VA, First Step Staffing, SOAR providers, and other mainstream providers to ensure that participants access non-employment cash benefits.
3. The CoC Planning Committee and the CoC Coordinator oversee the strategy for increasing non-employment cash income

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
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- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	No
3.	Public Housing Agencies, including use of a set aside or limited preference	No
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	Yes
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	Yes

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
Our House Family ...	RRH	20	Healthcare
DeKalb RRH	RRH	19	Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Our House Family Housing Preservation

2. Select the new project type: RRH

**3. Enter the rank number of the project on
your CoC's Priority Listing:** 20

4. Select the type of leverage: Healthcare

3A-3. List of Projects.

1. What is the name of the new project? DeKalb RRH

2. Select the new project type: RRH

**3. Enter the rank number of the project on
your CoC's Priority Listing:** 19

4. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,000 characters)

n/a

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,000 characters)

n/a

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

Project Type		
1.	SSO Coordinated Entry	Yes
2.	PH-RRH or Joint TH/RRH Component	Yes

4A-2.	Number of Domestic Violence Survivors in Your CoC's Geographic Area.	
	NOFO Section II.B.11.	

1.	Enter the number of survivors that need housing or services:	2,752
2.	Enter the number of survivors your CoC is currently serving:	213
3.	Unmet Need:	2,539

4A-2a.	Calculating Local Need for New DV Projects.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
----	--

2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

- 1) We receive numbers from surveying local victim service providers to include sheltered and unsheltered victims, service only clients and outreach efforts.
- 2) Victim service providers have access to enter data into a isolate instance of ClientTrack. This uses the same HUD required data elements and reporting as our community instance of CT but is only accessible by the DV providers.
- 3) The CoC is making efforts to increase bed capacity specifically for DV clients. 25 new beds have come online this year and there are plans in place to increase capacity and working with coordinated entry efforts to expand placements.

4A-3.	New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project–Applicant Information.	
	NOFO Section II.B.11.(c)	

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

1. Applicant Name	DeKalb County
2. Project Name	Coordinated Entry - DV

4A-3a.	New SSO-CE Project–Addressing Coordinated Entry Inadequacy.	
	NOFO Section II.B.11.(c)	

Describe in the field below:

1.	how the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and
2.	how the proposed project addresses inadequacies identified in element 1. above.

(limit 2,000 characters)

- 1) With the anticipated increase of clients needs due to COVID, the CoC worked to increase Coordinated Entry access by adding more entry agents and CE Specialists. A need identified due to the increase was to add a DV specific CE Specialist to help expedite the clients access to DV providers. Because this data could not be tracked in the main HMIS database, special referral and tracking methods are being worked out to lower barriers to the client accessing services.
- 2) The CoC is looking to add a DV expert to its CE Specialist role. This staffed position will act as the point person who can assist in screening and initial assessment and have direct access to DV system in conjunction with the DV Provider. Current call center volume does not currently allow expedited services for DV clients with appropriate follow up coordination.

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.	
	NOFO Section II.B.11.	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects–only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Our House, Inc.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	Applicant Name	Our House, Inc.
2.	Rate of Housing Placement of DV Survivors–Percentage	0.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	0.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

While Our House does not currently track the housing placement and retention rates of domestic violence survivors specifically, we currently utilize multiple databases, including an internal Apricot database case management system, to track outcomes such as improvements to housing stability and housing retention. These systems are used to produce statistical reports and track client's success during bi-weekly meetings that explore job search strategies, short-term and long-term employment goals, and more. Our House will utilize the systems currently in place to track and calculate the rate of housing placement and retention for this project.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,000 characters)

Our House ensures that Rapid Re-Housing (RRH) clients, including domestic violence survivors, are assisted to quickly move into safe and affordable housing by using existing relationships with property managers, landlords, and housing providers to identify housing that meets the needs of each family, in addition to providing financial assistance for deposits, utilities, and more that ensures participants can quickly and successfully move into safe and affordable housing. For this project, we will utilize Coordinated Entry to prioritize survivors. Once participants have moved into housing, Our House continues to provide case management that includes connecting participants to supportive services including assistance in getting and keeping a job and referrals to mental health and legal services. This is accomplished through relationships with over 20 community partners including Partnership Against Domestic Violence, Adaptive Learning Center, Self-Discovery PPP/NAMI, and more; in FY21 (July 1, 2020 – June 30, 2021), Our House's Family Advocates served 357 individuals with case management. By offering participants quick transitions to safe and affordable housing as well as supportive services, Our House enabled 118 families to either improve or maintain their housing stability in FY21. Of all the families served by Our House in FY21, 50 were domestic violence survivors. While we do not currently track the housing placement and retention of domestic violence survivors specifically, we have the systems in place to begin tracking these components once the project is launched.

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:	
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

Our House staff frequently participate in training on case management best practices, including safety planning for domestic violence victims, and each of the Our House's Family Advocates that provide case management to clients has their own private office as well as several other spaces within our facility that can be used for private interviews. While initial intake is conducted with both members of a couple, Advocates then meet separately with each individual member of a couple/family to develop goal plans that capture everyone's needs. When working to identify housing, Our House clients have a high level of autonomy in choosing where they want to live, and Family Advocates work closely with clients to ensure their needs are met. In Our House's Atlanta shelter site, we maintain safety by maintaining a locked facility where visitors must be admitted by a staff member, and an on-site maintenance staff member

monitors facility needs, such as lighting fixtures, to ensure the safety of residents. When working with landlords, property managers, and housing providers, Our House communicates the importance of confidentiality, practices informed consent when sharing personally identifying information, and keeps safeguards against discovery in mind when identifying housing for clients.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

During our most recently completed fiscal year (July 1, 2020 – June 30, 2021), Our House successfully served 50 families that included survivors of domestic violence. Our House has secure facilities, with multiple layers of auto-locked doors between entrances and family spaces; cameras; and on-site staff at all hours to ensure there are multiple barriers of entry to unauthorized individuals. We also do not give out client names or information without explicit permission from the client, and enact other standard safety protocols to ensure our clients' privacy and security. Our trauma-informed approach to serving clients and the strict policies we enforce to ensure all client safety and confidentiality is why Our House has been able and can continue to ensure the safe recovery of the domestic violence survivors we serve.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

Over the years, many former clients have joined Our House's staff, particularly through the Child Development Associate job training program, and Family Advocates provide personalized case management for families in each of our

core programs that keeps our staff informed on the specific needs of each family. Due in part to this closeness in experience, we approach our clients with respect and compassion, and Our House's staff provides case management that is designed to reinforce positive interactions and appropriate conflict resolution. This includes working closely with clients during the housing identification process to ensure that their preferences are reflected in their housing arrangements.

Our House understands the importance of understanding trauma and its impact for both staff and clients. Through a partnership with CHRIS 180, Our House staff completes trauma-informed training to improve outcomes for families through service interactions that avoid their triggers, working around their barriers to overcoming homelessness. Continuing training on trauma-informed care is also accessed through Georgia State's CMTA program. Both parents and children have access to resources through partners such as the Partnership Against Domestic Violence, Adaptive Learning Center, and Self-Discovery PPP/NAMI that provide group work, counseling specific to each individual's needs, and more. Through these services, Our House avoids triggering symptoms associated with domestic violence that may hinder a family's ability to move back into stable housing, while also addressing the long-term effects of related trauma.

Our House works to emphasize program participants' strengths through case managers that use a progressive engagement model. After establishing a goal plan that considers each individual's goals and aspirations, Our House staff give clients access to the supportive services needed to meet each goal while continuing to meet with families on a bi-weekly basis to gauge progress towards accomplishing their goals and determine if additional resources are needed. The training programs referenced above ensure that staff are culturally competent and inclusive in their relationships with clients.

Our House clients are given multiple opportunities to connect with fellow program participants. Through our Alumni Program, a service that provides up to one year of case management to families who have overcome homelessness, Our House is working to cultivate spaces where families have the opportunity to engage with each other and share resources, successes, and build supportive relationships and community. As Our House was founded to serve families with young children experiencing homelessness, we provide parenting support through access to childcare, including our nationally accredited, Quality Rated Early Childhood Education program serving children ages 6 weeks to 5 years old, and parenting classes as a part of our monthly life skills training classes.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	
	Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and	
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.	

(limit 5,000 characters)

Of the 150 families Our House served in FY21, 50 included domestic violence survivors. All families served by Our House are assisted in building a network of

support and resources. Parents have access to free, reliable, high-quality childcare provided through Our House's Early Childhood Education (ECE) program when age-appropriate slots are available, and if not, staff work to identify other free quality childcare options.

To reduce the health disparities that exist between families experiencing homelessness and their housed peers, Our House provides access to healthcare services for parents and children. Referrals are provided to free, on-site health and mental health service providers, including Community Advanced Practice Nurses (CAPN), which provides health check-ups, basic care, and immunizations for children; Adaptive Learning Center, which provides mental health services to ECE students; and CHRIS 180, which provides therapy sessions and other counseling services that address behavioral or emotional concerns that may result from the trauma of homelessness.

To address the specific challenges to regaining housing faced by survivors of domestic violence, Our House provided supportive services that addressed their specific needs. Previously served survivors have been provided with referrals to mental health services crucial to addressing the high levels of traumatic stress caused by experiences of domestic violence and homelessness provided by partners such as Partnership Against Domestic Violence. Survivors have also been referred to legal services from partner organizations as well.

4A-4f.	Trauma-Informed, Victim-Centered Approaches--New Project Implementation.	
	NOFO Section II.B.11.	

	Provide examples in the field below of how the new project will:
1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

Our House's Family Housing Preservation Project will continue our commitment to providing services that approach clients with respect and compassion. The Rapid Re-Housing services provided to domestic violence and sex trafficking survivors through this program will not only rapidly place them in housing but remain responsive to each family member's needs and preferences. Case management will be trauma-informed, culturally competent, and based on equality, provided by staff trained through community partners CHRIS 180 and Georgia State's CMTA program. Participants will also have access to supportive services that address and provide information on their own trauma through referrals to partners that provide group work, counseling specific to each individual's needs, and more.

As Our House staff work with participants to develop a goal plan, case managers will work with each family member independently to create a goal plan based on each participant's strengths and aspirations, and ongoing bi-weekly case management sessions will track progress towards each goal. We will also quickly connect participants with the DeKalb County Solicitor's Office and District Attorney's Office for legal services. Once participants are no longer served by this project, they will have access to Our House's Alumni Program, through which they can connect with Our House's former clients to share resources, successes, and build supportive relationships. Parents will receive access to childcare, including Our House's nationally accredited and Quality Rated Early Childhood Education program serving children ages 6 weeks to 5 years old, as well as parenting classes through monthly life skills training classes. Overall, this project will limit barriers to domestic violence survivors to quickly move them into safe housing, and provide the supportive services that ensure they can remain housed.

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	1C-14 CE Assessme...	11/11/2021
1C-7. PHA Homeless Preference	No	--	11/12/2021
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Announcement	Yes	1E-1 Local Compet...	11/12/2021
1E-2. Project Review and Selection Process	Yes	1E-2 Project Revi...	11/12/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	1E-5 Public Posti...	11/12/2021
1E-5a. Public Posting–Projects Accepted	Yes	1E-5a Public Post...	11/12/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No	--	11/12/2021
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: 1C-14 CE Assessment Tool (VISPDAT)

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: 1E-1 Local Competition Announcement

Attachment Details

Document Description: 1E-2 Project Review and Selection Process

Attachment Details

Document Description: 1E-5 Public Posting Projects Rejected

Attachment Details

Document Description: 1E-5a Public Posting Projects Accepted

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	11/09/2021
1B. Inclusive Structure	11/10/2021
1C. Coordination	11/11/2021
1C. Coordination continued	11/11/2021
1D. Addressing COVID-19	11/11/2021
1E. Project Review/Ranking	11/11/2021
2A. HMIS Implementation	11/09/2021
2B. Point-in-Time (PIT) Count	11/03/2021
2C. System Performance	11/11/2021
3A. Housing/Healthcare Bonus Points	11/10/2021
3B. Rehabilitation/New Construction Costs	11/09/2021

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3C. Serving Homeless Under Other Federal Statutes	11/09/2021
4A. DV Bonus Application	11/11/2021
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

Attachment 1C-14

CE Assessment Tools

VISPDATs come in three versions depending on the household construct.

(Individual, Family, Youth)

As these assessments have been fully integrated into our HMIS system, attached is a blank printout for a “Test Client” pulled directly from HMIS. ALL three versions are combined as one file for this attachment.

Vulnerability Index (VI) and Service Prioritization Decision Assistance Tool (SPDAT)

OrgCode Consulting Inc. and Community Solutions are the authors of the VI-SPDAT and F-VI- SPDAT. ClientTrack Inc. is licensed to include these tools within ClientTrack. The terms of this license require that users must be trained on the use and implementation of the tool by OrgCode Consulting, Inc. or an approved and certified trainer of Licensor. It is not permissible to alter the wording or scoring of the VI-SPDAT or F-VI-SPDAT forms without permission and written consent from Community Solutions and/or Org Consulting, Inc.

Administration

ClientID: 377233

Interviewer Name: Jeremy Knorr

Agency: ☐ Team ☐ Staff ☐ Volunteer

Date/Time: * 11/11/2021 08:49 AM

Interview Location:

Basic Information

Name: DeKalb, Test1

Nickname:

In what language do you feel best able to express yourself?

Soc Sec No: --1234

Age at Assessment:

51

Birthdate: 01/01/1970

Has Consented to Participate?

☐ Yes

☐ No

IF THE PERSON IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.

SCORE:

0

A. History of Housing & Homelessness

1. Where do you sleep most frequently? (check one): ☐ Shelters ☐ Transitional Housing ☐ Safe Haven ☐ Outdoors ☐ Refused ☐ Other (specify)

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.

SCORE:

0

2. How long has it been since you lived in permanent stable housing? # of Years:

0

of Months:

0 ☐ Refused

3. In the last three years, how many times have you been homeless?

0 ☐ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE:

0

B. Risks

4. In the past six months, how many times have you...:

a) Received health care at an emergency department/room?

☐ Refused

b) Taken an ambulance to the hospital?

☐ Refused

c) Been hospitalized as an inpatient?

☐ Refused

- d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ☐ Refused
- e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? ☐ Refused
- f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE.

SCORE:

0

5. Have you been attacked or beaten up since becoming homeless? ☐ Yes ☐ No ☐ Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM.

SCORE:

0

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ Yes ☐ No ☐ Refused

IF "YES," THEN SCORE 1 FOR LEGAL ISSUES.

SCORE:

0

8. Does anybody force or trick you to do things that you do not want to do? ☐ Yes ☐ No ☐ Refused

9. Do you ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF EXPLOITATION.

SCORE:

0

C. Socialization & Daily Functioning

10. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? ☐ Yes ☐ No ☐ Refused

11. Do you get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? ☐ Yes ☐ No ☐ Refused

IF "YES" TO QUESTION 10 OR "NO" TO QUESTION 11, THEN SCORE 1 FOR MONEY MANAGEMENT.

SCORE:

0

12. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? ☐ Yes ☐ No ☐ Refused

IF "NO," THEN SCORE 1 FOR MEANINGFUL DAILY ACTIVITY.

SCORE:

0

13. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that?

☐ Yes ☐ No ☐ Refused

IF "NO," THEN SCORE 1 FOR SELF-CARE.

SCORE:

0

14. Is your current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because family or friends caused you to become evicted?

☐ Yes ☐ No ☐ Refused

IF "YES," THEN SCORE 1 FOR SOCIAL RELATIONSHIPS.

SCORE:

0

D. Wellness

15. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health?

☐ Yes ☐ No ☐ Refused

16. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart?

☐ Yes ☐ No ☐ Refused

17. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you?

☐ Yes ☐ No ☐ Client Refused

18. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help?

☐ Yes ☐ No ☐ Refused

19. When you are sick or not feeling well, do you avoid getting help?

☐ Yes ☐ No ☐ Refused

20. FOR FEMALE RESPONDENTS ONLY: Are you currently pregnant?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR PHYSICAL HEALTH.

SCORE:

0

21. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past?

☐ Yes ☐ No ☐ Refused

22. Will drinking or drug use make it difficult for you to stay housed or afford your housing?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR SUBSTANCE USE.

SCORE:

0

23. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place

you were staying, because of:

- a) A mental health issue or concern? ☐ Yes ☐ No ☐ Refused
- b) A past head injury? ☐ Yes ☐ No ☐ Refused
- c) A learning disability, developmental disability, or other impairment? ☐ Yes ☐ No ☐ Refused

24. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR MENTAL HEALTH.

SCORE:

0

IF THE RESPONENT SCORED 1 FOR PHYSICAL HEALTH AND 1 FOR SUBSTANCE USE AND 1 FOR MENTAL HEALTH, SCORE 1 FOR TRI-MORBIDITY.

SCORE:

0

25. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? ☐ Yes ☐ No ☐ Refused

26. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR MEDICATIONS.

SCORE:

0

27. **YES OR NO:** Has your current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you have experienced? ☐ Yes ☐ No ☐ Refused

IF "YES", SCORE 1 FOR ABUSE AND TRAUMA.

SCORE:

0

Prescreen
Total: 0

PRE-SURVEY:	0
A. HISTORY:	0
B. RISK:	0
C. SOCIALIZATION & DAILY FUNCTIONS:	0
D. WELLNESS:	0
PRE-SCREEN TOTAL:	0

SCORING SECTION

SECTION

SCORE

Results

PRE-SURVEY

0

Score

Recommendation

A. HISTORY OF HOUSING & HOMELESSNESS

0

0-3

No housing intervention

B. RISK

0

4-7

An assessment for Rapid Re-Housing

C. SOCIALIZATION & DAILY FUNCTIONS

0

8+

An assessment for Permanent Supportive Housing/Housing First

D. WELLNESS

0

Grand Total

0

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?

When?

☐ Mornings ☐ Afternoon

☐ Evening ☐ Night

Is there a phone number and/or email where someone can get in touch with you or leave a message?

Phone:

Email:

Photo Permission:

☐ Yes ☐ No ☐ Refused

Prioritization Status:

Restriction:

* ☐ Restrict to my organization

☒ Consent to share

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Family Vulnerability Index (VI) and Service Prioritization Decision Assistance Tool (SPDAT) RM

OrgCode Consulting Inc. and Community Solutions are the authors of the VI-SPDAT and F-VI-SPDAT. ClientTrack Inc. is licensed to include these tools within ClientTrack. The terms of this license require that users of the SPDAT and F-SPDAT must be trained on the use and implementation of the tool by OrgCode Consulting, Inc. or an approved and certified trainer of Licensors. It is not permissible to alter the wording or scoring of the VI-SPDAT or F-VI-SPDAT forms without permission and written consent from Community Solutions and/or Org Consulting, Inc.

Interviewer's Name: Jeremy Knorr
Agency: ☐ Team ☐ Staff ☐ Volunteer
Survey Date/Time: * 11/11/2021 08:50 AM Interview Location:

PARENT 1

ClientID: 377233

First Name: Test1 Last Name: DeKalb Language:

Birthdate: 01/01/1970 Age: 51 SSN: ???-??-1234 Consent to participate ☐ Yes ☐ No

Gender: Female

Pregnancy Status: No

PARENT 2No second parent currently part of the household: ☐

Name:




IF EITHER HEAD OF HOUSEHOLD IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.

SCORE:

0

Children

1. How many children under the age of 18 are currently with you? 2 ☐ Refused
2. How many children under the age of 18 are not currently with your family, but you have reason to believe they will be joining you when you get housed? : ☐ Refused
3. IF HOUSEHOLD INCLUDES A FEMALE: Is any member of the family currently pregnant? ☐ Yes ☒ No ☐ Refused
4. Please provide a list of children's names and ages:

First Name*	Last Name*	Gender* 	Birth Date*	Age	SSN	Relationship to Head of Household*	Living With Head of Household	Race*	Ethnicity*	Disabling Condition	Veteran Status
Test3	DeKalb	Female	01/01/2015 	6	--	Daughter	<input checked="" type="checkbox"/>	Black, African Ameri...	Non-Hispanic/Non-Latin(a)(o)(x)		No
Test2	DeKalb	Male	01/01/2005 	16	--	Son	<input type="checkbox"/>	Black, African Ameri...	Non-Hispanic/Non-Latin(a)(o)(x)		

IF THERE IS A SINGLE PARENT WITH 2+ CHILDREN, AND/OR A CHILD AGED 11 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

IF THERE ARE TWO PARENTS WITH 3+ CHILDREN, AND/OR A CHILD AGED 6 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

SCORE:

1

History of Housing and Homelessness

5. Where do you and your family sleep most frequently?

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.
SCORE:

0

6. How long has it been since you and your family lived in permanent stable housing? # Years:

Months ☐ Refused

7. In the last three years, how many times have you and your family been homeless?

☐ Refused

IF THE FAMILY HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE:

0

B. Risks

8. In the past six months, how many times have you or anyone in your family...

a) Received health care at an emergency department/room?

☐ Refused

b) Taken an ambulance to the hospital?

☐ Refused

c) Been hospitalized as an inpatient?

☐ Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines?

☐ Refused

e) Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along?

☐ Refused

f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between?

☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE.

SCORE:

0

9. Have you or anyone in your family been attacked or beaten up since they've become homeless?

☐ Yes ☐ No ☐ Refused

10. Have you or anyone in your family threatened to or tried to harm themselves or anyone else in the last year?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF HARM**.

SCORE:

0

11. Do you or anyone in your family have any legal stuff going on right now that may result in them being locked up, having to pay fines, or that make it more difficult to rent a place to live?

☐ Yes ☐ No ☐ Refused

IF "YES," THEN SCORE 1 FOR **LEGAL ISSUES**.

SCORE:

0

12. Does anybody force or trick you or anyone in your family to do things that you do not want to do?

☐ Yes ☐ No ☐ Refused

13. Do you or anyone in your family ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone

☐ Yes ☐ No ☐ Refused

they don't know, share a needle, or anything like that?

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION**.

SCORE:

0

C. Socialization & Daily Functioning

14. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you or anyone in your family owe them money?

☐ Yes ☐ No ☐ Refused

15. Do you or anyone in your family get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that?

☐ Yes ☐ No ☐ Refused

IF "YES" TO QUESTION 14 OR "NO" TO QUESTION 15, THEN SCORE 1 FOR **MONEY MANAGEMENT**.

SCORE:

0

16. Does everyone in your family have planned activities, other than just surviving, that make them feel happy and fulfilled?

☐ Yes ☐ No ☐ Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY**.

SCORE:

0

17. Is everyone in your family currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that?

☐ Yes ☐ No ☐ Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE**.

SCORE:

0

18. Is your family's current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because other family or friends caused your family to become evicted?

☐ Yes ☐ No ☐ Refused

IF "YES," THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS**.

SCORE:

0

D. Wellness

19. Has your family ever had to leave an apartment, shelter program, or other place you were staying because of the physical health of you or anyone in your family?

☐ Yes ☐ No ☐ Refused

20. Do you or anyone in your family have any chronic health issues with your liver, kidneys, stomach, lungs or heart?

☐ Yes ☐ No ☐ Refused

21. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you or anyone in your family?

☐ Yes ☐ No ☐ Refused

22. Does anyone in your family have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help?

☐ Yes ☐ No ☐ Refused

23. When someone in your family is sick or not feeling well, does your family avoid getting medical help?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH**.

SCORE:

0

24. Has drinking or drug use by you or anyone in your family led your family to being kicked out of an apartment or program where you were staying in the past? ☐ Yes ☐ No ☐ Refused

25. Will drinking or drug use make it difficult for your family to stay housed or afford your housing? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE**.

SCORE:

0

26. Has your family ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern? ☐ Yes ☐ No ☐ Refused

b) A past head injury? ☐ Yes ☐ No ☐ Refused

c) A learning disability, developmental disability, or other impairment? ☐ Yes ☐ No ☐ Refused

27. Do you or anyone in your family have any mental health or brain issues that would make it hard for your family to live independently because help would be needed? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH**.

SCORE:

0

28. IF THE FAMILY SCORED 1 EACH FOR PHYSICAL HEALTH, SUBSTANCE USE, AND MENTAL HEALTH: Does any single member of your household have a medical condition, mental health concerns, and experience with problematic substance use? ☐ Yes ☐ No ☐ Refused

IF "YES", SCORE 1 FOR **TRI-MORBIDITY**.

SCORE:

0

29. Are there any medications that a doctor said you or anyone in your family should be taking that, for whatever reason, they are not taking? ☐ Yes ☐ No ☐ Refused

30. Are there any medications like painkillers that you or anyone in your family don't take the way the doctor prescribed or where they sell the medication? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS**.

SCORE:

0

31. YES OR NO: Has your family's current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you or anyone in your family have experienced? ☐ Yes ☐ No ☐ Refused

IF "YES", SCORE 1 FOR **ABUSE AND TRAUMA**.

SCORE:

0

E. FAMILY UNIT

32. Are there any children that have been removed from the family by a child protection service within the last 180 days? ☐ Yes ☐ No ☐ Refused

33. Do you have any family legal issues that are being resolved in court or need to be resolved in court that would impact your housing or who may live within your housing?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **FAMILY LEGAL ISSUES**.

SCORE:

0

34. In the last 180 days have any children lived with family or friends because of your homelessness or housing situation?

☐ Yes ☐ No ☐ Refused

35. Has any child in the family experienced abuse or trauma in the last 180 days?

☐ Yes ☐ No ☐ Refused

36. IF THERE ARE SCHOOL-AGED CHILDREN: Do your children attend school more often than not each week?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF QUESTIONS 34 OR 35, OR "NO" TO QUESTION 36, SCORE 1 FOR **NEEDS OF CHILDREN**.

SCORE:

0

37. Have the members of your family changed in the last 180 days, due to things like divorce, your kids coming back to live with you, someone leaving for military service or incarceration, a relative moving in, or anything like that?

☐ Yes ☐ No ☐ Refused

38. Do you anticipate any other adults or children coming to live with you within the first 180 days of being housed?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **FAMILY STABILITY**.

SCORE:

0

39. Do you have two or more planned activities each week as a family such as outings to the park, going to the library, visiting other family, watching a family movie, or anything like that?

☐ Yes ☐ No ☐ Refused

40. After school, or on weekends or days when there isn't school, is the total time children spend each day where there is no interaction with you or another responsible adult...

a) 3 or more hours per day for children aged 13 or older?

☐ Yes ☐ No ☐ Refused

b) 2 or more hours per day for children aged 12 or younger?

☐ Yes ☐ No ☐ Refused

41. IF THERE ARE CHILDREN BOTH 12 AND UNDER & 13 AND OVER: Do your older kids spend 2 or more hours on a typical day helping their younger sibling(s) with things like getting ready for school, helping with homework, making them dinner, bathing them, or anything like that?

☐ Yes ☐ No ☐ Don't Know ☐ Refused

IF "NO" TO QUESTION 39, OR "YES" TO ANY OF QUESTIONS 40 OR 41, SCORE 1 FOR **PARENTAL ENGAGEMENT**.

SCORE:

0

SCORING SECTION

SECTION

SCORE

Results

GENERAL INFORMATION

1

Score

Recommendation

A. HISTORY

0

0-3

No housing intervention

B. RISK

0

4-8

An assessment for Rapid Re-Housing

C. SOCIALIZATION & DAILY FUNCTIONS

0

9+

an assessment for Permanent Supportive Housing/Housing First

D. WELLNESS

0

E. FAMILY UNIT

0

PRE-SCREEN TOTAL

1

Additional Questions

On a regular day, where is it easiest to find you
and what time of day is easiest to do so?

Is there a phone number and/or email where
someone can get in touch with you or leave a
message?

Ok, now I'd like to take your picture. May I do
so?

☐ Yes ☐ No ☐ Refused

Restriction:

* ☐ Restrict to my organization
☒ Consent to share

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Transition Age Youth (TAY) Vulnerability Index (VI) and Service Prioritization Decision Assistance Tool (SPDAT)

OrgCode Consulting Inc. is the author of the TAY-VI-SPDAT. ClientTrack Inc. is licensed to include this tool within ClientTrack. The terms of this license require that users of the TAY-VI-SPDAT must be trained on the use and implementation of the tool by OrgCode Consulting, Inc. or an approved and certified trainer of Licensor. It is not permissible to alter the wording or scoring of the TAY-VI-SPDAT form without permission and written consent from Community Solutions and/or OrgCode Consulting, Inc.

Administration

Interviewer's Name: Jeremy Knorr Agency: Team; Staff; Volunteer: ☐ Team ☐ Staff ☐ Volunteer

Survey Date/Time: * 11/11/2021 08:51 AM Survey Location:

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

377233

First Name: Test1 Nickname: Last Name: DeKalb

In what language do you feel best able to express yourself?

Date of Birth: 01/01/1970 Age: 51 Social Security Number: --1234 Consent to participate: ☐ Yes ☐ No

IF THE PERSON IS 17 YEARS OF AGE OR LESS, THEN SCORE 1.

SCORE:

0

A. History of Housing & Homelessness

1. Where do you sleep most frequently? (check one): ☐ Shelters ☐ Transitional Housing ☐ Safe Haven ☐ Couch Surfing ☐ Outdoors ☐ Refused ☐ Other (specify)

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.

SCORE:

0

2. How long has it been since you lived in permanent stable housing? : 0 ☐ Refused

3. In the last three years, how many times have you been homeless? 0 ☐ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE:

0

B. Risks

4. In the past six months, how many times have you...:

a) Received health care at an emergency department/room? ☐ Refused

b) Taken an ambulance to the hospital? ☐ Refused

c) Been hospitalized as an inpatient? ☐ Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ☐ Refused

e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? ☐ Refused

f) Stayed one or more nights in a holding cell, jail, prison or juvenile detention, whether it was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE.

SCORE:

0

5. Have you been attacked or beaten up since you've become homeless? ☐ Yes ☐ No ☐ Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM.

SCORE:

0

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ Yes ☐ No ☐ Refused

8. Were you ever incarcerated when younger than age 18? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR LEGAL ISSUES.

SCORE:

0

9. Does anybody force or trick you to do things that you do not want to do? ☐ Yes ☐ No ☐ Refused

10. Do you ever do things that may be considered to be risky like exchange sex for money, food, drugs, or a place to stay, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF EXPLOITATION.

SCORE:

0

C. Socialization & Daily Functioning

11. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money?

☐ Yes ☐ No ☐ Refused

12. Do you get any money from the government, an inheritance, an allowance, working under the table, a regular job, or anything like that?

☐ Yes ☐ No ☐ Refused

IF "YES" TO QUESTION 11 OR "NO" TO QUESTION 12, THEN SCORE 1 FOR MONEY MANAGEMENT.

SCORE:

0

13. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled?

☐ Yes ☐ No ☐ Refused

IF "NO," THEN SCORE 1 FOR MEANINGFUL DAILY ACTIVITY.

SCORE:

0

14. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that?

☐ Yes ☐ No ☐ Refused

IF "NO," THEN SCORE 1 FOR SELF-CARE.

SCORE:

0

15. Is your current lack of stable housing...:

a) Because you ran away from your family home, a group home or a foster home?

☐ Yes ☐ No ☐ Refused

b) Because of a difference in religious or cultural beliefs from your parents, guardians or caregivers?

☐ Yes ☐ No ☐ Refused

c) Because your family or friends caused you to become homeless?

☐ Yes ☐ No ☐ Refused

d) Because of conflicts around gender identity or sexual orientation?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR SOCIAL RELATIONSHIPS.

SCORE:

0

e) Because of violence at home between family members?

☐ Yes ☐ No ☐ Refused

f) Because of an unhealthy or abusive relationship, either at home or elsewhere?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR ABUSE/TRAUMA.

SCORE:

0

D. Wellness

16. Have you ever had to leave an apartment, shelter program, or other

☐ Yes ☐ No ☐ Refused

place you were staying because of your physical health?

17. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart?

☐ Yes ☐ No ☐ Refused

18. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you?

☐ Yes ☐ No ☐ Refused

19. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help?

☐ Yes ☐ No ☐ Refused

20. When you are sick or not feeling well, do you avoid getting medical help?

☐ Yes ☐ No ☐ Refused

21. Are you currently pregnant, have you ever been pregnant, or have you ever gotten someone pregnant?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR PHYSICAL HEALTH.

SCORE:

0

22. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past?

☐ Yes ☐ No ☐ Refused

23. Will drinking or drug use make it difficult for you to stay housed or afford your housing?

☐ Yes ☐ No ☐ Refused

24. If you've ever used marijuana, did you ever try it at age 12 or younger?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR SUBSTANCE USE.

SCORE:

0

25. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern?

☐ Yes ☐ No ☐ Refused

b) A past head injury?

☐ Yes ☐ No ☐ Refused

c) A learning disability, developmental disability, or other impairment?

☐ Yes ☐ No ☐ Refused

26. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help?

☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR MENTAL HEALTH.

SCORE:

0

IF THE RESPONENT SCORED 1 FOR PHYSICAL HEALTH AND 1 FOR SUBSTANCE USE AND 1 FOR MENTAL HEALTH, SCORE 1 FOR TRI-MORBIDITY.

SCORE:

0

27. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? ☐ Yes ☐ No ☐ Refused

28. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? ☐ Yes ☐ No ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR MEDICATIONS.

SCORE:

0

Prescreen
Total: 0

PRE-SURVEY: 0

A. HISTORY: 0

B. RISK: 0

C. SOCIALIZATION & DAILY
FUNCTIONS: 0

D. WELLNESS: 0

PRE-SCREEN TOTAL: 0

Scoring Summary

DOMAIN

SUBTOTAL

Results

PRE-SURVEY

0

Score

Recommendation

A. HISTORY OF HOUSING & HOMELESSNESS

0

0-3

no moderate or high intensity services be provided at this time

B. RISKS

0

4-7

assessment for time-limited supports with moderate intensity

C. SOCIALIZATION & DAILY FUNCTIONS

0

8+

assessment for long-term housing with high service intensity

D. WELLNESS

0

Grand Total

0

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?

Time of Day:

or : ☐ Mornings ☐ Afternoon ☐ Evening ☐ Night

Is there a phone number and/or email where someone can get in touch with you or leave you a message?

Phone:

Email:

Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so? ☐ Yes ☐ No ☐ Refused

Restriction:

- * ☐ Restrict to my organization
☒ Consent to share

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4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

HADC Policy

The HADC will offer a preference to the following:

- DeKalb County residents;
 - Project-based voucher transfer waiting list;
 - Families participating in the HADC Foster Youth Aging Out Program;
 - Families participating in an HADC Homeless Demonstration Program;
 - State of Georgia Settlement Agreement Housing Program – Persons meeting the criteria under the Americans with Disabilities Act Settlement Agreement between the Department of Justice and the State of Georgia in order to assist the Department of Behavioral Health and Development Disabilities (DBHDD) and Department of Community Health (DCH) in carrying out the remedy required by the Settlement Agreement. To qualify for this preference an applicant must be receiving continuous voluntary highly targeted community based supportive services through DBHDD and the DCH. The preference will cover persons specified in the Settlement Agreement. In particular, the preference extends to persons with developmental disabilities and persons with severe and persistent mental illness or at risk of institutionalization. For people with mental illness, factors that indicate risk of institutionalization include people who are frequently readmitted to State hospitals, who are frequently seen in emergency rooms, who are chronically homeless, an/or who are being released from jails or prisons. The preference will also cover persons specified in the Settlement Agreement who are currently receiving temporary housing assistance thorough Georgia's DBHDD and the DCH.
 - Families terminated due to insufficient funding;
-

NOFO ATTACHMENT 1E-1: LOCAL COMPETITION ANNOUNCEMENTS

PUBLIC NOTICES:

- ✓ ● 1. CHAMPION NEWSPAPER (Screenshot)
 - Competition Opening Date – 9.9.21
 - Posting Date: DeKalb Website w/ Link to Application Guidelines and Applications with Objective Review Criteria
 - NOFO Information Meeting
 - New Project Solicitation
- 2. COC EMAIL DISTRIBUTION LIST – I Original Posting
 - Competition Opening Date
 - Posting Date- DeKalb Website w/ Link to Application Guidelines and Applications with Objective Review Criteria
 - HUD Webinar
 - NOFO Information Meeting
 - New Project Solicitation
- 3. COC EMAIL DISTRIBUTION LIST – II Revised Posting
 - Posting Notice of Revised Application Guidelines and Revised Applications for New and Renewal Projects with Objective Review Criteria (Revisions Highlighted in Red)
 - NOFO Information Meeting #2
- 4. DEKALB COUNTY WEBSITE POSTING – I Original Posting
 - ✓ ○ Competition Opening Date
 - Date and Link to Application Guidelines and Applications with Objective Review Criteria
 - HUD Webinar
 - NOFO Information Meeting
 - New Project Solicitation
- ✓ ● 5. DEKALB COUNTY WEBSITE POSTING – II Revised Posting (Screenshot – 9/24/21)
 - Posting Date and Link to Revised Application Guidelines and Revised Applications for New and Renewal Projects with Objective Review Criteria (Revisions Highlighted in Red)

Daisy celebrations return in their traditional formats

BY KATHY MITCHELL
FREELANCE REPORTER

The phrase "Thar's gold in them thar hills," allegedly yelled from the Lumpkin County, Georgia, courthouse steps and popularized by a Mark Twain novel, could apply this time of year to other Georgia elevations—except the gold in this case is not a precious metal but botanical gold. Each year as summer melts into fall, the gray rock outcrops of the Georgia Piedmont region, including Stone Mountain and Arabia Mountain, come alive with a splash of bright golden color as yellow daisies make their annual appearance.

Known officially as *Helianthus porteri* and popularly as Porter's sunflower, Stone Mountain daisy, and Confederate daisy, the yellow daisy is a species of sunflower that "certainly holds a unique place in the cultural and biological history of the South," according to Fresh Water Land Trust, an Alabama-based conservation organization.

Native to the rock outcrops of the Southeastern United States, the flower is especially visible in the granite formations of the Georgia Piedmont region, according to the Arabia Mountain National Heritage Area. "The metro-Atlanta area has a high concentration of the daisies, which bloom on our massive granite mountains. While these rock outcrops seem barren, especially during the scorching summers, fall and winter see a profusion of wildflowers grow out of patches of thin soil called 'solution pits,'" states material from the heritage area.

For decades the area has celebrated the flower's September appearance with special events, including Stone Mountain Park's Yellow Daisy Festival and more recently Arabia

Mountain National Heritage Area's Daisy Days Triple Hike Challenge. This year both return in their traditional formats after being modified last year to safeguard participants' health and safety during COVID-19.

Stone Mountain Park's annual Yellow Daisy Festival, which in 2020 was reduced to an online event, returns in person Sept. 9 through 12, for the 53rd time. The festival grew from an event held in two of Stone Mountain Park's picnic pavilions, to a celebration that bills itself as "the Southeast's largest outdoor arts and crafts festival," with more than six acres of arts, crafts, and food stations.

Last year, the more than 300 crafters and artists who were selected from among those who applied to participate in the festival

had to display and sell their work online. This year, however, visitors to the Yellow Daisy Festival can see the rare flower celebrated by the festival as they peruse the jury-selected displays of "distinctive handmade work in categories including pottery, fabric, painting, jewelry, sculpture, fiber, photography, fine arts, and traditional arts and crafts."

The Yellow Daisy Festival celebrates a specific type of yellow daisy that only grows within 60 miles of Stone Mountain. First discovered in 1846, *Viguiera porteri*, grows in bright bands of yellow on the granite outcroppings of the mountain. The festival will be held in the park's Special Events Meadow and is free with paid admission to the park.

Also returning in its

SEE DAISY ON PAGE 10



After a 2020 online festival, Stone Mountain Park again welcomes visitors to an in-person Yellow Daisy Festival.



Native to the rock outcrops of the Southeastern United States, yellow daisies are especially visible in the granite formations of the Georgia Piedmont region.



DeKalb County
GEORGIA

DeKalb County Continuum of Care for Homeless Programs FY 2021 Continuum of Care (CoC) Program Competition DeKalb Local Application Process will open September 9, 2021

On Thursday, September 9, 2021 the DeKalb County Continuum of Care (CoC) will distribute the local application guidelines, applications and objective review criteria for new and renewal funding to agencies and other entities interested in applying for the 2021 HUD Homeless Assistance Grant. Applications will be posted September 9, 2021 on the DeKalb County website at <https://www.dekalbcountyga.gov/community-development/subrecipient-grant-application>

On August 18, 2021 the U.S. Department of Housing and Urban Development (HUD) released the Notice of Funding Opportunity (NOFO) for the Fiscal Year 2021 Continuum of Care Program Competition FR-6500-N-25. The DeKalb CoC NOFO Application Guidelines, Applications and Objective Review Criteria will be reviewed. **Agencies and interested entities are encouraged to attend the Virtual CoC NOFO Application Information Meeting on September 9, 2021 from 1:00 – 3:00 p.m. Please register to attend at mcolbert@dekalbcountyga.gov.**

Interested agencies and entities are strongly encouraged to review the HUD COC NOFO announcement in its entirety and the applicant threshold requirements **prior to** attending the Information Meeting. **New project applications and applicants with experience serving Domestic Violence or Human Trafficking survivors are encouraged to apply.** Funding Applications for Renewal Projects are due September 23, 2021. Applications for New Project applications are due September 30, 2021. The funding announcement and additional information about the COC Program can be found on the HUD Exchange at <https://www.hudexchange.info/programs/e-snaps/fy-2021-coc-program-nofo-coc-program-competition/>. General requests for information may be made by email at adpope@dekalbcountyga.gov

Important Announcements

- Public Notice: 2021 DeKalb CoC NOFO Announcement
- Updated Notice: Public Hearing 2 (English) | (Spanish)
- Substantial Amendment for HUD CDBG ESG COVID-19 Funding
- Proposed Substantial Amendment to the 2019 Annual Action Plan - Decatur Christlan Towers



DeKalb County Continuum of Care for Homeless Programs

FY 2021 Continuum of Care (CoC) Program Competition

DeKalb Local Application Process will open September 9, 2021

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Page 2 of 2
w/Date
+ Attachment

Community Development

Community Development

NSP Archive

2019 DeKalb County CoC
NOFA Application to HUD

Community Development
Block Grant (CDBG)

Consolidated Plans

Consolidated Annual
Performance and Evaluation
Report (CAPER)

Special Purpose Home Repair

Sub-recipient Grant
Applications

HUD Section 108 Loan
Application

Homelessness

Neighborhood Stabilization
Program (NSP)

Other Information

Public Notices

Contact

Event Calendar

FIND EVENTS

Public Notices

[View](#)

[New draft](#)

[Delete](#)

[Revisions](#)

All caches cleared.

Submitted by [jlwarner](#) on September 24, 2021 12:26 P



Important Announcements

New - 2021 DeKalb CoC NOFO Guidelines and Applic

- REVISED - 2021 DeKalb CoC NOFA Application G
- REVISED - 2021 CoC Renewal Project Application
- REVISED - 2021 CoC New Project Application and
- 2021 DeKalb CoC NOFA Application Guidelines
- 2021 DeKalb Application for Renewal CoC Projec
- 2021 DeKalb CoC New Project Application with R

New - Public Notice 2021 DeKalb CoC NOFO Appou

Colbert, Mary

From: Pope, Ann D.
Sent: Friday, November 12, 2021 3:25 PM
To: Colbert, Mary
Subject: FOR PRINT - ATTACHMENT E1 Community Development - REVISED 2021 CoC NOFO Documents for 9/24/21 Posting

From: Warner, Jason L. <JLWarner@dekalbcountyga.gov>
Sent: Friday, September 24, 2021 12:28 PM
To: Pope, Ann D. <adpope@dekalbcountyga.gov>
Cc: Richards, Melvia <mwrichards@dekalbcountyga.gov>; Phillips III, Tommy <tphillips@dekalbcountyga.gov>; Colbert, Mary <mcolbert@dekalbcountyga.gov>
Subject: RE: Community Development - REVISED 2021 CoC NOFO Documents for 9/24/21 Posting

The content has been updated. Have a great weekend.

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

Project Review and Ranking Process Used by the CoC in the Local Competition

Attachments:

1. Revised Application Guidelines – See Section D: Review, Rating, Ranking and Appeals Process
2. Application Review Team
3. Application Review Instructions
4. Revised Application for New Projects with Scoring Tool Attached
5. Revised Application for Renewal Projects with Scoring Tool Attached
6. Renewal Project Application _ Nicholas House
7. Renewal Project Application Score Sheet _ Nicholas House
8. APR Score Card – Nicholas House
9. Coordinated Entry Compliance Review (Spreadsheet all applicants)
10. Renewal Application Score Tally



NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

1

Revised Application Guidelines

See page 21 - Section D: Review, Rating, Ranking and Appeals Process



DeKalb County GEORGIA

CONTINUUM OF CARE FOR HOMELESS PROGRAMS

2021 DeKalb CoC Program Competition

Revised

Application Guidelines for New and Renewal CoC Projects

Description: The CoC Program (24 CFR Part 578) is designed to promote a community-wide commitment to the goal of ending homelessness; to provide funding for efforts by nonprofit providers, States and local governments to quickly re-house homeless individuals, family, youth and persons fleeing domestic violence, dating violence, sexual assault, and stalking, while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by the homeless; and to optimize self-sufficiency among those experiencing homelessness.

Authority: The CoC Program is authorized by subtitle C of the title IV of the McKinney-Vento Homeless Assistance Act, (42 U.S.C. 11381-11389) (the Act).

Summary: DeKalb Continuum of Care (CoC) Program Competition and 2021 Applications for New and Renewal Projects

Each year the U.S. Department of Housing and Urban Development (HUD) releases a Notice of Funding Availability (NOFA), signifying the beginning of a funding competition among approximately 450 Continuums of Care (CoC), the community stakeholder groups that guide local responses to homelessness. The 2021 CoC NOFA was released on August 18, 2021, opening the competition making available approximately \$2.7 billion nationally to serve people experiencing homelessness. **Information and additional details about the HUD CoC Notice of Funding Opportunity (NOFO) is available at:**

<https://www.hudexchange.info/programs/e-snaps/fy-2021-coc-program-nofa-coc-program-competition/>

Before the application is submitted to HUD the DeKalb County CoC is required to hold a local competition to determine which projects will be included in the consolidated application, along with their relative priority. **All applicants interested in applying for CoC Funding must participate in the local competition described herein.**

DEKALB COC NOFO TIMELINE

DeKalb CoC Application Posting Date: September 9, 2021

CoC Project Application Due Dates: Renewal Project Applications - September 23, 2021 3:00 p.m.

New Project Applications – **September 30, 2021 3:00 p.m.**

Application Deadline Extension

CoC Project Application Due Dates: Renewal Project Applications: September 30, 2021 3:00 p.m.

New Project Applications: October 7, 2021 3:00 p.m

Application Submission Requirements:

Applications will be submitted online. One (1) original copy of the application must be received in full no later than 3:00 p.m. eastern time, on the due date referenced above. Applications must be emailed with all attachments to mcolbert@dekalbcountyga.gov. If you have questions please call the Community Development Department at (404) 371-2727.

Eligible Applicants:

- Local Governments
- Public Housing Authorities
- Non-Profit organizations having 501c3 status with the IRS for a minimum of two (2) years.
- For-profit entities are not eligible to apply for grants or to be subrecipients of grant funds.

See General Information for additional threshold and eligibility requirements.

General Information

Section A General Information

- Use of Funds
- Who May Apply
- Award Limits
- Match
- Submission Requirements and Deadline
- Proposal Review, Rating and Ranking
- Award Notification
- Technical Assistance
- Program Contacts

Section B HUD FY 2021 Continuum of Care Program and HUD Policy Priorities

Section C Application Guidelines

- Required Components and Format
- Additional Documents
- Important Points for All Project Applicants

Section D Objective Criteria for Application Review, Rating and Ranking, **Reallocation and Appeals**

Glossary of Key Terms

Resources

Timeline and Important HUD Required Dates

2021 HUD CoC NOFA Release Date	August 18, 2021
DeKalb CoC Application Release Date	September 9, 2021
Applicant Information Meetings(Virtual)	September 9, 2021 1:00 -3:00 p.m.
ZOOM Log In: https://dekalbcountyga.zoom.us/j/86328998182	September 24, 2021 9:00 – 10:00 a.m. https://dekalbcountyga.zoom.us/j/85766404595
NOFA Technical Assistance Periods	September 10-14, 2021 September 27-29, 2021
Applications Due	
Renewal Projects	September 23, 2021 3:00 p.m.
New Projects	September 30, 2021 3:00 p.m.
<u>Deadline Extensions:</u>	
Renewal Projects	September 30, 2021 3:00 p.m.
New Projects	October 7, 2021 3:00 p.m.
<i>Project applications are required by HUD to be submitted to the CoC no later than 30 days before the application deadline of November 16, 2021.</i>	
Project Applications to HUD (E-snaps)	October 15, 2021
Application Review and Ranking	October 7-29, 2021
Notification of Selection	November 1, 2021
<i>All project applicants who submitted their project applications by the COC-established deadline to be notified on or</i>	

before Monday, November 1, 2021 whether their project application (s) will be accepted and ranked on the CoC Priority Listing, rejected, or reduced

Public Posting

November 14, 2021

All parts of the CoC Consolidated Application, including the Application attachments, and the Priority Listing will be posted on the DeKalb County website with community and stakeholder notice of posting.

Deadline to Submit Consolidated CoC Application to HUD

November 16, 2021

SECTION A GENERAL INFORMATION	
Purpose	<p>This Notice of Fund Availability (NOFA) has been issued by the DeKalb County Department of Community Development, as Collaborative Applicant for the DeKalb Homeless Continuum of Care (CoC), to seek new and renewal applications from non-profit organizations and public entities to provide coordinated community- based services to homeless individuals, families, unaccompanied youth and persons fleeing domestic violence, dating violence, sexual assault and stalking in DeKalb County, Georgia.</p> <p>Program services are designed to quickly re-house the homeless while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by the homeless; and to optimize self-sufficiency among those experiencing homelessness.</p>
Availability of Funds	<p>In FY2021, the DeKalb CoC is eligible to apply for the following amounts: CoC Estimated Annual Renewal Demand (ARD): \$5,952,645</p> <ul style="list-style-type: none"> • Estimated Tier 1 Funding - \$5,952,645 (100% of CoCs ARD) • Estimated Tier 2 Funding - \$297,632 (CoC Bonus amount, i.e. 5% of Preliminary Pro Rata Need) • DV Bonus - \$680,195 (single or multiple awards) – minimum award \$50,000) • Estimated Planning Grant Amount: \$178,579 (not ranked)
Use of Funds	<p>24 CFR 578.37 through 578.63 identifies the eligible projects for which funding can be requested through the FY 2021 Continuum of Care (CoC) Program Competition.</p> <p>CoC funds may be used to pay for the eligible costs listed in 24 CFR 578.37 through 578.63 when used to establish and operate the following projects:</p> <ol style="list-style-type: none"> 1. Permanent Housing (PH) ; The CoC Program funds two types of permanent housing: <ol style="list-style-type: none"> a. <u>Permanent Supportive Housing for Persons with Disabilities (PSH)</u> These projects are for chronically homeless at program entry or who meet the definition of DedicatedPLUS as

	<p>described in Section III.B.2g of the HUD CoC NOFO. PH-PSH Requirements can be found in 24 Cfr 578.37(a)(1)(i).</p> <p>b. Rapid Re-housing (RRH). Projects for people who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3. Dekalb County CoC is not approved to serve people who qualify as homeless under paragraph (3).</p> <p>2. Joint Transitional Housing and Rapid Re-Housing</p> <p>a. Projects for people who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3. Dekalb County CoC is not approved to serve people who qualify as homeless under paragraph (3).</p> <p>3. Supportive Services Only (SSO) – projects to develop or operate a centralized or coordinated assessment system.</p> <p>4. Dedicated HMIS - projects for the costs at 24 CFR 578.37 (a)(2) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant and is listed as the HMIS Lead for the CoC.</p> <p><i>See Glossary for a full description of components and allowable costs</i> <i>Requests for ineligible projects, costs or populations will be rejected.</i></p>
New Projects	<p>New project applications for components noted above may only be created through the following processes:</p> <ul style="list-style-type: none"> • Reallocation • CoC Bonus • Combination of Reallocation and CoC Bonus • DV Bonus • Transition/Expansion * • CoC Planning <p>*New projects applications may be created by request for <u>transition</u> from an eligible renewal project, fully eliminated through reallocation in the FY 2021 competition and awarded to the same recipient. See Section III.B.2.z of the HUD NOFO for requirements.</p> <p>New project applications may also be created by request to <u>expand</u> an existing eligible CoC Program renewal project, so long as it is the same component and type. To apply for a new project that will expand an existing renewal project you must submit two project applications, both a New and a Renewal Project Application.</p> <p><i>New in 2021: CoCs may receive up to 10 bonus points is the Priority Listing includes new project applications created through reallocation or the CoC Bonus that utilizes housing subsidies or subsidized housing units funded through sources other than the CoC or ESG programs and healthcare provided through an array of healthcare providers. See Section VII.B.6 of the NOFO for additional details.</i></p>
New DV Bonus Project(s)	<p>Through the 2021 CoC NOFO, HUD has allocated up to \$102 million nationally for DV Bonus projects, which are dedicated to survivors of</p>

	<p>domestic violence, dating violence, and/or stalking who qualify under paragraph (4) of the definition of homeless at 24 CFR 578.3</p> <p>The estimated DV Bonus amount available through the local CoC NOFO is \$680,195</p> <p>New DV Project applications are being accepted for the following:</p> <ul style="list-style-type: none"> • Rapid Rehousing that adopts a housing first approach and is dedicated to serving survivors of domestic violence, dating violence, and/or stalking; • Joint Transitional Housing and Rapid Rehousing that adopts a housing first approach and is dedicated to serving survivors of domestic violence, dating violence, and/or stalking; and • Supportive Services Only (SSO) projects for Coordinated Entry to implement policies, procedures, and practices that equip the CoCs coordinated entry to better meet the needs of people experiencing homelessness who are survivors of domestic violence, dating violence, and/or stalking (e.g., to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoC's coordinated entry and the victim service providers coordinated entry system where they are different). <p>DV Bonus funds <u>are not</u> eligible for new PH-Permanent Supportive Housing Projects.</p>
Number of New DV Applications	Any number of DV PH RRH and/or DV Joint TH/RRH projects may be submitted provided that each application is for at least \$50,000. Only one project application for DV SSO Coordinated Entry can be submitted.
Expansion of Existing Renewal Projects to Serve DV	Project applications may be submitted to expand an existing renewal project, including one that was previously funded with DV Bonus funding. DV bonus funding may be used to expand an exiting renewal project that is not dedicated to serving survivors or domestic violence, et. al. <u>so long as</u> the requested DV Bonus funds for expansion are used solely for additional units, beds, or services dedicated to persons eligible to be served with DV bonus funding.
Who may apply	<p>All Applicants (New and Renewal) must meet the following threshold requirements to be eligible for consideration in the local Continuum of Care NOFO Application process.</p> <ul style="list-style-type: none"> • Eligible applicants include Local Governments, Public Housing Authorities or Non-Profit organizations having 501c3 status with the IRS for a minimum of two (2) years.

	<p>For-profit entities <u>are not eligible</u> to apply for grants or to be subrecipients of grant funds.</p> <ul style="list-style-type: none"> • Agency is a current recipient in good standing with local, state, or federal funding awarded under a competitive, substantive grant process that requires detailed financial and beneficiary reporting. • Participation in a Continuum of Care (DeKalb or other Jurisdiction) Homeless Collaborative. • Agency has an active, all volunteer board, where no voting member of the board receives any financial or in-kind remuneration from the organization and meets a minimum of four (4) times per year. • Agency has provided homeless assistance services or housing for at least two (2) years. • Agency must have had an outside audit by a CPA within the last twelve (12) months. • Agency must have a minimum annual operating budget of \$100,000. • Agency must have or obtain local approval and consolidated plan certification from the DeKalb County Community Development Department (Certificate of Consistency) • Agency must satisfy all match requirements. <p>Important Points for Renewal Project Eligibility: To be eligible for renewal in FY 2021, a project must have an executed grant agreement by December 31, 2021 and have an expiration date in Calendar Year (CY) 2022 (between January 1, 2022 and December 31, 2022).</p>
Grant Awards and Terms	<p>Applicants submitting more than one proposal must demonstrate that the agency has the capacity and resources to meet all programmatic requirements including the match requirement. Current award utilization and contract performance may impact award limits for renewal applicants.</p> <ul style="list-style-type: none"> • New projects will only be funded through reallocation of funds from existing eligible renewal project(s), or as a Bonus or DV Bonus project. • The initial grant term for new project applications may be one to fifteen years, but there are limitations depending on the grant type. Please see pp. 32-34 of the HUD CoC NOFO for details. The grant term may be extended consistent with 2 CFR 200.308 and 2 CFR 200.309. Please not that the total grant amount is divided among the grant years (e.g., you can receive \$100,000 for one year, or \$33,333 for three years).

	<ul style="list-style-type: none"> • HUD will also allow new projects to request one year of funding with a longer initial grant term not to exceed 18 months. HUD has determined that most new projects requesting one year of funding normally take approximately three to six months to begin fully operating the new project (e.g. hiring staff, developing partnerships with landowners if leasing or renting). Therefore a new project requesting one year of funding make request a grant term of 12-18 monththat that will allow for the additional start-up process.
Match	<p>Match (Cash or In-Kind Resources) Except for leasing, match resources must equal to at least 25% of the total requested HUD funding, including project and administrative costs.</p> <p>Note: Cash and In-Kind Match must qualify as eligible program expenses under the CoC interim rule at 24 CFR 578.72 – CFR 578.73.</p>
Submission Requirements and Deadline Extension	<p>Renewal Applications – September 30, 2021 by 3:00 p.m</p> <p>New Applications – October 7, 2021 by 3:00 p.m.</p> <p>Applicants are required to submit <u>one scanned original electronically with all required attachments (labeled) to mcolbert@dekalbcountyga.gov</u></p> <p>Faxed or partial proposals will not be accepted. All required components must be received and formatted as specified.</p>
Objective Criteria for Application Review and Rating	<p>Threshold Review: All applications will receive a threshold review and may be denied for any of the following reasons:</p> <ul style="list-style-type: none"> • Agency does not meet HUD’s eligibility criteria • Agency lacks adequate capacity to carry out grant • Proposes ineligible costs or activities • Proposes to serve ineligible populations • Does not show required match • Current contract compliance or performance concerns • Project does not demonstrate financial or management capacity to carry out project activities <p>All applications must pass a qualifying threshold compliance review.</p> <p>Compliance Review: Applications from eligible project applicants will be reviewed and evaluated based on submission criteria set forth in the Application and Application Guidelines. Components of the compliance review are as follows:</p>

- All applications must be received by the published deadline.
- All documents and attachments are accurately identified in the format specified.
- All documents include required elements and satisfy proposal criteria.
- Includes required signatures (scanned original signatures)
- **Format** - Forms completed as directed
- **Required application components:**
 - o Agency Information
 - o Grant Agreement Information (Renewals Only)
 - o Project Information
 - o Project Narrative
 - o Performance and Service Capacity
 - o Operating Budget
 - o Supportive Service Budget
 - o Program Summary Budget
 - o Match Documentation
 - o Certifications and Assurances
- **Required Documentation**
 - o IRS Documentation of 501c3 status
 - o Board of Directors Documentation
 - o Policies and Procedures Manual for CoC Funded Project (Renewals Only)
 - o Match Commitment
 - o Audit or Financial Statements
 - o ELOCCS (Renewals Only)
 - o APRs (Renewals Only)
 - o HUD Grant Agreement, Amendments and Technical Submission (Renewals Only)

Applications that do not meet ALL compliance review criteria will be disqualified from further consideration.

Applications that meet all threshold and compliance criteria will undergo a qualitative review.

Qualitative and Quantitative Review

- Each proposal is read and evaluated by an independent review team. This review includes a comprehensive evaluation of the responsiveness of the proposal to the HUD funding and policy priorities identified in the NOFO, as well as an evaluation of each proposal component including, but not limited to:
 - o Abstract
 - o Target Population and Prioritization
 - o Organizational Capacity
 - o Project Design
 - o Project Performance/ System Performance

	<ul style="list-style-type: none"> o Current Contract Compliance review to include: <ul style="list-style-type: none"> ▪ Monitoring/audit findings ▪ eLOCCS draws ▪ APR submissions o HMIS Data Quality o Budget <p>Project Applications that meet all proposal compliance review criteria in addition to meeting qualitative review standards will be eligible for ranking and tier placement.</p> <p><u>Important Note for Renewal Projects: Project Quality Threshold FY2021</u></p> <p>Any project requesting renewal funding will be considered as having met the project quality threshold requires through its previously approved grant application unless information to the contrary is received, e.g.</p> <ul style="list-style-type: none"> • Monitoring Findings • Results from investigations by HUDs Office of Inspector General • Recipient routinely does not draw down funds from eLOCCS at least once per quarter, • Consistently late APR submissions • Compliance issues which result in the project not operating in accordance with the Rule
	<p>Project Review and Tier Ranking</p> <p>HUD requires CoCs to review, rate and rank all projects submitted by project applicants, except CoC planning projects, having them fall into two Tiers based on financial threshold. All projects must pass HUD's eligibility and threshold requirement specified above, no matter their priority.</p> <p>Tier 1</p> <p>Tier 1 is equal to 100% of the CoCs FY 2021 Annual Renewal Demand.</p> <p>Tier 1 projects will be conditionally selected from the highest-scoring CoC to the lowest-scoring CoC, provided the project applications pass both eligibility and threshold review.</p> <p>DV Bonus projects may be ranked in Tier 1.</p> <ul style="list-style-type: none"> • If a DV Bonus project ranked in Tier 1 is selected for DV Bonus funds, the project will be removed from Tier 1 and the project(s) below it will move up one rank position. If it is not selected for DV Bonus funded the project will retain its ranking in Tier 1.

	<p>In the event there is insufficient funding under the NOFO to award all Tier 1 projects. Tier 1 will be reduced proportionately, which could result in some Tier 1 project falling into Tier 2.</p> <p>The CoC will carefully determine the priority and ranking for all project applications in Tier 1 as well as Tier 2.</p> <p>Tier 2 (CoC Bonus)</p> <p>Projects in Tier 2 are less likely to be funded, and every Tier 2 project will be scored by HUD using a 100-point scale based on three factors:</p> <ul style="list-style-type: none"> • CoC Score: Up to 50 of 100 points will be awarded in direct proportion to the score received on the CoC Application. • CoC Project Ranking: Up to 40 of 100 points for the CoCs ranking of the project application. • <u>Commitment to Housing First</u>: Up to 10 of 100 points will be based on the project applications commitment to follow a focusing first approach that prioritized rapid placement and stabilization in permanent housing that does not have service participation requirements or preconditions (such as sobriety or a minimum income threshold). • HMIS projects or SSO projects for Coordinated Assessment will automatically receive 10 points.
Technical Assistance	<p>DeKalb CoC NOFA technical assistance will be available at the Applicant Information Meeting and during the period September 10 – 14, 2021. After the Application Information Meeting, additional questions must be <u>submitted in writing and emailed to: adpope@dekalbcountyga.gov</u></p> <p><u>Additional CoC NOFA technical assistance will be available to review revisions to the Application Guidelines and Applications for New and Renewal Project at a second Applicant Information Meeting and during the period September 27 – 29, 2021. Additional questions must be submitted in writing and emailed to: adpope@dekalbcountyga.gov</u></p> <p>Questions that cannot be answered by reading the HUD 2021 NOFO or careful review of the Application Guidelines can be addressed to HUD at cocnofo@hud.gov. For technical issues related to e-snaps email HUD at E-snaps@hud.gov.</p>
Award Notification	<p>Award Notifications will be made on or before November 1, 2021. Project Applicants will be notified by DeKalb of their application rating and tier ranking. Applicant will also be notified if the project application will be accepted, rejected or reallocated in the CoC Consolidated Application submission to HUD.</p>
Local Appeals	<p>Project applicants that believe they were denied the opportunity to participate in the local CoC competition in a reasonable manner and were rejected or reallocated by the CoC may appeal directly to the Collaborative Applicant for review by the CoC Governance Board and determination.</p>

	Specific guidance, forms and submission guidelines for local appeal process are available upon request to the Collaborative Applicant.
Solo Applicants	Project applicants that believe they were denied the opportunity to participate in the local CoC planning process in a reasonable manner and were rejected or reallocated by the CoC may also appeal the rejection directly to HUD by submitting a Solo Applicant project application in e-snaps prior to the application deadline of November 16, 2021 by 8:00 p.m. eastern time.

SECTION B HUD'S HOMELESS POLICY AND PROGRAM PRIORITIES	
CoCs will be evaluated based on the extent to which they further HUD's policy priorities.	
1	ENDING HOMELESSNESS FOR ALL PERSONS <ul style="list-style-type: none"> CoCs should identify, engage, and effectively serve all persons experiencing homelessness. CoCs should measure their performance based on local data taking into account challenges faced by all subpopulations experiencing homelessness in the geographic area (e.g., veterans, youth, families, and those experiencing chronic homelessness). **New for 2021** CoCs should partner with housing, health care and supportive services providers to expand housing options, such as permanent supportive housing, housing subsidies and rapid rehousing. CoCs should use local data to determine the characteristics of individuals and families with the highest needs and longest experiences of homelessness to develop housing and supportive services tailored to their needs.
2	USING A HOUSING FIRST APPROACH **Back Again in 2021** <ul style="list-style-type: none"> Housing First prioritizes rapid replacement and stabilization in permanent housing and does not have service participation requirements or preconditions. CoC Program funded projects should help individuals and families move quickly into permanent housing. Measure and help projects reduce the length of time people experience homelessness. CoCs should engage landlords and property owners to identify an inventory of housing available for rapid rehousing and permanent supportive housing participants, remove barriers to entry, and adopt client-centered service methods. CoCs are encouraged to assess how well Housing First approaches are being implemented in their communities
3	REDUCING UNSHELTERED HOMELESSNESS ** New in 2021** <ul style="list-style-type: none"> In recent years, the number of people experiencing unsheltered homelessness has risen significantly, including a rising number of encampments in many communities across the country. People living unsheltered have extremely high rates of physical and mental illness and substance use disorders.

	<ul style="list-style-type: none"> CoCs should identify permanent housing options for people who are unsheltered.
4	<p>IMPROVING SYSTEM PERFORMANCE ** Revised in 2021**</p> <ul style="list-style-type: none"> CoC's should be using system performance measures (e.g. average length of homeless episodes, rates of return to homelessness, rates of exit to permanent housing destinations) to determine how effective they are serving people experiencing homelessness. CoC's should use Coordinated Entry to promote participant choice, coordinate homeless assistance and mainstream housing and services to ensure people experiencing homelessness receive assistance quickly, and make homelessness assistance open, inclusive and transparent. CoC should review all projects eligible for renewal in FY 2021 to determine their effectiveness in serving people experiencing homelessness, including cost-effectiveness. CoCs should look for opportunities to implement continuous quality improvement and other process improvement strategies; HUD recognizes the effects of COVID-19 on CoC performance and data quality and compared to previous CoC NOFOs, reduces the points available for rating factors related to system performance. However, HUD plans to significantly increase the points available for system performance rating factors in the FY 2022 and subsequent CoC NOFOs.
5	<p>PARTNERING WITH HOUSING, HEALTH AND SERVICES AGENCIES ** New in 2021**</p> <ul style="list-style-type: none"> Using cost performance and outcome data, to improve how ALL AVAILABLE resources are utilized to end homelessness. This is especially important as the CARES Act and American Rescue Plan have provided significant new resources to help prevent and end homelessness. HUD encourages CoC's to maximize the use of mainstream and other community-based resources to serve persons experiencing homelessness <ul style="list-style-type: none"> Work closely with public and private healthcare organizations and assist program participants to obtain medical insurance to address healthcare needs; Partner closely with PHAs and state and local housing organizations to utilize coordinated entry, develop housing units, and provide housing subsidies to people experiencing homelessness. Use these partnerships to help CoC Program participants exit permanent supportive housing through Housing Choice Vouchers, HUD-VASH, Mainstream Vouchers, Family Unification Program Vouchers, and other housing voucher programs targeted to people experiencing homelessness. Partner with local workforce development centers to improve employment opportunities;
6	<p>RACIAL EQUITY ** New in 2021**</p> <ul style="list-style-type: none"> In nearly every community, Black, Indigenous, and other people of color are substantially overrepresented in the homeless population. HUD s emphasizing systems and program changes to address racial equity within CoCs. CoCs should review local policies, procedures, and processes to determine where and how to address racial disparities affecting individuals and families experiencing homelessness.
7	<p>PERSONS WITH LIVED EXPERIENCE ** New in 2021**</p> <ul style="list-style-type: none"> HUD is encouraging CoCs to include in the local planning process people who are currently experiencing or have formerly experienced homelessness to address homelessness. People with lived experience should determine how local policies may need to be revised and updated, participate in CoC meetings and committees as stakeholders, provide input on

	decisions, and provide input related to the local competition process (e.g. how rating factors are determined).
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SECTION C: Application Guidelines

All information is required. The DeKalb County CoC reserves the right not to review incomplete applications or projects that do not meet eligibility requirements.

Required Application Components and Format

Applicant Identification: Identification of the applicant agency should be consistent with the name as it appears on the IRS certification of Non-Profit Status (New Applicants Only) or as identified on the 2020 HUD Grant Inventory Worksheet (Renewal Applicants Only)

Required Application Components – All Project Applicants – Sections A -F

Section A: Applicant Information

Section B: Project Information

Section C: Performance and Service Capacity

Section D: Budget

Section E: Match

Section F: Certification

Additional Required Documents – New Applicants: Exhibits A - C

- IRS Documentation of Non-Profit Status – **Attach as Exhibit A**
- Non-Profit Board Documentation – **Attach as Exhibit B**
 - Include Board structure, list of current board members, meeting schedule for the past 12 mo, next 6 mo and minutes from the last four board meetings

- Audit or Financial Statement, including management letter (must be within the past 12 months) – **Attach as Exhibit C**
- **See additional requirements for new projects created through transition, consolidation or expansion grant**

Required Application Components – Renewal Applicants ONLY: Exhibits A - H

- IRS Documentation of Non-Profit Status – **Attach as Exhibit A**
- Non-Profit Board Documentation – **Attach as Exhibit B**
- Include Board structure, list of current board members, meeting schedule for the past 12 mo, and next 6 mo, minutes from the last four board meetings
- Audit or Financial Statement, including management letter – **Attach as Exhibit C**
- Two most recent HUD Annual Performance Reports (APR) – **Attach as Exhibit D**
- Line of Credit Control System (LOCCS) expenditure information – **Attach as Exhibit E**
- HUD Monitoring Report – **Attach as Exhibit F**
- Program Policies and Procedures Manual - **Attach as Exhibit G**
 - Related to the CoC projects currently funded, including policies and procedures developed and implemented during COVID 19.
- Most recent HUD Grant Agreement, Amendments and Technical Submission – **Attach as Exhibit H.**

Important Points for All Project Applicants:

- **DUNS/SAM REGISTRATION.** All project applicants must have a DUNS number and an active SAM registration. New applicants should begin their registration process immediately.
- **REQUIRED READING.** Project applicants should read the CoC NOFO, COC Program Interim Rule, and the General HUD NOFO (See HUD COC NOFO Resources).
- **NO LEVERAGE:** No leverage again this year.
- **CODES OF CONDUCT:** All applicants must have a current HUD-approved Code of Conduct. Be sure to review the [Code of Conduct for HUD Grant Programs](#) page on HUD's website to ensure your organization is listed (which means you have submitted an approved Code of Conduct). If you do not see your organization on the list, be sure to attach a current and complete Code of Conduct to your Project Applicant Profile in e-snaps.
- **ESTIMATE AMOUNT OF PROGRAM INCOME AS MATCH:** Project applicants that intend to use program income as match must provide an estimate of how much program income will be used for match.
- **EFFECT OF PROGRAM REGULATION AMENDMENTS:** The grant agreements will be subject to the program regulation as it may be amended from time to time. Recipients will be subject to regulatory revisions as they come into effect, without having to wait until the grant is renewed in a future competition.

- **2022 FAIR MARKET RENTS WILL APPLY.** Because the CoC Consolidated Application submission deadline falls in FY2022, HUD will use FY 2022 FMRs for funding amounts.
- **HOUSING FIRST:** Any housing project application that indicates it will use a Housing First approach, that is awarded FY 2021 CoC Program funds will be required to operate as a Housing First project.
- **ENVIRONMENTAL REQUIREMENTS.** All scattered-site projects where program participants choose their own unit and are not restricted to units within a pre-determined specific project site or sites are categorized in 24 CFR 58-35(b)(1) as CENST. This now includes both tenant-based rental assistance and tenant-based leasing projects where rental
- **YOUTH:** Youth aged 24 and under must not be required to provide third-party documentation that they meet the homeless definition in 24 CFR 578.3 as a condition for receiving services under the NOFO. Any youth-serving provider (a private nonprofit organization whose primary mission is to provide services to youth aged 24 and under and families headed by youth aged 24 and under) funded under the NOFO may serve unaccompanied youth aged 24 and under or families headed by youth aged 24 and under who have an unsafe primary nighttime residence and no safe alternative to that residence. **These youth-related requirements supersede any conflicting requirements under the NOFO or the CoC Program Interim Rule.**

Transition, Expansion and Consolidated Project Applications FY 2021

Refer to the specific NOFO section that provides the complete information you need to determine the course of action you as the project applicant want to take in this year's CoC Program Competition

TRANSITION GRANTS

- Applicants may transition renewal projects from one CoC Program component to another using the CoC Program Competition, over a one year grant cycle (e.g., Transitional Housing to Rapid Rehousing, Rapid Rehousing to Permanent Supportive Housing)
- **To be eligible to receive a transition grant, the renewal project applicant must have the consent of the DeKalb CoC Collaborative Applicant.**
- To create a transition grant, the CoC must wholly eliminate one or more project and use those funds to create the single, new transition grant.
- For a new project to be considered a transition grant, the applicant for the new project must be the same recipient for the eligible renewal grant(s) being eliminated, and **the applicant must provide the grant number(s) of the projects being eliminated to create the new project and attach a copy of the most recently awarded project application** (e.g., if the project was last funded in the FY 2020 CoC Program Competition, a copy of the FY 2019 CoC Program Competition project application must be attached to the project application).

- No more than 50% of each transition grant may be used for costs of eligible activities of the program component originally funded. All remaining funds awarded must be used for eligible activities awarded under the new component for the project.
- **Transition grants conditionally awarded in the FY 2021 CoC Program Competition will have one year to fully transition from the original component to the new component and this will take place during the transition grant's normal operating year.**
- The project's operating start date will be the day after the end of the previous grant term for the expiring component, i.e., the transition grant will have the same operating year as the expiring component project. For transition grants reallocated from more than one project, the operating start day of the transition grant will be the day after the end of the earliest expiring grant term.
- **By the end of the FY 2022 operating year, the transition grant must be operating under the new component and will be eligible to apply for renewal in the next CoC Program Competition under the component to which it transitioned.**
- If HUD determines that a new project that applied to be a transition grant does not qualify to be a transition grant, but meets all other new project requirements, then HUD may award the project as a new project that is not a transition grant. In these instances, the recipient will not be permitted to expend any FY 2021 funds on activities not included in the new project application.

CONSOLIDATED PROJECTS

- **Eligible renewal project applicants may consolidate up to ten eligible renewal projects into one project application during the application process.**
- This means that a CoC Program recipient no longer must wait for a grant agreement amendment to be executed to consolidate two or more grants before it can apply for a single consolidated project in the CoC Program Competition. However, **prior to beginning the consolidation process in the project application, the applicant should consult with the local HUD field office to ensure it is eligible to consolidate the projects.**
- The project being combined during a grant consolidation will continue uninterrupted.
- **To be eligible for consolidation, projects must have the same recipient and be for the same component;** and they will be funded in this competition only with FY2021 funds (meaning no funds recaptured from prior years will be awarded to the project).
- **HUD will not permit projects to consolidate if they have:**
 - Outstanding audit or monitoring findings;
 - Outstanding obligation to HUD that is in arrears;
 - Unresolved construction delays;
 - History or poor financial management or drawdown issues;
 - History of low occupancy levels, or lack of experience in administering the project type; or
 - Other capacity issues.

- **To apply for a consolidated grant, applicants must submit separate renewal project applications for each of the grants that are proposed to be consolidated, AND an application for the new consolidated grant with the combined budget and information for all grants proposed for consolidation.**
- Project applications for the grants that are proposed to be consolidated will be ranked. If all those grants are selected, then HUD will award the single consolidated grant. If one of the projects proposed for consolidation is found to be ineligible or is not selected, then HUD will award the grant(s) eligible for renewal and selected as separate grants.

EXPANSION PROJECTS

- **HUD will allow renewal project applicants to apply for a new expansion project under the DV Bonus, reallocation and CoC bonus processes to expand existing project by adding units, beds, persons served, services provided to existing programs, or to add additional activities to HMIS and SSO-Coordinated Entry projects within the CoCs geographic area.**
- **To request an expansion for a current CoC-Program funded project, applicants will be required to submit two project applications: (1) the renewal project application that will be expanded ; and (2) a new project application with just the expansion information.**
- For the new expansion project to be selected for a conditional award BOTH the renewal project application and the new expansion project must be selected for a conditional award.

ELIGIBLE TYPES OF NEW PROJECTS CREATED THROUGH REALLOCATION AND/OR BONUS

- **PERMANENT HOUSING- PERMANENT SUPPORTIVE HOUSING PROJECTS** where 100% of the beds are dedicated to individuals and families experiencing chronic homelessness, as defined in 24 CFR 578.3 or that meet the requirements of Dedicated PLUS.
- **PERMANENT HOUSING – RAPID REHOUSING PROJECTS** that will serve homeless individuals and families, including unaccompanied youth.
- **JOINT TRANSITIONAL HOUSING AND RAPID REHOUSING COMPONENT PROJECTS** to better serve homeless individuals and families, including individuals or families fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking who meet the following criteria:
 - Residing in a place not meant for human habitation;
 - Residing in an emergency shelter
 - Person meeting the criteria of paragraph (4) of the definition of homeless, including persons fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking;
 - Residing in a Transitional Housing project that is being eliminated;
 - Residing in Transition Housing funded by a Joint Transitional Housing and Rapid Rehousing Component project; or

- Receiving services from a VA-funded homeless assistance program and met one of the criteria above at initial intake to the VA homeless assistance system.
- Funding for this project cannot be used for capital costs.
- **DEDICATED HMIS PROJECTS** – for the costs at 24 CFR 578.37(a)(2) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant, and that is listed on the HMIS Lead form in the CoC Applicant Profile in e-snaps.
- **SUPPORTIVE SERVICES ONLY PROJECTS FOR COORDINATED ENTRY** – to develop or operate a centralized or coordinated assessment system.

DOMESTIC VIOLENCE (DV) BONUS

- Due to up to \$210 million set aside in the FY 2021 HUD Appropriations Act, **CoCs will be able to apply for a DV Bonus for Rapid Rehousing projects, Joint Transitional Housing and Rapid Rehousing Component projects, and Supportive Services Only project for Coordinated Entry to address the unique housing, service and coordination needs of victims fleeing domestic violence, dating violence, sexual assault, and stalking**
- **The CoC may apply for the following types of projects:**
 - Rapid rehousing projects that must follow a housing first approach
 - Joint Transitional Housing and Rapid Rehousing component projects that must follow a housing first approach.
 - Supportive Services Only Projects for Coordinated Entry to implement policies, procedures, and practices that equip the CoC's Coordinated Entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking. Only one SSO CE DV Project Application can be submitted.
- If a CoC submits more than one project application for DV PH (PSH and RRH), **HUD will only consider the highest ranked project that passes eligibility and quality threshold review for the DV Bonus and will consider any other project for funding as a regular bonus project.**
- **A CoC may apply to expand an existing renewal project** that is not currently dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking **to dedicate additional units, bed, persons served, or services provided to existing program participants to this population.**
- **CoCs are required to rank all DV Bonus projects on the New Project Listing of the CoC Priority Listing with a unique rank number.** If a project application designated as DV Bonus is conditionally selected by HUD with DV Bonus funds, HUD will remove the ranked DV Bonus project from New Project Listing and all other project applications ranked below the DV Bonus project will slide up one rank position. If the DV Bonus project application is not conditionally selected with DV Bonus funds, the project application will remain in its ranked position

Section D

DeKalb CoC Review, Rating, Ranking and Appeals Process

OBJECTIVE RATING AND RANKING CRITERIA

NOFA Project Application Review and Rating

All Project Applications will receive a three-part proposal review using objective rating criteria. Projects are evaluated for Application and Threshold Compliance, then read and rated by a minimum of two independent reviewers. New project applications receive a Quantitative Review for a maximum of 100 points. Additional bonus points may be awarded for New Projects that address CoC Priorities as described below. Renewal projects will receive a Quantitative review for a maximum of 150 points. Fifty percent of the total application score for all projects is based on key project and system performance measures.

The Quantitative rating form for **new project applications** is divided into three sections to mirror the application.

I.	Applicant Information	25 Points
II.	Project Information	25 Points
III.	Performance and Service Capacity	50 Points
IV.	Bonus Points – CoC Priorities	4 Points

The evaluation and rating of all new **Permanent Housing Projects** (PSH, RRH, Joint TH/RRH) includes an evaluation of the proposed project's specific plan to coordinate and integrate with other mainstream health, social services and employment programs. **New DV Bonus Projects** will be evaluated based on the experience and previous performance of the applicant in serving survivors of domestic violence, dating violence, or stalking, use of trauma informed/victim centered approaches and the ability of the project to house survivors and meet safety outcomes. The rating of new **Supportive Service Only Projects for Coordinated Entry** factors the extent to which the applicant demonstrates the need for a Coordinated Entry system that better meets the needs of survivors of domestic violence, dating violence or stalking and how the project will fill this need. **All Permanent Housing Projects** (new and renewal) must demonstrate that the project is low barrier and prioritizes rapid placement and stabilization in permanent housing, without precondition to entry (such as sobriety or a minimum income threshold).

NEW PROJECT PRIORITIES AND BONUS POINTS

There are four different types of projects that can be funded as new projects in the 2021 COC NOFO through the CoC Bonus, DV Bonus or Reallocation process. Additional bonus points may be assigned to eligible projects with an associated justification for priority ranking.

New Supportive Services Only (SSO) projects for centralized or coordinated entry system.

Bonus Points: 4 • Justification: CE is the CoCs homeless response system and requires adequate funding to implement. Additional funding is needed to fully support CE Access and implementation county wide. **New permanent supportive housing projects** that serve chronically homeless individuals, unaccompanied youth, and families or are DedicatedPLUS.

Bonus Points: 3 Justification: Having sufficient PSH is necessary to continue to prioritize service resistant homeless individuals with the greatest vulnerabilities and unaccompanied youth with supportive service needs. **New Joint Transitional Housing/Rapid Rehousing projects** that serve homeless individuals, unaccompanied youth, and families coming directly from the streets or emergency shelter or fleeing domestic violence. **Bonus Points: 2 •**

Justification: There is not sufficient shelter coverage in the DeKalb CoC. Fixed or scattered site TH, with ability to transition participants rapidly to RRH, helps address the need for immediate access to short term, interim housing until permanent housing is secured. **New HMIS**

Expansion - HMIS is required for CoC Program and CE compliance. **Bonus Points: 1**

Justification: HMIS expansion will support full integration of the CoCs CE assessment, referral and matching requirements into ClientTrack.

The Quantitative rating form for **Renewal Project Applications** is divided into five sections. Three sections mirror the application and measures project performance in key areas to include the needs, vulnerabilities and barriers of populations served, bed utilization, increased participant income, and rates of positive housing outcomes such as length of time homeless, length of participation, exits to permanent housing and housing stability.

The quantitative review also measures project level system performance in meeting the needs of people experiencing homelessness in the CoC. The Collaborative Applicant will also factor HMIS Data Quality, System Performance and compliance with the CoCs Coordinated Entry system requirements in the rating.

- A maximum of 150 points can be awarded.

I.	Application Information	25 Points
II.	Project Information	25 Points
III.	Performance and Service Capacity	25 Points
IV.	Quantitative APR and System Performance Review	50 Points
V.	Coordinated Entry Compliance Review	25 Points

Reviewers will be provided a copy of the Application for New and Renewal Projects, the Application Guidelines and supporting documentation. Reviewers will also be provided a copy of the HUD eLOCCS , Agency Annual Performance Report (ARP) and Data Quality reports to assist in the qualitative evaluation of renewal applications.

Review Team

A diverse team of independent reviewers has been identified that **reflects those over-represented in the local homelessness population, as well as those with lived experience.** All reviewers have experience in the human services or homeless assistance arena and will conduct the project application reviews. An orientation is conducted and each reviewer assigned a minimum of two project applications. Each application is reviewed by a minimum of two independent reviewers.

Rating and Ranking

Based on the results of the application rating, APR and CE compliance reviews (renewals only), project scores are rated and ranked from the highest proposal score down. Project applications

are then ranked, except CoC planning projects, having them fall into two Tiers based on financial threshold. All projects must pass HUD's eligibility and threshold requirement specified above, no matter their priority.

New: Reallocation

The CoC will also consider reallocating funds from existing renewal projects to fund new or expand higher performing projects. The following factors will be considered: (1) Projects that do not align with HUD and COC policies and priorities; (2) Projects that are underperforming, as measured by APR scores; (3) Projects indicating that they will not or cannot implement the scope of work submitted in the previous NOFA application and (4) Projects that show a 2-3 year trend of underspending, or projects that indicate that funding is in excess of their ability to spend.

Applicant Notification

Project applicants accepted for inclusion in the consolidated CoC NOFA application will be notified in writing 30 days prior to the HUD Consolidation Application submission deadline. Applications rejected for inclusion in the consolidated plan have the right to appeal the CoCs decision. Specific guidance is provided regarding appeal to the Collaborative Applicant of the CoC's decision. If applicant complaint cannot be resolved at the local level, Project Applicants have the right to submit a Solo Applicant directly to HUD.

Appeals

Project applicants that believe they were denied the opportunity to participate in the local CoC planning process in a reasonable manner and were rejected or reallocated by the CoC may appeal the rejection directly to the Collaborative Applicant for review by the CoC Governance Board and determination. Specific guidance, forms and submission guidelines for local appeal process are available upon request to the Collaborative Applicant. If resolution at the local level is unsuccessful, Applicants can appeal directly to HUD by submitting a Solo Applicant project application in e-snaps prior to the application deadline of November 16, 2021 by 8:00 p.m. eastern time.

For questions or concerns, please email Ann Pope at adpope@dekalbcountyga.gov.

Glossary of Key Terms

CoC Program Components

- **Permanent Housing**

Permanent housing (PH) is defined as community-based housing without a designated length of stay in which formerly homeless individuals and families live as independently as possible. Under PH, a program participant must be the tenant on a lease (or sublease) for an initial term of at least one

year that is renewable and is terminable only for cause. Further, leases (or subleases) must be renewable for a minimum term of one month.

The CoC Program funds two types of permanent housing: permanent supportive housing (PSH) for persons with disabilities and rapid re-housing. Permanent supportive housing is permanent housing with indefinite leasing or rental assistance paired with supportive services to assist homeless persons with a disability or families with an adult or child member with a disability achieve housing stability. Rapid re-housing (RRH) emphasizes housing search and relocation services and short- and medium-term rental assistance to move homeless persons and families (with or without a disability) as rapidly as possible into permanent housing.

- **Transitional Housing**

Transitional housing (TH) is designed to provide homeless individuals and families with the interim stability and support to successfully move to and maintain permanent housing. Transitional housing may be used to cover the costs of up to 24 months of housing with accompanying supportive services. Program participants must have a lease (or sublease) or occupancy agreement in place when residing in transitional housing. The provisions of the CoC Program's TH program component have not changed significantly from the TH provisions under SHP.

- **Joint Transitional Housing and PH- Rapid Rehousing**

These projects provide low-barrier, temporary housing while individuals and families quickly move to permanent housing with a seamless program design. The joint TH and PH-RRH component combines two existing program components, TH and PH-RRH, into a single project to serve individuals and families experiencing homelessness. Eligible costs include the following: Capital costs (i.e., new construction, rehabilitation, or acquisition) leasing of a structure or units, and operating costs to provide transitional housing; Short or medium-term tenant-based rental assistance on behalf of program participants to pay for the rapid re-housing portion of the project; Supportive services; HMIS; and Project administrative costs.

Joint TH and PH-RRH component projects that assist program participants must be able to provide both transitional housing assistance and rapid rehousing assistance to each program participant. HUD will require that applications for this program component demonstrate that the project will have capacity to provide both kinds of assistance as needed to each program participant.

- **Supportive Services Only**

The supportive services only (SSO) program component allows recipients and subrecipients to provide services to homeless individuals and families not residing in housing operated by the recipient. SSO recipients and subrecipients may use the funds to conduct outreach to sheltered and unsheltered homeless persons and families, link clients with housing or other necessary services, and provide ongoing support. SSO projects may be offered in a structure or structures at one central

site, or in multiple buildings at scattered sites where services are delivered. Projects may be operated independent of a building (e.g., street outreach) and in a variety of community-based settings, including in homeless programs operated by other agencies.

- **Homeless Management Information System**

Funds under this component may be used only by Homeless Management Information System (HMIS) leads for leasing a structure in which the HMIS operates, for operating the structure in which the HMIS is housed, and/or for covering other costs related to establishing, operating, and customizing a CoC's HMIS. Other recipients and subrecipients may not apply for funds under the HMIS program component, but may include costs associated with contributing data to the CoC's HMIS within their project under another program component (PH, TH, SSO, or HP).

- **Homelessness Prevention**

Recipients and subrecipients located in HUD-designated High Performing Communities (HPCs) may use CoC Program funds for homelessness prevention assistance for individuals and families at risk of homelessness. The services under this component may include housing relocation and stabilization services as well as short- and medium-term rental assistance to prevent an individual or family from becoming homeless. Through this component, recipients and subrecipients may help individuals and families at-risk of homelessness to maintain their existing housing or transition to new permanent housing. Homelessness prevention must be administered in accordance with 24 CFR part 576.

****DeKalb County CoC has not received HUD designation as a High Performing Community (HPC) therefore no applications will be accepted for this program component.**

Eligible Costs – See § 578.37(a)

The eligible costs under the CoC Program are summarized below:

- **Acquisition**

Acquisition of real property is an eligible cost category under the PH, TH, and SSO program components. Grant funds may be used for up to 100 percent of the cost of purchasing property for the purpose of providing permanent housing, transitional housing, and supportive services only activities.

- **Rehabilitation**

Rehabilitation of structures is an eligible cost category under the PH, TH, and SSO program components. Eligible rehabilitation costs include installing cost-saving energy measures and bringing a structure up to health and safety standards. Rehabilitation on leased properties is ineligible.

New Construction

New construction of structures is eligible under the PH and TH program components. New construction may include building entirely new facilities, constructing an addition to an existing structure that increases the floor area by 100 percent or more, and the cost of land for construction. Projects must demonstrate that construction is more cost-effective than rehabilitation. Unlike the previous regulations, the CoC Program interim rule establishes no

maximum grant limits for rehabilitation or new construction. CoC Program funds may be used for up to 100 percent of costs as long as the match requirement is met through other resources. New construction on leased properties is ineligible.

- **Leasing Costs**

Leasing is an eligible cost category under the PH, TH, SSO, and HMIS program components. Funds may be used to lease individual units or all or part of structures. Rents must be reasonable and, in the case of individual units, the rent paid may not exceed HUD-determined Fair Market Rents. Leasing funds may not be used for units or structures owned by the recipient, subrecipient, their parent organization(s), any other related organization(s), or organizations that are members of a partnership where the partnership owns the structure without a HUD-authorized exception. When leasing funds are used to pay rent on units, the lease must be between the recipient or the subrecipient and the landowner, with a sublease or occupancy agreement with the program participant. The recipient may, but is not required to, charge the program participant an occupancy charge, consistent with the parameters specified in the interim rule. **2022 FAIR MARKET RENTS (FMR) WILL APPLY FOR THE 2021 COC COMPETITION.**

- **Rental Assistance Costs**

Rental assistance is an eligible cost category under the PH and TH program components and may be tenant-based (TBRA), sponsor-based (SBRA), or project-based (PBRA), depending upon the component type.

Rental assistance may be short-term for up to 3 months; medium-term for 3 to 24 months; or long-term for more than 24 months. The length of assistance depends upon the component type under which the cost is funded. Recipients must serve as many program participants as identified in their funding application to HUD, but, if the amount reserved for the term of the grant exceeds the amount needed to pay actual costs, the excess funds may be used to cover property damage, rent increases, or the rental needs of a greater number of program participants.

- **TBRA.** Program participants select any appropriately sized unit within the CoC's geographic area, although recipients or subrecipients may restrict the location under certain circumstances to ensure the availability of the appropriate supportive services. Except for victims of domestic violence, program participants may not retain their rental assistance if they relocate to a unit outside the CoC's geographic area.
- **SBRA.** Program participants must reside in housing owned or leased by a sponsor organization and arranged through a contract between the recipient and the sponsor organization.
- **PBRA.** Program participants must reside in housing provided through a contract with the owner of an existing structure whereby the owner agrees to lease subsidized units to program participants. Program participants may not retain their rental assistance if they relocate to a unit outside the project.
- When rental assistance funds are used to pay rent on units, the lease must be between the program participant and the landowner. Each program participant, on whose behalf rental assistance payments are made, must pay a contribution toward rent consistent with the requirements of the interim rule.

- **Supportive Services Costs**

Supportive services are eligible costs under the PH, TH, and SSO program components. The CoC Program interim rule specifies all eligible services and clarifies that any cost not listed in the rule is ineligible. As in the past, services must be offered to residents of PSH and TH for the full period of their residence. RRH programs must require program participants to meet with a case manager at least monthly.

Services may be provided to formerly homeless individuals for up to six months after their exit from homelessness, including the six months following exit from a transitional housing project. Recipients and subrecipients are required to perform an annual assessment of the service needs of their program participants and to adjust services accordingly. Eligible costs include the cost of providing services, the salary and benefits of staff providing services, and materials and supplies used in providing services.

- **Operating Costs**

Operating costs are eligible under the PH, TH, and HMIS program components. Funds may be used to pay the day-to-day operating costs in a single structure or individual housing units, including maintenance (such as scheduled replacement of major systems), repair, building security (when CoC Program funds pay for more than 50 percent of the facility by unit or area), electricity, gas, water, furniture, equipment, property insurance, and taxes. These costs may not be combined with rental assistance costs within the same unit or structure, and operating costs are not eligible under the SSO program component.

- **HMIS Costs**

Costs related to contributing client data to or maintaining data in the CoC's HMIS or a comparable database for victim services providers or legal services providers are eligible costs under the PH, TH, SSO, and HMIS program components. Eligible HMIS costs include hardware, equipment and software costs; training and overhead; and staffing costs associated with contributing data to the HMIS designated by the CoC for its geographic area.

- **Project Administration**

Recipients and subrecipients may use up to 10 percent of any grant, excluding the amount for CoC planning and Unified Funding Agency (UFA) costs, established through the CoC Program NOFA for project administrative costs. These costs include expenses related to the overall administration of the grant (24 CFR part 578.59), such as management, coordination, monitoring, and evaluation activities and environmental review.

- **Match**

Match is actual cash or in-kind resources contributed to the grant. All costs paid for with matching funds must be for activities that are eligible under the CoC Program, even if the recipient is not receiving CoC Program grant funds for that activity. All grant funds must be matched with an amount no less than 25% of the awarded grant amount (excluding the amount awarded to the leasing budget line item) with cash or in-kind resources. Match resources may be from public (not statutorily prohibited by the funding agency from being used as a match) or private resources.

- **Leverage**

Leverage is the non-match cash or non-match in-kind resources committed to making a CoC Program project fully operational. This includes all resources in excess of the required 25 percent match for CoC Program funds as well as other resources that are used on costs that are ineligible in the CoC Program.

Leverage funds may be used for any program related costs, even if the costs are not budgeted or not eligible in the CoC Program. Leverage may be used to support any activity within the project provided by the recipient or subrecipient. **NOT REQUIRED FOR THE 2021 COMPETITION**

HUD COC NOFO RESOURCES:

- **2021 COC NOFO Competition Page:** <https://www.hudexchange.info/programs/e-snaps/fy-2021-coc-program-nofa-coc-program-competition/>
- **COC Program Interim Rule (24 CFR part 578)**
<http://www.govinfo.gov/content/pkg/CFR-2018-title24-vol3/xml/CFr-2018-title24-vol3-part578.xml>
- **2021 COC NOFO:** <https://www.grant.gov/web/grants/search-grants.html?keywords=hud%20coc%20nofo>
- **Application Pages**
 - **Access E-snaps Application System:** <https://esnaps.hud.gov>
 - **E-snaps Information:** <https://www.hudexchange.info/programs/e-snaps/>
- **Code of Conduct for HUD Grant Programs:**
https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants
- **Dun & Bradstreet Data Universal Number System (DUNS):** <http://dnb.com/duns-number.html>
- **System for Award Management (SAM):** <https://www.same.gov/SAM>
- **Training and Resources:** www.hudexchange.info/homelessness-assistance/
- **Listserv:** www.hudexchange.info/maillinglist
- **HUD.GOV Email Addresses**
- cocnofo@hud.gov for questions about the NOFO, competition and applications;
- E-snaps@hud.gov for questions about e-snaps technical issues.

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

2

Application Review Team

FY2021 CoC NOFO Review Team

Braunwin Camp – Planning Manager

Mary Faulkner – Fiscal Specialist

Kristin Rhodes – Project Monitor

Michael Bryant – Executive Director New Life Community Ministries

Amber Mullen – Heath and Homeless Advocate

Glenwood Ross – Georgia State University, Andrew Young School of Public Policy

Cheryl Moyer – Open Doors

Sonya Tobler – DeKalb County Schools, Homeless Liaison

Tommie Jones – Consultant

Alma Cooper – Consultant

Elizabeth Thompson – Making a Way Housing

Charles Stern – United Way

Recused:

Tyese Lawyer – CoC Governance Board Chair

Antoinette Fields – SSVF/Compliance Mgr

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

3

Application Review Instructions

2021 COC NOFO PROJECT APPLICATION

REVIEW AND RATING INSTRUCTIONS

#3

All DeKalb CoC Project Applications will receive a three-part proposal review. Each will undergo a Compliance and Threshold Review as well as an Objective Quantitative review. **Each Project Application will be reviewed and rated by a minimum of two independent reviewers.** A copy of the Application Guidelines, Project Application, Exhibits and **Source Data Guides** are provided for your reference and to assist in rating the application.

Objective Review Criteria (Renewal Projects)

This review includes a comprehensive evaluation of the application responsiveness to HUD funding and policy priorities identified in the NOFA as well as an objective evaluation of each proposal component including:

- Section A: Applicant Information 25 Points
- Section B: Project Information 25 Points
- Section C: System Performance and Service Capacity 25 Points
- Quantitative APR Performance Review 50 Points
- Coordinated Entry Compliance 25 Points
- **Reviewers are asked to review and rate sections A – C only.**

Objective Review Criteria (New Projects)

This review includes a comprehensive evaluation of the application responsiveness to HUD funding and policy priorities identified in the NOFA as well as an objective evaluation of each proposal component including:

- Section A: Applicant Information 25 Points
- Section B: New Project Information 25 Points
- Section C: System Performance and Service Capacity* 25 Points
- New Project Bonus Point 1 – 4 Points
- **Performance Data for New Projects may be derived from the HUD APR, Comparable Database or an Internal Database**

Please return your completed application rating forms by email to adpope@dekalbcountyga.gov and plan to attend a virtual application debriefing session on Friday, October 22, 2021 at 3:00 p.m. If you any questions regarding the applications or the review process please call or email Ann Pope at (678) 428-8832 / adpope@dekalbcountyga.gov

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

4

Revised Application for New Projects with Scoring Tool
Attached



DeKalb County
G E O R G I A

DeKalb Community Development Department

FY 2021

Continuum of Care Program Competition

This program is funded by the
United States Department of Housing and Urban Development (HUD)

REVISED

2021 DeKalb Application for New Projects

Release Date: September 9, 2021

Information Meeting: September 9, 2021 1:00 pm.

REVISED

Deadline for Electronic Submission

October 5, 2021 @ 3:00 p.m.

No applications will be accepted after the deadline.

Michael Thurmond, CEO

BOARD OF COMMISSIONERS

Robert Patrick, District 1; Jeff Rader, District 2;

Larry Johnson, District 3; Steve Bradshaw, District 4; Mereda Johnson, District 5;

Ted Terry, District 6; Lorraine Cochran Johnson, Super District 7

www.dekalbcountyga.gov



Continuum of Care for Homeless Programs

HUD Continuum of Care Program Competition

2021 DeKalb Application for New CoC Projects

Project Type: ☐ PSH ☐ RRH ☐ TH+RRH ☐ SSO ☐ HMIS
☐ DV Bonus
☐ Transition ☐ Consolidation ☐ Expansion

A. Applicant Information

1. Applicant (Agency Legal Name)
 - a. DUNS Number
 - b. SAM Registration Date
 - c. Applicant Physical Address
 - d. Applicant Contact Name
 - e. Applicant Contact Title
 2. Contact Name for this Application*
 - a. Contact Title
 - b. Telephone Number
 - c. Email Address
 - d. FAX Number
- *The name and contact information of the person within the organization who has the authority to act of the organization's behalf as it relates to carrying out actions contracted by your organization.*

3. Project Information

a. Project Name	
b. GIW (Trans/Consol/Expan) only	
c. Requested Amount	
If new, does the applicant have a current IRS 501(c)(3) status? Please attach a copy of the 501(c)(3) Certificate from IRS (Exhibit A)	<input type="checkbox"/> Yes <input type="checkbox"/> No

4. **Revised:** Provide a clear and concise description of the proposed new project, **including the role of subrecipient, DV or health partner**, if applicable. Include information on the following: (a) the community need or gap that will be addressed by the project (b) target population(s) and number to be served (c) **barriers faced by the target population, particularly persons of different races and ethnicities who are overrepresented in the local homeless population** and (d) **what steps will be taken to address or eliminate identified barriers to participation**, and (e) expected client outcomes.

5. Describe recent relevant experience that the applicant or any subrecipient has in effectively utilizing federal, state, or local funds and performing the activities proposed in the application.

6. Is the applicant currently or recently funded by other federal, state or local grants that assist the homeless? Specify funding source, **including CARES or American Rescue Act funding, award period and amount** (s). Is the agency in compliance with all grant or contract requirements? If not please explain.

7. Has the applicant or subrecipient ever been required to repay Federal Funds?
 Yes ☐ No ☐ If yes, please explain.
 Has the applicant or subrecipient ever had funds recaptured by HUD?
☐ Yes ☐ No If yes, please explain.
 Does the applicant or subrecipient have any current outstanding federal debt?
 Yes ☐ No ☐ If yes, please explain.

8. Does the applicant have open (unresolved) monitoring findings or concerns from any governmental or foundation funder? Yes ☐ No ☐
 If yes, please list findings, concerns and status of remediation activities.

Date of Monitoring Finding/Concern	Remediation Activity and Current Status

9. Does your organization currently use the ClientTrack Homeless Management Information System (HMIS)? How is data collection and quality ensured? If the applicant or subrecipient is a Victim Service Provider, does the organization use a comparable database? How is data collection and quality ensured? How are client outcomes tracked?
10. Does the applicant or subrecipient currently participate in the activities of the DeKalb CoC?
11. If yes, please list the names of representative from your organization that participated in the activities listed below:

a. Attended CoC Meetings

Representative Name	Date of CoC Meeting

- b. Served on a CoC Committee (please provide the representative name and the name of the CoC Board, Committee or workgroup, i.e. Governance, Planning, Veterans, etc.)

Representative Name	CoC Committee

- c. Participated in other CoC activities (provide the name of the representative and the name and date of the activity (i.e. case managers meetings, HMIS user groups, trainings, special homeless initiatives, prior point in time counts, etc.)

Representative Name	CoC Activity	Date

12. If your agencies was not represented in the above CoC activities, please explain why.
13. Does your organization currently participate in the DeKalb CoC Coordinated Entry System? Describe participation.
14. Please submit (**Exhibit B**) the following information regarding your Board of Directors.
- a. Board Structure
 - b. List of board members, include contact information for the Board Chair and Secretary)
 - c. Board meeting schedule for the past 12 months and the next six months
 - d. Minutes from previous 4 board meetings
15. All applicants must submit a copy of the most recent audit your agency has received, including the management letter (**Exhibit C**). If the letter identifies any findings or concerns, provide copies of any subsequent correspondence and/or agency plan of action to address these items. If your agency does not have an audit, please provide a financial statement.
16. If the audit in Exhibit C is older than 12 months, provide explanation of delays in audit and date when pending current audit is expected to be issued.

B. New Project Information - 25 Points

1. Indicate the type of new project proposed

CoC BONUS PROJECT (Indicate Project Type Below)

Permanent Housing PSH _____ RRH _____ Joint TH/RRH _____
SSO-CE _____ HMIS (HMIS Lead Only) _____

DV BONUS (Indicate Project Type Below)

PH-RRH _____ Joint TH/RRH _____ SSO-CE _____ DV Expansion (Renewals Projects Only) _____

TRANSITION _____ CONSOLIDATION _____ EXPANSION _____

2. Please describe the agencies current or previous experience operating a similar project, specify number of years. (a) if applying for the DV Bonus, please describe the applicant and/or subrecipient experience serving survivors of Domestic Violence or Human Trafficking.
3. Indicate the type of **new** permanent housing proposed
 - a. include the number and configuration of units.
 - b. Describe how the type of housing, number and configuration of units will fit the needs of proposed program participants (e.g. two or more bedrooms for families).
 - c. If applicable, indicate the duration of housing assistance to be provided to ensure program participants rapid move to sustainable permanent housing.
4. Describe the project applicant or subrecipient experience in utilizing evidence-based approaches to improve housing outcomes, increase self-sufficiency and reduce homelessness.
 - a. Indicate the degree to which you are currently implementing these practices and how they will be implemented if funded.
 - b. If applying for the DV Bonus, describe your experience utilizing trauma-informed, victim centered approaches to meet the safety and needs of DV survivors.

5. (a) Describe how program participants, including those fleeing domestic violence are assisted to obtain and remaining in permanent housing in a manner that fits their needs (e.g. transportation to access needed services, safety planning/emergency transfer, case management, additional client-centered assistance to ensure retention of permanent housing). (b) Describe the type(s) of supportive services that will be offered to help program participants successfully retain permanent housing, regardless of funding source. If applying for the DV Bonus, describe how the project meets the unique safety/services needs of DV survivors experiencing homelessness. Indicate the specific services that will be offered.
6. If applying for the SSO-CE/DV, describe the policies, procedures and practices that will equip the CoCs coordinated entry to better meet the needs of survivors of domestic violence, dating violence, or stalking.
7. Is the proposed project 100% dedicated to serving the chronically homeless? Yes or No
If not, does your project prioritize the chronically homeless for "roll over beds" Yes or No.
8. Does this project currently follow a housing first service approach? Yes or No. If yes, please describe (1) the process for accepting a new client into the program? (what are the eligibility criteria? If no, please explain.
9. Indicate whether any of the following apply to your project

Housing First/Low Barrier Approach	Answer	
	Yes	No
(a) Does the project accept all clients regardless of current substance use or history or use?		
(b) Does the project accept clients who are diagnosed with or show symptoms of mental illness?		
(c) Does the project accept clients regardless of criminal history?		
(d) Does the project accept clients regardless of income or financial resources?		
(e) Does the project use a harm-reduction model for drugs and/or alcohol use?		

10. Under what circumstances can/will a client be terminated from the program?

11. Indicate whether any of the following apply to your project

Will program terminate clients from the program under the following circumstances	Answer	
	Yes	No
(a) Failure to participate in supportive services?		
(b) Failure to make progress on a service plan?		
(c) Loss of income or failure to increase income?		
(d) Being a victim of domestic violence		
(e) Any other activity not typically covered in a lease agreement?		

12. What services, if any, will you required clients to receive in order to stay in the housing program? What will happen if client relapses or fails to make progress while in the program?

13. If your project serves homeless households with children, please answer the following questions.

- How many employees act as the educational liaison?
- What are their titles?
- What are the employee's responsibilities?

14. Give examples of how you ensure that homeless individuals and families are informed of their eligibility for and receive access to educational services.

15. Please provide examples of steps you take to ensure that children are enrolled in school, connect to Head Start, Part C of the Disabilities Education Act, and/or McKinney Vento education services?
16. **Revised:** (a) Describe the specific project plan to coordinate with training and employment programs to assist participants in obtaining or increasing earned income? (b) Give specific examples of how this plan will be implemented. Identify specific collaborative partners and their roles in your example. (c) **Describe agency past performance in increasing participant earned/cash income.**
17. Describe the specific project plan to coordinate with other mainstream health, social services and employment programs to ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g. Medicare, Medicaid, SSI, Food Stamps, local workforce office, child care and early childhood education).
- a. Give specific examples of how this plan is implemented.
 - b. Identify specific collaborative partners and their roles in your example.
18. (a) Describe the specific project plan to collaborate with mainstream employment organizations to aid homeless individuals and families to gain or increase earned income? (b) please list organizations and provide specific examples of collaboration. If no, please explain.
19. List organizations that you collaborate with to facilitate health insurance enrollment. For each collaboration, provide specific outcomes. Please describe how clients are assisted to use the health insurance benefits available to them. For example, do you provide in-person training, transportation to medical appointments, etc.)
20. **New:** If applying for the PH Bonus (RRH or PSH) (a) describe how the project will utilize housing subsidies or housing units funded through sources other than CoC programs to obtain permanent housing for participants (i.e. HUD 811, PHA Emergency Housing Vouchers, State PSH Vouchers) (b) describe formal coordination with health and /or behavioral healthcare providers to meet the range of supportive services needed by participants.

C. System Performance and Service Capacity - 50 Points

- Revised:** Please complete the chart below showing existing client exits to permanent housing using data from HMIS, a comparable data base for victim service providers or your internal data collection from existing projects. Exits to permanent housing is also a metric used by the CoC to measure improved safety for survivors of domestic violence. Describe how outcome data is collected, what tool is used, etc. Are the outcome(s) tracked in HMIS? If not, why? Are outcomes tracked through a comparable database? If so which? Please provide an explanation if project did not meet established targets.

Emergency Shelter Transitional Housing	Category	Target	Number or %	Explanation
	How many clients were served in emergency shelter/safe shelter or transitional housing			
	How many exited emergency/safe shelter or transitional housing			
	How many exited to permanent housing (PH)	70%		
	Successful exits (exited to PH/Total Exits for the period)			
Permanent Supportive Housing	Category	Target	Number or %	Explanation
	How many clients were served Permanent Supportive Housing			
	How many exited or retained permanent housing			
	How many exited to or retained permanent housing	70%		
	Successful exits (exited to PH/Total Exits for the period)			
Rapid Re-Housing	Category	Target	Number or %	Explanation
	How many clients were served in Rapid Rehousing			
	How many exited Rapid Rehousing			
	How many exited to permanent housing	70%		

	Successful exits (exited to PH/Total Exits for the period)			

2. Revised: Give specific examples of the strategies the new project will employ to support achievement of the following CoC- wide performance objectives

- Reduce recurring episodes of homelessness
- Reduction in length of time persons remain homeless
- Increase percentage of persons who obtain and retain permanent housing
- Increase in percent of adults who gain or increase employment or non-employment cash income

A. Budget

1. OPERATING BUDGET

To be completed only if requesting operating funds

Eligible Costs		Quantity (limit 400 characters)	SHP Request 1 Year
1	Maintenance/Repair		
2	Property taxes and insurance	V	
3	Replacement Reserve		
4	Building security		
5	Electricity, gas, water		
6	Furniture		
7	Equipment (lease/buy)		
Total Request			
Cash / In Kind Match			
Total Operating Budget			

2. SUPPORTIVE SERVICES BUDGET

To be completed only if requesting supportive services funds (new project limited to case management up to 20%)

Eligible Costs		Quantity (limit 400 characters)	SHP Request 1 year
1	Assessment of Service Needs		
2	Assistance with Moving Costs		
3	Case Management		
4	Child Care		
5	Education Services		
6	Employment Assistance		
7	Food		
8	Housing/Counseling Services		
9	Legal Services		
10	Life Skills		
11	Mental Health Services		
12	Outpatient Health Services		
13	Outreach Services		
14	Substance Abuse Treatment Services		
15	Transportation		
16	Utility Deposits		
Total service dollars requested			
Cash / In kind Match			
Total Supportive Services Budget			

3. LEASING

Number of Years in Grant Term				
Unit type (bedroom #)	Number of Units	FY2022 FMR	One Year Leasing Budget	Total Leasing Request
0		\$	\$	\$
1		\$	\$	\$
2		\$	\$	\$
3		\$	\$	\$
4		\$	\$	
Leasing Assistance Subtotal				
For facility or office rental, enter one year budget			\$	\$
SHP Leasing Total			\$	\$

4. RENTAL ASSISTANCE

Number of Years in Grant Term				
Unit type (bedroom #)	Number of Units	FY2022 FMR	One Year Leasing Budget	Total Leasing Request
0		\$	\$	\$
1		\$	\$	\$
2		\$	\$	\$
3		\$	\$	\$
4		\$	\$	
Unit Rental Assistance Subtotal				

5. BUDGET SUMMARY

PROGRAM SUMMARY BUDGET (Activities)		CoC Request	Cash / In-kind Match	Totals
1	Real Property Leasing from Leasing Budget Chart	\$		
2	Supportive Services from Supportive Services Budget Chart	\$		
3	Operations from Operations Budget Chart	\$		
4	Rental Assistance	\$		
5	(Subtotal lines 1 – 4)	\$		
5	CoC Request	\$		
6	Administrative Costs (Up to 10% of line 5)*	\$		
		Total CoC Request (Total lines 5 and 6):	Total Cash/In-kind Match:	Total Budget (Total CoC Request + Total Cash Match):
		\$	\$	\$

B. MATCH

Project applicants are required to provide match for each project. Projects without sufficient match shall be determined ineligible. (Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties (18 U.S.C. §§ 1001, 1010, 1012, 31 U.S.C. §§ 3729, 3802). Information on Match requirements can be found in the CoC Interim Rule at 24 CFR 578.72.

Match (Cash or In-Kind Resources)

Except for leasing, match resources must equal to at least 25% of the total requested HUD funding, including project and administrative costs. Please note, Cash and In-Kind Match must qualify as eligible program expenses under the CoC Interim Rule. All projects must have a written commitment letter or (MOU) to document the required match. Copies of these commitment documents must be submitted with the approved ESNAPS submission. A written commitment may include signed letters (on letterhead), memoranda of agreement, or other documented evidence of a commitment. All written commitments must be signed and dated by an authorized representative, and should include the name of the contributing organization, the type of contribution (cash, in-kind, child care, case management, etc.), the value of the contribution, the date that the contribution will be available, and the source of funds. The written commitment must include the project name and be addressed to the project applicant or non-profit.

1. **Cash Match** - Primary Sources of Match Funds (to equal 25% of total costs minus leasing amounts)

	SOURCE	AMOUNT
A	_____	_____
B	_____	_____
C	_____	_____
D	_____	_____
E	_____	_____
F	_____	_____
		TOTAL

2. **In-Kind Match** - Primary Sources of Match In-Kind Resources (to equal 25% of total costs minus leasing)

	SOURCE	12 Mo. \$ Value
A	_____	_____
B	_____	_____
C	_____	_____
D	_____	_____
E	_____	_____
		TOTAL

C. Certification

All information in this application is true and correct. The governing body of the applicant has duly authorized this document and the applicant will comply with the following:

- Applicant will complete the HUD Project Application in e-snaps with the same information as contained in this application unless the CoC Project Review Scoring Committee has requested adjustments during the rating/ranking process. Those adjustments would supersede this document and are reflected in the Project Ranking Letter sent to each applicant.
- Applicant agrees to participate fully in the DeKalb CoC coordinated entry system.
- Applicant agrees to participate fully with this community's Homeless Management Information System (HMIS) (ClientTrack) or comparable database if Victim Services Provider.
- Applicant agrees to comply with all Administrative, National and Department Policy Requirements and Terms for HUD Financial Assistance Awards

**Name (please
type)** _____

Title: _____

Phone: _____

Email: _____

Original Signature of Authorized Representative:

Date: _____

**DeKalb County Homeless Collaborative Continuum of Care
2021 New Project Application
Objective Review and Rating Criteria**

Applicant Name/Project #: _____ **Reviewer** _____

DATA SOURCE	MEASURE	SCORING	POINT RANGE
	Section B - Eligible New Projects		
App Q4, Q5	Description of the project is clear and leaves no unanswered questions about the type and services to be provided, role of subrecipient, if applicable target population, number to be served, barriers faced/steps to eliminate and expected outcomes.	Yes Partial No	6 points 4 points 0 points
	<u>Score only one of the Types of projects below</u>		
	<u>New Rapid Rehousing Projects:</u> Will the project serve homeless individuals, families or unaccompanied youth living on the streets, in emergency shelter, or persons fleeing domestic violence? <u>If applying for the DV Bonus</u> , is the project dedicated to serving homeless survivors of domestic violence, dating violence, stalking or human trafficking?	Yes No	5 points 0 points
	<u>New Permanent Supportive Housing Projects:</u> Will the project serve exclusively (100%) chronically homeless individuals and families?	Yes No	5 points 0 points
	<u>New DV Bonus Projects:</u> Is the new project dedicated to serving homeless survivors of domestic violence, dating violence, stalking or human trafficking? Does the applicant demonstrate experience and use of trauma informed, victim centered approaches?	Yes No	5 points 0 points
	<u>New Services Only Projects:</u> Will the project support the development or operation of centralized or coordinated assessment system designed to conduct outreach to sheltered and unsheltered homeless persons and families, including persons fleeing DV, link clients with housing or other necessary services, and provide ongoing support? If applying for a <u>DV-SSO Project for Coordinated Entry</u> , will the project enhance system capacity to coordinate referrals or housing assistance for survivors of DV?	Yes No	5 points 0 points
	<u>New HMIS Projects:</u> Will the project be conducted by the Homeless Management Information System (HMIS) lead for leasing a structure in which the HMIS operates, for operating the structure in which the HMIS is housed, and/or for covering other costs related to establishing, operating, and customizing the CoC's HMIS.	Yes No	5 points 0 points
	<u>New Joint TH /PH-RRH Projects:</u> Does the project have demonstrated capacity to provide both transitional housing and rapid rehousing	Yes No	5 points 0 points

	services to homeless individuals and families, including persons fleeing or attempting to flee domestic violence?		
	New Expansion: Does the project expand current operations of an eligible CoC renewal project by adding units, beds, or persons served? If applying for a DV Bonus for Expansion , does the project expand an existing renewal project to add units, beds or services dedicated to persons eligible to be served with DV bonus funding?	Yes No	5 points 0 points
App Q8	Applicant has no unresolved monitoring findings	Yes No	3 points 0 points
App Q11a	Agency representation/attendance at CoC Meetings in the past year	4 meetings 3 meetings 2 meetings 1 meeting 0 meetings	5 points 4 points 3 points 2 point 0 points
App Q11b	Served on a CoC committee in the past year (e.g. CoC Board, Committees, Subcommittees, Workgroups, etc.)	Yes No	3 points 0 points
App Q11c	Participates in other CoC activities (e.g., Case Mangers Meetings and Coordinated Entry Meetings/Training)	Yes No	3 points 0 points
		Total Points Application Section A (max 25 points)	
	Section B – New Project Information		
App Q2	Applicant has demonstrated experience providing housing and/or services to the homeless population, including victims of Domestic Violence or Human Trafficking?	2 years + 0 -2 years	5 points 3 points
App Q3	Does the type, scale and location of the proposed housing fit the needs of the clients to be served?	Yes No	2 points 0 points
App Q5b	Are the types of supportive services proposed appropriate to meet the needs of clients to be served? If applying for the DV Bonus , are services appropriate to meet the unique service and safety needs of DV survivors?	Yes No	3 points 0 points
App Q7	Project serves or prioritizes the chronically homeless	Yes No	3 points 0 points
App Q8	Project follows a housing first /low barrier approach including no preconditions or barriers to entry except as required by regulation or funding source.	Yes No	1 point 0 points
App Q9a	Project accepts all clients regardless of substance abuse / use	Yes No	1 point 0 points
App Q9b	Project accepts clients who are diagnosed with / show symptoms of mental illness	Yes No	1 point 0 points

App Q9c	Project accepts clients regardless of criminal history	Yes No	1 point 0 points
App Q9d	Project accepts clients regardless of income or financial resources	Yes No	1 point 0 points
App Q9e	Project uses harm-reduction model for drugs and/or alcohol use	Yes No	1 point 0 points
App Q13	Project has dedicated staff to ensure homeless children are enrolled in school and receive educational services.	Yes No	1 point 0 points
App Q17	Clearly describes project plan to ensure participants gain access to mainstream services. To receive full points, answer must include specific and appropriate examples and list collaborative partners.	Yes No	2 point 0 points
App Q17a	Provides specific and appropriate examples	Yes No	2 points 0 points
App Q17b	Identifies specific collaborative partners	Yes No	2 point 0 points
App Q18	Project facilitates mainstream employment	Yes No	2 point 0 points
App Q19	Project facilitates health insurance enrollment	Yes No	2 point 0 points
		Total Points Application Section B (max 25 pts)	
Section C – System Performance and Service Capacity			
<i><u>Score only one of the Types of projects below for Q1</u></i>			
App Q1 TH	Successful Exits from Emergency Shelter or Transitional Housing to Permanent Housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q1 PH	Successful Exits from Permanent Supportive Housing to Permanent Housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q1 RRH	Successful Exits from Rapid Rehousing to Permanent Housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q2a	Reducing recurring episodes of homelessness Provides specific and realistic examples	Yes Partial No	10 points 5 points 0 points

App Q2b	Reducing lengths of stay homeless systems Provides specific and realistic examples	Yes Partial No	10 points 5 points 0 points								
App Q2c	Securing and stabilizing participants in PH Provides specific and realistic examples	Yes Partial No	10 points 5 points 0 points								
App Q2d	Increased income Provides specific and realistic examples	Yes Partial No	10 point 5 points 0 points								
		Total Points Application Section C – 50 Points									
	Total Points Earned		100								
	New Project Bonus Points (Maximum Points – 4)		<table><tr><td>New SSO</td><td>4</td></tr><tr><td>New PSH</td><td>3</td></tr><tr><td>New JT TH/RRH</td><td>2</td></tr><tr><td>HMIS</td><td>1</td></tr></table>	New SSO	4	New PSH	3	New JT TH/RRH	2	HMIS	1
New SSO	4										
New PSH	3										
New JT TH/RRH	2										
HMIS	1										

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

5

Revised Application for Renewal Projects with Scoring Tool
Attached



DeKalb County
G E O R G I A

DeKalb Community Development Department FY 2021

Continuum of Care Program Competition

This program is funded by the
United States Department of Housing and Urban Development (HUD)

REVISED

2021 DeKalb Application for Renewal Projects

Release Date: September 9, 2021

Information Meeting: September 9, 2021 1:00 pm.

REVISED

Deadline for Electronic Submission

September 30 @ 3:00 p.m.

No applications will be accepted after the deadline.

Michael Thurmond, CEO

BOARD OF COMMISSIONERS

Robert Patrick, District 1; Jeff Rader, District 2;

Larry Johnson, District 3; Steve Bradshaw, District 4; Mereda Johnson, District 5;

Ted Terry, District 6; Lorraine Cochran Johnson, Super District 7

www.dekalbcountyga.gov



DeKalb County
GEORGIA

HUD Continuum of Care Program Competition
2021 DeKalb Application for Renewal CoC Projects

Project Type: PSH ☐ S+C ☐ RRH ☐ RRH-DV ☐ Joint TH + RRH ☐
SSO ☐ HMIS ☐

A. Applicant Information – 25 points

1. Applicant (Agency Name) _____

- a. Applicant DUNS Number
- b. Applicant SAM Registration Date
- c. Applicant Address

Address Line 1:

Line 2:

Line 3:

- d. Applicant Contact Name
- e. Applicant Contact Title

2. Contact Name for this Application _____

- a. Contact Title
- b. Telephone Number (Direct)
- c. Email Address
- d. FAX Number

3. Project Information

a. Project Name as Shown on GIW	
b. Project Grant #	
c. Start and End Date of Most Recent CoC Award	<input type="text"/> to <input type="text"/>

d. Are you requesting a change in funding level	<input type="checkbox"/> Yes, due to unused funding	<input type="checkbox"/> No
	<input type="checkbox"/> Yes, due to expansion	<input type="checkbox"/> No

Does the applicant have a current IRS 501(c)(3) status? Please attach a copy of the 501(c)(3) Certificate from IRS (Exhibit A)	Yes	<input type="checkbox"/>
	No	<input type="checkbox"/>

4. **Revised:** Please provide a clear and concise project description of the scope of the renewal project. The description should include the community need, target population(s) to be served, and expected outcomes. **Include information on barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and (d) what steps will/have be taken to eliminate the identified barriers.**
5. Do you anticipate expending all funds allocated in your current CoC award? Yes ☐ No ☐
If not, please explain.
6. Have any funds been recaptured by HUD for the most recently expired grant term related to this renewal program? Yes ☐ No ☐
If yes, what was the amount of recaptured funds? _____. In the blanks below, please indicate the amount of funds that were not expended at the expiration of your each grant period. Please attach copies of your program grant's ELOCCS for each year (Exhibit C).
- 2020 _____
2019 _____
2018 _____
7. What was the date of your most recent HUD monitoring visit? _____. If applicable, please attach a copy of your most recent monitoring report, along with any responses, documentation on corrective action, and any other associated documents (Exhibit E). Please attach most recent HUD Grant Agreement, Amendments and Technical Submission which fully describe your current project (Exhibit D)

8. Does the applicant have open (unresolved) monitoring findings or concerns from any governmental or foundation funder? ☐ Yes ☐ No
If yes, list findings or concerns and remediation activities.

Finding/Concern	Remediation Activities

9. List the names of representatives from your organization who participated in CoC activities as shown below:

a. Attended Quarterly CoC Meetings

Representative Name	Date of CoC Meeting

b. Participated in the CoC's 2020 HIC Count Yes ☐ No ☐

Representative Name	Date(s) HIC Data Submitted to CoC

c. Served on a CoC Board or Committee (provide the reps name and the name of the Committee)

Representative Name	CoC Board/Committee

d. Participated in other CoC activities (provide the name of the representative and the date of the activity including Case Managers Meetings, HMIS User Groups and CoC Trainings)

Representative Name	CoC Activity	Date Attended

10. If your organization was not represented in the above CoC activities, please explain why?
11. Describe how your organization participates in the DeKalb CoC Coordinated Entry System?
Answer may include enrollment, referrals, etc.
12. All applicants must submit a copy of the most recent audit your agency has received, including the management letter (**Exhibit A**). If the letter identifies any findings or concerns, provide any copies of any subsequent correspondence and/or explain agency's plan of action to address these items. If your agency does not have an audit, please provide a financial statement.
13. If the audit in **Exhibit C** is older than 12 months, provide explanation of delays in audit and date when pending current audit is expected to be issued.
14. Is your agency currently or recently funded by other federal, state or local grants that assist the homeless? Please provide a description, including funding source, award period and amount (s), **include CARES ACT and American Rescue Plan funding if applicable**. Is the agency in compliance with all grant or contract requirements? If not, please explain.
15. Has your agency ever been required to repay Federal Funds? ☐ Yes ☐ No. If yes, please explain. Does the applicant have any current outstanding federal debt? No ☐ Yes ☐
If yes, please explain.

B. Project Information - 25 Points

1. Project Type

Check Type Housing	Housing Type	Check Pop Served	Population Served (Based on most recent APR)	Check all subpop that apply	Subpopulations	Indicate % of clients served in each category
	Permanent Supportive Housing		Individuals		Chronic Homeless	
	Facility Based		Households with Children		DV Survivors	
	Scattered Site		Unaccompanied Youth		Trafficking Victims	
	Rapid Rehousing		Veterans		Substance Abuse	
	Joint Transitional Housing/Rapid Rehousing		Seniors		Mentally Ill	
					HIV/Aids	
					Households with Children	
					Veterans	
					Unaccompanied Youth	
					Other – Specify	

2. Please describe agency experience providing housing and/or services to the homeless population (s) during COVID 19. Please attach a copy of Agency Policies and Procedures related to the CoC renewal project that specifically addresses agency Covid safety protocols and strategies, including use of COVID CoC waivers. **(Exhibit G)**

3. If applicable, please describe agency experience providing transitional or bridge housing to the homeless population.

4. If your project dedicated to serving the chronically homeless? Yes ☐ No ☐ If not, does your project prioritize the chronically homeless for “roll over beds”? Yes ☐ No ☐

5. Does this project follow a housing first service approach? Yes ☐ No ☐ If yes, please describe the process for accepting new clients into the program? (2) what is the criteria for eligibility? If no, please explain.

6. Indicate whether any of the following apply to your project

Housing First/Low Barrier Approach	Answer		Comments
	Yes	No	
a. Does the project accept all clients regardless of current substance use or history of use?			
b. Does the project accept clients who are diagnosed with or show symptoms of mental illness			
c. Does the project accept clients regardless of criminal history?			
d. Does the project accept clients regardless of income or financial resources?			
e. Does the project use a harm-reduction model for drugs and/or alcohol use/treatment			

7. Indicate whether any of the following apply to your project

Will the project terminate clients from housing under the following circumstances?	Answer	
	Yes	No
f. Failure to participate in supportive services?		
g. Failure to make progress on a service plan?		
h. Loss of income or failure to gain/increase income?		
i. Being a victim of domestic violence?		
j. Any other activity not typically covered in a lease agreement?		

8. Under what circumstances can/will a client be terminated from the program?

9. What services, if any, will you require clients to receive in order to stay in the housing program?
10. What happens if a client relapses or fails to make progress while in the program?
11. If you project serves homeless households with children, please answer the following questions:
- a. How many employees act as the educational liaison? _____
 - b. What are their titles? _____
 - c. What are the employees' responsibilities?
12. Give examples of how you ensure that homeless individuals and families are informed of their eligibility for and receive access to educational services.
13. Provide examples of steps you take to ensure that children are enrolled in school, connected to Head Start, Part C of the Disabilities education, and/or McKinney Vento education services?
14. (a) Describe the specific actions taken to coordinated and integrate program services with other mainstream health, social services and employment programs to ensure that program participants are assist to obtain benefits from the mainstream programs for which they may be eligible (e.g. Medicare, Medicaid, SSI, Food Stamps, local workforce agency, child care and early childhood education). (b) provide specific examples of how these actions/strategies are implemented. Identify collaborative mainstream partners in your example(s).
15. Describe the project strategy to collaborate with mainstream employment organizations to assist homeless individuals and families to gain or increase earned income? (b) Please list organizations and provide specific examples of collaboration. If no, please explain.
16. List organizations that you collaborate with to facilitate insurance enrollment and health care for project participants. For each collaboration, provide specific outcomes.
17. Describe how clients are assisted to use the health insurance benefits available to them. For example, does the project provide in-person training, transportation to medical appointments, etc.)?

C. System Performance & Service Capacity – 25 Points

REVISED: Please select a project type and complete the charts below showing housing stability achieved through exits to permanent housing, increased income and coordination with mainstream benefits. These same objective performance measures are also utilized as a metric that correlates to improved safety for survivors of domestic violence. Please provide an explanation if there are significant changes between the previous and most recent APR submitted to HUD or data generated from a comparable database.

Metric	Number or % reflected in the previous APR Submitted to HUD	Number or % reflected in the most recent APR Submitted to HUD	% Change	Comment/Explanation
Q1 - Transitional Housing				
a. How many clients were served in Transitional Housing				
b. How many exited Transitional Housing				
c. How many exited to Permanent Housing				
Percentage of Successful Exits (Calculate: c/a)				
Q1 - Permanent Supportive Housing				
a. How many clients were served in Permanent Supportive Housing				
b. How many exited (Leavers)				
c. How many exited to other Permanent Housing				
d. How many remained (Stayers)				
Percentage of Successful Exits/Retention (Exited to PH+ Remains/Total Exits for the Period)				
Q1 - Rapid Rehousing/ RRH-DV				
a. How many clients were served in Rapid Re-Housing/ RRH-DV				
b. How many exited				
c. How many exited to Permanent Housing				
d. Percentage of Successful Exits (Calculate c/a)				

	Metric	Number or % reflected in the previous APR Submitted to HUD	Number or % reflected in the most recent APR Submitted to HUD	% Change	Comment/Explanation
Increased Income	Transitional Housing, Permanent Supportive Housing and Rapid ReHousing/RRH-DV				
	Of those who exited, # of participants that increased their income from employment from entry date to program exit date				
	Of those who exited, # of participants that increased their income from sources other than employment from entry date to program exit date				
	Of those who exited the program, # with zero income from any source				
Mainstream	# of participants that obtained noncash program benefits from program entry date to exit date.				

Bed Units (Residential Programs Only)	Contracted # of Beds	Actual Annual # of Participants (Most recent APR or Comparable database)
# Beds for Households with Children < 18yrs. Old		
a. Number of Households		
b. Number of Adults		
c. Number of Children		
# Beds for Households without Children: Individuals, Couples with no children, Parent or Guardian with adult children (18 yrs or older)		
a. Number of Adults		
# Beds for Number of Households with ONLY Children (unaccompanied youth 17 yrs or younger)		
a. Number of unaccompanied youth 17 yrs or younger		
Total		
Explanation if necessary:		

2. Bed/Unit Inventory and Utilization

- a. # Beds Dedicated to Chronically Homeless (HIC) _____
- b. Total Number of Units under Contract (HIC): _____
- c. Total Number of Units being utilized on 9/30/20 _____
- d. Average Length of Stay, for clients in residence in past 12 months: _____

3. Give specific examples of the strategies your project employs to support achievement of CoC- wide performance objectives, including length of time homeless, % exit to PH and % with increased income

- Q3a. Reduction in length of time persons remain homeless in project (TH only)
- Q3b. Increase in percent of persons who exit to or retain permanent housing
- Q3c. Increase in percent of adults who gain or increase employment or non-employment cash income

4. Are there any other project specific outcome(s) or successes you would like to share? Yes No

- a. What was the projected measurable outcome?
- b. What was the actual measurable outcome?

- c. Is the outcome(s) tracked in HMIS or comparable database? Yes ____ No ____
- d. If no, describe how outcome data is collected, what tool is used, etc.

D. BUDGET

1. OPERATING BUDGET

To be completed only if requesting operating funds

Eligible Costs		Quantity (limit 400 characters)	SHP Request 1 Year
1	Maintenance/Repair		
2	Property taxes and insurance		
3	Replacement Reserve		
4	Building security		
5	Electricity, gas, water		
6	Furniture		
7	Equipment (lease/buy)		
Total Request			
Cash / In Kind Match			
Total Operating Budget			

2. SUPPORTIVE SERVICES BUDGET

To be completed only if requesting supportive services funds (new project limited to case management up to 20%)

Eligible Costs		Quantity (limit 400 characters)	SHP Request 1 year
1	Assessment of Service Needs		
2	Assistance with Moving Costs		
3	Case Management		
4	Child Care		
5	Education Services		
6	Employment Assistance		
7	Food		
8	Housing/Counseling Services		
9	Legal Services		
10	Life Skills		
11	Mental Health Services		
12	Outpatient Health Services		
13	Outreach Services		
14	Substance Abuse Treatment Services		
15	Transportation		
16	Utility Deposits		

Total service dollars requested			
Cash / In kind Match			
Total Supportive Services Budget			

3. LEASING

Number of Years in Grant Term				
Unit type (bedroom #)	Number of Units	FY2022 FMR	One Year Leasing Budget	Total Leasing Request
0		\$	\$	\$
1		\$	\$	\$
2		\$	\$	\$
3		\$	\$	\$
4		\$	\$	
Leasing Assistance Subtotal				
For facility or office rental, enter one year budget			\$	\$
SHP Leasing Total			\$	\$

4. RENTAL ASSISTANCE

Number of Years in Grant Term				
Unit type (bedroom #)	Number of Units	FY2022 FMR	One Year Leasing Budget	Total Leasing Request
0		\$	\$	\$
1		\$	\$	\$
2		\$	\$	\$
3		\$	\$	\$
4		\$	\$	
Unit Rental Assistance Subtotal				

5. BUDGET SUMMARY

PROGRAM SUMMARY BUDGET (Activities)		CoC Request	Cash / In-kind Match	Totals
1	Real Property Leasing from Leasing Budget Chart	\$		
2	Supportive Services from Supportive Services Budget Chart	\$		
3	Operations from Operations Budget Chart	\$		
4	Rental Assistance	\$		
5	(Subtotal lines 1 – 4)	\$		
5	CoC Request	\$		
6	Administrative Costs (Up to 10% of line 5)*	\$		
		Total CoC Request (Total lines 5 and 6):	Total Cash/In-kind Match:	Total Budget (Total CoC Request + Total Cash Match):
		\$	\$	\$

A. MATCH

Project applicants are required to provide matching funds for each project. Projects without sufficient match shall be determined ineligible. (Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties (18 U.S.C. §§ 1001, 1010, 1012, 31 U.S.C. §§ 3729, 3802). Information on Match requirements can be found in the CoC Interim Rule at 24 CFR 578.72.

I. Match (Cash or In-Kind Resources)

Except for leasing, match resources must equal to at least 25% of the total requested HUD funding, including project and administrative costs. Please note, Cash and In-Kind Match must qualify as eligible program expenses under the CoC Interim Rule.

All projects must have a written commitment letter or (MOU) to document the required match. Copies of these commitment documents must be submitted with the approved ESNAPS submission. A written commitment may include signed letters (on letterhead), memoranda of agreement, or other documented evidence of a commitment. All written commitments must be signed and dated by an authorized representative, and should include the name of the contributing organization, the type of contribution (cash, in-kind, child care, case management, etc.), the value of the contribution, the date that the contribution will be available, and the source of funds. The written commitment must include the project name and be addressed to the project applicant or non-profit.

Cash Match - Primary Sources of Match Funds (to equal 25% of total costs minus leasing amounts).

SOURCE		AMOUNT
A	_____	_____
B	_____	_____
C	_____	_____
D	_____	_____
E	_____	_____
F	_____	_____
		TOTAL

In-Kind Match - Primary Sources of Match In-Kind Resources (to equal 25% of total costs minus leasing).

	<i>SOURCE:</i>	<i>12 Mo. \$ Value</i>
A	_____	_____
B	_____	_____
C	_____	_____
D	_____	_____
E	_____	_____
		TOTAL

E.Certification

All information in this application is true and correct. The governing body of the applicant has duly authorized this document and the applicant will comply with the following:

- Applicant will complete the HUD Project Application forms with the same information as contained in this application unless the CoC Project Review Scoring Committee has requested adjustments during the rating/ranking process. Those adjustments would supersede this document and are included in the Project Ranking Letter sent to each applicant.
- Applicant agrees to participate fully in the DeKalb CoC coordinated entry system.
- Applicant agrees to participate fully with this community's Homeless Management Information System (HMIS) (ClientTrack).
- Applicant agrees to comply with all Administrative, National and Department Policy Requirements and Terms for HUD Financial Assistance Awards

Name:

(please type)

Title:

Phone:

Email:

Original Signature of Authorized Representative:

Date

**DeKalb County Homeless Collaborative Continuum of Care
2021 Renewal Project Application Objective Review and Rating Criteria**

Applicant Name/Project # : _____ **Reviewer** _____

DATA SOURCE	MEASURE	SCORING	POINT RANGE
Applicant Information			
App Q4	Clear and concise description of scope of renewal project ...Community Need ...Target Population and Barriers(s) ...Number to be Served ...Expected Outcome(s) ...Steps to eliminate barriers		1 point 1 point 1 point 1 point 1 point
App Q5 eLOCCS Grant Detail 2020	Anticipated Expenditure of Funds by the Expiration of Current Contract (2020) (Scoring: expend 80% of funds, receive 3 points; 70% = 2 points, 50% or less = 0)	100% 80% 70% 50% or less	5 points 3 points 2 points 0 points
App Q6 eLOCCS Grant Detail 2019, 2018	Unexpended Funds in the Previous 3 Grant Years (2020, 2019, 2018) (Scoring: expend 80% of funds = 3 points; 70% = 2 points, 50% or less = 0)	100% 80% 70% 50% or less	5 points 3 points 2 points 0 points
App Q8	Agency has open monitoring findings or concerns	No Yes	2 points 0 points
App Q9a	Agency representation/attendance at CoC Meetings in the past year	3 meetings 2 meetings 1 meeting 0 meetings	4 points 3 points 2 points 1 point
App Q9b	Participated in CoC's 2020 HIC count (Response includes representative and submission date)	Yes No	1 point 0 points
App Q9c	Served on a CoC committee in the past year (e.g., CoC Board, Committees, Subcommittees, Workgroups, etc.)	Yes No	1 point 0 points
App 9d	Participated in other CoC activities (e.g., Case Managers Meetings, Training, Homeless Initiatives)	Yes No	1 point 0 points
App Q11	Project participated in coordinated entry in compliance with the CoCs Coordinated Entry Policies and Procedures;	Yes No	1 point 0 points

		Total Points Application - Section A (max 25 points)	
Project Information			
App Q1	Subpopulations Served (75% or more of clients served)	CH DV Substance Abuse Mentally Ill HIV/Aids HH/Children Veterans Youth	2 points 2 points 2 point 1 point 1 points 2 points 1 points 2 points
App Q4	Project is 100% dedicated to serving the chronically homeless, is Dedicated Plus or prioritizes the chronically homeless (if yes to either question award full points)	Yes No	2 points 0 points
App Q5	Project is using Housing First principles including no preconditions or barriers to entry except as required by regulation or funding source, and the provision of necessary supports to maintain housing and prevent a return to homelessness, which may include participant requirements.	Yes No	1 point 0 points
App Q6a	Project accepts all clients regardless of substance abuse / use	Yes No	1 point 0 points
App Q6b	Project accepts clients who are diagnosed with / show symptoms of mental illness	Yes No	1 point 0 points
App Q6c	Project accepts clients regardless of criminal history	Yes No	1 point 0 points
App Q6d	Project accepts clients regardless of income or financial resources	Yes No	1 point 0 points
App Q6e	Project uses evidence based/harm-reduction model for drugs and/or alcohol use	Yes No	1 point 0 points
App Q14	Clearly describes (a)project strategies to ensure participants gain access to mainstream services. (To receive full points, answer must include (b) specific and appropriate examples of implementation and (c) identify specific collaborative partners.	Yes No	2 point 0 points

App Q15	Clearly describes (a) project strategies to ensure participants gain or increase earned income. (To receive full points, answer must include (b) specific and appropriate examples of collaboration with employment organizations and (c) identify specific collaborative partners.	Yes No	2 points 0 points
		Total Points Application Section B (max 25 points)	
System Performance and Service Capacity			
App Q1 (TH, Jt TH/RRH)	Answer from Chart for: Transitional Housing (TH or Joint TH-RRH) Successful exits to permanent housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q1 PSH Rate Q1A and Q1B. Enter the Highest Score for either A or B for a maximum PSH score of 10 pts.	Answer from Chart for: Permanent Housing A. Permanent Supportive Housing (PSH) Successful Retention in Permanent Supportive Housing (Divide total number retained by total number served to calculate %) Enter % _____	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
	B. Permanent Supportive Housing (PSH) Successful Exits to Other Permanent Housing (Divide total number exited to other permanent housing by total number exited to calculate%) Enter % _____		
App Q1 RRH	Answer from Chart for: Rapid Rehousing Successful Exits to Permanent Housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q3a	Reducing lengths of stay homeless systems Provides specific and realistic examples	Yes Partial No	5 point 2 points 0 points
App Q3b	Securing and stabilizing participants in Permanent Housing Provides specific and realistic examples	Yes Partial No	5 point 2 points 0 points
App Q3c	Increased income Provides specific and realistic examples	Yes Partial No	5 point 2 points 0 points

		Total Points Application Section C (max 25 pts)	
SUBTOTAL – APPLICATION SECTIONS A, B AND C Maximum 75 points			
Quantitative APR Performance Review (Do not Complete – To be Completed by the Collaborative Applicant) NOFO APR HMIS Data Score Card: Data Source – SAGE APR CSV v5.1			
APR DQ Sections 1, 2 and 6	Data Quality (Accuracy, Completeness, Timeliness) % of client data with missing elements and/or entries reflecting “don’t know or refused”	0-5% 6-20% >20%	5 points 2 points 0 points
App Q1 (Housing Inventory Count – HIC)	Bed Utilization Bed/Unit Utilization Rate**	90 to 100% 80 to 89% 60 to 79% <60%	5 points 3 points 1 point 0 points
APR Q19a1	Increased Earned Income Stayers with increased earned income	Yes No	5 points 0 points
APR Q19a1	Increased Other Income Stayers with increased other income	>20% 10-20% 1-9% 0%	5 points 3 points 1 point 0 points
APR Q19a2	Increased Earned Income Leavers with increased earned income	Yes No	5 points 0 points
APR Q19a2	Increased Other Income Leavers with increased other income	>21% 10-20% 1-9% 0%	5 points 3 points 1 point 0 points
APR Q20b	Non-Cash Benefits Sources Leavers % 1+ sources of non-cash benefits upon exit	75 to 100% 50 to 74% <50%	5points 3 points 1 points
APR Q20b	Non-Cash Benefits Sources Stayers % 1+ sources of non-cash benefits upon exit	75 to 100% 50 to 74% <50%	5 points 3 points 1 point
APR Q22c	Rapid Rehousing Projects Only Length of Time between Project Start Date and Housing Move in Date	7 days or less 8 – 30 days 31 – 60 days 61 -90 days 91 – 180 days	5 points 3 points 2 points 1 point 0 points
Q23a	Successful Exits Total percentage of persons exiting project to positive (permanent) housing destinations	80-100% 60-79% 59-60% 50-59% < 49.99%	5 points 3 points 2 points 1 point 0 points

		Total APR Maximum 50 Points	
SAGE HMIS /ClientTrack	Coordinated Entry Compliance % of total new project enrollments referred through CE	80 – 100% 50 – 79% 50%>	25 points 15 points 7 points
		Total CE Maximum 25 Points	
TOTAL – RENEWAL APPLICATION SECTIONS A, B AND C + APR/CE REVIEW			
Maximum Score 150 points			

Attachment 1E-2:

#6

Renewal Project Application
Nicholas House – Project New Horizon



DeKalb County
GEORGIA

HUD Continuum of Care Program Competition
2021 DeKalb Application for Renewal CoC Projects

Project Type: PSH ☒ S+C ☐ RRH ☐ RRH-DV ☐ Joint TH + RRH ☐
SSO ☐ HMIS ☐

A. Applicant Information – 25 points

1. Applicant (Agency Name) Nicholas House, Inc.

- a. Applicant DUNS Number 187871892
- b. Applicant SAM Registration Date 9/30/21
- c. Applicant Address
Address Line 1: P. O. Box 15577
Line 2: Atlanta. GA 30333
Line 3:
- d. Applicant Contact Name Michael Jones
- e. Applicant Contact Title Interim Executive Director

2. Contact Name for this Application Terrisita Terry

- a. Contact Title – Director of Development
- b. Telephone Number (Direct) 678 490-6482
- c. Email Address tterry@nicholashouse.org
- d. FAX Number (404) 622-6482

3. Project Information

a. Project Name as Shown on GIW	New Horizons	
b. Project Grant #	GA0221L4B081805	
c. Start and End Date of Most Recent CoC Award	12/1/19	to 11/30/20

d. Are you requesting a change in funding level	<input type="checkbox"/> Yes, due to unused funding	<input checked="" type="checkbox"/> No
	<input type="checkbox"/> Yes, due to expansion	<input type="checkbox"/> No

Does the applicant have a current IRS 501(c)(3) status? Please attach a copy of the 501(c)(3) Certificate from IRS (Exhibit A)	Yes	<input checked="" type="checkbox"/>
	No	<input type="checkbox"/>

4. Please provide a clear and concise project description of the scope of the renewal project. The description should include the community need, target population(s) to be served, and expected outcomes.

Family homelessness is a critical issue to address in DeKalb County. The most recent DeKalb Point in Time Count in January 2021 found 72 unsheltered family members showing an 18% increase over the previous year and representing over 30% of the total DeKalb homeless population. This surpasses the State -wide average as well as surrounding areas, such as City of Atlanta, which has over 15% of homeless in families. DeKalb County schools System reports more and larger numbers with more than 2,000 children considered homeless in school. Additionally, among homeless family members in DeKalb, the point in time count found over 60% have one or more disabilities and over 70% have been homeless more than one year. This indicates a disproportionate number of homeless. Fortunately, the Nicholas House New Horizons Program enables 20 chronically homeless families with a disability, representing approximately 65 parents and children to obtain immediate, permanent apartment-based housing to ensure stability as well as intensive case management support to identify and address family needs.

This program addresses three of the key HUD and COC priorities by focusing on the chronically homeless, families and with a housing first model. Any composition of homeless family is accepted with entry through the COC's coordinated intake and assessment process to ensure those with the highest barriers are housed first. We are using a housing first model as a national best practice, including harm reduction and motivational interviewing strategies to provide a client centered service approach with inclusive decision making by the participant. As such, there are no barriers to entry other than having children, being chronically homeless and having a disability as defined by HUD (substance abuse, mental illness, physical/development challenges). Leases are

in the name of Nicholas House to eliminate initial apartment rental barriers due to family's criminal background or housing history or lack of income. Apartment units are located among 2 apartment communities located very near each other with whom we have agreements due to the low vacancy rates making a single complex for all units not possible. A mix of two and three bedroom furnished units are available for various family sizes. The locations are on mass transit lines for ease of transportation. For each family, a housing barrier assessment is conducted and needs are identified. Each family develops a detailed individual service plan. A case manager ensures services are provided to support the goals and action steps in the service plan with monthly in-home meetings plus other contact as needed. Any mainstream benefits for which the family may qualify is immediately established and applications submitted as well as health assessments. The focus on parents includes reducing past barriers to housing that may be present (mental/physical health, addiction, poor credit, eviction, criminal history), increasing current cash flow and future earning potential (GED, education, job training, job search), and changing poor decision-making patterns that lead to creating new housing barriers. For children, coordination with the school system ensures child educational progress with supplemental tutoring provided as needed and access to their own mental health services to address the social and behavioral needs of homeless children.

Collaborative partners are identified for services needed by families, including mental/physical health, job training, childcare and others. Nicholas House will pay all rent monthly (to include utilities with lease); however, parents pay 30% of adjusted gross income or 10% of gross income, whichever is larger, as an occupancy charge to help establish a budgeting pattern and accountability. There is no formal timeline for ending program support due to the housing barriers such families may have. However, various program policies and apartment community lease violations may require program termination for which an appeal process is defined. If a family determines it is ready for greater independence, an exit plan will be defined, connection to community resources established and cost sustainable housing identified for the family. Expected outcomes include the immediate housing and initial stability upon which to build future progress for 20 family units comprised of at least 65 or more individuals. Each family will be stabilized and any disabling condition addressed as a precursor to economic independence.

Additionally, while the chronically homeless may often find difficulty in maintaining leases/housing stability, at least 75% will maintain housing at least 1 year in the program by design, we provide an open-ended length of stay based on client desires, it is anticipated that all families will make progress toward independent exit as stability and household income increases resulting in 90% of families existing the program will enter their own permanent housing.

5. Do you anticipate expending all funds allocated in your current CoC award? Yes ☐ No ☒
If not, please explain.

We project funds to be remaining in operating expenses, while all leasing expenses will be completely used with additional Agency funds used for paying additional for leasing costs not covered by grants. During the first year of the project, there were funds in operations for initially furnishing all apartments. Not as much has been needed in subsequent years for new furniture. However, due to current wear and tear replacement furniture is required. We would like to consider a contract amendment to move some funds to the service area, if possible, for use to provide more MARTA/food and other eligible service support to participants.

6. Have any funds been recaptured by HUD for the most recently expired grant term related to this renewal program? ☒ ☐
If yes, what was the amount of recaptured funds? _____. In the blanks below, please indicate the amount of funds that were not expended at the expiration of your each grant period. Please attach copies of your program grant's ELOCCS for each year (Exhibit C).

2020 completed -all expended
2019 completed - all expended
2018 completed - all expended

7. What was the date of your most recent HUD monitoring visit? _____. If applicable, please attach a copy of your most recent monitoring report, along with any responses, documentation on corrective action, and any other associated documents (Exhibit E). Please attach most recent HUD Grant Agreement, Amendments and Technical Submission which fully describe your current project (Exhibit D)

8. Does the applicant have open (unresolved) monitoring findings or concerns from any governmental or foundation funder? ☐ Yes ☒ No
If yes, list findings or concerns and remediation activities.

Finding/Concern	Remediation Activities

9. List the names of representatives from your organization who participated in CoC activities as shown below:

a. Attended Quarterly CoC Meetings

Representative Name	Date of CoC Meeting
Dennis Bowman	March 2021
Latanga Montgomery	March and August 2021

b. Participated in the CoC's 2020 HIC Count

Yes ☒ No ☐

Representative Name	Date(s) HIC Data Submitted to CoC

c. Served on a CoC Board or Committee (provide the reps name and the name of the Committee)

Representative Name	CoC Board/Committee
Dennis Bowman	Planning Committee
Dennis Bowman	Standards/Policy Committee

d. Participated in other CoC activities (provide the name of the representative and the date of the activity including Case Managers Meetings, HMIS User Groups and CoC Trainings)

Representative Name	CoC Activity	Date Attended
Latanga Montgomery	DeKalb CoC Quarterly Meeting	3/17/21
Latanga Montgomery	DeKalb HMIS Training - New CE Referral Process	5/20/21
Latanga Montgomery	DeKalb CoC Quarterly Meeting	8/18/21
Latanga Montgomery	Emergency Housing Voucher Training	9/1/21
Latanga Montgomery	Virtual CoC NOFO Application Information Meeting	9/9/21
Dennis Bowman	Cold weather shelter response planning	1/2021
Dennis Bowman	DeKalb HUD planning input meeting	Ongoing

10. If your organization was not represented in the above CoC activities, please explain why?
N/A Nicholas House has been very active with the DeKalb CoC.

11. Describe how your organization participates in the DeKalb CoC Coordinated Entry System?
Answer may include enrollment, referrals, etc.

Nicholas House is an active participant and supporter of the CoC coordinated entry system. We initially helped to test the original Coordinated Entry process and assisted with input to develop the screening and assessment tool questions use to determine priority list. Under the new call center system, we have volunteered to provide a case manager's time for help in answering incoming assessment calls to Coordinated Entry through a remote connection. Additionally, all clients enrolled into our New Horizons project must be referred from the Coordinated Entry Team and we report our openings to the team for filling as they become available. Additionally, Nicholas House promotes the DeKalb Coordinated Entry points, phone number and process to the community through

information on our website, on our office telephone auto attendant options and by direct referral as when speaking with homeless DeKalb residents.

12. All applicants must submit a copy of the most recent audit your agency has received, including the management letter (Exhibit A). If the letter identifies any findings or concerns, provide any copies of any subsequent correspondence and/or explain agency's plan of action to address these items. If your agency does not have an audit, please provide a financial statement.

See attached Audit ending 8/31/2019. No finds or concerns so no management letter issued.

13. If the audit in Exhibit C is older than 12 months, provide explanation of delays in audit and date when pending current audit is expected to be issued.

N/A-Attached audit is for the end of our most recent fiscal year 8/31/19

14. Is your agency currently or recently funded by other federal, state or local grants that assist the homeless? Please provide a description, including funding source, award period and amount (s), **include CARES ACT and American Rescue Plan funding if applicable**. Is the agency in compliance with all grant or contract requirements? If not, please explain.

City of Atlanta HOME	9/1/18-8/30/19	\$265,440
City of Atlanta HOME	9/1/19-8/30-20	\$274,887
City if Atlanta CDBG	6/1/18-7/30/19	\$50,000
City of Atlanta CDBG	6/1/18-5/30/19	\$72,851
City of Atlanta CDBG	6/1/18-5/30/19	\$10,000
City of Atlanta ESG	6/1/18 -5/30/19	\$82,000
City of Atlanta CDBG	6/1/19-5/30/20	\$10,000
City of Atlanta ESG	7/1/18-6/30/19	\$63,000
City of Atlanta CDBG	7/1/18-6/30/19	\$32,000
City of Atlanta CDBG	7/1/19-6/30/20	\$54,368
Georgia Department of Comm. Affrs.	7/1/18-6/30/19	\$33,000
Georgia Department of Human Srvs.	10/1/18-9/30-19	\$76,000
Georgia Department of Human Srvs.	10/1/19-9/30/20	\$76,575
Fulton County Human Services	1/1/18-12/31/19	\$10,000

15. Has your agency ever been required to repay Federal Funds? ☐ Yes ☒ No. If yes, please explain. Does the applicant have any current outstanding federal debt? ☒ No ☐ Yes
If yes, please explain.

B. Project Information - 25 Points

1. Project Type

Check Type Housing	Housing Type	Check Pop Served	Population Served (Based on most recent APR)	Check all sub pop that apply	Subpopulations	Indicate % of clients served in each category
	Permanent Supportive Housing	X	Individuals		Chronic Homeless	100%
	Facility Based	X	Households with Children	X	DV Survivors	9%
	Scattered Site		Unaccompanied Youth		Trafficking Victims	
	Rapid Rehousing		Veterans		Substance Abuse	1% of all individuals and 5% of households
	Joint Transitional Housing/Rapid Rehousing		Seniors		Mentally ill	17% of individuals and 66% of households
					HIV/Aids	
					Households with Children	100%
					Veterans	
					Unaccompanied Youth	
					Other – Specify	16% of individuals and 66% of households Physical disability 4% Developmental disability 4% Chronic Health Condition 9%

2. Please describe agency experience providing housing and/or services to the homeless population (s) during COVID 19. Please attach a copy of Agency Policies and Procedures related to the CoC renewal project that specifically addresses agency Covid safety protocols and strategies, including use of COVID CoC waivers. (Exhibit G)

In the past year, Nicholas House served 661 individuals from 184 families (a 17% increase from the prior year) with our ongoing program efforts in emergency shelter, rapid rehousing, and permanent

supportive housing. Due to impacts from Covid-19, Nicholas House served an additional 1,012 people from 498 households who experienced rent and utility arrears to avoid eviction and homelessness, for a total served of 1,673 children and parents from 682 families. Nicholas House also adapted quickly and continuously to best support the families in our emergency shelter and apartment-based programs as we weathered the Covid-19 pandemic. From families losing jobs, trying to prevent community infection, the after-school program operating all day as students switched to digital learning, and facing quickly rising demand, Nicholas House continued to meet the needs of the families we serve. Additionally, we expanded service to help families on the brink of homelessness and eviction due to lost jobs and were able to assist 900 more people than the year before in homeless prevention. As a result of our rapid response, we also have now entered into new long-term partnership with the Stadium Neighborhoods Community Trust Fund and another with Partners for Home and the Atlanta Continuum of Care for a new nationwide best practice approach to reducing homelessness at the point of assessment at Gateway and other emergency shelters. With this new Diversion project, Nicholas House is working on behalf of all other agencies to assist them in identifying more immediate housing solutions before families enter the homeless system through problem-solving conversations with the at-risk households to determine what resources and support system they may already have and provide minimal financial assistance as may be needed. The initial efforts of this project have been so successful that we are in discussions to further expand the scale of it before year end.

Additionally, most notably during the pandemic last year, due to our efforts in covid mitigation protocols at the shelter and client education and delivery of masks, sanitizers and testing/vaccination access for clients in apartments, we are pleased to say that there was only 1 case of Covid among all clients and staff.

Nicholas House has been addressing the issues of family homelessness for 40 years. Our mission is to help homeless families achieve self-sufficiency. We do so by providing a temporary place to live while addressing the root causes of why a family is homeless so they may never be homeless again. We currently provide housing and services to more than 300 homeless children and parents each night in multiple programs to help families at different stages of need. These programs include 1) initial move-in assistance and leasing advocacy due to history or initial funds due to lack of savings; 2) TBRA programs for initial move in and ongoing rental subsidy assistance for those with some income but not yet enough to maintain housing independently. 3) a group shelter facility for families with no income needing immediate stability and plans toward future employment and self-sufficiency, and 4) permanent supportive housing for chronically homeless families and additional barriers of disability.

Additionally, participants in all our programs are part of our 2-year follow-up and housing stability program after leaving direct services to ensure continued stability and early intervention and prevention should issues arise that could threaten or compromise independence. In addition to direct housing assistance, we provide full wrap-around services to support whatever goals may be in individual service plans, including afterschool and summer camp programming for children, adult education and life skill workshops, case management, food, transportation, physical and mental healthcare and more. Nicholas House is unique in addressing family homelessness in three ways: 1) accepting any composition of family to keep families intact rather than separating genders, older boys or larger families into separate shelter; 2) emphasizing family accountability and progress toward self-sufficiency with continued formal evaluation against goals; and 3) focusing on long-term outcome measures. Our ongoing follow up shows that between 85-90% of families remain self-sufficient two years after ending services.

3. If applicable, please describe agency experience providing transitional or bridge housing to the homeless population.

This renewal application does not include transitional housing. However, Nicholas House does have a long history of providing homeless services, including transitional housing. In fact, Nicholas House started the first transitional housing program for homeless families in the State of Georgia over 30 years ago in DeKalb County.

4. If your project dedicated to serving the chronically homeless? Yes ☒ No ☐ If not, does your project prioritize the chronically homeless for "roll over beds"? Yes ☐ No ☐

5. Does this project follow a housing first service approach? Yes ☒ No ☐ If yes, please describe the process for accepting new clients into the program? (2) what is the criteria for eligibility? If no, please explain.

1) The Nicholas House New Horizons program was designed as and follows a housing first model with no barriers to entry. All clients enrolled must be referred by the Coordinate Entry Team, which has used the COC specified coordinated intake and assessment scoring to house those in the most need first. Any vacancies are reported to the Coordinate Entry. Once a referral is made to the program, the case manager meets with the families to gather HUD required documents, confirm eligibility and discuss the housing option and family needs. Once all HUD required documentation is gathered, the case manager schedules a move-in date, reviews the apartment lease and occupancy agreement with the client for their signature and provides a move-in kit and keys to the unit which is already fully furnished. Subsequent meetings begin the process of ensuring a service plan, medical needs, school enrollment for children and employment options.

2) There are no barriers to entry other than having at least one minor child, being chronically homeless and having a disability as defined by HUD (substance abuse, mental illness, physical or developmental challenges). We also must conduct a background check in compliance with apartment management requirements and State law to ensure no history of arson, meth production, or registered sex offender status. The case manager uses national best practices approaches such as a harm-reduction approach to case management, motivational interviewing and trauma informed care. The case manager is experienced in all such housing first practices along with years of experience with chronically homeless populations with a focus on client centered services and inclusion in decision making. Consequently, although there is no required service/program participation as a basis for housing, we are very pleased that all participants are actively engaged in attending life skills classes, compliance with treatment for various issues, constantly communicating with case manager and pursuing efforts toward future self-sufficiency.

6. Indicate whether any of the following apply to your project

Housing First/Low Barrier Approach	Answer		Comments
	Yes	No	
a. Does the project accept all clients regardless of	X		We have a full housing first philosophy on all issues listed with no barriers to entry other than being

current substance use or history of use?			assessed and entering from the COC coordinated entry process.
b. Does the project accept clients who are diagnosed with or show symptoms of mental illness	X		Mental health issues are accepted and diagnosis or continuing treatment/medication arranged.
c. Does the project accept clients regardless of criminal history?	X		Sex offender status is the only basis of denial due to the housing locations and nature of the family program.
d. Does the project accept clients regardless of income or financial resources?	X		No income required at entry.
e. Does the project use a harm-reduction model for drugs and/or alcohol use/treatment	X		Residents are not denied or removed for use of substances unless it creates issues that impact lease terms. Treatment is arranged while maintaining housing.

7. Indicate whether any of the following apply to your project

Will the project terminate clients from housing under the following circumstances?	Answer	
	Yes	No
f. Failure to participate in supportive services?		X
g. Failure to make progress on a service plan?		X
h. Loss of income or failure to gain/increase income?		X
i. Being a victim of domestic violence?		X
j. Any other activity not typically covered in a lease agreement?		X

8. Under what circumstances can/will a client be terminated from the program?

A client can be terminated from the program only for factors that violate the term of their lease and occupancy agreement, which is the Georgia Apartment Association template lease used by the apartment management and includes factors that create a safety or health danger to the community or agency staff or their family, damage to property or interference with the peaceful enjoyment of the property by other tenants in the apartment community. They are not terminated due to program participation or "rule" violations unless such violations impact the lease terms as noted above.

9. What services, if any, will you require clients to receive in order to stay in the housing program?

We use best practice model of "Motivating Interviewing" and ensure quality programming so that participants want to take advantage of services rather than being required to do so. Consequently, we are pleased to say that all participants are actively engaged with life skills workshops, employment search support, medication compliance, healthcare follow-up and case management support among others. There are no specific service requirements to remain in the housing program other than engagement with the case manager during regular visits to ensure clients are aware of goals, opportunities to take advantage of, discuss issues and needs and to assist with mitigating any issues that may impact lease/housing stability with the apartment management.

10. What happens if a client relapses or fails to make progress while in the program?

We use a best practice model of "Harm Reduction" to try to mitigate any actions that may place a families housing at risk-both with our own expectations and working with the apartment management to avoid losing housing. We have challenged several eviction notices in court and won on behalf of clients as well as headed off formal eviction notices through medication with apartment management. In working with the individual who relapses or fails to make progress, we attempt a best practice of "Client Centered Strength-Based" approach to encourage the individual to see the strengths they have that can propel them toward goals and to want to make more positive choices because of the future they can create for their children. We subsequently provide access to whatever support may be needed to help the individual be successful, such as enrollment in substance abuse recovery programs, employment search assistance, mental health/family counseling and so forth. As a permanent supportive housing program, there is an extended length of time available to help the individual move forward compared to other program types.

11. If you project serves homeless households with children, please answer the following questions:

- a. How many employees act as the educational liaison? 1
- b. What are their titles? Housing Retention Case Manager
- c. What are the employees' responsibilities?

The employee is responsible for overall coordination of services to meet each family's unique needs and assists the family in achieving a defined plan for becoming self-sufficient over time. A key component of this effort is to ensure the academic, social and emotional development of children in the family. As such, she coordinates and ensures external services for children, counseling as needed, school involvement and other agency supplied services to the children (such as our summer camp program).

12. Give examples of how you ensure that homeless individuals and families are informed of their eligibility for and receive access to educational services.

The Case Manager discusses with each family the goals and needs for the children's education. She informs them of their rights and access to services as may be needed. The Case Manager also speaks to the school's social worker and the system homeless liaison to inform them of the student's

homeless status. In one example, the case manager attended meetings and assisted a family in establishing an EAP plan with the school for a student with a disability.

13. Provide examples of steps you take to ensure that children are enrolled in school, connected to Head Start, Part C of the Disabilities education, and/or McKinney Vento education services?

Staff accompanies clients to the school to assist in school enrollment and ensure access to all McKinney Vento Education services in partnership with the school social worker or County homeless educational liaison. Releases are also signed to allow staff to interact directly with the school related to child needs, progress, transportation, grades and other issues. The case manager also encourages parental involvement in school meetings and activities for their child. For pre-school children, staff coordinates with collaborative partners to ensure access to pre-school activities.

14. (a) Describe the specific actions taken to coordinated and integrate program services with other mainstream health, social services and employment programs to ensure that program participants are assist to obtain benefits from the mainstream programs for which they may be eligible (e.g. Medicare, Medicaid, SSI, Food Stamps, local workforce agency, child care and early childhood education). (b) provide specific examples of how these actions/strategies are implemented. Identify collaborative mainstream partners in your example(s).

A) All Staff assesses each participant for current and potential mainstream benefits for which they may be qualified, particularly since all participants have documented disabilities that may impair employment options. Staff supports the client with use of Georgia Gateway – a State website that screens eligibility for mainstream benefits and subsequent applications. As needed, staff accompanies clients to appropriate offices to assist with application or benefit interviews and utilizes SOAR approaches to expedite SSDI as may be needed.

B) For example, staff accompanies clients to the DeKalb County DFCS office to apply or re-certify their case for TANF, SNAPs, CAPS and Medicaid as well as the Social Security Administration for SSDI applications. We have worked with Legal Aid/ Georgia Law Center for the Homeless to assist with appealing an SSDI denial as well as a private law firm, Binder & Binder, to provided pro-bono help with appealing SSDI denials.

15. Describe the project strategy to collaborate with mainstream employment organizations to assist homeless individuals and families to gain or increase earned income? (b) Please list organizations and provide specific examples of collaboration. If no, please explain.

While client disabilities often impair employment opportunities, a Nicholas House Employment Navigator is assigned to each parent to focus on individually coaching parents in job search efforts and to help each parent identify skills/desires for an employment pathway that will provide meaningful employment with long-term growth potential. The Employment Navigator provides clients with job opportunities that match the client's desires, experience and skills and assists the client in following through in applying and going to interviews etc. As needed, the Navigator will coordinate additional job training programs or educational needs for the client to increase the potential for better job placements. The Navigator also encourages/coordinates engagement with the Georgia Department of Labor resources and DeKalb Workforce Development as well as creating

direct employment relationships with Nicholas House corporate partners. For example, we have relationships with Hartsfield Jackson Airport, Enterprise Rental Cars, Atlanta Gas Light, Publix, call centers, hotels and others that have agreed to provide access to employment for our clients. Additionally, we connect clients with various job fairs such as at the Women's Research Center for Self Sufficiency as well as First Step Staffing. During this process, staff uses motivational interviewing techniques to encourage clients toward greater income efforts and identifying/removing obstacles to achieve gainful employment.

16. List organizations that you collaborate with to facilitate insurance enrollment and health care for project participants. For each collaboration, provide specific outcomes.

Nicholas House staff assists program participants to access health insurance and services by first accompanying them to DFCS for Medicaid qualification and enrollment. We subsequently assist clients in choosing a Care Manager Organization such as WellCare, Aetna, Peachcare etc. If Medicaid ineligible, staff assists clients with accessing and enrollment on the Georgia Healthcare Exchange for the Affordable Care Act. If participants are not eligible for the healthcare exchange coverage, we continue efforts to obtain free health insurance coverage via a special program offered through Kaiser Permanente that provides two years of free full health insurance for homeless families not qualifying for other insurance options. All clients have health insurance coverage through various means.

17. Describe how clients are assisted to use the health insurance benefits available to them. For example, does the project provide in-person training, transportation to medical appointments, etc.)?

Nicholas House staff helps participants to access health benefits in a variety of ways. MARTA cards are provided to assist with direct transportation and staff will accompany participants to appointments if desired. Staff also assist participants in researching and finding appropriate medical providers via the Georgia Medicaid Management information system or other insurer databases as often clients find it difficult to know how to find physicians or therapists or know what their benefits will cover. This is done alongside the client so they learn how to access information in the future. For example, one couple requested marriage counseling and staff assisted in finding an appropriate therapist that was covered by their insurance via the database and arranged beginning appointments and transportation.

C. System Performance & Service Capacity – 25 Points

REVISED: Please select a project type and complete the charts below showing housing stability achieved through exits to permanent housing, increased income and coordination with mainstream benefits. These same objective performance measures are also utilized as a metric that correlates to improved safety for survivors of domestic violence. Please provide an explanation if there are significant changes between the previous and most recent APR submitted to HUD or data generated from a comparable database.

Syst	Metric	Number or %	Number or %	% Change	Comment/Explanation
		reflected in the previous APR Submitted to HUD	reflected in the most recent		

			APR Submitted to HUD		
Q1 - Transitional Housing					
a. How many clients were served in Transitional Housing	N/A	N/A	N/A	Project is not Transitional Housing	
b. How many exited Transitional Housing					
c. How many exited to Permanent Housing					
Percentage of Successful Exits (Calculate: c/a)					
Q1 - Permanent Supportive Housing					
a. How many clients were served in Permanent Supportive Housing	83	93		The number of individuals increased in the most recent year due to 4 families exiting and new families entering during the same period year only had 1 family exit. All exits were to permanent housing. 23 households consisting of 93 people.	
b. How many exited (Leavers)	4	19			
c. How many exited to other Permanent Housing	79	74			
d. How many remained (Stayers)	4	19			
Percentage of Successful Exits/Retention (Exited to PH+ Remains/Total Exits for the Period)	83	93			
Q1 - Rapid Rehousing/RRH-DV					
a. How many clients were served in Rapid Rehousing/RRH-DV	N/A	N/A	N/A	Project is not Rapid Rehousing	
b. How many exited					
c. How many exited to Permanent Housing					
d. Percentage of Successful Exits (Calculate c/a)					
Increased	Metric	Number or % reflected in the previous APR Submitted to HUD	Number or % reflected in the most recent APR Submitted to HUD	% Change	Comment/Explanation
	Transitional Housing, Permanent Supportive Housing and Rapid Rehousing/RRH-DV				
	Of those who exited, # of participants that increased their income from	1 adult with 3 children 100%	66.67% (4 of 6 adults exiting)		Previous APR-1 family with 4 people 100% exited with increased income. Overall,

	employment from entry date to program exit date				among all parents 57% increased income. Most recent APR-4 families with 6 adults and 19 people total exited and increased income (66.67% but 100% of the 4 families as 1 parent from two families took care of children while spouse worked. 13 other families have increased income but remain in program. 83.33% increased income from start to exit from all sources – earned and other income. Overall, among all parents in program 68% increased income.
	Of those who exited, # of participants that increased their income from sources other than employment from entry date to program exit date	0	0		
	Of those who exited the program, # with zero income from any source				
Mainstream	# of participants that obtained noncash program benefits from program entry date to exit date.	1 adult with 3 children (100%)	5 of 6 adults with 13 children (83.3%)		Most recent APR-1 adult lost food stamps due to increased income.

Bed Units (Residential Programs Only)		Contracted # of Beds	Actual Annual # of Participants (Most recent APR or Comparable database)
# Beds for Households with Children < 18yrs. Old			
a. Number of Households	20		23
b. Number of Adults	20		34
c. Number of Children	45		59
# Beds for Households without Children: Individuals, Couples with no children, Parent or Guardian with adult children (18 yrs or older)		N/A	
a. Number of Adults			
# Beds for Number of Households with ONLY Children (unaccompanied youth 17 yrs or younger)		N/A	
a. Number of unaccompanied youth 17 yrs or younger			
Total		65	93
Explanation if necessary: Households-number served and households served are more than contracted because 4 families exited and other families entered program during the same time period increasing the total number of households and people as one unit housed two different families during the year. Additionally, the family household size for 2 and three bedroom apartments can vary for the same size unit and a minimum size estimate for the total number of beds in a defined 20 unit project was provided during initial contracting.			

2. Bed/Unit Inventory and Utilization

- a. # Beds Dedicated to Chronically Homeless (HIC) 65 contract/93 actual 100%
- b. Total Number of Units under Contract (HIC): 20 (100%)
- c. Total Number of Units being utilized on 9/30/20 18 (90%-transition as families exit and new one enter)
- d. Average Length of Stay, for clients in residence in past 12 months: 870 days

3. Give specific examples of the strategies your project employs to support achievement of CoC- wide performance objectives, including length of time homeless, % exit to PH and % with increased income

Q3a. Reduction in length of time persons remain homeless in project (TH only)

A) N/A – project not a Transitional Housing (TH) Program

Q3b. Increase in percent of persons who exit to or retain permanent housing

B) As a permanent supportive housing project, this project is able to provide immediate stable and long-term housing for 20 households and more than 65 individuals. All individuals and families who have entered the program have remained in the program until determining that they are ready for full independence. Over 3 years, eight families have not exited to their own self-sustaining permanent housing and two more families are in the process to exit into their own self-sustaining permanent housing. While by definition a housing first program cannot require participants to participate in other services, we are pleased to say our efforts and methods of engaging clients has resulted in all clients actively participating in ongoing life skill workshops, continuous communication with the case manager, consistent treatment compliance for substance abuse or physical conditions, all of which are active efforts toward long term self-sufficiency. This bodes well for the ongoing potential for participants to continue to exist successfully to permanent housing and maintain it. This is achieved by use of best practice approaches such as motivational interviewing and strengths-based case management. Additionally, we work with families to improve credit scores and address debt while in the program. Which reduced barriers and future expenses that could limit exit and sustainability of future permanent housing of their own. These are accomplished through focus on employment and growing income as answered in the next paragraph.

Q3c. Increase in percent of adults who gain or increase employment or non-employment cash income

c) Nicholas House works to increase family income through both access to mainstream benefits and the ability to obtain earned income through employment. This past year, 68% of families were able to increase income compared to 57% the year before with 59% increasing employment income and 23% increasing cash income from other sources. Overall, 83% either maintained or increased income. Seeing the need to focus on income growth, we recently added a new staff position of an Employment Navigator who individually coaches parents in job search efforts and helps parents identify skills/desires for an employment pathway that will provide meaningful employment with long-term income growth potential – taking into consideration any disabling conditions. The Navigator also develops partnerships with training programs and businesses that agree to provide access to employment for clients leveraging agency corporate sponsors in particular. We have relationships for expedited hiring with Hartfield Jackson Airport, Enterprise Car Rental, Publix, Atlanta Gas Light, call centers, and hotels to name a few. We also leverage partners such as DeKalb Workforce Development and the Georgia Department of Labor offices as well as job readiness programs via formal collaborative partners of Connecting Communities, The Atlanta Center for Self-Sufficiency and First Steps Staffing for employment access. For mainstream benefits, all clients are assisted with the Georgia Gateway website to screen for all available benefit opportunities and subsequently assistance with applications as appropriate. We also ensure SSDI application for income given the disabling condition via SOAR trained partners.

4. Are there any other project specific outcome(s) or successes you would like to share? **Yes** ☐ **No** ☐

a. What was the projected measurable outcome?

75% remained housed 65% maintain/increase income

b. What was the actual measurable outcome?

100% remained housed. 83.335 of those exiting increased income. Among all participant (stayers and leavers) 68% maintained or increased income. Both surpassing goals. 50% increased earned income and 23% had other income.

c. Is the outcome(s) tracked in HMIS or comparable database? **Yes XX** ☐ **No** ☐

d. If no, describe how outcome data is collected, what tool is used, etc. **N/A**

D. BUDGET

1. OPERATING BUDGET

To be completed only if requesting operating funds

Eligible Costs		Quantity (limit 400 characters)	SHP Request 1 Year
1	Maintenance/Repair		
2	Property taxes and insurance	Content insurance for 20 units and office	9,000
3	Replacement Reserve		

4	Building security		
5	Electricity, gas, water		
6	Furniture	Furniture and Household accessories for 20 units and office	41,329
7	Equipment (lease/buy)		
Total Request			\$50,329
Cash / In Kind Match			\$12,582
Total Operating Budget			\$62,911

2. SUPPORTIVE SERVICES BUDGET

To be completed only if requesting supportive services funds (new project limited to case management up to 20%)

Eligible Costs		Quantity (limit 400 characters)	SHP Request 1 year
1	Assessment of Service Needs		
2	Assistance with Moving Costs		
3	Case Management	1 FTE salary plus benefits	\$49,314
4	Child Care		
5	Education Services		
6	Employment Assistance		
7	Food	Food Assistance for 20 families	\$6,500
8	Housing/Counseling Services		
9	Legal Services		
10	Life Skills		
11	Mental Health Services		
12	Outpatient Health Services		
13	Outreach Services		
14	Substance Abuse Treatment Services		
15	Transportation	Mass Transit passes for 20 units x 11 weeks	\$6,000
16	Utility Deposits		
Total service dollars requested			\$61,814
Cash / In kind Match			\$15,453
Total Supportive Services Budget			\$77,267

3. LEASING

Number of Years in Grant Term				
Unit type (bedroom #)	Number of Units	FY2022 FMR	One Year Leasing Budget	Total Leasing Request
0		\$	\$	\$
1		\$	\$	\$
2	11	\$1,185	\$141,864	\$141,864
3	9	\$1,491	\$149,604	\$149,604
4		\$	\$	
Leasing Assistance Subtotal			291,468	291,468
For facility or office rental, enter one year budget			\$	\$
SHP Leasing Total			\$291,468	\$291,468

4. RENTAL ASSISTANCE

Number of Years in Grant Term				
Unit type (bedroom #)	Number of Units	FY2022 FMR	One Year Leasing Budget	Total Leasing Request
0		\$	\$	\$
1		\$	\$	\$
2		\$	\$	\$
3		\$	\$	\$
4		\$	\$	\$
Unit Rental Assistance Subtotal			\$	\$
Unit Rental Assistance				

5. BUDGET SUMMARY

PROGRAM SUMMARY BUDGET (Activities)		CoC Request	Cash / In-kind Match	Totals
1	Real Property Leasing from Leasing Budget Chart	\$291,468		\$291,468
2	Supportive Services from Supportive Services Budget Chart	\$61,814	\$15,453	\$77,267
3	Operations from Operations Budget Chart	\$50,329	\$12,582	\$62,911
4	Rental Assistance	\$		
5	(Subtotal lines 1 – 4)	\$		
5	CoC Request	\$403,611		
6	Administrative Costs (Up to 10% of line 5)*	\$24,216	\$6,054	\$30,270
		Total CoC Request (Total lines 5 and 6):	Total Cash/In-kind Match:	Total Budget (Total CoC Request + Total Cash Match):
		\$427,827	\$34,089	\$ 461,916

A. MATCH

Project applicants are required to provide matching funds for each project. Projects without sufficient match shall be determined ineligible. (Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties (18 U.S.C. §§ 1001, 1010, 1012, 31 U.S.C. §§ 3729, 3802). Information on Match requirements can be found in the CoC Interim Rule at 24 CFR 578.72.

I. Match (Cash or In-Kind Resources)

Except for leasing, match resources must equal to at least 25% of the total requested HUD funding, including project and administrative costs. Please note, Cash and In-Kind Match must qualify as eligible program expenses under the CoC Interim Rule.

All projects must have a written commitment letter or (MOU) to document the required match. Copies of these commitment documents must be submitted with the approved ESNAPS submission. A written commitment may include signed letters (on letterhead), memoranda of agreement, or other documented evidence of a commitment. All written commitments must be signed and dated by an authorized representative, and should include the name of the contributing organization, the type of contribution (cash, in-kind, child care, case management, etc.), the value of the contribution, the date that the contribution will be available, and the source of funds. The written commitment must include the project name and be addressed to the project applicant or non-profit.

Cash Match - Primary Sources of Match Funds (to equal 25% of total costs minus leasing amounts).

SOURCE		AMOUNT
A	Nicholas House	\$34,089
B		
C		
D		
E		
F		
		TOTAL \$34,089

In-Kind Match - Primary Sources of Match In-Kind Resources (to equal 25% of total costs minus leasing).

	SOURCE:	12 Mo. \$ Value
A		
B		
C		
D		
E		
		TOTAL


E.Certification

All information in this application is true and correct. The governing body of the applicant has duly authorized this document and the applicant will comply with the following:

- Applicant will complete the HUD Project Application forms with the same information as contained in this application unless the CoC Project Review Scoring Committee has requested adjustments during the rating/ranking process. Those adjustments would supersede this document and are included in the Project Ranking Letter sent to each applicant.
- Applicant agrees to participate fully in the DeKalb CoC coordinated entry system.
- Applicant agrees to participate fully with this community's Homeless Management Information System (HMIS) (ClientTrack).
- Applicant agrees to comply with all Administrative, National and Department Policy Requirements and Terms for HUD Financial Assistance Awards

Name: Michael Jones
(please type)
Title: Interim Executive Director
Phone: 770 316-8626
Email: _____

Original Signature of Authorized Representative:



9/30/21
Date

**DeKalb County Homeless Collaborative Continuum of Care
2021 Renewal Project Application Objective Review and Rating Criteria**

Applicant Name/Project # : _____ **Reviewer** _____

DATA SOURCE	MEASURE	SCORING	POINT RANGE
Applicant Information			
App Q4	Clear and concise description of scope of renewal project ...Community Need ...Target Population and Barriers(s) ...Number to be Served ...Expected Outcome(s) ...Steps to eliminate barriers		1 point 1 point 1 point 1 point 1 point
App Q5 eLOCCS Grant Detail 2020	Anticipated Expenditure of Funds by the Expiration of Current Contract (2020) (Scoring: expend 80% of funds, receive 3 points; 70% = 2 points, 50% or less = 0)	100% 80% 70% 50% or less	5 points 3 points 2 points 0 points
App Q6 eLOCCS Grant Detail 2019, 2018	Unexpended Funds in the Previous 3 Grant Years (2020, 2019, 2018) (Scoring: expend 80% of funds = 3 points; 70% = 2 points, 50% or less = 0)	100% 80% 70% 50% or less	5 points 3 points 2 points 0 points
App Q8	Agency has open monitoring findings or concerns	No Yes	2 points 0 points
App Q9a	Agency representation/attendance at CoC Meetings in the past year	3 meetings 2 meetings 1 meeting 0 meetings	4 points 3 points 2 points 1 point
App Q9b	Participated in CoC's 2020 HIC count (Response includes representative and submission date)	Yes No	1 point 0 points
App Q9c	Served on a CoC committee in the past year (e.g., CoC Board, Committees, Subcommittees, Workgroups, etc.)	Yes No	1 point 0 points
App 9d	Participated in other CoC activities (e.g., Case Managers Meetings, Training, Homeless Initiatives)	Yes No	1 point 0 points
App Q11	Project participated in coordinated entry in compliance with the CoCs Coordinated Entry Policies and Procedures;	Yes No	1 point 0 points

		Total Points Application - Section A (max 25 points)	
Project Information			
App Q1	Subpopulations Served (75% or more of clients served)	CH DV Substance Abuse Mentally Ill HIV/Aids HH/Children Veterans Youth	2 points 2 points 2 point 1 point 1 points 2 points 1 points 2 points
App Q4	Project is 100% dedicated to serving the chronically homeless, is Dedicated Plus or prioritizes the chronically homeless (if yes to either question award full points) points)	Yes No	2 points 0 points
App Q5	Project is using Housing First principles including no preconditions or barriers to entry except as required by regulation or funding source, and the provision of necessary supports to maintain housing and prevent a return to homelessness, which may include participant requirements.	Yes No	1 point 0 points
App Q6a	Project accepts all clients regardless of substance abuse / use	Yes No	1 point 0 points
App Q6b	Project accepts clients who are diagnosed with / show symptoms of mental illness	Yes No	1 point 0 points
App Q6c	Project accepts clients regardless of criminal history	Yes No	1 point 0 points
App Q6d	Project accepts clients regardless of income or financial resources	Yes No	1 point 0 points
App Q6e	Project uses evidence based/harm-reduction model for drugs and/or alcohol use	Yes No	1 point 0 points
App Q14	Clearly describes (a) project strategies to ensure participants gain access to mainstream services. (To receive full points, answer must include (b) specific and appropriate examples of implementation and (c) identify specific collaborative partners.	Yes No	2 point 0 points

App Q15	Clearly describes (a) project strategies to ensure participants gain or increase earned income. (To receive full points, answer must include (b) specific and appropriate examples of collaboration with employment organizations and (c) identify specific collaborative partners.	Yes No	2 points 0 points
		Total Points Application Section B (max 25 points)	
System Performance and Service Capacity			
App Q1 (TH, Jt TH/RRH)	Answer from Chart for: Transitional Housing (TH or Joint TH-RRH) Successful exits to permanent housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q1 PSH Rate Q1A and Q1B. Enter the Highest Score for either A or B for a maximum PSH score of 10 pts.	Answer from Chart for: Permanent Housing A. Permanent Supportive Housing (PSH) Successful Retention in Permanent Supportive Housing (Divide total number retained by total number served to calculate %) Enter % _____	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
	B. Permanent Supportive Housing (PSH) Successful Exits to Other Permanent Housing (Divide total number exited to other permanent housing by total number exited to calculate%) Enter % _____		
App Q1 RRH	Answer from Chart for: Rapid Rehousing Successful Exits to Permanent Housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points
App Q3a	Reducing lengths of stay homeless systems Provides specific and realistic examples	Yes Partial No	5 point 2 points 0 points
App Q3b	Securing and stabilizing participants in Permanent Housing Provides specific and realistic examples	Yes Partial No	5 point 2 points 0 points
App Q3c	Increased Income Provides specific and realistic examples	Yes Partial No	5 point 2 points 0 points

		Total Points Application Section C (max 25 pts)	
SUBTOTAL – APPLICATION SECTIONS A, B AND C Maximum 75 points			
Quantitative APR Performance Review (Do not Complete – To be Completed by the Collaborative Applicant) NOFO APR HMIS Data Score Card: Data Source – SAGE APR CSV v5.1			
APR DQ Sections 1, 2 and 6	Data Quality (Accuracy, Completeness, Timeliness) % of client data with missing elements and/or entries reflecting “don’t know or refused”	0-5% 6-20% >20%	5 points 2 points 0 points
App Q1 (Housing Inventory Count – HIC)	Bed Utilization Bed/Unit Utilization Rate**	90 to 100% 80 to 89% 60 to 79% <60%	5 points 3 points 1 point 0 points
APR Q19a1	Increased Earned Income Stayers with increased earned income	Yes No	5 points 0 points
APR Q19a1	Increased Other Income Stayers with increased other income	>20% 10-20% 1-9% 0%	5 points 3 points 1 point 0 points
APR Q19a2	Increased Earned Income Leavers with increased earned income	Yes No	5 points 0 points
APR Q19a2	Increased Other Income Leavers with increased other income	>21% 10-20% 1-9% 0%	5 points 3 points 1 point 0 points
APR Q20b	Non-Cash Benefits Sources Leavers % 1+ sources of non-cash benefits upon exit	75 to 100% 50 to 74% <50%	5 points 3 points 1 points
APR Q20b	Non-Cash Benefits Sources Stayers % 1+ sources of non-cash benefits upon exit	75 to 100% 50 to 74% <50%	5 points 3 points 1 point
APR Q22c	Rapid Rehousing Projects Only Length of Time between Project Start Date and Housing Move in Date	7 days or less 8 – 30 days 31 – 60 days 61 -90 days 91 – 180 days	5 points 3 points 2 points 1 point 0 points
Q23a	Successful Exits Total percentage of persons exiting project to positive (permanent) housing destinations	80-100% 60-79% 59-60% 50-59% < 49.99%	5 points 3 points 2 points 1 point 0 points

		Total APR Maximum 50 Points	
SAGE HMIS /ClientTrack	Coordinated Entry Compliance % of total new project enrollments referred through CE	80 – 100% 50 – 79% 50%>	25 points 15 points 7 points
		Total CE Maximum 25 Points	
TOTAL – RENEWAL APPLICATION SECTIONS A, B AND C + APR/CE REVIEW			
Maximum Score 150 points			



September 30, 2021

Ann D. Pope
Senior Project Coordinator
DeKalb County Community Development Department
750 Commerce Drive, Suite 401
Decatur, GA 30032

Dear Ms. Pope:

SUBJECT: Match: HUD -New Horizons FY 2021 COC-DeKalb County

Please kindly accept this documentation as Nicholas House's commitment to provide the requested match of XXX of cash commitments for the project mentioned above. Nicholas House will document and track all the required match in accordance with Section 578.73 of the CoC Program interim rule. Please see below for source of match and related requirements.

- Cash Match Total =\$34,089
- Total value =\$34,089
- Source= Unrestricted Income
- Specific Date the cash will be made available November 1, 2021
- Allowable activities to be funded by the cash match

During the term of the grant, Nicholas House will maintain and make available for inspection records documenting the value of income contributed to the project match.

Sincerely,



Michael Jones
Interim Executive Director

NOFO ATTACHMENT 1E-2:
PROJECT REVIEW AND SELECTION PROCESS

Renewal Nicholas House PSH



DeKalb County
GEORGIA

DeKalb Community Development Department

FY 2021

Continuum of Care Program Competition

This program is funded by the
United States Department of Housing and Urban Development (HUD)

REVISED

2021 DeKalb Application for Renewal Projects

Release Date: September 9, 2021

Information Meeting: September 9, 2021 1:00 pm.

REVISED

Deadline for Electronic Submission

September 30 @ 3:00 p.m.

No applications will be accepted after the deadline.

Michael Thurmond, CEO

BOARD OF COMMISSIONERS

Robert Patrick, District 1; Jeff Rader, District 2;

Larry Johnson, District 3; Steve Bradshaw, District 4; Mereda Johnson, District 5;

Ted Terry, District 6; Lorraine Cochran Johnson, Super District 7

www.dekalbcountyga.gov

NOFO ATTACHMENT 1E-2:
PROJECT REVIEW AND SELECTION PROCESS

7

Renewal Project Application Score Sheet _ Nicholas House

**DeKalb County Homeless Collaborative Continuum of Care
2021 Renewal Project Application Objective Review and Rating Criteria**

Applicant Name/Project # : Nicholas House **Reviewer** Braunwin Camp

DATA SOURCE	MEASURE	SCORING	POINT RANGE
App Q4	Clear and concise description of scope of renewal project ...Community Need ...Target Population and Barriers Faced ...Strategies to address barriers and Expected Outcomes	Yes No	2- 2 0 1- 1 1- 1 1- 1
App Q5 eLOCCS Grant Detail 2020	Anticipated Expenditure of Funds by the Expiration of Current Contract (2020) (Scoring: expend 80% of funds, receive 3 points; 70% = 2 points, 50% or less = 0)	100% 80% 70% 50% or less	5 points 3 points- 3 2 points 0 points
App Q6 eLOCCS Grant Detail 2019, 2018	Unexpended Funds in the Previous 2 Grant Years (2019, 2018) (Scoring: expend 80% of funds = 3 points; 70% = 2 points, 50% or less = 0)	100% 80% 70% 50% or less	5 points- 5 3 points 2 points 0 points
App Q8	Agency has open monitoring findings or concerns	No Yes	2 points- 2 0 points
App Q9a	Agency representation/attendance at CoC Meetings in the past year	3 meetings 2 meetings 1 meeting 0 meetings	4 points- 3 3 points 2 points 1 point
App Q9b	Participated in CoC's 2020 HIC count (Response includes representative and submission date)	Yes No	1 point- 1 0 points
App Q9c	Served on a CoC committee in the past year (e.g., CoC Board, Committees, Subcommittees, Workgroups, etc.)	Yes No	1 point- 1 0 points
App 9d	Participated in other CoC activities (e.g., Case Managers Meetings, Training, Homeless Initiatives)	Yes No	1 point- 1 0 points
App Q11	Project participated in coordinated entry in compliance with the CoCs Coordinated Entry Policies and Procedures;	Yes No	1 point- 1 0 points

			Total Points Application - Section A – 22PTS
App Q1	Subpopulations Served (75% or more of clients served)	CH DV Substance Abuse Mentally Ill HIV/Aids HH/Children Veterans Youth	2 points -2 2 points -2 1 point -1 1 point- 1 2 points 2 points -2 1 point 2 point
App Q4	Project is 100% dedicated to serving the chronically homeless, is Dedicated Plus or prioritizes the chronically homeless (if yes to either question award full points)	Yes No	2 points -2 0 points
App Q5 App Q9	Project is using Housing First principles including no preconditions or barriers to entry except as required by regulation or funding source, and the provision of necessary supports to maintain housing and prevent a return to homelessness, which may include participant requirements.	Yes No	1 points -1 0 points
App Q6a	Project accepts all clients regardless of substance abuse / use	Yes No	1 point -1 0 points
App Q6b	Project accepts clients who are diagnosed with / show symptoms of mental illness	Yes No	1 point -1 0 points
App Q6c	Project accepts clients regardless of criminal history	Yes No	1 point 0 points -0
App Q6d	Project accepts clients regardless of income or financial resources	Yes No	1 point -1 0 points
App Q6e	Project uses evidence based/harm-reduction model for drugs and/or alcohol use	Yes No	1 point -1 0 points
App Q14	Clearly describes (a)project strategies to ensure participants gain access to mainstream services. (To receive full points, answer must include (b) specific and appropriate examples of implementation and (c) identify specific collaborative partners.	Yes No	2 point -2 0 points

App Q15	Clearly describes (a)project strategies to ensure participants gain or increase earned income. (To receive full points, answer must include (b) specific and appropriate examples of collaboration with employment organizations and (c) identify specific collaborative partners.	Yes No	2 points -2 0 points
		Total Points Application Section B- 19PTS	
APR Q 23a			
App Q2 (TH, Jt TH/RRH)	Transitional Housing (TH or Joint TH-RRH) Successful exits to permanent housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points 5 points 0 points -
App Q2 PSH Rate Q2A and B. Enter the Highest Score for either A or B for a maximum PSH score of 10 pts.	A. Permanent Supportive Housing (PSH) Successful Retention in Permanent Supportive Housing (Divide total number retained by total number served to calculate %) Enter <u>20%</u>	80 to 100% 60 to 79% 50 to 59% <50%	10 points -10 8 points 5 points 0 points
	B. Permanent Supportive Housing (PSH) Successful Exits to Other Permanent Housing (Divide total number exited to other permanent housing by total number exited to calculate%) Enter % <u>95%</u>		
App Q2 RRH	Rapid Rehousing Successful Exits to Permanent Housing	80 to 100% 60 to 79% 50 to 59% <50%	10 points 8 points - 5 points 0 points
App Q3a	Reducing lengths of stay homeless systems Provides specific and realistic examples	Yes Partial No	5 point -5 2 points 0 points
App Q3b	Securing and stabilizing participants in Permanent Housing Provides specific and realistic examples	Yes Partial No	5 point- 5 2 points 0 points
App Q3c	Increased income Provides specific and realistic examples	Yes Partial No	5 point -5 2 points 0 points
		Total Points Application Section C -25pts (max 25 pts)	
SUBTOTAL – APPLICATION SECTIONS A, B AND C 66pts			

Quantitative APR Performance Review

(Do not Complete – To be Completed by the Collaborative Applicant)

NOFO APR HMIS Data Score Card: Data Source – SAGE APR CSV v5.1

APR DQ Sections 1, 2 and 6	Data Quality (Accuracy, Completeness, Timeliness) % of client data with missing elements and/or entries reflecting “don’t know or refused”	0-5% 6-20% >20%	5 points 2 points 0 points
App Q1 (Housing Inventory Count – HIC)	Bed Utilization Bed/Unit Utilization Rate**	90 to 100% 80 to 89% 60 to 79% <60%	5 points 3 points 1 points 0 points
APR Q19a1	Increased Earned Income Stayers with increased earned income	Yes No	5 points 0 points
APR Q19a1	Increased Other Income Stayers with increased other income	>20% 10-20% 1-9% 0%	5 points 3 points 1 point 0 points
APR Q19a2	Increased Earned Income Leavers with increased earned income	Yes No	5 points 0 points
APR Q19a2	Increased Other Income Leavers with increased other income	>21% 10-20% 1-9% 0%	5 points 3 points 1 point 0 points
APR Q20b	Non-Cash Benefits Sources Leavers % 1+ sources of non-cash benefits upon exit	75 to 100% 50 to 74% <50%	5points 3 points 1 points
APR Q20b	Non-Cash Benefits Sources Stayers % 1+ sources of non-cash benefits upon exit	75 to 100% 50 to 74% <50%	5 points 3 points 1 point
APR Q22c	Rapid Rehousing Projects Only Length of Time between Project Start Date and Housing Move in Date	7 days or less 8 – 30 days 31 – 60 days 61 -90 days 91 – 180 days	5 points 3 points 2 points 1 point 0 points
Q23a	Successful Exits Total percentage of persons exiting project to positive (permanent) housing destinations	80-100% 60-79% 59-60% 50-59% < 49.99%	5 points 3 points 2 points 1 point 0 points
		Total APR Maximum 50 Points	

SAGE HMIS /ClientTrack	Coordinated Entry Compliance % of total new project enrollments referred through CE	80 – 100%	25 points
		50 – 79%	15 points
		50%>	7 points
		Total CE Maximum 25 Points	25 Points
TOTAL – RENEWAL APPLICATION SECTIONS A, B AND C + APR/CE REVIEW			
Maximum Score 150 points			

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

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APR Score Card – Nicholas House

NOFA APR HMIS Data Score Card

(Sage APR CSV 2021)

Report Date: 10/28/2021

Agency Name: Nicholas House, Inc.

CT Project Name: Nicholas House New Horizons PSH (CoC-508)

CT Project Type: PH - Permanent Supportive Housing Grant ID: GA0221L4B081805

Total Number of Persons Served 89

APR Start Date: 12/1/2019

APR End Date: 11/30/2020

DQ Section 1	Name (3.1)	0.00 %	2	0% = 2pts 1-5% = 1pt >5% = 0pt 12	2	This section is averaged based on the 3 sections totaled/13 Total Possible = 2
	Social Security Number (3.2)	0.00 %	2			
	Date of Birth (3.3)	0.00 %	2			
	Race (3.4)	0.00 %	2			
	Ethnicity (3.5)	0.00 %	2			
	Gender (3.6)	0.00 %	2			
	Overall Score	0.00 %				
DQ Section 2	Veteran Status (3.7)	0.00 %	2	0% = 2pts 1-5% = 1pt >5% = 0pt 10	2	
	Destination (3.12)	0.00 %	2			
	Client Location (3.16)	0.00 %	2			
	Relationship to HoH (3.15)	0.00 %	2			
	Disabling Condition (3.8)	0.00 %	2			
DQ Section 6	Data Timeliness at Entry (Under 4 days)	0%	0	90-100%=2pts 70-89% = 1pt 0-69% = 0pt 0		
	Data Timeliness at Exit (Under 4 days)	0%	0			
	Note: Because of possible migrated clients included in this calculation, only clients under 10 days are used.					

Percent SCORE Poss Total

Q19a1	Inceased Income (Stayers)	25+%	10 points			
	Stayers with increased Earned Income = 34.62%	10-24.99%	5 points			
	Stayers with increased Other Income = 23.08%	1-9.99%	3 points			
	Average Change in Overall Income = 53.85%	0	0 points			
Q19a2	Inceased Income (Leavers)	25+%	15 points	57.14 %	35	30
	Leavers with increased Earned Income = 57.14%	10-24.99%	10 points			
	Leavers with increased Other Income = 42.86%	1-9.99%	5 points			
	Average Change in Overall Income = 100%	0	0 points			
Q20b	Non-Cash Benefits Sources Stayers	70-100%	10 points			
	% 1+ sources of non-cash benefits during stay	50-69.99%	3 points			
		<49.99%	0 points			
Q20b	Non-Cash Benefits Sources Leavers	50-100%	20 points	71.43	20	20
	% 1+ sources of non-cash benefits upon exit	15-49.99%	10 points			
		<14.99%	0 points			
Q02	Bed/Unit Utilization	90-100+%	8 points	82.50%	8	8
	Utilization Rate - Unit = 82.50%	80-89.99%	5 points			
	Utilization Rate - Bed = 98.08%	60-79.99%	3 points			
	NOTE: Points are based on Unit Percentage	<-59.99%	0 points			
Q23a	Successful Exits	80-100%	20 points	100.	20	20
	Total percentage of persons exiting	60-79.99%	10 points			
	to positive housing destinations	50-59.99%	5 points			
		<49.99%	0 points			
Q22c	Length of Time between Project Start Date and Housing Move-in Date			Avrge days	7	10
	30 days or less	6	10 points	37.50		
	31 to 60	0	7 points			
	61 to 180	2	3 points			
	181+ days	0	0 points			
	Total clients with move in days			8		

Total APR Score 92

90

NOFA APR HMIS Data Score Card

(Sage APR CSV 2021)

Q29. Performance - Accomplishments

We are proud of accomplishments achieved this grant period in both family progress/exits and in overcoming challenges by Covid-19 to actually make the community stronger. Five families (25% of residents) achieved stability and confidence to desire to leave the program -- all into their own permanent housing (3 families through a collaborative FLOW program with the Atlanta Housing Authority to provide vouchers to eligible PSH participants, 1 family via a transfer housing voucher to another jurisdiction's housing authority and 1 family to their own permanent housing self-paid thru income. (The 5 families consisted of 17 people - 7 adults and 10 children).

This allowed new families to enter services but as most all exited about the same time it reduced our occupied units number until they were back filled.

We also successfully addressed challenges of COVID-19. As lock downs began and PPE was scarce for people, case managers were able to deliver masks, sanitizer and covid prevention education to participants thru Agency bulk sources of materials. The case manager also continued ongoing individual meetings with participants thru zoom and telephone calls. As students moved to remote learning, the case manager ensured all students had notebooks and families obtained free internet access thru referral resources. As needs were discovered the agency provided food, clothing and other services. Working clients who lost jobs or reduced hours were provided immediate other job opportunities by our Employment Navigator. All families received ongoing communication and resources on how to cope emotionally, activities to do with children and online resources for parents and children.

Q30. Additional Comments

COVID-19 impacted families thru lost jobs or reduced hours this grant period that subsequently lowered average income for participants although our Employment Navigator worked with families quickly to replace lost income with new job opportunities.

Another unique challenge this grant period were difficulties created by apartment management whose change in ownership and staff created a deteriorating partnership with the program, agency and clients. There were strained relations as property management seemed to focus on blaming clients for any issues on property and would not respond to maintenance issues. Consequently, the Agency began a process to identify a new more collaborative apartment property and began moving clients to a new location as leases expired. As a result, while overall number of contracted beds were maintained the number of contracted units were reduced as we both back-filled exiting client units, moved units and in some cases had to maintain empty units due to current property management unwillingness to repair - for which we eventually obtained legal assistance to resolve the issue.

All participants impacted are now settled in a new property with a more collaborative approach to the agency and program. In fact, one of the assistant property managers is a former homeless resident of a Nicholas House program with his family when he was a child and has begun sharing his story with program participants and encouraging their progress and confidence in our program efforts.

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

9

Coordinated Entry Compliance Review (Spreadsheet all applicants)

#9

App Q1 (Housing Inventory Count - HIC)	Bed Utilization	90 to 100%	5 points
	Bed/Unit Utilization Rate**	80 to 89%	3 points
		60 to 79%	1 points
		<60%	0 points

SAGE HMIS /ClientTrack	Coordinated Entry Compliance	80 – 100%	15 points
	% of total new project enrollments referred through CE	(no vacancies)	
		50 – 79%	10 points
		50%>	5 points
		0%	0 points

1. Take referrals from CE or completed transfer form

2. Attend CE meetings

10 points
(all 4)

7 points (3
meetings)

5 points (1- 0 points (no
2 meeting) meetings)

Applicant Name	Project Name	Bed Utilization (1/28/21 HIC)	CE Compliance (10/1/20-9/30/21)
CaringWorks, Inc.	Project Open Arms	(90%) 5 points	25 points
CHRIS 180	Changing Directions Rapid Rehousing Program	(100%) 5 points	25 points
CHRIS 180	Courage to Change	N/A	N/A
Decatur Cooperative Ministry, Inc.	Family Success Project	(100%) 5 points	25 points
Decatur Cooperative Ministry, Inc.	DCM Interim Housing Project	(100% RRH & 0% TH = 50%) 0 points	25 points
DeKalb Community Service Board	DeKalb CSB Permanent Housing for Persons with Disabilities	(92%) 5 points	25 points
DeKalb County Government	CoC Coordinated Entry Application 2019	(100%) 5 points	25 points
Georgia Housing and Finance Authority	Dekalb CSB DEK S+CR	(86%) 3 points	25 points
Georgia Housing and Finance Authority	Rosalyn Apartments S+CR	(100%) 5 points	15 points
Georgia Housing and Finance Authority	DeKalb HMIS Renewal FY2019	(100%) 5 points	25 points
Georgia Housing and Finance Authority	Jerusalem House DEK S+CR	(100%) 5 points	10 points
Georgia Housing and Finance Authority	Caring Works DEK S+CR_C	(98%) 5 points	25 points
Jerusalem House, Inc.	The Family Program	(92%) 5 points	10 points
Nicholas House Inc	New Horizons	(100%) 5 points	25 points
SafeHouse Outreach Inc.	Welcome Home	(100%) 5 points	20 points
Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb PSH 2019	(88%) 3 points	25 points
Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb RRH 2019	(100%) 5 points	22 points
Travelers Aid of Metropolitan Atlanta, Inc.	Consolidated Dekalb Rapid Re-Housing	(100%) 5 points	22 points

*

NOFO ATTACHMENT 1E-2: PROJECT REVIEW AND SELECTION PROCESS

10

Renewal Application Review: Composite Score Tally

Application Number	Applicant Name	Renewal Project Name	Type	Combined Scores
R21-7	Nicholas House Inc	New Horizons	PH	184.5
R21-10	Georgia Housing & Finance Authority	Caring Works DEK S+CR2	PH	160.5
R21-12	Decatur Cooperative Ministry, Inc.	Family Success Project	PH	157.5
R21-13	Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb RRH 2021	PH	157
R21-6	CaringWorks, Inc.	Project Open Arms	PH	143.5
R21-2	Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb PSH 2021	PH	138
R21-17	Decatur Cooperative Ministry, Inc.	DCM Interim Housing Project	JT TH-RRH	137.5
R21-1	DeKalb Community Service Board	Permanent Housing for Persons with Disabilities	PH	136
R21-5	Georgia Housing & Finance Authority	Rosalyn Apartments S+CR	PH	134
R21-3	Georgia Housing & Finance Authority	DeKalb CSB DEK S+CR	PH	125.5
R21-9	Georgia Housing & Finance Authority	Jerusalem House DEK S+CR_C	PH	113
R21-4	Jerusalem House, Inc.	Jerusalem House- The Family Program	PH	112.5
R21-16	CHRIS 180	Changing Directions	PH	86
R21-11	Safe House Outreach	Welcome Home	PH	78.5
R21-15	Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb Rapid Re-housing_C	PH	74
R21-18	CHRIS 180	Courage to Change	RRH-DV	57/T1
R21-8	Georgia Housing & Finance Authority	DeKalb HMIS Renewal FY2021	HMIS	T1
R21-14	DeKalb County Government	Coordinated Entry	SSO	T1

NOFO ATTACHMENT 1E-5: PUBLIC POSTING – PROJECTS REJECTED

Project Applicant Notification outside of E-Snaps

Rejections: Posting Date – November 1, 2021

Attachments: New Project Applicant Rejection

1. The Appointed Place – Written Notification transmitted by email
2. The WIN Foundation – Written Notification transmitted by email

Pope, Ann D.

From: Pope, Ann D.
Sent: Monday, November 1, 2021 6:37 PM
To: Danielle Durham
Cc: Richards, Melvia; Colbert, Mary
Subject: FY2021 DeKalb CoC NOFO Applicant Notification _ The Appointed Place
Attachments: FY2021 CoC NOFO Applicant Notice _ The Appointed Place.pdf

Ms. Durham,

Please see attached notification regarding the FY2021 DeKalb CoC NOFO Competition.

Thank you
Ann Pope, Sr. Project Coordinator
DeKalb Community Development Department



404.371.2727 (o)
404.371.2742 (f)
DeKalbCountyGa.gov

Community Development
750 Commerce Dr., Suite 401
Decatur, GA 30030

November 1, 2021

Danielle Durham
Executive Director
The Appointed Place
1313 Adcox Square
Stone Mountain, GA 30088

Dear Ms. Durham,

Thank you for submitting a new project application in the FY2021 DeKalb CoC NOFO Competition. Unfortunately, the application was not selected for inclusion on the Priority Listing and Ranking for submission to HUD. We appreciate the work that you are doing and look forward to your continued participation in the DeKalb Homeless Continuum of Care.

If you have questions regarding your application, review or appeals process, please don't 2727.

Kind regards,

Ann Pope

Ann Pope, Sr. Project Coordinator

cc: Melvia Richards

Chief Executive Officer
Michael L. Thurmond

Board of Commissioners

District 1
Robert Patrick

District 2
Jeff Rader

District 3
Larry Johnson

District 4
Steve Bradshaw

District 5
Mereda Davis Johnson

District 6
Edward "Ted" Terry

District 7
Lorraine Cochran-Johnson

Pope, Ann D.

From: Pope, Ann D.
Sent: Monday, November 1, 2021 6:39 PM
To: Tomeka Robinson
Cc: Richards, Melvia; Colbert, Mary
Subject: FY2021 DeKalb CoC NOFO Applicant Notification _ The WIN Foundation
Attachments: FY2021 CoC NOFO Applicant Notice _ The WIN Foundation.pdf

Ms. Cox,

Please see attached notification regarding the FY2021 DeKalb CoC NOFO Competition.

Thank you
Ann Pope, Sr. Project Coordinator
DeKalb Community Development Department



404.371.2727 (o)
404.371.2742 (f)
DeKalbCountyGa.gov

Community Development
750 Commerce Dr., Suite 401
Decatur, GA 30030

November 1, 2021

Cartesha Cox
Executive Director
The WIN Foundation
2255 Benson Ridge
Lithonia, GA 30058

Dear Ms. Cox,

Thank you for submitting a new project application in the FY2021 DeKalb CoC NOFO Competition. Unfortunately, the application was not selected for inclusion on the Priority Listing and Ranking for submission to HUD. We appreciate the work that you are doing and look forward to your continued participation in the DeKalb Homeless Continuum of Care.

If you have questions regarding your application, review or appeals process, please don't hesitate to contact me at (678) 428-8832 or Melvia Richards, Housing Manager at (404) 371-2727.

Kind regards,

Ann Pope

Ann Pope, Sr. Project Coordinator

cc: Melvia Richards, Housing Manager

cc: Melvia Richards

Chief Executive Officer
Michael L. Thurmond

Board of Commissioners

District 1
Robert Patrick

District 2
Jeff Rader

District 3
Larry Johnson

District 4
Steve Bradshaw

District 5
Mereda Davis Johnson

District 6
Edward "Ted" Terry

District 7
Lorraine Cochran-Johnson

NOFO ATTACHMENT 1E-5a:
PUBLIC POSTING – PROJECTS ACCEPTED

Public Notification: November 1, 2021

DeKalb Email Distribution List

DeKalb County Website

Public Notice : Priority Listing + Ranking

Colbert, Mary

From: Pope, Ann D.
Sent: Monday, November 1, 2021 5:50 PM
To: Matt Hurd; Tara Hood; Libby Tyre; Marlene White; Carol Collard; Deborah Segue; 'Tara Williams'; Darrell Pinson; Bennie Boyd; Sharon Guest; Jennifer Owens; Nancy Zimmerman; Turner-Reid, Jenifer; Lanier Darlene; Sarosa Martin-Clark; Allison Poole; Leonard Davis; Richards, Melvia; William Matson; Faith Danzey; Michael Bryant; Blackwell, Darryl M.; Brenita McCord; Cindy Simpson; Cindy Vu; Cliff Richards; Deborah Segue; Megan Anderson; DV; Anjala Huff; Keith Dutton; Stephen Lee; Virgil Algee; 'Mike Thomas'; Jean Lee; Jimiyu Evans; Anitra Peten; barbara@wrcdv.org; Thomas, Doris T; Stephanie Nelson-Theus; Joan Starks; Tameka Treid-Bryan; Deborah Segue; Protip Biswas; 'Brenda Cibulas'; April Edwards; Turner-Reid, Jenifer; Nasra Mirreh; Jarano; 'Tasho Wesley'; Janice Harris-Corry; Alisa Everett; Sheila Fuller; 'Joy Hines'; 'Tara Williams'; Kellar, Jerry; shardaway@htdi.org; kanderson@hopeatlanta.org; aalimohamed@covenanthouse.org; sharondjohnson@comcast.net; brian.dinapoli@dca.ga.gov; Sterne, Charles; helentj@bellsouth.net; robjohnson@comcast.net; Selima Morrow; danielle.jordan@dca.ga.gov; slyoung@umchildrenshome.org; besmartbayyinah307@att.net; Delan, Letitia; Cheryl Moye; iamthughes@icloud.com; barbarapeters@caringworksinc.org; barbara@wrcdv.org; katherine.cole@dekalbhousing.org; tabdullah@pccihome.org; swarren@pccihome.org; pljones@communityfriendship.org; cdummond@communityfriendship.org; JessalynR@gacfa.org; DanielleC@gacfa.org; jabreiaquashie.favor@yahoo.com; karmarussell@caringworksinc.org; rjinks@ourhousega.org; kmassenburg@ourhousega.org; kbarksdale@drghs.org; LMontgomery@nicholashouse.org; revwilliamfrancis@gmail.com; Laturah.Blocker@uss.salvationarmy.org; karimah@raksha.org; rjones@hopeatlanta.org; Elcharris@greaterpineygrove.org; ssanders@ging.org; smosley@ging.org; rolishaa@aol.com; Arthur Murray; sharondjohnson@comcast.net; Jamie.kimbrough@dbhdd.ga.gov; baliperti@pccihome.org; fuller_t@thelaa.org; alison.morgan@capn.org; n.muhammad@tm2kinc.org; Karimah.Scott-Morrow@dhs.ga.gov; ecollazo@svidpgeorgia.org; awilliams@hopeatlanta.org; dellis@hopeatlanta.org; ahigginbotham@svidpgeorgia.org; Janeane Schmidt; iwh.anna.b@gmail.com; katherine.cole@dekalbhousing.org; Yashica Burnett; mcarter@ourhousega.org; croman@thelaa.org; sbotts@newlife-atl.org; tmizell@frontlineresponse.org; charlene.marsh@decaturga.com; Jay.Vinicki@dunwoodyga.gov; Lawson, Felix; Lloyd, Jeffrey; Heather West Mitchell, Allen; Richards, Melvia; Tyese Lawyer; Alroi L. Anderson; Sterne, Charles; Laura.Roberts@dekalbhousing.org; Ebony Harris; Kellar, Jerry; Renee Dryfoos; Sonja Tobler (Social Work); Turner-Reid, Jenifer; Jennifer Owens; Lawson, Felix; Amber Mullen; Marlene White; TTerry@nicholashouse.org; Carol Collard; Keith Dutton; Jenna Lee; Kathy Colbenson; Jeff Smythe; Ashley Williams; Phyllis Zupkow; Yvonne Baxter; Jeanette Pollock; Jimiyu Evans; Britt Aliperti; Danielle Jordan; Margaret Schuelke; Janice Harris-Corry

Cc: CoC Governance Board
Successful Projects

Subject: IMPORTANT PUBLIC ANNOUNCEMENT: DEKALB COC FY21 NOFO COMPETITION - PROJECT LISTING AND RANKINGS

Attachments: DEKALB COC FY21 PRIORITY LISTING AND RANKING.pdf



DeKalb Continuum of Care FY21 Project Ranking Announcement

The DeKalb County Community Development Department, as the Collaborative Applicant for the DeKalb Homeless Continuum of Care (CoC) is posting the attached listing of all projects accepted in the FY 2021 CoC NOFO Program Competition. These projects will be recommended for funding to the U.S. Department of Housing and Urban Development (HUD). Projects listed in Tier 1 are recommended for renewal at the current level funding level. Projects listed in Tier 2 are recommended for the Permanent Housing and DV Bonus projects.

The DeKalb CoC's Review Committee rated new and renewal project applications utilizing objective review criteria. The assessment of Renewal Projects included an evaluation and scoring of project level performance data (HUD APR) and Coordinated Entry compliance. Projects reflected on the Priority Listing are ranked in descending score order with the following exceptions: (1) Projects integral to the operation of the DeKalb CoC, i.e. HMIS and Coordinated Entry are ranked in Tier 1; (2) Renewal Project applicants that have not operated long enough to generate an APR are also ranked in Tier 1. The Priority Listing and Ranking were approved by unanimous vote by the DeKalb CoC Governance Board.

All agencies that submitted applications, but are not reflected on the Priority Listing and Ranking were notified in writing on or before November 1, 2021 regarding their reallocation or rejection in the FY21 Competition.

For additional information on the DeKalb CoC HUD NOFO process, please visit the DeKalb County Government website at <https://www.dekalbcountyga.gov/community-development/public-notices>

DEKALB COUNTY CONTINUUM OF CARE – FY2021 COC NOFO PRIORITY LISTING AND RANKING

Tier	Applicant Name	Project Name	Grant Number	Project Component	Total ARA
T1	Georgia Housing and Finance Authority	DeKalb HMIS Renewal FY2021	GA0231L4B082008	HMIS	\$151,860
T1	DeKalb County Government	CoC Coordinated Entry Application 2021	GA0325L4B082005	SSO	\$173,666
T1	CHRIS 180	Courage to Change	GA0399D4B082001	PH – RRH DV	\$415,632
T1	Nicholas House Inc	New Horizons	GA0221L4B082007	PH - PSH	\$429,739
T1	Georgia Housing and Finance Authority	Caring Works DEK S+CR_C	GA0242L4B082008	PH- PSH	\$654,357
T1	Decatur Cooperative Ministry, Inc.	Family Success Project	GA0289L4B082006	PH - PSH	\$93,050
T1	Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb RRH 2019	GA0291L4B082006	PH - RRH	\$61,307
T1	CaringWorks, Inc.	Project Open Arms	GA0198L4B082009	PH - PSH	\$561,545
T1	Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb PSH 2019	GA0007L4B082013	PH- PSH	\$437,765
T1	Decatur Cooperative Ministry, Inc.	DCM Interim Housing Project	GA0364L4B082003	JT TH-RRH	\$302,868
T1	DeKalb Community Service Board	DeKalb CSB Permanent Housing for Persons with Disabilities	GA0002L4B082010	PH- PSH	\$232,720
T1	Georgia Housing and Finance Authority	Rosalyn Apartments S+CR	GA0031L4B082013	PH - PSH	\$331,694
T1	Georgia Housing and Finance Authority	Dekalb CSB DEK S+CR	GA0008L4B082013	PH - PSH	\$437,250
T1	Georgia Housing and Finance Authority	Jerusalem House DEK S+CR	GA0235L4B082008	PH- PSH	\$280,924
T1	Jerusalem House, Inc.	The Family Program	GA0021L4B082013	PH- PSH	\$222,569
T1	CHRIS 180	Changing Directions Rapid Rehousing Program	GA0345L4B082004	PH - RRH	\$267,413

DEKALB COUNTY CONTINUUM OF CARE – FY2021 COC NOFO PRIORITY LISTING AND RANKING

T1	Travelers Aid of Metropolitan Atlanta, Inc.	DeKalb RRH Consolidated	GA0327L4B082005	PH-RRH	\$709,385
T1	SafeHouse Outreach Inc.	Welcome Home	GA0264L4B082007	PH - PSH	\$188,901
T2	PCCI	DeKalb RRH – DV Dedicated (PH Bonus)		PH Bonus	\$297,632
T2-DV1	Our House, Inc.	DeKalb RRH-DV		DV Bonus	\$490,780
T2-DV2	DeKalb County Government	Coordinated Entry DV		DV Bonus SSO-DV	\$189,415



CAPN Clinics

Community Advanced Practice Nurses, Inc.

Letter of Agreement

THIS LETTER OF AGREEMENT is being entered into by Community Advanced Practice Nurses, Inc., located at 173 Boulevard, NE Atlanta, Georgia 30312 (hereinafter referred to as "CAPN"), and between Our House, Inc., located at 173 Boulevard, NE, Atlanta, Georgia 30312 (hereinafter referred to as "Our House"), and is effective November 4, 2021, upon execution by both parties. This letter of Agreement shall hereinafter be referred to as "Letter of Agreement".

Purpose:

The purpose of this Letter of Agreement is to guide and direct parties respecting their affiliation and working relationship. Principle objective for the relationship shall be to:

- Enter into a collaborative relationship for the delivery of comprehensive physical and mental health services to clients of Our House's Family Housing Preservation Project and other Our House Programs.

Term:

This Letter of Agreement shall commence on November 4, 2021 and end no later than November 3, 2024. This Letter shall automatically renew each year thereafter on a year-to-year renewal term until terminated in writing by either party upon thirty (30) days' notice to the other party.

Delivery of Services:

Under this collaborative arrangement, Our House will provide space to CAPN to operate a clinic for the provision of physical and mental health care for participants in Our House's Family Housing Preservation Project on a referral basis from November 4, 2021 – November 3, 2024.

Our House will have no restrictions upon the provisions of service to Our House residents by other parties outside CAPN.

Responsibilities:

Our House shall continue to refer eligible residents requiring health/mental health services to CAPN.

CAPN shall continue to refer eligible applicants to Our House.

Notices:

All notices or demands required under this Letter of Agreement shall be in writing and shall be deemed to have been duly given when: a) physically received in hand by the party to whom directed; or b) when sent by certified U.S. mail, return receipt requested, postage prepaid, to the other party at the address (or at such other addresses given in writing by either party to the other).

Compensation for Services:

CAPN services are delivered free of charge to Our House; there is no fee or compensation for providing this service. Clinic space is provided to CAPN free of charge by Our House. This commitment is valued at \$25,200/year (based on an estimated \$18.00/sf for 1,400 sf)

Confidentiality:

CAPN and Our House both agree to abide by all state and federal laws, rules and regulations respecting the confidentiality of the individual. Both parties agree not to divulge any information concerning any client to any unauthorized person without written consent of the client or the responsible parent or guardian.

Signatures:

CAPN

Donna Smythe
Interim Executive Director

Name, Title

Donna Smythe

Signature, Date Nov 8, 2021

Our House

Tyese Lawyer
CEO

Name, Title

Tyese Lawyer

Signature, Date 11/8/2021



STAND, Inc.

Home of the "DOOR" and Project Connect

November 12, 2021

U.S. Department of Housing & Urban Development
Office of CP&D
Five Points Plaza Building
40 Marietta Street
Atlanta, GA 30303

Re: Healthcare services contribution to the DeKalb CoC Projects and PCCI DeKalb RRH

To Whom it May Concern:

STAND, Incorporated commits to providing healthcare services to the PCCI Our House Family Preservation Project. Our health care services will be available beginning January 10, 2022 and will be provided per year over the next three year(s).

Healthcare services provided by STAND, Incorporated will be tailored to participants in the project and available to all participants who qualify and choose the healthcare services. STAND, Incorporated acknowledges project eligibility is determined and will comply with HUD program and fair housing requirements. STAND, Incorporated will not require any additional eligibility requirements.

The total contribution of these health care services is \$34,000. The total contribution of healthcare services based upon the table(s) below.

Type of health care service	# hours	Rate per hour	Total amount
Substance Use Disorder Treatment Pkg. X4 Assessment & Tx Planning X 2 mo SAIOP counseling services	160	\$150.00	\$24,000

STAND, Incorporated and PCCI DeKalb RRH applying for CoC project have confirmed the value of the healthcare services provided are consistent with the local rates and the amount paid for services in our community.

Type of health care good / equipment	# units	Cost per unit	Total amount
Drug Screening Test Kits, Breathalyzer Project Office Supplies \$200 mo x 36 months (This is an estimated cost)	100	\$100	\$10,000

Our contribution for will be under the Medical Care Categories . Our House, Inc. is applying for a CoC project may use this contribution as matching funds***. Our House, Inc. will keep and make available, for inspection, records documenting this contribution as required by HUD.

Sincerely,



Signature from STAND, Incorporated

Signer's Name: Charles Sperling

Signer's Title: Executive Director

**The date should be between January 1 – December 31, 2022 for new projects.*

***Must be eligible under 24 CFR 578 Subpart D*

****Leave this in if contribution is part of match*

*****Add to tables or delete table as needed*



STAND, Inc.

Home of the "DOOR" and Project Connect

November 12, 2021

U.S. Department of Housing & Urban Development
Office of CP&D
Five Points Plaza Building
40 Marietta Street
Atlanta, GA 30303

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Type of health care good / equipment	# units	Cost per unit	Total amount
Drug Screening Test Kits, Breathalyzer	100	\$100	\$10,000
Project Office Supplies \$200 mo x 36 months (This is an estimated cost)			